

Corrigendum

Holmes, R. M., Miller, T., Hitt, M. A., & Salmador, M. P. 2013. The interrelationships among informal institutions, formal institutions, and inward foreign direct investment. *Journal of Management*, 39: 531-566. Original DOI: 10.1177/0149206310393503.

In this article in the February 2013 issue of *Journal of Management*, Table 4 had errors. The corrected table appears below.

Also in this article, the authors cited Gwartney, Lawson, and Block (1996) when referencing the Index of Economic Freedom, whereas Gwartney et al. (1996) published the Economic Freedom of the World; the Heritage Foundation publishes the Index of Economic Freedom.

The authors apologize for these errors, which were unintentional.

Table 4
Correlations of Country Data

Variable	<i>M</i>	<i>SD</i>	1	2	3	4	5	6	7	8	9	10	11
1. Inward FDI	3.66	4.28											
2. In-group collectivism	5.07	0.73	-.03										
3. Future orientation	3.81	0.50	.11*	-.42***									
4. Regulatory control	0.00	1.00	-.32***	.57***	-.45***								
5. Political democracy	0.00	1.00	-.12*	-.48***	.16***	-.39***							
6. Capital availability	0.18	0.15	-.17***	-.18***	.28***	-.14**	.10*						
7. Market liquidity	0.69	0.08	-.10*	-.01	-.10*	.02	.02	-.23***					
8. Industry workforce	26.23	7.46	.13**	-.05	-.01	-.29***	.34***	.09	-.12*				
9. Population	1.50	0.60	-.37***	.34***	-.12*	.57***	-.38***	.48***	.07	-.37***			
10. Digital main lines	1.93	0.22	.09	-.05	.38***	-.21***	.01	.19***	-.10*	-.11*	.09		
11. Railway freight	5.65	0.32	-.14**	-.02	-.09*	.14**	-.03	.29***	.06	-.13**	.36***	-.05	
12. Merchant shipping	3.94	0.28	.04	.00	.18***	-.11*	-.18***	.40***	-.06	.00	.24***	-.14**	.10*

Note: *N* = 450.

p* < .05. *p* < .01. ****p* < .001.