Portfolio Kanban – The Common Sense Approach to Scaling Lean

By
Dimitar Karaivanov, CEO, Kanbanize

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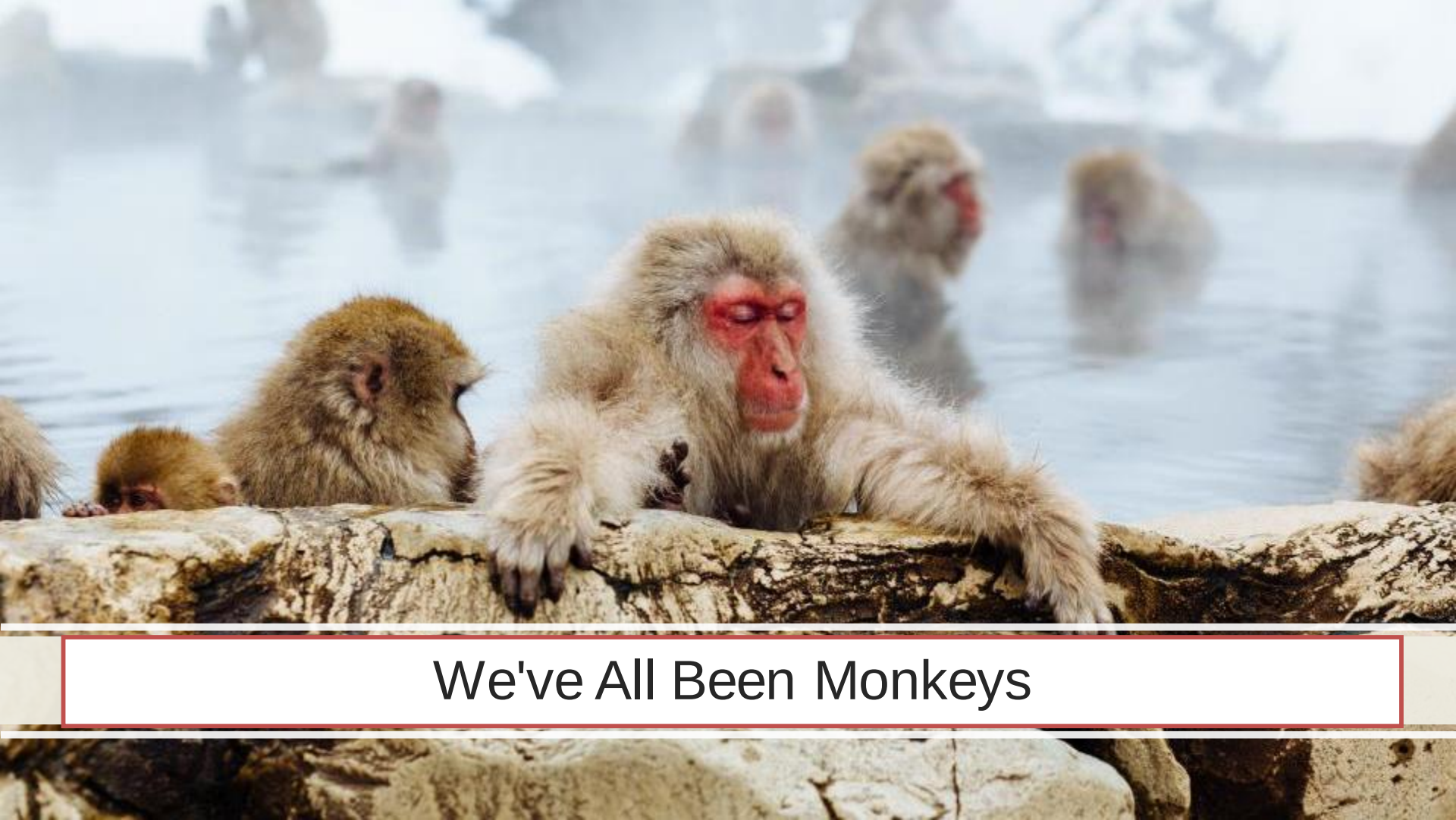
Lean is a lot like Chess. Only harder.



We've All Been Monkeys

The First Person View of a Change Agent

SCRUM FRAMEWORK

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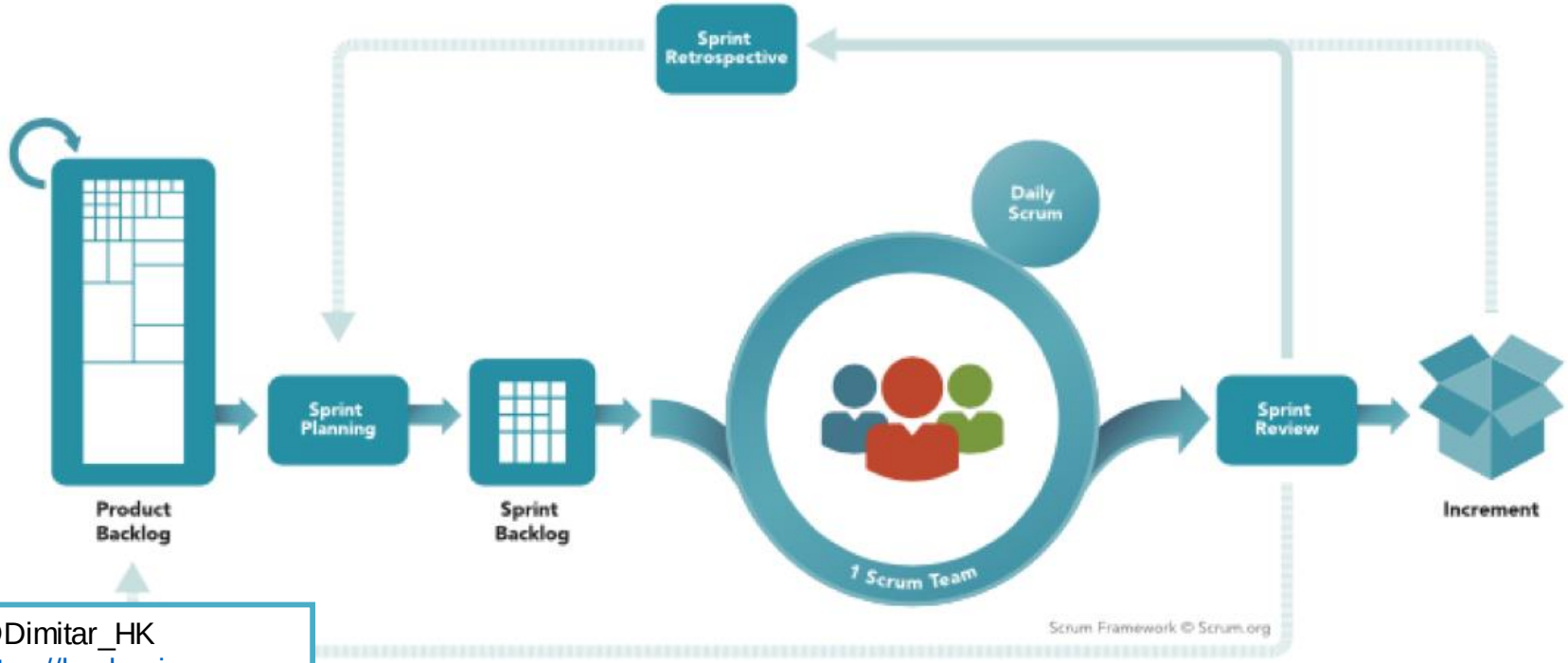

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Image credit: Scrum.org

The Promotion Process

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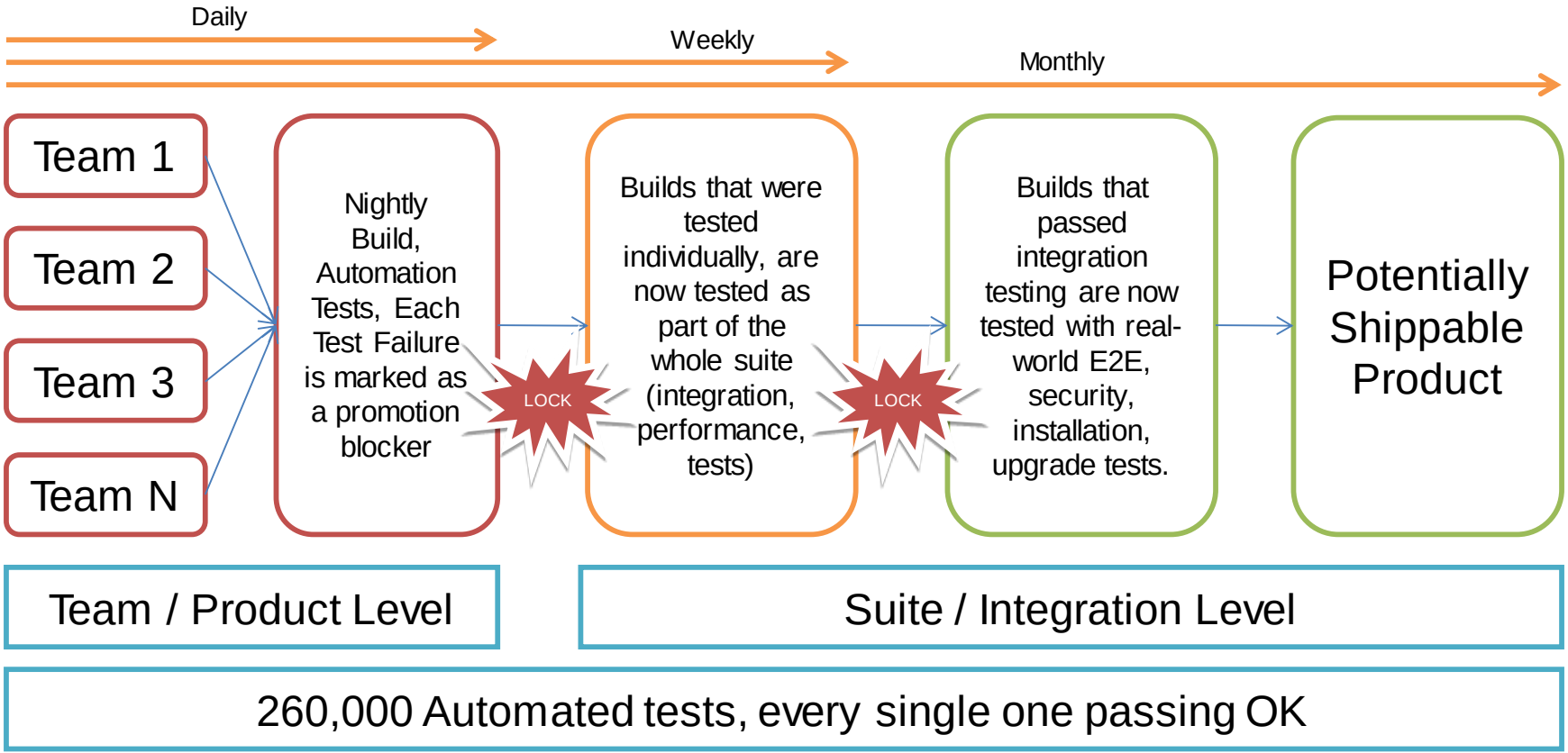

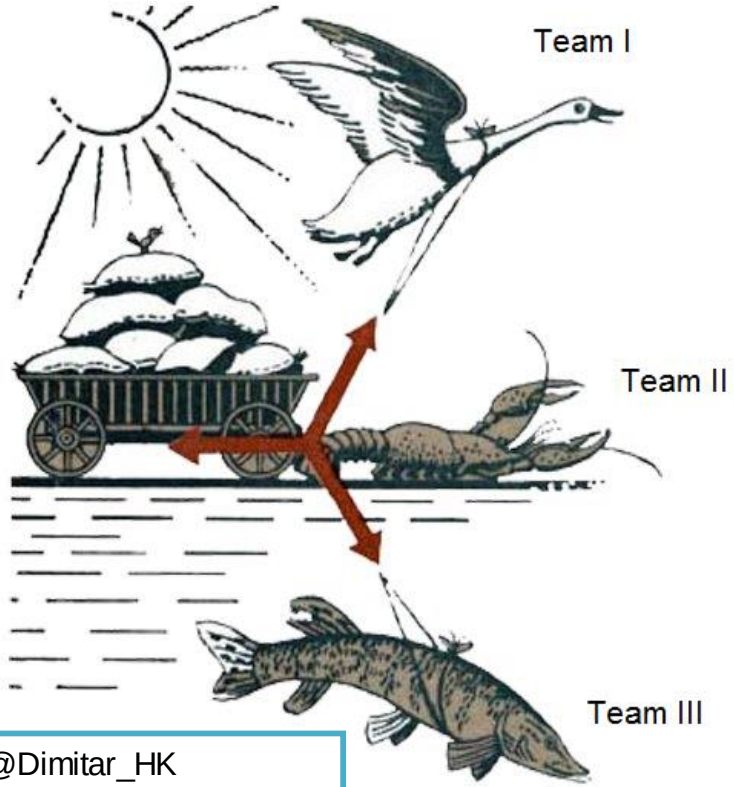

Principle of Suboptimization

- Optimizing each subsystem **independently** will not in general lead to a **system optimum**, or more strongly, improvement of a particular subsystem **may actually worsen** the overall system.

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The Feature Management

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Invest. Area	# of Features	New	Refining	To Do	In Progress	Done	Accepted	Released Internally	Released
All	2133 (+11)	1490 (+2)	219 (-7)	97 (+3)	232 (+7)	23 (+4)	54 (+2)	18 (+1)	150
Area 1	191 (-1)	139 (-1)	13 (-1)	11 (+1)	23 (+2)	1 (0)	2 (-1)	2 (+1)	14
Area N	…	…	…	…	…	…	…	…	…

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The First Person View of a CEO

Team Kanban

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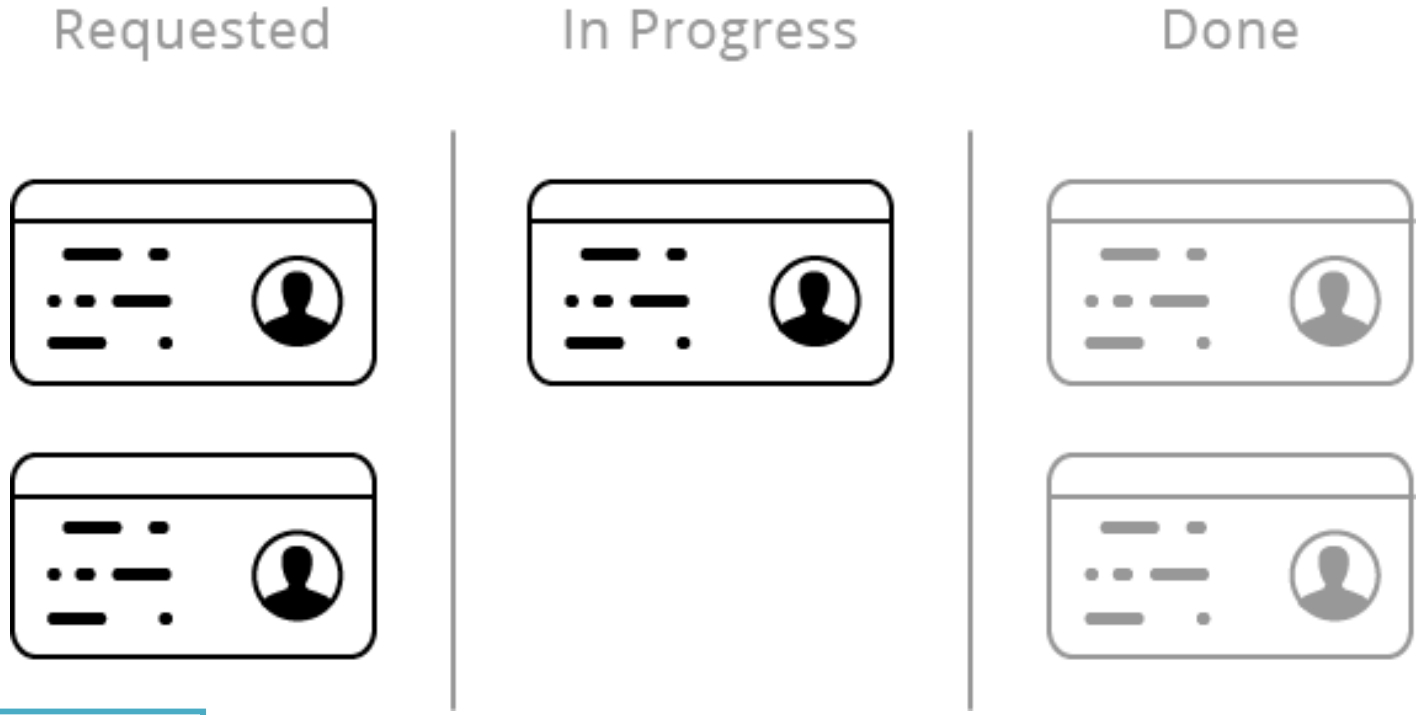

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The RnD Priorities

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1. Customer Issues
2. Regression Issues
3. Internal issues
4. Technical debt
5. New features

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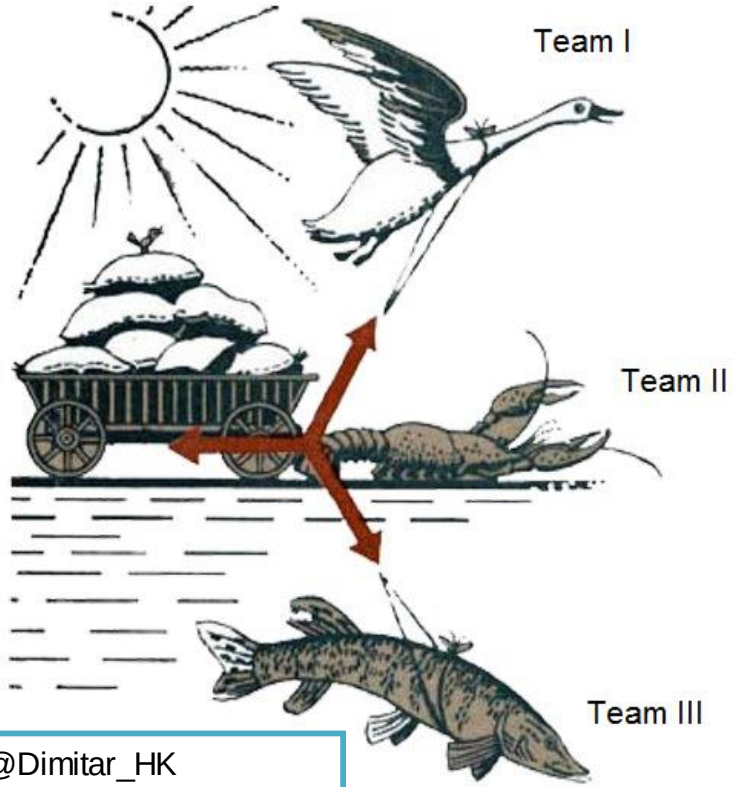

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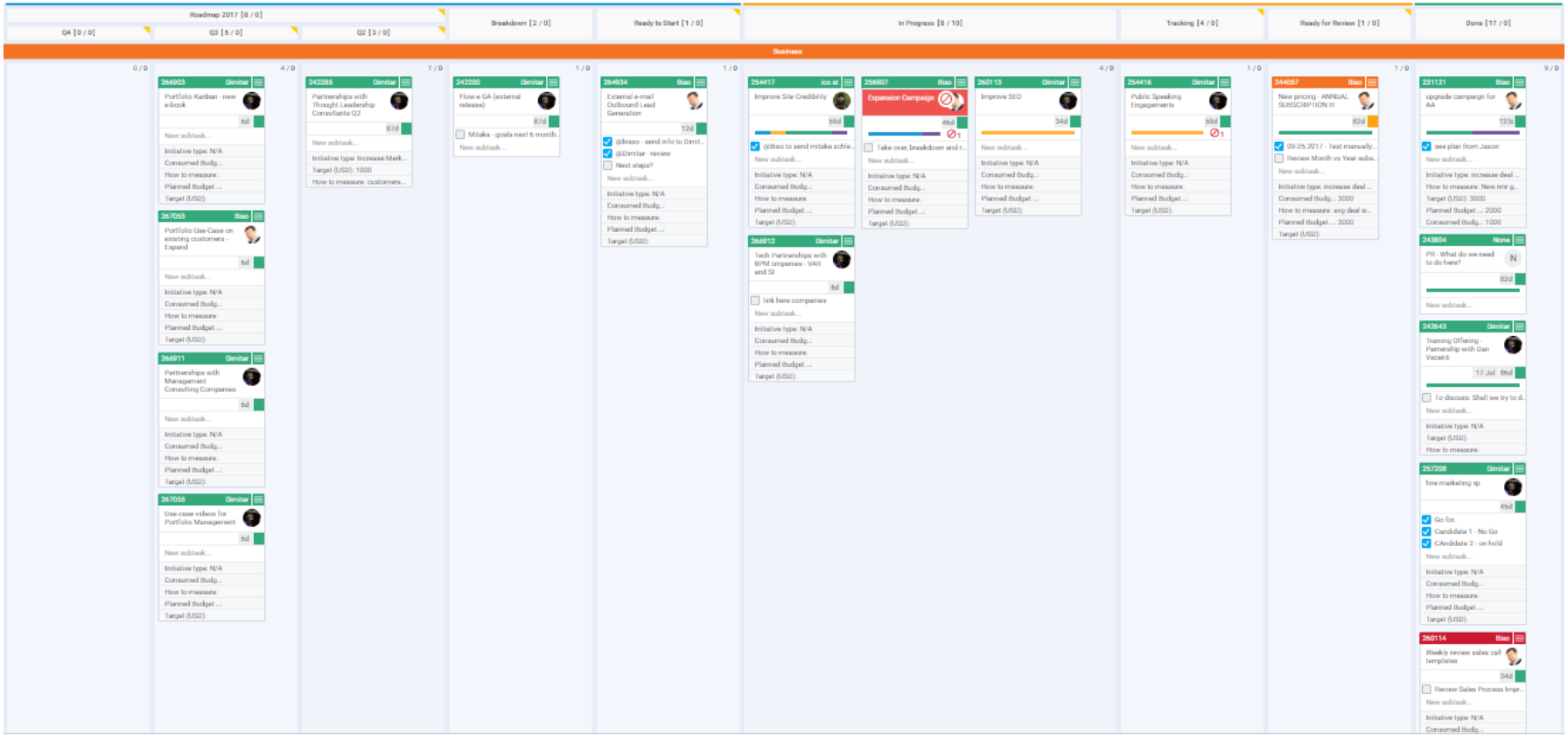
Kanban Strategy Board



Kanban Strategy Board + Related Children Boards

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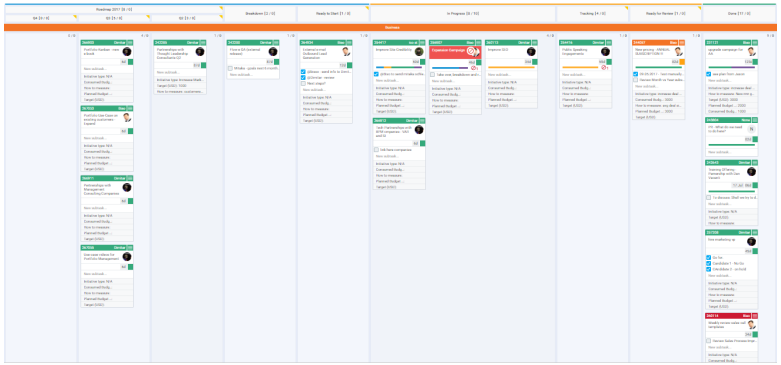


Strategic Partnerships

Product Development

Marketing

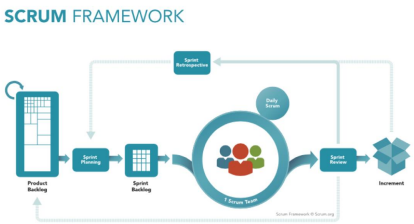
Sales

Customer Success

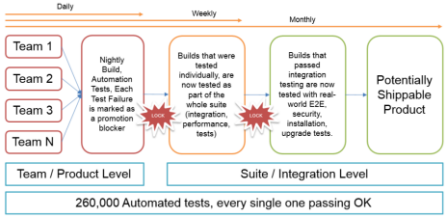
Support

Company 1

1.



2.



3.

Invest. Area	# of Features	New	Refining	To Do	In Progress	Done	Accepted	Released Internally	Released
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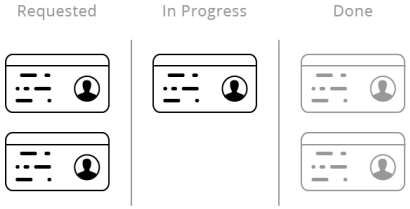
Area N	...	...	...	...	...	...	...	...	...

Company 2

1.



2.

1. Customer Issues
2. Regression Issues
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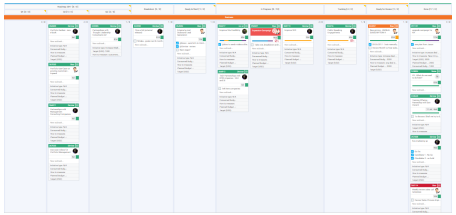
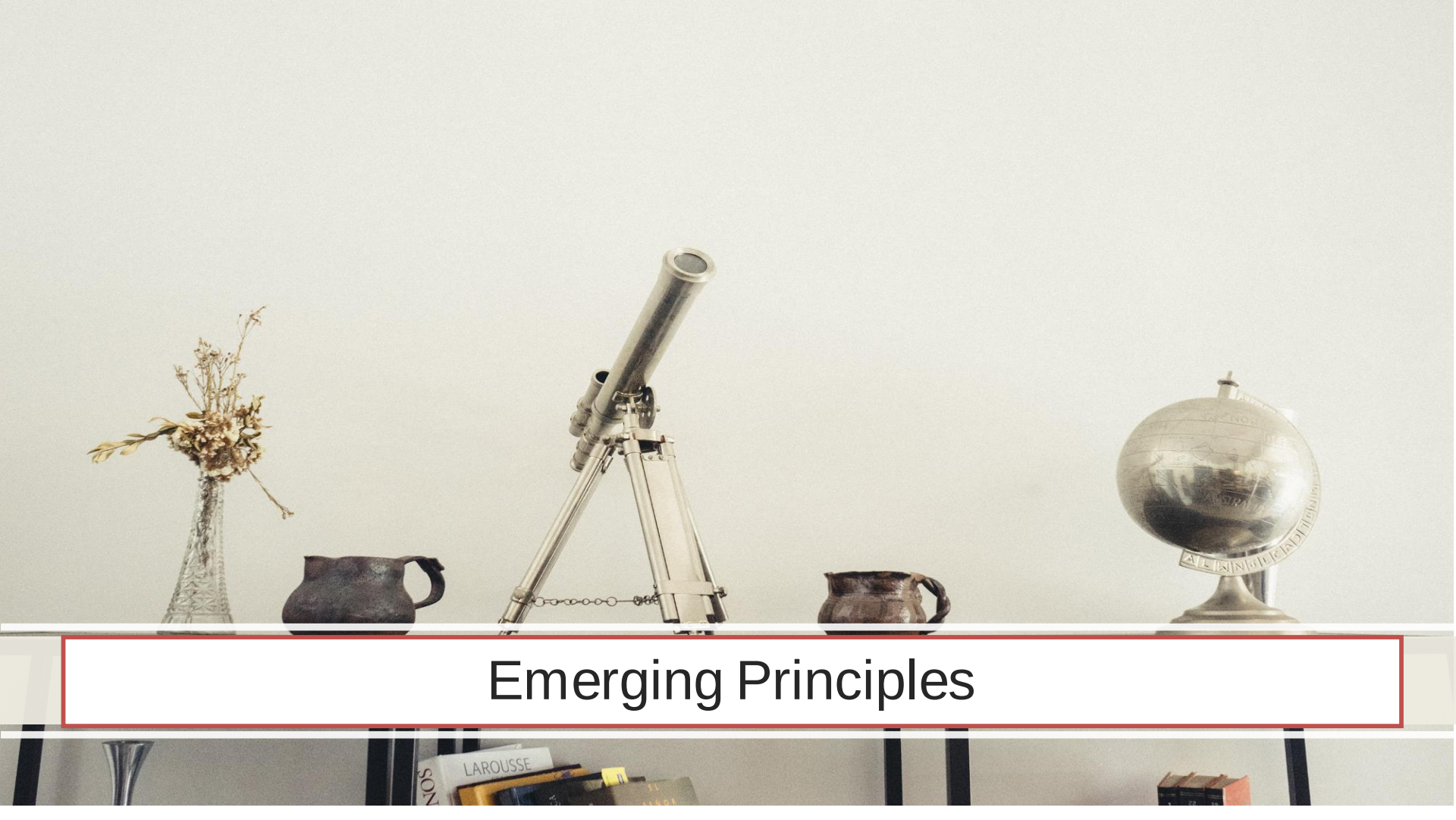
3.



1. Team agility

2. Quality (Stop & Fix)

3. Company agility



Emerging Principles

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Principle I:

To "unstuck" a part of your workflow visualize one level above and manage flow on this higher level.

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Principle II:

Implementing Portfolio Kanban Leads to a Hoshin Kanri implementation in one way or another.

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I am going to make a statement:

If you try to improve, keep your common senses and persist long enough, you will invent Lean.

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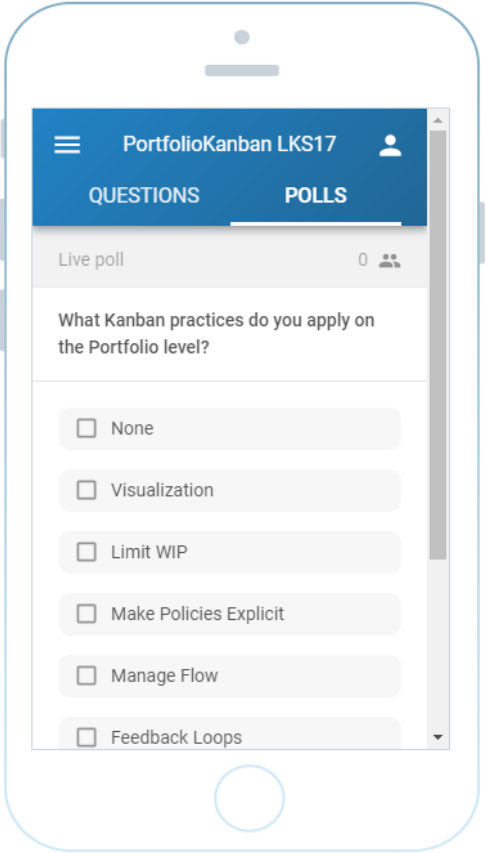
Join the poll at www.slido.com With code #Y312



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Kanban Software for Lean Management

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