

**TATA CONSULTANCY SERVICES LIMITED**  
**Consolidated statement of financial position**

		As at March 31, 2025	As at March 31, 2024
	Note		
		(In million of USD)	
<b>ASSETS</b>			
<b>Current assets</b>			
Cash and cash equivalents	9(a)	976	1,081
Bank deposits		727	456
Investments	9(b)	3,592	3,776
Trade receivables			
Billed	9(c)	5,869	5,328
Unbilled		1,042	1,096
Other financial assets	9(d)	428	320
Income tax assets (net)		30	18
Other assets	11(d)	1,730	1,475
<b>Total current assets</b>		<b>14,394</b>	<b>13,550</b>
<b>Non-current assets</b>			
Bank deposits		200	270
Investments	9(b)	32	34
Trade receivables			
Billed	9(c)	11	15
Unbilled		4	2
Other financial assets	9(d)	123	123
Income tax assets (net)		184	192
Deferred tax assets (net)	15	415	405
Property, plant and equipment	11(a)	1,514	1,346
Right-of-use assets	10	1,086	946
Goodwill	11(b)	471	478
Other intangible assets	11(c)	109	61
Other assets	11(d)	388	394
<b>Total non-current assets</b>		<b>4,537</b>	<b>4,266</b>
<b>TOTAL ASSETS</b>		<b>18,931</b>	<b>17,816</b>
<b>LIABILITIES AND EQUITY</b>			
<b>Liabilities</b>			
<b>Current liabilities</b>			
Lease liabilities		182	180
Trade payables		1,628	1,197
Other financial liabilities	9(e)	1,000	1,003
Unearned and deferred revenue		471	437
Other liabilities	11(e)	841	782
Provisions	11(f)	21	17
Employee benefit obligations	16	571	542
Income tax liabilities (net)		1,488	1,371
<b>Total current liabilities</b>		<b>6,202</b>	<b>5,529</b>
<b>Non-current liabilities</b>			
Lease liabilities		917	781
Other financial liabilities	9(e)	80	44
Employee benefit obligations	16	98	82
Deferred tax liabilities (net)	15	114	117
Unearned and deferred revenue		61	58
<b>Total non-current liabilities</b>		<b>1,270</b>	<b>1,082</b>
<b>TOTAL LIABILITIES</b>		<b>7,472</b>	<b>6,611</b>
<b>Equity</b>			
Share capital	9(j)	68	68
Retained earnings		16,245	13,980
Other equity		(4,976)	(2,944)
<b>Equity attributable to shareholders of the Company</b>		<b>11,337</b>	<b>11,104</b>
Non-controlling interests		122	101
<b>TOTAL EQUITY</b>		<b>11,459</b>	<b>11,205</b>
<b>TOTAL LIABILITIES AND EQUITY</b>		<b>18,931</b>	<b>17,816</b>

See accompanying notes to consolidated financial statements

**TATA CONSULTANCY SERVICES LIMITED**  
**Consolidated statement of profit or loss and other comprehensive income**

	Note	Year ended March 31, 2025	Year ended March 31, 2024
		(In million of USD, except shares and per share data)	
<b>Revenue</b>	12	30,179	29,080
<b>Cost of revenue</b>		18,438	17,335
<b>Gross profit</b>		<u>11,741</u>	<u>11,745</u>
<b>Operating expenses</b>			
<b>Selling, general and administrative expenses</b>			
Settlement of legal claim		-	115
Others		4,393	4,587
<b>Total Selling, general and administrative expenses</b>		<u>4,393</u>	<u>4,702</u>
<b>Operating profit</b>		<u>7,348</u>	<u>7,043</u>
<b>Other income</b>			
Finance and other income	14(a)	395	462
Finance costs	14(b)	(94)	(94)
Other gains (net)	14(c)	73	73
<b>Other income (net)</b>		<u>374</u>	<u>441</u>
<b>Profit before taxes</b>		<u>7,722</u>	<u>7,484</u>
Income tax expense	15	1,954	1,919
<b>Profit for the year</b>		<u>5,768</u>	<u>5,565</u>
<b>Other comprehensive income (OCI)</b>			
<b>Items that will not be reclassified subsequently to profit or loss</b>			
Remeasurement of defined employee benefit plans		(10)	(2)
Net change in fair value of investments in equity shares carried at fair value through OCI		(3)	(1)
<b>Items that will be reclassified subsequently to profit or loss</b>			
Net change in fair value of investments other than equity shares carried at fair value through OCI		52	24
Net change in time value of derivatives designated as cash flow hedges		(1)	1
Exchange differences on translation of foreign operations and translation to presentation currency		(296)	(159)
<b>Total other comprehensive income / (losses), net of tax</b>		<u>(258)</u>	<u>(137)</u>
<b>Total comprehensive income for the year</b>		<u>5,510</u>	<u>5,428</u>
<b>Profit for the year attributable to:</b>			
Shareholders of the Company		5,739	5,542
Non-controlling interests		29	23
		<u>5,768</u>	<u>5,565</u>
<b>Other comprehensive income for the year attributable to:</b>			
Shareholders of the Company		(258)	(128)
Non-controlling interests		-	(9)
		<u>(258)</u>	<u>(137)</u>
<b>Total comprehensive income for the year attributable to:</b>			
Shareholders of the Company		5,481	5,414
Non-controlling interests		29	14
		<u>5,510</u>	<u>5,428</u>
<b>Earnings per share</b>			
Weighted average number of equity shares		3,61,80,87,518	3,64,68,51,755
Basic and diluted earnings per share in USD	17	1.59	1.52

See accompanying notes to consolidated financial statements

**TATA CONSULTANCY SERVICES LIMITED**  
**Consolidated statement of changes in equity**

	Number of shares	Share capital	Retained earnings	Special Economic Zone re-investment reserve	Foreign currency translation reserve	Cash flow hedging reserve		Investment revaluation reserve	Equity attributable to shareholders of the Company	Non- controlling interests	Total equity
						Intrinsic value	Time value				
	(In million of USD, except share data)										
<b>Balance as at April 1, 2024</b>	<b>3,61,80,87,518</b>	<b>68</b>	<b>13,980</b>	<b>2,099</b>	<b>(5,049)</b>	<b>(9)</b>	<b>(11)</b>	<b>26</b>	<b>11,104</b>	<b>101</b>	<b>11,205</b>
Profit for the year	-	-	5,739	-	-	-	-	-	5,739	29	5,768
Other comprehensive income / (losses)	-	-	(10)	-	(296)	-	(1)	49	(258)	-	(258)
<b>Total comprehensive income</b>	-	-	<b>5,729</b>	-	<b>(296)</b>	-	<b>(1)</b>	<b>49</b>	<b>5,481</b>	<b>29</b>	<b>5,510</b>
Dividend	-	-	(5,249)	-	-	-	-	-	(5,249)	(11)	(5,260)
Transfer from Special Economic Zone re-investment reserve	-	-	1,784	(1,784)	-	-	-	-	-	-	-
Sale of shares to non-controlling interests	-	-	1	-	-	-	-	-	1	3	4
<b>Balance as at March 31, 2025</b>	<b>3,61,80,87,518</b>	<b>68</b>	<b>16,245</b>	<b>315</b>	<b>(5,345)</b>	<b>(9)</b>	<b>(12)</b>	<b>75</b>	<b>11,337</b>	<b>122</b>	<b>11,459</b>
<b>Balance as at April 1, 2023</b>	<b>3,65,90,51,373</b>	<b>68</b>	<b>14,536</b>	<b>1,565</b>	<b>(4,899)</b>	<b>(9)</b>	<b>(12)</b>	<b>3</b>	<b>11,252</b>	<b>97</b>	<b>11,349</b>
Profit for the year	-	-	5,542	-	-	-	-	-	5,542	23	5,565
Other comprehensive income / (losses)	-	-	(2)	-	(150)	-	1	23	(128)	(9)	(137)
<b>Total comprehensive income</b>	-	-	<b>5,540</b>	-	<b>(150)</b>	-	<b>1</b>	<b>23</b>	<b>5,414</b>	<b>14</b>	<b>5,428</b>
Dividend	-	-	(3,042)	-	-	-	-	-	(3,042)	(10)	(3,052)
Buy-back of equity shares	(4,09,63,855)	-*	(2,039)	-	-	-	-	-	(2,039)	-	(2,039)
Tax on buy-back of equity shares	-	-	(475)	-	-	-	-	-	(475)	-	(475)
Expenses for buy-back of equity shares	-	-	(6)	-	-	-	-	-	(6)	-	(6)
Transfer to Special Economic Zone re-investment reserve	-	-	(1,192)	1,192	-	-	-	-	-	-	-
Transfer from Special Economic Zone re-investment reserve	-	-	658	(658)	-	-	-	-	-	-	-
<b>Balance as at March 31, 2024</b>	<b>3,61,80,87,518</b>	<b>68</b>	<b>13,980</b>	<b>2,099</b>	<b>(5,049)</b>	<b>(9)</b>	<b>(11)</b>	<b>26</b>	<b>11,104</b>	<b>101</b>	<b>11,205</b>

See accompanying notes to consolidated financial statements

\*Amount less than \$0.50 million.

Loss of \$10 million and \$2 million on remeasurement of defined employee benefit plans (net of tax) is recognised as a part of retained earnings for the year ended March 31, 2025 and 2024, respectively.

Retained earnings include statutory reserve of \$30 million and \$28 million as at March 31, 2025 and 2024, respectively.

Total equity (primarily retained earnings) includes \$184 million and \$193 million as at March 31, 2025 and 2024, respectively, pertaining to trusts and TCS Foundation held for specified purposes.

**TATA CONSULTANCY SERVICES LIMITED**  
**Consolidated statement of cash flows**

	<b>Year ended March 31, 2025</b>	<b>Year ended March 31, 2024</b>
	<b>(In million of USD)</b>	
<b>Cash flows from operating activities</b>		
<b>Profit for the year</b>	5,768	5,565
<b>Adjustments for:</b>		
Depreciation and amortisation expense	619	602
Bad debts and advances written off, allowance for expected credit losses and doubtful advances (net)	15	14
Income tax expense	1,954	1,919
Net gain on lease modification	(2)	(1)
Unrealised foreign exchange gain	-	(2)
Net gain on disposal of property, plant and equipment	(2)	-
Net gain on disposal / fair valuation of investments	(1)	(4)
Dividend reinvested	-	(2)
<b>Operating profit before working capital changes</b>	<b>8,351</b>	<b>8,091</b>
<b>Net change in</b>		
Trade receivables		
Billed	(652)	(402)
Unbilled	34	(1)
Other financial assets	(115)	(132)
Other assets	(302)	(383)
Trade payables	440	(76)
Unearned and deferred revenue	47	(89)
Other financial liabilities	(19)	(75)
Other liabilities and provisions	137	239
<b>Cash flows generated from operations</b>	<b>7,921</b>	<b>7,172</b>
Taxes paid (net of refunds)	(1,843)	(1,510)
<b>Net cash flows generated from operating activities</b>	<b>6,078</b>	<b>5,662</b>

**TATA CONSULTANCY SERVICES LIMITED**  
**Consolidated statement of cash flows**

	Year ended March 31, 2025	Year ended March 31, 2024
	(In million of USD)	
<b>Cash flows from investing activities</b>		
Bank deposits placed	(1,231)	(1,145)
Purchase of investments*	(17,248)	(17,017)
Payment for purchase of property, plant and equipment	(345)	(266)
Payment including advances for acquiring right-of-use assets	(9)	(4)
Payment for purchase of intangible assets	(111)	(54)
Loan given	(3)	-
Acquisition of assets (Refer note 20)	(123)	-
Proceeds from bank deposits	950	973
Proceeds from inter-corporate deposits	20	103
Proceeds from disposal / redemption of investments*	17,398	17,731
Proceeds from sub-lease receivable	1	-
Proceeds from disposal of property, plant and equipment	2	1
Proceeds from disposal of intangible assets	-	1
<b>Net cash flows generated from / (used in) investing activities</b>	<b>(699)</b>	<b>323</b>
<b>Cash flows from financing activities</b>		
Repayment of lease liabilities <sup>1</sup>	(197)	(195)
Dividend paid	(5,249)	(3,042)
Dividend paid to non-controlling interests	(11)	(10)
Transfer of funds to buy-back escrow account	-	(51)
Transfer of funds from buy-back escrow account	-	51
Expenses for buy-back of equity shares	-	(6)
Tax on buy-back of equity shares	-	(475)
Buy-back of equity shares	-	(2,039)
Sale of shares to non-controlling interests	4	-
<b>Net cash flows used in financing activities</b>	<b>(5,453)</b>	<b>(5,767)</b>
<b>Net change in cash and cash equivalents</b>	<b>(74)</b>	<b>218</b>
Cash and cash equivalents at the beginning of the year	1,081	866
Exchange difference on translation of foreign currency cash and cash equivalents	(31)	(3)
<b>Cash and cash equivalents at the end of the year</b>	<b>976</b>	<b>1,081</b>
<b><u>Components of cash and cash equivalents</u></b>		
Cash at banks and in hand	402	336
Bank deposits (original maturity less than three months)	574	745
	<b>976</b>	<b>1,081</b>
<b>Supplementary cash flow information</b>		
Interest paid	99	84
Interest received	361	361
Dividend received	5	3

**See accompanying notes to consolidated financial statements**

\* Purchase of investments include \$21 million and \$36 million for the year ended March 31, 2025 and 2024, respectively, and proceeds from disposal / redemption of investments include \$20 million and \$20 million for the year ended March 31, 2025 and 2024, respectively, held by trusts and TCS Foundation held for specified purposes.

<sup>1</sup> Changes in lease liabilities including both changes arising from cash flows and non-cash changes are given in note 10.

**TATA CONSULTANCY SERVICES LIMITED**  
**Notes to consolidated financial statements**

**1) Corporate information**

Tata Consultancy Services Limited ("the Company") and its subsidiaries (collectively together with employee welfare trusts referred to as "the Group") provide IT services, consulting and business solutions and have been partnering with many of the world's largest businesses in their transformation journeys. The Group offers a consulting-led, cognitive powered, integrated portfolio of IT, business and engineering services and solutions. This is delivered through its unique Location-Independent Agile delivery model recognised as a benchmark of excellence in software development.

The Company is a public limited company incorporated and domiciled in India. The address of its corporate office is TCS House, Raveline Street, Fort, Mumbai - 400001. As at March 31, 2025, Tata Sons Private Limited, the holding company owned 71.74% of the Company's equity share capital.

The Board of Directors approved the consolidated financial statements for the year ended March 31, 2025 and authorized for issue on April 10, 2025.

**2) Statement of compliance**

These consolidated financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS"), as issued by the International Accounting Standards Board ("IASB").

**3) Basis of preparation**

These consolidated financial statements have been prepared on historical cost basis except for certain financial instruments and defined benefit plans which are measured at fair value or amortised cost at the end of each reporting period. Historical cost is generally based on the fair value of the consideration given in exchange for goods and services. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. All assets and liabilities have been classified as current and non-current as per the Group's normal operating cycle. Based on the nature of services rendered to customers and time elapsed between deployment of resources and the realisation in cash and cash equivalents of the consideration for such services rendered, the Group has considered an operating cycle of 12 months.

The consolidated statement of cash flows has been prepared under indirect method, whereby profit or loss is adjusted for the effects of transactions of a non-cash nature, any deferrals or accruals of past or future operating cash receipts or payments and items of income or expense associated with investing or financing cash flows. The Group classifies interest paid and interest and dividend received as cash flow from operating activities. The cash flows from operating, investing and financing activities of the Group are segregated. The Group considers all highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value to be cash equivalents.

The functional currency of the Company and its Indian subsidiaries is the Indian Rupee (₹). The functional currency of foreign subsidiaries is the currency of the primary economic environment in which the entity operates. Foreign currency transactions are recorded at exchange rates prevailing on the date of the transaction. Foreign currency denominated monetary assets and liabilities are retranslated at the exchange rate prevailing on the dates of statement of financial position and exchange gains and losses arising on settlement and restatement are recognised in profit or loss. Non-monetary assets and liabilities that are measured in terms of historical cost in foreign currencies are not retranslated.

The material accounting policy information related to preparation of the consolidated financial statements have been discussed in the respective notes.

**4) Basis of consolidation**

The Company consolidates all entities which are controlled by it.

**TATA CONSULTANCY SERVICES LIMITED**  
**Notes to consolidated financial statements**

The Company establishes control when; it has power over the entity, is exposed, or has rights, to variable returns from its involvement with the entity and has the ability to affect the entity's returns by using its power over relevant activities of the entity.

Entities controlled by the Company are consolidated from the date control commences until the date control ceases.

The results of subsidiaries acquired, or sold, during the year are consolidated from the effective date of acquisition and up to the effective date of disposal, as appropriate.

The financial statements of the Group companies are consolidated on a line-by-line basis and all inter-company transactions, balances, income and expenses are eliminated in full on consolidation.

Changes in the Company's interests in subsidiaries that do not result in a loss of control are accounted for as equity transactions. The carrying amount of the Company's interests and the non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiaries. Any difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received is recognised directly in equity and attributed to shareholders of the Company.

Assets and liabilities of entities with functional currency other than presentation currency have been translated to the presentation currency using exchange rates prevailing on the dates of statement of financial position. Statement of profit or loss and other comprehensive income of such entities has been translated using weighted average exchange rates. Translation adjustments have been reported as foreign currency translation reserve in the statement of changes in equity. When a foreign operation is disposed off in its entirety or partially such that control, significant influence or joint control is lost, the cumulative amount of exchange differences related to that foreign operation recognised in OCI is reclassified to profit or loss as part of the gain or loss on disposal.

These consolidated financial statements are presented in US Dollars (\$) to facilitate the investors' ability to evaluate the Group's performance and financial position in comparison to similar companies domiciled in different foreign jurisdictions.

## **5) Use of estimates and judgements**

The preparation of consolidated financial statements in conformity with the recognition and measurement principles of International Financial Reporting Standards (IFRS) requires management of the Group to make estimates and judgements that affect the reported balances of assets and liabilities, disclosures of contingent liabilities as at the date of consolidated financial statements and the reported amounts of income and expenses for the periods presented.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and future periods are affected.

The Group uses the following critical accounting judgements, estimates and assumptions in preparation of its consolidated financial statements:

### **(a) Revenue recognition**

Revenue for fixed-price contracts is recognised using percentage-of-completion method. The Group estimates the future cost-to-completion of the contracts which is used to determine degree of completion of the performance obligation.

The Group exercises judgement for identification of performance obligations, determination of transaction price, ascribing the transaction price to each distinct performance obligation and in determining whether the performance obligation is satisfied at a point in time or over a period of time. These judgements have been explained in detail under the revenue recognition note (Refer note 12).

**TATA CONSULTANCY SERVICES LIMITED**  
**Notes to consolidated financial statements**

**(b) Useful lives of property, plant and equipment**

The Group reviews the useful life of property, plant and equipment at the end of each reporting period. This reassessment may result in change in depreciation expense in future periods (Refer note 11(a)).

**(c) Impairment of goodwill**

The Group estimates the value-in-use of the cash generating units (CGUs) based on the future cash flows after considering current economic conditions and trends, estimated future operating results and growth rate and anticipated future economic and regulatory conditions. The estimated cash flows are developed using internal forecasts. The discount rates used for the CGUs represent the weighted average cost of capital based on the historical market returns of comparable companies (Refer note 11(b)).

**(d) Fair value measurement of financial instruments**

When the fair value of financial assets and financial liabilities recorded in the statement of financial position cannot be measured based on quoted prices in active markets, their fair value is measured using valuation techniques including the Discounted Cash Flow model. The inputs to these models are taken from observable markets where possible, but where this is not feasible, a degree of judgement is required in establishing fair values. Judgements include considerations of inputs such as liquidity risk, credit risk and volatility. Changes in assumptions about these factors could affect the reported fair value of financial instruments.

**(e) Impairment of financial assets (other than at fair value)**

Measurement of impairment of financial assets require use of estimates, which have been explained in the note on financial assets, financial liabilities and equity instruments, under impairment of financial assets (other than at fair value) (Refer note 9).

**(f) Deferred tax assets**

A deferred tax asset is recognised to the extent that it is probable that future taxable profit will be available against which the deductible temporary differences and tax losses can be utilised. Accordingly, the Group exercises its judgement to reassess the carrying amount of deferred tax assets at the end of each reporting period.

**(g) Provisions and contingent liabilities**

The Group estimates the provisions that have present obligations as a result of past events and it is probable that outflow of resources will be required to settle the obligations. These provisions are reviewed at the end of each reporting period and are adjusted to reflect the current best estimates.

The Group uses significant judgements to assess contingent liabilities. Contingent liabilities are disclosed when there is a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group or a present obligation that arises from past events where it is either not probable that an outflow of resources will be required to settle the obligation or a reliable estimate of the amount cannot be made. Contingent assets are neither recognised nor disclosed in the consolidated financial statements.

**(h) Employee benefits**

The accounting of employee benefit plans in the nature of defined benefit requires the Group to use assumptions. These assumptions have been explained under employee benefits note (Refer note 16).



**TATA CONSULTANCY SERVICES LIMITED**  
**Notes to consolidated financial statements**

**(i) Leases**

The Group evaluates if an arrangement qualifies to be a lease as per the requirements of IFRS 16. Identification of a lease requires significant judgement. The Group uses significant judgement in assessing the lease term (including anticipated renewals) and the applicable discount rate.

The Group determines the lease term as the non-cancellable period of a lease, together with both periods covered by an option to extend the lease if the Group is reasonably certain to exercise that option; and periods covered by an option to terminate the lease if the Group is reasonably certain not to exercise that option. In assessing whether the Group is reasonably certain to exercise an option to extend a lease, or not to exercise an option to terminate a lease, it considers all relevant facts and circumstances that create an economic incentive for the Group to exercise the option to extend the lease, or not to exercise the option to terminate the lease. The Group revises the lease term if there is a change in the non-cancellable period of a lease.

The discount rate is generally based on the incremental borrowing rate specific to the lease being evaluated or for a portfolio of leases with similar characteristics.

**6) Nature and purpose of reserves**

**(a) Retained earnings**

This reserve represents undistributed accumulated earnings of the Group as on the date of statement of financial position.

**(b) Special Economic Zone re-investment reserve**

The Special Economic Zone (SEZ) re-investment reserve is created out of the profit of eligible SEZ units in terms of the provisions of section 10AA(1)(ii) of the Income-tax Act, 1961 of India. The reserve will be utilised by the Group for acquiring new assets for the purpose of its business as per the terms of section 10AA(2) of Income-tax Act, 1961 of India.

**(c) Foreign currency translation reserve**

The exchange differences arising from the translation of financial statements of foreign operations with functional currency other than presentation currency is recognised in other comprehensive income, net of taxes and is presented within equity in the foreign currency translation reserve.

**(d) Cash flow hedging reserve**

The cash flow hedging reserve represents the cumulative effective portion of gains or losses arising on changes in fair value of designated portion of hedging instruments entered into for cash flow hedges. Such gains or losses will be reclassified to profit or loss in the period in which the underlying hedged transaction occurs.

**(e) Investment revaluation reserve**

This reserve represents the cumulative gains and losses arising on the revaluation of equity and debt instruments on the date of statement of financial position measured at fair value through other comprehensive income. The reserves accumulated will be reclassified to retained earnings and statement of profit or loss respectively, when such instruments are disposed.

**7) Recent accounting standards**

The Group has not applied the following new and revised IFRSs that have been issued but are not yet effective.

Amendments to IAS 21 – The Effects of Changes in Foreign Exchange Rates<sup>1</sup>

**TATA CONSULTANCY SERVICES LIMITED**  
**Notes to consolidated financial statements**

Amendments to IFRS 9 and IFRS 7<sup>2</sup>

Annual Improvements to IFRS Accounting Standards<sup>2</sup> – Amendments to:

- IFRS 1 – First-time Adoption of International Financial Reporting Standards
- IFRS 7 – Financial Instruments: Disclosures and its accompanying Guidance on implementing IFRS 7
- IFRS 9 – Financial Instruments
- IFRS 10 – Consolidated Financial Statements
- IAS 7 – Statement of Cash flows

IFRS 18 – Presentation and Disclosures in Financial Statements<sup>3</sup>

IFRS 19 – Subsidiaries without Public Accountability: Disclosures<sup>3</sup>

<sup>1</sup> Effective for annual periods beginning on or after January 1, 2025.

<sup>2</sup> Effective for annual periods beginning on or after January 1, 2026.

<sup>3</sup> Effective for annual periods beginning on or after January 1, 2027.

**IAS 21 – The Effects of Changes in Foreign Exchange Rates**

In August 2023, the IASB issued 'Lack of Exchangeability (Amendments to IAS 21)' to provide guidance to specify which exchange rate to use when the currency is not exchangeable. An entity must estimate the spot exchange rate as the rate that would have applied to an orderly transaction between market participants at the measurement date and that would faithfully reflect the economic conditions prevailing. The Group does not expect this amendment to have any significant impact in its financial statements.

**IFRS 9 and IFRS 7 – Financial Instruments and Financial Instruments: Disclosure**

In May 2024, the IASB issued “Amendments to the Classification and Measurement of Financial Instruments (Amendments to IFRS 9 and IFRS 7) to address matters identified during the post-implementation review of IFRS 9. The amendments relate to derecognition of a financial liability settled through electronic transfer, classification of financial assets and disclosures of certain financial assets and financial liabilities. The Group will evaluate the amendments and implement them accordingly.

In December 2024, the IASB issued targeted amendments to help companies better report the financial effects of nature-dependent electricity contracts, which are often structured as power purchase agreements (PPAs). The amount of electricity generated under these contracts can vary based on uncontrollable factors such as weather conditions. Current accounting requirements may not adequately capture how these contracts affect a company’s performance. The amendments include: clarifying the application of the ‘own-use’ requirements; permitting hedge accounting if these contracts are used as hedging instruments; and adding new disclosure requirements to enable investors to understand the effect of these contracts on a company’s financial performance and cash flows. The Group does not expect this amendment to have any significant impact in its financial statements.

**Annual Improvements to IFRS Accounting Standards**

In July 2024, the IASB issued narrow amendments to IFRS Accounting Standards and accompanying guidance as part of its regular maintenance of the Standards. These amendments include clarifications, simplifications, corrections and changes aimed at improving the consistency of several IFRS Accounting Standards. Annual improvements are limited to changes that either clarify the wording in an IFRS Accounting Standard or correct relatively minor unintended consequences or oversights in the Accounting Standards. They also correct minor conflicts between the requirements of the Accounting Standards. The Group does not expect these narrow amendments to have any significant impact in its financial statements.

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**IFRS 18 – Presentation and Disclosures in Financial Statements**

In April 2024, the IASB issued its new standard IFRS 18 – Presentation and Disclosures in Financial Statements that will replace IAS 1 – Presentation of Financial Statements. The new standard aims at improving how entities communicate in their financial statements. The Group will evaluate the standard and implement it accordingly.

**IFRS 19 – Subsidiaries without Public Accountability: Disclosures**

In May 2024, the IASB issued a new standard IFRS 19 - Subsidiaries without Public Accountability: Disclosures. The standard allows a subsidiary which does not have public accountability and has an ultimate or intermediate parent that produces consolidated financial statements available for public use that comply with IFRS Accounting Standards, to elect IFRS 19. Such an entity applies the requirements in other IFRS Accounting Standards, except for the disclosure requirements, instead the entity applies the requirements in IFRS 19.

**8) Business combinations**

The Group accounts for its business combinations under acquisition method of accounting. Acquisition related costs are recognised in profit or loss as incurred. The acquiree's identifiable assets, liabilities and contingent liabilities that meet the condition for recognition are recognised at their fair values at the acquisition date.

Purchase consideration paid in excess of the fair value of net assets acquired is recognised as goodwill. Where the fair value of identifiable assets and liabilities exceed the cost of acquisition, the excess is recognised in determination of profit or loss after reassessing the fair values of the net assets and contingent liabilities.

The interest of non-controlling shareholders is initially measured either at fair value or at the non-controlling interests' proportionate share of the acquiree's identifiable net assets. The choice of measurement basis is made on an acquisition-by-acquisition basis. Subsequent to acquisition, the carrying amount of non-controlling interests is the amount of those interests at initial recognition plus the non-controlling interests' share of subsequent changes in equity of subsidiaries.

Business combinations arising from transfers of interests in entities that are under common control are accounted at historical cost. The difference between any consideration given and the aggregate historical carrying amounts of assets and liabilities of the acquired entity is recorded in shareholders' equity.

Acquisition that does not meet the definition of 'business' in accordance with IFRS - 3 Business Combinations is treated as acquisition of assets.

**9) Financial assets, financial liabilities and equity instruments**

Financial assets and liabilities are recognised when the Group becomes a party to the contractual provisions of the instrument. Financial assets and liabilities are initially measured at fair value, except for trade receivables which are initially measured at transaction price. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value measured on initial recognition of financial asset or financial liability.

The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity. The Group derecognises financial liabilities when, and only when, the Group's obligations are discharged, cancelled or have expired.

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**Cash and cash equivalents**

The Group considers all highly liquid investments, which are readily convertible into known amounts of cash that are subject to an insignificant risk of change in value to be cash equivalents. Cash and cash equivalents consist of balances with banks and which are unrestricted for withdrawal and usage.

**Financial assets at amortised cost**

Financial assets are subsequently measured at amortised cost if these financial assets are held within a business whose objective is to hold these assets in order to collect contractual cash flows and the contractual terms of the financial assets give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

**Financial assets at fair value through other comprehensive income**

Financial assets are measured at fair value through other comprehensive income if these financial assets are held within a business whose objective is achieved by both collecting contractual cash flows on specified dates that are solely payments of principal and interest on the principal amount outstanding and selling financial assets.

The Group has made an irrevocable election to present subsequent changes in the fair value of equity investments not held for trading in other comprehensive income.

**Financial assets at fair value through profit or loss**

Financial assets are measured at fair value through profit or loss unless they are measured at amortised cost or at fair value through other comprehensive income on initial recognition. The transaction costs directly attributable to the acquisition of financial assets and liabilities at fair value through profit or loss are immediately recognised in profit or loss.

**Financial liabilities**

Financial liabilities are measured at amortised cost using the effective interest method.

**Equity instruments**

An equity instrument is a contract that evidences residual interest in the assets of the company after deducting all of its liabilities. Equity instruments issued by the Group are recognised at the proceeds received net of direct issue cost.

**Derivative accounting**

- **Instruments in hedging relationship**

The Group designates certain foreign exchange forward, currency options and futures contracts as hedge instruments in respect of foreign exchange risks. These hedges are accounted for as cash flow hedges.

The Group uses hedging instruments that are governed by the financial risk management policy as approved by the Risk Management Committee. The policy provides principles on the use of such financial derivatives consistent with the risk management strategy of the company and its subsidiaries. While determining the appropriate hedge ratio, the Group takes into consideration the prevailing macro-economic conditions, the availability and liquidity of the hedging instruments, tolerance levels for hedge ineffectiveness and the costs of hedging. The hedging activities are reviewed by the Risk Management Committee every quarter and future course of action is determined.

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The hedge instruments are designated and documented as hedges at the inception of the contract. The Group determines the existence of an economic relationship between the hedging instrument and hedged item based on the currency, amount and timing of their respective cash flows. The effectiveness of hedge instruments to reduce the risk associated with the exposure being hedged is assessed and measured at inception and on an ongoing basis. If the hedged future cash flows are no longer expected to occur, then the amounts that have been accumulated in other equity are immediately reclassified in net foreign exchange gains in profit or loss.

The effective portion of change in the fair value of the designated hedging instrument is recognised in the other comprehensive income and accumulated under the heading cash flow hedging reserve.

The Group separates the intrinsic value and time value of an option and designates as hedging instruments only the change in intrinsic value of the option. The change in fair value of the intrinsic value and time value of an option is recognised in the other comprehensive income and accounted as a separate component of equity. Such amounts are reclassified in profit or loss when the related hedged items affect profit or loss.

Hedge accounting is discontinued when the hedging instrument expires or is sold, terminated or no longer qualifies for hedge accounting. Any gain or loss recognised in other comprehensive income and accumulated in equity till that time remains and is recognised into profit or loss when the forecasted transaction ultimately affects profit or loss. Any gain or loss is recognised immediately in profit or loss when the hedge becomes ineffective.

- **Instruments not in hedging relationship**

The Group enters into contracts that are effective as hedges from an economic perspective, but they do not qualify for hedge accounting. The change in the fair value of such instrument is recognised in profit or loss.

**Impairment of financial assets (other than at fair value)**

The Group assesses at each date of statement of financial position whether a financial asset or a group of financial assets is impaired. IFRS 9 requires expected credit losses to be measured through a loss allowance. The Group recognises lifetime expected losses for all contract assets and / or all trade receivables that do not constitute a financing transaction. In determining the allowance for expected credit losses the Group has used a practical expedient by computing the expected credit loss allowance for trade receivables based on a provision matrix. The provision matrix takes into account historical credit loss experience and is adjusted for forward looking information. The expected credit loss allowance is based on the ageing of the receivables that are due and allowance rates used in the provision matrix. For all other financial assets, expected credit losses are measured at an amount equal to the 12-months expected credit losses or at an amount equal to the life time expected credit losses if the credit risk on the financial asset has increased significantly since initial recognition.

**(a) Cash and cash equivalents**

Cash and cash equivalents consist of the following:

	As at March 31, 2025	As at March 31, 2024
	(In million of USD)	
Cash at banks and in hand	402	336
Bank deposits (original maturity less than three months)	574	745
<b>Total</b>	<b>976</b>	<b>1,081</b>
Held within India	141	307
Held outside India	835	774
<b>Total</b>	<b>976</b>	<b>1,081</b>

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**(b) Investments**

Investments consist of the following:

**Investments – Current**

	As at March 31, 2025	As at March 31, 2024
	(In million of USD)	
<b>Investments carried at fair value through profit or loss</b>		
Mutual fund units	340	283
	<b>340</b>	<b>283</b>
<b>Investments carried at fair value through OCI</b>		
Government bonds and securities	2,791	2,968
Corporate bonds	460	408
	<b>3,251</b>	<b>3,376</b>
<b>Investments carried at amortised cost</b>		
Corporate bonds	1	4
Commercial papers	-	113
	<b>1</b>	<b>117</b>
<b>Total</b>	<b>3,592</b>	<b>3,776</b>

Investments – Current includes \$9 million and \$24 million as at March 31, 2025 and 2024, respectively, pertaining to trusts and TCS Foundation held for specified purposes.

Government bonds and securities includes bonds pledged with bank for credit facility amounting to \$316 million and NIL as at March 31, 2025 and 2024, respectively.

**Investments – Non-current**

	As at March 31, 2025	As at March 31, 2024
	(In million of USD)	
<b>Investments designated at fair value through OCI</b>		
Equity shares	1	4
	<b>1</b>	<b>4</b>
<b>Investments carried at amortised cost</b>		
Government bonds and securities	22	23
Corporate bonds	9	7
	<b>31</b>	<b>30</b>
<b>Total</b>	<b>32</b>	<b>34</b>

Investments – Non-current includes \$31 million and \$30 million as at March 31, 2025 and 2024, respectively, pertaining to trusts held for specified purposes.

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The movement in fair value of investments carried / designated at fair value through OCI is as follows:

	As at March 31, 2025	As at March 31, 2024
	(In million of USD)	
<b>Balance at the beginning of the year</b>	<b>26</b>	<b>3</b>
Net loss arising on revaluation of investments in equities designated at fair value through other comprehensive income	(3)	(1)
Net gain / (loss) arising on revaluation of investments other than equities carried at fair value through other comprehensive income	71	29
Deferred tax relating to net gain / (loss) arising on revaluation of investments other than equities carried at fair value through other comprehensive income	(18)	(4)
Net cumulative gain reclassified to profit or loss on sale of investments other than equities carried at fair value through other comprehensive income	(1)	(1)
<b>Balance at the end of the year</b>	<b>75</b>	<b>26</b>

**(c) Trade receivables - Billed**

Trade receivables - Billed consist of the following:

**Trade receivables - Billed – Current**

	As at March 31, 2025	As at March 31, 2024
	(In million of USD)	
Trade receivables - Billed	5,940	5,394
Less: Allowance for expected credit losses	(71)	(66)
<b>Total</b>	<b>5,869</b>	<b>5,328</b>

**Trade receivables - Billed – Non-current**

	As at March 31, 2025	As at March 31, 2024
	(In million of USD)	
Trade receivables - Billed	92	92
Less: Allowance for expected credit losses	(81)	(77)
<b>Total</b>	<b>11</b>	<b>15</b>

Above balances of trade receivables - billed include balances with related parties (Refer note 21).

**(d) Other financial assets**

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Other financial assets consist of the following:

**Other financial assets – Current**

	As at March 31, 2025	As at March 31, 2024
	(In million of USD)	
Security deposits	40	41
Fair value of foreign exchange derivative assets	51	17
Interest receivable	104	92
Earmarked balances with banks	106	57
Loans and advances to employees	34	77
Inter-corporate deposits	-	20
Others	93	16
<b>Total</b>	<b>428</b>	<b>320</b>

**Other financial assets – Non-current**

	As at March 31, 2025	As at March 31, 2024
	(In million of USD)	
Security deposits	91	90
Earmarked balances with banks	29	26
Interest receivable	-	7
Others	3	-
<b>Total</b>	<b>123</b>	<b>123</b>

Earmarked balances with banks primarily relate to margin money for purchase of investments, unclaimed dividends and liquidity backstop as a part of regulatory requirements.

Inter-corporate deposits yield fixed interest rate and are placed with financial institutions, who are authorised to accept and use such inter-corporate deposits as per regulations applicable to them. Inter-corporate deposits include NIL and \$13 million as at March 31, 2025 and 2024, respectively, pertaining TCS Foundation held for specified purposes.

Interest receivable includes \$22 million and \$13 million as at March 31, 2025 and 2024, respectively, pertaining to trusts and TCS Foundation held for specified purposes.

**(e) Other financial liabilities**

Other financial liabilities consist of the following:

**Other financial liabilities – Current**

	As at March 31, 2025	As at March 31, 2024
	(In million of USD)	
Capital creditors	84	75
Fair value of foreign exchange derivative liabilities	18	14
Liabilities towards customer contracts	154	181
Accrued payroll	639	691
Unclaimed dividends	7	6
Liabilities towards acquisition of assets (Refer note 20)	65	-
Others	33	36
<b>Total</b>	<b>1,000</b>	<b>1,003</b>

**Other financial liabilities – Non-current**



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	As at March 31, 2025	As at March 31, 2024
	(In million of USD)	
Capital creditors	7	8
Liabilities towards customer contracts	37	-
Others	36	36
<b>Total</b>	<b>80</b>	<b>44</b>

Others include advance taxes paid of \$26 million and \$27 million as at March 31, 2025 and 2024, respectively, by the seller of TCS e-Serve Limited (merged with the Company) which, on refund by tax authorities, is payable to the seller.

**(f) Financial instruments by category**

The carrying value of financial instruments by categories as at March 31, 2025 is as follows:

	Fair value through profit or loss	Fair value through other comprehensive income	Derivative instruments in hedging relationship	Derivative instruments not in hedging relationship	Amortised cost	Total carrying value
	(In million of USD)					
<b>Financial assets</b>						
Cash and cash equivalents	-	-	-	-	976	976
Bank deposits	-	-	-	-	927	927
Investments	340	3,252	-	-	32	3,624
Trade receivables						
Billed	-	-	-	-	5,880	5,880
Unbilled	-	-	-	-	1,046	1,046
Earmarked balances with banks	-	-	-	-	135	135
Other financial assets	-	-	4	47	365	416
<b>Total</b>	<b>340</b>	<b>3,252</b>	<b>4</b>	<b>47</b>	<b>9,361</b>	<b>13,004</b>
<b>Financial liabilities</b>						
Trade payables	-	-	-	-	1,628	1,628
Lease liabilities	-	-	-	-	1,099	1,099
Other financial liabilities	-	-	-	18	1,062	1,080
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>18</b>	<b>3,789</b>	<b>3,807</b>

The carrying value of financial instruments by categories as at March 31, 2024 is as follows:

	Fair value through profit or loss	Fair value through other comprehensive income	Derivative instruments in hedging relationship	Derivative instruments not in hedging relationship	Amortised cost	Total carrying value
	(In million of USD)					
<b>Financial assets</b>						
Cash and cash equivalents	-	-	-	-	1,081	1,081
Bank deposits	-	-	-	-	726	726
Investments	283	3,380	-	-	147	3,810
Trade receivables						
Billed	-	-	-	-	5,343	5,343
Unbilled	-	-	-	-	1,098	1,098
Earmarked balances with banks	-	-	-	-	83	83
Other financial assets	-	-	6	11	343	360
<b>Total</b>	<b>283</b>	<b>3,380</b>	<b>6</b>	<b>11</b>	<b>8,821</b>	<b>12,501</b>
<b>Financial liabilities</b>						
Trade payables	-	-	-	-	1,197	1,197
Lease liabilities	-	-	-	-	961	961
Other financial liabilities	-	-	-	14	1,033	1,047
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>14</b>	<b>3,191</b>	<b>3,205</b>

Other financial assets include inter-corporate deposits of \$20 million, with original maturity period within 24 months.

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Carrying amounts of cash and cash equivalents, trade receivables and trade payables as at March 31, 2025 and 2024, approximate the fair value due to their nature. Carrying amounts of bank deposits, earmarked balances with banks, other financial assets and other financial liabilities which are subsequently measured at amortised cost also approximate the fair value due to their nature in each of the periods presented. Fair value measurement of lease liabilities is not required. Fair value of investments carried at amortised cost is \$32 million and \$146 million as at March 31, 2025 and 2024, respectively.

**(g) Fair value hierarchy**

The fair value hierarchy is based on inputs to valuation techniques that are used to measure fair value that are either observable or unobservable and consists of the following three levels:

- Level 1 — Inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2 — Inputs are other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).
- Level 3 — Inputs are not based on observable market data (unobservable inputs). Fair values are determined in whole or in part using a valuation model based on assumptions that are neither supported by prices from observable current market transactions in the same instrument nor are they based on available market data.

The cost of unquoted investments included in Level 3 of fair value hierarchy approximate their fair value because there is a wide range of possible fair value measurements and the cost represents estimate of fair value within that range.

The following table summarises financial assets and liabilities measured at fair value on a recurring basis and financial assets that are not measured at fair value on a recurring basis (but fair value disclosures are required):

<b>As at March 31, 2025</b>	<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>	<b>Total</b>
	<b>(In million of USD)</b>			
<b>Financial assets</b>				
Mutual fund units	340	-	-	340
Equity shares	-	-	1	1
Government bonds and securities	2,813	-	-	2,813
Corporate bonds	470	-	-	470
Fair value of foreign exchange derivative assets	-	51	-	51
<b>Total</b>	<b>3,623</b>	<b>51</b>	<b>1</b>	<b>3,675</b>
<b>Financial liabilities</b>				
Fair value of foreign exchange derivative liabilities	-	18	-	18
<b>Total</b>	<b>-</b>	<b>18</b>	<b>-</b>	<b>18</b>
<b>As at March 31, 2024</b>	<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>	<b>Total</b>
	<b>(In million of USD)</b>			
<b>Financial assets</b>				
Mutual fund units	283	-	-	283
Equity shares	-	-	4	4
Government bonds and securities	2,990	-	-	2,990
Corporate bonds	419	-	-	419
Commercial papers	113	-	-	113
Fair value of foreign exchange derivative assets	-	17	-	17
<b>Total</b>	<b>3,805</b>	<b>17</b>	<b>4</b>	<b>3,826</b>
<b>Financial liabilities</b>				
Fair value of foreign exchange derivative liabilities	-	14	-	14
<b>Total</b>	<b>-</b>	<b>14</b>	<b>-</b>	<b>14</b>

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Reconciliation of Level 3 fair value measurement of financial assets is as follows:

	<b>As at March 31, 2025</b>	<b>As at March 31, 2024</b>
	<b>(In million of USD)</b>	
<b>Balance at the beginning of the year</b>	<b>4</b>	<b>5</b>
Impairment in value of investments	(3)	(1)
<b>Balance at the end of the year</b>	<b>1</b>	<b>4</b>

**(h) Derivative financial instruments and hedging activity**

The Group's revenue is denominated in various foreign currencies. Given the nature of the business, a large portion of the costs are denominated in Indian Rupee. This exposes the Group to currency fluctuations.

The Board of Directors has constituted a Risk Management Committee (RMC) to frame, implement and monitor the risk management plan of the Group which inter-alia covers risks arising out of exposure to foreign currency fluctuations. Under the guidance and framework provided by the RMC, the Group uses various derivative instruments such as foreign exchange forward, currency options and futures contracts in which the counter party is generally a bank.

The following are outstanding currency options contracts, which have been designated as cash flow hedges:

<b>Foreign currency</b>	<b>As at March 31, 2025</b>			<b>As at March 31, 2024</b>		
	<b>No. of contracts</b>	<b>Notional amount of contracts (In million)</b>	<b>Fair value (In million of USD)</b>	<b>No. of contracts</b>	<b>Notional amount of contracts (In million)</b>	<b>Fair value (In million of USD)</b>
US Dollar	-	-	-	19	475	1
Great Britain Pound	23	220	2	29	230	3
Euro	25	235	2	28	235	2

The movement in cash flow hedging reserve for derivatives designated as cash flow hedges is as follows:

	<b>Year ended March 31, 2025</b>		<b>Year ended March 31, 2024</b>	
	<b>Intrinsic value</b>	<b>Time value</b>	<b>Intrinsic value</b>	<b>Time value</b>
	<b>(In million of USD)</b>			
<b>Balance at the beginning of the year</b>	<b>(9)</b>	<b>(11)</b>	<b>(9)</b>	<b>(12)</b>
(Gain) / loss transferred to profit or loss on occurrence of forecasted hedge transactions	(23)	27	(16)	30
Deferred tax on (gain) / loss transferred to profit or loss on occurrence of forecasted hedge transactions	6	(7)	3	(7)
Change in the fair value of effective portion of cash flow hedges	23	(28)	17	(28)
Deferred tax on change in the fair value of effective portion of cash flow hedges	(6)	7	(4)	6
<b>Balance at the end of the year</b>	<b>(9)</b>	<b>(12)</b>	<b>(9)</b>	<b>(11)</b>

The Group has entered into derivative instruments not in hedging relationship by way of foreign exchange forward, currency options and futures contracts. As at March 31, 2025 and 2024, the notional amount of outstanding contracts aggregated to \$7,608 million and \$6,114 million, respectively and the respective fair value of these contracts have a net gain of \$29 million and net loss of \$2 million.

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Exchange loss of \$58 million and gain of \$14 million on foreign exchange forward, currency options and futures contracts that do not qualify for hedge accounting have been recognised in profit or loss for the year ended March 31, 2025 and 2024, respectively.

Net foreign exchange gain / (loss) include gain of \$5 million and loss \$14 million transferred from cash flow hedging reserve to profit or loss on occurrence of forecasted hedge transactions for the year ended March 31, 2025 and 2024, respectively.

Net loss on derivative instruments of \$19 million, recognised in accumulated other comprehensive income as at March 31, 2025, is expected to be transferred to profit or loss by March 31, 2026. The maximum period over which the exposure to cash flow variability has been hedged is through calendar year 2025.

Following table summarises approximate gain / (loss) on Group's other comprehensive income on account of appreciation / depreciation of the underlying foreign currencies.

	As at March 31, 2025	As at March 31, 2024
	(In million of USD)	
10% appreciation of the underlying foreign currencies	-	-
10% depreciation of the underlying foreign currencies	51	109

**(i) Financial risk management**

The Group is exposed primarily to fluctuations in foreign currency exchange rates, credit, liquidity and interest rate risks, which may adversely impact the fair value of its financial instruments. The Group has a risk management policy which covers risks associated with the financial assets and liabilities. The risk management policy is approved by the Board of Directors. The focus of the risk management committee is to assess the unpredictability of the financial environment and to mitigate potential adverse effects on the financial performance of the Group.

**Market risk**

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Such changes in the values of financial instruments may result from changes in the foreign currency exchange rates, interest rates, credit, liquidity and other market changes. The Group's exposure to market risk is primarily on account of foreign currency exchange rate risk.

- **Foreign currency exchange rate risk**

The fluctuation in foreign currency exchange rates may have potential impact on the statement of profit or loss and other comprehensive income and equity, where any transaction references more than one currency or where assets / liabilities are denominated in a currency other than the functional currency of the respective entities. Considering the countries and economic environment in which the Group operates, its operations are subject to risks arising from fluctuations in exchange rates in those countries.

The Group, as per its risk management policy, uses derivative instruments primarily to hedge foreign exchange. Further, any movement in the functional currencies of the various operations of the Group against major foreign currencies may impact the Group's revenue in international business.

The Group evaluates the impact of foreign exchange rate fluctuations by assessing its exposure to exchange rate risks. It hedges a part of these risks by using derivative financial instruments in line with its risk management policies.

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The foreign exchange rate sensitivity is calculated by aggregation of the net foreign exchange rate exposure and a simultaneous parallel foreign exchange rates shift of all the currencies by 10% against the respective functional currencies of Tata Consultancy Services Limited and its subsidiaries.

The following analysis has been worked out based on the net exposures for each of the subsidiaries and Tata Consultancy Services Limited as at the date of statement of financial position which could affect the statement of profit or loss and other comprehensive income and equity. Further the exposure as indicated below is mitigated by some of the derivative contracts entered into by the Group as disclosed in note 9(h).

The following table sets forth information relating to unhedged foreign currency exposure as at March 31, 2025:

	USD	EUR	GBP	Others
	(In million of USD)			
Net financial assets	301	50	13	230
Net financial liabilities	(416)	(1)	(39)	(41)

10% appreciation / depreciation of the respective functional currency of Tata Consultancy Services Limited and its subsidiaries with respect to various foreign currencies would result in increase / decrease in the Group's profit before taxes by approximately \$10 million for the year ended March 31, 2025.

The following table sets forth information relating to unhedged foreign currency exposure as at March 31, 2024:

	USD	EUR	GBP	Others
	(In million of USD)			
Net financial assets	330	62	19	421
Net financial liabilities	(855)	(30)	(262)	(91)

10% appreciation / depreciation of the respective functional currency of Tata Consultancy Services Limited and its subsidiaries with respect to various foreign currencies would result in increase / decrease in the Group's profit before taxes by approximately \$41 million for the year ended March 31, 2024.

- Interest rate risk**

The Group's investments are primarily in fixed rate interest bearing investments. Hence, the Group is not significantly exposed to interest rate risk.

**Credit risk**

Credit risk is the risk of financial loss arising from counterparty failure to repay or service debt according to the contractual terms or obligations. Credit risk encompasses of both, the direct risk of default and the risk of deterioration of creditworthiness as well as concentration of risks. Credit risk is controlled by analysing credit limits and creditworthiness of customers on a continuous basis to whom the credit has been granted after obtaining necessary approvals for credit. Refer note 5 for methods, assumptions and information used to measure expected credit losses.

Financial instruments that are subject to credit risk consist of trade receivables, investments, derivative financial instruments, cash and cash equivalents, bank deposits and other financial assets. Loans include inter-corporate deposits of NIL and \$20 million placed with a financial institution having a high credit-rating assigned by credit-rating agencies as at March 31, 2025 and 2024, respectively. Bank deposits include an amount of \$923 million held with three banks and \$632 million held with two banks, having high credit rating which are individually in excess of 10% or more of the Group's total bank deposits as at March 31, 2025 and 2024, respectively. None of the other financial instruments of the Group result in material concentration of credit risk.

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- Exposure to credit risk**

The carrying amount of financial assets and contract assets represents the maximum credit exposure. The maximum exposure to credit risk was \$13,768 million and \$13,233 million as at March 31, 2025 and 2024, respectively, being the total of the carrying amount of balances with banks, bank deposits, investments, trade receivables, contract assets and other financial assets.

The Group's exposure to customers is diversified and no single customer contributes to more than 10% of outstanding trade receivables and contract assets as at March 31, 2025 and 2024.

- Geographic concentration of credit risk**

Geographic concentration of trade receivables (gross and net of allowances) and contract assets is as follows:

	<b>As at</b>		<b>As at</b>	
	<b>March 31, 2025</b>		<b>March 31, 2024</b>	
	<b>Gross %</b>	<b>Net %</b>	<b>Gross %</b>	<b>Net %</b>
United States of America	35.40	35.87	42.07	42.67
India	22.51	21.38	18.68	17.44
United Kingdom	14.72	14.97	16.56	16.86

Geographical concentration of trade receivables (gross and net of allowances) and contract assets is allocated based on the location of the customers.

The allowance for lifetime expected credit losses on trade receivables for the year ended March 31, 2025 and 2024 was \$12 million and \$12 million respectively. The reconciliation of allowance for expected credit losses is as follows:

	<b>As at</b>	<b>As at</b>
	<b>March 31, 2025</b>	<b>March 31, 2024</b>
	<b>(In million of USD)</b>	
<b>Balance at the beginning of the year</b>	<b>143</b>	<b>147</b>
Changes during the year	12	12
Bad debts written off	-	(14)
Translation exchange difference	(3)	(2)
<b>Balance at the end of the year</b>	<b>152</b>	<b>143</b>

**Liquidity risk**

Liquidity risk refers to the risk that the Group cannot meet its financial obligations. The objective of liquidity risk management is to maintain sufficient liquidity and ensure that funds are available for use as per requirements. The Group consistently generated sufficient cash flows from operations to meet its financial obligations including lease liabilities as and when they fall due.

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The tables below provide details regarding the contractual maturities of significant financial liabilities as at:

<b>As at March 31, 2025</b>	<b>Due in 1st year</b>	<b>Due in 2nd year</b>	<b>Due in 3rd to 5th year</b>	<b>Due after 5th year</b>	<b>Total</b>
(In million of USD)					
<b>Non-derivative financial liabilities</b>					
Trade payables	1,628	-	-	-	1,628
Lease liabilities	235	235	443	510	1,423
Other financial liabilities	983	28	52	-	1,063
	2,846	263	495	510	4,114
Derivative financial liabilities	18	-	-	-	18
<b>Total</b>	<b>2,864</b>	<b>263</b>	<b>495</b>	<b>510</b>	<b>4,132</b>

  

<b>As at March 31, 2024</b>	<b>Due in 1st year</b>	<b>Due in 2nd year</b>	<b>Due in 3rd to 5th year</b>	<b>Due after 5th year</b>	<b>Total</b>
(In million of USD)					
<b>Non-derivative financial liabilities</b>					
Trade payables	1,197	-	-	-	1,197
Lease liabilities	235	205	403	368	1,211
Other financial liabilities	990	6	9	29	1,034
	2,422	211	412	397	3,442
Derivative financial liabilities	14	-	-	-	14
<b>Total</b>	<b>2,436</b>	<b>211</b>	<b>412</b>	<b>397</b>	<b>3,456</b>

**(j) Equity instruments**

The authorised, issued, subscribed and fully paid up share capital consist of the following:

	<b>As at March 31, 2025</b>	<b>As at March 31, 2024</b>
(In million of USD)		
<b>Authorised</b>		
Equity shares of ₹1 each (4,600,500,000 shares and 4,600,500,000 shares)	86	86
Preference shares of ₹1 each (1,050,250,000 shares and 1,050,250,000 shares)	20	20
	<b>106</b>	<b>106</b>
<b>Issued, Subscribed and Fully paid up</b>		
Equity shares of ₹1 each (3,618,087,518 shares and 3,618,087,518 shares)	68	68
<b>Total</b>	<b>68</b>	<b>68</b>

The Company's objective for capital management is to maximise shareholder value, safeguard business continuity and support the growth of the Company. The Company determines the capital requirement based on annual operating plans and long-term and other strategic investment plans. The funding requirements are met through equity and operating cash flows generated. The Company is not subject to any externally imposed capital requirements.

The Company bought back 4,09,63,855 equity shares for an aggregate amount of ₹17,000 crore (USD equivalent \$2,045 million) being 1.12% of the total paid up equity share capital at ₹4,150 (USD equivalent \$49.91) per equity share in the previous year. The equity shares bought back were extinguished on December 13, 2023.

## **10) Leases**

A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

### **Group as a lessee**

The Group accounts for each lease component within the contract as a lease separately from non-lease components of the contract and allocates the consideration in the contract to each lease component on the basis of the relative standalone price of the lease component and the aggregate standalone price of the non-lease components.

The Group recognises right-of-use asset representing its right to use the underlying asset for the lease term at the lease commencement date. The cost of the right-of-use asset measured at inception shall comprise of the amount of the initial measurement of the lease liability adjusted for any lease payments made at or before the commencement date less any lease incentives received, plus any initial direct costs incurred and an estimate of costs to be incurred by the lessee in dismantling and removing the underlying asset or restoring the underlying asset or site on which it is located. The right-of-use asset is subsequently measured at cost less any accumulated depreciation, accumulated impairment losses, if any and adjusted for any remeasurement of the lease liability. The right-of-use asset is depreciated using the straight-line method from the commencement date over the shorter of lease term or useful life of right-of-use asset. The estimated useful lives of right-of-use assets are determined on the same basis as those of property, plant and equipment. Right-of-use assets are tested for impairment whenever there is any indication that their carrying amounts may not be recoverable. Impairment loss, if any, is recognised in profit or loss.

The Group measures the lease liability at the present value of the lease payments that are not paid at the commencement date of the lease. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Group uses incremental borrowing rate. For leases with reasonably similar characteristics, the Group, on a lease-by-lease basis, may adopt either the incremental borrowing rate specific to the lease or the incremental borrowing rate for the portfolio as a whole. The lease payments shall include fixed payments, variable lease payments, residual value guarantees, exercise price of a purchase option where the Group is reasonably certain to exercise that option and payments of penalties for terminating the lease, if the lease term reflects the lessee exercising an option to terminate the lease. The lease liability is subsequently remeasured by increasing the carrying amount to reflect interest on the lease liability, reducing the carrying amount to reflect the lease payments made and remeasuring the carrying amount to reflect any reassessment or lease modifications or to reflect revised in-substance fixed lease payments. The Group recognises the amount of the re-measurement of lease liability due to modification as an adjustment to the right-of-use asset and profit or loss depending upon the nature of modification. Where the carrying amount of the right-of-use asset is reduced to zero and there is a further reduction in the measurement of the lease liability, the Group recognises any remaining amount of the re-measurement in profit or loss.

The Group has elected not to apply the requirements of IFRS 16 - Leases to short-term leases of all assets that have a lease term of 12 months or less and leases for which the underlying asset is of low value. The lease payments associated with these leases are recognised as an expense on a straight-line basis over the lease term.

### **Group as a lessor**

At the inception of the lease, the Group classifies each of its leases as either an operating lease or a finance lease. The Group recognises lease payments received under operating leases as income on a straight-line basis over the lease term. In case of a finance lease, finance income is recognised over the lease term based on a pattern reflecting a constant periodic rate of return on the lessor's net investment in the lease. When the Group is an intermediate lessor it accounts for its interests in the head lease and the sub-lease separately. It assesses the lease classification of a sub-lease with reference to the right-of-use asset arising from the head lease, not with reference to the underlying asset. If a head lease is a short-term lease to which the Group applies the exemption described above, then it classifies the sub-lease as an operating lease.



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If an arrangement contains lease and non-lease components, the Group applies IFRS 15 - Revenue from contracts with customers to allocate the consideration in the contract.

The details of the right-of-use assets held by the Group are as follows:

	<b>Additions for the year ended March 31, 2025</b>	<b>Net carrying amount as at March 31, 2025</b>
	<b>(In million of USD)</b>	
Leasehold land	-	107
Buildings	429	947
Leasehold improvements	5	6
Computer equipment	-	17
Furniture, fixtures, office equipment and other assets	3	5
Software licences	-	4
<b>Total</b>	<b>437</b>	<b>1,086</b>

  

	<b>Additions for the year ended March 31, 2024</b>	<b>Net carrying amount as at March 31, 2024</b>
	<b>(In million of USD)</b>	
Leasehold land	-	111
Buildings	268	795
Leasehold improvements	-	3
Computer equipment	15	24
Furniture, fixtures, office equipment and other assets	3	5
Software licences	-	8
<b>Total</b>	<b>286</b>	<b>946</b>

Depreciation on right-of-use assets is as follows:

	<b>Year ended March 31, 2025</b>	<b>Year ended March 31, 2024</b>
	<b>(In million of USD)</b>	
Leasehold land	1	1
Buildings	200	192
Leasehold improvements	1	1
Computer equipment	7	6
Furniture, fixtures, office equipment and other assets	2	3
Software licences	3	4
<b>Total</b>	<b>214</b>	<b>207</b>

Changes in lease liabilities are as follows:

	<b>As at March 31, 2025</b>	<b>As at March 31, 2024</b>
	<b>(In million of USD)</b>	
<b>Balance at the beginning of the year</b>	961	935
Addition during the year	360	224
Payments during the year	(197)	(195)
Other non-cash movement	1	9
Translation exchange difference	(26)	(12)
<b>Balance at the end of the year</b>	<b>1,099</b>	<b>961</b>

Interest on lease liabilities is \$75 million and \$63 million for the year ended March 31, 2025 and 2024, respectively.

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The Group incurred \$41 million and \$43 million for the year ended March 31, 2025 and 2024, respectively, towards expenses relating to short-term leases and leases of low-value assets.

The total cash outflow for leases is \$322 million and \$305 million for the year ended March 31 2025 and 2024, respectively, including cash outflow for short term leases and leases of low-value assets.

The Group has lease term extension options that are not reflected in the measurement of lease liabilities. The present value of future cash outflows for such extension periods is \$110 million and \$98 million as at March 31, 2025 and 2024, respectively.

Lease contracts entered by the Group majorly pertain for buildings taken on lease to conduct its business in the ordinary course.

The Group does not have any lease restrictions and commitment towards variable rent as per the contract.

## **11) Non-financial assets and non-financial liabilities**

### **(a) Property, plant and equipment**

The Group recognizes the cost of an item of property, plant and equipment as an asset if, and only if it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can measured reliably.

Property, plant and equipment are stated at cost comprising of purchase price and any initial directly attributable cost of bringing the asset to its working condition for its intended use, less accumulated depreciation (other than freehold land) and impairment loss, if any.

Depreciation is provided for property, plant and equipment on a straight-line basis so as to expense the cost less residual value over their estimated useful lives based on a technical evaluation. The estimated useful lives and residual values are reviewed at the end of each reporting period, with the effect of any change in estimate accounted for on a prospective basis.

The estimated useful lives are as mentioned below:

<b>Type of asset</b>	<b>Useful lives</b>
Buildings	20 years
Leasehold improvements	Lease term
Computer equipment	4 years
Furniture, fixtures, office equipment and other assets	2-10 years

Depreciation is not recorded on capital work-in-progress until construction and installation are complete and the asset is ready for its intended use. Capital work-in-progress includes capital advances.

Property, plant and equipment with finite life are evaluated for recoverability whenever there is any indication that their carrying amounts may not be recoverable. If any such indication exists, the recoverable amount (i.e. higher of the fair value less cost to sell and the value-in-use) is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of those from other assets. In such cases, the recoverable amount is determined for the cash generating unit (CGU) to which the asset belongs.

If the recoverable amount of an asset (or CGU) is estimated to be less than its carrying amount, the carrying amount of the asset (or CGU) is reduced to its recoverable amount. An impairment loss is recognised in profit or loss.

The carrying amount of an item of property, plant and equipment shall be derecognised on disposal or when no future economic benefits are expected from its use or disposal.

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Property, plant and equipment consist of the following:

	Freehold land	Buildings	Leasehold improve-ments	Computer equipment	Furniture, fixtures, office equipment and other assets	Total
(In million of USD)						
<b>Cost as at April 1, 2024</b>	<b>43</b>	<b>994</b>	<b>331</b>	<b>1,701</b>	<b>990</b>	<b>4,059</b>
Additions*	185	56	10	171	84	506
Acquisition through a business combination	-	-	-	-	-	-
Disposals	-	-	(6)	(82)	(14)	(102)
Translation exchange difference	1	(24)	(10)	(41)	(26)	(100)
<b>Cost as at March 31, 2025</b>	<b>229</b>	<b>1,026</b>	<b>325</b>	<b>1,749</b>	<b>1,034</b>	<b>4,363</b>
<b>Accumulated depreciation as at April 1, 2024</b>	<b>-</b>	<b>(498)</b>	<b>(244)</b>	<b>(1,382)</b>	<b>(814)</b>	<b>(2,938)</b>
Depreciation	-	(49)	(20)	(187)	(62)	(318)
Disposals	-	-	6	82	14	102
Translation exchange difference	-	12	8	33	21	74
<b>Accumulated depreciation as at March 31, 2025</b>	<b>-</b>	<b>(535)</b>	<b>(250)</b>	<b>(1,454)</b>	<b>(841)</b>	<b>(3,080)</b>
<b>Net carrying amount as at March 31, 2025</b>	<b>229</b>	<b>491</b>	<b>75</b>	<b>295</b>	<b>193</b>	<b>1,283</b>
Capital work-in-progress*						231
<b>Total</b>						<b>1,514</b>

\* Including additions on account of acquisition of assets (Refer note 20).

	Freehold land	Buildings	Leasehold improve-ments	Computer equipment	Furniture, fixtures, office equipment and other assets	Total
(In million of USD)						
<b>Cost as at April 1, 2023</b>	<b>44</b>	<b>981</b>	<b>324</b>	<b>1,633</b>	<b>951</b>	<b>3,933</b>
Additions	-	26	23	117	65	231
Disposals	-	-	(12)	(34)	(14)	(60)
Translation exchange difference	(1)	(13)	(4)	(15)	(12)	(45)
<b>Cost as at March 31, 2024</b>	<b>43</b>	<b>994</b>	<b>331</b>	<b>1,701</b>	<b>990</b>	<b>4,059</b>
<b>Accumulated depreciation as at April 1, 2023</b>	<b>-</b>	<b>(454)</b>	<b>(236)</b>	<b>(1,223)</b>	<b>(777)</b>	<b>(2,690)</b>
Depreciation	-	(50)	(22)	(203)	(62)	(337)
Disposals	-	-	12	33	14	59
Translation exchange difference	-	6	2	11	11	30
<b>Accumulated depreciation as at March 31, 2024</b>	<b>-</b>	<b>(498)</b>	<b>(244)</b>	<b>(1,382)</b>	<b>(814)</b>	<b>(2,938)</b>
<b>Net carrying amount as at March 31, 2024</b>	<b>43</b>	<b>496</b>	<b>87</b>	<b>319</b>	<b>176</b>	<b>1,121</b>
Capital work-in-progress						225
<b>Total</b>						<b>1,346</b>

Changes in Capital work-in-progress are as follows:

	Year ended March 31, 2025	Year ended March 31, 2024
(In million of USD)		
<b>Balance at the beginning of the year</b>	<b>225</b>	<b>166</b>
Addition during the year*	327	290
Capitalised during the year	(321)	(232)
Translation exchange difference	-	1
<b>Balance at the end of the year</b>	<b>231</b>	<b>225</b>

\* Including additions on account of acquisition of assets (Refer note 20).

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**(b) Goodwill**

Goodwill represents the cost of acquired business as established at the date of acquisition of the business in excess of the acquirer's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities less accumulated impairment losses, if any. Goodwill is tested for impairment annually or when events or circumstances indicate that the implied fair value of goodwill is less than its carrying amount.

CGUs to which goodwill has been allocated are tested for impairment annually, or more frequently when there is indication for impairment. The financial projections basis which the future cash flows have been estimated consider economic uncertainties, reassessment of the discount rates, revisiting the growth rates factored while arriving at terminal value and subjecting these variables to sensitivity analysis. If the recoverable amount of a CGU is less than its carrying amount, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets of the unit pro-rata on the basis of the carrying amount of each asset in the unit.

Goodwill consists of the following:

	As at March 31, 2025	As at March 31, 2024
	(In million of USD)	
<b>Balance at the beginning of the year</b>	<b>478</b>	<b>488</b>
Translation exchange difference	(7)	(10)
<b>Balance at the end of the year</b>	<b>471</b>	<b>478</b>

Goodwill of \$251 million and \$257 million as at March 31, 2025 and 2024 has been allocated to TCS business process services (BPS) CGU.

The Group estimated the value-in-use of TCS BPS based on future cash flows of this CGU using a 10.00% annual growth rate for periods subsequent to the forecast period of 5 years and discount rate of 15.00%. An analysis of the sensitivity of the computation to a change in key parameters (operating margin, discount rates and long term average growth rate), based on reasonable assumptions, did not identify any probable scenario in which the recoverable amount of the CGU would decrease below its carrying amount.

Goodwill of \$82 million and \$83 million as at March 31, 2025 and 2024 has been allocated to the TCS business in France. The estimated value-in-use of this CGU is based on the future cash flows using a 1.50% annual growth rate for periods subsequent to the forecast period of 5 years and discount rate of 9.27%. An analysis of the sensitivity of the computation to a change in key parameters (operating margin, discount rates and long term average growth rate), based on reasonable assumptions, did not identify any probable scenario in which the recoverable amount of the CGU would decrease below its carrying amount.

The remaining amount of goodwill of \$138 million and \$138 million as at March 31, 2025 and 2024, respectively, (relating to different CGUs individually immaterial) has been evaluated based on the cash flow forecasts of the related CGUs and the recoverable amounts of these CGUs exceeded their carrying amounts. The estimated value-in-use of these CGUs is based on the future cash flows using a range of 0.50% - 10.50% annual growth rate for periods subsequent to the forecast period of 5 years and discount rate in a range of 5.00% - 23.57%.

**(c) Other intangible assets**

Intangible assets purchased including acquired in business combination, are measured at cost as at the date of acquisition, as applicable, less accumulated amortisation and accumulated impairment, if any.

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Intangible assets consist of rights under licensing agreement and software licences and customer-related intangibles. Following table summarises the nature of intangibles and their estimated useful lives:

Type of asset	Useful lives
Rights under licensing agreement and software licences	Lower of licence period and 1-5 years
Customer-related intangibles	3 years

Intangible assets are amortised on a straight-line basis over the period of its economic useful life.

Intangible assets with finite life are evaluated for recoverability whenever there is any indication that their carrying amounts may not be recoverable. If any such indication exists, the recoverable amount (i.e. higher of the fair value less cost to sell and the value-in-use) is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of those from other assets. In such cases, the recoverable amount is determined for the cash generating unit (CGU) to which the asset belongs.

If the recoverable amount of an asset (or CGU) is estimated to be less than its carrying amount, the carrying amount of the asset (or CGU) is reduced to its recoverable amount. An impairment loss is recognised in profit or loss.

Intangible assets consist of the following:

	Rights under licensing agreement and software licences	Customer- related intangibles	Total
	(In million of USD)		
<b>Cost as at April 1, 2024</b>	<b>240</b>	<b>16</b>	<b>256</b>
Additions	137	-	137
Disposals / Derecognised	(19)	-	(19)
Translation exchange difference	(6)	-	(6)
<b>Cost as at March 31, 2025</b>	<b>352</b>	<b>16</b>	<b>368</b>
<b>Accumulated amortisation as at April 1, 2024</b>	<b>(179)</b>	<b>(16)</b>	<b>(195)</b>
Amortisation	(87)	-	(87)
Disposals / Derecognised	19	-	19
Translation exchange difference	4	-	4
<b>Accumulated amortisation as at March 31, 2025</b>	<b>(243)</b>	<b>(16)</b>	<b>(259)</b>
<b>Net carrying amount as at March 31, 2025</b>	<b>109</b>	<b>-</b>	<b>109</b>

  

	Rights under licensing agreement and software licences	Customer- related intangibles	Total
	(In million of USD)		
<b>Cost as at April 1, 2023</b>	<b>229</b>	<b>16</b>	<b>245</b>
Additions	16	-	16
Disposals / Derecognised	(2)	-	(2)
Translation exchange difference	(3)	-	(3)
<b>Cost as at March 31, 2024</b>	<b>240</b>	<b>16</b>	<b>256</b>
<b>Accumulated amortisation as at April 1, 2023</b>	<b>(124)</b>	<b>(16)</b>	<b>(140)</b>
Amortisation	(58)	-	(58)
Disposals / Derecognised	1	-	1
Translation exchange difference	2	-	2
<b>Accumulated amortisation as at March 31, 2024</b>	<b>(179)</b>	<b>(16)</b>	<b>(195)</b>
<b>Net carrying amount as at March 31, 2024</b>	<b>61</b>	<b>-</b>	<b>61</b>

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Function wise amortisation of intangible assets is as follows:

	Year ended March 31, 2025	Year ended March 31, 2024
Cost of revenue	74	49
Selling, general and administrative expenses	13	9
<b>Total</b>	<b>87</b>	<b>58</b>

The estimated amortisation for the years subsequent to March 31, 2025 is as follows:

Year ending March 31,	Amortisation expense (In million of USD)
2026	87
2027	14
2028	6
2029	2
<b>Total</b>	<b>109</b>

**(d) Other assets**

Other assets consist of the following:

**Other assets – Current**

	As at March 31, 2025	As at March 31, 2024
	(In million of USD)	
Advances to suppliers	197	137
Contract assets	730	701
Prepaid expenses	279	246
Contract fulfillment costs	271	190
Indirect taxes recoverable	212	154
Others	41	47
<b>Total</b>	<b>1,730</b>	<b>1,475</b>

**Other assets – Non-current**

	As at March 31, 2025	As at March 31, 2024
	(In million of USD)	
Contract assets	35	35
Prepaid expenses	288	307
Contract fulfillment costs	35	30
Others	30	22
<b>Total</b>	<b>388</b>	<b>394</b>

Non-current – Others includes advance of \$21 million and \$21 million towards acquiring right-of-use of leasehold land as at March 31, 2025 and 2024, respectively.

Contract fulfillment costs of \$127 million and \$101 million for the year ended March 31, 2025 and 2024, respectively, have been amortised in profit or loss. Refer note 12 for changes in contract assets.

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**(e) Other liabilities**

Other liabilities consist of the following:

**Other liabilities – Current**

	As at March 31, 2025	As at March 31, 2024
	(In million of USD)	
Advances received from customers	222	221
Indirect taxes payable and other statutory liabilities	564	519
Others	55	42
<b>Total</b>	<b>841</b>	<b>782</b>

**(f) Provisions**

Provisions consist of the following:

**Provisions – Current**

	As at March 31, 2025	As at March 31, 2024
	(In million of USD)	
Provision for foreseeable loss	14	12
Other provisions	7	5
<b>Total</b>	<b>21</b>	<b>17</b>

**12) Revenue recognition**

The Group earns revenue primarily from providing IT services, consulting and business solutions. The Group offers a consulting-led, cognitive powered, integrated portfolio of IT, business and engineering services and solutions.

Revenue is recognised upon transfer of control of promised products or services to customers in an amount that reflects the consideration which the Group expects to receive in exchange for those products or services.

- Revenue from time and material and job contracts is recognised on output basis measured by units delivered, efforts expended, number of transactions processed, etc.
- Revenue related to fixed price maintenance and support services contracts where the Group is standing ready to provide services is recognised based on time elapsed mode and revenue is straight-lined over the period of performance.
- In respect of other fixed-price contracts, revenue is recognised using percentage-of-completion method ('POC method') of accounting with contract costs incurred determining the degree of completion of the performance obligation. The contract costs used in computing the revenues include cost of fulfilling warranty obligations.
- Revenue from the sale of distinct internally developed software and manufactured systems and third party software is recognised upfront at the point in time when the system / software is delivered to the customer. In cases where implementation and / or customisation services rendered significantly modifies or customises the software, these services and software are accounted for as a single performance obligation and revenue is recognised over time on a POC method.
- Revenue from the sale of distinct third party hardware is recognised at the point in time when control is transferred to the customer.

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**Notes to consolidated financial statements**

- The solutions offered by the Group may include supply of third-party equipment or software. In such cases, revenue for supply of such third party products are recorded at gross or net basis depending on whether the Group is acting as the principal or as an agent of the customer. The Group recognises revenue in the gross amount of consideration when it is acting as a principal and at net amount of consideration when it is acting as an agent.

Revenue is measured based on the transaction price, which is the consideration, adjusted for volume discounts, service level credits, performance bonuses, price concessions and incentives, if any, as specified in the contract with the customer. Revenue also excludes taxes collected from customers.

The Group's contracts with customers could include promises to transfer multiple products and services to a customer. The Group assesses the products / services promised in a contract and identifies distinct performance obligations in the contract. Identification of distinct performance obligation involves judgement to determine the deliverables and the ability of the customer to benefit independently from such deliverables.

Judgement is also required to determine the transaction price for the contract and to ascribe the transaction price to each distinct performance obligation. The transaction price could be either a fixed amount of customer consideration or variable consideration with elements such as volume discounts, service level credits, performance bonuses, price concessions and incentives. The transaction price is also adjusted for the effects of the time value of money if the contract includes a significant financing component. Any consideration payable to the customer is adjusted to the transaction price, unless it is a payment for a distinct product or service from the customer. The estimated amount of variable consideration is adjusted in the transaction price only to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur and is reassessed at the end of each reporting period. The Group allocates the elements of variable considerations to all the performance obligations of the contract unless there is observable evidence that they pertain to one or more distinct performance obligations.

The Group exercises judgement in determining whether the performance obligation is satisfied at a point in time or over a period of time. The Group considers indicators such as how customer consumes benefits as services are rendered or who controls the asset as it is being created or existence of enforceable right to payment for performance to date and alternate use of such product or service, transfer of significant risks and rewards to the customer, acceptance of delivery by the customer, etc.

Contract fulfilment costs are generally expensed as incurred except for certain software licence costs which meet the criteria for capitalisation. Such costs are amortised over the contractual period or useful life of licence, whichever is less. The assessment of this criteria requires the application of judgement, in particular when considering if costs generate or enhance resources to be used to satisfy future performance obligations and whether costs are expected to be recovered.

Contract assets are recognised when there are excess of revenues earned over billings on contracts. Contract assets are classified as unbilled receivables (only act of invoicing is pending) when there is unconditional right to receive cash, and only passage of time is required, as per contractual terms.

Unearned and deferred revenue ("contract liability") is recognised when there are billings in excess of revenues.

The billing schedules agreed with customers include periodic performance based payments and / or milestone based progress payments. Invoices are payable within contractually agreed credit period.

In accordance with IAS 37, the Group recognises an onerous contract provision when the unavoidable costs of meeting the obligations under a contract exceed the economic benefits to be received.

Contracts are subject to modification to account for changes in contract specification and requirements. The Group reviews modification to contract in conjunction with the original contract, basis which the transaction price could be allocated to a new performance obligation or transaction price of an existing obligation could undergo a change. In the event transaction price is revised for existing obligation, a cumulative adjustment is accounted for.



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The Group disaggregates revenue from contracts with customers by nature of services, industry verticals and geography.

Revenue disaggregation by nature of services is as follows:

	Year ended March 31, 2025	Year ended March 31, 2024
	(In million of USD)	
Consultancy services	29,792	28,747
Sale of equipment and software licences	387	333
<b>Total</b>	<b>30,179</b>	<b>29,080</b>

Revenue disaggregation by industry vertical and geography has been included in segment information (Refer note 18).

While disclosing the aggregate amount of transaction price yet to be recognised as revenue towards unsatisfied (or partially satisfied) performance obligations, along with the broad time band for the expected time to recognise those revenues, the Group has applied the practical expedient in IFRS 15. Accordingly, the Group has not disclosed the aggregate transaction price allocated to unsatisfied (or partially satisfied) performance obligations which pertain to contracts where revenue recognised corresponds to the value transferred to customer typically involving time and material, outcome based and event based contracts.

Unsatisfied (or partially satisfied) performance obligations are subject to variability due to several factors such as terminations, changes in scope of contracts, periodic revalidations of the estimates, economic factors (changes in currency rates, tax laws etc). The aggregate value of transaction price allocated to unsatisfied (or partially satisfied) performance obligations is \$21,587 million out of which 46.03% is expected to be recognised as revenue in the next year and the balance thereafter. No consideration from contracts with customers is excluded from the amount mentioned above.

Changes in contract assets are as follows:

	As at March 31, 2025	As at March 31, 2024
	(In million of USD)	
<b>Balance at the beginning of the year</b>	<b>736</b>	<b>709</b>
Invoices raised that were included in the contract assets balance at the beginning of the year	(543)	(475)
Increase due to revenue recognised during the year, excluding amounts billed during the year	573	505
Translation exchange difference	(2)	(3)
<b>Balance at the end of the year</b>	<b>764</b>	<b>736</b>

Changes in unearned and deferred revenue are as follows:

	As at March 31, 2025	As at March 31, 2024
	(In million of USD)	
<b>Balance at the beginning of the year</b>	<b>495</b>	<b>589</b>
Revenue recognised that was included in the unearned and deferred revenue at the beginning of the year	(439)	(504)
Increase due to invoicing during the year, excluding amounts recognised as revenue during the year	489	419
Translation exchange difference	(13)	(9)
<b>Balance at the end of the year</b>	<b>532</b>	<b>495</b>

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**13) Cost recognition**

Costs and expenses are recognised when incurred and have been classified according to their primary functions in the following categories:

**Cost of revenue**

These costs primarily include employee compensation of personnel engaged in providing services, travel expenses, fees to external consultants, cost of equipment and software licences, depreciation and amortisation of production related equipment and software, facility expenses, communication expenses and other project related expenses.

**Selling, general and administrative expenses**

Selling costs primarily include employee compensation for sales and marketing personnel, travel expenses, advertising, business promotion expenses, bad debts and advances written off, allowance for expected credit losses and doubtful advances (net), facility expenses for sales and marketing offices and market research costs.

General and administrative costs primarily include employee compensation for administrative, supervisory, managerial and practice management personnel, depreciation and amortisation expenses of non-production equipment and software, facility expenses for administrative offices, communication expenses, fees to external consultants and other general expenses.

**Expenses by nature**

	<b>Year ended March 31, 2025</b>	<b>Year ended March 31, 2024</b>
	<b>(In million of USD)</b>	
Employee cost	17,233	16,918
Fees to external consultants	1,382	1,911
Facility expenses	408	374
Depreciation and amortisation expense	619	602
Cost of equipment and software licences	1,376	446
Travel expenses	380	359
Communication expenses	280	273
Bad debts and advances written off, allowance for expected credit losses and doubtful advances (net)	15	14
Settlement of legal claim	-	115
Other expenses	1,138	1,025
<b>Total</b>	<b>22,831</b>	<b>22,037</b>

Refer note 16 for function wise bifurcation of employee cost.

The Company made a contribution to an electoral trust of \$26 million and NIL for the year ended March 31, 2025 and 2024, respectively, which is included in other expenses.

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**14) Other income**

**(a) Finance and other income**

Dividend income is recorded when the right to receive payment is established. Interest income is recognised using the effective interest method.

	Year ended March 31, 2025	Year ended March 31, 2024
	(In million of USD)	
Dividend received	5	5
Interest on bank balances and bank deposits	105	91
Interest on financial assets carried at fair value through OCI	250	265
Interest on financial assets carried at amortised cost	27	48
Others	8	53
<b>Total</b>	<b>395</b>	<b>462</b>

**(b) Finance costs**

	Year ended March 31, 2025	Year ended March 31, 2024
	(In million of USD)	
Interest on lease liabilities	75	63
Interest on tax matters	-	4
Other interest costs	19	27
<b>Total</b>	<b>94</b>	<b>94</b>

**(c) Other gains (net)**

	Year ended March 31, 2025	Year ended March 31, 2024
	(In million of USD)	
Net gain on disposal of property, plant and equipment	2	-
Net gain on lease modification	2	1
Net gain on disposal / fair valuation of investments carried at fair value through profit or loss	30	36
Net gain on disposal of financial assets other than equity shares carried at fair value through OCI	1	1
Net foreign exchange gain	32	27
Others	6	8
<b>Total</b>	<b>73</b>	<b>73</b>

**15) Income taxes**

Income tax expense comprises current tax expense and the net change in the deferred tax asset or liability during the year. Current and deferred taxes are recognised in profit or loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity, respectively.

**Current income taxes**

The current income tax expense includes income taxes payable by the Company and its subsidiaries in India and overseas.

The Company has recognised income tax expenses applying the provisions under section 115BAA of the Income-tax Act, 1961.

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Current income tax payable by overseas branches of the Company is computed in accordance with the tax laws applicable in the jurisdiction in which the respective branch operates. The taxes paid are generally available for set off against the Indian income tax liability of the Company's worldwide income.

The current income tax expense for overseas subsidiaries has been computed based on the tax laws applicable to each subsidiary in the respective jurisdiction in which it operates.

Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

Advance taxes and provisions for current income taxes are presented in the statement of financial position after off-setting advance tax paid and income tax provision arising in the same tax jurisdiction and where the relevant tax paying unit intends to settle the asset and liability on a net basis.

The Organisation for Economic Co-operation and Development (OECD) has published the model rules for global minimum tax (Pillar Two model rules). Pillar Two legislation has been enacted, or substantively enacted, in certain jurisdictions where the Group operates. The Group is within the scope of the OECD Pillar Two model rules and has evaluated the potential exposure to global minimum tax. The Group does not expect any material financial impact for the current period. The evaluation of the potential exposure is based on the most recent country-by-country reporting, and financial statements for the constituent entities in the Group.

**Deferred income taxes**

Deferred income tax is recognised using the balance sheet approach. Deferred income tax assets and liabilities are recognised for deductible and taxable temporary differences arising between the tax base of assets and liabilities and their carrying amount, except when the deferred income tax arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination, affects neither accounting nor taxable profit or loss at the time of the transaction.

Deferred income tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences and the carry forward of unused tax credits and unused tax losses can be utilised.

The carrying amount of deferred income tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred income tax asset to be utilised.

Deferred income tax liabilities are recognised for all taxable temporary differences except in respect of taxable temporary differences associated with investments in subsidiaries where the timing of the reversal of the temporary difference can be controlled and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred tax assets and liabilities are measured using substantively enacted tax rates expected to apply to taxable income in years in which the temporary differences are expected to be received or settled.

Deferred tax assets and liabilities are offset when they relate to income taxes levied by the same taxation authority and the relevant entity intends to settle its current tax assets and liabilities on a net basis.

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The income tax expense consists of the following:

	Year ended March 31, 2025	Year ended March 31, 2024
(In million of USD)		
<b>Current tax expense</b>		
Current tax expense for current period	2,141	1,966
Current tax benefit pertaining to prior period	(143)	(51)
	<b>1,998</b>	<b>1,915</b>
<b>Deferred tax benefit</b>		
Deferred tax benefit for current period	(43)	-
Deferred tax expense / (benefit) pertaining to prior period	(1)	4
	<b>(44)</b>	<b>4</b>
	<b>1,954</b>	<b>1,919</b>

The reconciliation of estimated income tax expense at Indian statutory income tax rate to income tax expense reported in statements of profit or loss is as follows:

	Year ended March 31, 2025	Year ended March 31, 2024
(In million of USD)		
Profit before taxes	7,722	7,484
Indian statutory income tax rate	25.17%	34.94%
Expected income tax expense	1,943	2,615
<b>Tax effect of adjustments to reconcile expected income tax expense to reported income tax expense</b>		
Tax holidays	-	(773)
Income exempt from tax	(65)	(63)
Undistributed earnings in branches and subsidiaries	(7)	13
Tax on income at different rates	184	108
Tax pertaining to prior years	(144)	(47)
Effect of tax rate change under new regime	-	53
Others (net)	43	13
<b>Total income tax expense</b>	<b>1,954</b>	<b>1,919</b>

Significant components of net deferred tax assets and liabilities for the year ended March 31, 2025 are as follows:

	Opening balance	Recognised in profit or loss	Recognised in / reclassified from other comprehensive income	Exchange difference	Closing balance
(In million of USD)					
<b>Deferred tax assets / (liabilities) in relation to</b>					
Property, plant and equipment and intangible assets	87	35	-	(4)	118
Provision for employee benefits	138	11	(1)	(3)	145
Cash flow hedges	(1)	-	-	-	(1)
Receivables, financial assets at amortised cost	50	4	-	(1)	53
Branch profit tax	(12)	(7)	-	-	(19)
Undistributed earnings of subsidiaries	(81)	15	-	2	(64)
Unrealised gain on securities carried at fair value through profit or loss / other comprehensive income	(14)	-	(18)	-	(32)
Lease liabilities and right-of-use assets	32	(3)	-	(1)	28
Others	89	(11)	-	(5)	73
<b>Total deferred tax assets / (liabilities)</b>	<b>288</b>	<b>44</b>	<b>(19)</b>	<b>(12)</b>	<b>301</b>

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Gross deferred tax assets and liabilities are as follows:

<b>As at March 31, 2025</b>	<b>Assets</b>	<b>Liabilities</b>	<b>Net</b>
	<b>(In million of USD)</b>		
<b>Deferred tax assets / (liabilities) in relation to</b>			
Property, plant and equipment and intangible assets	132	14	118
Provision for employee benefits	145	-	145
Cash flow hedges	(1)	-	(1)
Receivables, financial assets at amortised cost	53	-	53
Branch profit tax	-	19	(19)
Undistributed earnings of subsidiaries	-	64	(64)
Unrealised gain on securities carried at fair value through profit or loss / other comprehensive income	(32)	-	(32)
Lease liabilities	196	-	196
Right-of-use assets	(168)	-	(168)
Others	90	17	73
<b>Total deferred tax assets / (liabilities)</b>	<b>415</b>	<b>114</b>	<b>301</b>

Significant components of net deferred tax assets and liabilities for the year ended March 31, 2024 are as follows:

	<b>Opening balance</b>	<b>Recognised in profit or loss</b>	<b>Recognised in / reclassified from other comprehensive income</b>	<b>Exchange difference</b>	<b>Closing balance</b>
	<b>(In million of USD)</b>				
<b>Deferred tax assets / (liabilities) in relation to</b>					
Property, plant and equipment and intangible assets	82	6	-	(1)	87
Provision for employee benefits	132	10	(2)	(2)	138
Cash flow hedges	1	-	(2)	-	(1)
Receivables, financial assets at amortised cost	53	(2)	-	(1)	50
Branch profit tax	(16)	4	-	-	(12)
Undistributed earnings of subsidiaries	(64)	(18)	-	1	(81)
Unrealised gain on securities carried at fair value through profit or loss / other comprehensive income	(10)	-	(4)	-	(14)
Lease liabilities and right-of-use assets	30	2	-	-	32
Others	95	(6)	-	-	89
<b>Total deferred tax assets / (liabilities)</b>	<b>303</b>	<b>(4)</b>	<b>(8)</b>	<b>(3)</b>	<b>288</b>

Gross deferred tax assets and liabilities are as follows:

<b>As at March 31, 2024</b>	<b>Assets</b>	<b>Liabilities</b>	<b>Net</b>
	<b>(In million of USD)</b>		
<b>Deferred tax assets / (liabilities) in relation to</b>			
Property, plant and equipment and intangible assets	100	13	87
Provision for employee benefits	141	3	138
Cash flow hedges	(1)	-	(1)
Receivables, financial assets at amortised cost	50	-	50
Branch profit tax	-	12	(12)
Undistributed earnings of subsidiaries	-	81	(81)
Unrealised gain on securities carried at fair value through profit or loss / other comprehensive income	(14)	-	(14)
Lease liabilities	157	-	157
Right of use assets	(125)	-	(125)
Others	97	8	89
<b>Total deferred tax assets / (liabilities)</b>	<b>405</b>	<b>117</b>	<b>288</b>

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Under the Income-tax Act, 1961 of India, unabsorbed business losses expire 8 years after the year in which they originate. In respect of certain foreign subsidiaries, business losses can be carried forward indefinitely unless there is a substantial change in the ownership.

Unrecognised deferred tax assets relate primarily to business losses and tax credit entitlements which do not qualify for recognition as per the applicable accounting standards. These unabsorbed business losses will expire based on the year of origination as follows:

	<b>Unabsorbed business losses (In million of USD)</b>
<b>March 31,</b>	
2030	-
Thereafter	4
<b>Total</b>	<b>4</b>

**Direct tax contingencies**

The Company and its subsidiaries have ongoing disputes with income tax authorities in India and in some of the other jurisdictions where they operate. The disputes relate to tax treatment of certain expenses claimed as deduction, computation or eligibility of tax incentives and allowances and characterisation of fees for services received. Contingent liability in respect of tax demands received from direct tax authorities in India and other jurisdictions is \$126 million and \$224 million as at March 31, 2025 and 2024, respectively. These demand orders are being contested by the Company and its subsidiaries based on the management evaluation and advice of tax consultants. In respect of tax contingencies of \$37 million and \$38 million as at March 31, 2025 and 2024, respectively, not included above, the Company is entitled to an indemnification from the seller of TCS e-Serve Limited.

The Group periodically receives notices and inquiries from income tax authorities related to the Group's operations in the jurisdictions it operates in. The Group has evaluated these notices and inquiries and has concluded that any consequent income tax claims or demands by the income tax authorities will not succeed on ultimate resolution.

The number of years that are subject to tax assessments varies depending on tax jurisdiction. The major tax jurisdictions of Tata Consultancy Services Limited include India, United States of America and United Kingdom. In India, tax filings from fiscal 2022 are generally subject to examination by the tax authorities. In United States of America, the federal statute of limitation applies to fiscals 2020 and earlier and applicable state statutes of limitation vary by state. In United Kingdom, the statute of limitation generally applies to fiscal 2019 and earlier.

**16) Employee benefits**

**Defined benefit plans**

For defined benefit plans, the cost of providing benefits is determined using the Projected Unit Credit Method, with actuarial valuations being carried out at the date of each statement of financial position. Remeasurement, comprising actuarial gains and losses, the effect of the changes to the asset ceiling and the return on plan assets (excluding interest), is reflected immediately in the statement of financial position with a charge or credit recognised in other comprehensive income in the period in which they occur. Past service cost, both vested and unvested, is recognised as an expense at the earlier of (a) when the plan amendment or curtailment occurs; and (b) when the entity recognises related restructuring costs or termination benefits.

The retirement benefit obligations recognised in the statement of financial position represents the present value of the defined benefit obligations reduced by the fair value of scheme assets. Any asset resulting from this calculation is limited to the present value of available refunds and reductions in future contributions to the scheme.

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The Group provides benefits such as gratuity, pension and provident fund (Company managed fund) to its employees which are treated as defined benefit plans.

**Defined contribution plans**

Contributions to defined contribution plans are recognised as expense when employees have rendered services entitling them to such benefits.

The Group provides benefits such as superannuation, provident fund (other than Company managed fund) and foreign defined contribution plans to its employees which are treated as defined contribution plans.

**Short-term employee benefits**

All employee benefits payable wholly within twelve months of rendering the service are classified as short-term employee benefits. Benefits such as salaries, wages etc. and the expected cost of ex-gratia are recognised in the period in which the employee renders the related service. A liability is recognised for the amount expected to be paid when there is a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

**Compensated absences**

Compensated absences which are expected to occur within twelve months after the end of the period in which the employee renders the related services are recognised as undiscounted liability at the date of statement of financial position. Compensated absences which are not expected to occur within twelve months after the end of the period in which the employee renders the related services are recognised as an actuarially determined liability at the present value of the defined benefit obligations at the date of statement of financial position using the Projected Unit Credit Method.

Function wise employee cost consists of the following:

	Year ended March 31, 2025	Year ended March 31, 2024
	(In million of USD)	
Cost of revenue	13,668	13,189
Selling, general and administrative expenses	3,565	3,729
<b>Total</b>	<b>17,233</b>	<b>16,918</b>

Employee cost consist of the following:

	Year ended March 31, 2025	Year ended March 31, 2024
	(In million of USD)	
Salaries, incentives and allowances	15,371	15,145
Contributions to provident and other funds	1,389	1,323
Staff welfare expenses	473	450
<b>Total</b>	<b>17,233</b>	<b>16,918</b>



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Employee benefit obligations consist of the following:

**Employee benefit obligations – Current**

	As at March 31, 2025	As at March 31, 2024
	(In million of USD)	
Compensated absences	566	537
Other employee benefit obligations	5	5
<b>Total</b>	<b>571</b>	<b>542</b>

**Employee benefit obligations – Non-current**

	As at March 31, 2025	As at March 31, 2024
	(In million of USD)	
Gratuity liability	2	1
Foreign defined benefit plans	64	60
Other employee benefit obligations	32	21
<b>Total</b>	<b>98</b>	<b>82</b>

**Gratuity and pension**

In accordance with Indian law, Tata Consultancy Services Limited and its subsidiaries in India operate a scheme of gratuity which is a defined benefit plan. The gratuity plan provides for a lump sum payment to vested employees at retirement, death while in employment or on termination of employment of an amount equivalent to 15 to 30 days' salary payable for each completed year of service. Vesting occurs upon completion of five continuous years of service. The Company manages the plan through a trust. Trustees administer contributions made to the trust. Certain overseas subsidiaries and branches of the Company also provide for retirement benefit pension plans in accordance with the local laws.

The following table sets out the details of the defined benefit retirement plans and the amounts recognised in the financial statements:

	Year ended March 31, 2025					Year ended March 31, 2024				
	Domestic plans Funded	Domestic plans Unfunded	Foreign plans Funded	Foreign plans Unfunded	Total	Domestic plans Funded	Domestic plans Unfunded	Foreign plans Funded	Foreign plans Unfunded	Total
	(In million of USD)									
<b>Change in benefit obligations</b>										
<b>Benefit obligations, beginning of the year</b>	<b>637</b>	-	<b>229</b>	<b>45</b>	<b>911</b>	<b>568</b>	-	<b>223</b>	<b>35</b>	<b>826</b>
Translation exchange difference	(16)	-	3	(4)	(17)	(8)	-	-	1	(7)
Plan participants' contribution	-	-	2	-	2	-	-	2	-	2
Service cost	63	-	4	9	76	59	-	4	10	73
Interest cost	47	-	5	2	54	44	-	7	2	53
Remeasurement of the defined benefit obligations	35	-	6	2	43	20	-	(1)	1	20
Past service cost	-	-	-	-	-	-	-	1	1	2
Benefits paid	(43)	-	(8)	(4)	(55)	(46)	-	(7)	(5)	(58)
<b>Benefit obligations, end of the year</b>	<b>723</b>	-	<b>241</b>	<b>50</b>	<b>1,014</b>	<b>637</b>	-	<b>229</b>	<b>45</b>	<b>911</b>

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	Year ended March 31, 2025					Year ended March 31, 2024				
	Domestic plans Funded	Domestic plans Unfunded	Foreign plans Funded	Foreign plans Unfunded	Total	Domestic plans Funded	Domestic plans Unfunded	Foreign plans Funded	Foreign plans Unfunded	Total
(In million of USD)										
<b>Change in plan assets</b>										
<b>Fair value of plan assets, beginning of the year</b>	867	-	247	-	1,114	778	-	234	-	1,012
Translation exchange difference	(22)	-	2	-	(20)	(11)	-	(1)	-	(12)
Interest income	62	-	10	-	72	60	-	7	-	67
Employers' contributions	43	-	7	-	50	73	-	6	-	79
Plan participants' contribution	-	-	2	-	2	-	-	2	-	2
Benefits paid	(43)	-	(8)	-	(51)	(46)	-	(7)	-	(53)
Remeasurement - return on plan assets excluding amount included in interest income	17	-	16	-	33	13	-	6	-	19
<b>Fair value of plan assets, end of the year</b>	<b>924</b>	<b>-</b>	<b>276</b>	<b>-</b>	<b>1,200</b>	<b>867</b>	<b>-</b>	<b>247</b>	<b>-</b>	<b>1,114</b>
	As at March 31, 2025					As at March 31, 2024				
	Domestic plans Funded	Domestic plans Unfunded	Foreign plans Funded	Foreign plans Unfunded	Total	Domestic plans Funded	Domestic plans Unfunded	Foreign plans Funded	Foreign plans Unfunded	Total
(In million of USD)										
<b>Funded status</b>										
Deficit of plan assets over obligations	(2)	-	(14)	(50)	(66)	(1)	-	(15)	(45)	(61)
Surplus of plan assets over obligations	203	-	49	-	252	231	-	33	-	264
	<b>201</b>	<b>-</b>	<b>35</b>	<b>(50)</b>	<b>186</b>	<b>230</b>	<b>-</b>	<b>18</b>	<b>(45)</b>	<b>203</b>
	As at March 31, 2025					As at March 31, 2024				
	Domestic plans Funded	Domestic plans Unfunded	Foreign plans Funded	Foreign plans Unfunded	Total	Domestic plans Funded	Domestic plans Unfunded	Foreign plans Funded	Foreign plans Unfunded	Total
(In million of USD)										
<b>Category of assets</b>										
Corporate bonds	237	-	9	-	246	235	-	44	-	279
Equity instruments	31	-	-	-	31	24	-	45	-	69
Government bonds and securities	417	-	-	-	417	380	-	-	-	380
Insurer managed funds	221	-	248	-	469	208	-	73	-	281
Bank balances	1	-	-	-	1	3	-	9	-	12
Others	17	-	19	-	36	17	-	76	-	93
<b>Total</b>	<b>924</b>	<b>-</b>	<b>276</b>	<b>-</b>	<b>1,200</b>	<b>867</b>	<b>-</b>	<b>247</b>	<b>-</b>	<b>1,114</b>

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Net periodic gratuity / pension cost, included in employee cost consists of the following components:

	Year ended March 31, 2025					Year ended March 31, 2024				
	Domestic plans	Domestic plans	Foreign plans	Foreign plans	Total	Domestic plans	Domestic plans	Foreign plans	Foreign plans	Total
	Funded	Unfunded	Funded	Unfunded		Funded	Unfunded	Funded	Unfunded	
	(In million of USD)									
Service cost	63	-	4	9	76	59	-	4	10	73
Net interest on defined benefit (asset) / obligations	(15)	-	(5)	2	(18)	(16)	-	-	2	(14)
Past service cost	-	-	-	-	-	-	-	1	1	2
<b>Net periodic gratuity / pension cost</b>	<b>48</b>	<b>-</b>	<b>(1)</b>	<b>11</b>	<b>58</b>	<b>43</b>	<b>-</b>	<b>5</b>	<b>13</b>	<b>61</b>
<b>Actual return on plan assets</b>	<b>79</b>	<b>-</b>	<b>26</b>	<b>-</b>	<b>105</b>	<b>73</b>	<b>-</b>	<b>13</b>	<b>-</b>	<b>86</b>

Remeasurement of the net defined benefit (assets) / obligations:

	Year ended March 31, 2025				
	Domestic plans	Domestic plans	Foreign plans	Foreign plans	Total
	Funded	Unfunded	Funded	Unfunded	
	(In million of USD)				
Actuarial losses arising from changes in demographic assumptions	1	-	-	-	1
Actuarial losses arising from changes in financial assumptions	26	-	8	2	36
Actuarial (gains) / losses arising from changes in experience adjustments	8	-	(2)	-	6
<b>Remeasurement of defined benefit obligations</b>	<b>35</b>	<b>-</b>	<b>6</b>	<b>2</b>	<b>43</b>
Remeasurement - return on plan assets excluding amount included in interest income	(17)	-	(16)	-	(33)
<b>Total</b>	<b>18</b>	<b>-</b>	<b>(10)</b>	<b>2</b>	<b>10</b>

	Year ended March 31, 2024				
	Domestic plans	Domestic plans	Foreign plans	Foreign plans	Total
	Funded	Unfunded	Funded	Unfunded	
	(In million of USD)				
Actuarial (gains) / losses arising from changes in demographic assumptions	-	-	-	-	-
Actuarial (gains) / losses arising from changes in financial assumptions	8	-	(5)	1	4
Actuarial losses arising from changes in experience	12	-	4	-	16
<b>Remeasurement of defined benefit obligations</b>	<b>20</b>	<b>-</b>	<b>(1)</b>	<b>1</b>	<b>20</b>
Remeasurement - return on plan assets excluding amount included in interest income	(13)	-	(6)	-	(19)
<b>Total</b>	<b>7</b>	<b>-</b>	<b>(7)</b>	<b>1</b>	<b>1</b>

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The assumptions used in accounting for the defined benefit plan are set out below:

	<b>As at March 31, 2025</b>		<b>As at March 31, 2024</b>	
	<b>Domestic plans</b>	<b>Foreign plans</b>	<b>Domestic plans</b>	<b>Foreign plans</b>
Discount rate	6.50% - 6.75%	1.10% - 9.40%	7.00% - 7.25%	1.57% - 9.40%
Rate of increase in compensation levels of covered employees	6.00% - 10.00%	1.25% - 7.00%	5.00% - 10.00%	1.75% - 7.00%
Rate of return on plan assets	6.50% - 6.75%	1.10% - 9.40%	7.00% - 7.25%	1.57% - 9.40%
Weighted average duration of defined benefit obligations	6-12 Years	3-27 Years	2-11 Years	3-27 Years

Future mortality assumptions are taken based on the published statistics by the Insurance Regulatory and Development Authority of India.

The expected benefits are based on the same assumptions as are used to measure the Group's defined benefit plan obligations as at March 31, 2025. The Group is expected to contribute \$5 million to defined benefit plan obligations funds for the year ending March 31, 2026 comprising domestic component of \$1 million and foreign component of \$4 million.

The significant actuarial assumptions for the determination of the defined benefit obligations are discount rate and expected salary increase. The sensitivity analysis below have been determined based on reasonably possible changes of the respective assumptions occurring at the end of the reporting period, while holding all other assumptions constant.

If the discount rate increases / decreases by 0.50%, the defined benefit obligations would increase / (decrease) as follows:

	<b>As at March 31, 2025</b>	<b>As at March 31, 2024</b>
	<b>(In million of USD)</b>	
Increase of 0.50%	(37)	(33)
Decrease of 0.50%	41	36

If the expected salary growth increases / decreases by 0.50%, the defined benefit obligations would increase / (decrease) as follows:

	<b>As at March 31, 2025</b>	<b>As at March 31, 2024</b>
	<b>(In million of USD)</b>	
Increase of 0.50%	23	20
Decrease of 0.50%	(22)	(19)

The sensitivity analysis presented above may not be representative of the actual change in the defined benefit obligations as it is unlikely that the change in assumptions would occur in isolation of one another as some of the assumptions may be correlated.

Furthermore, in presenting the above sensitivity analysis, the present value of the defined benefit obligations has been calculated using the Projected Unit Credit Method at the end of the reporting period, which is the same as that applied in calculating the defined benefit obligations recognised in the statement of financial position.

Each year an Asset - Liability matching study is performed in which the consequences of the strategic investment policies are analysed in terms of risk and return profiles. Investment and contribution policies are integrated within this study.

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The defined benefit obligations shall mature after the year ended March 31, 2025 as follows:

<b>Year ending March 31,</b>	<b>Defined benefit obligations</b>
	<b>(In million of USD)</b>
2026	114
2027	99
2028	103
2029	98
2030	92
2031-2035	397

**Provident fund**

In accordance with Indian law, all eligible employees of Tata Consultancy Services Limited in India are entitled to receive benefits under the provident fund plan in which both the employee and employer (at a determined rate) contribute monthly to a trust set up by the Company to manage the investments and distribute the amounts entitled to employees. This plan is a defined benefit plan as the Company is obligated to provide its members a rate of return which should, at the minimum, meet the interest rate declared by Government administered provident fund. A part of the Company's contribution is transferred to the Government administered pension fund. The contributions made by the Company and the shortfall of interest, if any, are recognised as an expense in profit and loss under employee cost. In accordance with an actuarial valuation of provident fund liabilities on the basis of guidance issued by Actuarial Society of India and based on the assumptions as mentioned below, there is no deficiency in the interest cost as the present value of the expected future earnings of the fund is greater than the expected amount to be credited to the individual members based on the expected guaranteed rate of interest of Government administered provident fund.

All eligible employees of Indian subsidiaries of the Company are entitled to receive benefits under the provident fund plan in which both the employee and employer (at a determined rate) contribute monthly to the Government administered provident fund plan. A part of the Company's contribution is transferred to the Government administered pension fund. This plan is a defined contribution plan as the obligation of the employer is limited to the monthly contributions made to the fund. The contributions made to the fund are recognised as an expense in profit and loss under employee cost.

The following table sets out the details of the defined benefit provident fund plan and the amounts recognised in the financial statements:

	<b>Year ended</b>	<b>Year ended</b>
	<b>March 31, 2025</b>	<b>March 31, 2024</b>
	<b>(In million of USD)</b>	
<b>Change in benefit obligations</b>		
<b>Benefit obligations, beginning of the year</b>	3,498	3,102
Translation exchange difference	(87)	(46)
Employee contribution	309	307
Service cost	114	111
Interest cost	282	259
Obligations transferred in	77	97
Benefits paid	(333)	(332)
<b>Benefit obligations, end of the year</b>	<b>3,860</b>	<b>3,498</b>

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	Year ended March 31, 2025	Year ended March 31, 2024
	(In million of USD)	
<b>Change in plan assets</b>		
<b>Plan assets, beginning of the year</b>	3,517	3,142
Translation exchange difference	(88)	(47)
Interest income	282	259
Contributions	423	418
Assets transferred in	77	97
Benefits paid	(333)	(332)
Remeasurement - return on plan assets excluding amount included in interest income	(14)	(20)
<b>Plan assets, end of the year</b>	<b>3,864</b>	<b>3,517</b>

Net periodic provident fund cost, included in the employee cost consists of the following components:

	Year ended March 31, 2025	Year ended March 31, 2024
	( In million of USD)	
Service cost	114	111
<b>Net periodic provident fund cost</b>	<b>114</b>	<b>111</b>

The plan asset investment is as per pattern specified by Employee's Provident Fund Organisation with more than 90% of the assets invested in Government bonds and debt instruments.

The assumptions used in determining the present value obligation of interest guarantee under the deterministic approach are as follows:

	As at March 31, 2025	As at March 31, 2024
Discount rate	6.50%	7.25%
Average remaining tenure of investment portfolio	6 Years	6 Years
Guaranteed rate of return	8.25%	8.25%

The Group expensed \$200 million and \$205 million for the year ended March 31, 2025 and 2024, respectively towards provident fund.

#### **Superannuation**

All eligible employees on Indian payroll are entitled to benefits under Superannuation, a defined contribution plan. The Group makes monthly contributions until retirement or resignation of the employee. The Group recognises such contributions as an expense when incurred. The Group has no further obligation beyond its monthly contribution.

The Group expensed \$59 million and \$55 million for the year ended March 31, 2025 and 2024, respectively, towards Employees' Superannuation Fund.

#### **Foreign defined contribution plans**

The Group expensed \$327 million and \$306 million for the year ended March 31, 2025 and 2024, respectively, towards foreign defined contribution plans.

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**17) Earnings per share**

Basic earnings per share is computed by dividing profit or loss attributable to equity shareholders of the Company by the weighted average number of equity shares outstanding during the period. The Company did not have any potentially dilutive securities in any of the periods presented.

	<b>Year ended March 31, 2025</b>	<b>Year ended March 31, 2024</b>
Profit for the year attributable to Shareholders of the Company (In million of USD)	5,739	5,542
Weighted average number of equity shares	3,61,80,87,518	3,64,68,51,755
Basic and diluted earnings per share in USD	1.59	1.52
Face value per equity share in ₹	1	1

**18) Segment information**

Operating segments are defined as components of an enterprise for which discrete financial information is available that is evaluated regularly by the chief operating decision maker, in deciding how to allocate resources and assessing performance. The Group's chief operating decision maker is the Chief Executive Officer and Managing Director.

The Group has identified business segments ('industry vertical') as reportable segments. The business segments comprise: 1) Banking, Financial Services and Insurance, 2) Manufacturing, 3) Consumer Business, 4) Communication, Media and Technology, 5) Life Sciences and Healthcare and 6) Others such as Energy, Resources and Utilities, s-Governance and Products.

Revenue and expenses directly attributable to segments are reported under each reportable segment. Expenses which are not directly identifiable to each reporting segment have been allocated on the basis of associated revenue of the segment. All other expenses which are not attributable or allocable to segments have been disclosed as unallocable expenses.

The assets and liabilities of the Group are used interchangeably amongst segments. Allocation of such assets and liabilities is not practicable and any forced allocation would not result in any meaningful segregation. Hence assets and liabilities have not been identified to any of the reportable segments.

Summarised segment information for the year ended March 31, 2025 and 2024 is as follows:

	<b>Year ended March 31, 2025</b>						
	<b>Banking, Financial Services and Insurance</b>	<b>Manufacturing</b>	<b>Consumer Business</b>	<b>Communication, Media and Technology</b>	<b>Life Sciences and Healthcare</b>	<b>Others</b>	<b>Total</b>
	(In million of USD)						
<b>Revenue</b>	11,181	2,975	4,752	5,426	3,127	2,718	30,179
<b>Segment result</b>	2,971	973	1,327	1,132	880	684	7,967
Depreciation and amortisation expense							619
<b>Total unallocable expenses</b>							<b>619</b>
<b>Operating profit</b>							<b>7,348</b>
Other income (net)							374
<b>Profit before taxes</b>							<b>7,722</b>
Income tax expense							1,954
<b>Profit for the year</b>							<b>5,768</b>
Significant non-cash items (allocable)	1	-	1	4	(1)	11	15
Significant non-cash items (unallocable)	-	-	-	-	-	-	-

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	Year ended March 31, 2024						
	Banking, Financial Services and Insurance	Manufacturing	Consumer Business	Communication, Media and Technology	Life Sciences and Healthcare	Others	Total
	(In million of USD)						
<b>Revenue</b>	<b>10,978</b>	<b>2,836</b>	<b>4,751</b>	<b>4,755</b>	<b>3,229</b>	<b>2,531</b>	<b>29,080</b>
<b>Segment result</b>	<b>2,847</b>	<b>877</b>	<b>1,238</b>	<b>1,318</b>	<b>919</b>	<b>561</b>	<b>7,760</b>
Depreciation and amortisation expense							602
Settlement of legal claim (Refer note 19)							115
<b>Total unallocable expenses</b>							<b>717</b>
<b>Operating profit</b>							<b>7,043</b>
Other income (net)							441
<b>Profit before taxes</b>							<b>7,484</b>
Income tax expense							1,919
<b>Profit for the year</b>							<b>5,565</b>
Significant non-cash items (allocable)	(2)	3	-	-	1	11	14
Significant non-cash items (unallocable)	-	-	-	-	-	-	-

Information regarding geographical revenue is as follows:

	Year ended March 31, 2025	Year ended March 31, 2024
	(In million of USD)	
Americas (1)	15,115	15,446
Europe (2)	9,396	9,129
India	2,606	1,636
Other	3,062	2,869
<b>Total</b>	<b>30,179</b>	<b>29,080</b>

Geographical revenue is allocated based on the location of the customers.

Geographical non-current assets (property, plant and equipment, right-of-use assets, goodwill, other intangible assets, income tax assets and other non-current assets) are allocated based on the location of assets.

Information regarding geographical non-current assets is as follows:

	As at March 31, 2025	As at March 31, 2024
	(In million of USD)	
Americas (3)	430	517
Europe (4)	476	457
India	2,661	2,259
Other	185	184
<b>Total</b>	<b>3,752</b>	<b>3,417</b>

(1) includes revenue in the United States of America of \$13,148 million and \$13,703 million for the year ended March 31, 2025 and 2024, respectively.

(2) includes revenue in the United Kingdom of \$5,080 million and \$4,811 million for the year ended March 31, 2025 and 2024, respectively.

(3) is substantially related to operations in the United States of America.

(4) includes non-current assets in the United Kingdom of \$169 million and \$218 million as at March 31, 2025 and March 2024, respectively.



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**Information about major customers**

No single customer represents 10% or more of the Group's total revenue for the year ended March 31, 2025 and year ended March 31, 2024 respectively.

**19) Commitments and contingencies**

**Capital commitments**

The Group has contractually committed (net of advances) \$301 million and \$244 million as at March 31, 2025 and March 31, 2024, respectively, for purchase of property, plant and equipment.

**Contingencies**

- **Direct tax matters**

Refer note 15.

- **Indirect tax matters**

The Company and its subsidiaries have ongoing disputes with tax authorities mainly relating to treatment of characterisation and classification of certain items. The Company and its subsidiaries have demands amounting to \$139 million and \$139 million as at March 31, 2025 and 2024, respectively, from various indirect tax authorities which are being contested by the Company and its subsidiaries based on the management evaluation and advice of tax consultants.

- **Other claims**

- Claims aggregating \$29 million and \$27 million as at March 31, 2025 and 2024, respectively, against the Group have not been acknowledged as debts.
- In April 2019, Computer Sciences Corporation (referred to as CSC) filed a legal claim against the Company in the Court of Northern District of Texas and Dallas Division (trial court) alleging misappropriation of trade secrets and other CSC's confidential information and sought preliminary and permanent injunctive relief, and unspecified monetary damages and disgorgement of profits.

A trial before an advisory jury was held and on November 17, 2023, the jury returned an advisory verdict in favour of CSC, finding that the Company misappropriated CSC's trade secrets and recommended compensation of \$70 million and a further punitive damage of \$140 million to be paid by the Company to CSC. Subsequently, the parties filed their respective written submissions in the matter. On June 13, 2024, the trial court passed a judgement as follows:

1. The Court ordered that the Company is liable to CSC for \$56 million in compensatory damages and \$112 million in exemplary damages.
2. The Court also assessed that the Company is liable for \$26 million in prejudgment interest through June 13, 2024.
3. The Court also passed certain injunction and other reliefs against the Company.

Pursuant to US Court procedures, a Letter of Credit has been made available to CSC for US \$250 million as financial security in order to stay execution of the judgement pending appeal proceedings and conclusion.

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The Company, based on external opinion and legal assessment, believes that it has a strong case and would defend its position vigorously and pursue legal remedies to overturn the adverse judgement of the trial court.

- In October 2014, Epic Systems Corporation (referred to as Epic) filed a legal claim against the Company in the Court of Western District Madison, Wisconsin alleging unauthorised access to and download of their confidential information and use thereof in the development of the Company's product MedMantra. Pursuant to unfavourable judgment from the District Court and Appeals Court which awarded \$140 million as compensatory damages and \$140 million as punitive damages, Epic invoked payment of \$140 million out of \$440 million Letter of Credit provided as security, towards compensatory damages in April 2022. The Company's petition to the Supreme Court to review the entire judgement including both the compensatory and punitive damages re-affirmed by the Appeals Court was rejected by the Supreme Court on November 20, 2023, pursuant to which, punitive damages of \$140 million was paid on December 1, 2023. The Company provided the balance punitive damages amount of \$115 million in its financial statements for the year ended March 31, 2024 and disclosed the same in the consolidated statement of profit or loss.

- **Letter of comfort**

The Company has given letter of comfort to banks for credit facilities availed by its subsidiaries. As per the terms of letter of comfort, the Company undertakes not to divest its ownership interest directly or indirectly in the subsidiary and provide such managerial, technical and financial assistance to ensure continued successful operations of the subsidiary.

The amounts assessed as contingent liability do not include interest that could be claimed by counter parties.

**TATA CONSULTANCY SERVICES LIMITED**  
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**20) List of direct and indirect subsidiaries, country of incorporation and percentage of voting power**

<b>Name of the Company</b>	<b>Country of incorporation</b>	<b>% of voting power as at March 31, 2025</b>	<b>% of voting power as at March 31, 2024</b>
<b>Subsidiaries (held directly)</b>			
Tata America International Corporation	USA	100.00	100.00
Tata Consultancy Services Canada Inc.	Canada	100.00	100.00
TCS Iberoamerica S.A.	Uruguay	100.00	100.00
Tata Consultancy Services Belgium	Belgium	100.00	100.00
Tata Consultancy Services Deutschland GmbH	Germany	100.00	100.00
Tata Consultancy Services Netherlands B.V.	Netherlands	100.00	100.00
Tata Consultancy Services Sverige Aktiebolag	Sweden	100.00	100.00
Diligenta Limited	UK	100.00	100.00
Tata Consultancy Services UK Limited	UK	100.00	100.00
Tata Consultancy Services Ireland Limited	Ireland	100.00	100.00
Tata Consultancy Services Asia Pacific Pte. Ltd.	Singapore	100.00	100.00
TCS FNS Pty Limited	Australia	100.00	100.00
APTOOnline Limited	India	89.00	89.00
C-Edge Technologies Limited	India	51.00	51.00
MP Online Limited	India	89.00	89.00
TCS e-Serve International Limited	India	100.00	100.00
MahaOnline Limited	India	74.00	74.00
TRIL Bengaluru Real Estate Five Limited	India	100.00	-
TRIL Bengaluru Real Estate Six Limited	India	100.00	-
Tata Consultancy Services (Africa) (Proprietary) Limited	South Africa	100.00	100.00
Tata Consultancy Services Qatar	Qatar	100.00	100.00
TCS Foundation	India	100.00	100.00
<b>Subsidiaries (held indirectly)</b>			
Tata Consultancy Services Argentina S.A.	Argentina	100.00	100.00
Tata Consultancy Services Chile S.A.	Chile	100.00	100.00
Tata Consultancy Services De Mexico, S.A. De C.V.	Mexico	100.00	100.00
Tata Consultancy Services Do Brasil Ltda.	Brazil	100.00	100.00
TCS Inversiones Chile Limitada	Chile	100.00	100.00
TCS Solution Center S.A.	Uruguay	100.00	100.00
Tatasolution Center S.A.	Ecuador	100.00	100.00
MGDC S.C.	Mexico	100.00	100.00
TCS Uruguay S.A.	Uruguay	100.00	100.00
Tata Consultancy Services Guatemala, S.A.	Gautemala	100.00	100.00

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<b>Name of the Company</b>	<b>Country of incorporation</b>	<b>% of voting power as at March 31, 2025</b>	<b>% of voting power as at March 31, 2024</b>
Tata Consultancy Services De Espana S.A.	Spain	100.00	100.00
Tata Consultancy Services Italia S.R.L.	Italy	100.00	100.00
Tata Consultancy Services (Portugal), Unipessoal Lda	Portugal	100.00	100.00
Tata Consultancy Services Luxembourg S.A.	Capellen (G.D. de Luxembourg)	100.00	100.00
Tata Consultancy Services Switzerland Ltd	Switzerland	100.00	100.00
Tata Consultancy Services France	France	100.00	100.00
Tata Consultancy Services Saudi Arabia	Saudi Arabia	100.00	100.00
TCS Business Services GmbH	Germany	100.00	100.00
Tata Consultancy Services Bulgaria EOOD	Bulgaria	100.00	100.00
TCS Technology Solutions GmbH	Germany	100.00	100.00
Tata Consultancy Services Osterreich GmbH	Austria	100.00	100.00
Diligenta (Europe) B.V.	Netherlands	100.00	100.00
Tata Consultancy Services Malaysia Sdn. Bhd.	Malaysia	100.00	100.00
TCS Financial Solutions Australia Pty Ltd	Australia	100.00	100.00
Tata Consultancy Services Indonesia, PT	Indonesia	100.00	100.00
Tata Consultancy Services (China) Co., Ltd.	China	100.00	100.00
TCS Financial Solutions (Beijing) Co., Ltd.	China	-	100.00
Tata Consultancy Services (Thailand) Limited	Thailand	100.00	100.00
Tata Consultancy Services (Philippines) Inc.	Philippines	100.00	100.00
Tata Consultancy Services Japan, Ltd.	Japan	66.00	66.00
Tata Consultancy Services (South Africa) (Proprietary) Limited	South Africa	70.00	100.00

**Notes:**

1. TCS Financial Solutions (Beijing) Co., Ltd. merged with Tata Consultancy Services (China) Co. Ltd. w.e.f. July 1, 2024.
2. On December 20, 2024, Tata Consultancy Services (Africa) (Proprietary) Limited (TCS Africa), a wholly owned subsidiary of the Company, and Tata Consultancy Services (South Africa) (Proprietary) Limited (TCS SA), a step down wholly owned subsidiary of the Company, had entered into an agreement with Isisekelo Sethu Trust (Trust) to sell and dispose off 30% of shares held by TCS Africa in TCS SA to comply with the Broad-Based Black Economic Empowerment (B-BBEE) guidelines in South Africa. Accordingly, 30% of shares held by TCS Africa in TCS SA were sold to the Trust for a consideration of ZAR 61 million (USD equivalent \$4 million) on December 20, 2024. Consequent to the above transaction, TCS SA ceased to be a wholly owned step-down subsidiary of TCS. The Trust is a registered trust in South Africa which is formed for the purpose of, inter alia, facilitating the empowerment and development of previously disadvantaged and economically marginalized people in accordance with Broad Based Black Economic Empowerment Act (B-BBEE Act). It is an independent entity and the Group neither controls nor exercises significant influence over the Trust.
3. On January 29, 2025, the Share Purchase and Securities Purchase Agreement (SSPA) has been executed between Tata Consultancy Services Limited (Company), Tata Realty and Infrastructure Limited (TRIL), TRIL Bengaluru Real Estate Five Limited (TBRF) and TRIL Bengaluru Real Estate Six Limited (TBRS) for acquisition of 100% equity shares and optionally redeemable convertible debentures of TBRF and TBRS held by TRIL, in two tranches at a consideration of \$184 million. The acquisition of TBRF and TBRS does not meet the definition of 'business' in accordance with IFRS 3 - Business Combinations and is treated as acquisition of assets. The fair value of freehold land as determined by independent valuation is \$185 million crore. The fair value of capital work-in-progress is \$3 million, inter-corporate deposits is \$3 million and the balance is towards the other assets and liabilities taken over.

Based on the terms of the SSPA, on January 29, 2025 the Company paid \$120 million and recognised a financial liability of \$64 million (towards consideration payable at a future date for 35% stake) to acquire the entire stake in equity shares and optionally redeemable convertible debentures in TBRF and TBRS. Consequently, TBRF and TBRS have become wholly owned subsidiaries of the Company from that date.

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**Notes to consolidated financial statements**

**21) Related party transactions**

The Company's principal related parties consist of its holding company Tata Sons Private Limited and its subsidiaries, its own subsidiaries, affiliates and key managerial personnel. The Group's material related party transactions and outstanding balances are with related parties with whom the Group routinely enter into transactions in the ordinary course of business.

Refer note 20 for list of subsidiaries of the Company.

Transactions and balances with its own subsidiaries are eliminated on consolidation.

Year ended March 31, 2025					
	<b>Tata Sons Private Limited</b>	<b>Subsidiaries of Tata Sons Private Limited</b>	<b>Associates / joint ventures of Tata Sons Private Limited and their subsidiaries</b>	<b>Other related parties</b>	<b>Total</b>
	(In million of USD)				
Revenue from operations	8	139	643	-	790
Interest income	-	2	-	-	2
Purchases of goods and services (including reimbursements)	-	947	25	-	972
Brand equity contribution	40	-	-	-	40
Facility expenses	-	1	9	-	10
Lease rental	-	6	7	-	13
Bad debts and advances written off, allowance for doubtful trade receivables and advances (net)	-	1	-	-	1
Contribution and advance to post employment benefit plans	-	-	-	483	483
Purchase of property, plant and equipment	-	58	2	-	60
Loans and advances given	-	67	4	-	71
Loans and advances recovered	-	6	1	-	7
Acquisition of assets (Refer note 20)	-	187	-	-	187
Dividend paid	3,726	1	-	-	3,727
Purchase of investments	-	58	-	-	58

Year ended March 31, 2024					
	<b>Tata Sons Private Limited</b>	<b>Subsidiaries of Tata Sons Private Limited</b>	<b>Associates / joint ventures of Tata Sons Private Limited and their subsidiaries</b>	<b>Other related parties</b>	<b>Total</b>
	(In million of USD)				
Revenue from operations	6	123	541	-	670
Purchases of goods and services (including reimbursements)	-	167	30	-	197
Brand equity contribution	42	-	-	-	42
Facility expenses	-	2	9	-	11
Lease rental	-	6	6	-	12
Bad debts and advances written off, allowance for doubtful trade receivables and advances (net)	-	1	-	-	1
Contribution and advance to post employment benefit plans	-	-	-	455	455
Purchase of property, plant and equipment	-	13	12	-	25
Loans and advances given	-	122	12	-	134
Loans and advances recovered	-	1	1	-	2
Loans and advances taken	-	3	-	-	3
Dividend paid	2,186	1	-	-	2,187
Buy-back of shares	1,268	-	-	-	1,268

**TATA CONSULTANCY SERVICES LIMITED**  
**Notes to consolidated financial statements**

Balances receivable from related parties are as follows:

As at March 31, 2025					
	<b>Tata Sons Private Limited</b>	<b>Subsidiaries of Tata Sons Private Limited</b>	<b>Associates / joint ventures of Tata Sons Private Limited and their subsidiaries</b>	<b>Other related parties</b>	<b>Total</b>
	(In million of USD)				
Trade receivables and contract assets	2	29	200	-	231
Investments, other financial assets and other assets	-	265	4	-	269
<b>Total</b>	<b>2</b>	<b>294</b>	<b>204</b>	<b>-</b>	<b>500</b>

  

As at March 31, 2024					
	<b>Tata Sons Private Limited</b>	<b>Subsidiaries of Tata Sons Private Limited</b>	<b>Associates / joint ventures of Tata Sons Private Limited and their subsidiaries</b>	<b>Other related parties</b>	<b>Total</b>
	(In million of USD)				
Trade receivables and contract assets	1	49	181	-	231
Investment, other financial assets and other assets	-	148	1	-	149
<b>Total</b>	<b>1</b>	<b>197</b>	<b>182</b>	<b>-</b>	<b>380</b>

Balances payable to related parties are as follows:

As at March 31, 2025					
	<b>Tata Sons Private Limited</b>	<b>Subsidiaries of Tata Sons Private Limited</b>	<b>Associates / joint ventures of Tata Sons Private Limited and their subsidiaries</b>	<b>Other related parties</b>	<b>Total</b>
	(In million of USD)				
Trade payables, unearned and deferred revenue, other financial liabilities and other liabilities	39	617	36	-	692
Commitments	-	118	6	-	124

  

As at March 31, 2024					
	<b>Tata Sons Private Limited</b>	<b>Subsidiaries of Tata Sons Private Limited</b>	<b>Associates / joint ventures of Tata Sons Private Limited and their subsidiaries</b>	<b>Other related parties</b>	<b>Total</b>
	(In million of USD)				
Trade payables, unearned and deferred revenue, other financial liabilities and other liabilities	43	120	52	-	215
Commitments	-	169	2	-	171

**TATA CONSULTANCY SERVICES LIMITED**  
**Notes to consolidated financial statements**

Material related party transactions are as follows:

	Year ended March 31, 2025	Year ended March 31, 2024
	(In million of USD)	
<b>Revenue from operations</b>		
Jaguar Land Rover Limited	433	350
Tata Steel IJmuiden BV	51	72
<b>Purchases of goods and services (including reimbursements) and net of cost recovery</b>		
Tejas Networks Limited	888	91
<b>Advances given</b>		
Tejas Networks Limited	59	116
<b>Contribution and advance to post employment benefit plans</b>		
Tata Consultancy Services Employees' Provident Fund	457	421
<b>Acquisition of assets</b>		
Tata Realty and Infrastructure Limited	187	-

Material related party balances are as follows:

	As at March 31, 2025	As at March 31, 2024
	(In million of USD)	
<b>Trade receivables and contract assets</b>		
Jaguar Land Rover Limited	120	108
<b>Investments, other financial assets and other assets</b>		
Tejas Networks Limited	171	115
Tata Capital Limited	58	-
<b>Trade payables, unearned and deferred revenue, other financial liabilities and other liabilities</b>		
Tejas Networks Limited	505	73
Tata Realty and Infrastructure Limited	65	-
<b>Commitments and guarantees</b>		
Tata Projects Limited	111	166

Transactions with key management personnel are as follows:

	Year ended March 31, 2025	Year ended March 31, 2024
	(In million of USD)	
Short-term benefits	5	7
Dividend paid during the year	-*	-*
Post-employment benefits	-*	-*
	<b>5</b>	<b>7</b>

\*Amount less than \$0.50 million.

**TATA CONSULTANCY SERVICES LIMITED**  
**Notes to consolidated financial statements**

The remuneration of directors and key executives is determined by the nomination and remuneration committee having regard to the performance of individuals and market trends.

- 22)** The Board of Directors approved post-employment benefits, payable to the retiring COO and Executive Director, which have been actuarially valued. Accordingly, the Company has recorded an expense of \$3 million during the year ended March 31, 2025.
- 23)** The Indian Parliament has approved the Code on Social Security, 2020 which would impact the contributions by the company towards Provident Fund and Gratuity. The Ministry of Labour and Employment had released draft rules for the Code on Social Security, 2020 on November 13, 2020. The Company and its Indian subsidiaries will assess the impact and its evaluation once the subject rules are notified. The Company and its Indian subsidiaries will give appropriate impact in its financial statements in the period in which, the Code becomes effective and the related rules to determine the financial impact are published.

**24) Dividends**

Dividends paid during the year ended March 31, 2025 include an amount of ₹28.00 (USD equivalent \$0.34) per equity share towards final dividend for the year ended March 31, 2024 and an amount of ₹96.00 (USD equivalent \$1.13) per equity share towards interim dividends (including special dividend) for the year ended March 31, 2025. Dividends paid during the year ended March 31, 2024 include an amount of ₹24.00 (USD equivalent \$0.29) per equity share towards final dividend for the year ended March 31, 2023 and an amount of ₹45.00 (USD equivalent \$0.55) per equity share towards interim dividends (including special dividend) for the year ended March 31, 2024.

Dividends declared by the company are based on profits available for distribution. On April 10, 2025, the Board of directors of the Company have proposed a final dividends of ₹30.00 (USD equivalent \$0.35) per equity share in respect of the year ended March 31, 2025 subject to approval of shareholders at the Annual General Meeting, and if approved, would result in cash outflow of approximately \$1,270 million.