

Meet Campus Bites

Campus food delivery service



You've just been hired as a data analyst.

The CEO walks into your office and says:

"Orders dropped 20%.

Recommend a fix in 2 hours."

(Marketing) Analytics Mindset: Solving Problems with Data

1. **Understand analytics:**

Turn data into insights that drive decisions

2. **Apply descriptive analytics:**

Answer "What happened?"

<https://r.isba.co/best-analytics>

3. **Apply diagnostic analytics:**

Answer "Why did it happen?"

4. **Tell a story with data:**

Communicate findings persuasively with insight slides



- Full-Stack Web Developer
- System/Network Admin
- CTO
- Data Analyst
- Data Engineer
- Data Scientist
- Problem Solver

What is analytics?

<https://PollEv.com/lontok>

Where do you see analytics?

<https://PollEv.com/lontok>

**You're given a spreadsheet.
How do you proceed?**



What do you ask?

What is your first step?

Next steps?

Store	Dept	Date	Weekly_Sales	IsHoliday
1	4	5/2/10	24924.5	FALSE
NULL	4	12/2/10	46039.49	TRUE
2	1	19/02/2010	41595.55	FALSE
3	1	26/02/2010	19403.54	FALSE
5	2	5/3/10	21827.9	FALSE
5	2	12/3/10	21043.39	FALSE
5	3	2010-10-18	22136.64	TRUE
2	3	26/03/2010	26229.21	FALSE
3	1	2/4/10	57258.43	FALSE
3	4	9/4/10	42960.91	FALSE

Do you have an analytics process?
What are your steps to solve an analytics problem?



yes



no

We need a standardized process

- Replicate similar projects - checklist
- Aid project management
- Best practices for more predictable results

**Too many teams jump to
start "doing the work"**

**But, are still confused about
what the stakeholder wants**



Too many teams jump to AI before doing analytics



Too many teams jump to analytics before preparing the data

Too many teams jump to preparing the data before defining the business problem

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You've just been hired as a data analyst.

The CEO walks into your office and says:

"Orders dropped 20%. Fix this."

What do you do first?

???

5-Step Analytics Framework

1. **Define** the business problem
2. **Collect** and prepare the data
3. **Analyze** the data and generate insights
4. **Communicate** the insights, recommendations, and predictions
5. **Act** and track the change

DC ACT

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DC ACT

CEO's Problem Statement

"Orders dropped 20%. Fix this."

Is this a good problem definition? What's missing?

From Vague to Specific

Good/ OK	<i>"Orders dropped 20%. Recommend a fix."</i>	What + Now What
Better	<i>"Orders dropped 20% in October. Where did the drop happen? Recommend a fix."</i>	What + Where + Now What
Best	<i>"Orders dropped 20% in October vs September. Where did the drop happen and why? Recommend a fix."</i>	What + Where + Why + Now What

**You learned everything you need to know
about identifying the problem in
kindergarten**



Understand the problem with 5W2H

What?

Why?

Who?

When?

Where?

How?

How Much?



"Orders dropped 20% in October vs September. Where did the drop happen and why? Recommend a fix."

Start with:

- What happened (specific metric)
- How much it changed (magnitude)
- When it happened (timeframe)

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DC ACT

Campus Bites Dataset

<https://r.isba.co/campus-bites-data>

When starting out, you'll inherit an existing dashboard, report, Excel workbook before creating a data product.

5-Step Analytics Framework

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DC ACT

4 STAGES OF DATA ANALYTICS MATURITY



Descriptive
Analytics



Diagnostic
Analytics



Predictive
Analytics



Prescriptive
Analytics

What are we trying to answer?

1. Descriptive: *What happened?*
2. Diagnostic: *Why it happened?*
3. Predictive: *What will happen?*
4. Prescriptive: *What should we do?*

Today's Focus

1. Descriptive: *What happened?*
2. Diagnostic: *Why it happened?*
3. Predictive: *What will happen?*
4. Prescriptive: *What should we do?*

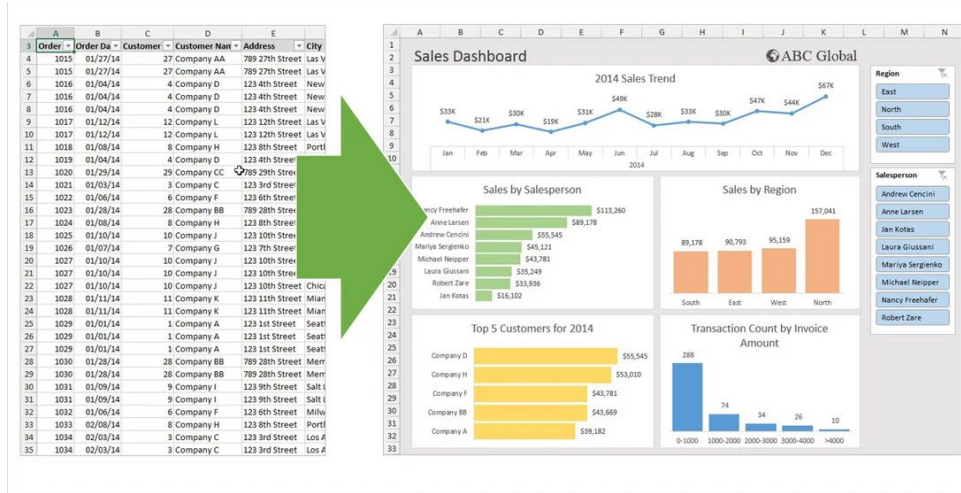
Descriptive Analytics: *What happened?*

Focuses on historical data

Aggregations

Visualizations

Easiest to understand and most commonly used



Ask Descriptive Questions

For Campus Bites, what "*what happened*" questions to ask?

<https://PollEv.com/lontok>

Think of 2 questions that start with:

- **How many...** (counts, frequencies)
- **What was the typical...** (mean, median, mode)
- **What was the total...** (sums, revenue, volume)
- **How did it change over time?** (trends, comparisons)
- **Which group had the most/least...?** (distributions, rankings)

Strategic Dashboard: What the CEO sees

<https://r.isba.co/best-strategic>

The 3 Most Common Chart Types

Chart Type	Best For	Example
Scorecard/KPI	Single important numbers	Total Revenue: \$11,859
Line Chart	Trends over time	Orders by month
Bar Chart	Comparing categories	Orders by segment

Column Chart (Vertical Bars)

VS

Bar Chart (Horizontal Bars)

"Orders dropped 20% in October vs September. Where did the drop happen and why? Recommend a fix."

Start broad then drill down:

What was the total # of orders in Sep and Oct?

Diagnostic Analytics: ***Why it happened?***

Uncovers the drivers and root causes behind outcomes

Start from Descriptive Analytics

Investigate causes for symptoms

"Orders dropped 20% in October vs September. Where did the drop happen and why? Recommend a fix."

Start broad then drill down.

- What was the total # of orders in Sep and Oct?
- **How many orders per segment?**
- **What are the segments? (dimensions)**

<https://r.isba.co/campus-bites-data>

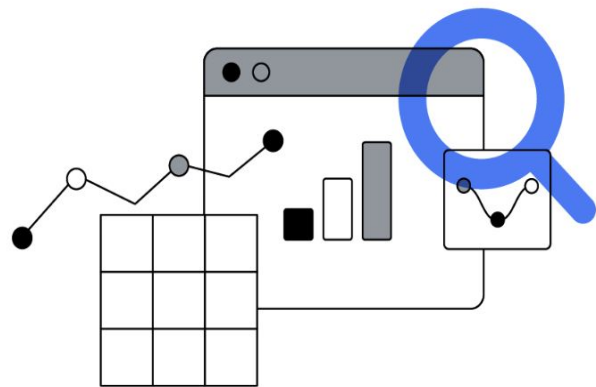
???, ??, ??, ??

Analytical Dashboard: **Where you investigate the** **drivers behind the metrics**

<https://r.isba.co/best-analytical>

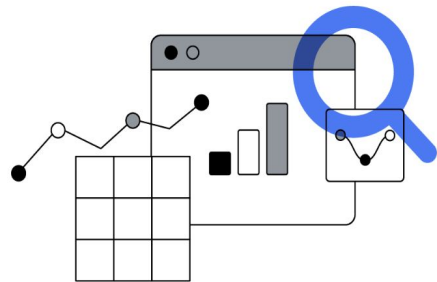
How to generate insights

- Highest/lowest values?
 - Anomalies/outliers?
 - Unexpected/surprising results?
 - Trends or patterns?
 - Correlations/relationships?
-
- In a group
 - Compared to other groups



ACTIONABLE?

Insight Patterns



- Trends (over time) - What's changing?
- Ranking - What's best/worst?
- Contribution (%) - Who/what drives the total?
- Comparisons - How do groups stack up?
Period-over-Period: current vs prior period
- Outliers - What stands out?
- Relationships - What moves together?

"Orders dropped 20% in October vs September. Where did the drop happen and why? Recommend a fix."

<https://r.isba.co/best-analytical>

Create a takeaway slide title

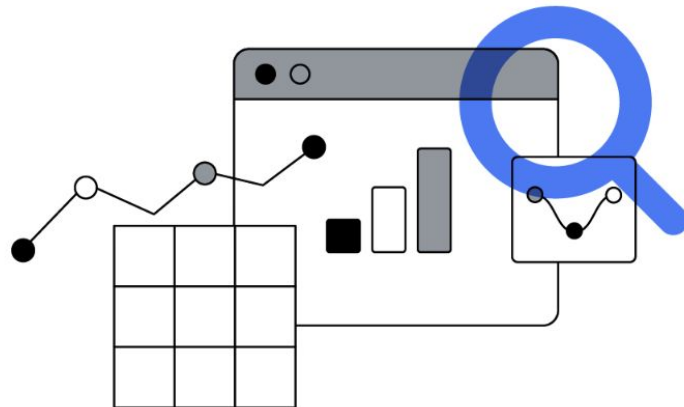
The.Most.Important.Part.Of.The.Slide

What is the main insight?

Key message?

The main takeaway.

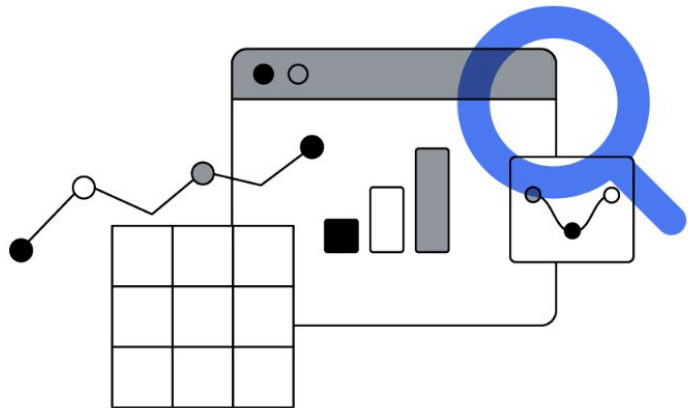
The "So What"



Takeaway slide title formula

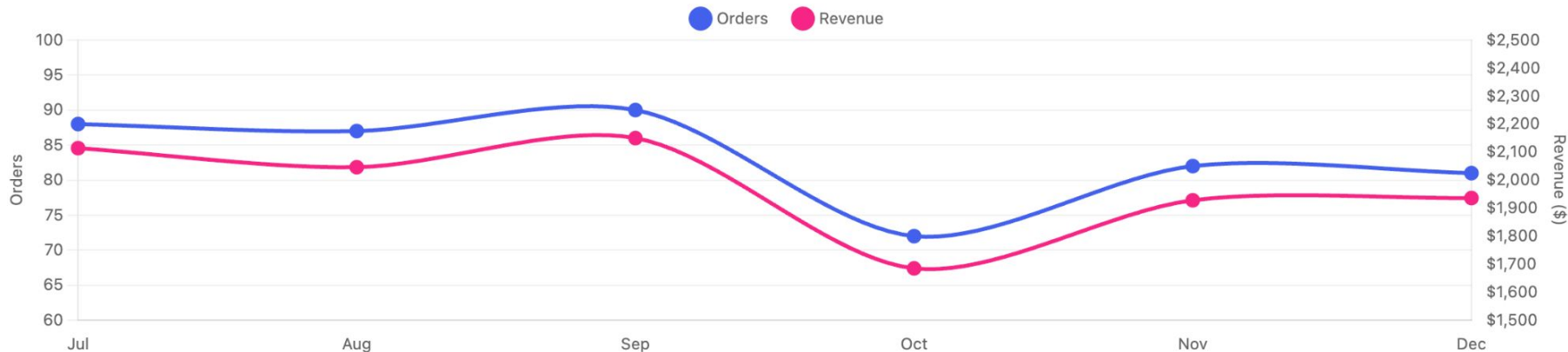
Contains these elements (order is up to you):

- Metric
- Dimension (Segment)
- Direction
- Magnitude



Oct orders dropped 20% vs Sept

Monthly Performance Trend



Metric? Dimension? Direction? Magnitude?

Storytelling with Data:

Create an insight slide title

1. Form 6 groups of 5-6
2. Fill in the slide below associated to your group #

3. You can use AI

Flex your prompt engineering skills

10
MINUTES

Use the Analytical Dashboard

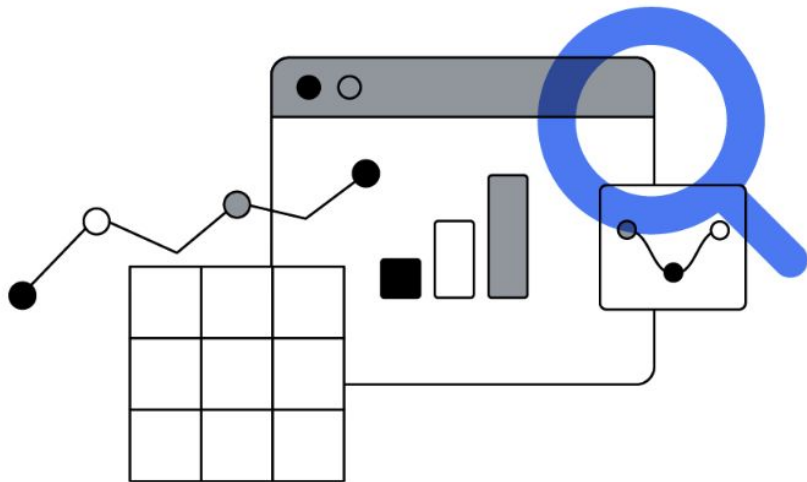
<https://r.isba.co/best-analytical>

Calculate percentage change as needed:

$$(\text{New Value} - \text{Old Value}) \div \text{Old Value} \times 100$$

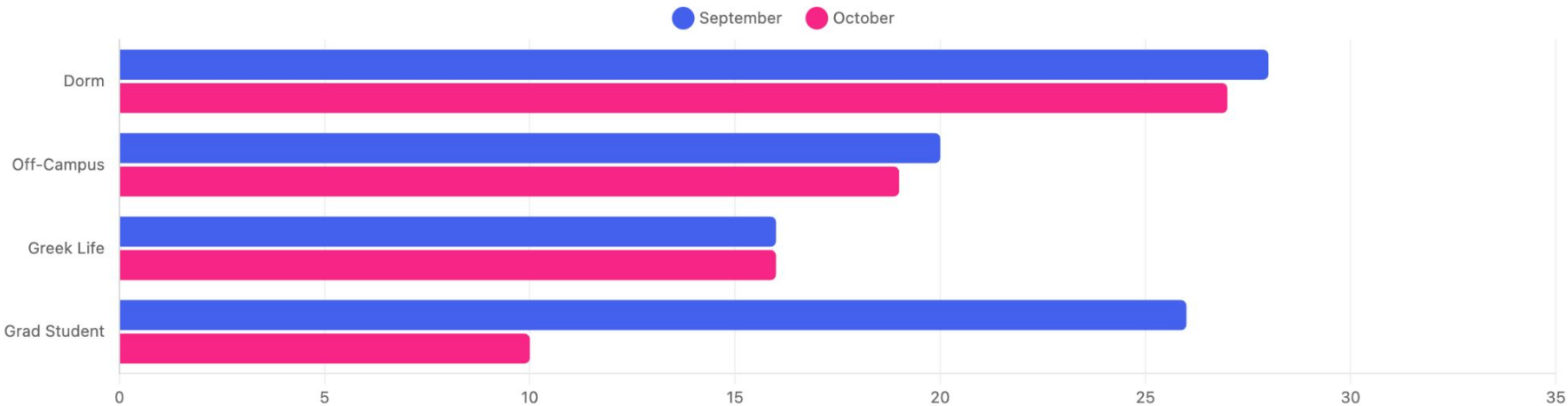
Looking for inspiration?

[Chartr Newsletters](#)



October Orders Fall 20% Overall with Grad Students Driving the Drop; Grad Orders “FALL” by 61.5%

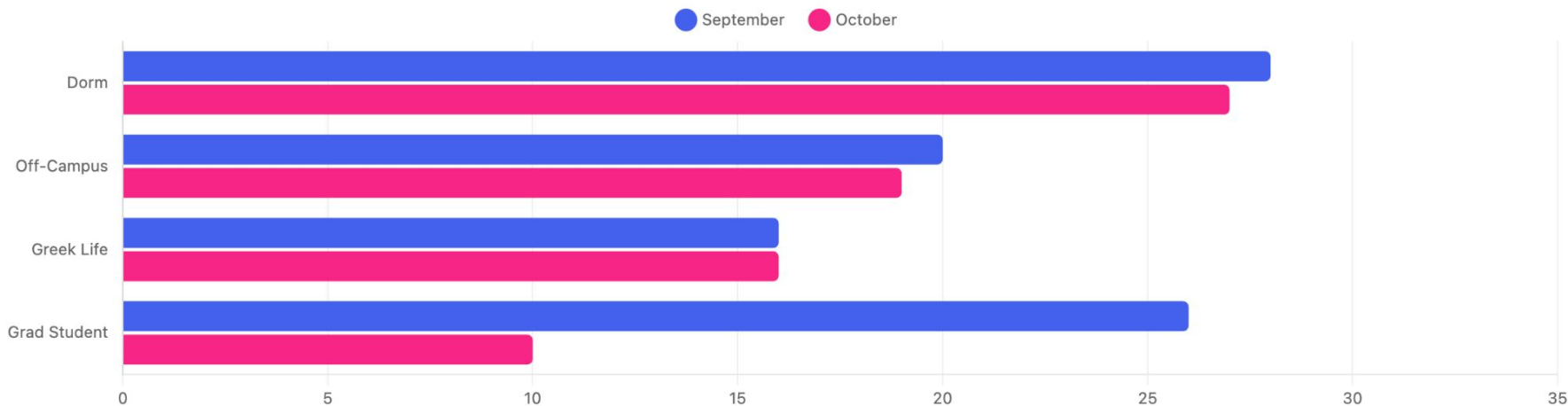
Orders by Segment: September vs October (Month-over-Month)



Group 01

Haunted by Midterms: Grad Student Orders Collapse by 61%

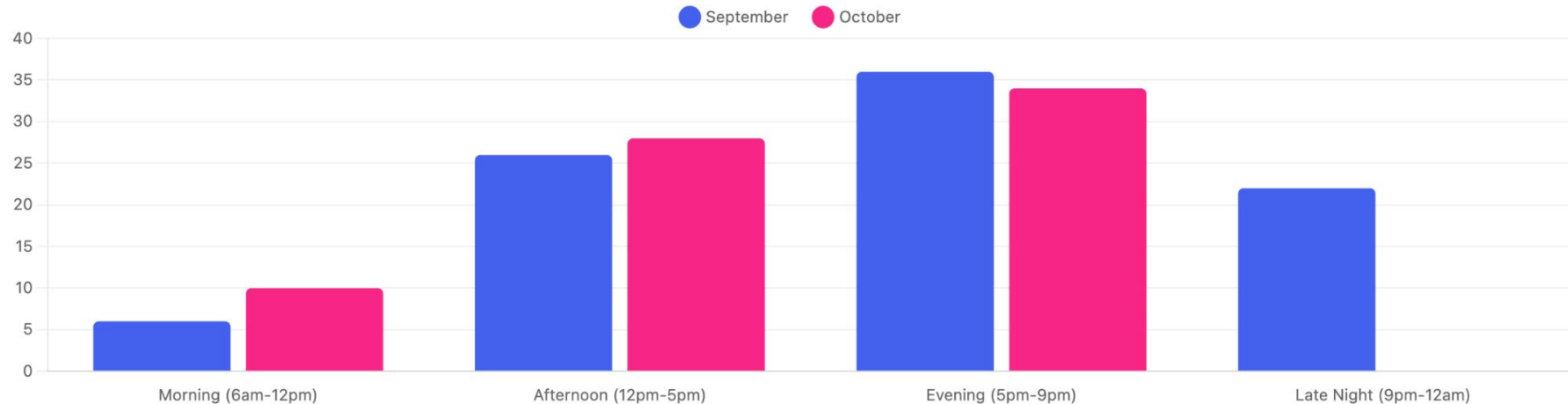
Orders by Segment: September vs October (Month-over-Month)



Group 02

Late Night Orders Drop to Zero in October

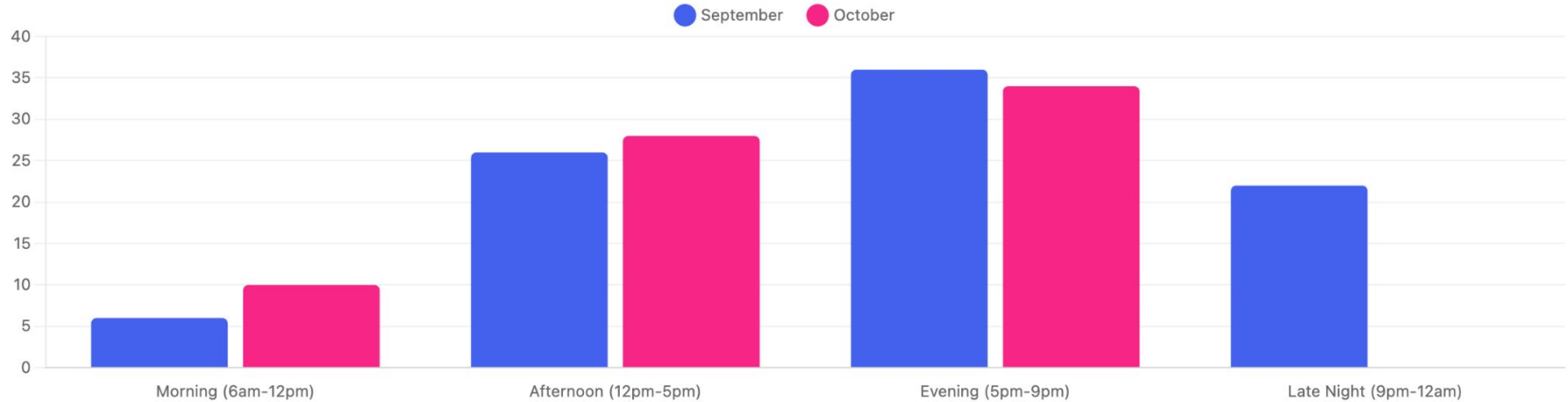
Orders by Time of Day: September vs October



Group 03

Morning and Afternoon Orders Rise by 18% as Late Night Demand Disappears

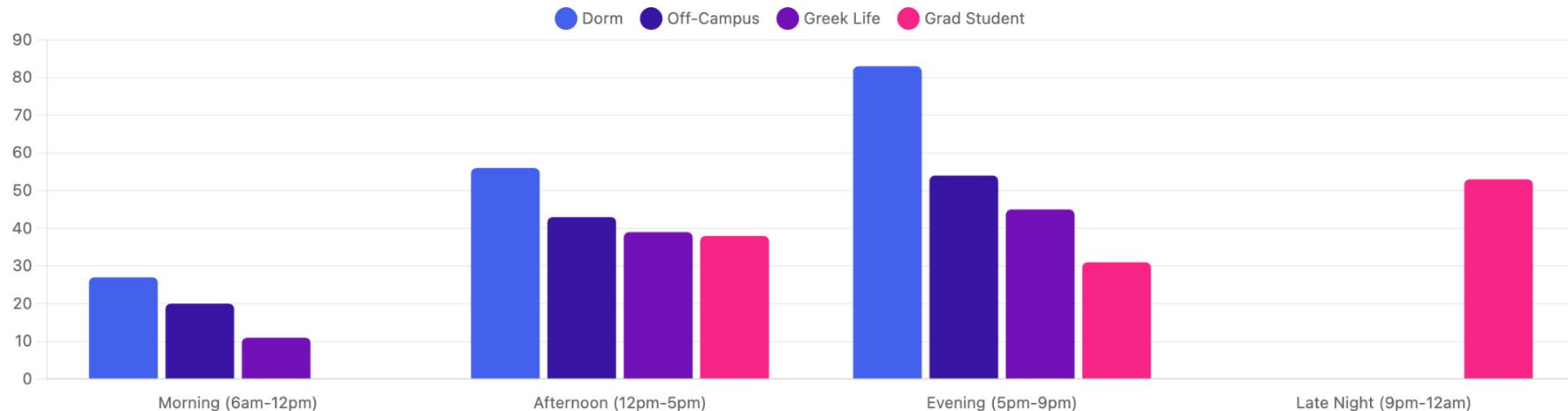
Orders by Time of Day: September vs October



Group 04

Grad students' order volume & time trends polar to Undergraduates

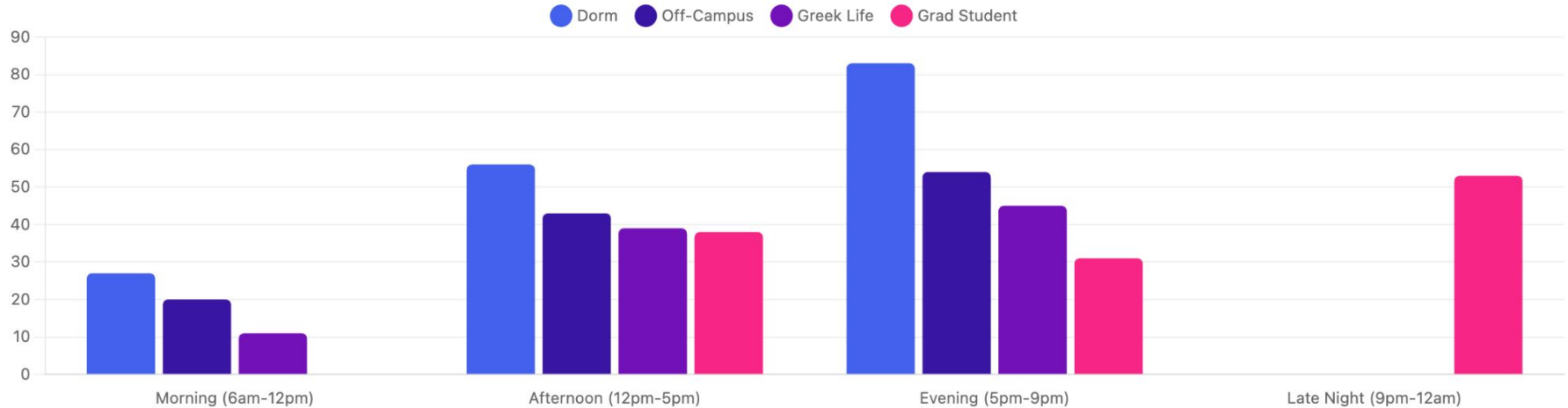
Orders by Time of Day by Customer Segment (All Months)



Group 05

Late night orders reach a *deficit* of 0% within Undergrad Students

Orders by Time of Day by Customer Segment (All Months)



Group 06

Based on these insights, what is the recommendation?

Recommendation: ???

Prediction (Value): ???

Analytics solves problems when it drives actions

What you practiced today:

- Defined a clear, specific problem
- Used descriptive analytics to ask "what happened?"
- Used diagnostic analytics to drill down into the data to spot patterns to answer "why it happened?"
- Framed insight slide titles that tell the story
- Recommended actions based on evidence