

# **Pricing Contingent Capital With a Capital-Ratio Trigger**

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Based on joint work with Behzad Nouri  
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- Swiss plan:
  - 9% CoCo requirement + 10% equity
  - Partial conversion at different levels
- Investor demand (and regulatory treatment) uncertain

# Issuance To Date

- Lloyds Banking Group, Nov 2009: CoCo bonds that convert if a capital ratio is breached
- Yorkshire/Chelsea Building Society, Dec 2009
- Rabobank, Mar 2010, Jan 2011: debt with an automatic write-down
- Credit Suisse CoCos, Feb 2011 (and more to come)
- Barclays...?

All based on regulatory capital ratio triggers

# Triggers

## **Regulatory (capital-ratio) trigger:**

- + Not subject to market manipulation
- + Incorporates regulators' superior information
- Backward looking and slow to react
- May be subject to political manipulation

## **Market (stock price) trigger:**

- + Forward-looking and quick to react
- + Incorporates market's superior information
- May be subject to market manipulation
- May be more vulnerable to false alarms

# Other Dimensions

## Gone concern vs. Going concern

- For valuation, just a matter of the *level* of the trigger
- Legal differences related to bankruptcy, voting rights

## Stepped Conversion vs. All-In Conversion

- Stepped: Partial conversion when trigger is hit
- All-In: Full conversion first time trigger is hit

# Related Work

- Flannery (2005,2009):
  - Proposed market trigger, stepped conversion
- McDonald (2010), Squam Lake Working Group (2010)
  - Dual trigger: market and systemic
- Pennacchi et al. (2010)
  - Market trigger, buyback option for equity holders
- Albul et al. (2010)
  - Asset value trigger
- Sundaresan and Wang (2010)
  - Pitfalls of market triggers

*We give closed-form valuations for CC with a capital-ratio trigger and stepped conversion*



# Conversion: First Look

10% capital  
requirement just  
met

Assets		Liabilities	
V =	100	D =	60
		B =	30
		Q =	10

(a)

Loss of 5 in asset  
value absorbed  
by equity

Assets		Liabilities	
V =	95	D =	60
		B =	30
		Q =	5

(b)

Conversion of  
debt restores  
10% capital

Assets		Liabilities	
V =	95	D =	60
		B =	25.5
		Q =	9.5

(c)

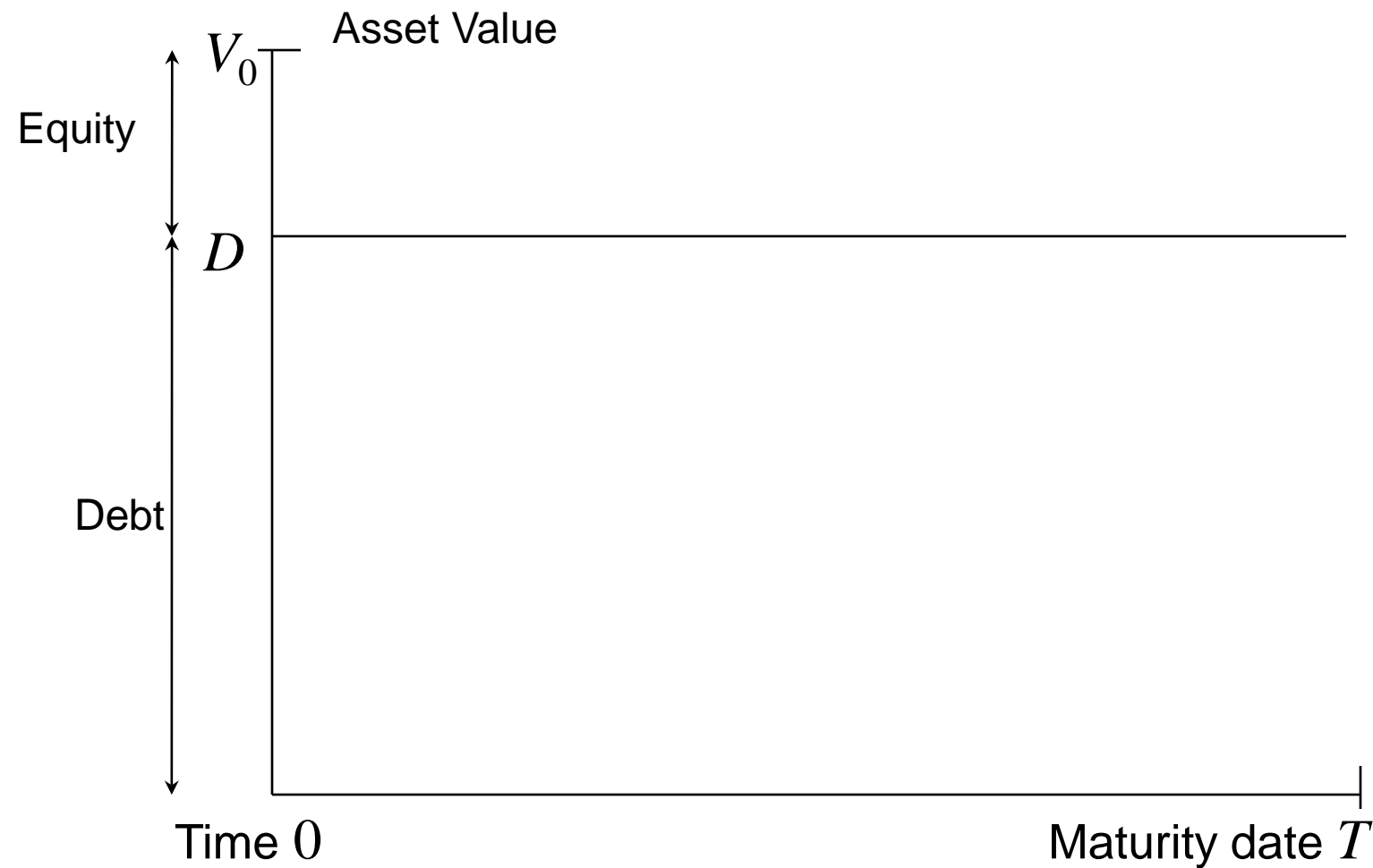
V = asset value

D = straight debt

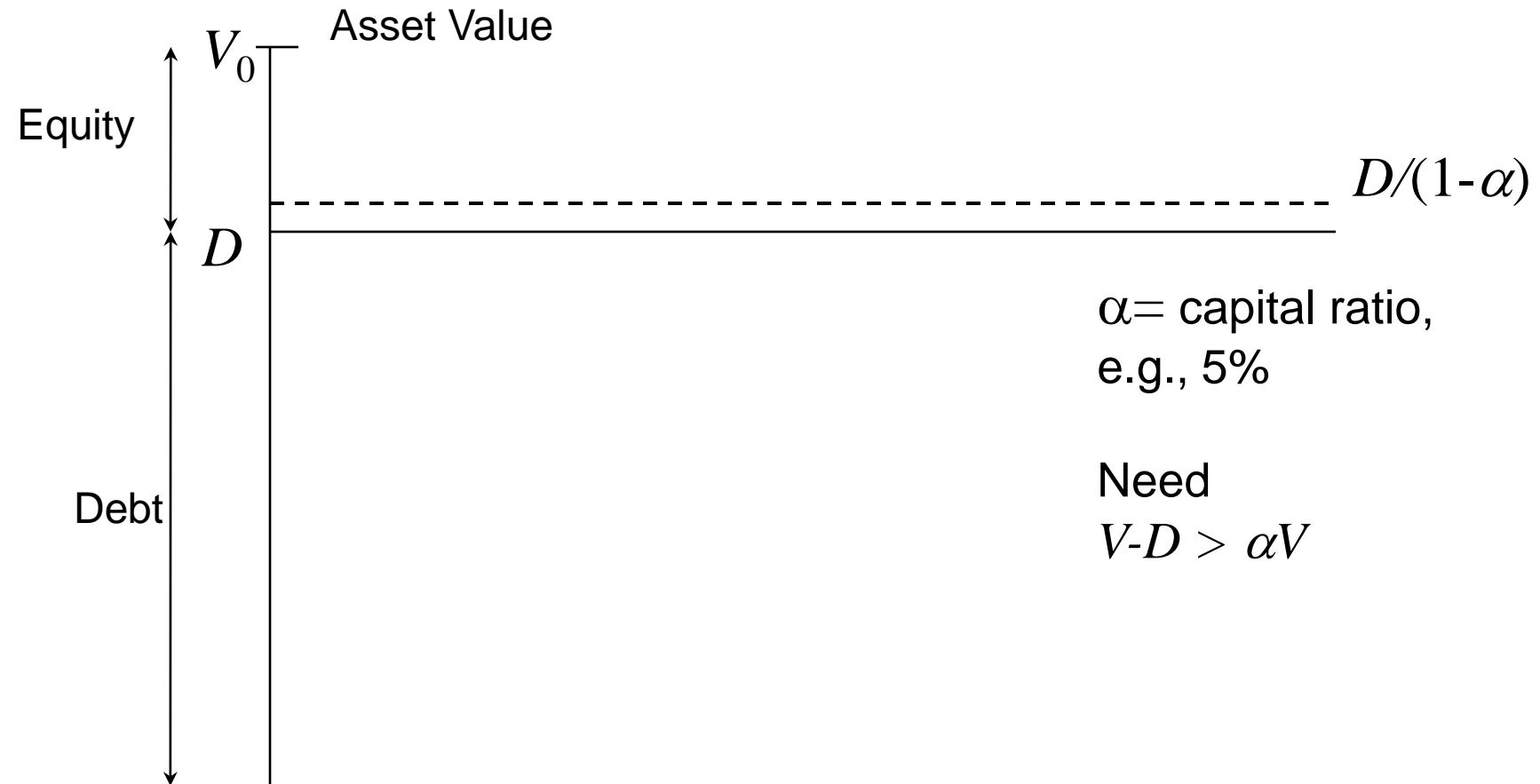
B = convertible debt

Q =  $V - D - B$  = shareholder's equity (measure of capital)

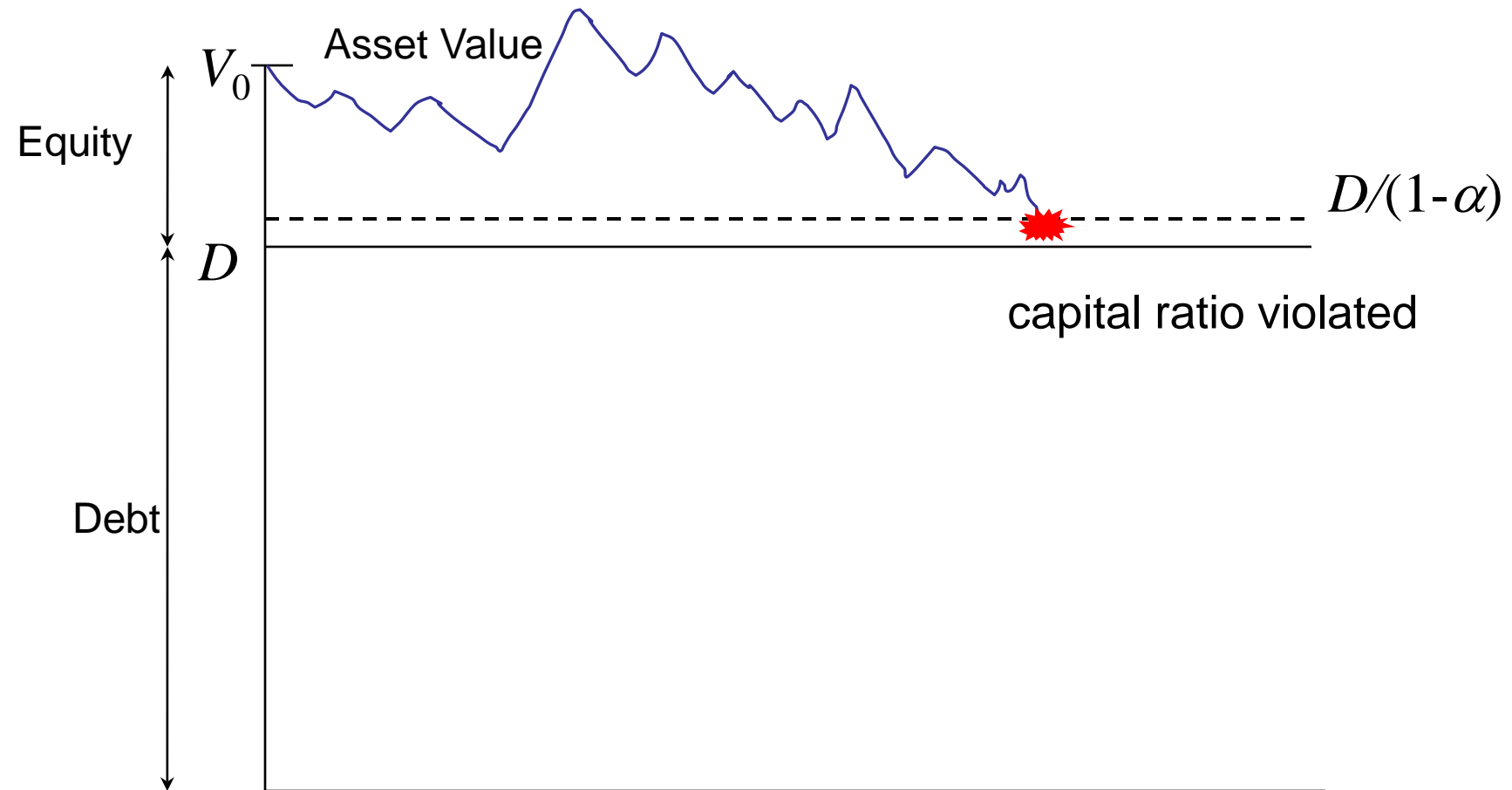
# Structural Model (Merton, Black-Cox, Leland...)



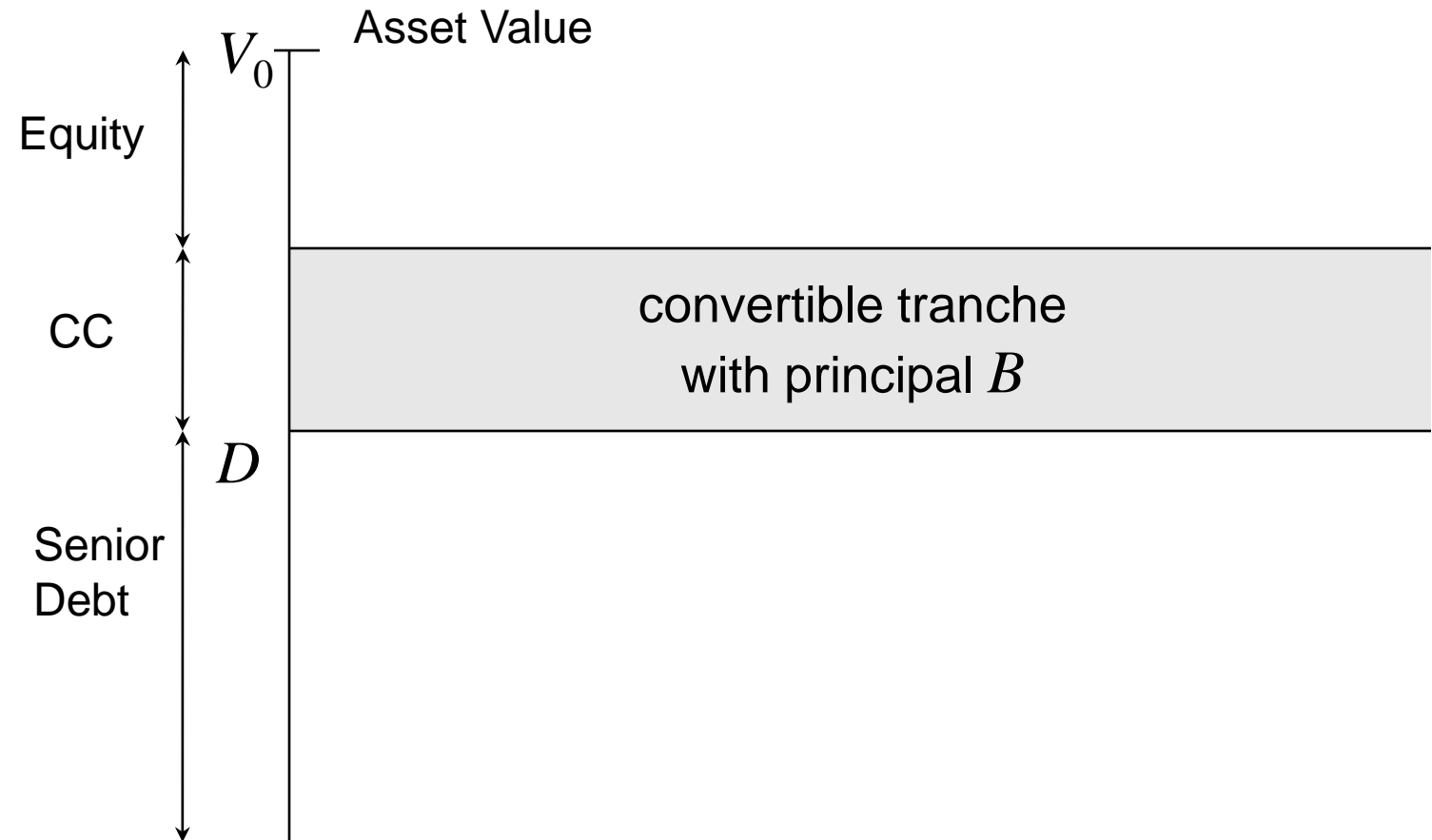
# Without Contingent Capital



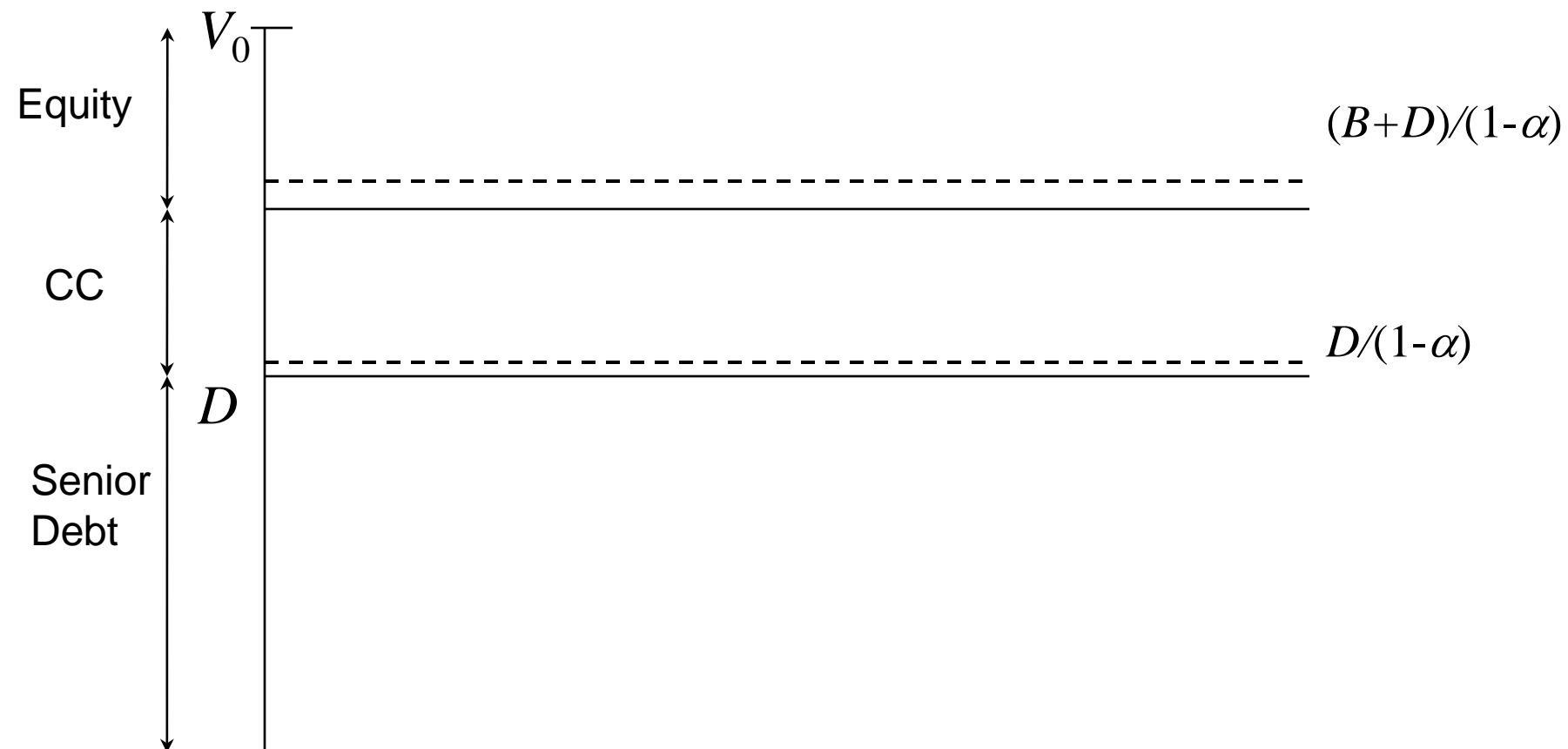
# Without Contingent Capital



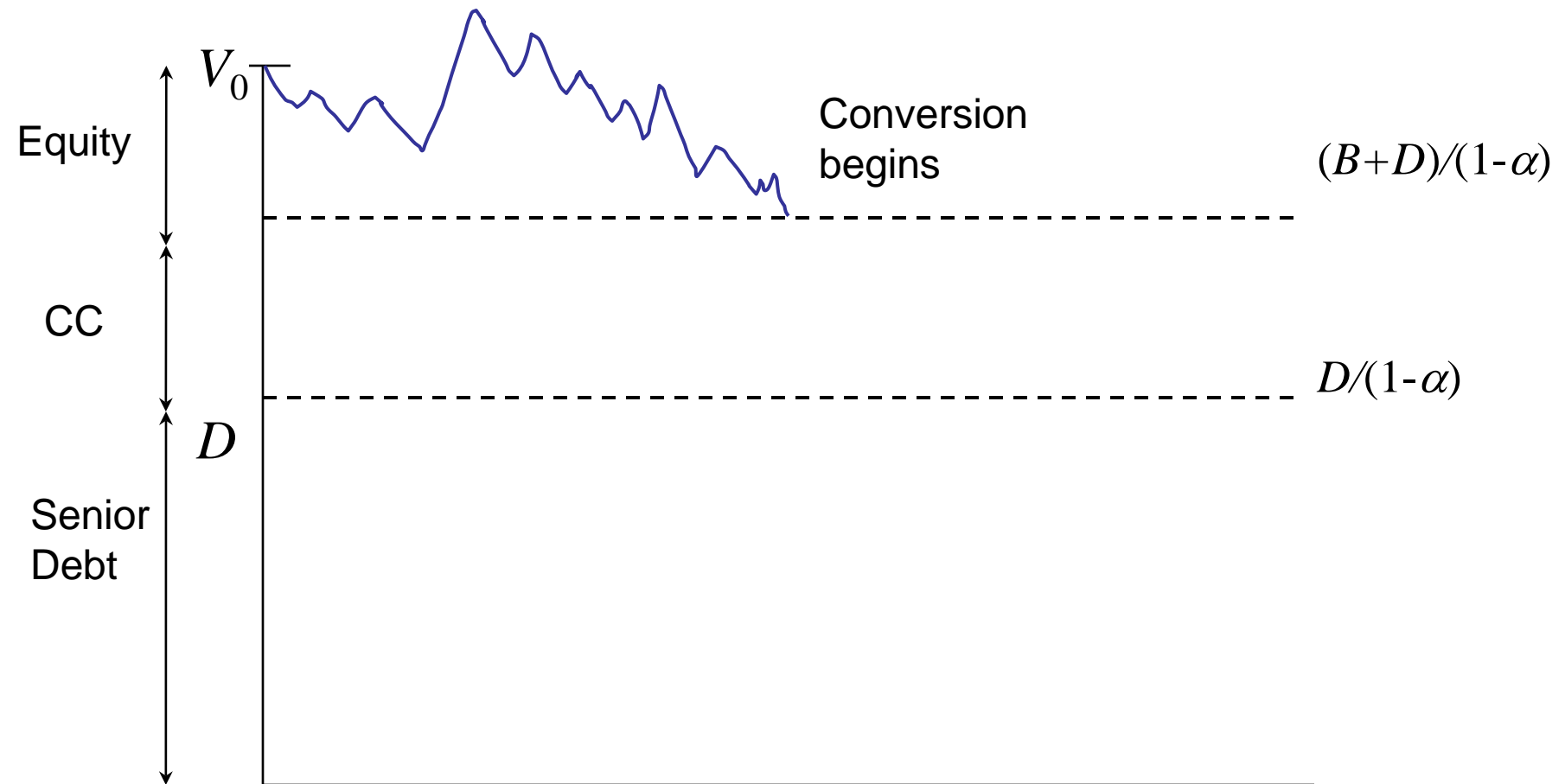
# With Contingent Capital



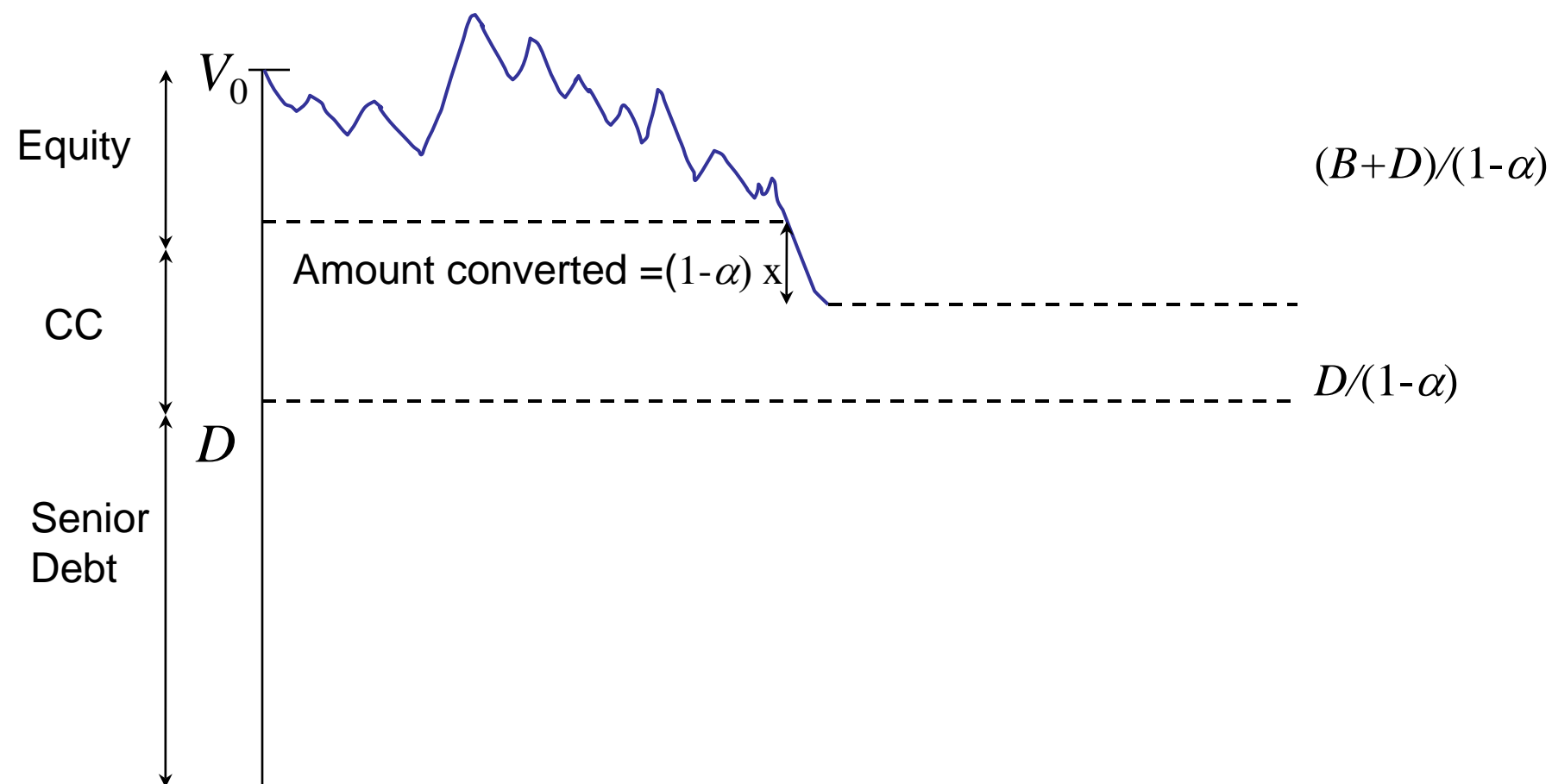
# Conversion Boundaries



# With Contingent Capital

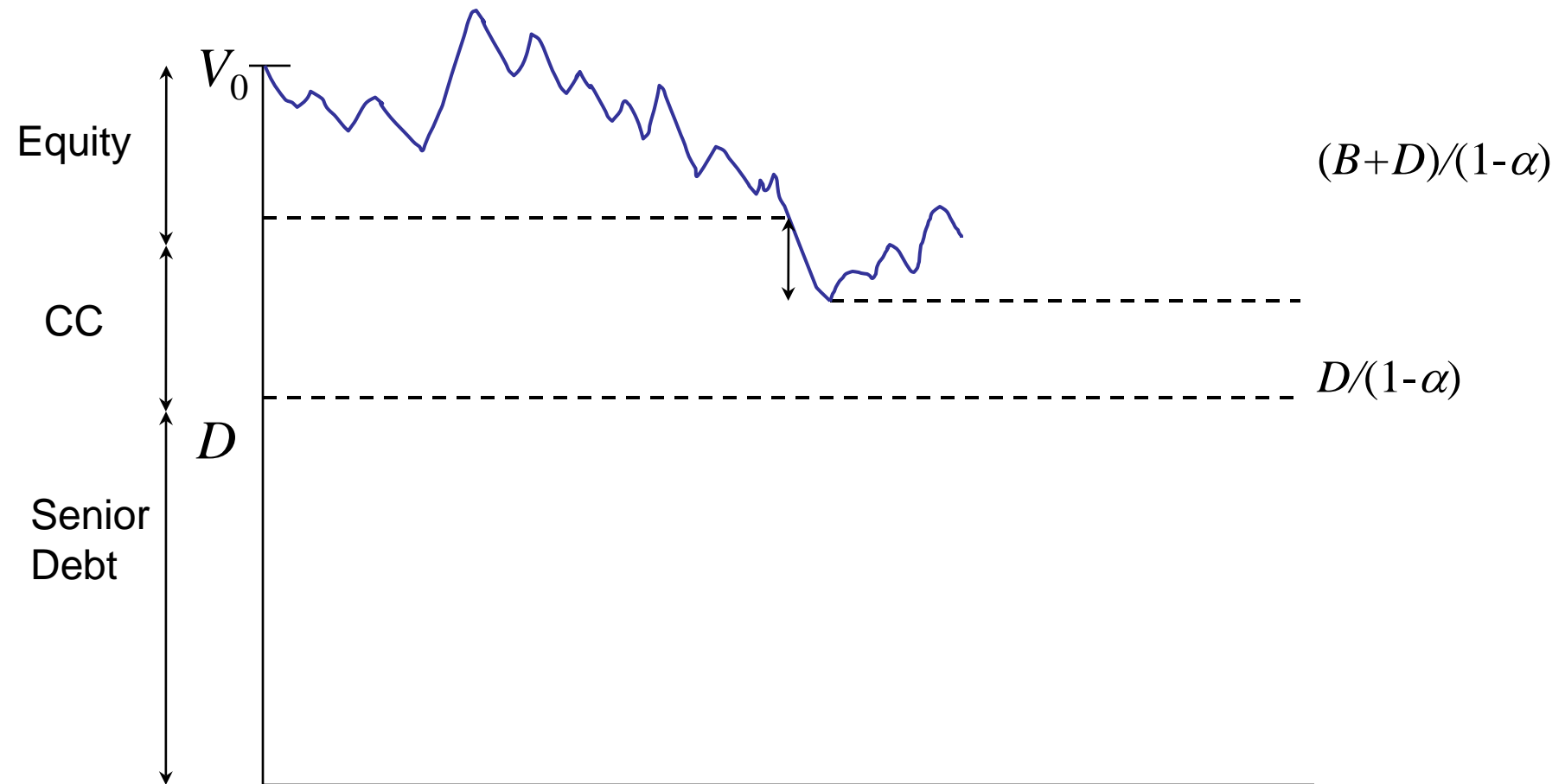


# Conversion to Equity to Maintain Ratio

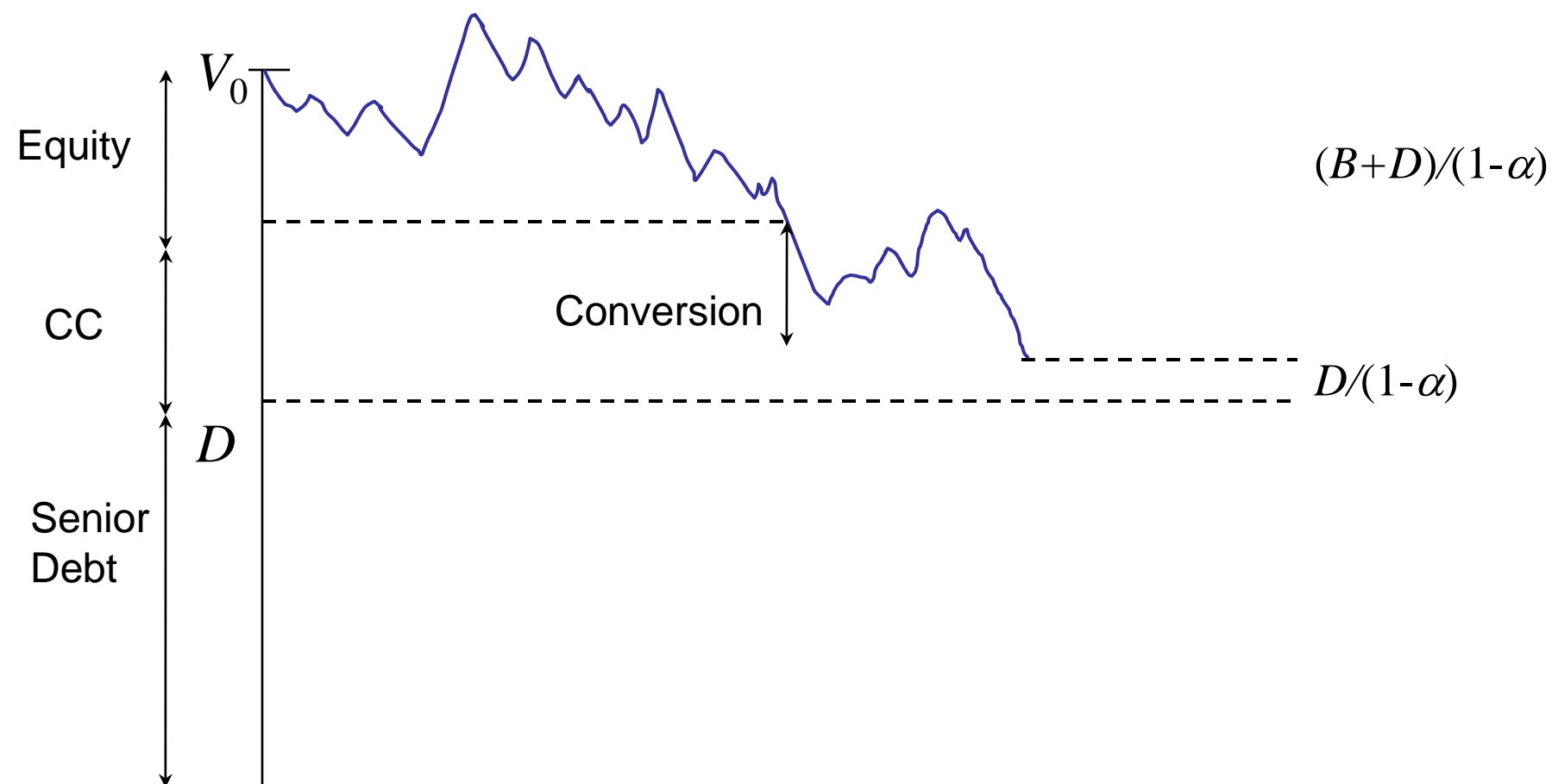




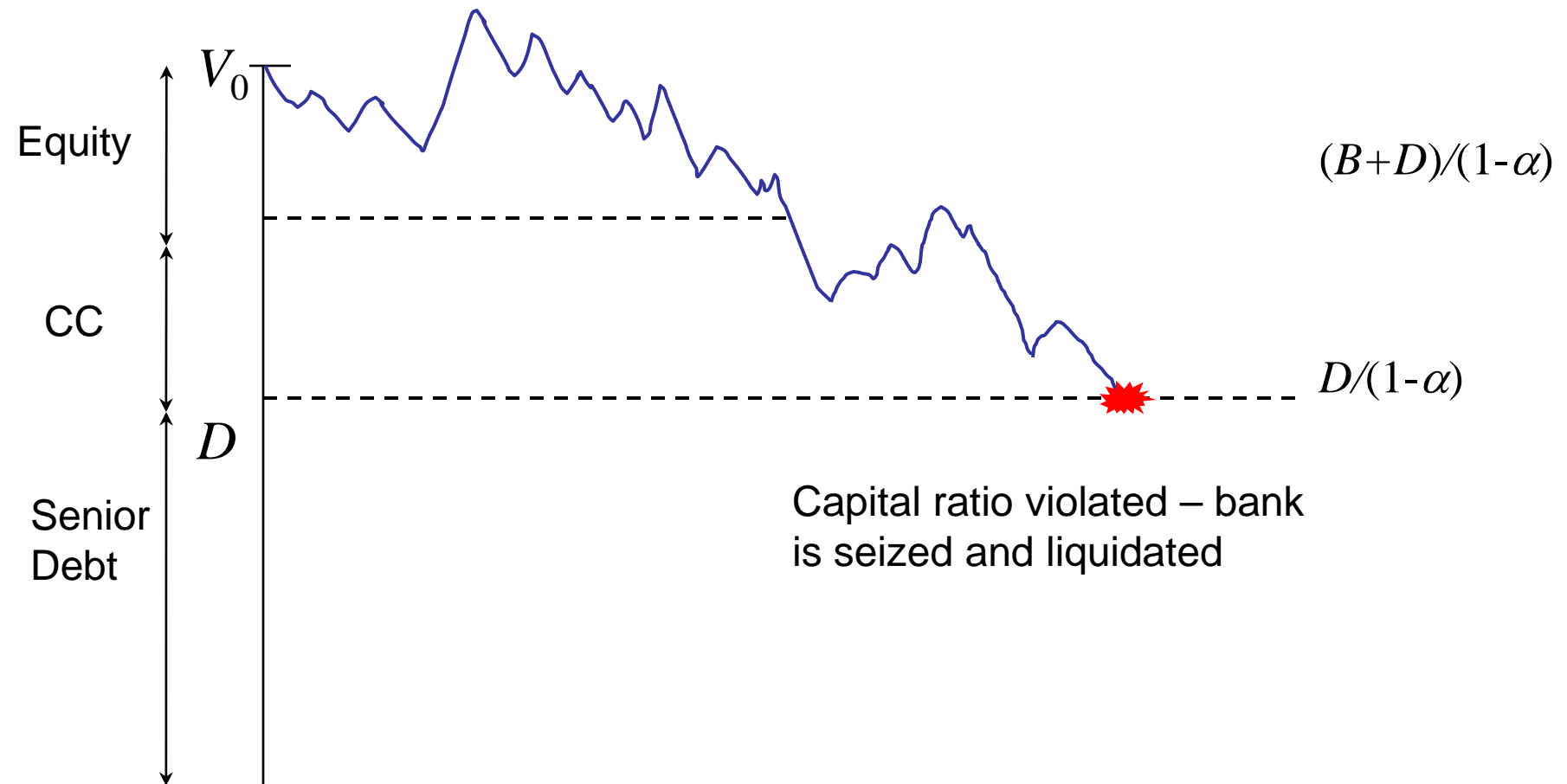
# No Conversion or Unconversion



# New Minimum, More Conversion



# Contingent Capital Exhausted

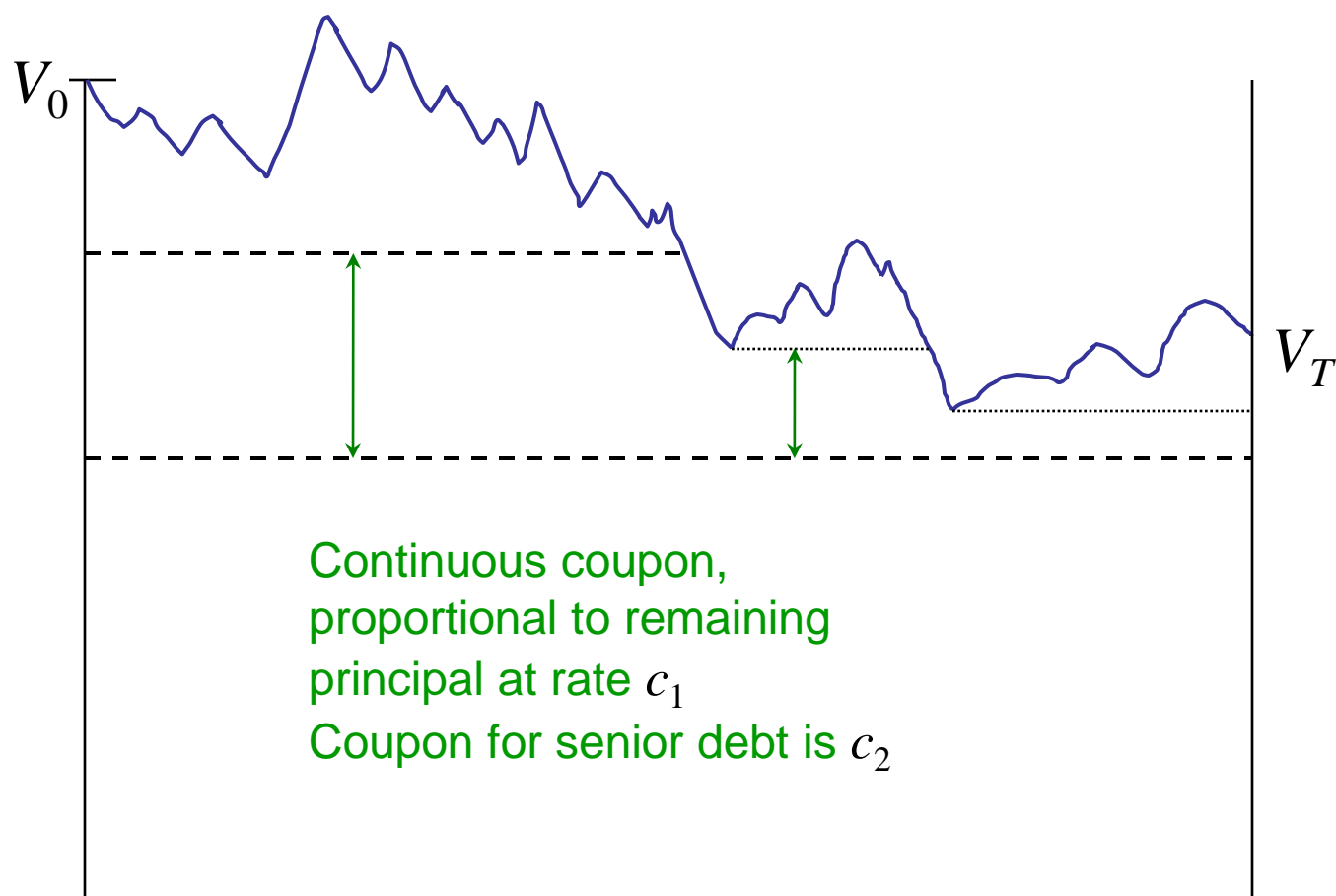


# Valuation

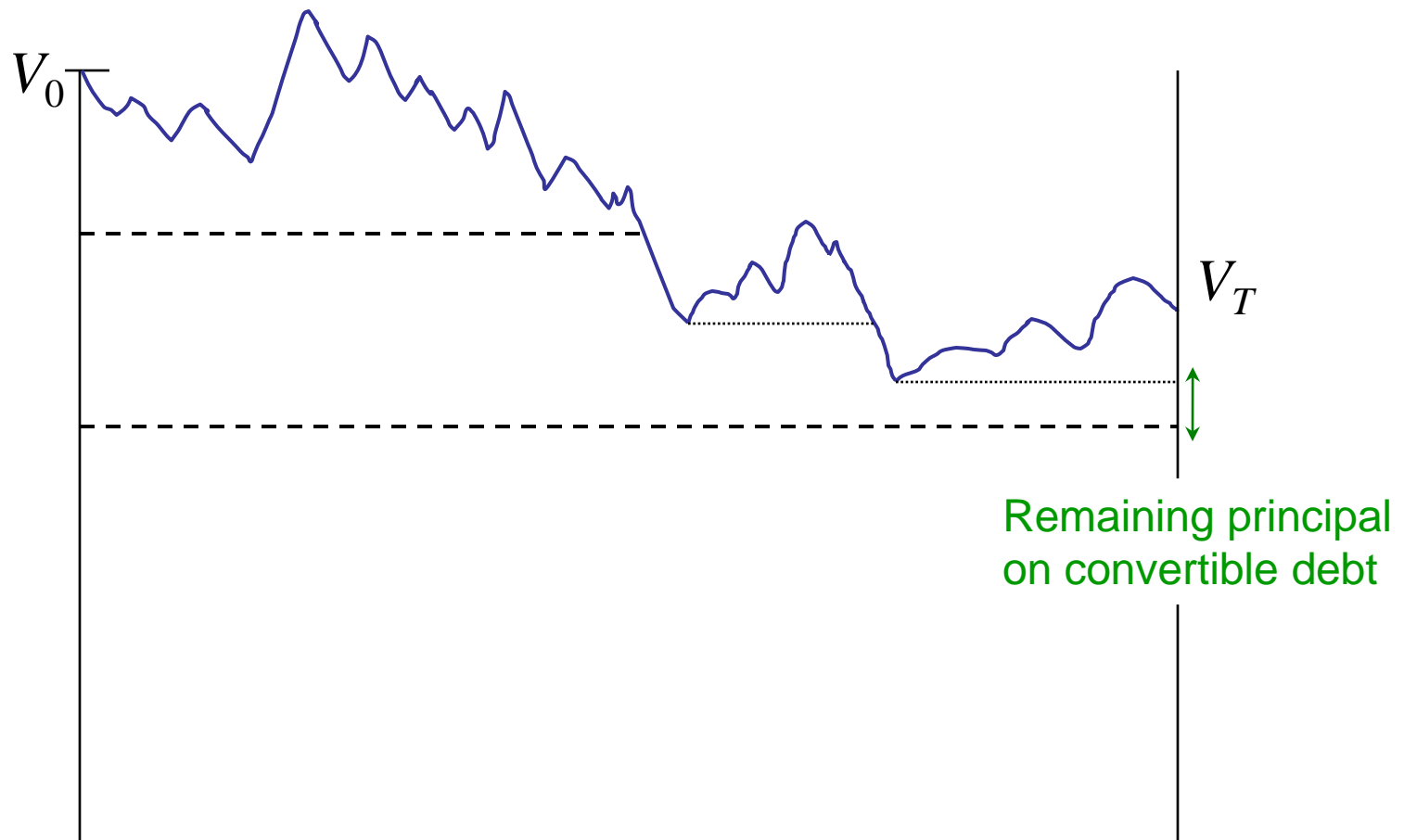
To value the contingent capital, we need to value its pieces:

- Coupon payments on the debt
- Principal payment on the debt
- Dividends earned on equity after conversion
- Final value of earned equity at maturity

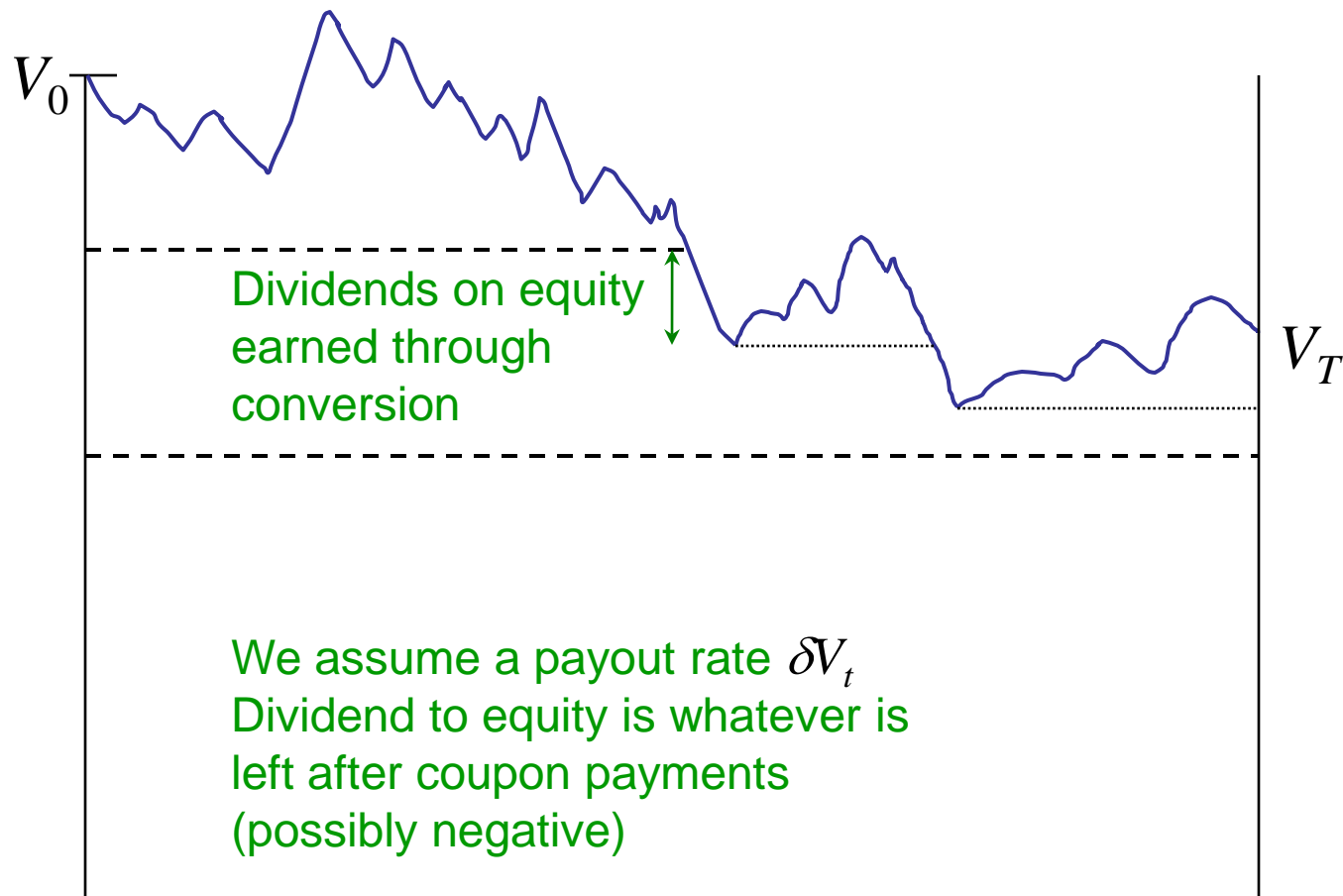
# What Do Investors Get?



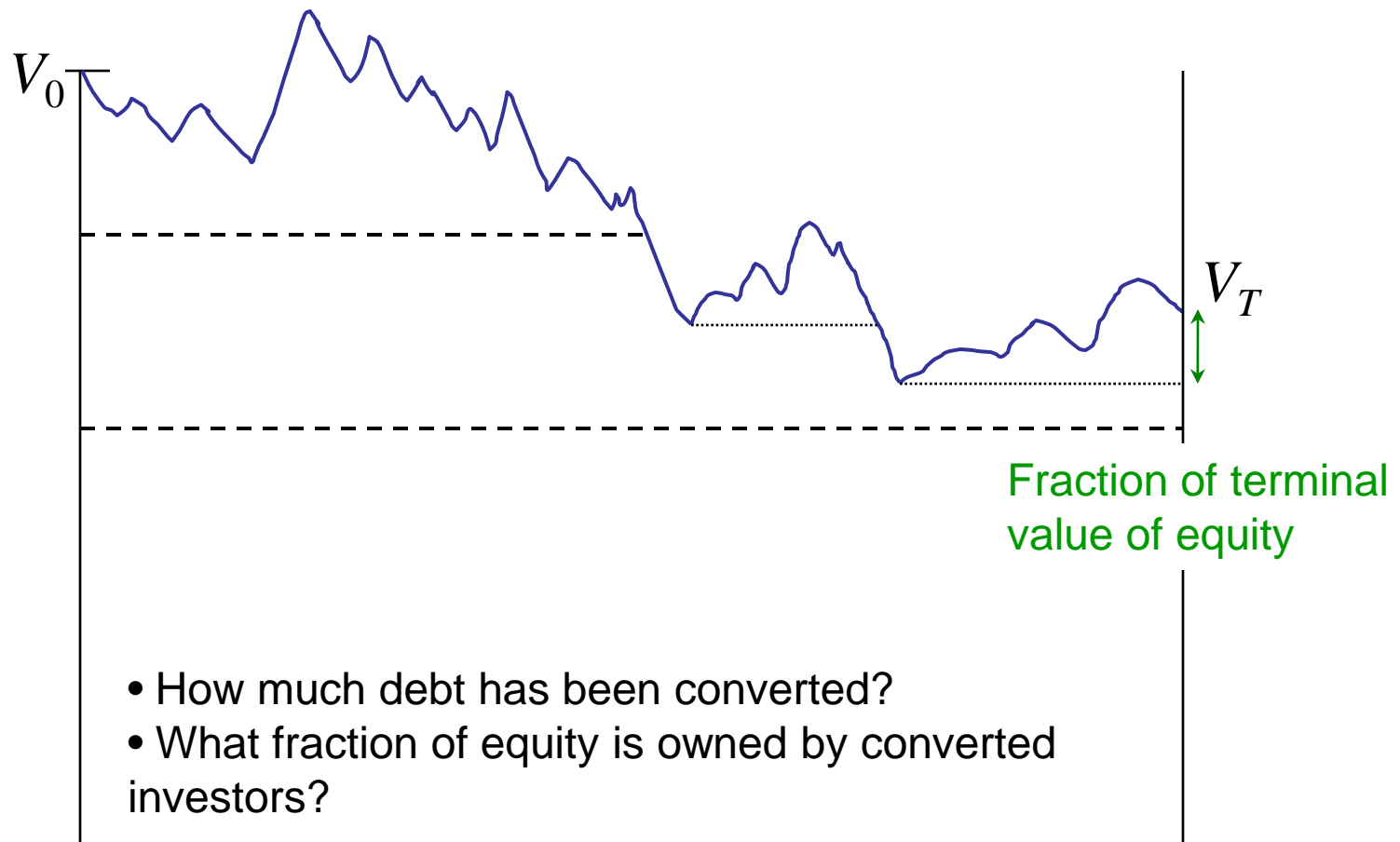
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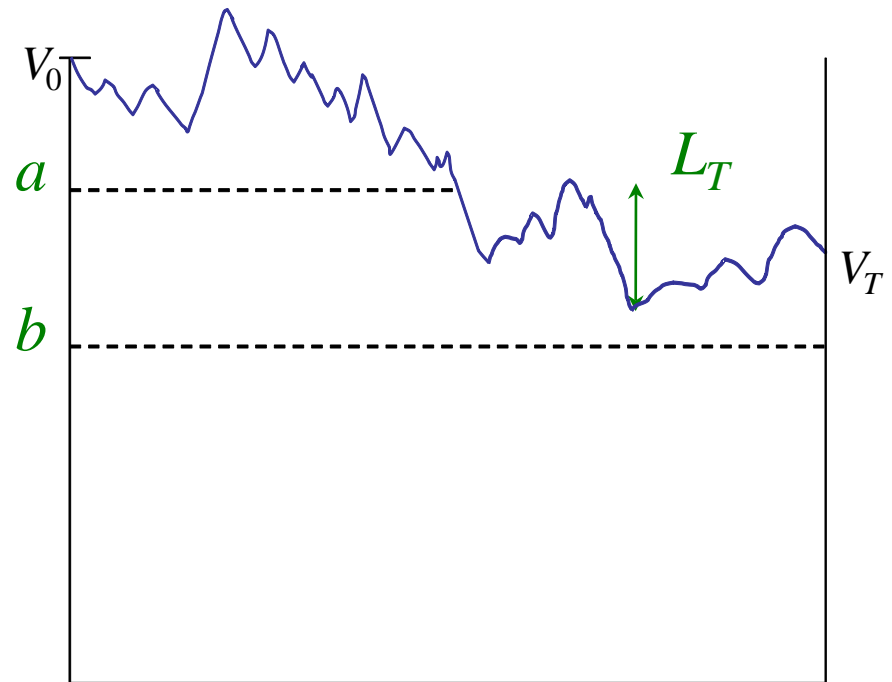
# How Much of the Debt Has Been Converted?

Proposition: Amount converted under minimal conversion is  $(1-\alpha)L_t$

where

$$L_t = \min \left\{ \left( a - \min_{0 \leq s \leq t} V_s \right)^+, a - b \right\}$$

This is essentially the reflection map control, but applied to maintain a ratio rather than a difference.



# How Much of the Firm Do the Original Investors Own?

Assets	Liabilities
V = 100	D = 60
	B = 30
	Q = 10

(a)

Assets	Liabilities
V = 95	D = 60
	B = 30
	Q = 5

(b)

Assets	Liabilities
V = 95	D = 60
	B = 25.5
	Q = 9.5

(c)

- With 1-for-1 conversion, original shareholders go from 100% ownership in (a) to  $5/9.5 = 53\%$  ownership in (c)
- Fraction of ownership determines allocation of dividends and terminal equity value

# How Much of the Firm Do the Original Investors Own?

Total equity

$$Q_t = V_t - [B - (1 - \alpha)L_t] - D$$

*Define* : Equity held by original shareholders

$$\frac{dQ_t^o}{Q_t^o} = \frac{dQ_t}{Q_t} - (1 - \alpha) \frac{dL_t}{Q_t}, \quad Q_0^o = Q_0$$

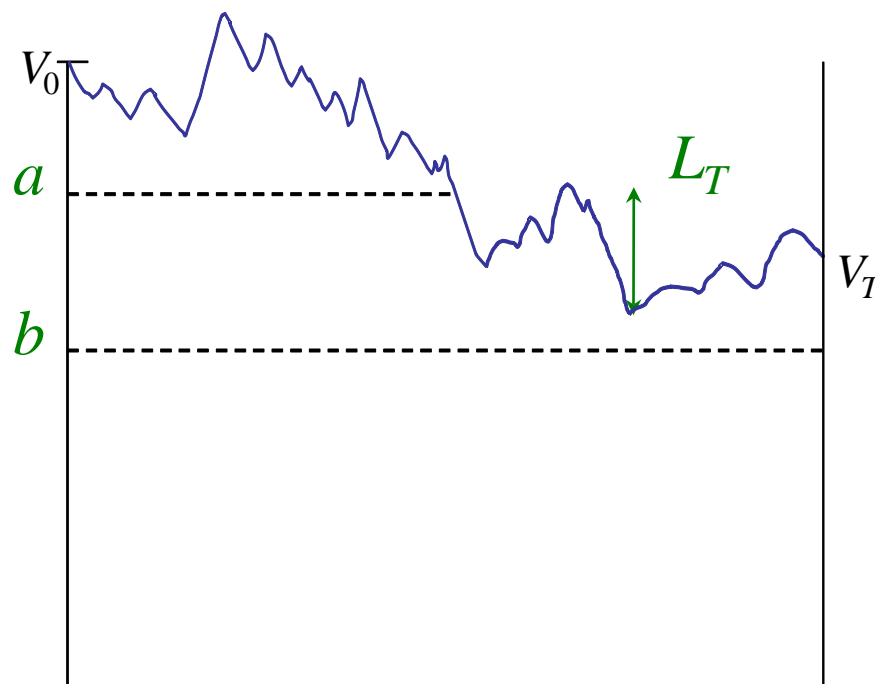
Fraction held by original shareholders =  $\pi_t = Q_t^o / Q_t$

# How Much of the Firm Do the Converted Investors Own?

Theorem: If  $V$  is a continuous semimartingale, the fraction of equity owned by the original shareholders is

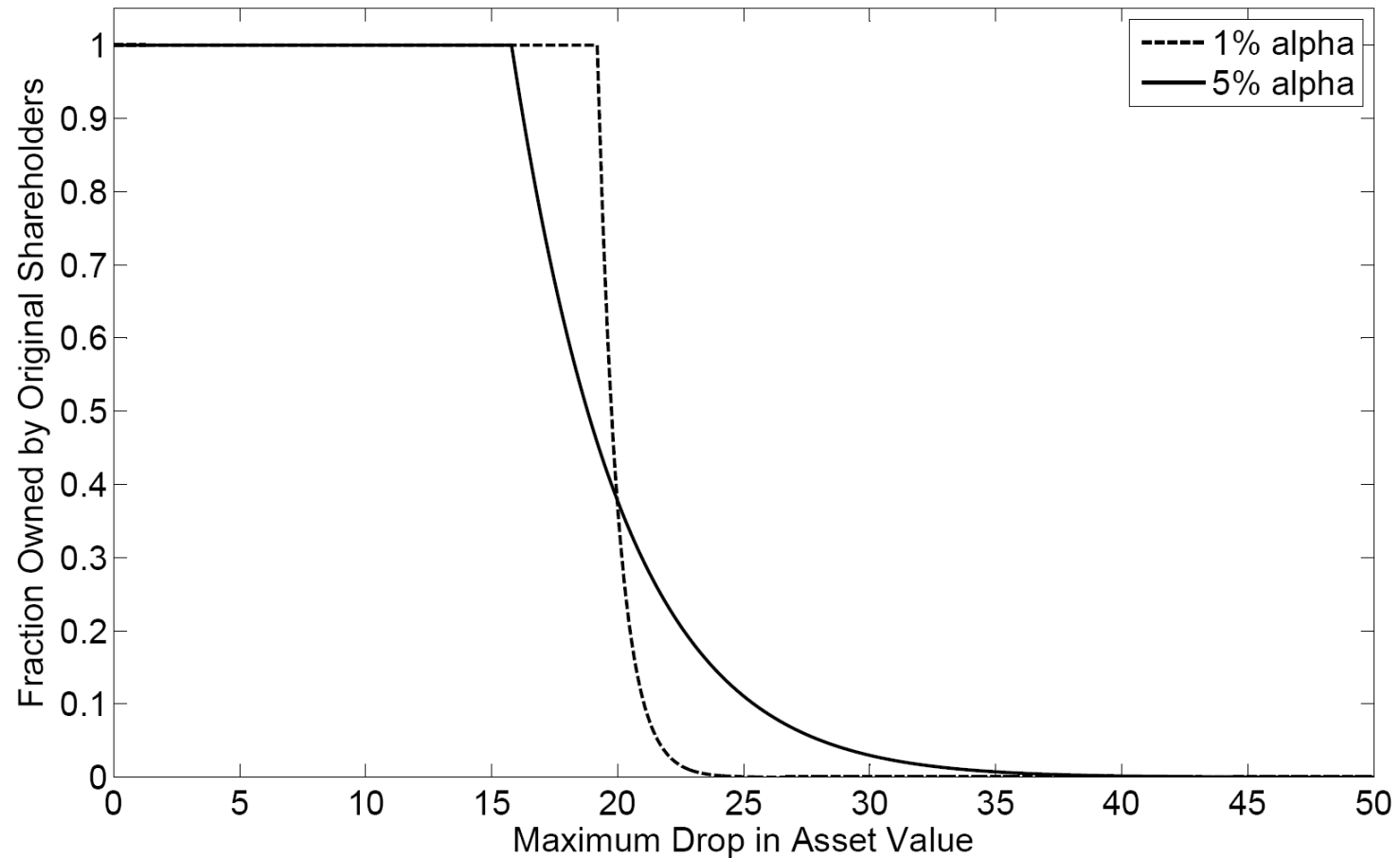
$$\pi_t = \left( \frac{a - L_t}{a} \right)^{\frac{1-\alpha}{\alpha}}$$

Key point: Terminal fractions owned by the original and new shareholders depends only on the minimum asset value



$$\frac{d\pi_t}{\pi_t} = -\frac{1-\alpha}{\alpha} \left( \frac{dL_t}{a - L_t} \right)$$

# Who Benefits From Stricter Capital Requirement?



# Back to Valuation

Principal payment

$$e^{-rT} [B - (1 - \alpha)L_T]$$

Running coupon

$$\int_0^T e^{-rt} c_1 [B - (1 - \alpha)L_t] dt$$

Equity share on survival

$$e^{-rT} (1 - \pi_T) (V_T - [(B - (1 - \alpha)L_T) + D]) 1\{\tau_b > T\}$$

Equity share on early seizure

$$e^{-r\tau_b} (1 - \pi_{\tau_b}) R_1 \alpha V_{\tau_b} 1\{\tau_b < T\}$$

Running dividends on converted equity

$$\int_0^{\min(\tau_b, T)} e^{-rt} (1 - \pi_t) (\delta V_t - (1 - \kappa) [c_1 (B - (1 - \alpha)L_t) + c_2 D]) dt$$

All reduce to joint distribution of  $V$  and its running minimum

# Master Transform

These can all be evaluated in closed-form (up to a time-average) using

$$W_t = \log(V_t / V_0), \quad m_t = \min_{0 \leq s \leq t} W_s$$

and

$$H(t, v, k, y) = E[\exp(vW_t + km_t) \mathbf{1}\{m_t \leq y\}]$$

Proposition:  $H(t, v, k, y) = \exp(-\mu vt + v^2 \sigma^2 t / 2) h(k, y)$

$$h(k, y) = \frac{2\theta}{2\theta + k\sigma^2} e^{ky + 2y\theta/\sigma^2} \Phi\left(\frac{y + t\theta}{\sigma\sqrt{t}}\right) - \frac{2\theta + 2k\sigma^2}{2\theta + k\sigma^2} e^{k\theta y + k^2/\sigma^2} \Phi\left(\frac{(\theta + k\sigma^2)t - y}{\sigma\sqrt{t}}\right)$$

# Valuation

Each of the pieces of the payoff

$$e^{-rT} [B - (1 - \alpha)L_T]$$

$$\int_0^T e^{-rt} c_1 [B - (1 - \alpha)L_t] dt$$

$$e^{-rT} (1 - \pi_T) (V_T - [(B - (1 - \alpha)L_T) + D]) 1\{\tau_b > T\}$$

$$e^{-r\tau_b} (1 - \pi_{\tau_b}) R_1 \alpha V_{\tau_b} 1\{\tau_b < T\}$$

$$\int_0^{\min(\tau_b, T)} e^{-rt} (1 - \pi_t) (\delta V_t - (1 - \kappa) [c_1 (B - (1 - \alpha)L_t) + c_2 D]) dt$$

Is a linear combination of products of powers of  $V$ , its running minimum, and tail indicator functions of the running minimum (or time-averages thereof)

So, their expectations are linear combinations of  $H$  values (or time-averages thereof)

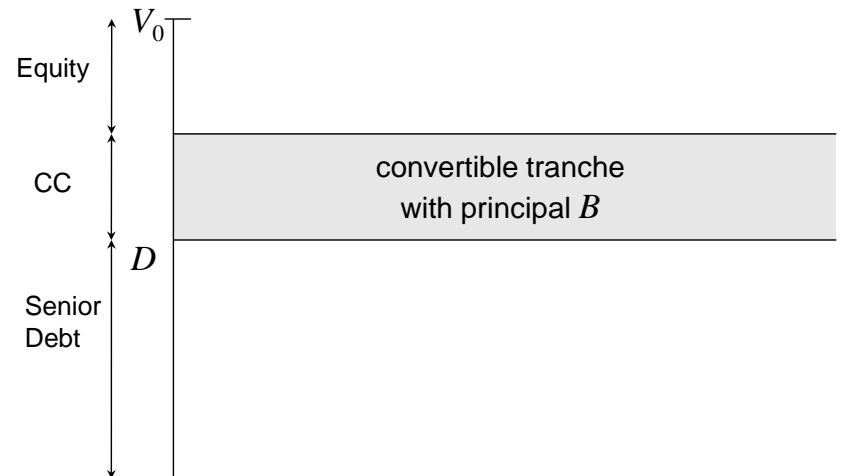


# Closing the Model

The calculations take the coupon rates as given

For internal consistency, we now solve for the coupons that make the picture correct:

Market price of debt = face value  
at time zero



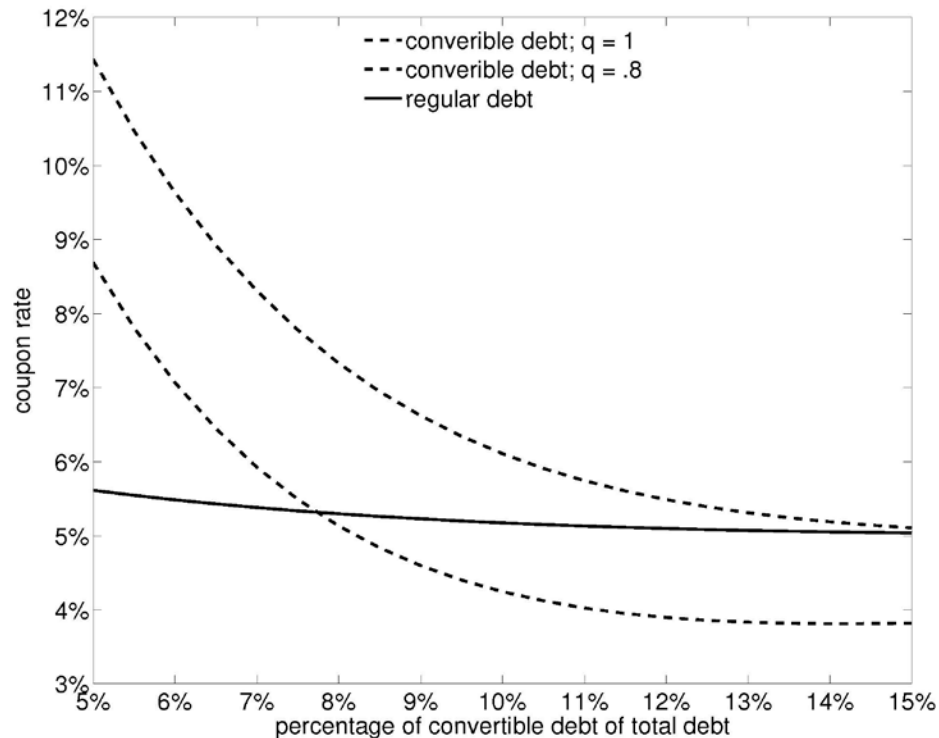
We do this in closed form

This gives the yield required by the market to compensate investors for the risk of conversion

# Parameters for Numerical Examples

		I	II
Debt over assets ratio	$D/V_0$	90%	
Capital adequacy ratio	$\alpha$	4%	
Risk free rate	$r$	5%	0.5%
Volatility of asset returns	$\sigma$	8%	16%
Debt maturity	$T$	1.5	
Fractional payout of assets	$\delta$	3%	1.5%
Tax rate	$\kappa$	30%	
Recovery rate for equity	$R_1$	60%	
Recovery rate for senior debt	$R_2$	95%	
		~2006	~2009

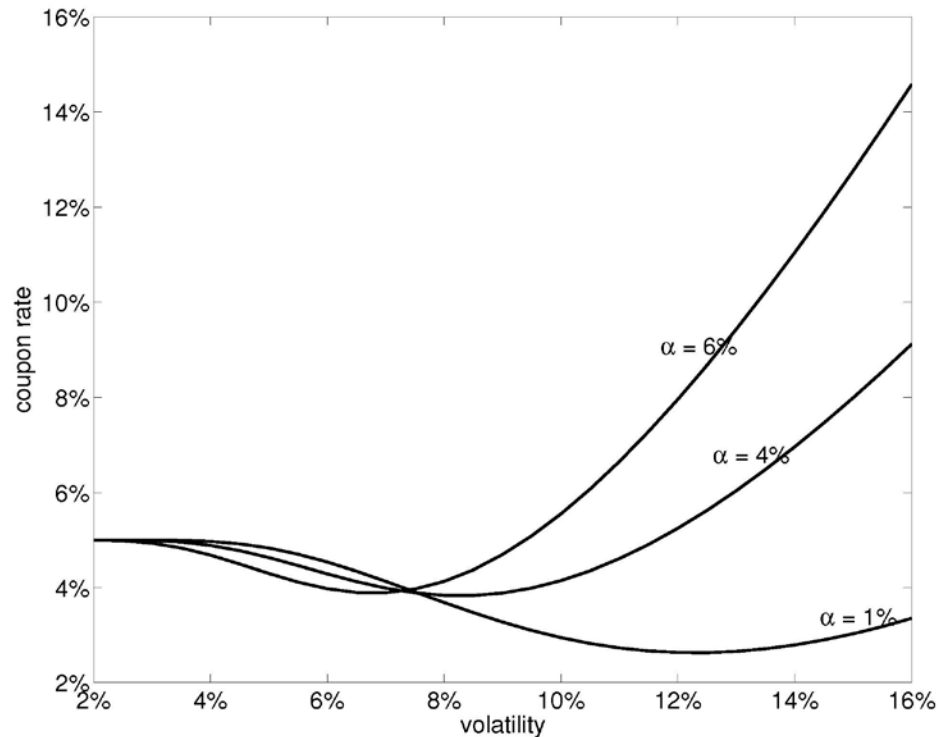
# Yields At Varying Levels of CC



Impact of stepped conversion: wide tranche of CC not penalized for higher conversion probability

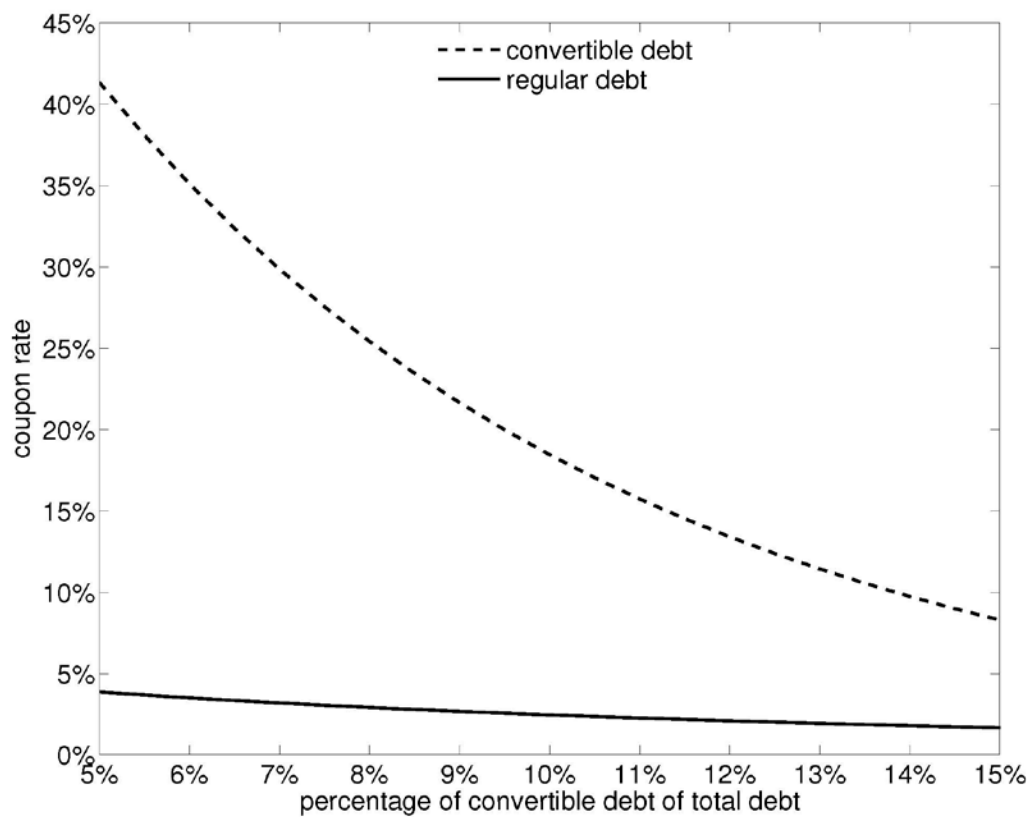
Impact of conversion ratio  $q$

# Yields At Varying Levels of Asset Volatility



Non-monotonic impact of asset volatility and capital ratio because of equity-like and debt-like features of contingent capital

# Parameter Set II



Thin slice is too risky – too expensive

# Summary

- We value contingent capital with a capital-ratio trigger and stepped (minimal) conversion assuming assets follow GBM
- Explicit expressions for “fair” yields
- Extension models market and book values through correlated GBMs
- With reasonable parameters we get
  - Reasonable yields
  - Some non-obvious dependence on parameters
  - Find that convertible tranche needs to be thick
- Key step is fraction of firm owned by original vs converted investors
- Currently looking at
  - Market-trigger paradoxes
  - Models with jumps
  - Modeling supervisory discretion

**Thank You**