PGDMLAI Capstone Project - AAA Northeast Club

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- AAA Northeast Club Offer Roadside Services to all different level of members (Basic/Plus/Premier) with different level of benefits. Family member can also get benefits at reduced cost as associate members.
- Roadside Service is costly to AAA, especially towing.
- AAA also offers other products as well including insurance, credit card, travel ware, home equity/mortgage, and other financial services at competitive price.

Objectives

Build segmentation of AAA member households:

- Better understand and anticipate the needs of members
- Customize communications and offering to various segments
- Expend more effort driving acquisition and renewal of desirable members

Data Preparation

Raw Individual-level x Service Record Level Data (21,344)



 Remove All Cancellations and Duplicates.

Ready for Product (e.g. Credit Card) Probability Prediction

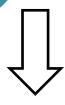
Active Individual-level Data (5,867)



- Sum Up/Average Numeric Variables.
- Remove Duplicated Categorical Values

Ready for Road Service Usage Probability Prediction

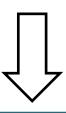
Household level Data(3,511)



- Remove Households That Have Not Use Road Service For Past 3 Years.
- Target Is Averaged Over 3 Years
 For Annual Cost Prediction

Ready for Service Cost Prediction

Household level Data (2,356)



Remove Involuntary
 Cancellations Using "Cancel
 Reason" including Relocation,
 Death, Inability to Drive,
 Transfer, Data Issue, etc.

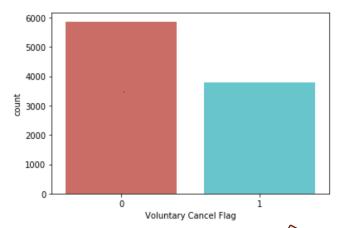
Record Data With
Cancellations (9,665)

Ready for Voluntary Cancellation Probability Prediction

Missing Values Treatment:

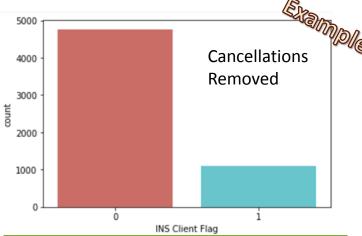
We will flag missing values and include them for modeling instead of remove them. As an example, if Income is picked and used, income missing flag will be used in the model.

Exploratory Data Analysis (EDA): Individual-Level Data



High Percentage Of Voluntary
Cancellations Occurred In Historical
Data. It Would Add Values For
Member Acquisition And Renewal.

Note: Involuntary Cancellations Uses "Cancel Reason" including Relocation, Death, Inability to Drive, Transfer, Data Issue, etc.

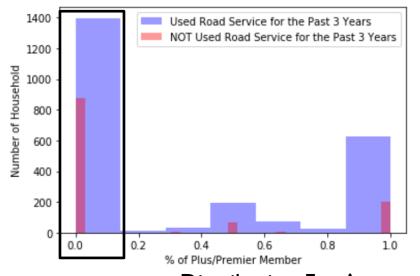


Reasonable Percentage Of
Members Bought Insurance
Products With AAA. Will Be Our
Focus For Modeling.

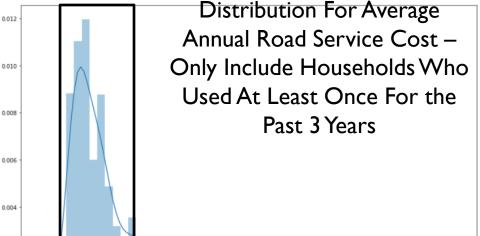


Near Zero Percentage Of Members Bought Mortgage With AAA. Model Will Have Problem Estimating On These.

Exploratory Data Analysis (EDA): Household-Level Data



- Majority of the Household uses Road Service.
- Plus/Premier
 Members uses
 it more
 frequently than
 Basic Members.



m Avg ERS Cost PerYr

0.002

- Distribution
 for Road
 Service Cost is
 highly skewed.
- Majority of costs are Less than \$100 for a year.

Overview on Methodology & Process

- Step 0: Sampling: Random Sample data into training (60%) and Validation (40%) for each dataset/model.
- Step 1: Feature Selection: Use Logistic or Linear Regression to screen the variables based on the variable importance from the traditional statistical model.
- Step 2: Estimation: Build Multiple Machine Learning Model for each target such as Decision Tree, Random Forest, Extra Tree, Gradient Boosting.
- Step 3: Model Selection: Choose Champion Model for each target Based On accuracy on Validation Data which is not used for estimation.
- **Step 4: Predication:** Produce prediction using the champion model for validation data for each target.
- Step 5: Data Aggregation and Summarization: Summarize data into household-level and merge all the input data and predictions.
- Step 6: Clustering: Build K-Means Clustering model using data from above with K=3/4/5/6. K here means number of segments for household.
- Step 7: Segment Selection: Choosing Best Segmentation For Easy Implementation And Interpretation

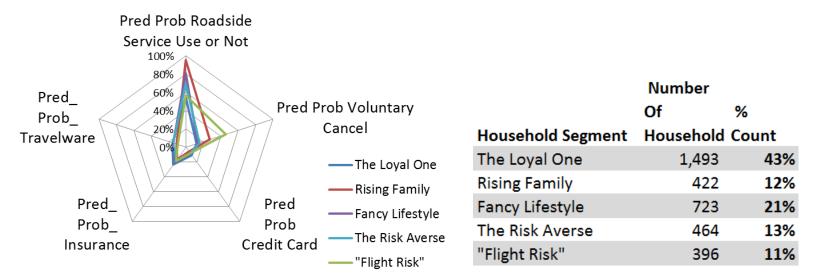
Results: Five Household Segments

Methodology Overview

- Household Are Segmented Into 5 Groups Using K-means Clustering Method. Estimated Probabilities Of Each Product, Probability Of Voluntary Cancellation, Probability Of Roadside Service Usage And Costs Are Used.
- Normalized Numbers Are Used In The Model To Ensure Each Field Is Weighted & Treated Equally.

Drivers Behind Different Segments

- Main Drivers: Roadside Usage And Cost, Probability Of Cancellation.
- Minor Drivers: Probabilities Of Credit Card, Insurance & Travel ware.



Review Each Segment One By One In More Details For The Next 5 Pages.

Segment 1:The Loyal One

Highlight

- > Largest Segment (43%).
- ➤ Low Usage and Low Cost: Lowest Roadside Usage Probability(55% For Past 3 Yrs) And Cost (\$37 Per Yr).
- > Stable Revenue: Lowest Probability Of Voluntary Cancellation (12%) With Highest Tenure Years (Avg. 41 Years For Nonmissing).
- ➤ **High Engagement:** Highest Probability To Buy Other Aaa Products Including Credit Card (11%), Insurance (23%) And Travel Ware (15%).
- ➤ **High Revenue Potential:** On Average 1.1 AAA Members In The Household .Mostly Primary Membership (92% On Avg.).
- > Stable Financial Situation: Relatively Low Income (Avg. \$82k For Nonmissing). High Homeownership (74%). Low Amount of Car Ownership (Avg. 1.3 Cars For Nonmissing over past 6 years).

- > Promote and Offer Discounted Price To Other Family Members For Primary, Associate And Gift Membership.
- > Promote and Offer Discounted Price For Plus & Premier Membership.
- Promote On AAA Products Regularly.

Segment 2: Rising Family

Highlight

- > Small Segment (14%).
- ➤ **High Usage and High Cost:** Highest Roadside Usage Probability(95% For Past 3 Yrs) And Cost (\$101 Per Yr).
- ➤ Low Stability: Medium Probability Of Voluntary Cancellation (27%) With Lowest Tenure Years (30 Years For Nonmissing).
- > Low Engagement: Lowest Probability To Buy Other AAA Products Including Credit Card (5%), Insurance (16%) And Travel Ware (11%).
- ➤ **High Revenue:** Three Members In The Household On Avg.
- ➤ **High Revenue Potential:** Lowest Member Age (Avg. 60 Years Old For Nonmissing). Number Of Childs Is Roughly 3 Per Household On Avg.
- > Improving Financial Situation: Relatively High Income (Avg. \$110k For Nonmissing). Relatively Low Homeownerships (63% for nonmissing). High Amount Of Car Ownership (Avg. 5.2 Cars For Nonmissing Over Past 6 Yrs).

- > Promote Plus & Premier Membership To Increase Profit Given High Cost.
- > Survey On Their Satisfactions For AAA Roadside Services. Aim To Lower Cancellation And Build Long-term Membership.
- Survey On Their Considerations For AAA Products. Understand Their Needs.

Segment 3: Fancy Lifestyle

Highlight

- > Second Largest Segment (23%).
- Medium Usage and Medium Cost: Highest Roadside Usage Probability(81% For Past 3 Yrs) And Cost (\$59 Per Yr).
- > Stable Revenue: Low Probability Of Voluntary Cancellation (13%) With Avg. Tenure Years (36 Years For Nonmissing).
- Mixed Engagement: High Probability To Buy Travel Ware (15%) But Average On Others.
- ➤ **Medium Revenue Potential:** 1.7 Members In The Household On Avg. And Number Of Childs Are 1.4 On Avg.(For Nonmissing).
- ➤ **Good Financial Situation:** Relatively High Income (Avg. \$110k For Nonmissing). High Homeownship (75% For Nonmissing). High Amount Of Car Ownership (Avg. 2.7 Cars For Nonmissing Over Past 6 Yrs).

- > Offer More Benefits And Discounts With Travel Ware And Other Exclusive Benefits Related To Hotels, Flights, Restaurants, Resorts, Private Events, etc.
- Survey On Their Considerations For Other AAA Products. Understand Their Needs.

Segment 4: The Risk Averse

Highlight

- > Small Segment (15%).
- Medium Usage and Low Cost: High Roadside Usage Probability(70% For Past 3 Yrs) And Low Cost For The Usage (\$29 Per Yr).
- > Stable Revenue: Low Probability Of Voluntary Cancellation (15%) With Avg. Tenure Years (37 Years For Nonmissing).
- Mixed Engagement: High Probability To Buy Travel Ware (15%) But Average On Others.Lowest Plus & Premier Membership (29% On Avg. For Nonmissing).
- Medium Revenue Potential: 2.3 Members In The Household On Avg. And Number Of Childs Are 1.8 On Avg. (For Nonmissing).
- ➤ **Good Financial Situation:** Relatively High Income (Avg. \$110k For Nonmissing). High Homeownship (76% For Nonmissing). High Amount Of Car Ownership (Avg. 2.1 Cars For Nonmissing Over Past 6 Yrs).

- ➤ Offer More Benefits And Discounts With Travel Ware And Other Exclusive Benefits Related To Hotels, Flights, Restaurants, Resorts, Private Events, etc.
- Promote Plus & Premier Membership.
- Survey On Their Considerations For Other AAA Products. Understand Their Needs.

Segment 5:"Flight Risk"

Highlight

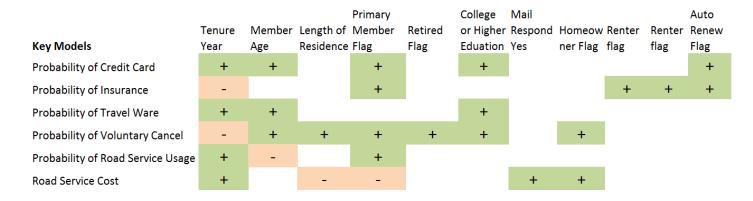
- > Small Segment (13%).
- > Low Usage and Low Cost: High Roadside Usage Probability (57% For Past 3 Yrs) And Low Cost For The Usage (\$35 Per Yr).
- ➤ Unstable Revenue: Highest Probability Of Voluntary Cancellation (45%).
- > Low Engagement: High Probability To Buy Other Aaa Products Including Credit Card (7%), Insurance (19%) And Travel Ware (10%).
- ➤ Huge Missing Information: 45% Missing On Member Profiles Such As Number Of Childs, Credit, Income And 84% Missing On Occupations.
- ➤ Relatively Low Revenue Potential: Highest Member Age (Avg. 82 Years Old). 1.4 Members In The Household On Avg.. Low Number Of Childs (0.7 On Avg. For Nonmissing).
- ➤ **Decent Financial Situation:** Relatively Low Income (\$ 82k On Avg. For Nonmissing) And Low Car Ownership (1.3 On Avg. For Nonmissing).

- > Offer Discounted Price To Renew. Aim To Lower Cancellation Rate And Build Longterm Membership. Survey On Their Satisfactions For AAA Roadside Services
- Survey On Their Information To Better Understand Them And Tailor The Actions.

Variable Importance & Revenue

Another View To Look At Important Variables And Their Relationship With Revenue:

- ➤ Higher The Better: Tenure Years, Member Ages, Length Of Residence, Primary Member Flag, Higher Education Flag, Homeowner Flag, Auto Renew Flag, Etc.
- Lower The Better: Plus/Premier Members, New Mover Flag, Income, Credit Score, European Brand Cars, Luxury Brand Cars, Etc.



American& Plus/ Europrean European Japan Luxury Car Premier New Car Credit Manufact Manufac Manufactu Member Mover **Key Models** Flag Flag Income Score urer turer Probability of Credit Card Probability of Insurance Probability of Travel Ware Probability of Voluntary Cancel Probability of Road Service Usage Road Service Cost

Positive Sign Means Higher Variables' Value Correlates With Higher Revenue.
Negative Sign Means The Opposite.

Note: Raw Relationships Between Models And Variables Can Be Found In The Appendix.

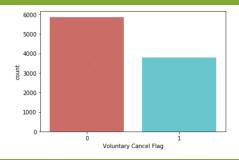
Recap

- Five Distinct Type Of Households: 1:the Loyal One; 2:rising Family; 3: Fancy Lifestyle; 4: The Risk Averse; 5: "Flight Risk". Tailoring Communications And Offerings Based On Various Families' Needs Is Critical.
- ➤ Revenue From Membership: Key Variables And Its Relationships With Revenue Provides Information Who We Want To Acquire And/Or Renew With The Most Efforts And Time.
- ➤ More Information Needed For Better Accuracy: There Are Roughly 40% Data Missing For Characteristics On Individual-level Data. 33% Data are Missing for Cars Brands and Models and membership type (Plus/Premier). 100% are missing for cars' age and mileage.

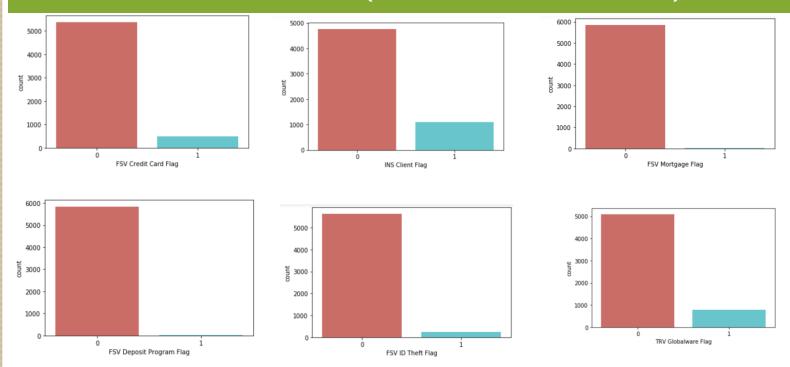


EDA – All Targets

Individual Level Member Data (Involuntary Cancellations Removed)

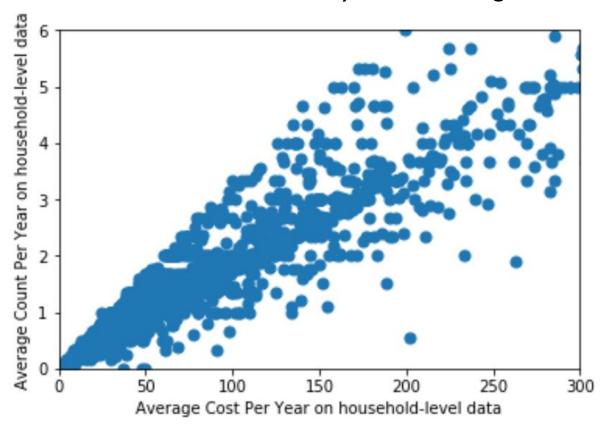


Individual Level Member Data (All Cancellations Removed)



Correlation – Roadside Usage Count vs Cost Per Year

- Very High Linear Correlation: Pearsons Correlation = 0.94. It means
- Decided To Use Dollar Cost Only For Modeling.



Data Table by Segments: Prediction and Key Characteristics.

Model Estimation

| | Total | | | Pred Prob | | | | | | | Pred | | |
|-----------------|----------|-------|----------|-------------|-----------|-------------|-----------|------------|-------|----------|---------|-----------|----------|
| | Count | Pred | ł · | Roadside | Pred Prob | Pred | Pred_ | Pred_ | Pred | Pred | Prob | Pred | Pred |
| Household | Househol | Servi | ice Cost | Service Use | Voluntary | Prob | Prob_ | Prob_ | Prob | Prob | Home | Prob | Prob |
| Segment | d | Per \ | /ear | or Not | Cancel | Credit Card | Insurance | Travelware | CMSI1 | Deposit1 | Equity1 | Mortgage1 | IDtheft1 |
| The Loyal One | 1,493 | \$ | 37 | 55% | 12% | 11% | 23% | 15% | 4% | 0.4% | 0.0% | 0.2% | 5% |
| Rising Family | 422 | \$ | 101 | 95% | 27% | 5% | 16% | 11% | 7% | 0.4% | 0.1% | 0.2% | 3% |
| Fancy Lifestyle | 723 | \$ | 59 | 81% | 13% | 8% | 20% | 15% | 5% | 0.4% | 0.1% | 0.2% | 4% |
| The Risk Averse | 464 | \$ | 29 | 70% | 15% | 8% | 18% | 15% | 5% | 0.4% | 0.1% | 0.2% | 4% |
| "Flight Risk" | 396 | \$ | 35 | 57% | 45% | 7% | 19% | 10% | 3% | 0.4% | 0.1% | 0.2% | 4% |

Household Characteristics

100%

Total

| Household Segment Household Count household ng) nonmissing) g) Nonmissing) nonmissing) (Limited) ng) Member Membersh The Loyal One 1,493 48% 1.1 76 0.6 74% 62% 82,018 1.3 41 92% 4 Rising Family 422 14% 3.1 60 2.8 63% 70% 110,371 5.2 30 37% 4 Fancy Lifestyle 723 23% 1.7 71 1.4 75% 68% 108,757 2.7 36 66% 4 | | | | Avg. | Avg. | | % | % Single | | | | | |
|--|-------------------|-----------|-------|------------------|----------|-------------|-----------|-------------|-------------|-----------|-----------|---------|--------------|
| Of % the nonmissi Childs (For Nonmissing) nonmissing (For Nonmissing) Income (For Cars Nonmissing) nonmissi Primary Plus&Prem Nembersh Household Segment Household Count household ng) nonmissing) g) Nonmissing) nonmissing) (Limited) ng) Member Membersh The Loyal One 1,493 48% 1.1 76 0.6 74% 62% 82,018 1.3 41 92% 4 Rising Family 422 14% 3.1 60 2.8 63% 70% 110,371 5.2 30 37% 4 Fancy Lifestyle 723 23% 1.7 71 1.4 75% 68% 108,757 2.7 36 66% 4 | | | | Number of Member | | | Homeown | Family | | | Tenure | | |
| Household Segment Household Count household ng) nonmissing) g) Nonmissing) nonmissing) (Limited) ng) Member Membersh The Loyal One 1,493 48% 1.1 76 0.6 74% 62% 82,018 1.3 41 92% 4 Rising Family 422 14% 3.1 60 2.8 63% 70% 110,371 5.2 30 37% 4 Fancy Lifestyle 723 23% 1.7 71 1.4 75% 68% 108,757 2.7 36 66% 4 | | Number | | Member in | age (For | Number of | er (For | Dwelling | | Number of | Year (For | % | % |
| The Loyal One 1,493 48% 1.1 76 0.6 74% 62% 82,018 1.3 41 92% 4 Rising Family 422 14% 3.1 60 2.8 63% 70% 110,371 5.2 30 37% 4 Fancy Lifestyle 723 23% 1.7 71 1.4 75% 68% 108,757 2.7 36 66% 4 | | Of | % | the | nonmissi | Childs (For | nonmissin | (For | Income (For | Cars | nonmissi | Primary | Plus&Premier |
| Rising Family 422 14% 3.1 60 2.8 63% 70% 110,371 5.2 30 37% 4 Fancy Lifestyle 723 23% 1.7 71 1.4 75% 68% 108,757 2.7 36 66% 4 | Household Segment | Household | Count | household | ng) | nonmissing) | g) | Nonmissing) | nonmissing) | (Limited) | ng) | Member | Membership |
| Fancy Lifestyle 723 23% 1.7 71 1.4 75% 68% 108,757 2.7 36 66% 4 | The Loyal One | 1,493 | 48% | 1.1 | 76 | 0.6 | 74% | 62% | 82,018 | 1.3 | 41 | 92% | 48% |
| | Rising Family | 422 | 14% | 3.1 | 60 | 2.8 | 63% | 70% | 110,371 | 5.2 | 30 | 37% | 44% |
| | Fancy Lifestyle | 723 | 23% | 1.7 | 71 | 1.4 | 75% | 68% | 108,757 | 2.7 | 36 | 66% | 48% |
| The Risk Averse 464 15% 2.3 70 1.8 76% 75% 108,829 2.1 37 46% 2 | The Risk Averse | 464 | 15% | 2.3 | 70 | 1.8 | 76% | 75% | 108,829 | 2.1 | 37 | 46% | 29% |
| grand Flight Risk" 396 13% 1.4 82 0.7 54% 40% 82,018 1.3 36 83% 4 | "Flight Risk" | 396 | 13% | 1.4 | 82 | 0.7 | 54% | 40% | 82,018 | 1.3 | 36 | 83% | 42% |

Variable Importance By Models

Positive Sign Means Higher Variables' Value Correlates With Higher Target Value (Probability & Numbers). Negative Sign Means The Opposite.

| | | | | | | | | | | | | | | Plus/ | European | Japan | Europrean |
|----------------------------------|------------|--------|-----------|--------|--------|---------|-------|---------|---------|---------|-------|--------|-------|---------|----------|---------|------------|
| | | | | | | Primary | New | | Higher | Mail | Homeo | | Auto | Primier | Car | Car | Luxury Car |
| | Tenure | Member | Length of | | Credit | Member | Mover | Retired | Eduatio | Respond | wner | Renter | renew | Member | Manufact | Manuf | Manufactu |
| | Year | Age | Residence | Income | Score | Flag | Flag | Flag | n | Yes | Flag | flag | Flag | Flag | urer | acturer | rer |
| Probability of Credit Card | + | + | | - | - | + | | | + | | | | + | | | | |
| Probability of Insurance | - | | | - | - | + | | | | | | + | + | | | | |
| Probability of Travel Ware | + | + | | | | | | | + | | | | | | | | |
| Probability of Voluntary Cancel | + | - | - | - | | - | + | - | - | | - | | | | | | |
| Probability of Road Service Usag | ę - | + | | | | - | | | | | | | | + | + | + | |
| Road Service Cost | - | | + | | | + | + | | | - | - | | | + | + | | + |

American&