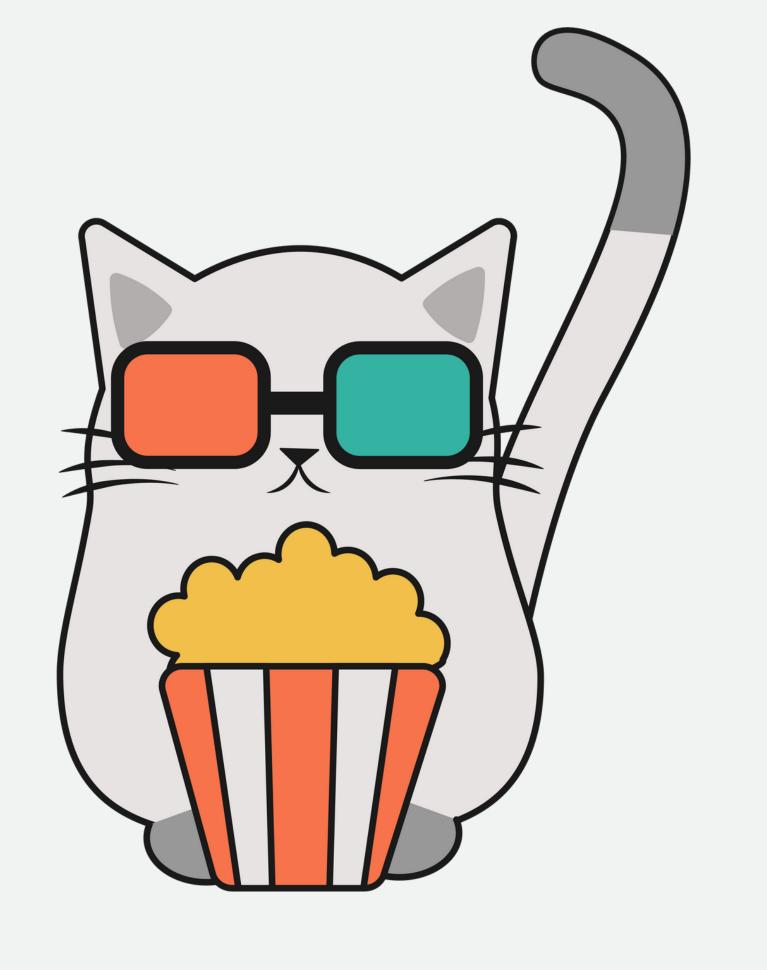
FINDING THE NEXT BLOCKBUSTER



THE FILM INDUSTRY IS GROWDED

Film Industry Overview

- Highly competitive industry
 - Over 700 films were released globally in 2023
 - The top 10 highest-grossing films accounted for over 30% of total box office revenue
- Movie Production costs are rising
 - Average production budget for a major film is now over \$65 million

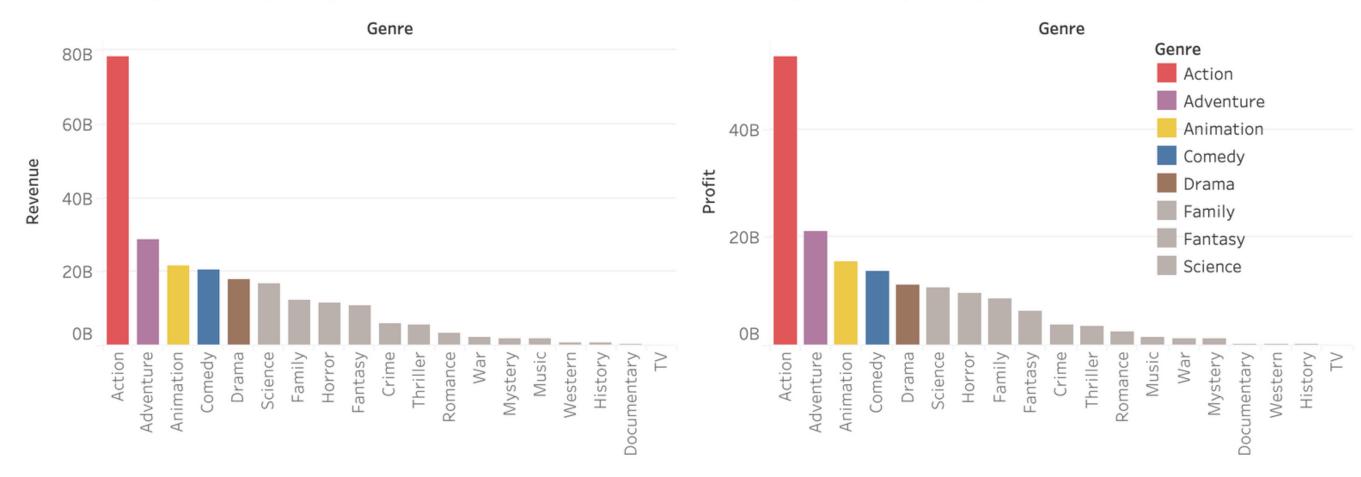
Key Objectives

- Understand industry trends to inform Sony in strategic decisionmaking in making movies
- Gain competitive advantage over competitors
 - Successful franchises can generate over \$1 billion in total revenue per film



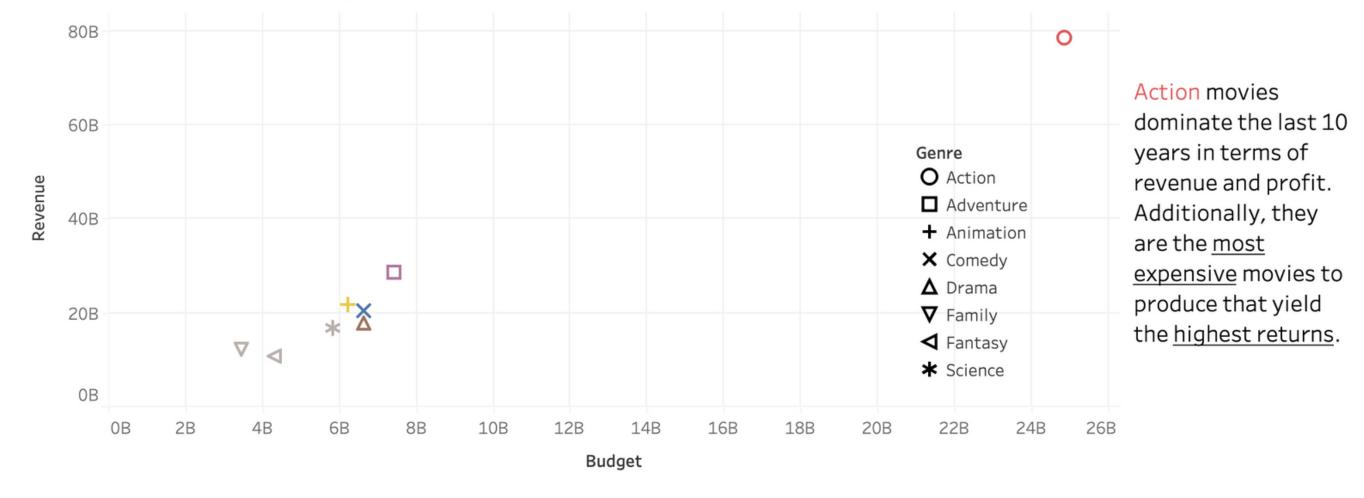


Profit By Genre (10 Yr)



ACTION MOVIES TAKE THE LEAD

Budget vs Revenue (10Yr)



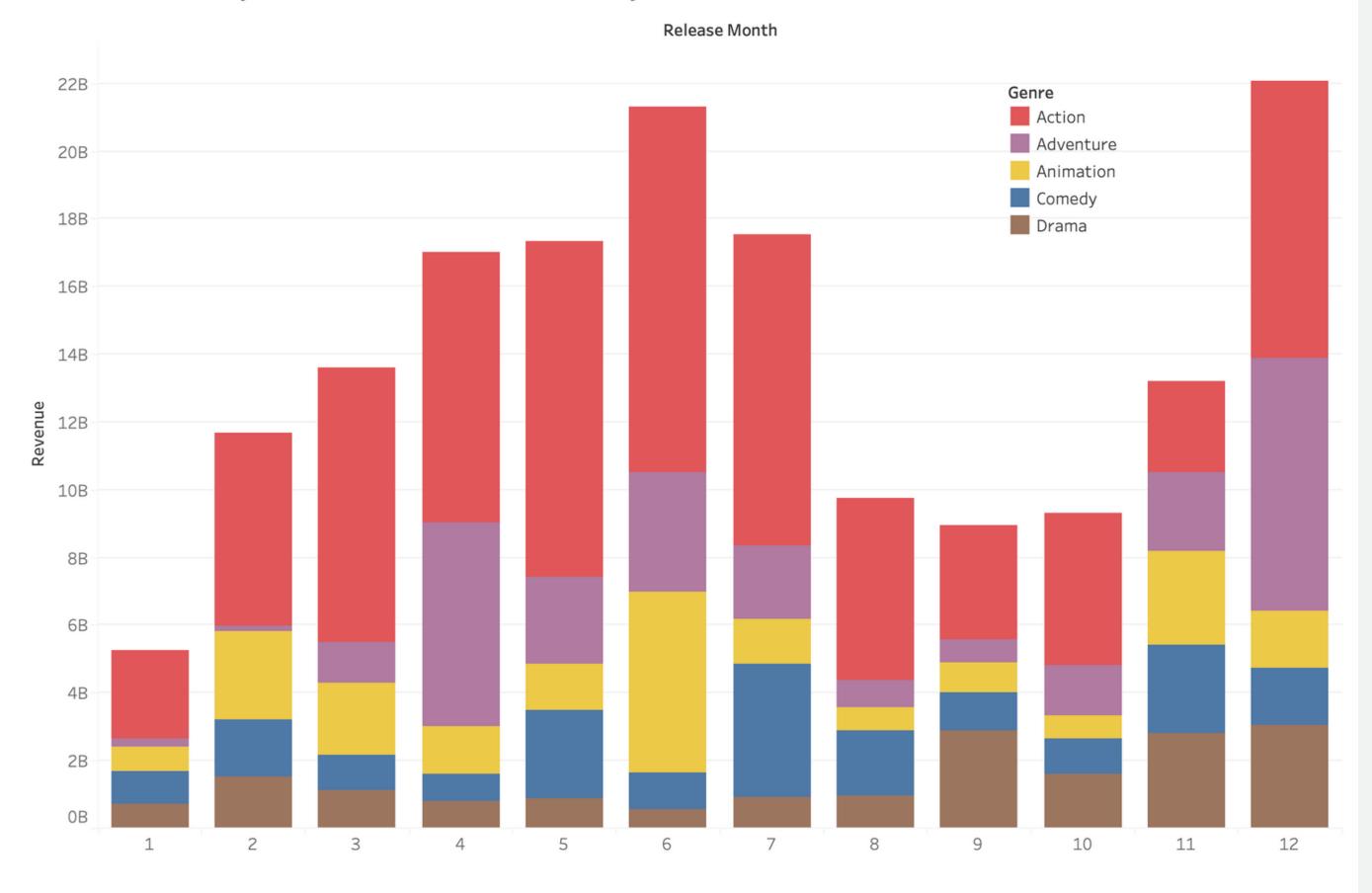
Recommendation

- Invest in high quality Action Movies
 - Proven track record
 - Wide AudienceSuccess

Prediction

• Increase Revenue

Movie Revenue By Release Month in the last 10 years



June is the <u>highest grossing</u> month for both <u>Action</u> and <u>Animation</u> films. Meanwhile July has the highest grossing movies for <u>Comedy</u> and <u>December</u> has the highest grossing movies for <u>Drama</u>.

BESTAGTION MOVIES ARE RELEASED IN JUNE

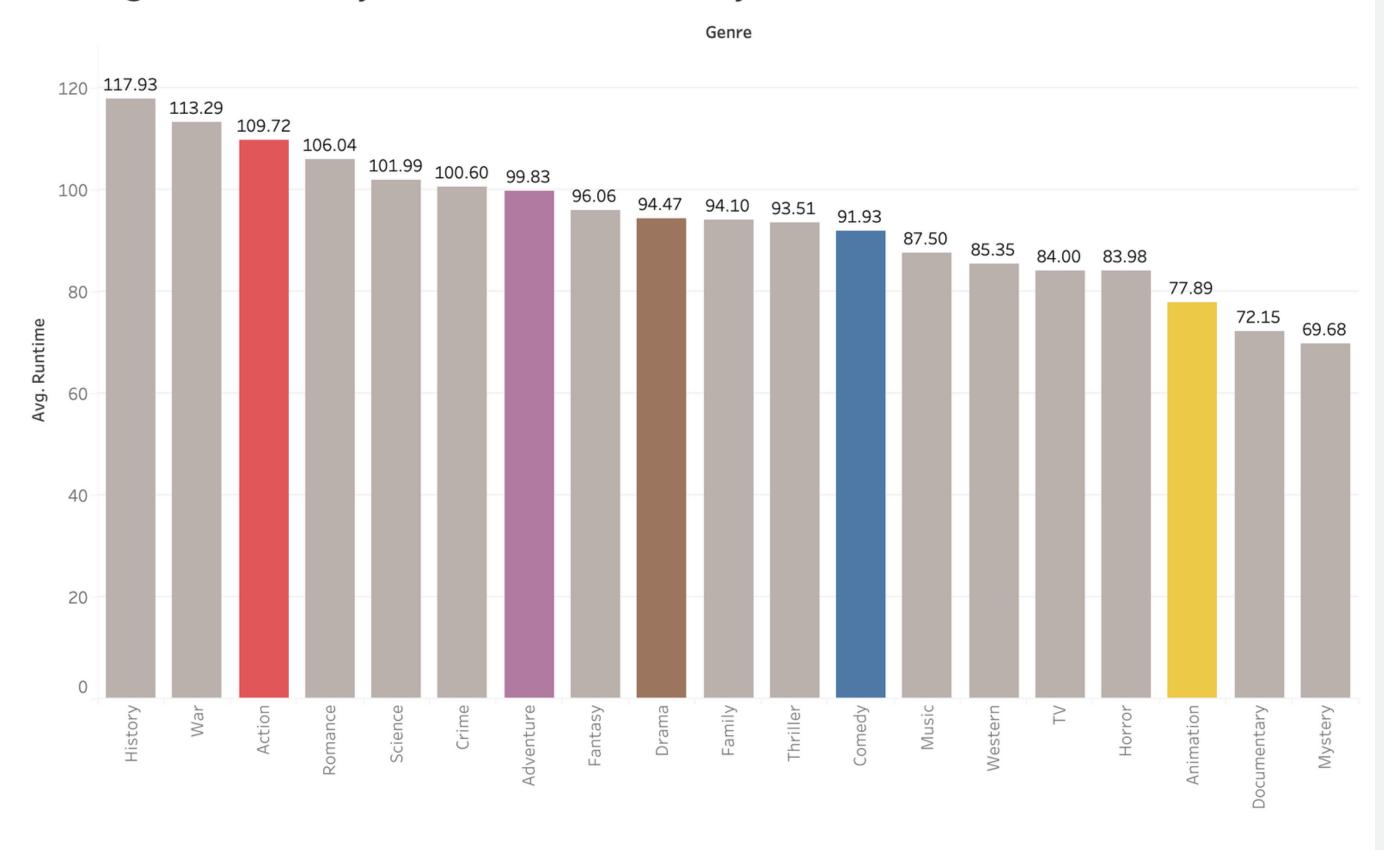
Recommendation

- Schedule action movie releases in the summer
 - Highest grossing months are in the summer

Prediction

 Increased revenue compared to releases at other times of the month

Average Runtime By Genre in the last 10 years



ACTION MOVIES TEND TO BE LONGER

Recommendation

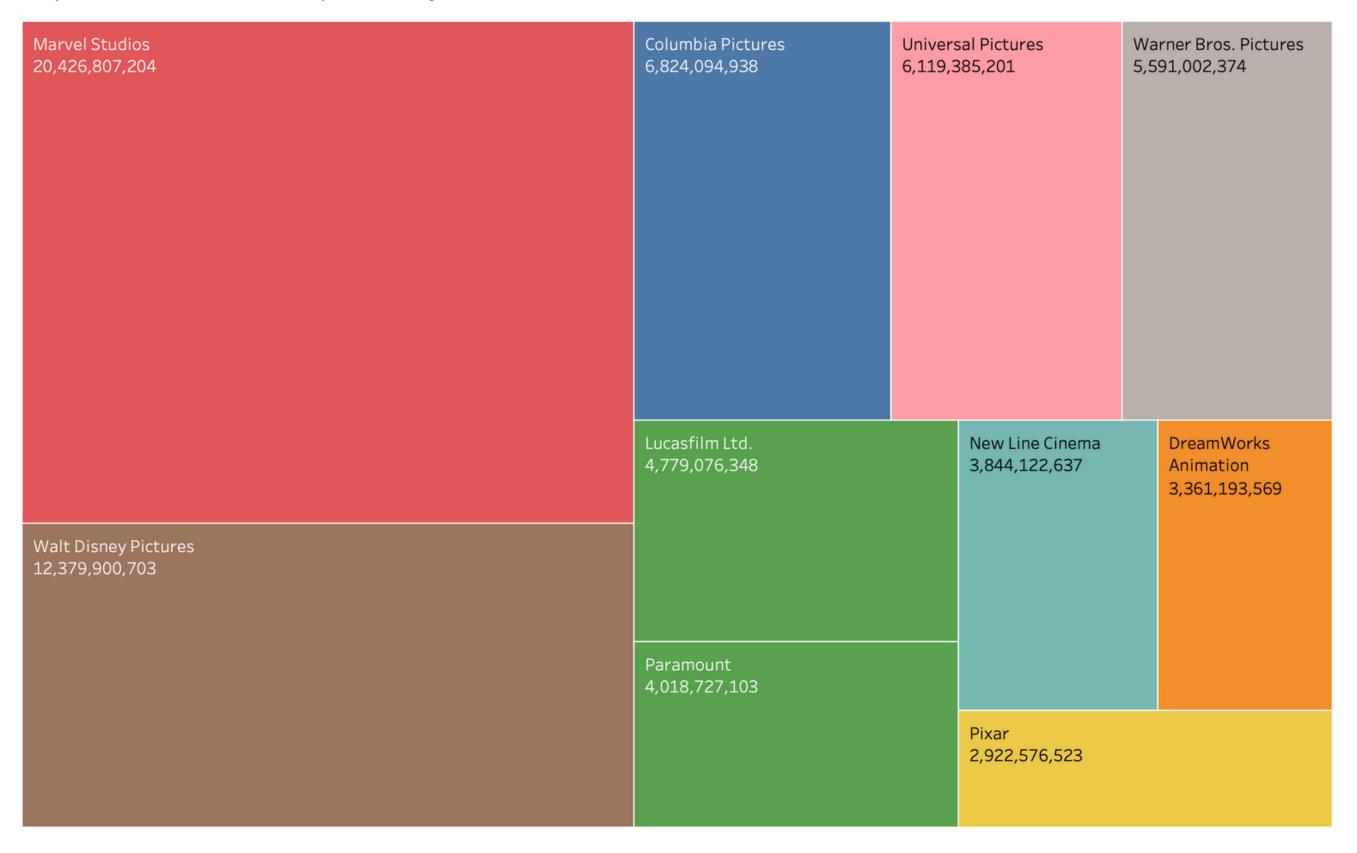
 Optimize action movies around the 110 minute timeframe

Prediction

 Optimal time to let the plot fully develop and keep the audience fully engaged

Action movies lead average runtime at 110 minutes. Meanwhile Animation movies are the shortest at 78 minutes.

Top 10 Production Companies by Movie Profit Last 10 Years



Disney **dominates** the top 10 most profitable movie production companies in the past 10 years. Within this list Disney owns Marvel, Lucasfilm and Pixar. The top 10 production companies by movie profit is owned by a collective 5 of <u>Walt Disney</u>, Sony, Paramount, Warner Bros and NBCUniversal

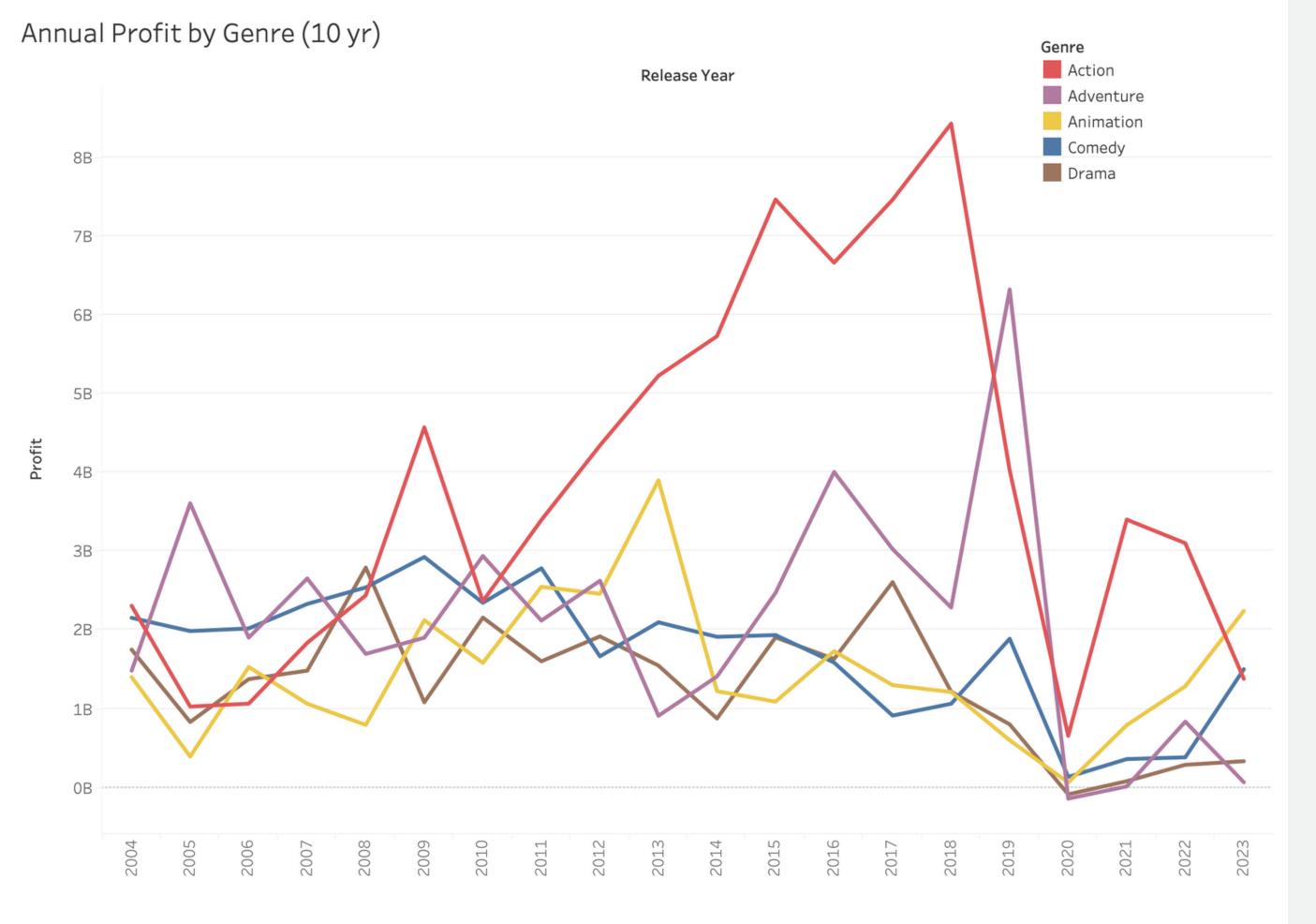
DISNEY DOMINATES PROFIT

Recommendation

- Leverage strength in diverse content (Disney blueprint)
 - Seek Partnerships and Acquisitions

Prediction

Enhanced market competitiveness



Despite having a meteoric rise for Action movies, it has been on a <u>downward trend</u> in the past 4 years. Meanwhile Comedy and <u>Animation</u> has shown an <u>upward trend</u> in the last 4 years.

ANIMATION AND COMEDY ON THE RISE

Recommendation

 Look to diversify into Comedy and Animation Genres

Prediction

 Better risk mitigation should audience preference shift