



# Hotel Cancellations

*Predicting hotel booking cancellations to  
decrease uncertainty and optimize revenue*

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Lauma Ustupa | Ironhack





Ever heard of  
overbooking ?

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# The Data

*Resort Hotel in Algarve, Portugal*

*Booking transactional data*

*Period **Jul 2015 - Aug 2017***

*Shape ( 39 665, 32 )*

## *Main features:*

### **Guest:**

- Country
- Market Segment/ Distribution Channel/ Customer Type
- Repeated Guest/ Previous Cancellations/ Not Cancelled

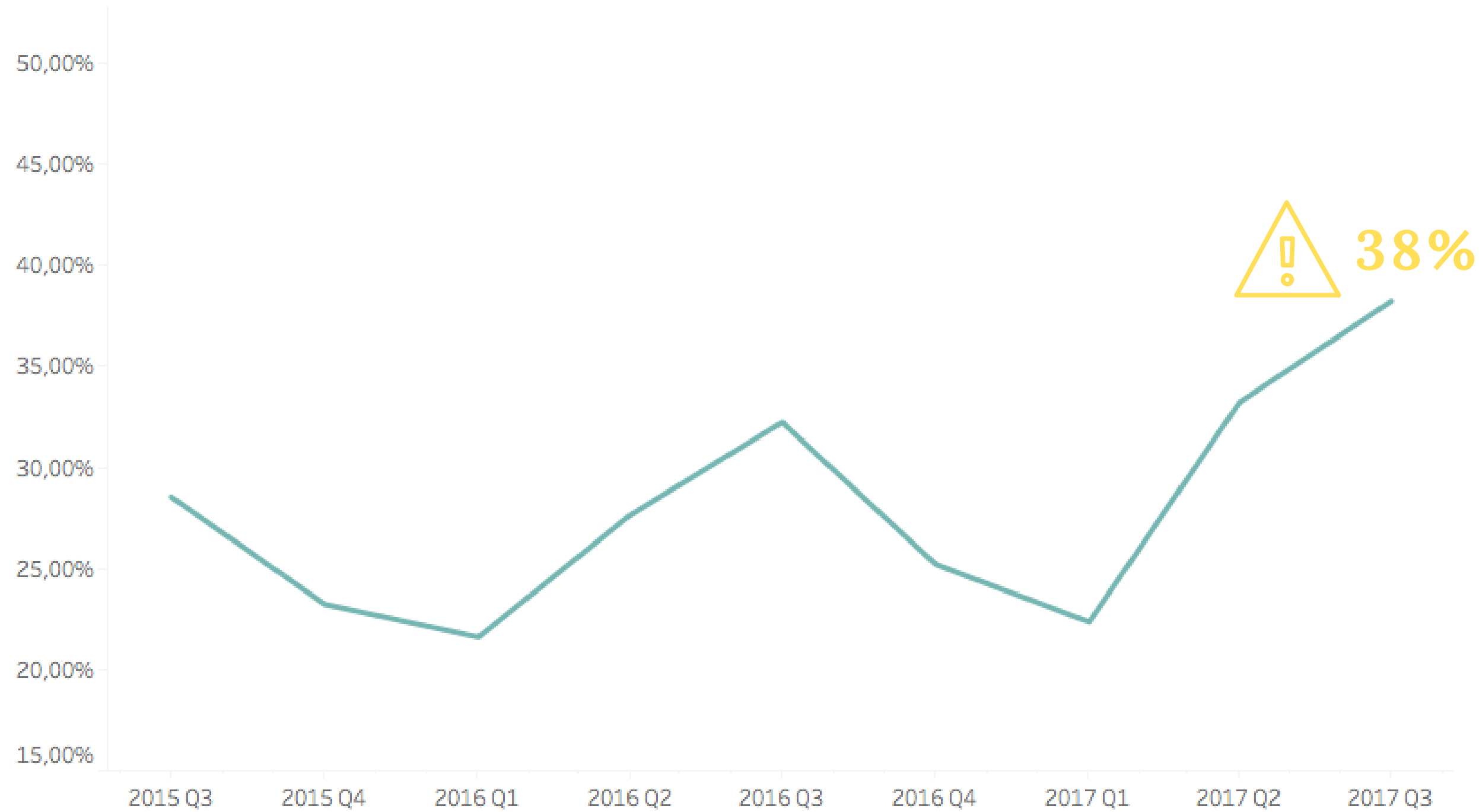
### **Booking:**

- Arrival Date
- Stay in Week/ Weekend Nights
- Number of Adults/ Children/ Infants
- Booked & Assigned Room Type
- Number of Booking Changes/ Days in Waiting List
- Average Daily Rate/ Deposit Type
- Lead Time (days since booking was made)
- Services: Meal, Parking, Special requests

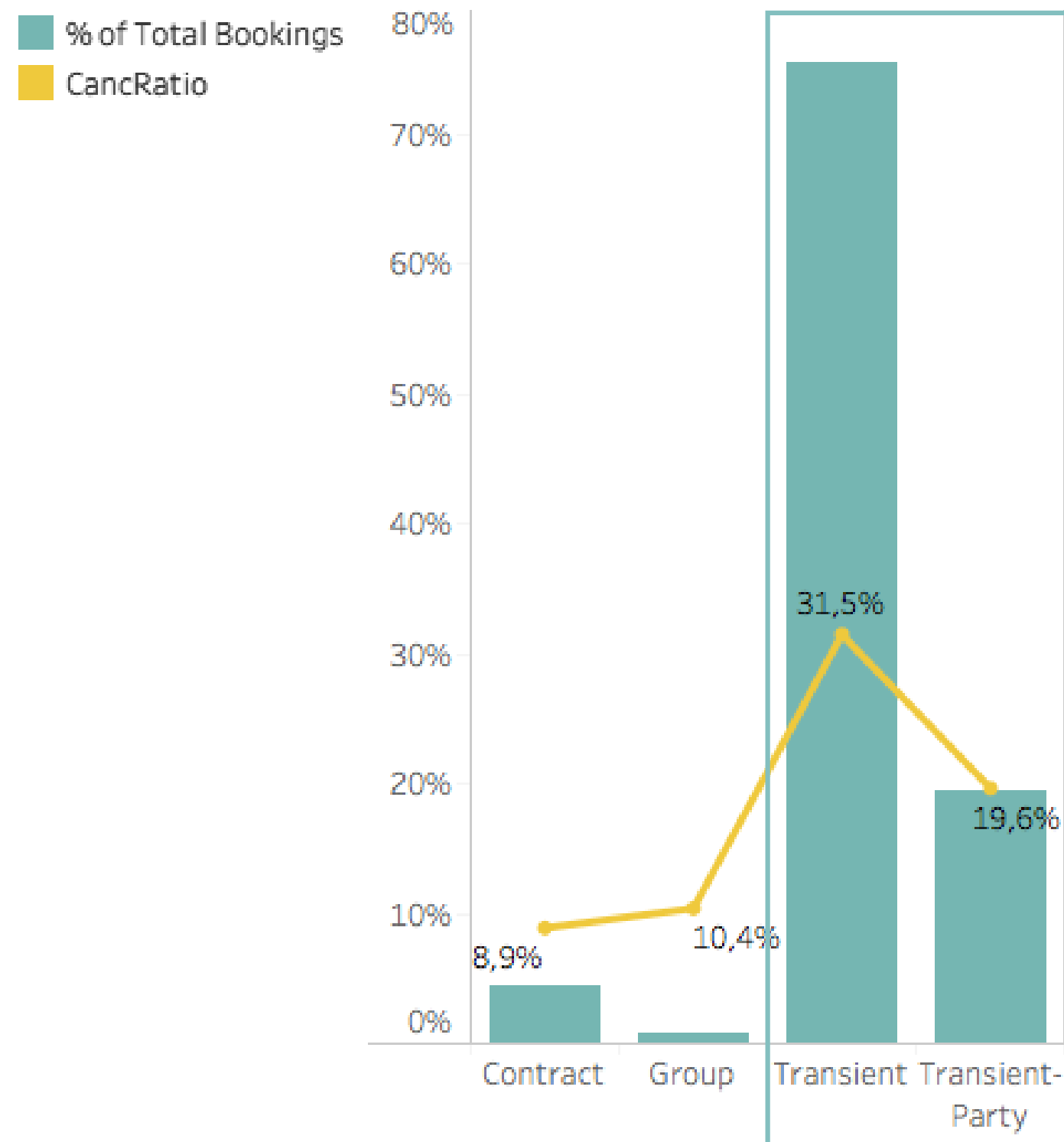
### **Target:**

- **Is Cancelled: Yes/No**

# Cancellation Ratio Over Time



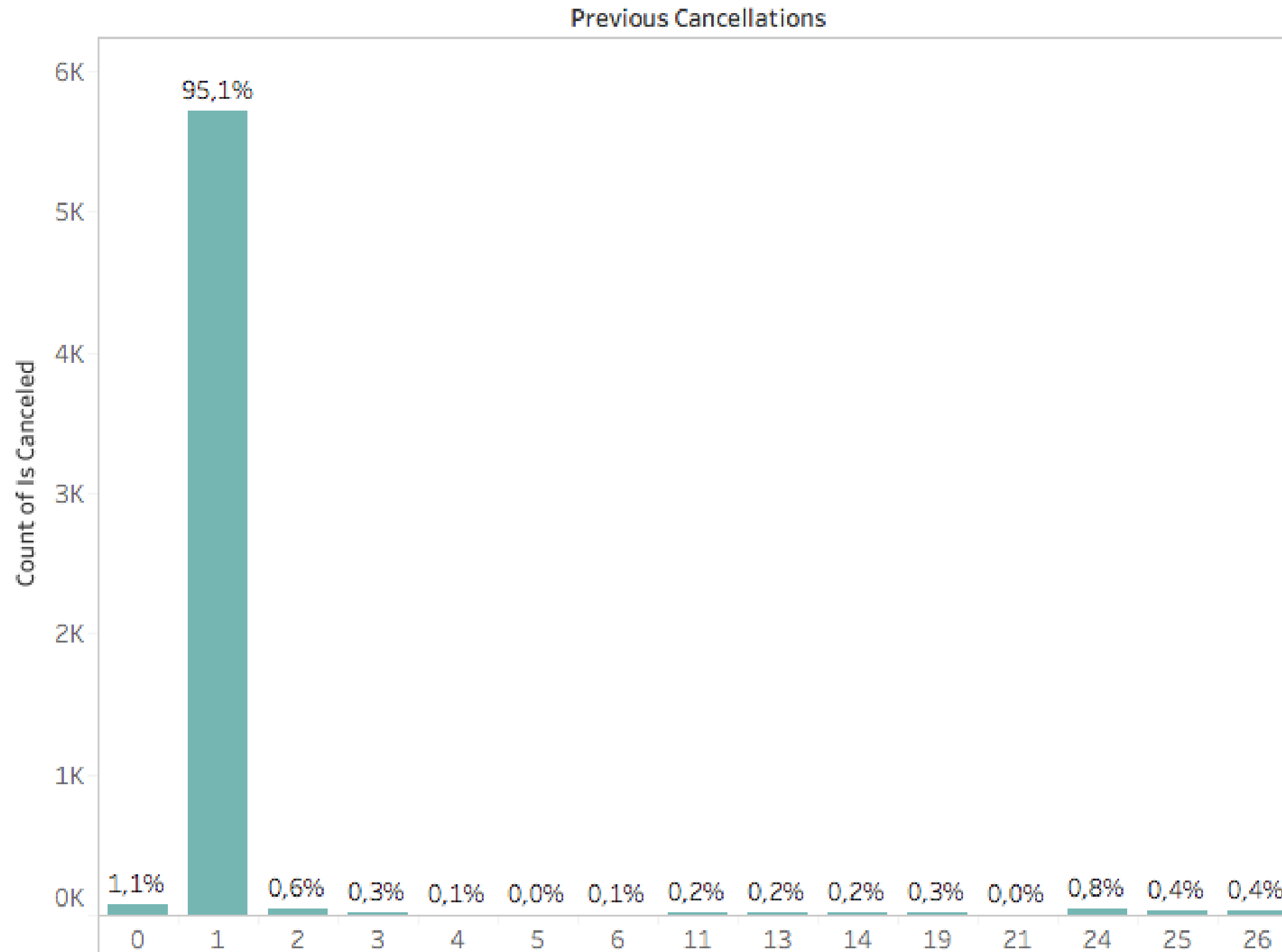
# Bookings vs Cancellation Ratio per Customer Type



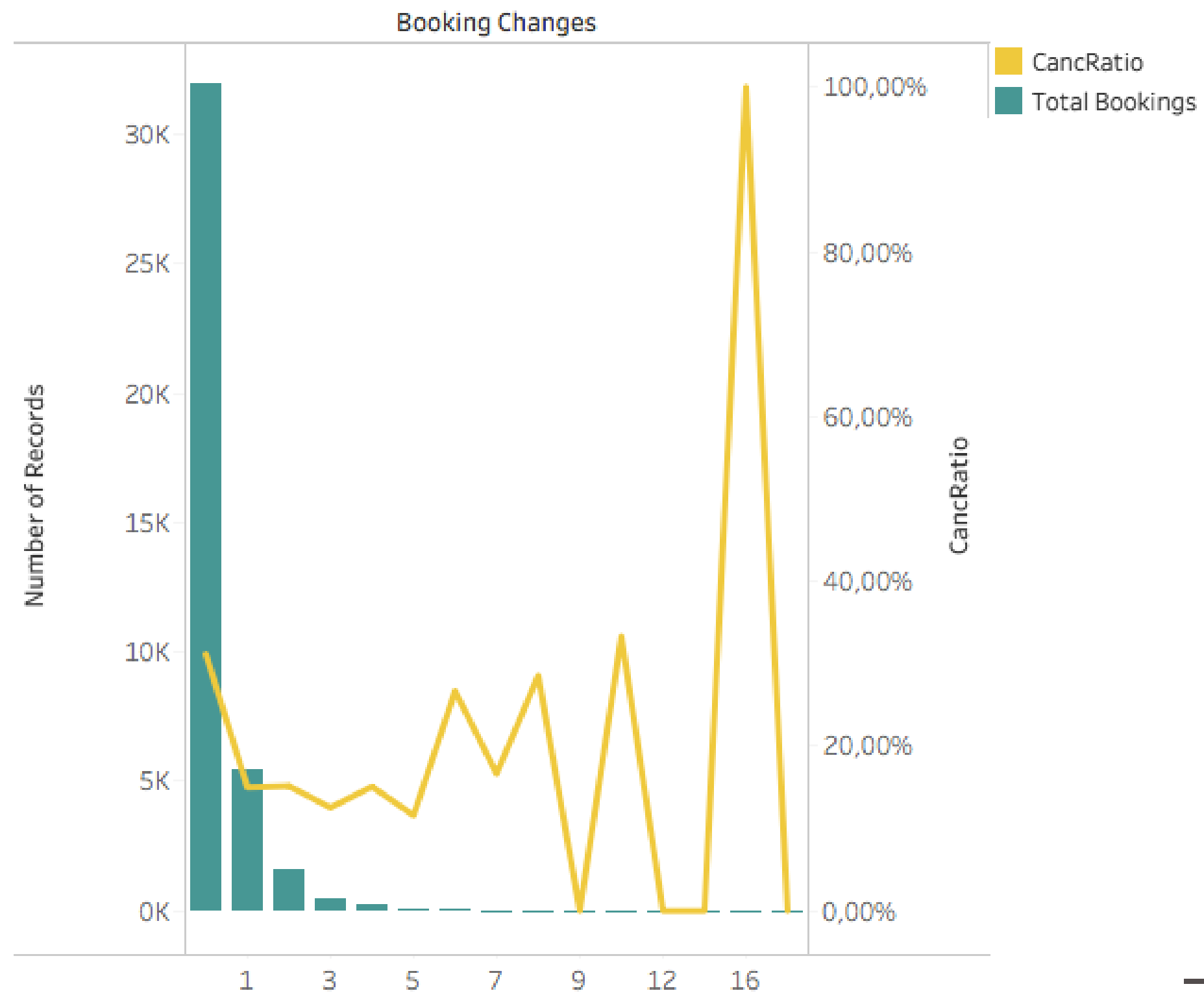
**95%**  
of hotel bookings come from  
transient segment (individual,  
non-group)

**51%**  
of these bookings are being  
cancelled

# Cancellation Ratio vs Previous Cancellations



# Booking Changes vs Cancellation Ratio







# *Building ML Model*

Prediction of bookings likely to be cancelled

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# Steps

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*Feature selection  
& feature  
engineering,  
OHE*

*Selecting best  
performing  
models*

*Tuning  
hyper-  
parameters*

*Result  
Analysis*

# Model Selection

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- Selecting best performing models (using Cross Validation with Kfold)

Model	Accuracy	Precision
Logistic Regression	0,775	0,707
Gaussian Naive Bayes	0,568	0,373
Decision Tree	0,760	0,566
SVM	0,722	0,000
Random Forest	0,813	0,727
Gradient Boosting Classifier	0,806	0,734
XG Boost	0,806	0,733

Minimize the  
number of false  
positives



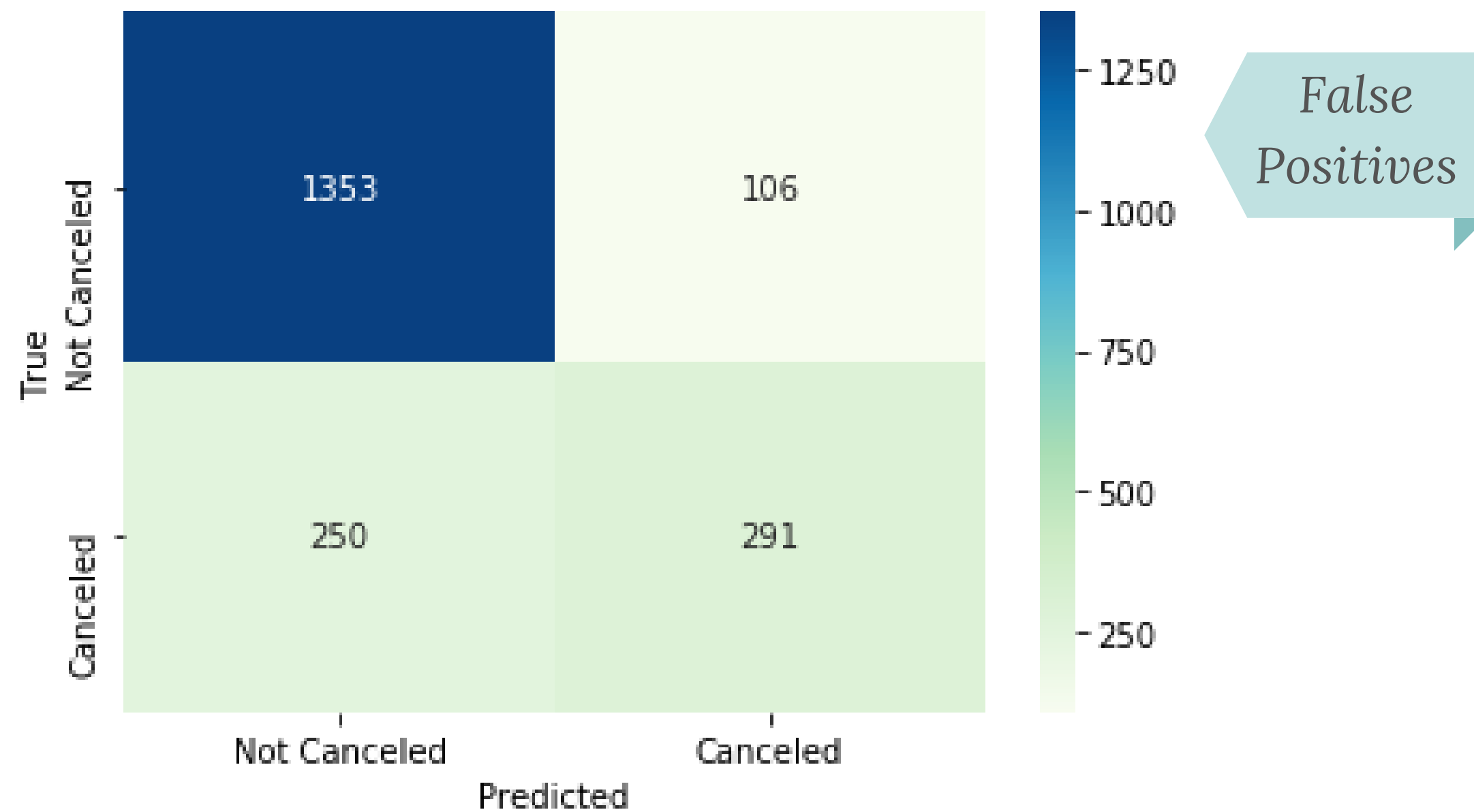
# Tuning Hyperparameters

- Using Grid Search Cross Validation (CV = 5)
- Best performing parameters per model:

	Random Forest	Gradient Boosting	XG Boost
	N estimators: 50 Max Depth: 15 Max Features: 10 Class Weight: <i>balanced</i>	N estimators: 100 Max Depth: 15 Max Features: 10	N estimators: 100 Max Depth: 15 Max Features: 5 Scale pos Weight: 2.59
	Accuracy: 0.802	Accuracy: 0.812	Accuracy: 0.793
Test data	Accuracy: 0.806 Precision: 0.624	Accuracy: 0.822 Precision: 0.732	Accuracy: 0.809 Precision: 0.638

# Result Analysis: Confusion Matrix

## Gradient Boosting Classifier

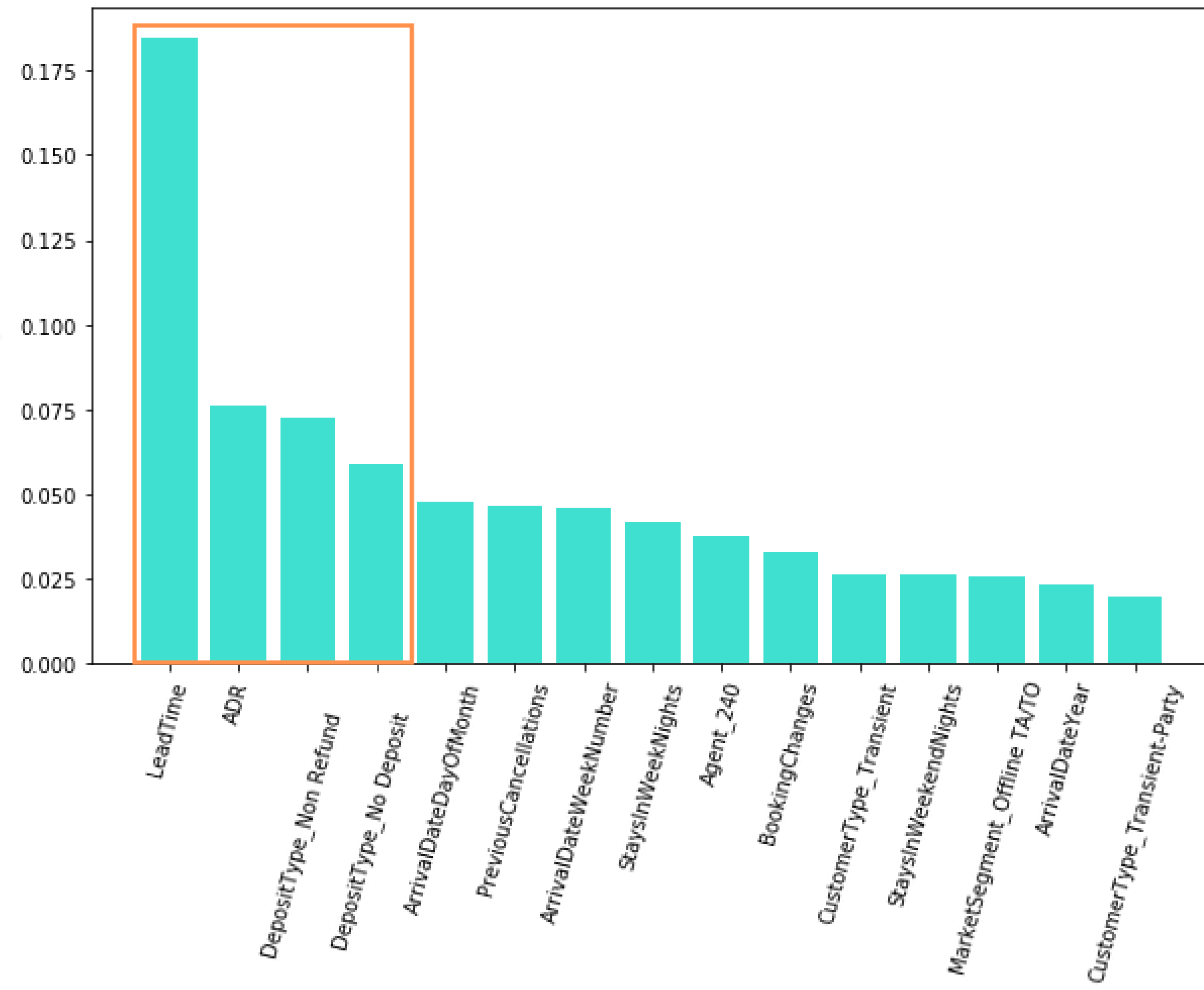




# Result Analysis: Feature Importances

## Gradient Boosting Classifier

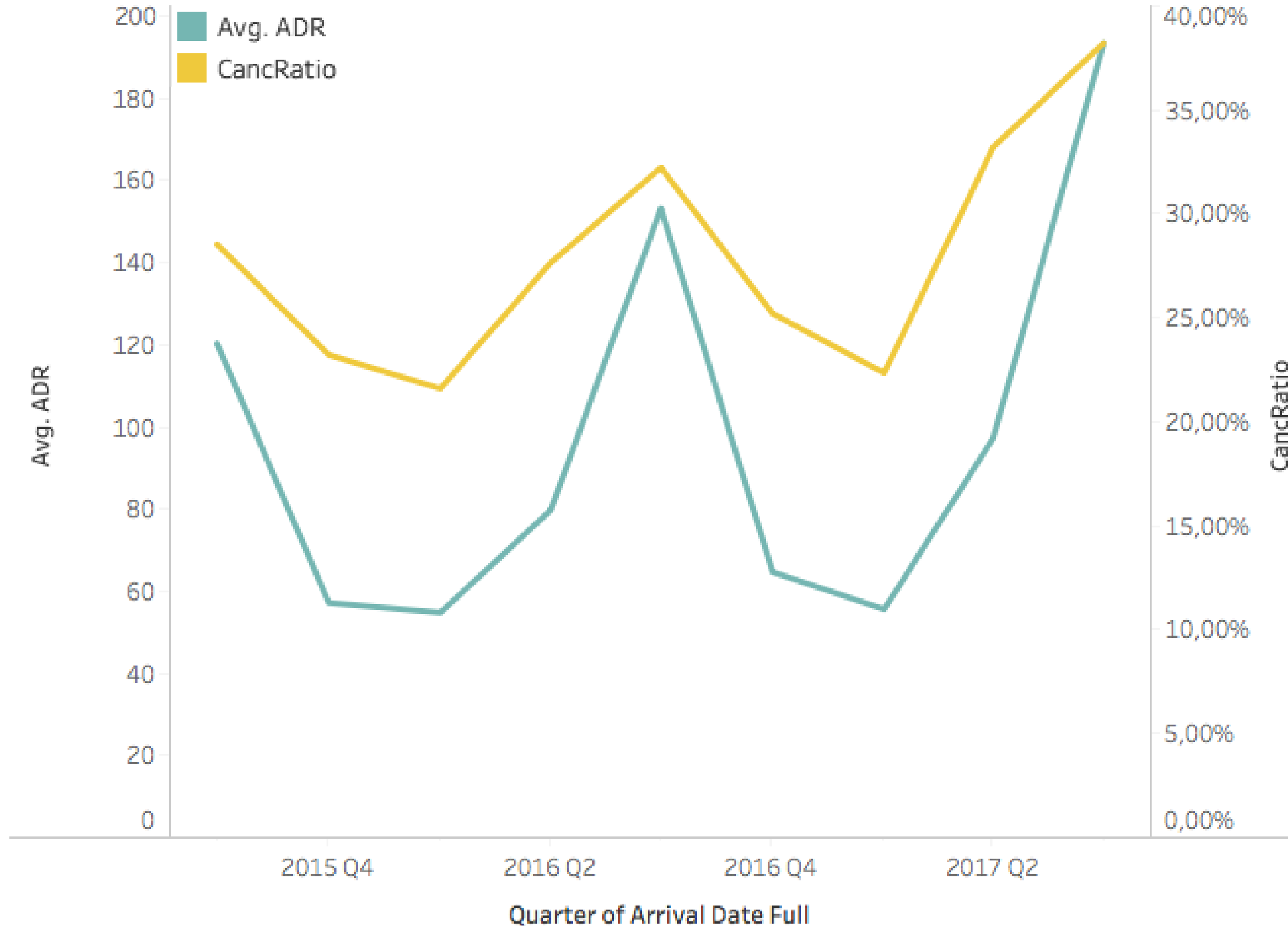
Lead Time  
ADR  
Deposit Type



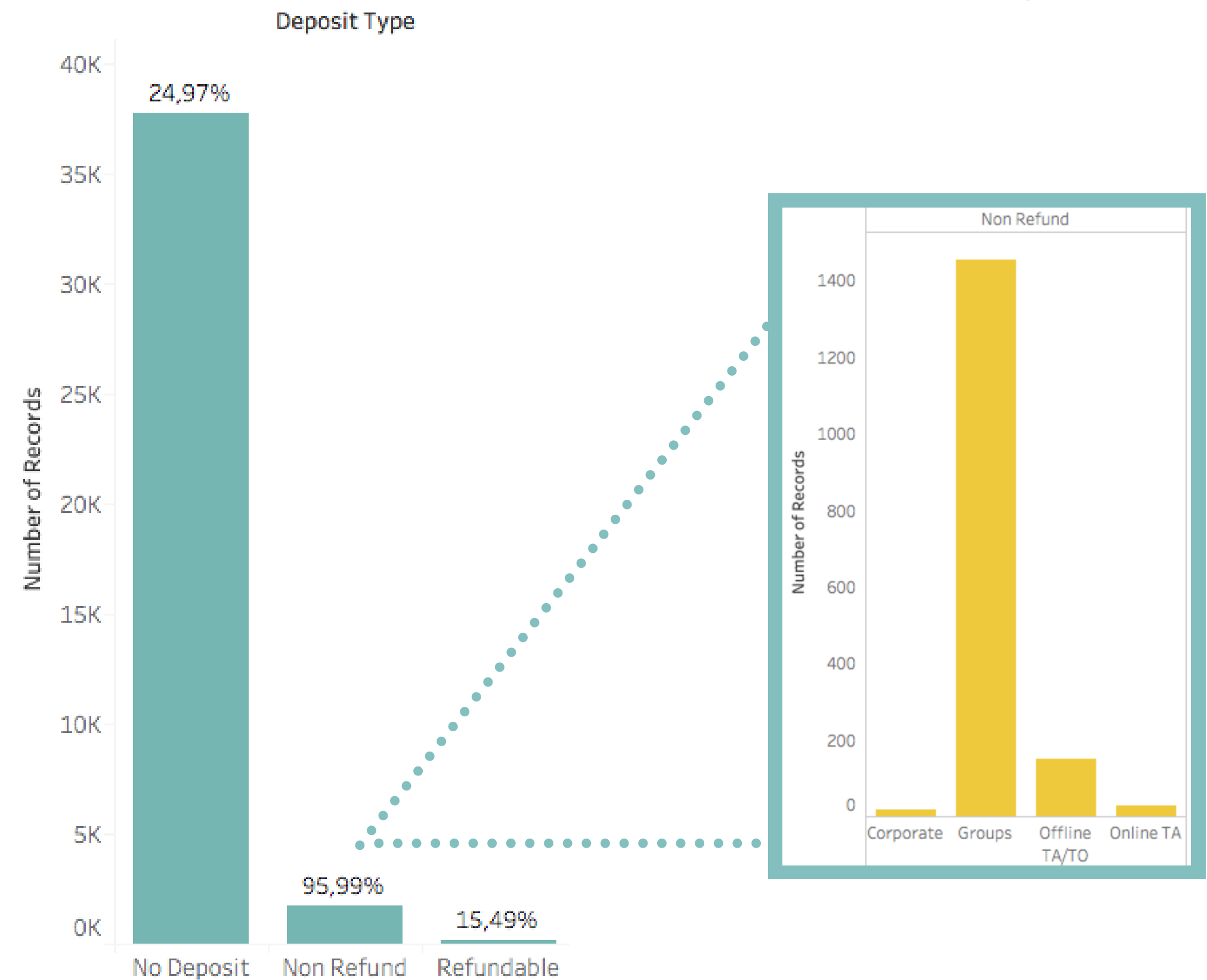
# Cancellation Ratio vs Lead Time



# Cancellation Ratio vs ADR



# Cancellation Ratio vs Deposit Type





# Conclusion & further exploration



- Better decisions on bookings to accept or reject (if bookings on request/in waitlist)
- Calculate **Hotel Net Demand** = Total demand - Bookings likely to be cancelled
  - Indication of how many rooms to **oversell** (use probability to identify bookings most likely to be cancelled)
- Continuous **Model Improvement**: daily reports on booking status to evaluate the predictions and adjust the model based on results
- Build a model to predict **cancellation ratio per day** by aggregating booking data per each day of the year



Thank you!