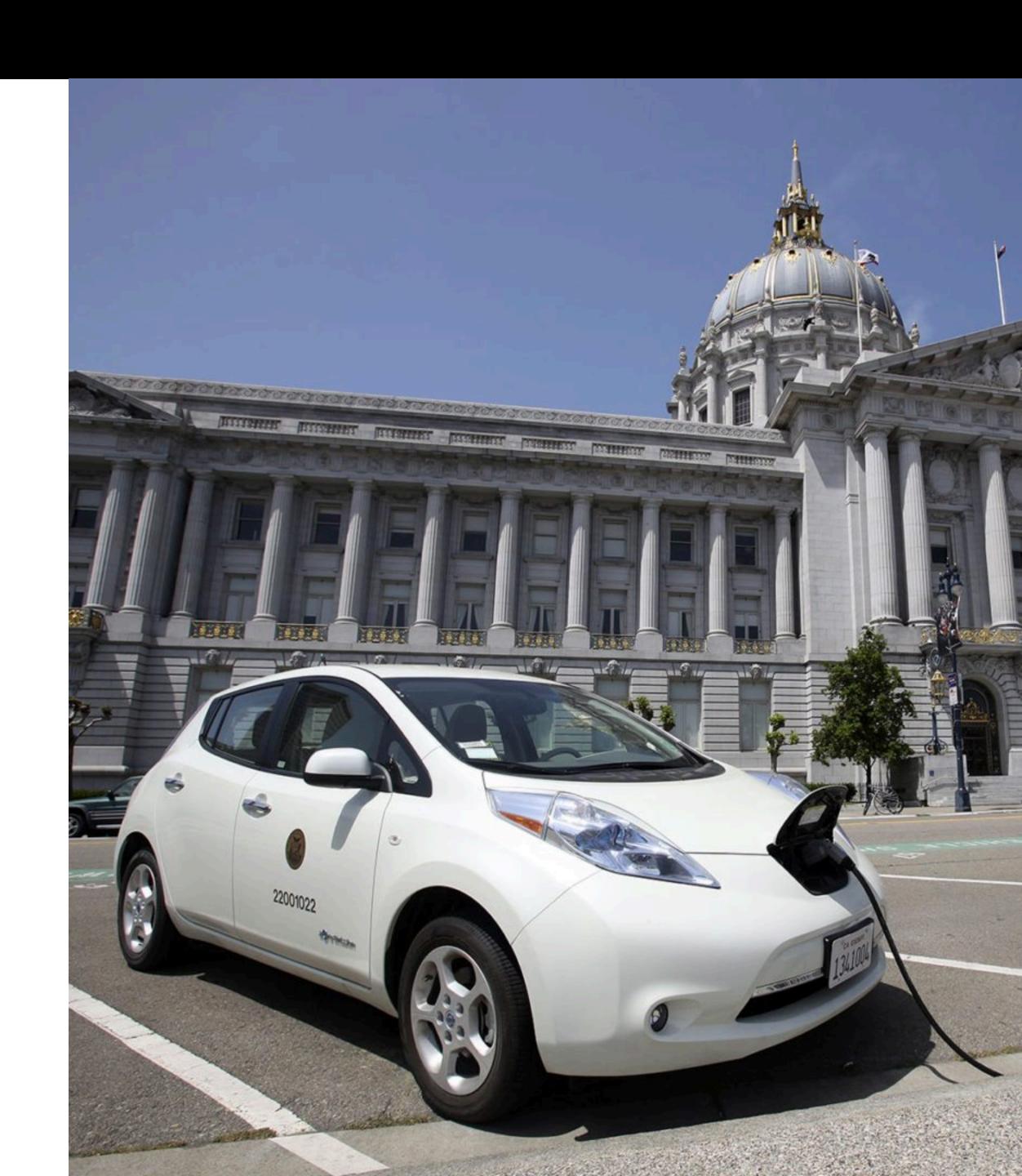
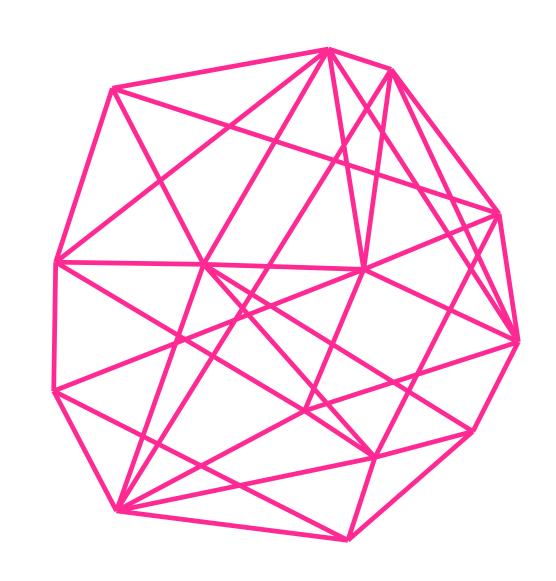
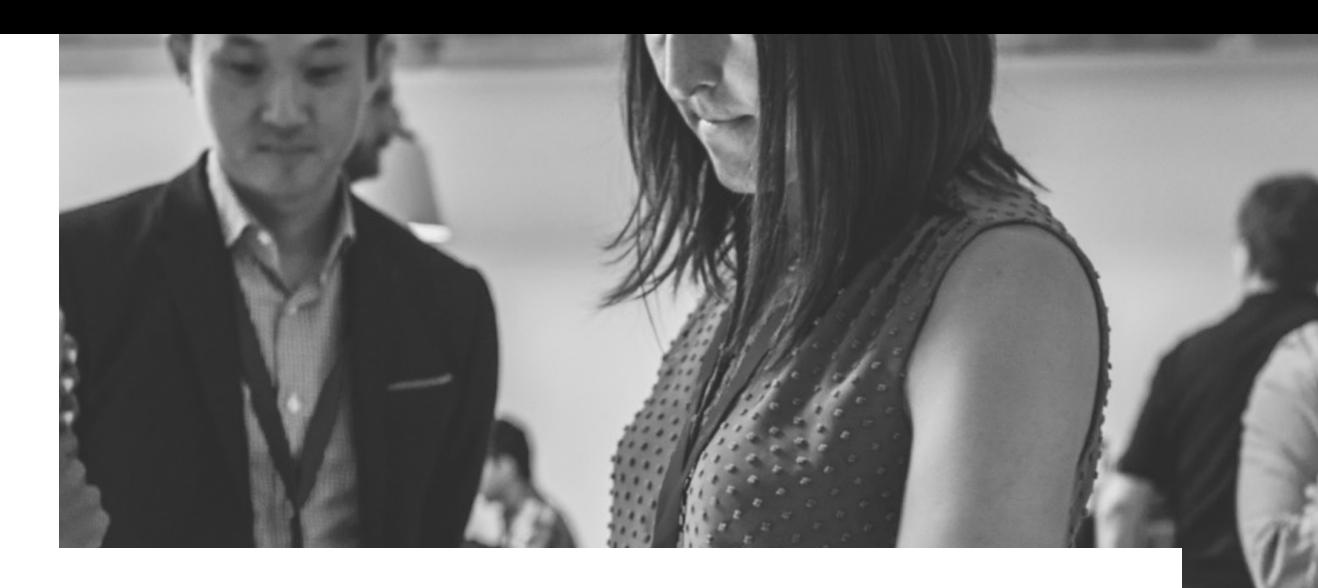
What has to be true?

3-5 YEARS FROM NOW

- Availability of bidirectional charging stations to push and pull power
- $\bullet \ \ Large\ enough\ EV fleets\ on line$
 - ullet 24k EV's discharging at the same time
- Ample downtime for discharge







WHAT'S THE FUTURE

- $\bullet \quad We \ can \ think \ of EVF leets \ as \ a \ mobile \ power \ plant$
- ullet Predict the economics of scaling an EV fleet
 - Enable utility companies to smooth peak power (Duck Curve)

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