

The European Vector: Fragmentation, Capture, and the Architecture of the Vendor-State (2020–2025)

1. Introduction: The Eclipse of the Brussels Effect

The geopolitical trajectory of the European continent between 2020 and December 2025 represents a distinct and transformative epoch in transatlantic relations, defined not by the reinforcement of multilateral democratic norms, but by the systematic dismantling of European regulatory sovereignty and its replacement with a bilateral, vendor-client architecture. This report provides an exhaustive forensic analysis of the "European Vector" within the broader Vendor-State strategy—a coherent operational framework employed by the United States to neutralize the European Union's capacity to function as a global regulatory superpower and to integrate the continent's defense, energy, and cognitive infrastructure into a US-controlled operating system.

For decades, the "Brussels Effect" allowed the European Union to externalize its internal market regulations, effectively forcing global corporations to adopt EU standards on privacy, safety, and competition. By 2020, this regulatory power was viewed by the emerging US "Techno-Oligarchy"—an integrated axis of defense primes, hyperscale cloud providers, and private equity capital—not merely as a trade irritant, but as an existential threat to the deployment of next-generation artificial intelligence and autonomous warfare systems. The events of 2020–2025 document the successful neutralization of this threat through a strategy of "Fragmentation and Bilateral Capture," leveraging the security anxieties of the Eastern Flank, the energy vulnerabilities precipitated by the Russo-Ukrainian War, and the aggressive utilization of trade tariffs as instruments of policy coercion.

By December 2025, the operational reality in Europe is characterized by the "Digital Omnibus," a sweeping deregulatory package forced through under US pressure; the proliferation of "Sovereign Cloud" projects that paradoxically deepen reliance on US hyperscalers; and the transition of European defense from a manpower-intensive alliance to a "Tech Substitution" model dependent on US autonomous systems. Europe has transitioned from a strategic partner to a "Captive Node" within the US Stargate architecture, a transformation that this report will map across regulatory, military, energy, and cognitive domains.

2. The Regulatory Siege: Dismantling the "Brussels Wall" (2020–2025)

The initial phase of the Vendor-State's engagement with Europe was defined by a collision between the expansive extraterritoriality of EU digital law and the imperatives of US technological hegemony. The EU's legislative triad—the General Data Protection Regulation (GDPR), the Digital Markets Act (DMA), and the AI Act—constituted a "Regulatory Wall" designed to curb the power of US "Gatekeepers." Washington's response was a sustained campaign of regulatory lawfare and economic coercion that culminated in the capitulation of late

2025.

2.1 The Theoretical Friction: Sovereignty vs. Scale

The core friction lay in the opposing objectives of the two blocs. The EU sought to establish "Digital Sovereignty," a condition where European data and digital infrastructure would be governed by European values and laws. Conversely, the US Vendor-State required "Planetary Scale" for its AI models—specifically the "Stargate" architecture—which necessitated the unencumbered flow of data and the standardization of compute infrastructure on US terms.

The AI Act and the Threat of Inspection

The EU AI Act, which entered into force in mid-2024, posed the most acute threat. Its requirements for algorithmic transparency, risk assessment, and the prohibition of "unacceptable risk" applications threatened to subject the proprietary "black boxes" of US AI firms (e.g., OpenAI, Google DeepMind, Palantir) to regulatory inspection. If fully implemented, Article 15 (human oversight) and Article 10 (data governance) would have fractured the global training data pool, forcing US firms to segregate European data or disclose proprietary model weights to Brussels bureaucrats.

The DMA and the Attack on Vertical Integration

Simultaneously, the Digital Markets Act (DMA) attacked the vertical integration that sustains the profitability of the US tech ecosystem. By designating companies like Alphabet, Amazon, Apple, Meta, and Microsoft as "gatekeepers," the DMA mandated interoperability and prohibited self-preferencing. The imposition of massive fines in early 2025—including a €1.8 billion fine on Apple and significant penalties on Meta—was interpreted in Washington not as antitrust enforcement, but as a discriminatory tax on American innovation intended to subsidize lagging European competitors.

2.2 The "Digital Omnibus" Capitulation (November 2025)

The turning point in this regulatory war occurred in late 2025. Following the re-election of Donald Trump and the aggressive posturing of his administration, the European Commission unveiled the "Digital Omnibus" proposal on November 19, 2025. While officially framed as a "simplification" measure to boost competitiveness—citing the urgency of the Mario Draghi report on European economic stagnation—forensic analysis reveals it as a wholesale capitulation to US demands, effectively dismantling the "Brussels Wall" from the inside.

The Omnibus introduced three critical "deregulatory" vectors that align perfectly with the extraction requirements of the US Vendor-Nexus:

The "Legitimate Interest" Loophole for AI

Perhaps the most significant concession was the amendment to the GDPR regarding the legal basis for data processing. The Omnibus explicitly recognized the training of Artificial Intelligence models as a "legitimate interest" under GDPR Article 6(1)(f).

- **Implication:** Previously, US hyperscalers faced legal ambiguity and potential bans for scraping the personal data of EU citizens to train Large Language Models (LLMs) without

explicit consent. The "legitimate interest" clause grants them a presumptive legal basis to harvest this data, shifting the burden of objection onto the individual user. This effectively unlocks the European "Content Mine" for the Stargate project, removing the primary friction point for OpenAI and Google's data operations.

- **Civil Society Reaction:** Digital rights groups, including EDRi and the Transatlantic Consumer Dialogue (TACD), labeled this move a "rollback of digital fundamental rights," warning that it prioritized the profitability of US AI firms over the privacy of European citizens.

Redefining and Narrowing "Personal Data"

The Omnibus also proposed a radical narrowing of the definition of "personal data." By amending the GDPR to exclude information where the holder does not have "means reasonably likely to be used" to identify the subject, the Commission created a massive loophole for cloud providers.

- **The Mechanism:** US cloud providers (Oracle, AWS, Microsoft) can now argue that the data they process on behalf of clients is "pseudonymized" and that they, as infrastructure providers, lack the "reasonable means" to re-identify individuals. This effectively removes vast swathes of data processing from the scope of GDPR application, creating a permissive environment for the "Sovereign Cloud" model where US vendors operate the infrastructure without full GDPR liability.

The AI Act "Stop the Clock" Mechanism

To prevent the AI Act from impeding the deployment of US defense and industrial AI, the Omnibus replaced fixed compliance deadlines for "high-risk" AI systems with a conditional timeline linked to the availability of harmonized standards.

- **The Freeze:** Effectively, this "stop the clock" provision pushes the enforcement of the AI Act's most stringent provisions to December 2027 or beyond. This creates a multi-year window of unencumbered deployment for US AI systems in Europe, allowing companies like Palantir and Anduril to entrench their software in European defense ministries before regulatory oversight mechanisms are fully operational.

2.3 The Coercion Mechanism: Tariffs as Policy Tools

The shift from resistance to capitulation was driven by direct economic coercion. In November 2025, US Commerce Secretary Howard Lutnick explicitly linked the reduction of 50% tariffs on EU steel and aluminum to the softening of the Digital Markets Act (DMA) and Digital Services Act (DSA) enforcement.

This *quid pro quo*—trading "old economy" industrial relief (steel) for "new economy" regulatory surrender (tech)—demonstrates the Vendor-State's ability to leverage legacy trade instruments to secure digital dominance. The US administration made it clear: the price of access to the US market for German cars and French steel was the deregulation of the European market for Silicon Valley algorithms. This strategy effectively bypassed the European Parliament, forcing the Commission to act under the duress of trade war prevention. The "framework agreement" reached in July 2025, which established a 15% baseline tariff but offered exemptions for "aligned" sectors, served as the precursor to this final squeeze, proving that trade policy had

become fully subservient to the imperatives of the digital Vendor-State.

3. The Bilateral Bypass: The "Swiss Cheese" Strategy

Recognizing that Brussels remained a locus of residual resistance and bureaucratic inertia, the US administration operationalized "Strategy D: Fragmentation & Bilateral Capture". This strategy involved bypassing EU federal institutions to negotiate directly with individual member states, creating a "Swiss Cheese" Europe where national capitals opted out of collective EU frameworks to secure bilateral advantages in defense, energy, and technology.

3.1 Poland: The Fortress of the Vendor-State

Poland has emerged as the primary "Anchor Tenant" for the Vendor-State in Europe. Warsaw's profound anxiety regarding the Russian threat, combined with its ambition to build a domestic military-industrial complex capable of autonomous operation, made it the ideal partner for the "Tech Substitution" model.

The Spending Pivot and Tech Substitution

By 2025, Poland's defense spending had surged to an unprecedented 4.7% of GDP, reaching nearly \$55 billion annually. Crucially, a significant portion of this capital was diverted away from traditional European land systems (such as German Leopard tanks) and toward Silicon Valley-rooted defense primes. This shift was not merely about hardware; it was about adopting the US "Military Operating System."

The Anduril-PGZ Alliance: The Barracuda Paradigm

In October 2025, the Polish Armaments Group (PGZ) signed a landmark Memorandum of Understanding (MoU) with Anduril Industries to co-develop and manufacture the **Barracuda-500M** cruise missile. This deal is paradigmatic of the Vendor-State model: it offers the optical illusion of "sovereignty" through local production while locking the client into a US-controlled IP architecture.

- **System Specs:** The Barracuda-500M is a jet-powered autonomous air vehicle (AAV) with a range exceeding 500 nautical miles (approx. 926 km) and a payload capacity of over 100 pounds (45 kg). It is designed for "hyper-scale" production, with a unit cost targeted below \$150,000, making it a mass-producible asset for high-intensity conflict.
- **Strategic Implication:** For Poland, this provides a deterrent capability independent of Western European hesitation. For the US, it forward-deploys a massive arsenal of autonomous strike assets to the Eastern Flank without risking US personnel or officially deploying US missiles, bypassing treaties like the INF (had it survived) or escalation thresholds. The "kill chain" software governing these swarms remains an Anduril (US) proprietary asset.

Palantir's Data Hegemony

Concurrent with the Anduril deal, the Polish Ministry of National Defence signed a comprehensive agreement with Palantir Technologies to implement the "Maven Smart System"

across its armed forces. This effectively places the neural system of Poland's defense—its logistics, targeting, and intelligence fusion—onto a US-managed software stack.

- **The Model:** Palantir CEO Alex Karp explicitly framed Poland as the model for how the rest of Europe should "invest in defense technology," signaling a shift from purchasing hardware (tanks/planes) to purchasing software operating systems that define how wars are fought. This integration creates a deep, sticky dependency; while tanks can be operated independently, AI-driven battle networks require constant updates and server access managed by the vendor.

3.2 Italy: The Space-AI Bridge

Under Prime Minister Giorgia Meloni, Italy pivoted sharply toward a bilateral alignment with Washington, leveraging its strategic position in the Mediterranean and its aerospace capabilities to bypass Franco-German EU leadership.

The Meloni-Trump Pact

Following a high-level meeting in April 2025, Meloni and Trump engaged in "quid pro quo" diplomacy. Meloni secured exemptions from certain US tariffs and US political support for Italian initiatives in Africa (the Mattei Plan) in exchange for deepening defense-industrial integration and aligning Italy's digital posture with US interests.

Space Domain Integration

A critical outcome of this alignment was the "US-Italy Space Dialogue," solidified in late 2024 and expanded in 2025. This agreement facilitates the launch of US commercial space assets from Italian soil and integrates Italian space surveillance data into the US Space Command architecture.

- **The Mechanism:** This deal effectively subordinates Italy's independent space capabilities to the US "Space Domain Awareness" network. It creates a seamless data link between Italian satellites and the US "Stargate" surveillance architecture, ensuring that the southern flank of NATO's space layer is fully interoperable with (and dependent on) US Space Force standards.

3.3 Hungary: The Energy Pivot and Dual-Dependence

Hungary, traditionally viewed as a spoiler within the EU due to its ties with Russia, was leveraged by the US through a strategy of "Energy Realism." Recognizing Budapest's acute dependency on Russian energy, the US offered a transactional diversification package that replaced one dependency with another.

Nuclear Diversification

In November 2025, Hungary signed a deal with US-based Westinghouse to supply nuclear fuel for the Paks nuclear plant, replacing Russian supplies. This deal, valued at \$114 million initially, includes cooperation on Small Modular Reactors (SMRs), potentially worth up to \$20 billion over the next decade.

- **Strategic Chokehold:** This creates a unique "dual-dependence" architecture where

Hungary relies on Russian-built reactors (Paks II) but requires US fuel and US technology for spent fuel storage. This gives Washington a strategic chokehold over Hungarian energy security, neutralizing Viktor Orbán's ability to act as a purely pro-Russian agent within the EU.

Sanctions Exemptions

In a pragmatic move, the US granted Hungary temporary exemptions from certain Russian oil sanctions in late 2025. This illustrates the "transactional rehabilitation" approach—allowing limited Russian ties to persist where necessary to maintain economic stability, provided the long-term infrastructure commitments (LNG, Nuclear) bend toward US vendors.

4. The "Cost Dumping" Mechanism: Security Substitution

A central tenet of the 2025 US National Security Strategy was the "Cost Dumping" pivot—shifting the financial burden of European defense onto European budgets while withdrawing subsidized US manpower. This was not a retreat, but a business model transformation from "Protection Racket" to "Vendor-Client Relationship".

4.1 The Troop Drawdown as Marketing Strategy

Throughout 2025, the US signaled and executed targeted troop withdrawals, specifically from Germany and Romania, citing a "Pivot to the Pacific" and the need to prioritize the Indo-Pacific theater against China. Reports in October 2025 confirmed the redeployment of an infantry brigade (approx. 3,000 troops) from Romania back to the US, sparking anxiety in Bucharest and across the Eastern Flank.

However, this withdrawal was paired with a "Tech Substitution" offer. As boots left the ground, US diplomats and corporate envoys from companies like Anduril, Palantir, and Lockheed Martin marketed autonomous systems and AI-enabled surveillance as the modern, more effective solution to the Russian threat.

- **The Logic:** The narrative sold to European capitals was explicit: "You don't need 5,000 American soldiers if you have 1,000 Anduril Barracuda drones, a Palantir-enabled target acquisition grid, and long-range fires."
- **The Result:** Countries like Poland and Romania were coerced into "panic-buying" US defense tech to plug the perceived security gap. This successfully transferred the cost of defense from the US taxpayer (sustaining deployed troops) to the European taxpayer (buying high-margin software/hardware), while maintaining US strategic control via the software "kill chain".

4.2 The Romanian Correlation: Frigates and Offsets

The correlation between troop withdrawals and tech sales is starkest in Romania. Following the announcement of the troop reduction, Romania accelerated its procurement of naval strike missiles and engaged in offset deals involving defense tech modernization. Specifically, negotiations focused on modernizing Romanian frigates with US sensors and missile systems to boost Black Sea presence without US manpower. The narrative effectively shifted from "Article 5

guarantees" provided by US bodies to "Self-Reliance" provided by US technology licenses.

4.3 Tech Substitution in Critical Raw Materials

The "Tech Substitution" strategy also extends to the supply chain for defense materials. Facing a potential bottleneck in Rare Earth Elements (REEs) controlled by China, the US and EU have coordinated on a strategy that relies on technological breakthroughs to reduce demand. The "Geopolitics of Rare Earths 2025" report outlines a "Tech Substitution" scenario where breakthroughs in magnet-free motors and sodium-ion batteries reduce dependence on Chinese NdPr (Neodymium-Praseodymium). This aligns with the broader Vendor-State goal of insulating the "Stargate" supply chain from Chinese coercion, even if it requires disrupting existing automotive supply chains in Europe.

5. The Energy-AI Nexus: Stargate and the Power Grid

The deployment of the "Stargate" architecture—a \$500 billion AI infrastructure initiative led by OpenAI, Microsoft, Oracle, and SoftBank—requires energy on a scale that the US grid alone cannot easily supply. Europe, therefore, has become a critical "node" for distributed compute and energy arbitrage, transforming the continent into a digital colony powering the US AI brain.

5.1 US LNG Dominance & The Russian "Freeze"

By 2025, the US had firmly established itself as Europe's primary energy supplier, providing 55% of the EU's LNG imports. This dominance was critical to the "Stargate" strategy. AI data centers are energy-voracious; securing a stable, US-controlled energy flow into Europe ensures that the "Stargate Nodes" built on the continent have reliable power.

- **The "Energy Realism" Shift:** The "Peace Deal" discussions in late 2025, brokered by the Trump administration, introduced the concept of "Energy Realism." While US LNG remains dominant, the cessation of strikes on energy infrastructure (agreed in Dec 2025 between Ukraine and Russia) and the potential reopening of transit corridors suggest a tacit US acceptance of Russian gas flowing into Europe *if* it stabilizes the grid for industrial and AI use.
- **The Calculus:** The aim is to lower European energy costs to make AI model training economically viable on the continent. The US Vendor-State is willing to tolerate Russian gas flows if they effectively subsidize the electricity costs of the "EuroStack"—the network of data centers running US algorithms.

5.2 Stargate Nodes: Exporting the Infrastructure

The "Stargate" project is not confined to the US; it is a transnational operating system with key nodes in Europe designed to bypass US grid bottlenecks and regulatory hurdles.

Stargate Norway: The Green Gigafactory

Announced in July 2025, **Stargate Norway** is a joint project by Nscale, Aker, and OpenAI to build a 230MW data center in Narvik, Northern Norway. Utilizing Norway's abundant and cheap hydropower, this facility is the first "AI Gigafactory" in Europe.

- **Function:** It targets the delivery of 100,000 Nvidia GPUs by 2026. Explicitly designed to run OpenAI's models, it allows the Vendor-State to "greenwash" the massive carbon footprint of training Large Language Models while utilizing Europe's natural resources (hydro) to power US intellectual property.

Stargate UK: The Inference Node

In the UK, Microsoft and Nscale announced a massive deployment of Nvidia Blackwell chips, positioning Britain as a core "inference node" for the network. This aligns with the "Tech Prosperity Deal" signed between the US and UK in September 2025.

- **Sovereignty Erosion:** Critics argue this deal erodes British digital sovereignty by locking the NHS and other institutions into US-controlled data ecosystems. The "Stargate UK" project creates a dependency where the UK's national AI capacity is entirely contingent on hardware and software controlled by the Redmond-Santa Clara axis.

Poland as an Infrastructure Hub

Poland is also positioning itself as a major node. With its growing renewable capacity and the US nuclear deal, Poland is being integrated into the Stargate network as a data processing hub for the Eastern Flank, processing the vast amounts of sensor data generated by the Ukraine war and the new border surveillance systems.

6. The Cognitive Layer: Media & Cultural Capture

Parallel to the hard power of defense and energy, the Vendor-State executed a "soft power" capture through the consolidation of European media and sports assets. This "Media Layer Expansion" ensures control over cultural narratives and the high-fidelity data generated by sports fandom.

6.1 RedBird Capital: The Sports-Media Complex

RedBird Capital, a key entity in the Vendor-Nexus representing the fusion of US private equity and intelligence-adjacent capital, aggressively expanded its footprint in European football.

AC Milan & The "Zelus" Analytics Engine

Following its €1.2 billion acquisition of AC Milan, RedBird moved to revolutionize the club's monetization. Leveraging its **Zelus Analytics** platform, RedBird is not just running a football club; it is building a media rights arbitrage machine.

- **The Strategy:** RedBird is bundling Serie A media rights and utilizing data analytics to maximize the value of the "fan asset." The integration of Zelus Analytics allows for the granular tracking of player performance and fan engagement, creating a feedback loop where data dictates content, transfer policy, and commercial strategy.
- **Financial Alignment:** This approach treats the football club as an intellectual property asset within a broader portfolio that includes stakes in Liverpool FC (via Fenway Sports Group) and the Alpine F1 team. It represents the "financialization" of European culture, subjecting historic institutions to the ROI imperatives of US capital.

The Telegraph Bid and RedBird IMI

The saga of the *Telegraph Media Group* acquisition reveals the complex interplay of US and Gulf capital. **RedBird IMI**, a joint venture between RedBird Capital and Abu Dhabi's International Media Investments (IMI), attempted to acquire the *Telegraph* for £600 million.

- **The Conflict:** The bid faced intense political backlash in the UK due to concerns over foreign state influence (via the UAE's IMI). This forced a restructuring of the deal, and eventually, in November 2025, DMGT (owner of the *Daily Mail*) signed an agreement to acquire the *Telegraph* for £500 million, with RedBird IMI exiting the immediate ownership structure but potentially retaining financial hooks.
- **Significance:** Despite the withdrawal, the attempt underscores the strategic value the Vendor-State places on owning "legacy prestige" media assets to influence national discourse. The joint venture structure (US PE + Gulf Sovereign Wealth) remains a potent vehicle for future acquisitions in the European media landscape.

6.2 Oracle: The Invisible Broadcaster

While RedBird buys the "front end" (clubs/newspapers), Oracle captures the "back end."

Infrastructure Capture of BBC & Sky

Forensic review confirms that Oracle Cloud Infrastructure (OCI) now powers the backend for **BBC iPlayer** and **Sky Group**.

- **Implication:** This "Infrastructure Capture" means that while the BBC remains a British public corporation, its delivery mechanism is structurally dependent on the US Vendor-State's cloud architecture. The "reliability" and "scalability" provided by Oracle come at the cost of digital sovereignty; the BBC's archives and streaming data now reside on servers ultimately controlled by a US corporation subject to US law.

The Premier League Data Harvest

Oracle's partnership with the English Premier League for "Match Insights" further integrates US cloud services into the core product of Europe's most valuable cultural export. Every match becomes a data-harvesting event, with Oracle's AI analyzing player movements and probabilities in real-time, embedding the "Oracle Cloud" brand into the visual fabric of the broadcast.

7. The "Sovereign Cloud" Trap and the Data Shield Illusion

To circumvent GDPR restrictions and the optics of US surveillance, the Vendor-State deployed the "Sovereign Cloud" narrative. This marketing construct acts as a compliance shield, allowing European governments to migrate sensitive workloads to US vendors while maintaining a fiction of independence.

7.1 Oracle EU Sovereign Cloud

Launched with regions in Germany (Frankfurt) and Spain (Madrid), the **Oracle EU Sovereign Cloud** promises that data "stays in the EU" and is operated by EU residents employed by separate EU legal entities.

- **The Critique:** Legal analysts and digital sovereignty experts argue that this structure does not immunize data from the **US CLOUD Act**. As long as the parent company (Oracle Corporation) is US-domiciled and has "possession, custody, or control" of the data (even via software updates or root access), it remains subject to US warrants. The "Sovereign Cloud" is thus a legal fiction designed to satisfy the letter of EU law while violating its spirit.

7.2 The NHS and Palantir: A Case Study in Capture

In the UK, the awarding of the £330 million "Federated Data Platform" (FDP) contract to Palantir in late 2023 (and its expansion through 2025) exemplifies the "Sovereign Cloud Trap."

- **The Issue:** The NHS, holding one of the world's most valuable longitudinal health datasets, entrusted its operating system to a company founded with CIA venture capital (In-Q-Tel). Despite assurances of privacy, the integration of NHS data into Palantir's "Foundry" creates a permanent dependency. Critics note that the "pseudonymization" defenses are weak against modern AI re-identification techniques, effectively placing the health data of 65 million Britons within the Vendor-State's analytical reach.

8. Conclusion: The Asymmetric Alliance

By December 2025, the "European Vector" of the Vendor-State strategy has largely succeeded. The "Brussels Wall" of regulation has been breached by the Digital Omnibus; the security architecture has been "cost-dumped" onto client states purchasing US tech; and the energy and media infrastructures have been integrated into the US-controlled Stargate network. Europe has not been "abandoned" by the United States; it has been **re-platformed**. It has transitioned from a peer ally with regulatory ambitions to a fragmented collection of client markets, each bilaterally tethered to the US defense, energy, and cloud ecosystem. The "Asymmetric Alliance" is now the operating reality: Europe pays the costs, provides the data, and hosts the infrastructure, while the strategic command—the "Admin Rights"—remains firmly in Washington.

Table 1: The New Taxonomy of European Client States (Dec 2025)

Client State	Strategic Function	Key Mechanism	Vendor Partners
Poland	The Fortress	Tech Substitution / Militarization	Anduril (Barracuda), Palantir (Maven)
Italy	The Bridge	Space/AI Integration & Political Align.	US Space Force, RedBird Capital
Hungary	The Energy Hub	Nuclear/LNG Diversification	Westinghouse, US LNG
UK	The Inference Node	AI Infrastructure / Media Capture	Microsoft/Nscale, Oracle, RedBird

Client State	Strategic Function	Key Mechanism	Vendor Partners
Romania	The Forward Base	Troop-to-Tech Pivot / Naval Offsets	Raytheon, US Primes
Norway	The Power Source	Green Energy for AI Gigafactories	OpenAI, Nscale, Aker

The "European Vector" is therefore not a story of diplomatic drift, but of **hostile takeover**—a successful corporate acquisition of a continent's operating system, executed through the seamless integration of state power, private capital, and technological dominance.

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