Identifying Usability Risk: A Survey Study

Jayaletchumi T. Sambantha Moorthy, Suhaimi bin Ibrahim, Mohd Naz'ri Mahrin
Advanced Informatics School,
Universiti Teknologi of Malaysia (UTM)
Kuala Lumpur, Malaysia.
tsmjayaletchumi2@live.utm.my, suhaimiibrahim@utm.my, mdnazrim@utm.my

Abstract—As defined in various quality models, usability is recognized as an important attribute of software quality. Failing to address usability requirements in a software product could lead to poor quality and high usability problems in software product. Research is still in progress to introduce the best methods for reducing usability problems and increase the rate of successful usable software products. Studies have shown that problems in software products can also be controlled using Software Risk Management methods, even though these problems cannot be eliminated totally. Using Software Risk Management, problems in software products are dealt before it occurs. This paper presents usability problems as a risk factor and by managing usability risk at earlier phases of the development process, successful and high usability software products can be developed. Unfortunately, currently there is little effort in identifying, analyzing and prioritizing potential usability risks at earlier phases of the development process. This paper focuses on usability risk identification as it is the first stage in usability risk management. This paper presents the results of an industry survey based on the opinion of Malaysian Public Sector involving sample size of 330 software developers and software projects managers regarding potential usability risk that could occur during Software Development Life Cycle (SDLC). Our finding has identified 42 potential usability risks, defined as a list for further risk analysis in future.

Keywords—usability; usability risk; risk management; risk identification.

I. INTRODUCTION

Usability is one of the significant factors of software product quality [1]. The most referenced usability standard, ISO 9241-11: Guidance on Usability [2] defines usability as "the extent to which a product can be used by specified users to achieve specified goals with effectiveness, efficiency and satisfaction in a specified context of use". Lack of emphases on usability elements in a software product leads to various usability problem that eventually contributes to the failure of the software product. Generally, usability problem is perceived as an aspect of the system and/or a demand on the user which makes it unpleasant, inefficient, onerous, perturbing or impossible for the user to achieve their goals in typical contexts of use [3].

Reducing usability problems in a software product after its development is very challenging and it is not recommended because of cost and time factor [4]. Hence, usability problems should be overcome during software products development.

Usability problems are considered as a risk factor in development of usable software product and using risk management, potential usability risks can be defined at earlier phases of the development process before risk control activities could be implemented. Currently, development team is facing challenges in predicting usability risks earlier in the development process due to lack of efforts in identifying, analyzing and prioritizing usability risks.

This paper puts forward a survey to identify potential usability risk during SDLC, taking software developers and software project managers in Malaysian Public Sector as the respondents. We present a list of potential usability risk during SDLC. Project managers, quality managers, risk management team and the software development team may benefit by ensuring identified usability risks are eliminated in each phase of software development lifecycle. This contributes to development of more usable and productive software product.

II. RELATED WORK

The concept of risk management has been a popular approach in non-software domain for several decades and it has been adopted in the software domain since the last few years [5, 6]. Using risk management concept, risk can be identified, analyzed, prioritized, mitigated and controlled [7]. This paper concerns research on risk identification steps as it is the initial step in the risk management process.

A. Risk Identification

The objective of risk identification is to determine the risk that may affect a project or product. Early identification of risk helps in minimizing and preventing the effects of the risk. Risk can be identified using techniques such as interview, brainstorm, assumption analysis, survey, voluntary reporting, decomposition, utilization of risk taxonomies and critical path analysis [8].

Risk identification using interview is used when selected experienced project managers or experts in the field are involved. Their experiences will provide adequate information in identifying risk [9]. The drawback of this

technique is it time consuming. Besides interview, brainstorming is an alternate technique used to identify risk. It is followed when a group of respondents are involved together to generate ideas or find a solution for a specific problem [10]. It needs detailed planning and could be hassled. Other risk identification techniques include Delphi, time a fact-finding, checklist and diagram techniques [11, 12]. The Delphi technique involves selecting experts and their anonymous participation in reaching consensus on a subject such as project/product risk [13]. The Delphi technique can reduce single influence on the outcome and can reduce preconception as well, but it is a costly technique.

Survey is also a popular technique to identify risk. Generally the survey is used to identify the probability of occurrences of selected risk. Survey was utilized to analyze 133 projects in the process of risk identification [14]. Even though this technique is time consuming, it contributes to the completeness of the outcome.

Other techniques which are used to identify risks are observation, and documentation analysis [15], Strengths, weaknesses, opportunities and threats (SWOT) analysis [16], Fault Tree Analysis (FTA), Event Tree Analysis (ETA), Hazard and Operability study (HAZOP) and Failure Mode Effect Analysis (FMEA) [17], use of tools, providing risk scenario or risk description and applying continuous and early identification method [18].

B. Usability Risks

The search for the term 'usability risk' shows that this term is not widely used. The term 'usability risk' was first introduced and used in studies involving of e-commerce and World Wide Web services in 1999 [19]. Some studies on mobile application had used this term in their studies as it involves extensive involvement of user [20-22].

Usability risk can be understood as potentially a chosen action or activity lead to an undesirable outcome or loss which could affect usability of a software product. An occurrence of usability risk could develop negative user experiences and leads to software product failure [20]. Many scholars investigate usability problem in their studies and not on usability risk. Usability problem can be perceived as a risk factor in producing usable software product since it is a threat to an optimal user experience [23, 24] where else user experience, in general includes many aspect such as human factors, design, ergonomics, Human Computer Interaction (HCI), accessibility, marketing as well as usability.

Fig. 1 summarizes usability problem as a risk factor for producing usable software product and any effort to identify usability risk can be achieved by taking usability problem as the usability risk factor.

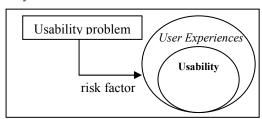


Fig 1. Usability problem as risk factor

III. RESEARCH DESIGN

A. Research Questions

This study has one research question as stated below.

What are the usability risks that occur during SDLC?

This research question is intended to identify potential usability risks by empirically validate through survey the occurrences of usability risk during SDLC.

B. Research Methods

To answer the research question, a survey was carried out. A questionnaire was constructed with usability risk factors that were derived from usability attributes and sub attributes defined in software quality models [25]. This questionnaire was distributed to 330 respondents consist of software developers and software project managers from Malaysian Public Sector.

Respondents are chosen from Malaysian Public Sector because it was reported in a survey by Malaysian Administrative Modernization and Management Planning Unit (MAMPU) in 2011 that usage of online services in government is only 40% of the overall online services provided and this shows users are exposing to higher usability problem in using online services. This environment is adequate and sufficient to verify usability risk factors identified from software quality models.

Data from survey are then analysed to obtain potential usability risk factors that have been agreed by the respondents as important factor that shows the occurrence of usability risk.

C. Survey Design

• Recruiting Respondents

Survey respondents were chosen among software developers and software project managers who have experience in software development process and responsible in dealing with risks during software development. Respondent is recruited from 23 ministries and Malaysian Administrative Modernization and Management Planning Unit (MAMPU) in Malaysian Public Sector. MAMPU is included in this survey as it is the responsible government agency to oversee the functions of administrative modernization and human resource planning for the public sector.

• Developing Questionnaire

The questionnaire was designed based on seven stages provided in [26]: identify the research objectives, identify and characterize the target audience, design the sampling plan, design and write the questionnaire, pilot test the questionnaire, distribute the questionnaire, and analyze the results and write a report.

It is structured in two sections, A and B. Section A contains questions on demography of the

respondents such as ministry, gender, age, service scheme, experience in software development and knowledge on usability practices in software development.

Section B lists 38 various usability risk factors which could contribute to usability risk. These usability risk factors were derived from usability attributes and sub attributes stated in Table I. This is aligned with the idea that factors affecting the quality of software can be identified from attributes defined in software quality models [4]. Usability attributes used for the purpose of constructing the questionnaire are Effectiveness, Efficiency, Satisfaction, Comprehensibility and Safety with attribute Effectiveness consists of nine questions, Efficiency with seven questions, Satisfaction with seven questions, Comprehensibility with nine questions and Safety with six questions. Respondents are also given opportunity to express their suggestion on potential usability risk.

Five point Likert scales are provided for each usability risk factors in the questionnaire: strongly agree, agree, neither, disagree and strongly disagree, with '1' representing strongly disagree, and '5' representing strongly agree [27]. Each usability risk factors are written in an optimistic manner, whereby if a usability risk factor is ranked closer to strongly agree, it is more likely that it contributes to the occurrences of usability risk occurs during the software development process.

Only usability risk factors with point of *strongly agree* and *agree* is considered as factors contributing to usability risk and likely occurs during the software development process. The questionnaire is not accessible in this paper due to the space limitation.

Following the explanation given above, any inability to achieve characteristics defined in usability attributes a sub attributes leads to occurrence of usability risks and in this context we had defined a preliminary list of 40 potential usability risks in our previous study [28]. This list has been updated as shown in Table II.

TABLE I. USABILITY ATTRIBUTES AND SUB ATTRIBUTES

Usability			
Attributes	Sub Attributes		
Effectiveness	Task Accomplishment, Operability, Universality, Flexibility, Error		
Efficiency	User Effort, Finance, Resource Utilization, Performance		
Comprehensibility	Clarity, Learnability, Memorability, Helpfulness		
Satisfaction	Likeability, Comfort, Attractiveness, Trustfulness		
Safety	User Safety, Third Party Safety and Environmental Safety		

TABLE II. POTENTIAL USABILITY RISK DERIVED FROM USABILITY ATTRIBUTES

	Potential Usekility Diely			
Code	Potential Usability Risk Effectiveness (E)			
E1	Low percentage of task accomplishment			
E2	Inappropriateness of the task output			
E3	Incorrect task execution			
E4	Incomplete functionalities to perform a task			
E5	Low usage by persons with some disabilities			
E6	Lack of cultural diversity in user interface			
E7	Inability to adapt to changing user preferences and environment			
E8	High ratio of failure resulted from human errors			
E9	High ratio of failure resulted from execution errors			
E10	Lack of user control			
	Efficiency (F)			
F1	Incorrect or inaccurate result produced			
F2	Low estimation of cost in development			
F3	Inadequate budget [project funding uncertainty]			
F4	Low estimation of cost of human resources in development			
F5	Lack of utilization of command			
F6	Longer execution time of a task			
F7	Maximum usage of memory while executing a task in software			
	Satisfaction (S)			
S1	Software not preferred or liked by the user			
S2	Lack of software stability			
S3	Lack of trust on software			
S4 S5	Unable to fulfil initial intention of user towards the software			
S6	Bad response from user after using the software			
S7	Confusing design (including the search facilities) Lack of aesthetic features and good UI design			
57	Comprehensibility (C)			
C1	Lack of clarity in system's properties and functionalities			
C2	Lack of skills for user and developer			
C3	High complexity in design and architecture			
C4	Inability to understand the software			
C5	Inadequate training for user			
C6	Longer time to learn the software			
C7	Unable to remember elements and functionality of the software			
C8	Incomplete and Inadequate documentation/ user manuals			
C9	Lack of design documentation			
C10	Insufficient support system (help)			
	Safety (T)			
T1	Loss of information/data			
T2	High vulnerability to threat			
Т3	High prone to system failure/corruption			
T4	Working environment prone to hazards			
T5	Unable to avoid risk and damage to individuals other than the			
	user when the system is in use			
T6	Change in working environment			

D. Data Collection

Since the respondents for these surveys are carefully chosen from the area of software development, non-probability samples are employed in this survey. Stratified sampling was reasonable to use in collecting data since 24 organization (23 ministries and MAMPU) were involved in this survey. The population of software developers and

software project managers in Malaysian Public Sector has been identified as 2514 people. Hence, the sample size of the respondents has been determined as 330 people using a software called G*Power.

Respondents were invited by email, which was forwarded to the Head of Information Technology Department in each organization. Of the 330, 270 (81%) respondents completed the survey and 19% of the respondents either did not provide any response or did not complete the survey. Each respondent was given choice to choose the mode of the questionnaire either thru online, soft copy or hard copy. From 270 completed surveys, 28.5% questionnaires are collected online, 66.7% was collected as hard copy and the rest collected thru email. To avoid bias, respondents were informed that data collection was fully anonymous and kept unknown to others.

IV. RESULT AND DISCUSSION

In this section, answer to our research question, *How to identify usability risks that occur during SDLC?* are discussed. The occurrences of usability risks are identified from respondents feedback on the usability risk factors listed in the survey. All usability risk factors that were either *agree* or *strongly agree* by respondent shows the occurrences of related usability risk.

A. Demography

Out of 270 respondents who have completely answered the questionnaire, 63% were female and 65% were between the age group of 30-40 years. In terms of experience in software development, most respondents (40.4%) have 1-5 years of experience and about 51.1% of total respondents have more than 5 years of experiences, which are sufficient to answer our questionnaire effectively. Almost 80.7% of the respondents have knowledge on usability practices which are an important aspect in our survey. This ensures that most respondents are able to understand and answer the questionnaire honestly.

B. Consistency of Constructs

To detect any inconsistency in the construction of the questionnaire, Cronbach's Alpha value was calculated. A factor is considered consistent when its risk factors yield a Cronbach's Alpha greater or equal to 0.7 [29]. Table III shows Cronbach's Alpha for our questionnaires.

The alpha coefficient for the 38 items is 0.905, suggesting that the items have relatively high internal consistency.

TABLE III. CRONBACH'S ALPHA VALUE

Cronbach's Alpha	N of Items (number of questions in the questionnaire
0.905	38

C. Occurrences of Usability Risk Factors

Occurrence of usability risk factors in the survey reflect on the occurrences of usability risks itself. Occurrence of usability risk factors is determined by analyzing respondent's agreement (option 'agree' and 'strongly agree' in the survey).

It has been found that all usability risk factors listed in the questionnaire have more than 50% respondents agree that these usability risk factors contribute to occurrences of usability risk.

Eighteen factors are listed below and it is agreed by more than 90% of the respondents as contributing factor for usability risk:

- Ability of software to accomplish more tasks
- Appropriate way of showing task output (result)
- Ability of software to perform task correctly
- Providing complete functionalities to perform a task
- Stability in software
- Software's ability to produce correct and accurate result in return for user effort
- Software's ability in adapting to changing user preferences and working environment
- Software's ability to fulfill initial intention of users towards the software
- Good response from users after using the software
- Clear design (including search facilities)
- Aesthetic features and good user interface design in software
- Clarity in software's properties and functionalities
- The skill of users and developers in software development
- Providing adequate training for user leads
- The ability of user to learn to use the software easily and faster
- Complete and adequate documentation and user manual
- Sufficient support system in software such as "help"
- Safety of information or data

Hence, usability risk contributed from the above listed usability risk factors can be considered of having high occurrences during software development process and intense attention is needed in avoiding these risks.

Besides this, about 45 suggestions from respondents on usability risk factor were gathered from this survey. Suggested usability risk factors are analyzed and mapped with a preliminary list of potential usability risks in Table II. The purpose of this mapping is to eliminate redundant (explicitly and implicitly) usability risks and to identify new usability risk.

Six additional usability risk factors have been identified as:

- i. Detailed software penetration tests.
- ii. Maintenance method.

- iii. Updated software/tools to develop a system.
- iv. Developer's readiness to update the software from time to time to fulfill user needs.
- v. Proper handling of request to update software to help on software maturity from time to time
- vi. Changing version of software, can effected usability to user.

From these six usability risk factors, two new potential usability risk (N) has been identified as

- N1 Lack of detailed testing
- N2 Lack of maintenance method

Lack of detailed testing such as usability testing and security testing is considered as usability risk because without proper and incomplete testing, usability features in a software product cannot be improved [30]. Detailed testing is also essential to ensure software, is secure and fulfills the initial requirement of the software.

Lack of maintenance methods [31] also contributes to usability risk. With good maintenance method, usability problems can be fixed with effective fixes such problems can be prevented from reoccurring in the future. Maintenance method includes updating activities in a software or system.

Some opinions such as *Lack of ownership from the user side* and *Poor study on user requirements* are not reckoned as usability risk factor because either it is not related, too generic and not specific, and ambiguous.

In summary, ICT practitioners have agreed and identified that all potential usability risk stated in Table II does occur during SDLC. Furthermore, two new usability risks have been defined and added to the initial list of potential usability list making total potential usability risk identified in this study is 42 risks. List of potential usability risk found in this study is as shown in Table IV.

V. THREAT TO VALIDITY

In this section, threat to validity of construct, internal and external for the literature search and survey were discussed.

A. Construct validity

To prevent construct validity problems in the survey, questionnaires were designed based on usability attributes and sub attributes defined in previously published quality model [25]. The questionnaire was pre tested with pilot test. Pilot test was carried out by distributing 30 questionnaires to software developers. Their feedback on content validity and readability was gathered. The questionnaire is then amended to ensure reliability and constructs validity in the questionnaire. Also, experts' opinions are considered in implementing the survey as the content validity.

TABLE IV. LIST OF POTENTIAL USABILITY RISKS

Potential Usability Risk Code Effectiveness E1 Low percentage of task accomplishment E2 Inappropriateness of the task output E3 Incorrect task execution E4 Incomplete functionalities to perform a task E5 Low usage by persons with some disabilities E6 Lack of cultural diversity in user interface E7 Inability to adapt to changing user preferences and environ E8 High ratio of failure resulted from human errors E9 High ratio of failure resulted from execution errors E10 Lack of user control Efficiency F1 Incorrect or inaccurate result produced F2 Low estimation of cost in development F3 Inadequate budget [project funding uncertainty] F4 Low estimation of cost of human resources in developmer F5 Lack of utilization of command	
E1 Low percentage of task accomplishment E2 Inappropriateness of the task output E3 Incorrect task execution E4 Incomplete functionalities to perform a task E5 Low usage by persons with some disabilities E6 Lack of cultural diversity in user interface E7 Inability to adapt to changing user preferences and enviror E8 High ratio of failure resulted from human errors E9 High ratio of failure resulted from execution errors E10 Lack of user control Efficiency F1 Incorrect or inaccurate result produced F2 Low estimation of cost in development F3 Inadequate budget [project funding uncertainty] F4 Low estimation of cost of human resources in development F5 Lack of utilization of command	
E2 Inappropriateness of the task output E3 Incorrect task execution E4 Incomplete functionalities to perform a task E5 Low usage by persons with some disabilities E6 Lack of cultural diversity in user interface E7 Inability to adapt to changing user preferences and enviror E8 High ratio of failure resulted from human errors E9 High ratio of failure resulted from execution errors E10 Lack of user control Efficiency F1 Incorrect or inaccurate result produced F2 Low estimation of cost in development F3 Inadequate budget [project funding uncertainty] F4 Low estimation of cost of human resources in development F5 Lack of utilization of command	
E3 Incorrect task execution E4 Incomplete functionalities to perform a task E5 Low usage by persons with some disabilities E6 Lack of cultural diversity in user interface E7 Inability to adapt to changing user preferences and environ E8 High ratio of failure resulted from human errors E9 High ratio of failure resulted from execution errors E10 Lack of user control Efficiency F1 Incorrect or inaccurate result produced F2 Low estimation of cost in development F3 Inadequate budget [project funding uncertainty] F4 Low estimation of cost of human resources in developmer F5 Lack of utilization of command	
E4 Incomplete functionalities to perform a task E5 Low usage by persons with some disabilities E6 Lack of cultural diversity in user interface E7 Inability to adapt to changing user preferences and environ E8 High ratio of failure resulted from human errors E9 High ratio of failure resulted from execution errors E10 Lack of user control Efficiency F1 Incorrect or inaccurate result produced F2 Low estimation of cost in development F3 Inadequate budget [project funding uncertainty] F4 Low estimation of cost of human resources in development F5 Lack of utilization of command	
E5 Low usage by persons with some disabilities E6 Lack of cultural diversity in user interface E7 Inability to adapt to changing user preferences and environ E8 High ratio of failure resulted from human errors E9 High ratio of failure resulted from execution errors E10 Lack of user control Efficiency F1 Incorrect or inaccurate result produced F2 Low estimation of cost in development F3 Inadequate budget [project funding uncertainty] F4 Low estimation of cost of human resources in development F5 Lack of utilization of command	
E6 Lack of cultural diversity in user interface E7 Inability to adapt to changing user preferences and environ E8 High ratio of failure resulted from human errors E9 High ratio of failure resulted from execution errors E10 Lack of user control Efficiency F1 Incorrect or inaccurate result produced F2 Low estimation of cost in development F3 Inadequate budget [project funding uncertainty] F4 Low estimation of cost of human resources in development F5 Lack of utilization of command	
E7 Inability to adapt to changing user preferences and enviror E8 High ratio of failure resulted from human errors E9 High ratio of failure resulted from execution errors E10 Lack of user control Efficiency F1 Incorrect or inaccurate result produced F2 Low estimation of cost in development F3 Inadequate budget [project funding uncertainty] F4 Low estimation of cost of human resources in development F5 Lack of utilization of command	
E8 High ratio of failure resulted from human errors E9 High ratio of failure resulted from execution errors E10 Lack of user control Efficiency F1 Incorrect or inaccurate result produced F2 Low estimation of cost in development F3 Inadequate budget [project funding uncertainty] F4 Low estimation of cost of human resources in development F5 Lack of utilization of command	
E9 High ratio of failure resulted from execution errors E10 Lack of user control Efficiency F1 Incorrect or inaccurate result produced F2 Low estimation of cost in development F3 Inadequate budget [project funding uncertainty] F4 Low estimation of cost of human resources in developmen F5 Lack of utilization of command	nt
E10 Lack of user control Efficiency F1 Incorrect or inaccurate result produced F2 Low estimation of cost in development F3 Inadequate budget [project funding uncertainty] F4 Low estimation of cost of human resources in development F5 Lack of utilization of command	nt
F1 Incorrect or inaccurate result produced F2 Low estimation of cost in development F3 Inadequate budget [project funding uncertainty] F4 Low estimation of cost of human resources in developmen F5 Lack of utilization of command	nt
F1 Incorrect or inaccurate result produced F2 Low estimation of cost in development F3 Inadequate budget [project funding uncertainty] F4 Low estimation of cost of human resources in development F5 Lack of utilization of command	ıt
F2 Low estimation of cost in development F3 Inadequate budget [project funding uncertainty] F4 Low estimation of cost of human resources in development F5 Lack of utilization of command	ıt
F3 Inadequate budget [project funding uncertainty] F4 Low estimation of cost of human resources in developmen F5 Lack of utilization of command	ıt
F4 Low estimation of cost of human resources in developmer F5 Lack of utilization of command	ıt
F5 Lack of utilization of command	
F6 Longer execution time of a task	
F7 Maximum usage of memory while executing a task in soft	ware
Satisfaction	
S1 Software not preferred or liked by the user	
S2 Lack of software stability	
S3 Lack of trust on software	
S4 Unable to fulfil initial intention of user towards the softwa	ire
S5 Bad response from user after using the software	
S6 Confusing design (including the search facilities)	
S7 Lack of aesthetic features and good UI design	
Comprehensibility	
C1 Lack of clarity in system's properties and functionalities	
C2 Lack of skills for user and developer	
C3 High complexity in design and architecture	
C4 Inability to understand the software	
C5 Inadequate training for user	
C6 Longer time to learn the software	
C7 Unable to remember elements and functionality of the soft	tware
C8 Incomplete and Inadequate documentation/ user manuals	
C9 Lack of design documentation	
C10 Insufficient support system (help)	
Safety	
T1 Loss of information/data	
T2 High vulnerability to threat	
T3 High prone to system failure/corruption	
T4 Working environment prone to hazards	
T5 Unable to avoid risk and damage to individuals other than	the
user when the system is in use	
T6 Change in working environment	
Others	
N1 Lack of detailed testing	
N2 Lack of maintenance method	

B. Internal validity

Threats to internal validity are minimal in the survey because only descriptive statistical were used to identify potential usability risk. Demography data of respondents provide initial information to ensure the respondents are within the defined sample. There were about nine inquiries of respondents before and after completing the questionnaire, showing that most respondents understand questionnaire questions and answered the questionnaire truthfully.

C. External validity

Threats to external validity may reduce by the fact that the survey does not have very huge sample size and was only conducted in the Malaysian Public Sector.

VI. CONCLUSION

This paper presents a survey analysis that provides better understanding of potential usability risks, in the context of the Malaysian Public Sector. This survey, which is based on the use of Likert-scale questionnaires, is analyzed using descriptive analysis to determine the percentage of respondent that agrees on the occurrences of usability risk factors that could contribute to usability risk during software development process. Being so, the question proposed in the beginning of this paper; *How to identify usability risks that occur during SDLC?* are fully answered by the output of the survey.

In future, usability risk identified from this survey will be reconciled with usability risk found in the literature to ensure risks with the same meaning are considered only once. After the process of reconciliation, finalized list of usability risks is then used in development of questionnaire to collect information on usability risk's impact and likelihood on software development phases for future analysis. All of these aim at development of more usable and successful software product.

ACKNOWLEDGEMENT

This research is funded by the RU-Tier1 Research grant of Universiti Teknologi Malaysia (UTM) in collaboration with the Malaysian Ministry of Education (MOHE) under the Vot no. 08H28. The authors would like to thank the Research Management Centre of UTM and MOHE for their support and cooperation including students and other individuals who are either directly or indirectly involved in this project. Our special thanks to the respondents, consists of software developers and software project managers who have participated in the survey that we have conducted.

REFERENCES

- Xenos, M. Usability perspective in software quality. in Usability Engineering Workshop, The 8th Panhellenic Conference on Informatics with International Participation. 2001. Southern Cyprus.
- [2] DIN, E., 9241-11. Ergonomic requirements for office work with visual display terminals (VDTs)-Part 11: Guidance on usability. 1998, International Organization for Standardization.
- [3] Lavery, D.a.C., Gilbert Representing Predicted and Actual Usability Problems. in Proceedings of International Workshop on Representations in Interactive Software Development 1997. QMW College, London
- [4] Sharma, A.K., A. Kalia, and H. Singh, An Analysis of Optimum Software Quality Factors. IOSR Journal of Engineering, 2012. 2(4): p. 663-669.
- [5] Tianyin, P. Development of software project risk management model review. on 2011 2nd International Conference in Artificial Intelligence, Management Science and Electronic Commerce (AIMSEC), 2011: IEEE.
- [6] Misra, S.C., V. Kumar, and U. Kumar, Different techniques for risk management in software engineering: a review, in ASAC 2006. 2006, Eric Sprott School of Business Carleton University Banff: Alberta.

- [7] Boehm, B.W., Software risk management: principles and practices. Software, IEEE, 1991. 8(1): p. 32-41.
- [8] Westfall, L., Software Risk Management, in International Conference on Software Quality. 2011: San Diego, California.
- [9] brand, L., et al. The Emergence of Information Infrastructure Risk Management in IT Services. in 2012 45th Hawaii International Conference on System Science (HICSS), 2012.
- [10] Sommerville, I., Software Engineering. 7th Edition ed. International Computer Science Series. 2007, Harlow, England: Addison Wesley
- [11] Xiang, W., Software Engineering Project Management. 2nd Edition ed. Study Book. 2007, Austalia: University of Southern Queensland.
- [12] Miler, J., A Method of Software Project Risk Identification and Analysis, in Faculty of Electronics, Telecommunications and Informatics. 2005, GDANSK University of Technology.
- [13] Liu, S., et al., Comparing senior executive and project manager perceptions of IT project risk: a Chinese Delphi study. Information Systems Journal, 2010. 20(4): p. 319-355.
- [14] Kusumo, D.S., et al. Risks of off-the-shelf-based software acquisition and development: A systematic mapping study and a survey. in 16th International Conference on Evaluation & Assessment in Software Engineering (EASE 2012), 2012.
- [15] Lobato, L.L., et al. Risk management in software product lines: An industrial case study. in 2012 International Conference on Software and System Process (ICSSP), 2012.
- [16] Hillson, D., Extending the risk process to manage opportunities. International Journal of Project Management, 2002. 20(3): p. 235-240
- [17] Mokhtari, K., et al. A preliminary research on risk management for marine industry applications. in 2012 International Conference on Quality, Reliability, Risk, Maintenance, and Safety Engineering (ICQR2MSE), 2012.
- [18] Lobato, L.L., et al., Risk Management in software engineering: A scoping study. 2012.
- [19] Platt, A.B. The usability risk. in Proceedings of the 18th IEEE Symposium on Reliable Distributed Systems, 1999, 1999.
- [20] Ketola, P., Integrating usability with concurrent engineering in mobile phone development. 2002: University of Tampere.
- [21] Jones, T.C., Assessment and Control of Software Risk. 1994, New York: Prentice-Hall.
- [22] Jin, B., et al., A Study for Usability Risk Level in Physical User Interface of Mobile Phone, in Usability and Internationalization. HCI and Culture, N. Aykin, Editor. 2007, Springer Berlin Heidelberg. p. 327-335.
- [23] Inversini, A., L. Cantoni, and D. Bolchini, Connecting usages with usability analysis through the user experience risk assessment model: A case study in the tourism domain. 2011. p. 283-293.
- [24] Josang, A., et al. Security Usability Principles for Vulnerability Analysis and Risk Assessment. in Computer Security Applications Conference, 2007. ACSAC 2007. Twenty-Third Annual. 2007.
- [25] Dubey, S.K., A. Gulati, and A. Rana, Integrated Model for Software Usability. International Journal on Computer Science and Engineering, 2012. 4(3).
- [26] Kasunic, M., Designing an effective survey. 2005, DTIC Document.
- [27] Phyllis Tharenou, R.D., Brian Cooper, Management Research Methods. 2007: Cambridge University Press.
- [28] Sambantha Moorthy, J.T., S. Ibrahim, and M. Naz'ri Mahrin, Identifying Potential Usability Risk During Software Development Process. Open International Journal of Informatics, 2013. 1: p. 29-45
- [29] Joseph F. Hair, J., et al., Multivariate data analysis (6th ed.): with readings. October 2005: Prentice-Hall, Inc. 745.
- [30] Kessner, M., et al. On the reliability of usability testing. in CHI'01 extended abstracts on Human factors in computing systems. 2001: ACM.
- [31] Vilbergsdottir, S.G., E.T. Hvannberg, and E.L.-C. Law, Assessing the reliability, validity and acceptance of a classification scheme of usability problems (CUP). Journal of Systems and Software, (0).