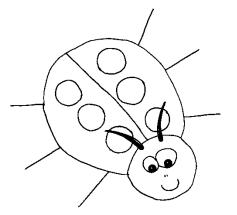


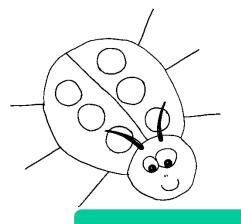
Test Ideas

Robert Sabourin AmiBug.Com, Inc. Montreal, Canada robsab@gmail.com



Just In Time Testing

Decision Making



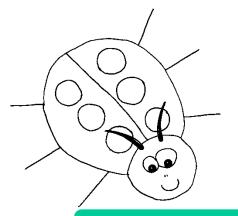
Workflows

Requirements

Tests

Bugs

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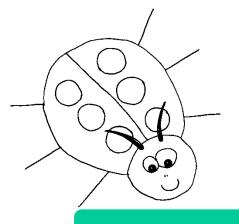


Requirement Workflow

Priority

Acceptance Criteria

Change

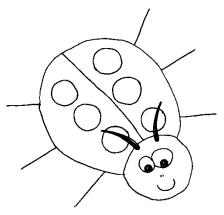


Test Workflow

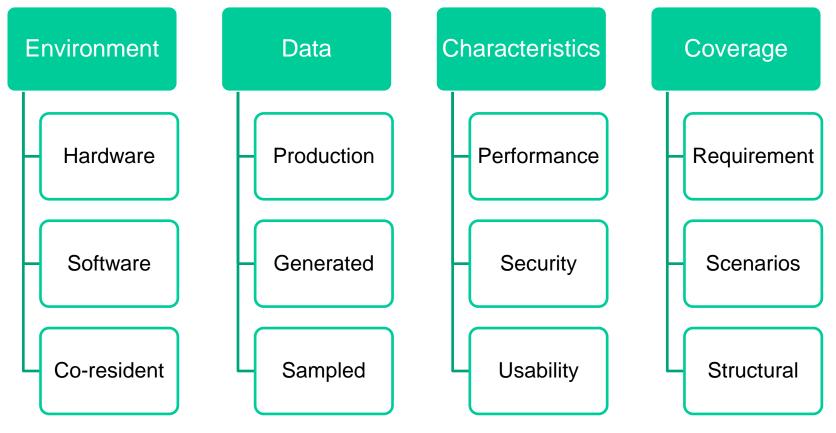
Focus

Scope

Depth



Scope of Testing

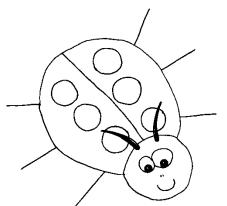


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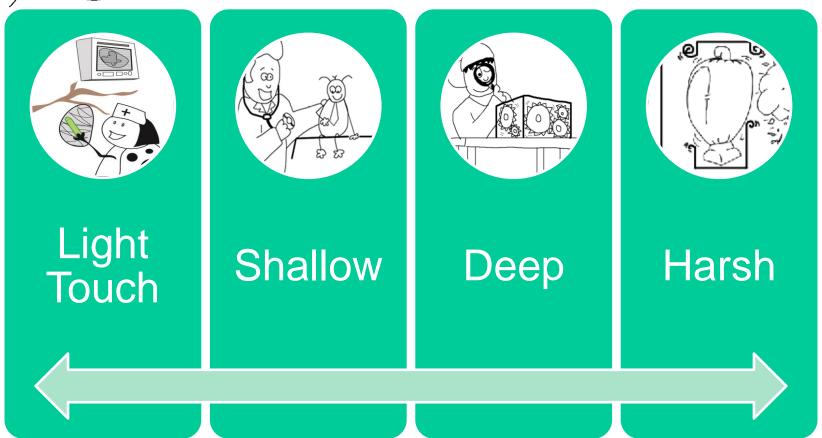
Slide 6

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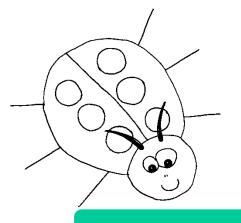
Depth of Testing



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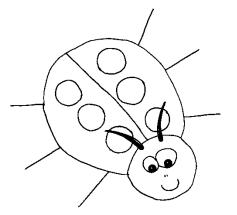
Bug Workflow

Priority

Severity

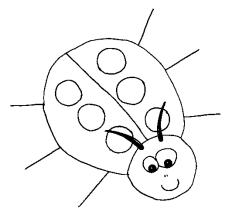
Good enough?

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Just In Time Testing

Test Triage

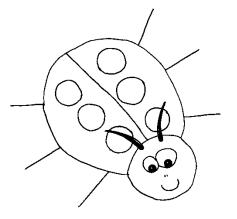


Yoda



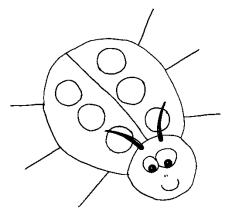
"No! Try not, Do. Or do not.

There is no try."



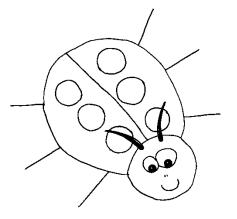
- Collect all testing ideas you can find!
 - List
 - Sort
 - Organize
 - Shuffle





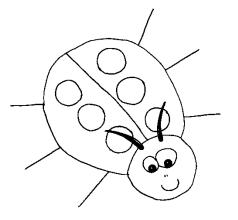
- How to find them?
 - Does system do what it is suppose to do?
 - Does the system do things it is not supposed to?
 - How can the system break?
 - How does the system react to it's environment?
 - What characteristics must the system have?
 - Why have similar systems failed?
 - How have previous projects failed?





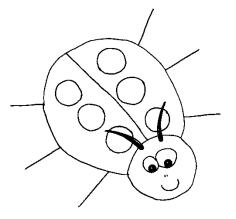
- Collect testing ideas
- From testing ideas build a series of testing objectives
 - Each can be assigned as work to testers
 - Each can include all, part of, or multiple testing ideas



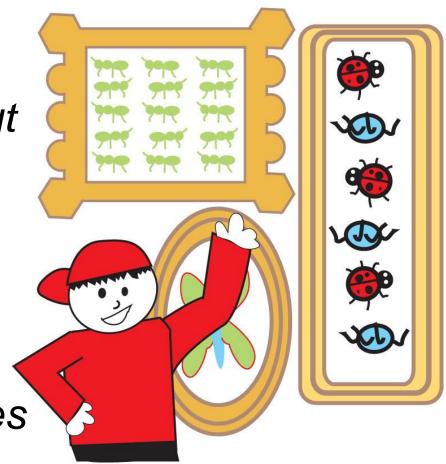


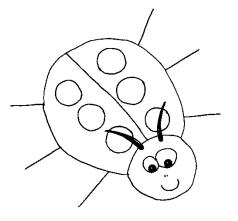
- I often use Index Cards
 - Unique id
 - One testing idea per card
 - Colour indicates source
 - Shuffled and reviewed
 - Organized and reorganized
 - Sorted, grouped, prioritized and collected





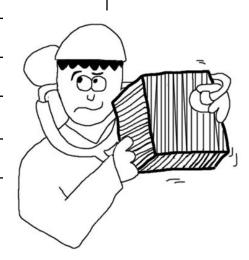
- I collect test ideas
- ... when I learn about the project
- ... when planning
- ... while testing
- ... in production
- ... from many sources

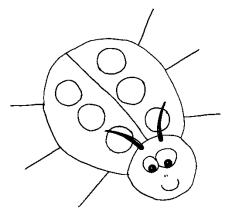




Test Idea Sources

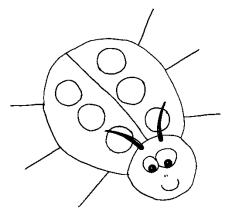
Capabilities	Failure Modes
Quality Factors	Usage Scenarios
Creative Ideas	States
Data	Environments
White Box	Taxonomies
Across Story Relationships	Software Breaking
End to End Testing	Sequencing





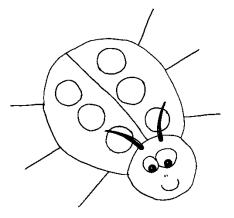
- Reconnaissance
 - We become truffle snorting pigs and try to find useful information in all evidence we discover
 - We can even get good ideas from <u>out of date</u> sources





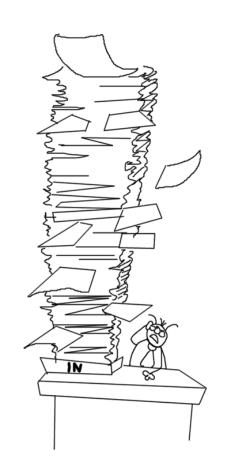
- Capabilities
 - Use cases
 - Functional requirements
 - Documented requirements
 - Implicit requirements

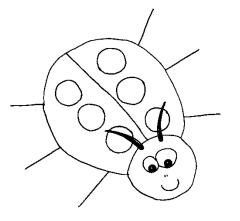




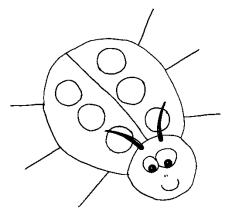
Capabilities

- Use cases
- Functional requirements
- Documented requirements
- Implicit requirements
- Does the system do what it is supposed to do?





Capability-based test ideas focus on confirming that an application does what it is supposed to do.

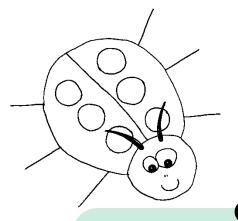




Confirm the application can create new users.

Confirm transactions can be cancelled after approval but before payment.

Confirm the Wrap-O-Matic can wrap chocolates.



Testing Ideas Sources Capabilities

Documents

Manuals

Help Systems

Packaging

Emails

Requirements

Design

Code

Schemas

People

Customers

Users

Sys Admin

DBA

Help Desk

Sales

Developers

Testers

Exploration

Reconnaissance

Competition

Old versions

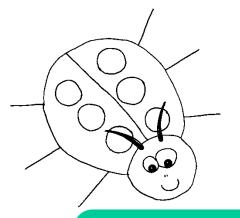
Gap Analysis

Affinity Analysis

Pair SME

Pair Expert Users

Pair Admin

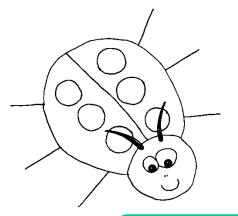


Capability Test Ideas

Find Objects

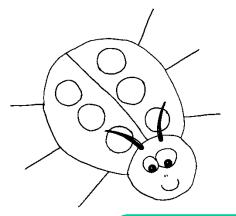
Identify Actions

Isolate Variables Relate
Objects,
Actions &
Variables



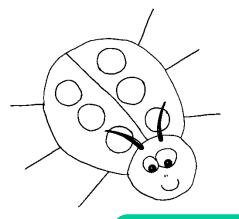
Find Objects

 Testable objects are things I can learn about. Testable objects may be a process, screens, form, page, feature or function. They are often requirement "nouns".



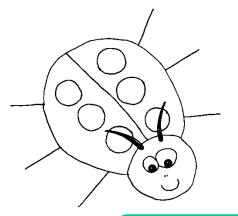
Identify Actions

 Once I have identified some testable objects I start hunting for actions. Actions are things that software does to testable objects. Actions are often "verbs" in requirement documents.



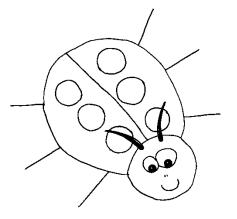
Isolate Variables

 Having found testable objects and actions I search for variables. A variable is something which can change. The behaviour of software depends on the values variables take on.



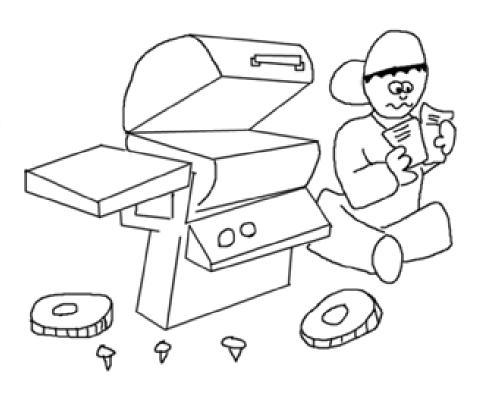
Relate Them

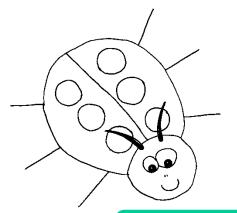
 Capability test ideas explore the relationship between testable objects, actions and variables.



Failure Modes

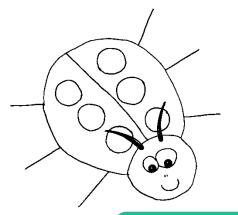
- What can break?
- Reaction to invalid input?
- How does software behave in constrained environment?
 - Memory
 - Disk Space
 - Network Bandwidth
 - CPU capacity
 - Shared resources
- Stress, Load, Volume





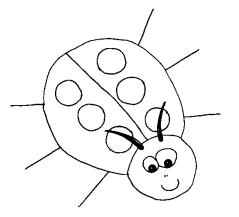
Failure Modes Defined

- Failure mode test ideas focus on learning about the applications behaviour when something goes wrong.
- Failure mode test ideas are "what if" questions. They are often inspired by how a system is designed.
- I look at the objects, components, processes and interfaces in a system and then I ask myself, "what if they break?" or "what if they exhibit some sort of unanticipated failure?"



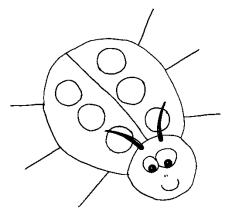
Some Failure Mode Test Ideas

- What if the system does not have enough memory?
- What if the Wrap-O-Matic inbound conveyor belt breaks during a production run?
- What if the Wrap-O-Matic runs out of paper?
- What if an inbound ribbon spool breaks?



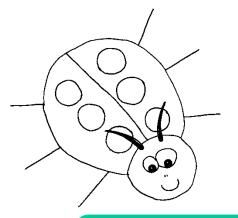
Examples Failure Mode Test Ideas

- What if the rejected chocolate bin overflows?
- What if the rates of arrival of chocolates inbound exceeds the rate of Wrap-O-Matic production?
- What if typical production runs occur at low temperatures
- What if typical production runs occur at high temperatures



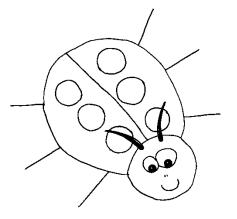
Examples Failure Mode Test Ideas

- What if the Wrap-O-Matic operates for 48 hours non-stop
- How long can the Wrap-O-Matic operate with the hardest wrapping scenario without failure or need of maintenance



Block Diagrams

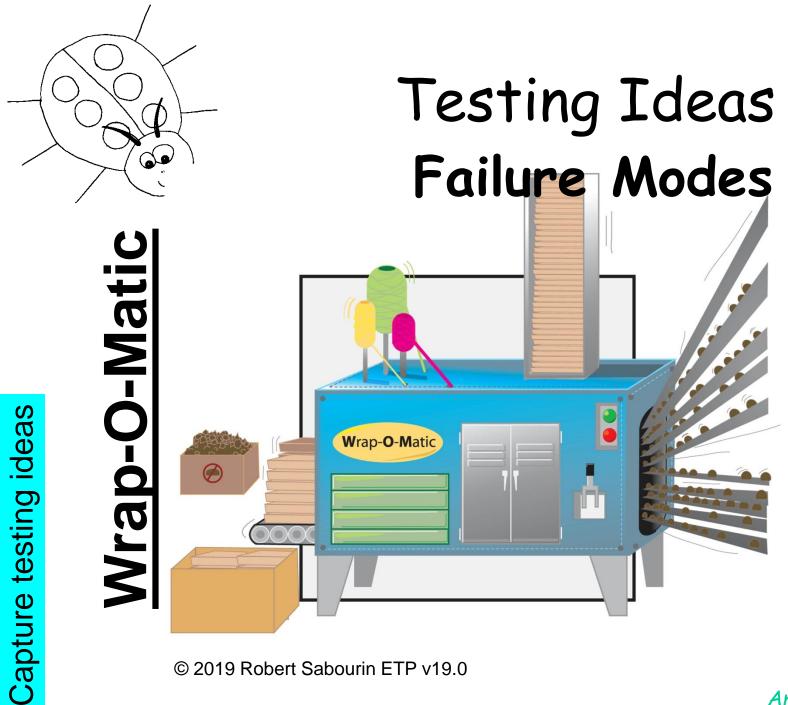
 Software Architecture. Foundations, Theory and Practise by Taylor, Medvidovic and Dasgify a treatment of software design artifacts identifies that software designs can be described in terms of objects and connectors.



Block Diagrams

Objects can be visualized as a block which represents a process or service element.

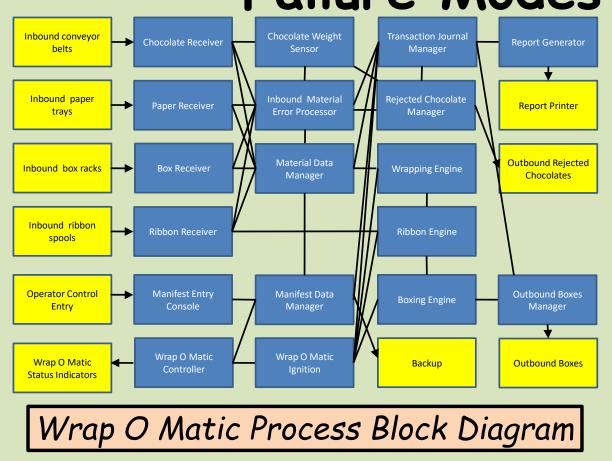
Connectors represents the relationship between objects

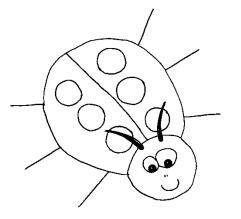


lagra

Block D

Testing Ideas Failure Modes



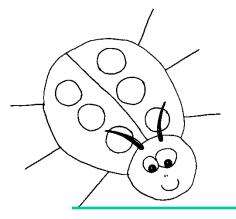


What if the object fails during a transaction?

For each object I can ask the question:

What if the object is not visible?

What if the object is busy?



Connector Procedure call

What if data transfer is by value instead of by reference?

What if Order of parameters is incorrect?

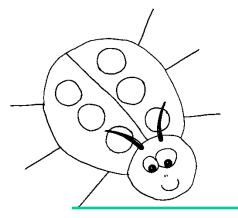
What if version of objects are out of sync?

What if return value indicates an error?

What if order of execution is changed?

What if procedure is called from wrong object?

What if multiple threads use the procedure concurrently?



Connector Events

Which events trigger this connection?

Are events prioritized?

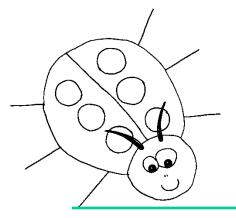
What if all events are high priority?

What if all events are low priority?

What happens if a event should be high priority but is given a low priority?

What if events occur out of order?

What if an event does not take place?



Connector Data access

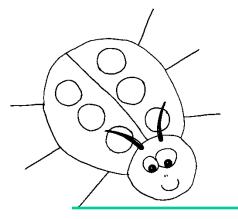
What if data being polled does not change?

What if channel to database is closed?

What if channel to database break during a transaction?

What if the data access requires a different access authorization or privilege level?

What if multiple processes or threads share the same data elements and there is a resource contention problem?



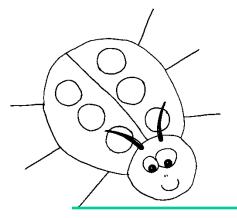
Connector Data access

What if multiple processes or threads share the same data elements and there is a race condition due to the timing or order of operations?

What if data is locked?

What if data access does not respond within timeout period?

What if multiple processes or threads are all waiting for each other to liberate a resource before processing continues leading to a stand-off situation?



Connector Linkage

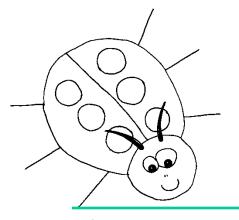
What if physical transport layer fails?

What if connection linkage is noisy and randomly garbles data?

What if the link it to the wrong place?

What if the link is shared?

What if the available bandwidth diminishes?



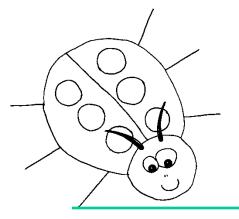
Connector Stream

What if streaming process is memory starved?

What if there are too many concurrent threads?

What if the wrong stream is invoked?

What if a stream returns an error code?



Connector Arbitrator

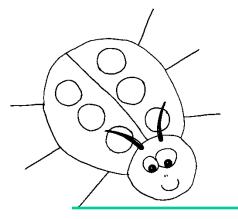
What if there is a standoff while two processes are waiting for an event?

What if the priority of the event is misunderstood?

What if the arbitration process fails blocking access?

What if the arbitration fails and all processes have concurrent access?

What if access is never granted because higher priority events continue to win arbitration?



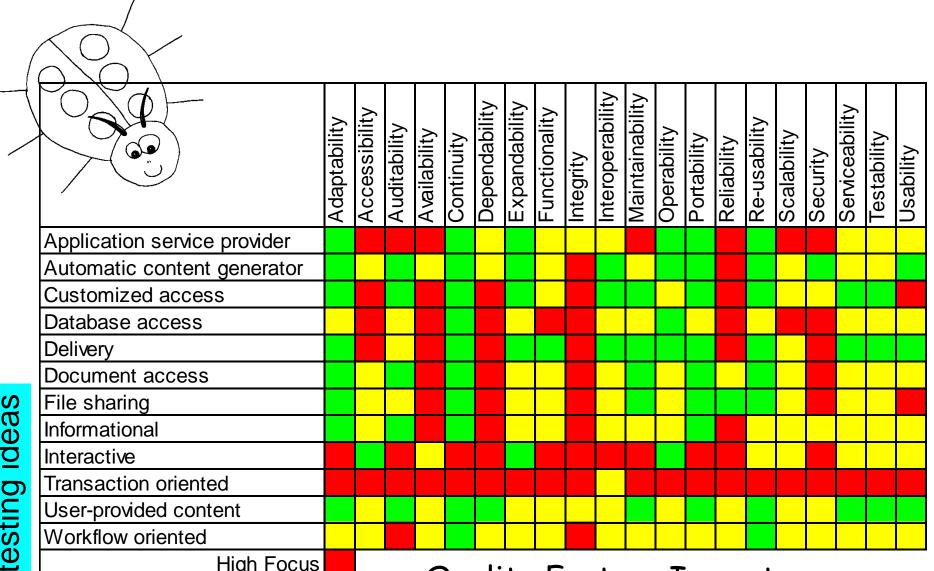
Connector Distributor

What if transaction is routed to the wrong process?

What if distributor returns error condition to the wrong source?

Can distributor reroute transaction if one path fails?

What if multiple routes fail concurrently?



High Focus

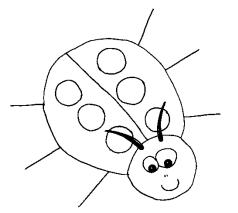
Medium Focus

Low Focus

Quality Factors Importance Different Application Types

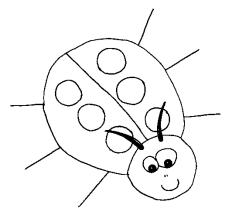
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Slide 46



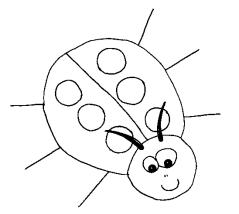
Adaptability and Expandability

 GIST: Confirm that the Wrap-O-Matic can correctly create boxes of chocolates using a competing products manifest. Randomly sample manifests from many competitors.



Accessibility

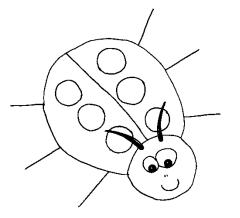
• GIST: Study how operator colour blindness might impact error rates. Explore tasks related to Starting, Stopping, Monitoring Status of or Manifest Entry into the Wrap-O-Matic.



Auditability

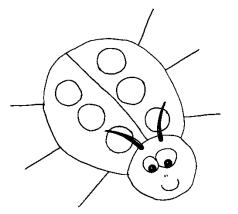
 GIST: Can an auditor during, or after, a production run, confirm

 (a) reports match logged data, (b) reports match production results and (c) logged data match production results?



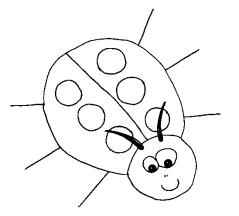
Availability

 GIST: Study Wrap-O-Matic availability by performing several trial production runs at maximum duty cycle. (Availability = Uptime/(Uptime+Downtime)).



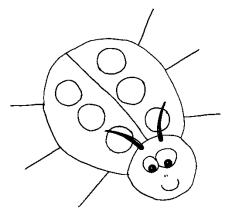
Continuity

 GIST: Confirm that the Wrap-O-Matic can resume operation after pausing for Maintenance, Repairs, Inspections, or Audits. Ensure accuracy of logs, reports, and production results.



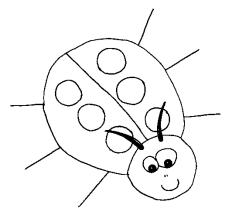
Dependability

 GIST: Confirm that boxes of chocolates are consistently produced correctly for a variety of manifests.



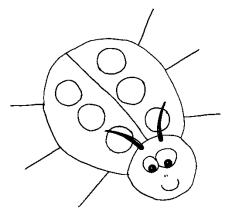
Reliability

 GIST: Study Wrap-O-Matic reliability by performing several trial production runs at maximum duty cycle under harsh, accelerated life conditions. Measure the Mean Time Between Failures.



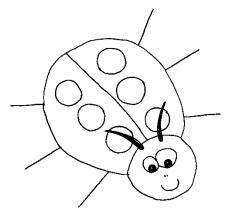
Integrity

 GIST: Explore whether Wrap-O-Matic failures can accidentally corrupt transaction logs or manifests data.



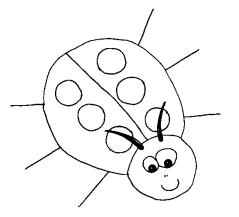
Interoperability

 GIST: Confirm that Wrap-O-Matic reports can be exchanged with and correctly interpreted by the chocolate manufacturer's management information system.



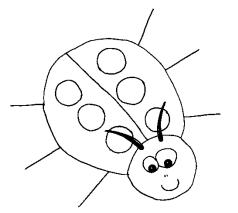
Maintainability and Serviceability

 GIST: Confirm that Wrap-O-Matic firmware can be upgraded to a new revision.



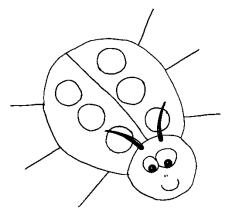
Operability

 GIST: Beta test the Wrap-O-Matic at customer sites. Study how well the Wrap-O-Matic works with the customer's manufacturing and business process.



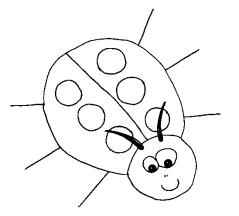
Re-usability

 GIST: Confirm that the Wrapping Engine source code can be reused in alternative hardware environments. Use static analysis techniques to study the source code.



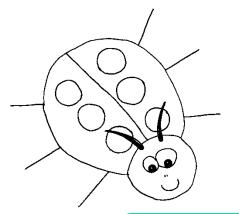
Portability and Compatibility

 GIST: Explore how Wrap-O-Matic operator console software runs on Windows, Mac, and Linux environments.



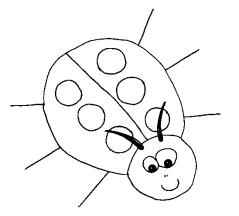
Scalability

 GIST: Experiment with the relationship between the number of wrapping modules and the Wrap-O-Matic throughput. How does the change in throughput relate to the number of Wrapping Modules?



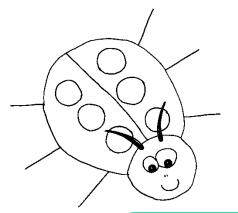
Performance

• GIST: Determine the average throughput (boxes of chocolates per hour) for the most common (Pareto) types of boxes of chocolates.



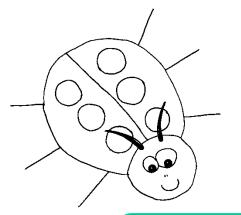
Effectiveness and Efficiency

 GIST: For different production runs: light (no wrapping), typical (normal wrapping), and harsh (complex wrapping) study the Wrap-O-Matic's CPU and memory resource usage over time.



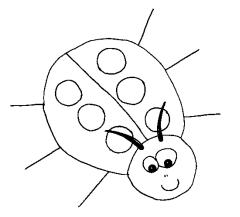
Robustness

 GIST: Assess robustness of Operator Console by user interface attacks and randomized data entry.



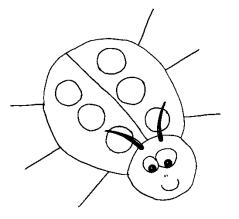
Security

 GIST: Ensure that only authorized users can access and manipulate restricted data. (eg. Loader should not be allowed to enter manifest).



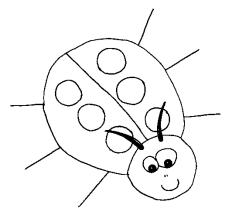
Testability

 GIST: Perform a Wrap-O-Matic design review. Has the software been instrumented to show the progress of each process during a production run?



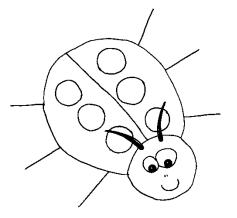
Usability

 GIST: Study how an experienced chocolate factory worker, who has never been trained in using the Wrap-O-Matic, can accomplish the task of entering a manifest with the only guidance coming from on-line help.

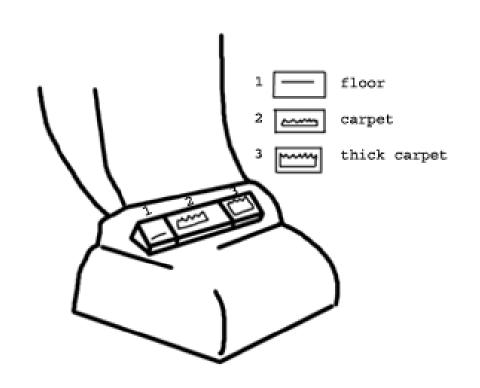


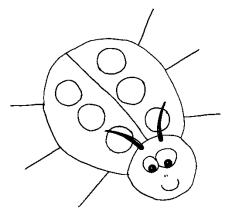
Power Consumption

 GIST: Study the battery power consumption by the manifest entry app during entry of typical manifests before a production run.



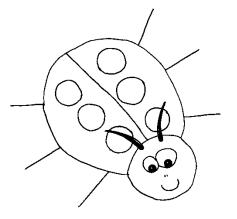
- Usage Scenarios
 - Identify classes of users
 - Identify how users will use system
 - Describe scenarios
 - Use Story board or similar approaches
 - Identify variations

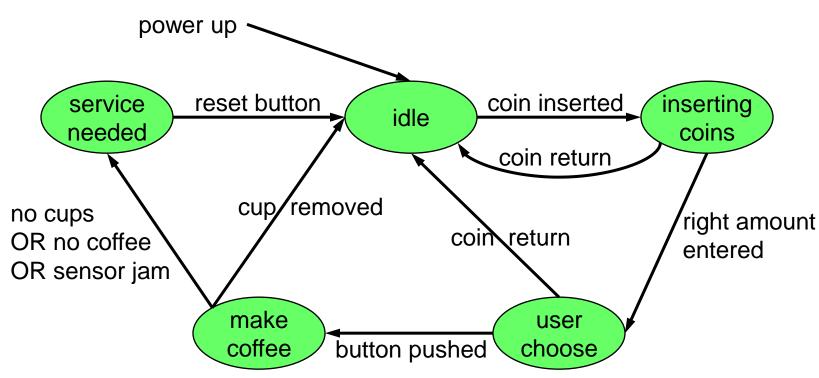




- Creative approaches
 - Action verbs
 - Mind Maps
 - Soap Operas
 - Lateral Thinking

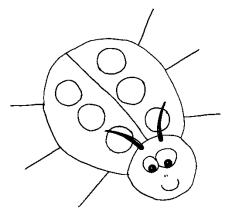






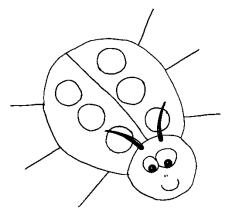
State Models

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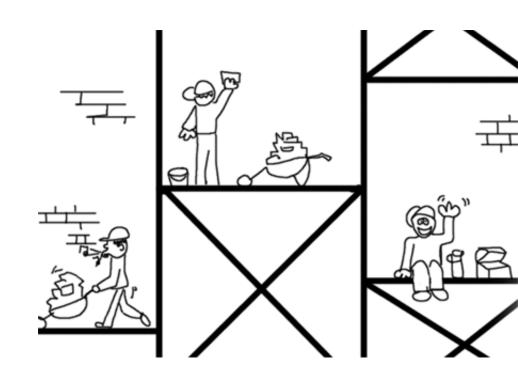
- Data
 - Flow
 - Structure
 - Create
 - Update
 - Change

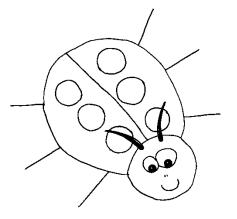




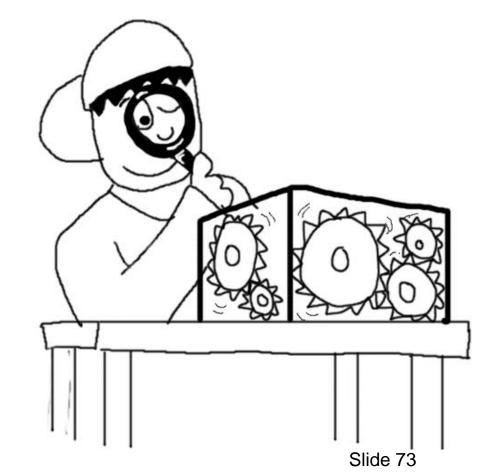
Environment

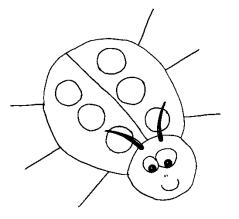
- Hardware
- Software
- Operating systems
- Locales
- Browsers
- Plug-ins
- Co-dependent software



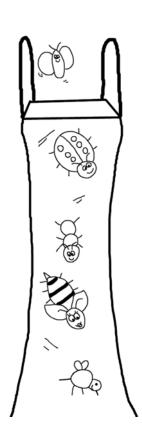


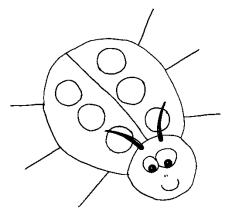
- White Box
 - Design
 - Internal structure
 - Code





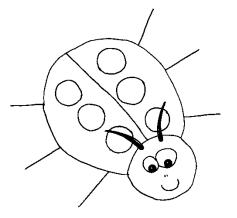
- Bug taxonomies
 - Collections of possible bugs
 - Appendix A of Testing Computer Software, Kaner, Falk, Nguyen
 - Boris Biezer Taxonomy Otto Vinter manages
 - Shopping cart taxonomy Giri Vijayaraghavan





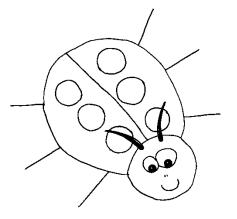
- Across Story Relationships
 - Interference
 - Resource sharing
 - Inconsistent behaviour
 - Out of order





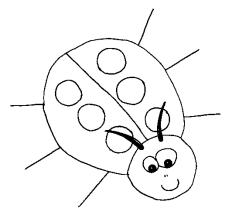
- Software Breaking
 - James Whitaker, How to Break Software
 - Create a fault model
 - Identify weakness
 - Apply attack
 - User interface attack
 - System interface attack
 - Data layer attack
 - Security attack



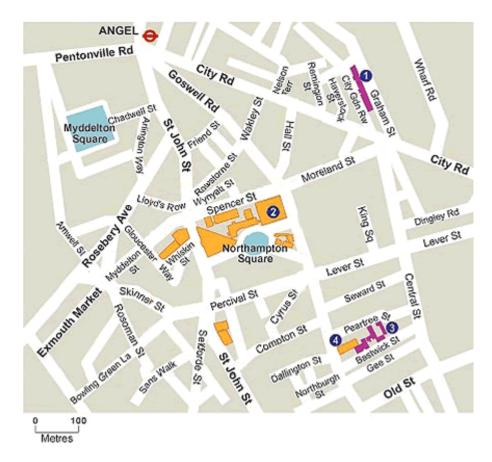


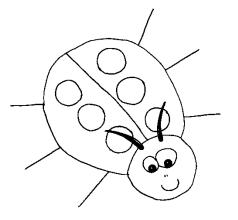
- End to End Testing
 - Exercise entire process chain to complete a transaction
 - Automatic steps
 - Manual steps
 - External systems
 - Third-party systems





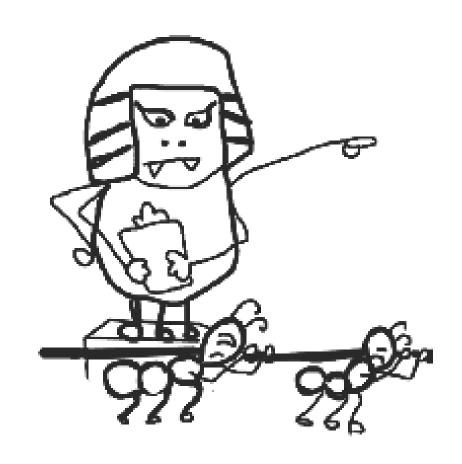
- Sequences
 - Explore paths
 - Vary
 - Operation order
 - Sequences
 - Valid
 - Invalid
 - Multiple
 - Concurrent

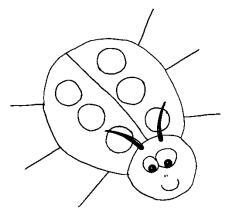




Business Rules

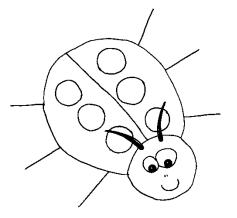
- Decisions
- Limits
- Constraints
- Process Models
- Transaction logic
- Getting things done
- Value



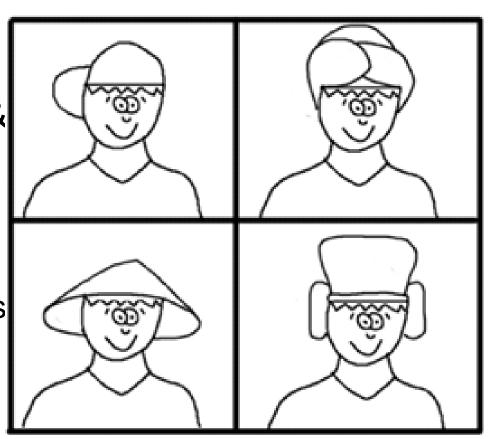


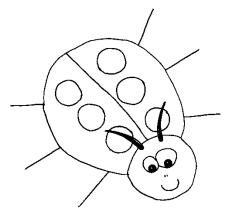
- Combinations
 - Multiple variables
 - Selections
 - Options
 - Configurations
 - Permutations
 - Pareto
 - Pairwise



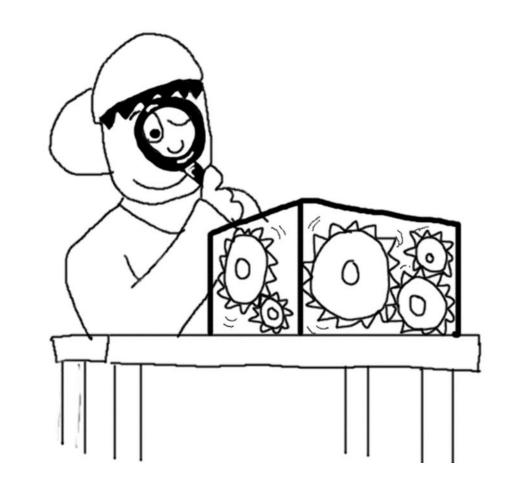


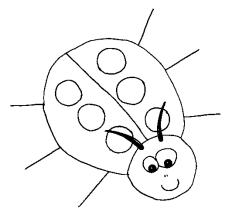
- Internationalization & Localization
 - Language
 - Culture
 - GUI
 - Locale Specific Rules
 - Collation
 - Searching
 - Sorting
 - Test coding





- Unit Test
 - Code
 - Structure
 - Data
 - Coverage
 - Design

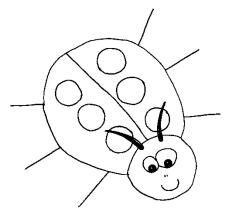




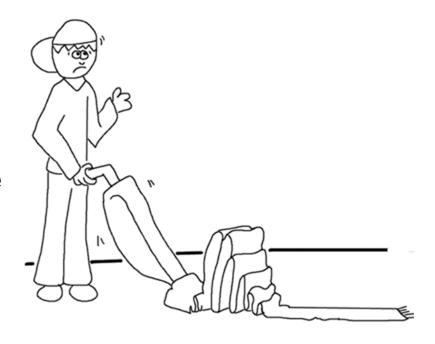
Test Oracles

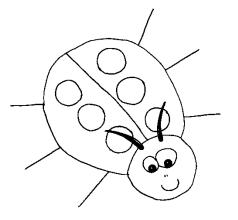
- Truth
- Assess correctness
- Requirements
- State machines
- Subject matter experts
- Designs
- Domain experts
- Heuristics
- Validation





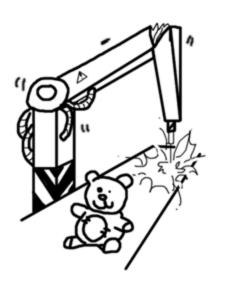
- Boundary Tests
 - Value ranges
 - Edge conditions
 - Extremes
 - Point behaviours change
 - Limits in time
 - Security

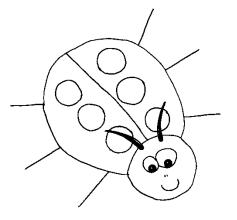




Automation

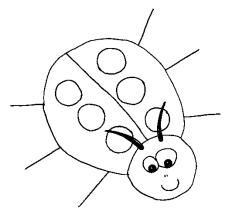
- Having tools to automate part of software testing can suggest test ideas
- Repetitive
- Hard to observe outcomes
- Complex computations
- Do a lot of transactions
- Create and compare data





- Regression
 - Continuous Integration
 - Smoke Tests
 - Release Readiness
 - Story Tests
 - Unit Tests
 - Observe & Control

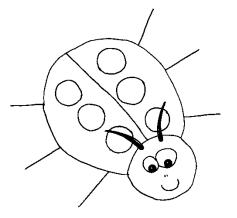




Triage

- Criticality
- Resources
- Trade offs
- Credibility





Which test?

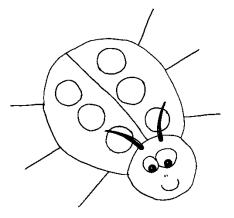
- Impact estimation
 - -For each test idea guesstimate:
 - benefit of implementation
 - consequence of implementation
 - benefit for not implementing
 - consequence of not implementing
 - -How credible is the information?



Triage testing ideas

How to Decide?

\dashv	Rank	Credibility
	0.0	Wild guess, no credibility
	0.1	We know it has been done somewhere
	0.2	We have one measurement somewhere
	0.3	There are several measurements in the estimated range
	0.4	The measurements are relevant to our case
	0.5	The method of measurement is considered reliable
	0.6	We have used the method in-house
	0.7	We have reliable measurements in-house
	0.8	Reliable in-house measurements correlate to independent external measurements
ת	0.9	We have used the idea on this project and measured it
	1.0	Perfect credibility, we have rock solid, contract- guaranteed, long-term, credible experience with this idea on this project and, the results are unlikely to disappear

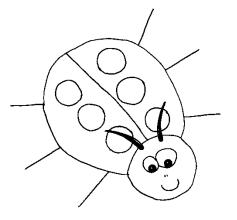


Which test?



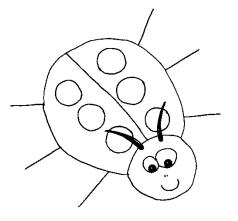
Test Idea Rejection – What If?

- —If the cost/benefit does not make busimess sense then consider implementing:
 - part of the test, could that lead to part of the benefit at a more reasonable cost?
 - more than the stated test, would that generate more benefit?
 - <u>a different test</u> than the stated idea, could that generate more benefit for less cost?



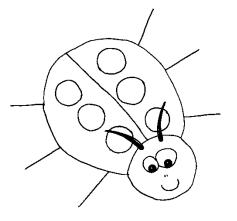
- Test Triage
 - Turbulent Projects
 - High Frequency
 - Daily +++
 - Agile Projects
 - · On demand
 - At stand up meeting
 - Stable Products
 - Periodically
 - Same as "bug review"





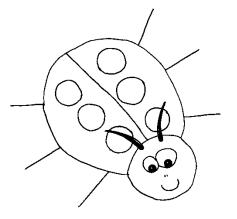
- Review
 - New Context
 - New Info
 - Bugs
 - New testing ideas





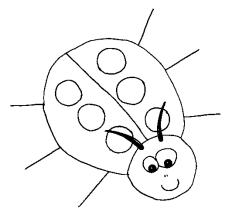
- Review
 - New Context
 - Business
 - Technical
 - Organizational
 - Cultural



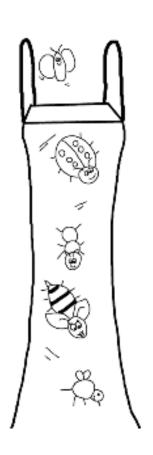


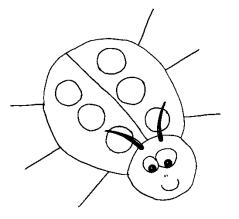
- Review
 - New Info
 - Test Findings
 - Development
 - Other





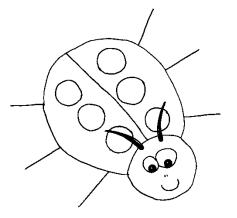
- Review
 - Bugs
 - New
 - Fixed
 - Causes
 - Patterns



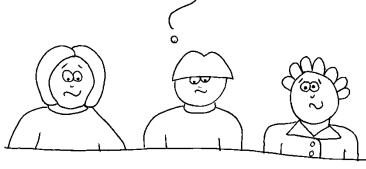


- Review
 - New testing ideas
 - Testers
 - Developers
 - Support
 - Trainers
 - Administrators
 - Customers
 - Users

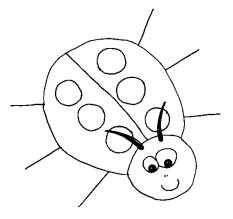




- Allocate Testing Assignments to Testers
 - Make sure testers know context
 - Best thing to test
 - Best person to test it
 - Best people to explore it
 - Best lead
 - Are subject matter experts required



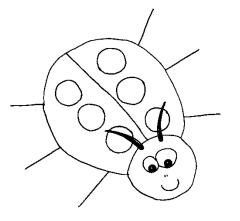




Life of a test idea

- a. Comes into existence
- b. Clarified
- c. Prioritized
 - a. Test Now (before further testing)
 - b. Test before shipping
 - c. Nice to have
 - d. May be of interest in some future release
 - e. Not of interest in current form
 - f. Will never be of interest
- d. Integrate into a testing objective



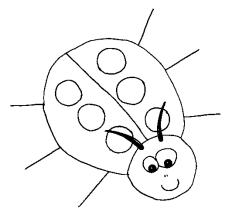


Deciding what not to test?

Time pressure

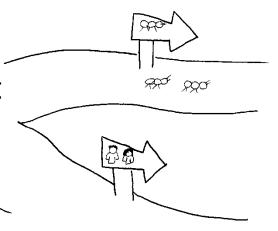
- Should we skip a test?
- If test failed could system still be of value to some stakeholder?
- If test was skipped could important bugs have been otherwise found?

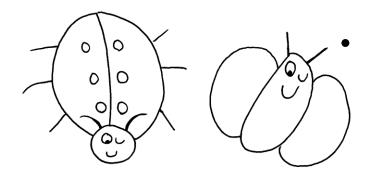




Bottom Line

 My experience is that it is better to omit a test on purpose than to skip it because you ran out of time or forgot about it!





Systematically collecting, evaluating and triaging testing ideas helps me decide what not to test - at least for now?