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#### I. Risks Identification

## 1. Fraudulent Payroll Processing

- Unauthorized employees or outside attackers could manipulate payroll transactions.
- Fraudulent payment to the employee could bring some financial misstatements.

## 2. Wrong Calculations in the Payroll

- Inaccuracies in tax deductions, overtime pay, and benefits calculations may mean either under-or overpayment.
- Punishment for breach of law in taxes and benefits and employee dissatisfaction are possible.

## 3. Late Payroll

- System failure, human error, or network failure delays the payroll.
- It would cause the employees not to receive salaries on time and would lead to legal and reputational issues.

## 4. Lack of Segregation of Duties

- Increased risk in fraud or unintended errors on the payroll, if one person is looking after both payroll processing and approval as well.
- There may be some unauthorised payment detection because of the absence of independent verification.

# 5. Data Security and Confidentiality Breach

- Payroll contains personal employee details like Social Security numbers and bank details.
- Identity theft, reputational harm, and lawsuits would follow after the data leaks.

## **II. Control Objectives**

To mitigate the identified risks, PaySecure Inc. should implement the following control objectives:

# 1. Ensure Payroll Transactions are Authorized and Secure

• Only authorized personnel should have access to payroll processing systems.

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• Access should be regularly reviewed and updated to prevent unauthorized usage.

## 2. Ensure Accuracy in Payroll Calculations

- The system should automatically validate tax deductions, overtime calculations, and benefits allocation.
- Periodic reconciliation should be conducted to verify payroll accuracy.

## 3. Ensure Timely Payroll Processing and Compliance

- Payroll should be processed according to a predefined schedule.
- Alerts and notifications should be provided to detect and address processing failures.

## 4. Establish Proper Segregation of Duties

- Different individuals should handle payroll data entry, approval, and disbursement.
- Access logs should be reviewed regularly to ensure compliance.

## 5. Implement Robust Security Controls for Payroll Data

- Sensitive payroll data should be encrypted at rest and in transit.
- Security audits should be conducted to identify and mitigate vulnerabilities.

## **III. Controls Design**

To address each objective of control, the following controls should be designed:

#### 1. Access Control Mechanisms

- Implement role-based access control (RBAC) to ensure that only authorized employees can access payroll systems.
- Use multi-factor authentication (MFA) to prevent unauthorized logins.
- Conduct quarterly access reviews to revoke unnecessary permissions.

## 2. Automated Payroll Validation and Reconciliation

• Integrate automated validation checks to flag anomalies in tax and benefits calculations.

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- Conduct biweekly reconciliation of payroll records against accounting reports.
- Implement error-handling workflows for correction and reprocessing.
- 3. Scheduled Payroll Processing with Monitoring
- Establish a fixed payroll schedule with backup processing options.
- Set up automated alerts for delayed or failed payroll runs.
- Maintain a disaster recovery plan for payroll continuity.
- 4. Dual Authorization for Payroll Approval
- Require two independent approvers for payroll disbursement.
- Implement system logging to track and audit approval activities.
- Introduce real-time alerts for unauthorized payroll modifications.
- 5. Data Encryption and Security Audits
- Use AES-256 encryption for payroll data storage.
- Conduct annual penetration testing to detect security vulnerabilities.
- Establish employee security awareness training to prevent phishing attacks.

## **IV. Testing Methods**

- 1. Access Control Testing
- **Review user access logs** to verify that only authorized personnel can process payroll.
- Test multi-factor authentication by attempting unauthorized access scenarios.
- Check access review records for timely permission updates.
- 2. Payroll Calculation Accuracy Testing
- Review a sample of payroll transactions to confirm correct tax and benefits calculations.
- Verify compliance with federal and state tax regulations using official tax rates.
- Test system alerts for payroll discrepancies by inputting incorrect data.
- 3. Timeliness of Payroll Processing

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- Examine payroll processing schedules and logs to ensure adherence to deadlines.
- Simulate a system failure to verify the effectiveness of backup processing.
- Check notification systems to ensure alerts trigger upon payroll delays.
- 4. Segregation of Duties Testing
- Review system access rights to confirm that payroll processing and approval are handled separately.
- **Analyze approval logs** to verify independent verification of payroll transactions.
- Attempt unauthorized payroll changes to check if system restrictions work effectively.
- 5. Data Security Testing
- **Perform penetration testing** to identify potential vulnerabilities.
- **Review encryption policies** to ensure compliance with data protection standards.
- Audit security awareness training records to confirm employee participation.

## V. Example Audit Findings

#### **Control That Passed: Multi-Factor Authentication**

- Observation: Payroll system logins require MFA.
- Audit Testing: Unauthorized access attempts were blocked.
- Conclusion: Effective in preventing unauthorized access.
- Recommendation: Continue quarterly security reviews.

# **Control That Failed: Segregation of Duties**

- Observation: One employee had both payroll processing and approval access.
- Audit Testing: Logs showed self-approved payroll transactions.
- Conclusion: Increases fraud risk.
- Recommendation: Implement dual authorization and system alerts.