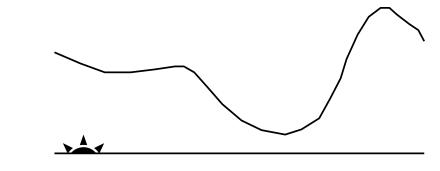


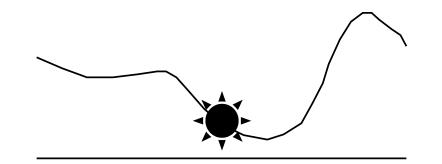
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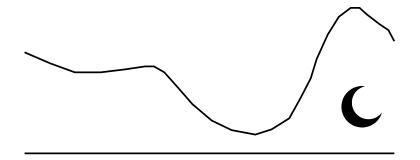
## OUR HYPOTHESIS

+4-

By enabling utilities and fleets to engage each other for on demand energy storage and delivery, utilities can reduce their costs and create new incentive models for vehicle OEMs and fleet managers







## DECENTRALIZED NETWORK

## Future Grid



