

INTERNAL - SAP AND CUSTOMERS ONLY

HOL102 – Position Management

Position Management Processes and Validations in SAP SuccessFactors Employee Central





Contents

LAB ACTIVITY #1 – 'To Be Hired' Status Adaptation	2
LAB ACTIVITY #2 – Select a Pending Hire as the Position incumbent	6
LAB ACTIVITY #3 – Verify TBH Status Adaptation in Position	10
LAB ACTIVITY #4 – Update Positions to add Matrix Relationship and valida	
Capacity Control	15
ACTIVITY #5 - Verify Position Mass Changes (Matrix Position)	20
LAB ACTIVITY #6 – Verify Position Mass Changes (Capacity Control)	25
LAB ACTIVITY #7 - Position Transfer and Follow Up Process	27

In this hands-on lab, learn how position management helps ensures proper head-count planning based on the ongoing changes in organizations. Through practice and demos, see how to configure and test system validations for position management using centralized services and follow-up processes and maintain position data.

LAB ACTIVITY #1 - 'To Be Hired' Status Adaptation

In this activity, you will navigate to the Position Organization Chart to identify a vacant (TBH) position that we will be using for the Hands On Lab.

As a second step, you will review and make some changes in the *Position Management Settings* to ensure a correct TBH Status Adaptation when Position/Incumbent FTE changes as well as when an incumbent is assigned/unassigned from a position.

- 1. Navigate to the Position Organizational Chart. You can navigate from the Home menu > Company Info, and select the Position Org Chart sub-tab. But additionally, a custom navigation link and a custom Quick Action were configured in the instance, so you can <u>access using one of these two options</u>:
 - In the Home Page, locate the Position Org Chart Quick Action and select it. (This action will open a new tab and you continue from there).



• In the action search, type **org** and select *Position Org Chart* from the displayed options.



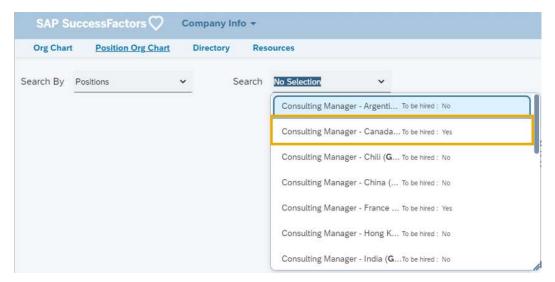
2. In the Position Org Chart, you may see the **Consulting Manager – Canada (GCS_MGR_CAN)** position. <u>If this is the case, proceed to step 5.</u>



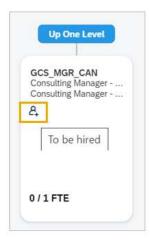
3. If you do not see the position yet, search for it now. Leave the first dropdown to *Search By: Positions*, and on the second drop down, type **gcs.**



4. A list of Consulting Manager positions will display. Select the **Consulting Manager – Canada** (GCS_MGR_CAN) position



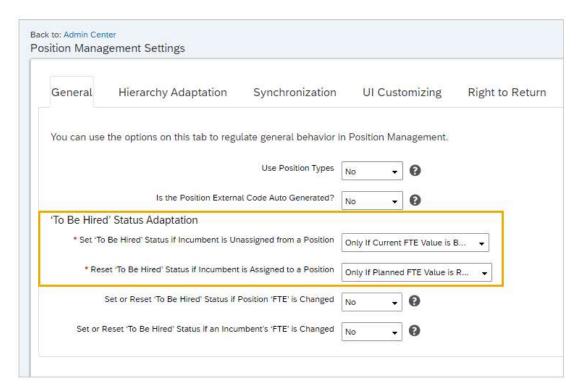
5. Notice the position is **To be hired**, the current Full Time Equivalent (FTE) is 0 and the planned FTE for the Position is 1.



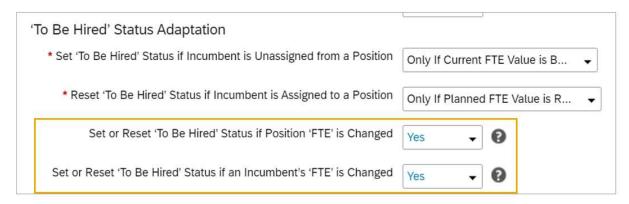
6. Navigate to Position Management Settings using action search



- 7. In the General tab, check the 'To Be Hired' Status Adaptation and review the Set or Reset TBH Status if Position or Incumbent FTE changes settings. You will notice that the current settings will adapt the *To Be Hired* status if:
 - An incumbent is unassigned from a Position, whenever Current FTE < Planned FTE, which will mean that a position is understaffed and should be set to TBH.
 - An incumbent is assigned to a Position, when Current FTE = Planned FTE, which will mean that a position is filled and should no longer be TBH.



8. There are two more options, currently set to **No**, which impact the TBH Status adaptation whenever the FTE value is changed from the Position or the Incumbent. To follow the best practice recommendation, you will now change the following options to **Yes**:



9. Select Save to save the changes.

In this activity, you have successfully updated the TBH Adaptation settings to ensure a correct adaptation of the TBH field based on assignment and FTE changes in Position/Incumbent. You have also explored the Position Org Chart to identify a vacant position that will be used for the following activity.

LAB ACTIVITY #2 – Select a Pending Hire as the Position incumbent.

In this activity, you will be hiring an employee to the **Consulting Manager, Canada** position. You will be using one of the drafts in *Manage Pending Hires* to select the position and submit the workflow to be approved. In the next activity, you will have the opportunity to verify if the TBH adaptation comes into effect

1. Navigate to Manage Pending Hires using Action Search.



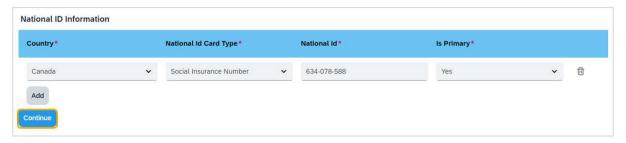
2. In the Select Pending Hires dropdown, choose **Drafts (1)**. The page might be loading for a little while until you can display the pending hire under this option.



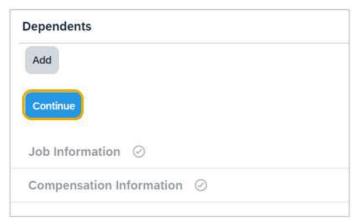
3. In the results, you will see Michelle Gartner. Select on the name to open the Hire Wizard and complete the hiring.



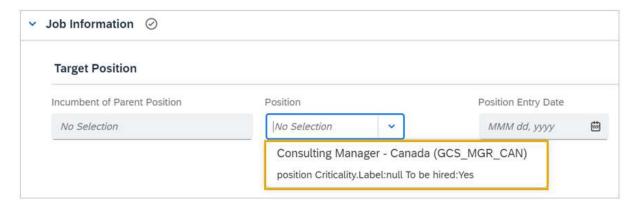
4. Scroll down to the end of the first page and select *Continue*.



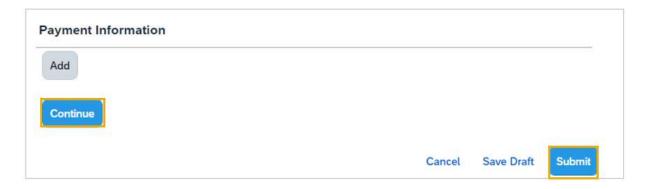
5. In the Personal Information page, scroll down to the end and select Continue



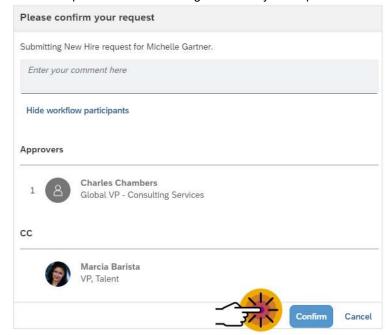
6. In the Job Information page, locate the Position field. Select the dropdown and select the **Consulting Manager - Canada (GCS_MGR_CAN)** vacant position.



- 7. The position to job information propagation business rule will autofill some of the organizational and job details. Scroll down to the bottom of the page and select *Continue*.
- 8. On the Compensation Information page, scroll down to the bottom of the page and select **Continue** or **Submit**.



9. You will be presented with a dialog to confirm your request. Select *Confirm*.



10. A workflow will be initiated.

Back to: Admin Center

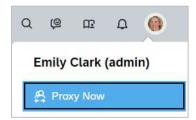
Add New Employee

Workflow is created for this action.

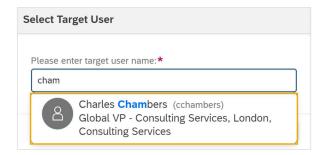
You May Also

Add another employee

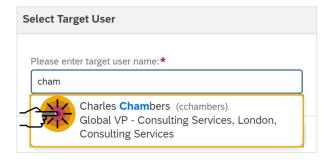
11. Select *Proxy Now* on the name menu, to proxy as **Charles Chambers** and approve the workflow.



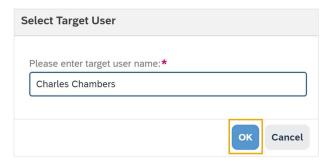
12. You can type *cham* which should display Charles Chambers on the suggested results.



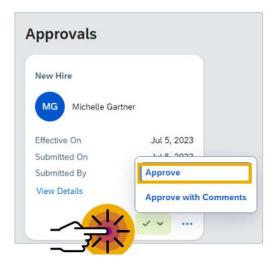
13. Select Target User.



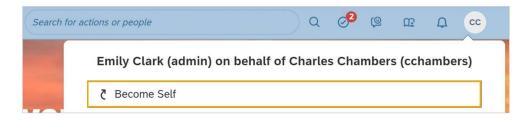
14. Make sure to select \mathbf{OK} once you selected the employee from the results.



15. In the Home Page, locate the engagement card under *Approvals*. Select the dropdown option beside the checkmark to see the *Approve* option and select it.



16. In the name menu, select **Become Self** to navigate back as the administrator.



In this activity, you have successfully hired an employee from *Manage Pending Hires* to become the incumbent of the position.

LAB ACTIVITY #3 - Verify TBH Status Adaptation in Position

In this activity, you will verify that the position is now filled after hiring the employee and the TBH status is back to No. You will also test one of the Position Management settings you enabled in activity #1 to Set or Reset 'To Be Hired' Status if an Incumbent's 'FTE' is changed, updating the Standard Hours field in Job Information to trigger the calculation of the new FTE value and confirm the Position updates back to TBH.

1. Select the Position Org Chart Quick Action.



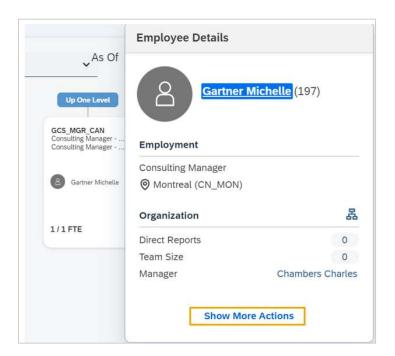
2. Verify that the position **GCS_MGR_CAN** is now filled (1/1 FTE) and the TBH status has changed to No. Notice the TBH icon is no longer displayed.



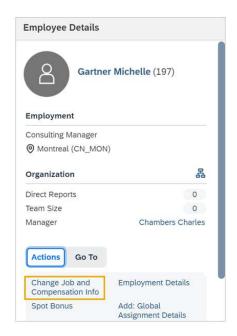
3. Select the incumbent name Michelle Gartner to open the Employee Details



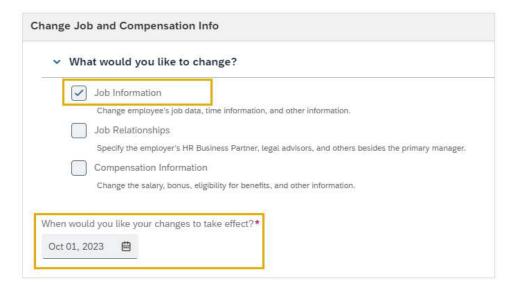
4. Select Show More Actions



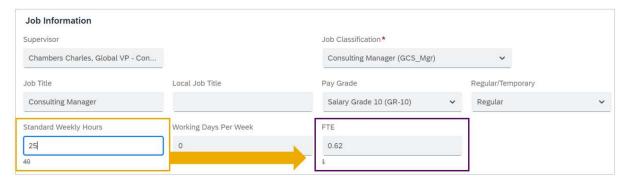
5. Select Change Job and Compensation Info



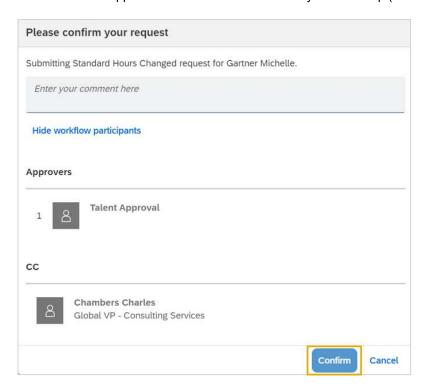
6. Select Job Information and set the first day of the current month as the effective date.



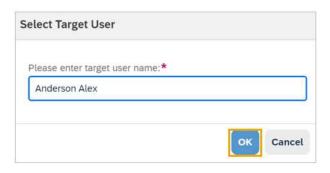
7. Locate the **Standard Weekly Hours** field and change the value to **25**. A business rule will automatically calculate the new FTE and update the value from 1 to 0.62



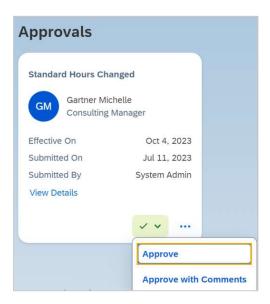
8. Select **Save**. You will be presented with a dialog to confirm your request. Select **Confirm**. A workflow will be initiated. A **Standard Hours Changed** workflow will be initiated to approve the transaction. The approver of the workflow will be a Dynamic Group (Talent Approval)



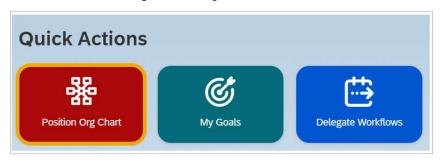
9. Select Proxy Now to proxy as one of the Talent Approval group members (you can use Alex Anderson). Select **OK**.



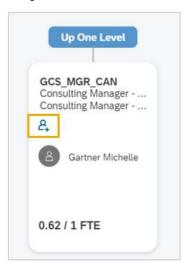
10. On the *Approvals* section in the Home Page, locate the **Standard Hours Changed** workflow and select the option *Approve*.



- 11. Select **Become Self** to navigate back as an administrator.
- 12. Access the **Position Org Chart** using the Quick Action or Action Search bar.



13. Verify the Position *GCS_MGR_CAN* is back to TBH (To Be Hired) because of the incumbent's FTE change in Job Information.



In this activity, you have successfully verified that the position is now filled after hiring the employee and the TBH status is back to No, and tested one of the Position Management settings you enabled in activity #1 to Set or Reset 'To Be Hired' Status if an Incumbent's 'FTE' is changed, updating the Standard Hours field in Job Information to trigger the calculation of the new FTE value and confirmed the Position updated back to TBH.

LAB ACTIVITY #4 – Update Positions to add Matrix Relationship and validate Capacity Control

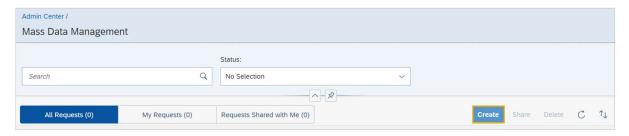
In this activity, you will be mass updating some positions to add the Matrix Relationship and set positions to be subject to Capacity Control, and make sure their Planned FTE cannot be exceeded.

NOTE: In some steps below, you will see **XX** to refer to the number of positions being updated using Mass Data Management. It may vary, but the number will be around 20-22 based on the search for positions with **GCS** in their Position ID.

1. Navigate to *Mass Data Management* using Action Search.



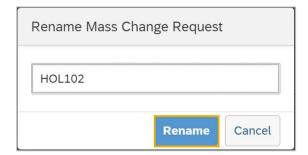
2. Select the Create button



3. Select the pencil icon, to rename the Mass Data Management request



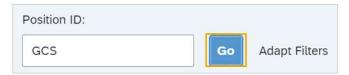
4. Remove the existing text, type "HOL102" and select Rename



5. Locate the Position ID filter and type GCS



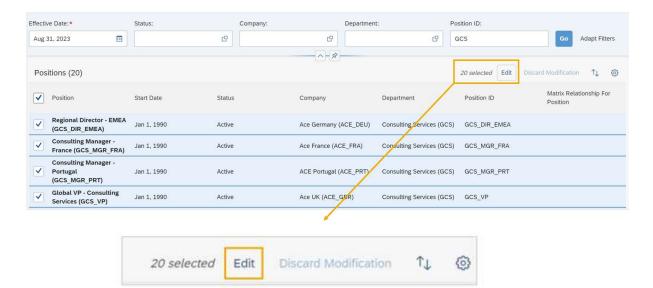
6. Select Go to start your search



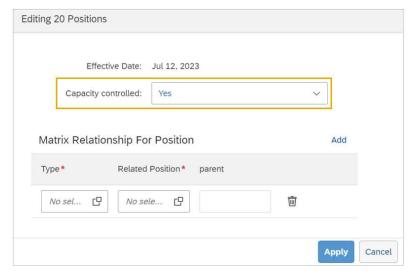
7. The results will display a total of **XX** positions. Select the checkbox at the top to select all positions at once.



8. Select the *Edit* button, located on the right section

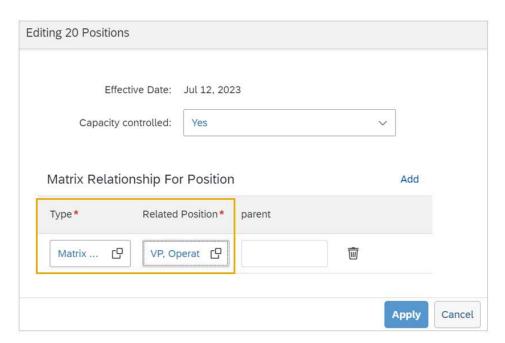


9. In the Editing XX Positions popup dialog, set Capacity controlled to Yes.

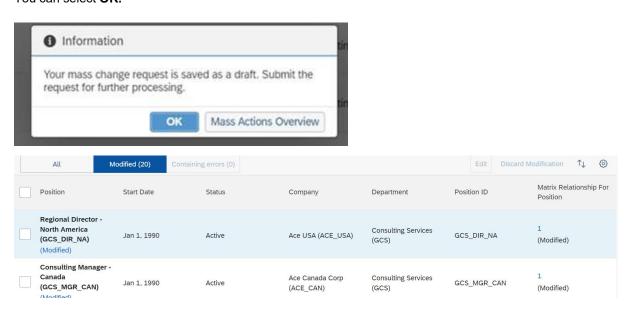


- 10. In the Matrix Relationship For Position, add the following details:
 - Type: Matrix Manager
 - Related Position: VP, Operations (POS-VPOPS)

NOTE: Select each time. For the *Type*, you will find *Matrix Manager* within the available options. For the *Related Position*, select the same icon to start search and type *VP*, then search, and you will find the *VP*, *Operations (POS-VPOPS)* in the available results.



11. Select *Apply*. The change will run as a draft, and you can preview which positions will be modified from the results or whether there are any errors. A popup will display after the draft run is completed. You can select **OK**.



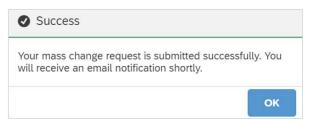
12. Select again all positions. And select **Submit** (at the bottom right corner)



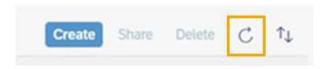
13. In the next popup dialog, select **OK** to Submit the mass change request with **XX** selected positions.



14. You should see a confirmation that the mass change request is submitted



15. Refresh the page, until the status changes to **Processed Successfully.** You may need to select it a few times



16. The request will show with a Processed Successfully status when finished.



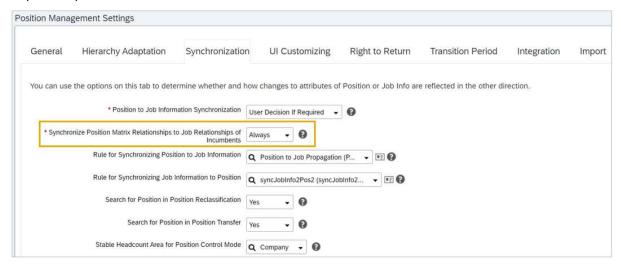
In this activity, you have successfully submitted a Mass Change request to update all the GCS positions (**XX**) with a new Matrix Relationship for Position and subject to Capacity Control, using the Mass Data Management tool.

LAB ACTIVITY #5 – Verify Position Mass Changes (Matrix Position).

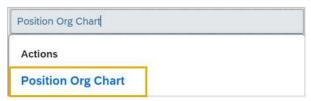
In this activity, you will verify that the GCS Positions updated in previous activity will show a Position Matrix Relationship with the VP, Operations position.

NOTE: In the image below, you can see the Position Management Setting that ensures Synchronization between Position Matrix Relationship and the Job Relationships HRIS Element.

The option is already set to **Always** in **Position Management Settings** > **Synchronization** tab in your instance as per best practice recommendation.



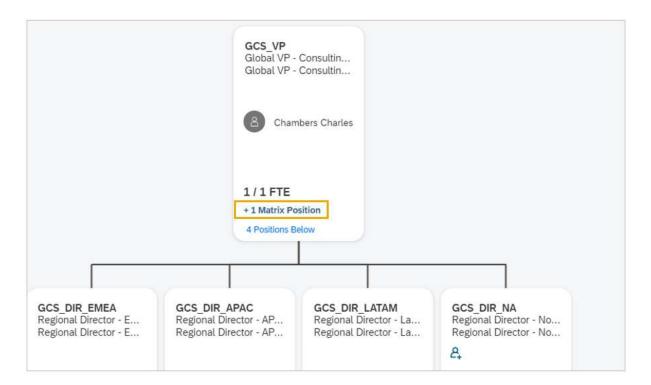
1. Navigate to *Position Org Chart* using the available options (action search, quick action in Home Page or via Home > Company Info)



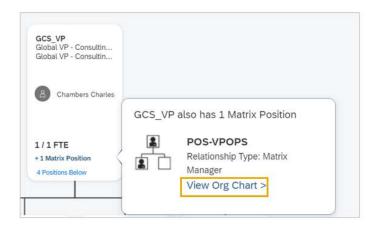
Search for one of the positions included in the Mass Change. You can try with Global VP –
Consulting Services (GCS_VP). Type GCS_VP in the Search field.



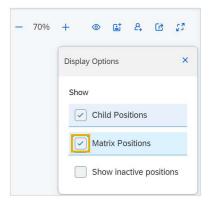
3. Verify there is now a +1 Matrix Position option in the Position card. Select this option



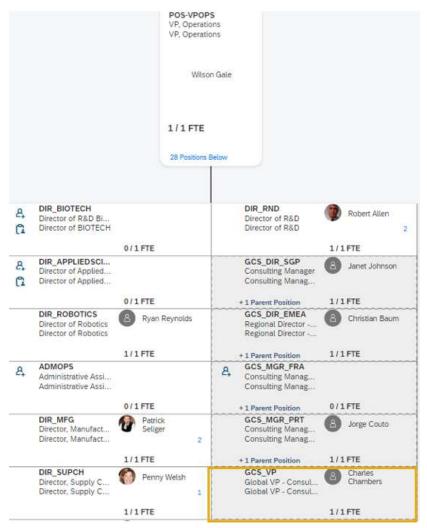
4. Select View Org Chart >



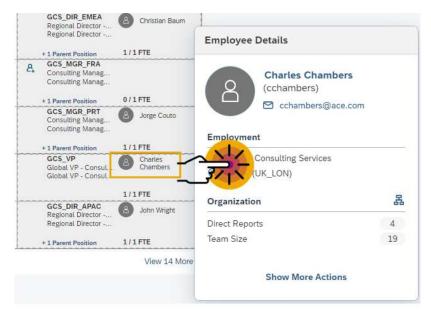
5. The matrix positions should be visible, since this option is already selected in the Position Org Chart



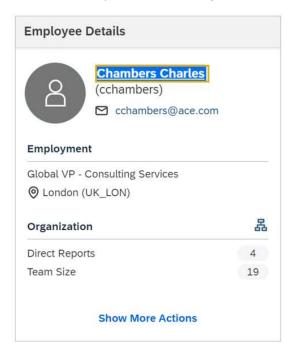
6. Notice the Position Org Chart now displays Child and Matrix Positions and GCS_VP is a Matrix Position for POS-VPOPS.



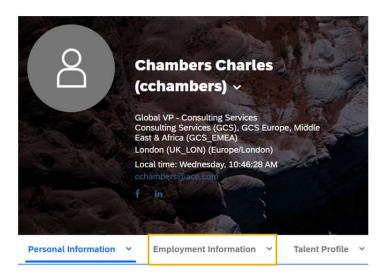
7. Select Charles Chambers to open the Employee Details card.



8. Select the employee's name to navigate to the Employee File.



9. Locate the *Employment Information* and select the dropdown to expand the sub-sections.



10. Select the *Job Relationships* subsection.



11. Verify that the incumbent of the Parent Matrix Position (Wilson Gale) is now the new Matrix Manager in Job Relationships. The Position Hierarchy has synced the Reporting Hierarchy to update the Job Relationships based on Position changes.



In this activity, you have successfully confirmed the Mass Changes in the previous activity created a new Matrix Position Relationship and changes were synced to the Reporting Hierarchy based on the Leading Hierarchy (Position) and created a new Matrix Manager in the *jobRelationsInfo* HRIS Element.

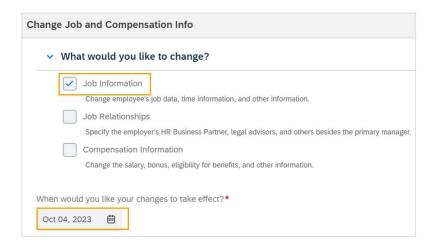
LAB ACTIVITY #6 – Verify Position Mass Changes (Capacity Control)

In this activity, you will confirm the Mass Changes in a previous activity to update the value of the boolean field *positionControlled* (Capacity Control) in Position from *No* to **Yes** and test the behavior in MSS UI.

- 1. Continue from the previous activity in Charles Chambers Employee File.
- 2. Scroll up to the top of the page and select under **Actions > Change Job and Compensation Info**.



3. Select Job Information and set today's date as the effective date.



4. Scroll down to locate the Standard Weekly Hours field and change the value from 40 to 42. Click away and check how a business rule re-calculates the FTE value from 1 to 1.05

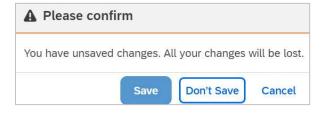


5. Select Save

6. Verify that an error message displays, since the position is subject to Capacity Control and the current FTE value (1.05) cannot exceed the Planned FTE for the Position (1). Select *Close* once you have read the message.



- 7. Select Cancel
- 8. Select Don't Save.



In this activity, you have successfully checked that the Position is subject to Capacity Control and therefore, the current FTE value cannot exceed the Planned FTE value of the position which the incumbent in assigned.

LAB ACTIVITY #7 - Position Transfer and Follow Up Process

In this activity, you will update the *Supervisor* field in Job Information and execute a Position Transfer. When updating the Supervisor field in Job Information, the system will determine a *Supervisor Change Only* event reason. To ensure this Event Reason triggers a *Follow Up activity in Position* to execute a Position Transfer, it needs to be selected in the Event Reason details.

With 1H 2023, <u>Position transfer process is streamlined</u> to improve data consistency and ensure that the position hierarchy is updated correctly.

Please note: We recommend that the supervisor change should be done at Position Level and not from the job Information of the incumbent. Please refer to the Employee Central Position Management Design Consideration Implementation Design Principles document for leading practices.

The screenshot below shows this example:



- 1. Navigate to the Position Org Chart, using the options learned (Quick Action, Action Search or Company Info)
- 2. Search for the position GCS_MGR_CAN (Consulting Manager, Canada), and select **Up One Level** to navigate the position hierarchy.







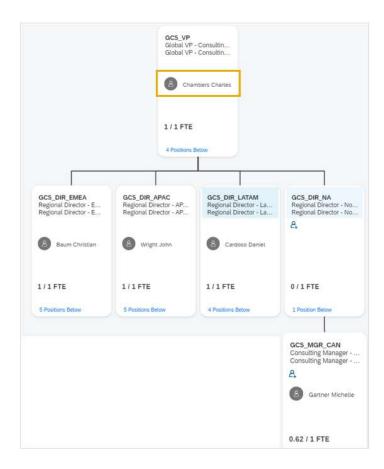
3. Notice the Parent Position (GCS_DIR_NA) is vacant. Select Up One Level again to navigate further up.



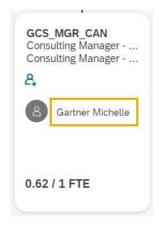
4. The incumbent of the Parent Parent Position (GCS_VP) is Charles Chambers, who is Michelle's supervisor.







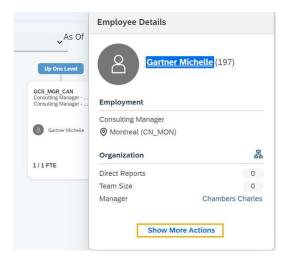
4. Scroll down to the **GCS_MGR_CAN** position and select the incumbent name **Michelle Gartner** to open the Employee Details



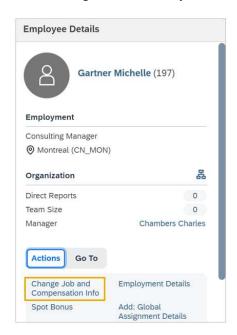
5. Select Show More Actions







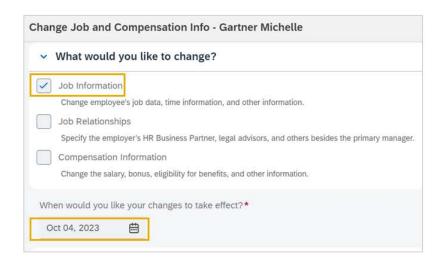
6. Select Change Job and Compensation Info



7. Select *Job Information* and set today's date as the effective date.



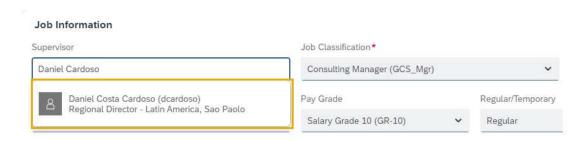




8. Navigate to the *Supervisor* field, clear the existing value, and type *Daniel Cardoso*. The Regional Director – Latin America will display on the results.



9. Select Daniel Costa Cardoso as the new Supervisor.



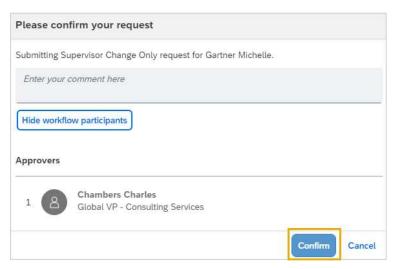
10. A new switch will display to select whether the Position currently assigned should move below the new manager's position. Do not select and leave it as **No**.







- 11. Scroll down to locate the **Save** button and choose it. A *Supervisor Change Only* request will be displayed since this transaction will require an approval process.
- 12. Select Confirm to submit the workflow.



13. Proxy as Charles Chambers and locate the workflow to be approved in your Home Page.



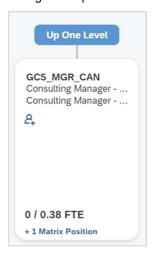
- 14. Select **Become Self** to navigate back as the administrator.
- 15. Navigate to the Position Org Chart selecting the Home Page Quick Action



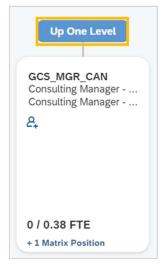




16. If not already, search for **GCS_MGR_CAN** position and verify the position under GCS_DIR_NA is now back to TBH status, and a new position was created under Daniel Cardoso based on the change of Supervisor.



16. In the same position, GCS_MGR_CAN, select **Up One Level** to navigate the position hierarchy.



17. Notice the Parent Position (GCS_DIR_NA) is vacant. Select **Up One Level** again to navigate further up.



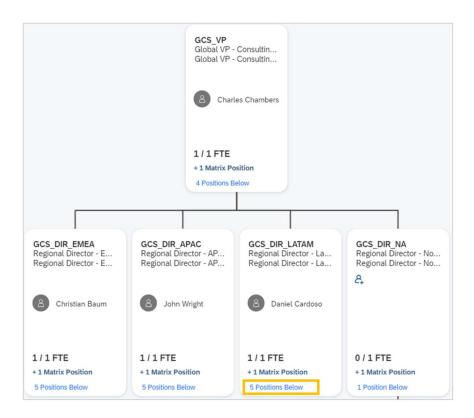




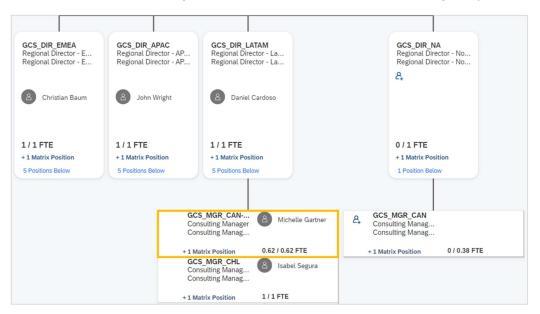
18. Select 5 Positions Below on Daniel Cardoso Position Card (GCS_DIR_LATAM)







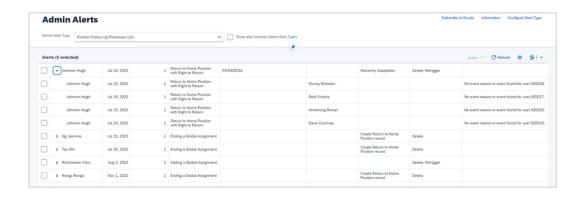
17. Verify that a new position has been created under the new Supervisor, as per the follow up process *Position Transfer* that was assigned to the Event Reason for Supervisor Change Only.







In this activity, you have successfully updated the Supervisor field in Job Information to execute a Position Transfer. If there are errors during the Position Follow up processes, the system creates an admin alert type Position Follow-Up Admin Alert. Admin can subscribe to be notified when an Admin Alert is generated. An example is shown on the screen below.



In this Hands On Lab, you have practiced some of the available Position Management processes and validations in SAP SuccessFactors Employee Central Position Management, including the To Be Hired Status adaptation, Mass Changes, Matrix Position Relationships or Capacity Control.

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