## CET310 Software Enterprise Week 9







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## **Business Processes**

## Historical

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In 1776 he described the manufacture of a pin He developed the idea of division of labour and estimated an increase in productivity of 24,000 % in the

#### pin making example

Frederick Winslow Taylor

Principles of Scientific management in early 20thC included advances such as time and motion studies and Gantt Charts

#### Peter Drucks

Introduced concept of Outsourcing in the latter part of

### Definition

Process: A series of actions or steps taken in order to achieve a particular end http://www.oxforddictionaries.com/definition/ english/process

Business Process: A business process is a collection of linked tasks which result in the delivery of a service or product to a client.

A set of activities and tasks that, once completed, will accomplish an organizational goal.

http://www.appian.com/about-bpm/ definition-of-a-business-process/

### Categorisation

Business process can be split into 3 main Categories:

#### Management processes

that govern the operation of a system. Typical management processes include corporate governance and strategic management.

### operational processes

that constitute the core business and create the primary value stream. Typical operational processes are purchasing, manufacturing, marketing, and sales.

#### supporting processes

that support the core processes. Examples include accounting, recruitment, and technical support.

### Business Process Improvement







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# Business Process Improvement

### Business Process Modelling

In systems engineering is the activity of representing processes of an enterprise - in order to analyse and improve.

Typically carried out by Business Analysts and subject specialists.

often motivated by the need to document requirements for an information technology project, or to increase efficiency.

### Business Process Re-engineering

is a business management strategy focusing on the analysis and design of workflows and business processes within an organization. BPR aimed to help organizations fundamentally rethink how they do their work.

Uses process modelling and mapping to create organisational change

### Business Process Mapping

refers to activities involved in defining what a business entity does, who is responsible, to what standard a business process should be completed, and how the success of a business process can be determined.

Typically mapping is carried out in reference to the organisational chart—it works from the top down. Every person in the organisation is interviewed and a record is made of their inputs, what they do with them and their outputs and where they go - to create a process map of the whole organisation

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# **Business Planning**





Example Business Plan

http://www.osrg.org/a123/
ElexibleManufacturingBusinessPlan05-06-09.doc

http://www.osrg.org/a123/financials.xls

**Financials** 

## **Business Plans**

## What is a business plan?

A business plan is any plan used by a business to look ahead, allocate resources, focus on key points, and prepare for problems and opportunities.

Many people think of business plans only for starting a new business or applying for business loans.

They are also vital for running a business, whether or not the business needs new loans or new investments.

Businesses need plans to optimise growth and development according to priorities.

A measure of performance.

## Is there a standard business plan?

A normal business plan (one that follows the advice of business experts) includes a standard set of elements.
Business plan layouts and outlines vary, but generally a plan will include components such as descriptions of the company, product or service, market, forecasts, management team, and financial analysis.

### What's a start-up plan?

A simple start-up plan includes a summary, mission statement, keys to success, market analysis, and break-even analysis.

This kind of plan is good for deciding whether or not to proceed with a plan, to tell if there is a business worth pursuing, but it is not enough to run a business with.

## What is most important in a plan?

It depends on the case, but usually it's the cash flow analysis and specific implementation details.

Cash flow is both vital to a company and hard to follow. Cash is usually misunderstood as profits, and they are different. Profits don't guarantee cash in the bank. Lots of profitable companies go under because of cash flow problems. It just isn't intuitive. Implementation details are what moke things happen. Your brilliant strategies and beautifully formatted planning documents are just theory unless you assign responsibilities, with dates and budgets, follow up with those responsible, and track results. Business plans are really about getting results and improving your company.

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## **Marketing Strategies**

at Be able to describe what you do/what you are in one clear sentence. Donald Trump is correct, that elevator speech is really important. Ask a friend or colleague to give you an honest evaluation of your description. Does it give the listener a basic understanding of what you do? If not, make it a priority to work on it. Before someone can decide if they may need your product or service they must first understand what you're saying.

#2 Be UNIQUE in ALL that you do. Don't just give it lip service. If you've decided to adopt a unique approach to make your business memorable (tagline, business signature, giveaway, mascot, illustration, photo, color scheme, etc) be sure to use it consistently in your marketing efforts. It should become part of your brand.

#3 Use your mission statement as a filter for all that you do. Once you've clearly decided what your marketing goals, strategies, targets and tactics ARE, it should be easy to identify those things that DONT fit. For example, if you have identified the best marketing vehicles to reach your customer then it's very easy to say 'no' to those salespeople offering you marketing opportunities that don't fit your plan.

44 Don't jump-process...Discover your target market and your points of difference before you start marketing. Your printed collateral materials, Web site, and advertising will be much more effective and less expensive to produce if you have your marketing strategy established first. Then you're simply following your plan in all that you do. Avoid the "shotgur" approach or "reactive" marketing.

#5 Give back to the community...strategically. There are so many great causes and organizations out there and you can't do everything. So, pick the ones that will best position you with your target market.

#6 Network efficiently and effectively. If you don't feel that you are a competent networker, now is the time to learn how to be or hire someone that is. Enough said

#7 Remember that inconsistent advertising is wasted money. A prospective customer must be exposed to the same message in the same way numerous times before they are ready to entertain a buying decision. Pick an advertising vehicle where you can afford to have an ongoing and consistent presence.

#8 If you do trade shows, have a plan and work the plan. Companies participate in trade shows for a variety of reasons. Unless you have a success plan, you won't know if it worked.

#9 Look for ways to establish yourself as an expert in your field. Speaking engagements, publication articles and volunteer leadership roles can all help label you as an expert in your field.

#10 Keep all marketing communications clear, brief and focused...Did I mention brief? Enough said.

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# Activities

### Agile

Hold your weekly planning meeting You should rotate the role of scrum master and have someone take notes of what is discussed.

You may elect a product owner if you wish - someone who feels ownership of the product

Review last weeks activity - where all the actions were completed?

Decide on the direction your enterprise will take for the

and decide what the team members will do in the next

Your meeting records should be submitted as supporting documentation (in mohara) for your portfolio

You should try and meet up at least once before next week's session

## **Business Planning**

- Executive Summary: Write this last. It's just a page or two of highlights.
- Company Description: Legal establishment, history, start-up plans, etc.
- Product or Service: Describe what you're selling. Focus on customer benefits.
- 4. Market Analysis: You need to know your market, customer needs, where they are, how to reach them, etc.
- 5. Strategy and Implementation: Be specific. Include
- management responsibilities with dates and budget.

  6. Management Team: Include backgrounds of key members
- of the team, personnel strategy, and details.
- Financial Plan: Include profit and loss, cash flow, balance sheet, break-even analysis, assumptions, business ratios, etc.

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