



Architecting e-Government

National Institute for
Smart Government

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To Whomsoever It May Concern

This is to certify that **Mr. Kush Kumar Dhawan** (E. Code: **4004**) has worked with National Institute for Smart Government (NISG) for SITEG- Shimla as **Software Designer** on contract basis from **01-Oct-16** to **06-Mar-17**.

We wish him all the best in future endeavors.

Yours sincerely,

Bipin Chand Sharma
Deputy General Manager – Business HR