



# **Project Proposal**

## **Network Performance Evaluation of Linux Based Operating Systems in a Physical Environment**

Date: 10/04/2025

Version: 2.2

**Client: Dr. Raymond Lutui**

**Prepared By:**

<b>Supervisor:</b>	Daniel Vaipulu
<b>Project Manager:</b>	Thomas Robinson
<b>System Architect:</b>	Win Phyo
<b>System Architect:</b>	Nathan Quai Hoi
<b>Network Engineer:</b>	Zafar Azad
<b>Network Engineer:</b>	Larissa Goh
<b>Network Engineer:</b>	Charmi Patel
<b>Network Engineer:</b>	Kylie Afable

## Version Control

Date	Version	Author	Note
13/03/2025	0.1	Nathan	Initial document creation.
15/03/2025	1.0	Nathan	Initial versioning and header.
17/03/2025	1.01	Nathan, Zafar	Formatting, basic information for early sections, and some placeholders.
18/03/2025	1.02	Thomas	Update date and name.
20/03/2025	1.03	Zafar, Win	Formatting, start of methodology comparison, new team member, disclaimer, and start of references.
24/03/2025	1.04	Zafar	Addition of methodology information and references.
25/03/2025	1.05	Nathan	Formatting and addition of cost information.
26/03/2025	1.1	Thomas, Nathan, Win	Reformatting of document sections, terms of reference, and upskilling information.
27/03/2025	1.2	Nathan, Win, Zafar	Reformatting sections into paragraphs, documents added to appendix, additions and changes to methodology, and summarising some sections with reference to appendices.
28/03/2025	1.3	Nathan, Thomas	Formatting and placeholders for missing information. Version bumped to 1.2 with proper changelog (should be 1.3 – fixed next day).
30/03/2025	1.4	All Team Members	Completion of draft proposal with revisions of all major sections.
31/03/2025	1.5	All Team Members	Improvement based off feedback, reformatting document and layout.
02/04/2025	1.6	All Team Members	Continued improvement based off feedback, and further reformatting.
04/04/2025	1.7	Zafar	Methodology change based off supervisor's comments.
05/04/2025	1.8	Larissa, Thomas	Added Quality Assurance Plan based on feedback, new network diagram, some sections moved to more appropriate places.
06/04/2025	1.9	Thomas	Added Change Mgmt Plan and QA Plan. Formatting for appendices. Changed all remaining instances of "Mentor" to "Supervisor".
06/04/2025	2.0	All Team Members	Added RTM, Client Contract, and Project Charter. Adjusted Milestone Report, Risk Management Plan, Quality Assurance Plan, Scope Statement, and WBS. Removed all references to "sprints", refined RTM.
09/04/2025	2.1	Thomas, Win	Fixed errors: duplicate data, iPerf over D-ITG, "test" over "evaluation". Minor reformatting. Added tools comparison and signed client contract.
10/04/2025	2.2	Thomas	Minor grammatical issues and phrasing in QA.

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## Executive Summary

This project evaluates the IPv4 and IPv6 network performance of three Linux-based software routers using D-ITG. Performance evaluation, encompassing throughput, delay, jitter, and packet loss, will be conducted across 12 packet sizes on a network comprised of four computers.

The project, estimated at 300-360 hours, acknowledges potential risks such as Linux networking experience and hardware limitations, and includes a cost analysis for supervisor support and necessary equipment.

Some of the risks and constraints to consider include lack of team experience with Linux networking, possible hardware failure, and potential budget restraints.

The total project cost is budgeted at NZD\$118,774.71, which covers the hardware, labour, and tools needed for the project.

## Terms of Reference

Our client, Dr. Raymond Lutui, has requested an evaluation of the network performance of three Linux-based operating systems (Fedora, Ubuntu, and Kali Linux) configured as software routers, to determine which has the best performance and to compare the data with his previous evaluations. Despite IPv4's acknowledged scalability constraints and IPv6's intended role as a replacement (Suryaningrat et al., 2016), a lack of real-world performance data hinders network professionals from confidently strategising and executing the migration to IPv6 in their software-defined networks (Narayan et al., 2016).

This project addresses the lack of real-world data with thorough network evaluation: measuring network performance across multiple different packet sizes using D-ITG, over both IPv4 and IPv6, in a four-PC network topology. The project commences on April 4, 2025, with final deliverables due on October 31, 2025.

## Project Objectives

The goal of this project is to evaluate the performance of 3 latest Linux based Operating Systems distributions – Fedora, Ubuntu, Kali Linux. These operating systems need to be configured as software routers before running the evaluations. Tools such as D-ITG or iPerf are to be employed to generate the evaluation traffics.

Objectives to be achieved include:

- Setup a network with 4 computers, 2 clients and 2 servers (servers configured as routers)
- Use TCP and UDP as transmission protocols.
  - Evaluate on IPv4
  - Evaluate on IPv6
- Performance evaluation:
  - Each evaluation should run a minimum of ten times.
    - Evaluate for throughputs, any delays, jitter, and any packet loss.
  - Any evaluation that falls outside the 95% confidence interval needs to be re-run
- Each evaluation will range from a minimum of 128 through to 1536 Bytes to assess performance under different conditions.
- Set up physical machines with Fedora, Ubuntu, and Kali Linux distributions configured as software routers.
- Conduct performance evaluations to evaluate network throughput, delay, jitters, and packet loss for TCP and UDP transmissions on IPv4 and IPv6 protocols.
- Follow the Software Testing Life Cycle (STLC) methodology for systematically evaluating phases and activities including requirement analysis, evaluation planning, evaluation case development, evaluation environment setup, evaluation execution and evaluation closure.

## Rationale

The transition to IPv6, while crucial for internet expansion and advanced features, introduces increased data overhead. This can create performance bottlenecks, particularly in resource-constrained software routers.

To address this, we will conduct a controlled experiment measuring the performance differences between IPv4 and IPv6. Using TCP and UDP protocols across 12 packet sizes on four Linux systems configured as software routers.

We will evaluate on 3 different Linux operating systems which include, Ubuntu, Fedora, and Kali. We will analyse throughput, delay, jitter, and packet loss. The resulting empirical data will provide valuable insights for network performance comparing IPv4 to IPv6.

## Project Scope

This project encompasses the comprehensive performance evaluation of three Linux-based operating systems (Fedora, Ubuntu, and Kali Linux) configured as software routers. The scope includes configuring and evaluating all three operating systems across a four-PC network topology (one sender, two routers, one receiver), with evaluation of both TCP and UDP protocols over IPv4 and IPv6. Performance assessments will measure throughput, delays, jitter, and packet loss across 12 different packet sizes ranging from 128 to 1536 bytes.

Each configuration will undergo 10 evaluation runs to ensure statistical validity, with additional runs conducted for any results falling outside the 95% confidence interval.

The project includes detailed analysis and documentation of all findings, complete data logging, and delivery of comparative performance statistics across all evaluated operating systems. For more complete details on the scope statement, please refer to Appendix B.

## Out of Scope

This project focuses specifically on performance evaluation and does not include hardware procurement, initial operating system installation, nor physical environment setup.

The team will not be responsible for implementing performance improvements based on findings, providing ongoing maintenance, nor supporting the evaluation environment beyond the project duration.

Evaluation is limited to the specified operating systems, network topology, and protocols as outlined in the scope statement.

## Key Stakeholders

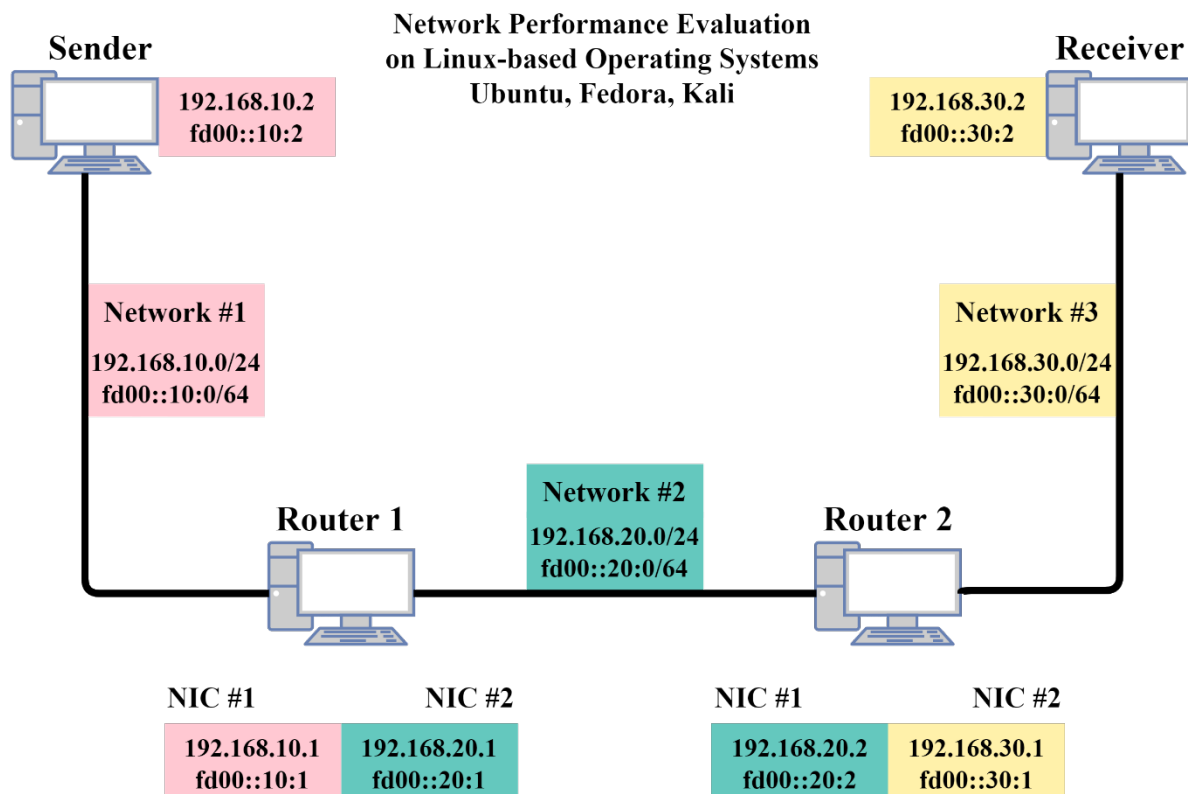
The project client is Raymond Lutui, with Daniel Vaipulu acting as supervisor.

The project team consists of seven members: Kylie Afable, Zafar Azad, Larissa Goh, Nathan Quai Hoi, Charmi Patel, Win Phyo, and team lead Thomas Robinson.

For a complete and detailed list of stakeholders, please refer to Appendix C. For the Stakeholder Management Plan, please refer to Appendix D.

## Project Feasibility

### Technical Infrastructure:



**Note:** All PCs have a Linux-based OS installed

The project would involve 4 computer hardware provided by the client, in which two will be configured as routers, while the other two will be used as sender and receiver.

### Tools and Technology:

#### Software:

Three Linux-based operating systems will be used, configured as routers. These operating systems are commonly used for networking tasks. We will be using Ubuntu, Fedora, and Kali Linux.

#### Network Performance Evaluation tools:

The tool 'D-ITG' will be used to measure network performance. Please refer to Appendix E for the tools comparison, which explains why D-ITG was chosen. IPv4 and IPv6 will be evaluated using TCP and UDP transmission protocols. 12 variations of packet sizes will be used: 128, 256, 384, 512, 640, 768, 896, 1024, 1152, 1280, 1408, and 1536 Bytes.

### Skills That Are Required:

- Familiarise themselves with Linux, software routing, and performance evaluation.
- Understanding IPv4 and IPv6 network principles.
- Adequate knowledge in programming languages.
- Problem solving with debugging and troubleshooting.
- Understanding how to configure routers and comprehends the results from the network performance tools.

### Roles:

#### Project Manager:

Looks after the project and ensures everyone and the project are all running smoothly.

#### System Architect:

Creates the general framework and ensures that it aligns with the projects main goal.

#### Network Engineer

Builds, configures and maintains the network.

#### **Rationale/Justification:**

Our project aims to evaluate the performance of IPv4 and IPv6 protocols in different Linux-based operating systems configured as routers. With these tools, technologies, and required infrastructure, it helps us understand how both protocols perform in different networking environments. This is important as IPv6 is on the rise.

Please refer to Rationale for further details.

## **Project Plan**

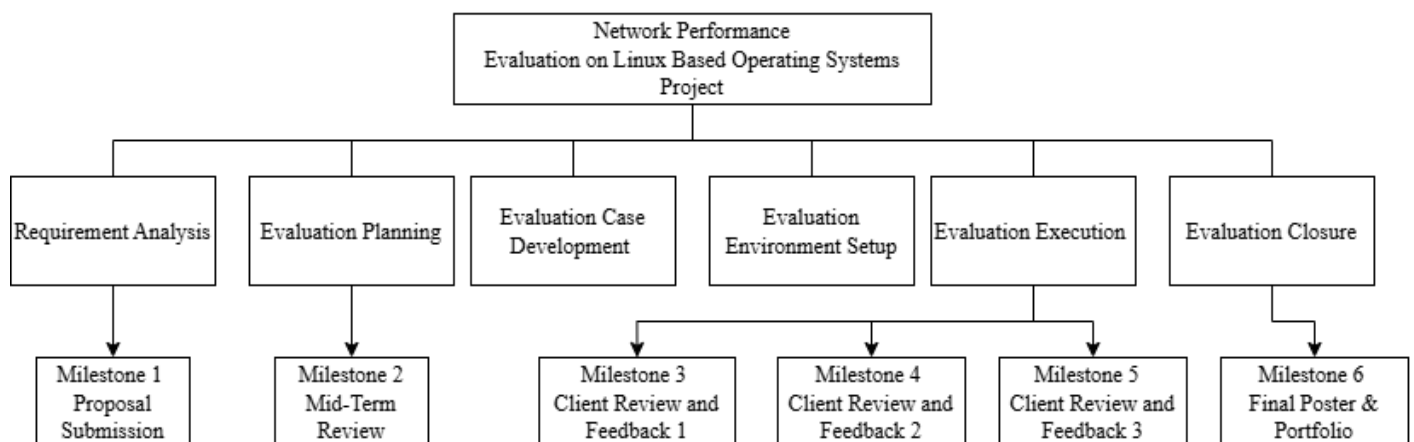
### **Milestones**

This section includes the main milestones of the project, as well as internal milestones to help track the progress of the project and meet deadlines. The following table includes the important external milestones. For the complete Milestone Report, please refer to Appendix F.

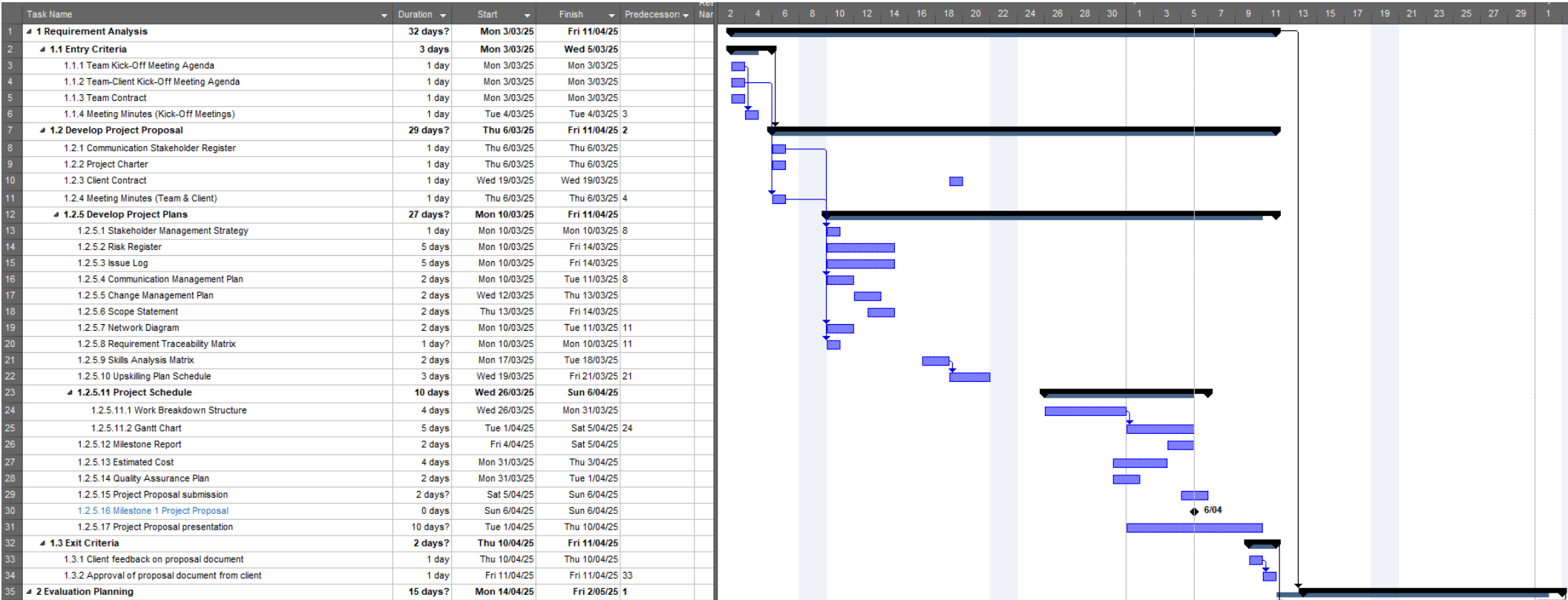
Date	Milestone Type	Milestone
06/04/2025	External	Project Proposal Submission
06/06/2025	External	Mid-Term Review
30/07/2025	Internal	Completion of Ubuntu Evaluation
31/07/2025	External	Client Review and Feedback 1
04/09/2025	Internal	Completion of Fedora Evaluation
05/09/2025	External	Client Review and Feedback 2
09/10/2025	Internal	Completion of Kali Evaluation
10/10/2025	External	Client Review and Feedback 3
31/10/2025	External	Final Poster and Portfolio

### **WBS, Tasking, Scheduling**

This section displays a high-level view of the Work Breakdown Structure and Gantt Chart for Requirement Analysis along with the milestones.







For the complete and detailed version of the WBS and Gantt Chart, please refer to the Appendix G and Appendix H, respectively.

## Estimated Costs

The table below shows the estimated cost of the project.

Cost Category	Description	Quantity	Unit Cost (NZD)	Total Cost (NZD)
Hardware	HP Z420 Tower Workstation (CORE Technology Brokers, n.d.).	4	\$950	\$3,800.00
Hardware	Philips 243V7QJAB/79 Monitor	4	\$161	\$ 644.00
Hardware	ASUS Vivobook Go 15 L510KA-EJ599W Laptop	7	\$667	\$4,669.00
Hardware	Rapoo X130PRO wired keyboard and mouse combo	4	\$23.14	\$ 92.56
Network Equipment	Cruxtec 0.5m Cat7 Ethernet Cable RS7-005-BK	3	\$5.45	\$ 16.35
Network Equipment	TP-Link TG-3468 32-bit Gigabit PCIe Network Adapter	6	\$22	\$ 132.00
Labour	Refer to labour breakdown table	-	-	\$109,420.80
Software Tools	D-ITG	4	\$0	\$ 0.00
Software Tools	Linux OS (Ubuntu, Fedora, Kali)	3	\$0	\$ 0.00
<b>Total Estimated Cost</b>				<b>\$118,774.71</b>

(PB Technologies, 2025).

## Labour Breakdown

We have included a full breakdown of labour costs for this project in Appendix I. It covers each role needed in the project, including a supervisor, project manager, network engineers, and system architects, along with how many hours they will contribute and the associated costs. Based on current industry rates (PayScale, 2025), the total cost for labour sums up to **NZD\$109,420.80**.

## Skills Analysis

All team members have existing Linux and networking experience but will need to upskill in specific networking tools such as iPerf and D-ITG. Some team members will need to upskill in certain Linux skill areas such as BASH scripting. Therefore, an upskilling plan schedule has been created. For a complete skills analysis matrix, please refer to Appendix J.

## Upskilling Plan Schedule

After the proposal is submitted on Sunday 6<sup>th</sup> April 2025, and assuming it is accepted at the proposal presentation during the following week, the team will have approximately two weeks of uninterrupted time for upskilling. During that time, it is expected that team members self-study using the resources provided and help each other learn where individual expertise exists. For the complete upskilling plan schedule, please see Appendix K.

## Requirement Traceability Matrix

The Requirement Traceability Matrix provides a distinct link between each project requirement and its corresponding evaluation case. This helps us stay organised and ensures all requirements are complete and thoroughly evaluated. It also supports progress tracking and confirms that all evaluation objectives are met. Please refer to Appendix L for the complete Requirement Traceability Matrix.

## Deliverables

For project-related documents, please refer to the scope statement in Appendix B.

The product-related deliverables include:

- Results of the evaluation for each Linux OS in a spreadsheet.
- Logs for the evaluation
- Results comparison document

## Success Criteria

The project will be considered successful upon delivery of valid performance data for all three operating systems, using both TCP and UDP protocols over IPv4 and IPv6, with all evaluation results falling within the 95% confidence interval. Success includes comprehensive documentation of methodology, complete raw data logs, and a final analysis comparing performance across all evaluated configurations.

## Project Management Methodology

Methodology	Core Approach	Pros	Cons
Waterfall	A fixed set of phases, where each phase must be completed before moving to the next phase. (Atlassian, n.d.)	Waterfall outlines a clear project structure - this demonstrates clear cost and goals. Due to the fixed nature of the methodology, tracking is linear and easier. The upfront planning approach also minimises risk factors as most of them are accounted for in the initial planning phase. Waterfall approach also expects fewer delays that can occur from additional requirements. (Atlassian, n.d.)	Due to the fixed nature of the methodology, its benefit can also be a drawback depending on the nature of the project. Projects that require continual interactions with end users and the team to review current direction and course correction do not fit in the waterfall approach. Its fixed approach ultimately limits flexibility. (Atlassian, n.d.)
Scrum	Working quickly and collaboratively while promoting an environment that allows changes during the development cycle. (Asana, 2025)	The Scrum framework is the suggested approach for software development projects that prioritise customer needs constantly changing throughout the development lifecycle. The phases of this approach are broken down into sprints. Once a sprint is completed, review and feedback commence to improve the efficiency of the next sprint. (Asana, 2025)	Due to the agile approach being constantly changed and reviewed after each sprint, limitation on resource planning can occur due to the unclear end objective. In most cases, the dev team can only have sight on a few sprints ahead. Agile is also difficult to measure due to its nature of change which can also result in scope creep. (Asana, 2025)
Software testing lifecycle	The core approach (STLC) showcases the sequences of phases that occur during the evaluating process of software. Its main focuses are evaluating and understanding the product to ensure its working as expected (Testim, 2025)	STLC prioritises identifying early flaws to prevent them becoming serious issues down the line. This reduces the end user faults making the software more stable. Due to the nature of capturing faults early in development results in reduced cost to fix issues as opposed to addressing the issues later in the development. Due to a solid evaluating foundation, a greater user satisfaction can be achieved. (Dang, 2024)	The STLC process can pan out to be quite resource intensive, these include all the tools, infostructure and personal. There is also a possibility of over documentation which can result in slowing the development process down. STLC can also become difficult to implement for larger scale complex projects. (Just Academy, 2024)

The project team has chosen to go with Software Testing Life Cycle (STLC) as our chosen methodology. This is due to the focus of our project being systematic evaluation of multiple operating systems, with evaluation confidence and validation.

Unlike development-heavy methodologies like Waterfall or Scrum, STLC provides a dedicated, structured framework solely for evaluating, which aligns more closely with our project's objectives. It allows us to focus on requirement analysis, evaluation planning, evaluation case development, evaluation environment setup, evaluation execution, and evaluation closure in a clear and organised sequence.

This ensures that each operating system configuration is thoroughly evaluated before moving forward, reducing the risk of undetected issues. By using STLC as our core methodology, we can maintain a

high standard of accuracy and reliability throughout the project, while still allowing room for iteration and refinement within the evaluating phases.

## Project Phases

### 1. Requirement Analysis

- Project initiation, project scope, objectives, and deliverables
- Team contract, project charter
- Work Breakdown Structure (WBS)

### 2. Evaluation Planning

- Define evaluation data, scenarios and environment
- Resource planning
- Training requirements.

### 3. Evaluation Case Development

- Approved evaluation plan.
- Defined evaluation case scenarios.
- Validate with client.

### 4. Evaluation Environment Setup

- Establish Hardware and Software
- Prepare Evaluation Data
- Configure Evaluation Environment

### 5. Evaluation Execution

- All evaluations are performed, and results are documented
- Implement evaluation case failure protocol
- Analyse Performance Metrics to determine Operating System Performance

### 6. Evaluation Closure

- Prepare an excel spreadsheet of all the data for each operating system.
- Document Closure Report
- Client Feedback

Please refer to Appendix M for the Project Charter.

## Team Contract

This section covers all the team members and the assigned roles. For complete details on team contract, please refer to Appendix N.

Member Name	Team Role	Assigned IP Version
Thomas Robinson	Project Manager	IPv4
Win Phyo	System Architect	IPv4
Zafar Afrad	Network Engineer	IPv4
Kylie Afable	Network Engineer	IPv6
Larissa Goh	Network Engineer	IPv6
Nathan Quai Hoi	System Architect	IPv6
Charmi Patel	Network Engineer	IPv6

Each Team members are responsible for allocating 12 – 15 hours per week as weekly commitment for the project. All team members are to complete the assigned tasks on timely manner, while constantly communicating with the team while adhering to the code of conduct and ethic.

## Team Schedule

The table below shows the frequency along with the time, date, location for our meetings set for Part 1 of the project. The team schedule for Part 2 has not been finalised due to unknown availability of the team members as of present.

Weekly Schedule Week 1 to Week 5 (03 Mar 2025 - 04 Apr 2025)	Time	Monday	Tuesday	Wednesday	Thursday	Friday
	11am					
	12pm				Team Meeting	
	1pm				Weekly Meeting with Mentor + Client	
	2pm				R&D Workshop	
	3pm					
	4pm	Team Meeting (if needed)				
	5pm					
	6pm					
	7pm		Team Meeting			
	8pm					
Week 6 - Week 12 (05 Apr 2025 - 06 Jun 2025)	Time	Monday	Tuesday	Wednesday	Thursday	Friday
	11am					
	12pm				Team Meeting	
	1pm				Client/Mentor Meeting (Fortnightly)	
	2pm				R&D Workshop	
	3pm					
	4pm	Team Meeting (if needed)				
	5pm					
	6pm					
	7pm		Team Meeting			
	8pm					

## Risk Register

Risks are identified during planning and reviewed weekly during team meetings. Team members raise or are assigned risks, assess their causes and potential impact of each, and define suitable mitigation strategies. If a risk occurs, it's escalated to the Issue Log where it's tracked separately and monitored until it's closed. Please refer to Appendix P and Appendix Q for the complete Risk Register and Risk Management Plan, respectively.

Below are two scope-related risks that have the potential to impact the project if not managed.

Risk	Description	Mitigation
<b>Tool replacement due to compatibility issues</b>	One of the client's chosen tools D-ITG, has shown compatibility issues as it is not available in the Fedora package repositories and cannot be compiled from source. This creates a risk of inconsistent data as Fedora will lack D-ITG metrics that will be captured on Ubuntu and Kali.	The team will conduct additional evaluations with D-ITG on Fedora to determine feasibility. If it remains non-functional, iPerf will be used to maintain consistency across all operating systems. This will be documented and communicated to stakeholders to stay within the scope.
<b>Incorrect router configuration affecting evaluation results</b>	The project requires the configuration of Ubuntu, Fedora, and Kali as routers. Since routing directly affects packet flow, any error from misconfiguring routing tables or IP forwarding can compromise result accuracy.	The team will follow best practices for Linux router setups and validate configurations during the analysis phase. A checklist will be used for consistency, and a peer review process will ensure each router is configured correctly.

## Issue Log

Issues are logged when risks manifest or when unexpected problems arise during the project. Each issue is assigned to a team member for resolution and tracked until resolved. The issue log is also reviewed during weekly meetings, and priority is escalated where needed to prevent impact on project delivery. Refer to Appendix R for the complete Issue Log.

## Change Management Plan

Due to the unpredictability of the project, there may require some changes at some point. This document outlines the approach and essential process to manage the changes. Please refer to Appendix S for the full Change Management Plan.

## Quality Assurance Plan

Quality will be managed through a structured Quality Assurance (QA) Plan which outlines the procedures, metrics, and checklists used to ensure evaluation accuracy, consistency, and compliance with project requirements.

The diagram below shows how quality assurance is applied throughout the project's phases.

Please refer to Appendix T for the full QA Plan.



# Appendices

## Appendix A – Disclaimer

Auckland University of Technology  
Bachelor of Computer & Information Sciences

Research & Development Project

Disclaimer: Network Performance Evaluation on Linux Based Operating Systems

Clients should note the general basis upon which the Auckland University of Technology undertakes its student projects on behalf of external sponsors:

While all due care and diligence will be expected to be taken by the students, (acting in software development, research or other IT professional capacities), and the Auckland University of Technology, and student efforts will be supervised by experienced AUT lecturers, it must be recognised that these projects are undertaken in the course of student instruction. There is therefore no guarantee that students will succeed in their efforts.

This inherently means that the client assumes a degree of risk. This is part of an arrangement, which is intended to be of mutual benefit. On completion of the project, it is hoped that the client will receive a professionally documented and soundly constructed working software application, some part thereof, or other appropriate set of IT artefacts, while the students are exposed to live external environments and problems, in a realistic project and customer context.

In consequence of the above, the students, acting in their assigned professional capacities and the Auckland University of Technology, disclaim responsibility and offer no warranty in respect of the “technology solution” or services delivered, (e.g. a “software application” and its associated documentation), both in relation to their use and results from their use.



## Appendix B – Scope Statement

**Project Title: Network Performance Evaluation on Linux Based Operating Systems**

**Date: 30/03/2025**

**Prepared by: Win Phyo & Thomas Robinson**

### **Project Justification**

This project is designed to evaluate the network performance of IPv4 and IPv6 on the latest versions of three popular Linux-based operating systems, so that the client may compare the data with historical data to observe changes in performance over time and between operating systems.

Both IPv4 and IPv6 have their own benefits and drawbacks, of which this project intends to evaluate.

With this data, the client can have a better understanding and comparison of how each of the chosen operating systems handles network traffic, which ultimately helps to make adequate decisions on optimising network infrastructure.

### **Product Characteristics and Requirements**

#### **Functional Requirements:**

- R1.** Configure Fedora, Ubuntu, and Kali Linux as software routers
- R2.** Implement both TCP and UDP transmission protocols
- R3.** Support both IPv4 and IPv6 addressing
- R4.** Set up a four-PC network topology (1 sender, 2 routers, 1 receiver)
- R5.** Configure dual NICs on router PCs and single NICs on sender/receiver PCs
- R6.** Perform three complete evaluation rounds, one for each operating system
- R7.** Generate network traffic using iPerf or D-ITG
- R8.** Evaluate with 12 specified packet sizes (128 to 1536 Bytes)
- R9.** Run each evaluation configuration at least 10 times
- R10.** Identify and re-run evaluations falling outside 95% confidence interval
- R11.** Record throughput performance across all evaluation scenarios
- R12.** All evaluations must be run 10 times each with all evaluations at 95% confidence
- R13.** Measure network delays in all evaluation configurations
- R14.** Calculate jitter values throughout evaluations
- R15.** Track packet loss rates for all evaluation cases
- R16.** Log all evaluations
- R17.** Generate statistical averages using the evaluation tool
- R18.** Compile final statistical data for comparison and analysis

#### **Non-Functional Requirements:**

- R1.** Results must fall within a 95% confidence interval
- R2.** Statistical validation of evaluation results
- R3.** Consistent evaluation methodology across all platforms and evaluation rounds
- R4.** Evaluation environment must support the full range of packet sizes
- R5.** Network infrastructure must handle required throughput levels
- R6.** Measurement tools must be precise enough to capture microsecond-level jitter
- R7.** Evaluation environment must maintain consistent conditions across evaluation rounds
- R8.** Hardware configurations must remain stable throughout all evaluations
- R9.** Evaluation tools must produce repeatable results
- R10.** Complete logs of all evaluation runs must be preserved
- R11.** Detailed recording of evaluation configurations and parameters
- R12.** Final deliverable must include both raw logs and statistical summaries



- R13.** Evaluation must be organised into three distinct rounds (one per OS)
- R14.** Consistent evaluation procedures must be followed across all operating system rounds.
- R15.** Comparison data must allow for direct analysis between operating systems

**Out of Scope:**

- R1.** Acquisition of the four PCs required for evaluation
- R2.** Physical installation and configuration of hardware
- R3.** Initial operating system installations
- R4.** Network facility and power supply
- R5.** Physical security of the evaluation environment
- R6.** Environmental controls of the evaluation facility
- R7.** Long-term maintenance of the evaluation environment
- R8.** Ongoing support for the configured systems
- R9.** Application of findings to production networks
- R10.** Performance optimisation recommendations beyond evaluation results
- R11.** Evaluation of operating systems beyond the specified three distributions
- R12.** Network configurations other than the specified topology
- R13.** Evaluation of protocols beyond TCP and UDP
- R14.** Performance evaluation at speeds exceeding gigabit Ethernet
- R15.** Addressing performance issues identified during evaluation
- R16.** Implementing changes to improve network performance
- R17.** Troubleshooting underlying hardware issues

**Summary of Project Deliverables**

**Project management-related deliverables:**

- Meeting Agendas
- Meeting Minutes
- Project Charter
- Team Contract
- Stakeholder Register
- Stakeholder Management Strategy
- Scope Statement
- Project Proposal
- Risk Register
- Issue Log
- Communication Management Plan
- Work Breakdown Structure (WBS)
- Gantt Chart
- Skills Analysis
- Upskilling Plan Schedule
- Estimated Cost Breakdown
- Milestone Report
- Lesson-Learned Report
- Mid-Term Review
- Final Product Presentation

**Product-related deliverables:**

- Complete evaluation plans detailing procedures for all configurations

- Configuration documentation for router setup on each operating system
- Scripts or configuration files used for evaluation
- Spreadsheet of performance evaluation results
- Raw evaluation logs from all execution runs (10 runs per configuration)
- Data analysis documentation with statistical validation

**Project Success Criteria:**

- Delivery of all specified project deliverables
- Statistical validity of all evaluation results
- Clear presentation of comparative performance across operating systems
- Adherence to project timeline and budget constraints
- Comprehensive documentation allowing for evaluation reproducibility

## Appendix C – Communication Stakeholder Register

### Communication Stakeholder Register for Network Performance Evaluation on Linux Based Operating Systems - Physical Environment Version: 1.0

Prepared by: Nathan Quai Hoi

Date: 11/03/2025

Name	Position	Internal /External	Project Role	Contact Information
Nathan Quai Hoi	Team Member	Internal	System Architect	wgk6332@autuni.ac.nz
Win Phyto	Team Member	Internal	System Architect	ddk8093@autuni.ac.nz
Zafar Azad	Team Member	Internal	Network Engineer	ftk8708@autuni.ac.nz
Thomas Robinson	Team Leader	Internal	Project Manager	cgr2690@autuni.ac.nz
Larissa Goh	Team Member	Internal	Network Engineer	xhm5236@autuni.ac.nz
Charmi Patel	Team Member	Internal	Network Engineer	fhw9735@autuni.ac.nz
Kylie Afable	Team Member	Internal	Network Engineer	cjq7738@autuni.ac.nz
Daniel Vaipulu	Project Supervisor	Internal	Project Supervisor	daniel.vaipulu@aut.ac.nz
Raymond Lutui	Client	Internal	Client	raymond.lutui@aut.ac.nz
Ramon Lewis	IT Support	Internal	IT Support	ramon.lewis@aut.ac.nz
Dr. Ramesh Lal	Lecturer	Internal	Lecturer	ramesh.lal@aut.ac.nz
Prof. Catherine Shi	Lecturer	Internal	Lecturer	catherine.shi@aut.ac.nz
Olivia Tang	Lecturer	Internal	Lecturer	olivia.tang@aut.ac.nz
Professor Damon Salesa	Vice-Chancellor AUT	Internal	Senior Manager	vicechancellor@aut.ac.nz
Minh Nguyen	Head of Computer Sciences	Internal	Senior Manager	minh.nguyen@aut.ac.nz
Tek Tjing Lie	Interim Head of ECMS	Internal	Senior Manager	tek.lie@aut.ac.nz
Terry Brydon	School Manager/ Accountant	Internal	Senior Manager	terry.brydon@aut.ac.nz
Matthew Kuo	BCIS Program Director	Internal	Project Sponsor	matthew.kuo@aut.ac.nz
Roy Cullum	Head of ICT	Internal	Consultant	roy.cullum@aut.ac.nz

## Appendix D – Stakeholder Management Plan

### Stakeholder Management Plan for Network Performance Evaluation on Linux Based Operating Systems

Prepared by: Nathan Quai Hoi

Date: 19/03/2025

Name	Level of Interest	Level of Influence	Potential Management Strategies
<b>Daniel Vaipulu</b>	High	High	Daniel is very resourceful and relaxed. He makes sure to engage the project at a reasonable pace. We will need to keep him updated with what is happening regularly.
<b>Raymond Lutui</b>	High	High	Raymond is very relaxed, while also having high expectations. We will need to keep him updated with what is happening.
<b>Thomas Robinson</b>	High	Medium	Thomas would like to ensure all team members are on the same page and keep track of the project tasks. He develops plans and allocates tasks to achieve goals.
<b>Ramon Lewis</b>	Low	High	Ramon would like to know details of our setup for evaluation and would like to communicate via Teams chat.
<b>Dr. Ramesh Lal</b>	High	Low	He would like to know the progress of the project and be up to date with any concerns or problems regarding the project
<b>Prof. Catherine Shi</b>	High	Low	She would like to know the progress of project and consult to team members to ensure project success.
<b>Olivia Tang</b>	High	Low	She would like to know the progress of project and consult to team members to ensure project success.
<b>Matthew Kuo</b>	High	Low	He would like to know the progress of project because if project is successful, BCIS will attract more students each year and reduce the cost of software, increase revenue but he would not come to help team.

<b>Tek Tjing Lie</b>	High	Low	He would like to stay informed and maintain interest in the project.
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## Appendix E – Tools Comparison

Comparison	iPerf	D-ITG
Performance	<ul style="list-style-type: none"> <li>Measures the maximum achievable bandwidth on IP networks.</li> <li>Reports throughput, bitrate, loss and other parameters for each test.</li> <li>Consists of features such as nuttcp and netperf.</li> <li>Not backwards compatible with original iPerf.</li> </ul>	<ul style="list-style-type: none"> <li>D-ITG measures delay, jitter, loss throughput.</li> <li>Uses logs to calculate performance metrics.</li> </ul> <p>D-ITG comprises of different components:</p> <ul style="list-style-type: none"> <li>ITGSend</li> <li>ITGRecv</li> <li>ITGLog</li> <li>ITGManager</li> <li>ITGDec</li> </ul>
Feature 1	<ul style="list-style-type: none"> <li>Rewritten from scratch</li> <li>Goal is to have a smaller, simpler code base.</li> <li>Has a library version for other programs</li> </ul>	<p>Supports layer 7 features:</p> <ul style="list-style-type: none"> <li>Predefined stochastic profiles (e.g. Telnet, VoIP).</li> <li>Custom payload (random or a file)</li> <li>Both PS and IDT support stochastic processes.</li> </ul>
Feature 2	<ul style="list-style-type: none"> <li>Measures bandwidth and performance</li> <li>Supports TCP and UDP</li> <li>Reports packet loss and delay</li> </ul>	<p>Packet-level QoS metrics:</p> <ul style="list-style-type: none"> <li>Bitrate, packet rate, one way relay, round trip time, jitter and packet loss.</li> </ul>

## Appendix F – Milestone Report

**Author: Larissa Goh**

**Date: 06/04/2025**

**Version: 1.0**

Milestone	Date	Status	Responsible	Issues/Comments
Team Portfolio Structure	19/03/25	Completed	Thomas	Done on time
Project Schedule	25/03/25	Completed	Win	Done on time
Stakeholder Register V1	19/03/25	Completed	Nathan	Done on time
Team Contract	20/03/25	Completed	Win	Done on time and signed by all team members
Client Contract	02/04/25	Completed	Thomas	Done on time, not yet signed by client
Scope Statement	25/03/25	Completed	Nathan	Done on time
Project Methodology	02/03/25	Completed	Zafar	Done on time, revised multiple times based on feedback.
Project Feasibility	27/03/25	Completed	Kylie	Done on time
Upskilling Recommendation List V1	20/03/25	Completed	Thomas	Done on time
Skills Analysis & Matrix	20/03/25	Completed	Thomas	Done on time
Stakeholder Management Strategy V1	20/03/2025	Completed	Nathan	Done on time
Communication Stakeholder Register	04/04/2025	Completed	Win	Done on time
Project Charter	04/04/2025	Completed	Thomas	Done on time
Change Management Plan V1	02/04/2025	Completed	Win	Done on time
Communication Plan V1	20/03/25	Completed	Charmi	Done on time
Gantt Chart V1	20/03/25	Completed	Nathan	Done on time, updated twice to reflect revised timeline and methodology alignment.

Milestone Report V1	06/04/25	Completed	Larissa	Done on time
Work Breakdown Structure V1	20/03/25	Completed	Win	Done on time, updated twice to reflect revised timeline and methodology alignment.
Network Diagram	31/03/25	Completed	Nathan	Done on time
Issue Log V1	05/04/25	Completed	Larissa	Done on time, populated from early-project challenges.
Risk Register V1	23/03/25	Completed	Larissa	Done on time
Meeting agenda for kick-off meeting	19/03/25	Completed	Zafar	Done on time
Meeting agenda for meeting #2	25/03/25	Completed	Thomas	Done on time
Meeting agenda for meeting #3	30/03/25	Completed	Thomas	Done on time
Meeting minutes for kick-off meeting	19/03/25	Completed	Win	Done on time
Meeting minutes for meeting #2	27/03/25	Completed	Win	Done on time
Meeting minutes for meeting #3	03/04/25	Completed	Win	Done on time
Estimated Costs Breakdown	31/03/25	Completed	Charmi	Done on time
Quality Assurance Plan V1	05/04/25	Completed	Larissa	Done on time
Project Proposal Submission	06/04/25	Completed	Thomas	Done on time
Project Proposal Presentation	10/04/25	Pending	Team	



## Appendix G – Work Breakdown Structure

**Prepared By:** Win Phyo & Thomas Robinson

**Date:** 02/04/2025

**Project Name:** Linux Network Performance Evaluation

### 1. Requirement Analysis

#### 1.1. Entry Criteria

- 1.1.1. Team Kick-Off Meeting Agenda
- 1.1.2. Team-Client Kick-Off Meeting Agenda
- 1.1.3. Team Contract
- 1.1.4. Meeting Minutes (Kick-Off Meetings)

#### 1.2. Develop Project Proposal

- 1.2.1. Communication Stakeholder Register
- 1.2.2. Project Charter
- 1.2.3. Client Contract
- 1.2.4. Meeting Minutes (Team & Client)

#### 1.3. Develop Project Plans

- 1.3.1. Stakeholder Management Strategy
- 1.3.2. Risk Register
- 1.3.3. Issue Log
- 1.3.4. Communication Management Plan
- 1.3.5. Change Management Plan
- 1.3.6. Scope Statement
- 1.3.7. Network Diagram
- 1.3.8. Requirement Traceability Matrix
- 1.3.9. Skills Analysis Matrix
- 1.3.10. Upskilling Plan Schedule
- 1.3.11. Project Schedule
  - 1.3.11.1. Work Breakdown Structure
  - 1.3.11.2. Gantt Chart
- 1.3.12. Milestone Report
- 1.3.13. Estimated Cost
- 1.3.14. Quality Assurance Plan
- 1.3.15. Project Proposal submission
- 1.3.16. Project Proposal presentation

#### **Milestone 1 – Project Proposal**

#### 1.4. Exit Criteria

- 1.4.1. Client feedback on proposal document
- 1.4.2. Approval of proposal document from client

## 2. Evaluation Planning

- 2.1. Entry Criteria
  - 2.1.1. Client approval of project proposal
- 2.2. Researching And Upskilling
  - 2.2.1. Team members upskill for necessary skills
  - 2.2.2. Network tools (iPerf & D-ITG)
- 2.3. Define evaluation scenarios
- 2.4. Define evaluation environment

### **2.5. Milestone 2 – Mid-Term Review**

- 2.6. Exit Criteria
  - 2.6.1. Client and supervisor feedback on evaluation planning

## 3. Evaluation Case Development

- 3.1. Entry Criteria
  - 3.1.1. Client and supervisor feedback on evaluation planning
- 3.2. Define evaluation scenario
  - 3.2.1. Requirement traceability
- 3.3. Exit Criteria
  - 3.3.1. Review and validate evaluation cases
  - 3.3.2. Validate with client
  - 3.3.3. Client feedback

## 4. Evaluation Environment Setup

- 4.1. Entry Criteria
  - 4.1.1. Establishment of hardware and software
  - 4.1.2. Prepare evaluation data
  - 4.1.3. Configure evaluation environment
    - 4.1.3.1. Configure two computers as routers
    - 4.1.3.2. Configure three separate networks
  - 4.1.4. Write cases for each scenario
- 4.2. Exit Criteria
  - 4.2.1. Fully functional evaluation environment and approved evaluation cases
  - 4.2.2. Client feedback

## 5. Evaluation Execution

### 5.1. Entry Criteria

#### 5.1.1. All exit criteria from previous steps

##### 5.1.1.1. Evaluation environment is approved and functional

### 5.2. Exit Criteria

#### 5.2.1. All evaluations are performed, and results are documented

##### 5.2.1.1. Conduct a minimum of 10 evaluation runs for each operating system

###### 5.2.1.1.1. Configure environment

###### 5.2.1.1.2. Each evaluation consists of 12 packet sizes

###### 5.2.1.1.3. Each evaluation will be run on both IPv4 and IPv6 separately

###### 5.2.1.1.4. Each evaluation will be run on both TCP and UDP separately

##### 5.2.1.2. Implement evaluation case failure protocol

##### 5.2.1.3. Client feedback

##### 5.2.1.4. Execute evaluation cases, scripts, pings

##### 5.2.1.5. Record and document results for each evaluation run

##### 5.2.1.6. Analyse performance metrics to determine operating system performance

##### 5.2.1.7. Client feedback

#### **Milestone 3 – Client Review and Feedback 1**

#### **Milestone 4 – Client Review and Feedback 2**

#### **Milestone 5 – Client Review and Feedback 3**

## 6. Evaluation Closure

### 6.1. Entry Criteria

#### 6.1.1. Compile and compare results of evaluation

##### 6.1.1.1. Analyse performance pattern

##### 6.1.1.2. Summary of the network performance evaluation

##### 6.1.1.3. Create visualisations and reports

##### 6.1.1.4. Final poster

### 6.2. Exit Criteria

#### 6.2.1. Document closure report

#### 6.2.2. Evaluation results and analysis

#### 6.2.3. Organise folders for portfolio

#### 6.2.4. Client feedback

#### **Milestone 6 – Final Poster & Portfolio**

Appendix H – Gantt Chart

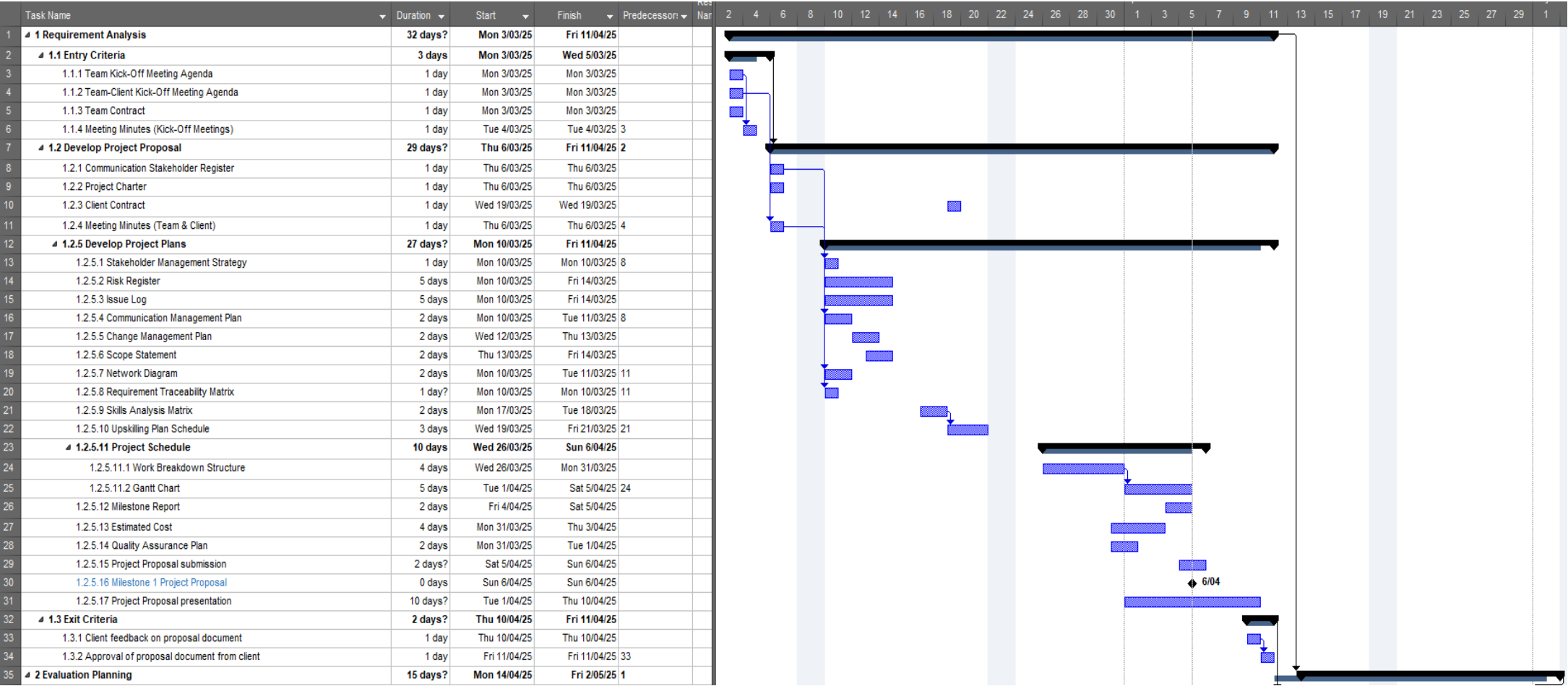


Figure A – Requirement Analysis

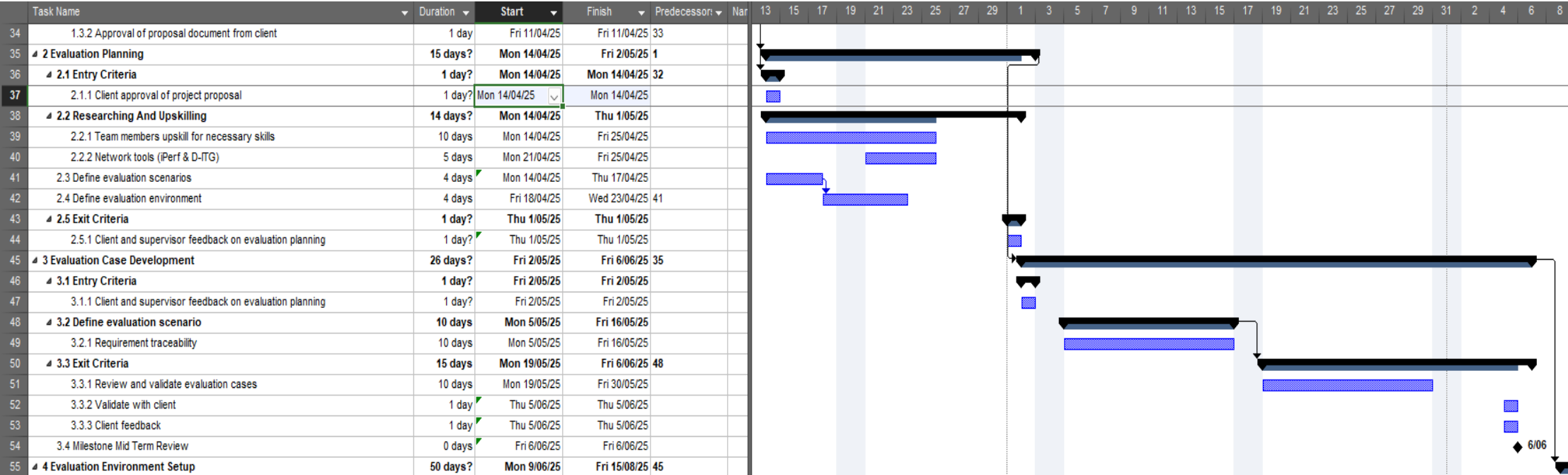


Figure B – Evaluation Planning and Evaluation Case Development

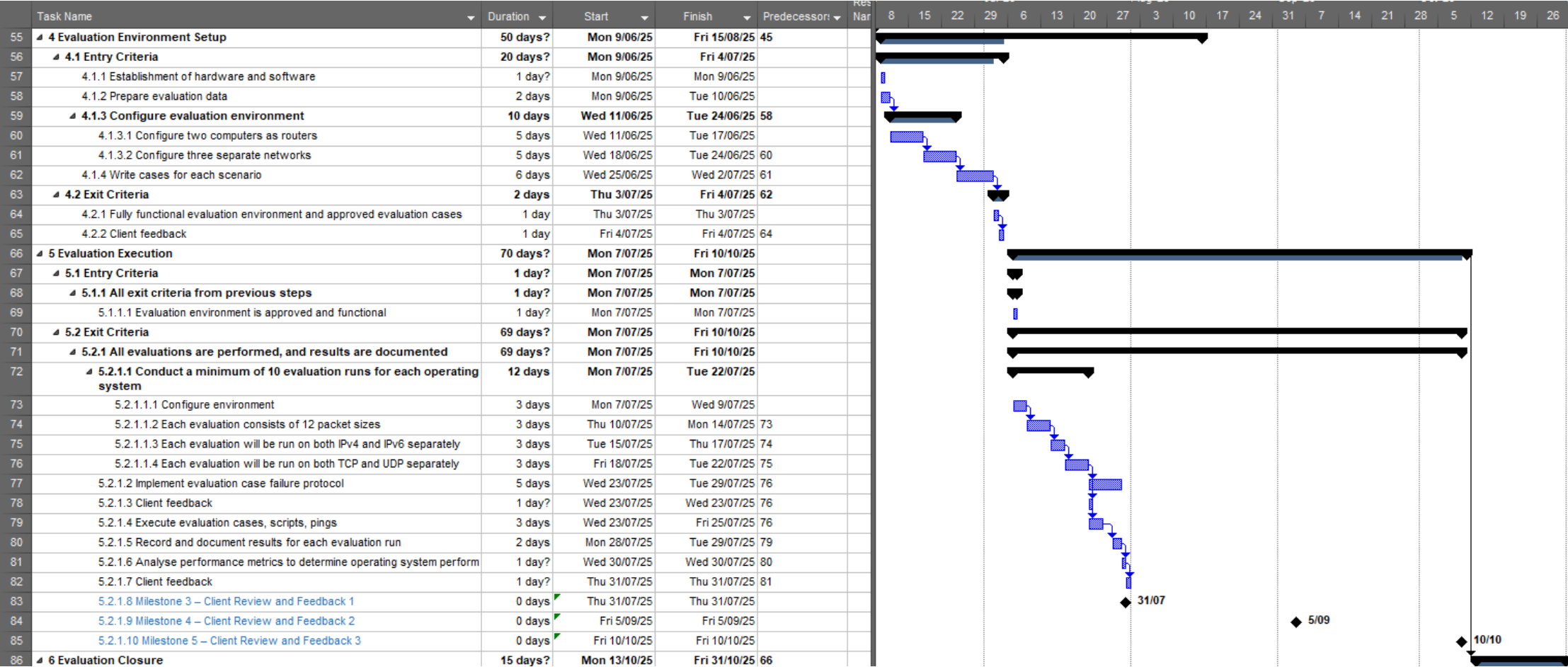


Figure C – Evaluation Environment Setup & Evaluation Execution

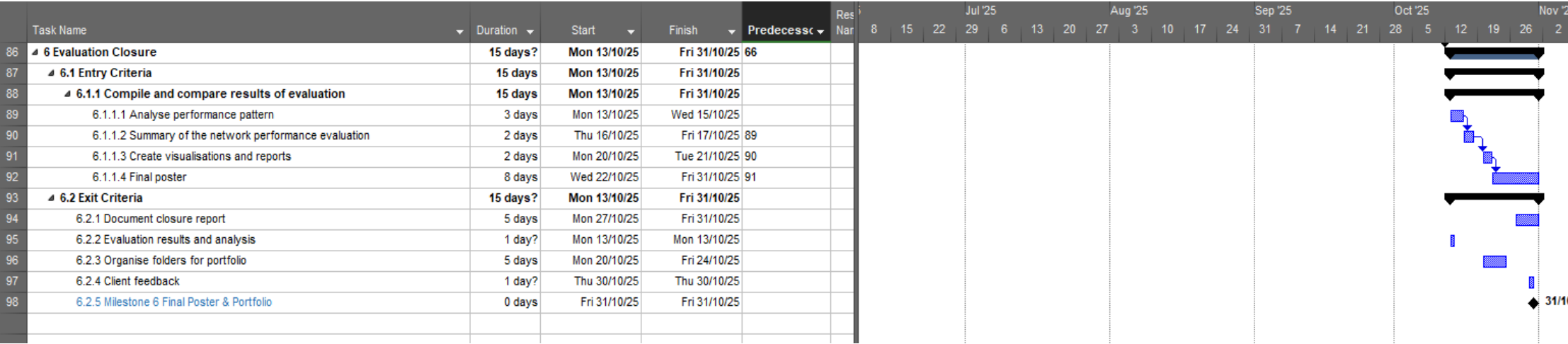


Figure D – Evaluation Closure

Appendix I – Labour Breakdown Table

Role	Cost Breakdown	Average pay per hour (inc. GST)	Total Hours	Total Cost (NZD)
Supervisor	Provided by AUT: \$142 + GST (15%)	\$163.30	1 hour per week 24 weeks (2 sems) 1 x 24 = <b>24</b> hrs	163.30 x 24 = <b>\$3,919.20</b>
Project Manager	Average yearly salary: \$98,461 (PayScale, 2025)	\$47.34	15 hours per week 24 weeks (2 sems) 15 x 24 = <b>360</b> hrs	360 x 47.24 = <b>\$17,006.40</b>
Network Engineer (x4)	Average yearly salary: 78,377 (PayScale, 2024)	\$37.68	15 hours per week 24 weeks (2 sems) 15 x 24 = 360 360 x 4 = <b>1440</b> hrs	1440 x 37.68 = <b>\$54,259.20</b>
System Architect (x2)	Average yearly salary: \$98,895 (PayScale, 2023)	\$47.55	15 hours per week 24 weeks (2 sems) 15 x 24 = 360 hrs 360 x 2 = <b>720</b> hrs	720 x 47.55 = <b>\$34,236.00</b>



Appendix J – Skills Analysis Matrix

Skills Matrix										
Team Members	Linux Installation and Configuration	Linux as Router Configuration	BASH Scripting	Subnetting IPv4	Subnetting IPv6	Understanding of Networking Protocols (TCP/UDP)	iPerf Usage	D-ITG Usage	Basic Network Performance Metrics (Throughput, Delay, Jitter, Packet Loss)	Basic Data Analysis Skills
Kylie Afable	2	0	2	1	1	1	0	0	0	0
Zafar Azad	2	0	0	3	1	3	0	0	2	1
Larissa Goh	2	0	0	1	0	1	0	0	1	1
Nathan Quai Hoi	2	0	1	2	1	1	0	0	0	0
Charmi Patel	2	0	0	1	0	1	0	0	0	1
Win Phyo	2	0	0	2	0	1	0	0	1	1
Thomas Robinson	3	0	2	2	1	2	0	0	1	2
Total	15	0	5	12	4	10	0	0	5	6
Average	2.14	0.00	0.71	1.71	0.57	1.43	0.00	0.00	0.71	0.86

Key			
0	1	2	3
Unskilled	Low-Skilled	Competent	Expert

## Appendix K – Upskilling Plan Schedule

This upskilling plan covers the two-week period following proposal acceptance (approximately 14th-25th April 2025). Team members should self-study using these resources and collaborate to share knowledge where individual expertise exists.

### Weekly Schedule

#### Week 1: Fundamentals & Environment Setup

Day	Focus Area	Resources	Priority	Expected Outcomes
1	Environment Setup	<ul style="list-style-type: none"> <li>WSL (Windows users): <a href="https://learn.microsoft.com/en-us/windows/wsl/install">https://learn.microsoft.com/en-us/windows/wsl/install</a></li> <li>Homebrew (Mac users): <a href="https://brew.sh/">https://brew.sh/</a></li> <li>Asahi Linux (Mac users): <a href="https://asahilinux.org/">https://asahilinux.org/</a></li> </ul>	High	Working Linux environment ready for practice
2-4	Linux Fundamentals	<ul style="list-style-type: none"> <li>Linux Journey: <a href="https://linuxjourney.com/">https://linuxjourney.com/</a></li> <li>LinuxCommand.org: <a href="https://linuxcommand.org/">https://linuxcommand.org/</a></li> <li>Command Line for Beginners: <a href="https://www.freecodecamp.org/news/command-line-for-beginners/">https://www.freecodecamp.org/news/command-line-for-beginners/</a></li> </ul>	High	Comfortable with basic Linux navigation and commands
5	Networking Basics	<ul style="list-style-type: none"> <li><a href="https://www.freecodecamp.org/news/computer-networking-how-applications-talk-over-the-internet/">https://www.freecodecamp.org/news/computer-networking-how-applications-talk-over-the-internet/</a></li> <li><a href="https://www.freecodecamp.org/news/linux-networking-commands-for-beginners/">https://www.freecodecamp.org/news/linux-networking-commands-for-beginners/</a></li> <li><a href="https://www.freecodecamp.org/news/osi-model-networking-layers-explained-in-plain-english/">https://www.freecodecamp.org/news/osi-model-networking-layers-explained-in-plain-english/</a></li> </ul>	Medium	Revised understanding of basic networking concepts

**Week 2: Advanced Topics & Tool Familiarisation**

Day	Focus Area	Resources	Priority	Expected Outcomes
6-8	<b>Linux as a Router</b>	<ul style="list-style-type: none"> <li>• <a href="https://fedoramagazine.org/use-fedora-server-create-router-gateway/">https://fedoramagazine.org/use-fedora-server-create-router-gateway/</a></li> <li>• <a href="https://www.ibm.com/docs/en/linux-on-systems?topic=3-linux-as-router">https://www.ibm.com/docs/en/linux-on-systems?topic=3-linux-as-router</a></li> <li>• <a href="https://www.computernetworkingnotes.com/linux-tutorials/how-to-configure-and-use-linux-as-a-router.html">https://www.computernetworkingnotes.com/linux-tutorials/how-to-configure-and-use-linux-as-a-router.html</a></li> <li>• <a href="https://www.baeldung.com/linux/server-router-configure">https://www.baeldung.com/linux/server-router-configure</a></li> <li>• <a href="https://medium.com/@lfoster49203/setting-up-ubuntu-as-a-router-with-advanced-routing-features-4511abc5e1eb">https://medium.com/@lfoster49203/setting-up-ubuntu-as-a-router-with-advanced-routing-features-4511abc5e1eb</a></li> <li>• <a href="https://www.tecmint.com/setup-linux-as-router/">https://www.tecmint.com/setup-linux-as-router/</a></li> <li>• <a href="https://wiki.archlinux.org/title/Router">https://wiki.archlinux.org/title/Router</a></li> </ul>	High	Ability to configure basic routing between subnets
9-10	<b>Evaluation Tools</b>	<ul style="list-style-type: none"> <li>• D-ITG: <a href="https://github.com/jbucar/ditg">https://github.com/jbucar/ditg</a></li> <li>• iPerf: <a href="https://iperf.fr/">https://iperf.fr/</a></li> </ul>	High	Familiarity with installing and using network evaluation tools

**Focus Linux Distributions**

Distribution	Description	Use Case	Package Manager
<b>Ubuntu</b>	Based on Debian Unstable; beginner-friendly	Desktop use, beginners	APT
<b>Fedora</b>	Upstream for Red Hat Enterprise Linux; bleeding edge	Desktop use, beginners	DNF
<b>Kali</b>	Based on Debian Testing; security-focused, for penetration testing	Penetration testing	APT

### Extended Learning (Optional)

For team members who complete the core curriculum ahead of schedule:

Resource	Description	Value	Time Investment
<b>Linux From Scratch</b>	Build your own Linux distro <a href="https://www.linuxfromscratch.org/lfs/">https://www.linuxfromscratch.org/lfs/</a>	Deep understanding of Linux internals	High
<b>Gnu/Linux Desktop Survival Guide</b>	Desktop Linux usage guide <a href="https://www.togaware.com/linux/survivor/">https://www.togaware.com/linux/survivor/</a>	Improved daily workflow	Medium
<b>Red Hat Certifications</b>	Industry-recognised qualifications <a href="https://www.redhat.com/en">https://www.redhat.com/en</a>	Professional development	High

### Collaboration Guidelines

- **Daily Check-ins:** Brief daily updates on progress and challenges
- **Knowledge Sharing:** Schedule sessions where team members can teach others about areas of expertise
- **Troubleshooting:** Document common issues and solutions for team reference
- **Practical evaluating:** Set up small evaluation networks to apply theoretical knowledge

### Progress Tracking

Team members should track their progress through this plan in their logbook, noting:

- Completed resources
- Skills mastered
- Areas requiring additional focus
- Questions for team discussion

This approach ensures a structured yet flexible learning experience that prepares the team for successful project implementation.

## Appendix L – Requirement Traceability Matrix

Requirement Traceability Matrix						
<b>Project Name:</b>	<b>Network Performance Evaluation on Linux Based Operating Systems in a Physical Environment</b>					
<b>Prepared By:</b>	<b>Thomas Robinson</b>					
Traceability #	Category	Requirement ID	Requirement Description	Evaluation Case ID	Evaluation Case Description	Status
1	Functional	R1	Configure Fedora, Ubuntu, and Kali Linux as software routers	EC-F1.1	Verify installation and configuration of routing services on all three Linux distributions (Fedora, Ubuntu, and Kali)	To Do
2		R2	Implement both TCP and UDP transmission protocols	EC-F1.2	Configure and validate both ECP and UDP traffic forwarding on all router systems	To Do
3		R3	Support both IPv4 and IPv6 addressing	EC-F1.3	Configure dual-stack IPv4/IPv6 addressing and verify connectivity using both protocols	To Do
4		R4	Set up a four-PC network topology (1 sender, 2 routers, 1 receiver)	EC-F1.4	Establish physical connections and verify network connectivity across the four-PC topology	To Do
5		R5	Configure dual NICs on router PCs and single NICs on sender/receiver PCs	EC-F1.5	Verify correct NIC configuration and interface assignments on all four systems	To Do
6		R6	Perform three complete evaluation rounds, one for each operating system	EC-F1.6	Execute full evaluation cycles with identical evaluation parameters for Fedora, Ubuntu, and Kali Linux	To Do

7		R7	Generate network traffic using iPerf or D-ITG	EC-F1.7	Install and configure traffic generation tools and verify they produce appropriate network loads	To Do
8		R8	Evaluate with 12 specified packet sizes (128 to 1536 Bytes)	EC-F1.8	Configure traffic generator to cycle through all 12 required packet sizes and verify data collection	To Do
9		R9	Run each evaluation configuration at least 10 times	EC-F1.9	Execute and document 10 complete evaluation runs for each configuration combination	To Do
10		R10	Identify and re-run evaluations falling outside 95% confidence interval	EC-F1.10	Analyse initial results, identify outliers, and verify re-evaluation of anomalous configurations	To Do
11		R11	Record throughput performance across all evaluation scenarios	EC-F1.11	Verify throughput data collection and storage for all evaluation combinations	To Do
12		R12	All evaluations must be run 10 times each with all evaluations at 95% confidence	EC-F1.12	Validate statistical significance of all collected data across the required number of evaluation iterations	To Do
13		R13	Record throughput performance across all evaluation scenarios	EC-F1.13	Verify consistent throughput measurement methodology across all evaluation configurations	To Do

14		R14	Measure network delays in all evaluation configurations	EC-F1.14	Validate latency measurement and recording across all evaluation scenarios	To Do
15		R15	Calculate jitter values throughout evaluations	EC-F1.15	Verify jitter calculation methodology and confirm data collection in all evaluation cases	To Do
16		R16	Track packet loss rates for all evaluation cases	EC-F1.16	Validate packet loss detection and recording mechanisms for all configurations	To Do
17		R17	Log all evaluations	EC-F1.17	Confirm comprehensive logging system captures all required evaluation parameters and results	To Do
18		R18	Generate statistical averages using the evaluation tool	EC-F1.18	Verify statistical processing capabilities and validate output formats	To Do
19		R19	Compile final statistical data for comparison and analysis	EC-F1.19	Validate data aggregation procedures and verify final comparative analysis outputs	To Do
20	<b>Non-Functional</b>	R1	Results must fall within a 95% confidence interval	EC-NF1.1	Verify statistical analysis procedures confirm 95% confidence interval for all accepted results	To Do
21		R2	Statistical validation of evaluation results	EC-NF1.2	Audit statistical methodology and confirm validation processes for all collected metrics	To Do

22		R3	Consistent evaluation methodology across all platforms and evaluation rounds	EC-NF1.3	Verify evaluation procedures are documented and consistently applied across all operating systems	To Do
23		R4	Evaluation environment must support the full range of packet sizes	EC-NF1.4	Validate network infrastructure can handle all required packet sizes without fragmentation or loss	To Do
24		R5	Network infrastructure must handle required throughput levels	EC-NF1.5	Measure maximum throughput capability of evaluation environment and verify it exceeds evaluation requirements	To Do
25		R6	Measurement tools must be precise enough to capture microsecond-level jitter	EC-NF1.6	Calibrate and verify precision of jitter measurement tools against known reference values	To Do
26		R7	Evaluation environment must maintain consistent conditions across evaluation rounds	EC-NF1.7	Monitor and document environmental conditions throughout evaluation to verify consistency	To Do
27		R8	Hardware configurations must remain stable throughout all evaluations	EC-NF1.8	Implement configuration control procedures and verify hardware stability between evaluation runs	To Do
28		R9	Evaluation tools must produce repeatable results	EC-NF1.9	Perform calibration evaluations to verify result consistency with identical input parameters	To Do



29		R10	Complete logs of all evaluation runs must be preserved	EC-NF1.10	Audit logging system to verify comprehensive capture and secure storage of all evaluation data	To Do
30		R11	Detailed recording of evaluation configurations and parameters	EC-NF1.11	Verify configuration documentation completeness for all evaluation scenarios	To Do
31		R12	Final deliverable must include both raw logs and statistical summaries	EC-NF1.12	Validate output format includes both raw data logs and processed statistical summaries	To Do
32		R13	Evaluation must be organised into three distinct rounds. (one per OS)	EC-NF1.13	Verify evaluation plan organisation and implementation of separate, controlled evaluation cycles	To Do
33		R14	Consistent evaluation procedures must be followed across all operating system rounds.	EC-NF1.14	Audit evaluation execution logs to confirm procedural consistency across all evaluation rounds	To Do
34		R15	Comparison data must allow for direct analysis between operating systems	EC-NF1.15	Validate data normalisation and comparison methodologies for cross-platform analysis	To Do
35	<b>Out of Scope</b>	R1	Acquisition of the four PCs required for evaluation	N/A	Not applicable - outside project scope	To Do
36		R2	Physical installation and configuration of hardware	N/A	Not applicable - outside project scope	To Do
37		R3	Initial operating system installations	N/A	Not applicable - outside project scope	To Do

38		R4	Network facility and power supply	N/A	Not applicable - outside project scope	To Do
39		R5	Physical security of the evaluation environment	N/A	Not applicable - outside project scope	To Do
40		R6	Environmental controls of the evaluation facility	N/A	Not applicable - outside project scope	To Do
41		R7	Long-term maintenance of the evaluation environment	N/A	Not applicable - outside project scope	To Do
42		R8	Ongoing support for the configured systems	N/A	Not applicable - outside project scope	To Do
43		R9	Application of findings to production networks	N/A	Not applicable - outside project scope	To Do
44		R10	Performance optimisation recommendations beyond evaluation results	N/A	Not applicable - outside project scope	To Do
45		R11	Evaluation of operating systems beyond the specified three distributions	N/A	Not applicable - outside project scope	To Do
46		R12	Network configurations other than the specified topology	N/A	Not applicable - outside project scope	To Do
47		R13	Evaluation of protocols beyond TCP and UDP	N/A	Not applicable - outside project scope	To Do
48		R14	Performance evaluation at speeds exceeding gigabit Ethernet	N/A	Not applicable - outside project scope	To Do
49		R15	Addressing performance issues identified during evaluation	N/A	Not applicable - outside project scope	To Do
50		R16	Implementing changes to improve network performance	N/A	Not applicable - outside project scope	To Do
51		R17	Troubleshooting underlying hardware issues	N/A	Not applicable - outside project scope	To Do

## Appendix M – Project Charter

### Project Charter

**Project Title:**

Network Performance Evaluation on Linux Based Operating Systems – Physical Team

**Project Start Date:** 03/03/2025

**Projected Finish Date:** 31/10/2025

**Budget Information:**

The total estimated cost of the project is \$118,774.71.

**Project Manager:**

Thomas Robinson ([cgr2690@autuni.ac.nz](mailto:cgr2690@autuni.ac.nz))

**Project Objectives:**

The goal of this project is to evaluate the performance of 3 latest Linux based Operating Systems distributions – Fedora, Ubuntu, Kali Linux. These operating systems need to be configured as software routers before running the evaluations. Tools such as iPerf or D-ITG are to be employed to generate the evaluation traffics.

**Main Project Success Criteria:**

Successfully gather data comparing IPv4 and IPv6, using TCP and UDP protocols, across 12 given packet sizes on 3 different Linux operating systems configured as software routers.

**Approach:**

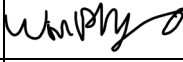
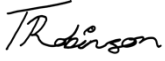


The project team has chosen to go with Software Testing Life Cycle (STLC) as our chosen methodology. This is due to the focus of our project being systematic evaluation of multiple operating systems, with evaluation confidence and validation.

Unlike development-heavy methodologies like Waterfall or Scrum, STLC provides a dedicated, structured framework solely for evaluating, which aligns more closely with our project objectives.

It allows us to focus on requirement analysis, evaluation planning, evaluation case development, evaluation environment setup, evaluation execution, and evaluation closure in a clear and organised sequence.

This ensures that each operating system configuration is thoroughly evaluated before moving forward, reducing the risk of undetected issues. By using STLC as our core methodology, we can maintain a high standard of accuracy and reliability throughout the project, while still allowing room for iteration and refinement within the evaluating phases.

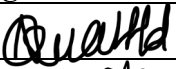
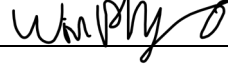
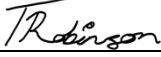

**Roles and Responsibilities**

<b>Role</b>	<b>Name</b>	<b>Organisation/ Position</b>	<b>Contact Information</b>	<b>Sign</b>
System Architect	<b>Nathan Quai Hoi</b>	System Architect	wgk6332@autuni.ac.nz	<b>NQH</b>
System Architect	<b>Win Phy</b>	System Architect	ddk8093@autuni.ac.nz	
Network Engineer	<b>Zafar Azad</b>	Network Engineer	ftk8708@autuni.ac.nz	<b>ZA</b>
Project Manager	<b>Thomas Robinson</b>	Project Manager	cgr2690@autuni.ac.nz	
Network Engineer	<b>Larissa Goh</b>	Network Engineer	xhm5236@autuni.ac.nz	
Network Engineer	<b>Charmi Patel</b>	Network Engineer	fhv9735@autuni.ac.nz	
Network Engineer	<b>Kylie Afable</b>	Network Engineer	cjq7738@autuni.ac.nz	<b>KA</b>
Project Mentor	<b>Daniel Vaipulu</b>	Project Mentor	daniel.vaipulu@aut.ac.nz	
Client	<b>Raymond Lutui</b>	Client	raymond.lutui@aut.ac.nz	

## Appendix N – Team Contract

**Project Name: Network Performance Evaluation on Linux Based Operating Systems**

**Project Team Member Names and Sign-off:**

Name	Date	Sign-off on Team Contract
Nathan Quai Hoi	18/03/2025	
Win Phyo	18/03/2025	
Zafar Azad	18/03/2025	ZA
Thomas Robinson	18/03/2025	
Larissa Goh	18/03/2025	
Charmi Patel	18/03/2025	
Kylie Afable	20/03/2025	KA

**Code of Conduct:** As a project team, we will:

- Work proactively, anticipating potential problems and working to prevent them
  - Keep other team members informed of information related to the project
  - Focus on what is best for the whole project team
  - See the team project through to completion
- 

**Code of Ethics:**

- Maintain integrity, transparency, and accountability in all actions.
  - Respect and value diversity, fostering an inclusive team environment.
  - Commit to excellence and collaborative efforts for project success.
- 

**Participation:**

- Be honest and open during all project activities
  - Encourage diversity in teamwork
  - Provide the opportunity for equal participation
  - Be open to new approaches and consider new ideas
  - Have one discussion at a time
  - Let the team know well in advance if a team member must miss a meeting or may have trouble meeting a deadline for a given task
- 

**Communication:**

- Decide as a team on the best way to communicate various information
- Focus on solving problems, not blaming people
- Present ideas clearly and concisely
- Meet and communicate frequently to discuss project progress

- Arrange additional meetings as needed
  - Keep discussions on track
  - Honor meeting timeframes
  - Read communications (emails, meeting minutes, action items, etc.) from each other
  - Respond to each other in a timely manner (i.e., within 24 hours)
- 

**Problem Solving:**

- Encourage everyone to participate in solving problems
  - Only use constructive criticism
  - Hold each other accountable for meeting the standards
  - Consequences for behaviours impacting Team performance
- 

**Meeting Guidelines:**

- It is mandatory to attend meetings every Thursday with the supervisor/client.
  - Any additional meeting date and time must be scheduled in advance.
  - Create and distribute an agenda before each meeting.
  - Set expectations for meeting schedules and respect allocated time for each agenda item.
  - Assign responsibilities for documenting meeting minutes, tracking action items, and following up on tasks between meetings.
  - Encourage feedback on meeting processes and suggest periodic reviews to assess the effectiveness of meetings and adjust guidelines as needed.
- 

**Consequences for behaviour impacting Team performance:**

- Tasks will not be accomplished on time due to constant absence.
- Poor communication among team members can impact work efficiency.
- Project will not meet the deadline if individual tasks are not completed on time.
- Teams cannot work effectively if team members do not respect other team members or constantly have conflicts.

## Appendix O – Client Contract

### Network Performance Evaluation of Linux Based Operating Systems (Physical Team)

## Contract/Service Agreement

**Author:** Thomas Robinson

**Date:** 31/03/2025

**Title of Work:** Network Performance Evaluation of Linux Based Operating Systems

This is an Agreement made as of 31/03/2025 by Thomas Robinson (on behalf of the “Project Team”), and Dr. Raymond Lutui (the “Client”).

The Project Team consists of: Thomas Robinson, Win Phyto, Zafar Azad, Nathan Quai Hoi, Larissa Goh, Charmi Patel, Kylie Afable, and Daniel Vaipulu.

THE PROJECT TEAM AND THE CLIENT AGREE THAT:

1. **The Work:** The Project Team will create the Work as set forth in Exhibit A hereto. The Client will provide the Project Team with the format and specifications in which each element of the Work is to be submitted. The Project Team agrees to conform to such format and specifications.
2. **Delivery of the Work:** The Project Team agrees to deliver to the Client the Work in form and content acceptable to the Client on or before the dates outlined in Exhibit B of this Agreement, time being of the essence to the Client.
3. **Right to Terminate:** If the Project Team materially departs from the agreed-upon schedule or if the Work is not satisfactory to the Client (based on reviews of drafts, market conditions, and/or other criteria as determined by the Client), the Client may at its option:
  - A. Allow the Project Team to finish, correct, or improve the Work by a date specified by the Client;
  - B. Terminate this Agreement by giving written notice to the Project Team.
4. **Payments:** The Client will pay the Project Team \$1 upon accepted completion of the Work.
5. **Exhibit:** The following Exhibit is hereby incorporated by reference into this Agreement:

#### Exhibit A: Statement of Work

The Team will evaluate network performance on three Linux-based operating systems. The Team will deliver a comprehensive performance evaluation package including complete evaluation logs, statistical analysis of performance metrics, comparative analysis across all evaluated operating systems, and a final report detailing findings and methodology.

Success includes comprehensive documentation of methodology, complete raw data logs, and a final analysis comparing performance across all evaluated configurations.

#### Exhibit B: Schedule

Full Project: 03/03/2025 – 31/10/2025

Requirement Analysis: 03/03/2025 – 11/04/2025

Evaluation Planning: 14/04/2025 – 02/05/2025

Evaluation Case Development: 02/05/2025 – 15/08/2025

Evaluation Environment Setup: 21/07/2025 – 28/09/2025

Evaluation Execution: 07/07/2025 – 10/10/2025

Evaluation Closure: 13/10/2025 – 31/10/2025

IN WITNESS WHEREOF, THE PARTIES HERETO HAVE EXECUTED THIS Agreement as a sealed instrument as of the date first above written.

Client

Project Team


By: Raymond Lutui

Thomas Robinson

Date: 08/04/2025

31/03/2025

Signature:





## Appendix P – Risk Register

Prepared by: Larissa Goh

Date: 19/03

No.	Rank	Risk	Description	Category	Root Cause	Triggers	Mitigating Action	Risk Owner	Probability	Impact
1	Medium	Long distance between members	The huge distances between majority of the team may create challenges when organising meetups.	Logistical	Members located in different regions	Meetup planning, travel expenses, travel time, unreliable transport	Advanced weekly schedules in place, online meetings scheduled where needed	Project Manager	Medium	High
2	Medium	Varying levels of technical knowledge among members	All members have varying levels of technical skill required for this project. This disparity may create workload imbalances and affect team cohesion.	Training & Knowledge	Different backgrounds and technical experience	Imbalanced task completion. Reliance on members	Ongoing commitment to upskilling. Creating a skill matrix and detailed upskilling plan.	Team	High	High
3	High	Unsuitable operating system	Selecting an unsuitable operating system for our project. This may lead to major issues during our evaluation phase, cause compatibility issues, or have performance limitations.	Technical	Lack of research	software and hardware incompatibility	In depth research and assessing project requirements. Comparing OS options	System Architect	Medium	High

## Physical Environment Team

## Linux Network Performance Evaluation

4	High	Group member quitting	Group member potentially quitting during any stage of the project.	Team Members	Personal reasons	Personal reasons	Urgent meeting to discuss changed task delegations and effect on project timeline.	Project Manager	Medium	High
5	Low	Poor communication	Miscommunication or lack of clarity among group members	Team Members	Missed updates, unclear expectations, lack of structure	Low morale, unclear leadership, confusing task interpretation, failing to include others or themselves	Create a team contract, encourage communication, weekly high priority meetings that requires all members to share ideas and speak.	Project Manager	Low	High
6	Medium	File loss & Data corruption	Important data is lost or corrupted due to hardware issues or human error.	Data	Poor backup strategy, carelessness.	System crashes, storage issues, overwriting files	Implement regular backup on cloud or local drives. Use version control such as Git.	Network Engineer	Low	Medium
7	Medium	Sickness	Team member, supervisor, and client may be unavailable due to sickness, especially going into colder months.	Health & Safety	COVID-19, infection	COVID and sickness increasing.	Enable remote collaboration is available when needed e.g. Discord, Teams. Flexibility to reschedule to suit client when needed.	Project Manager	High	Medium
8	High	D-ITG Compatibility Issues	D-ITG may not function correctly or be supported on all selected operating systems.	Technical	Software incompatibility	Errors during installation	Early evaluation on each operating system	Network Engineer	High	Medium

## Physical Environment Team

## Linux Network Performance Evaluation

9	High	Hardware Issues	Failure of critical hardware such as computers and network cards can delay evaluation.	Technical	Improper set up or handling, physical damage, firmware issues,	Loss of connectivity, overheating, inability to boot operating system	Perform early hardware evaluation, document all hardware used for quick replacement, spare equipment, in contact with IT technician	System Architect	Medium	High
10	Low	Incomplete evaluation due to time constraints	Large number of evaluation combinations may cause the team to run out of time.	Schedule	Time-consuming evaluation and set up	Delay in router configuration, tool issues	Ensure all tools and configurations are fully evaluated during analysis phase and divide responsibilities.	Project Manager	Low	High
11	Medium	Inconsistent evaluation results	Differing results between operating systems	Technical	Misconfigured routers, hardware issues	Differing results for identical evaluations	Standardise configuration steps, peer review setup.	System Architect	Medium	High
12	Low	Misinterpretation of data	Team may incorrectly analyse performance data due to unfamiliarity with tools, software, or hardware	Technical	Lack of network experience	Unexpected output formats, inconsistent logs	Research tool output structures, consult supervisor if unclear, align on analysis methods as a team	Network Engineer	Low	Medium

## Appendix Q – Risk Management Plan

Our project follows the Software Testing Life Cycle (STLC) methodology, where risk and issue management are handled through structured planning and continuous review. Risks are identified and documented during the planning phase through past experiences, client input, and technical research.

This involves reviewing:

- The project scope
- Objectives
- Timeline
- Tools
- Costs
- Team structure

However, as conditions change throughout a project, especially during the analysis and development phases, the team must be ready to adapt quickly. To manage this, risks will be monitored regularly and escalated to active issues if they occur.

1. Identify risk
2. Assess risk
  - a. Likelihood
  - b. Impact
3. Record in risk register
4. Assign owner and plan mitigation
5. Monitor during weekly meetings
- If a risk has occurred...**
6. Move to issue log
7. Assign owner and track resolution
8. Resolve or escalate as needed
9. Continue monitoring risks

The team acknowledges that not all problems can be predicted. Unexpected problems that arise will be added directly into the Issue Log. This ensures both anticipated and unexpected challenges are managed effectively.

## Appendix R – Issue Log

Prepared by: Larissa

Date: 19/03/2025

Issue #	Issue Description	Impact on Project	Date Reported	Reported By	Assigned To	Priority M/H/L	Due Date	Status	Comments
01	Delayed meeting with client and supervisor	Delayed start on entirety of project as we need more information and details from our client.	17/03/25	Zafar	Group	H	NA	Closed	First meeting with client has been pushed to 20/03/25
02	D-ITG isn't available in Fedora repos; it won't be compiled from source	If the source code can't be fixed, another tool will have to be chosen for evaluation, despite the client's request.	25/03/25	Thomas	Thomas	H	27/03/25	Closed	Client isn't aware of this issue yet – it needs to be raised at 27/03 meeting
03	Cancelled team meeting	Due to multiple members facing unforeseen transport issues, our team meeting before our meeting with client and supervisor had to be cancelled, limiting preparation time	27/03/25	Larissa	Thomas	H	29/03/25	Closed	Quick overview over Discord and in-depth debrief after to ensure everyone is on the same page
04	Management methodology didn't align with our project	Team roles and documentation process needed to be reviewed to indicate which protocol we will be following	27/03/35	Zafar	Group	H	29/03/25	Closed	A hybrid model approach has been selected to better suit the project
05	Team members absent due to illness and unforeseen circumstances	Two members were unable to attend the scheduled meeting with the client and supervisor, which affected team presence and contribution.	03/04/25	Larissa	Group	M	03/04/25	Closed	Presentation tasks were reassigned, and absent members were updated via Discord to ensure they were informed of all meeting outcomes.

06	Methodology still does not align with our project scope	Feedback from our client and supervisor indicated that our hybrid methodology was still not suitable for our project.	03/04/25	Larissa	Group	H	06/04/25	Closed	The team adopted the STLC methodology and updated all necessary documentation.
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## Appendix S – Change Management Plan

**Date:** 02/04/2025

**Author:** Win Phyo

**Version:** 1.0

**Project Name:** Network Performance Evaluation of Linux Based Operating Systems in a Physical Environment

### Background

Be sure to plan for change at the beginning of the project. All projects will require some sort of changes during their lifetime. Plan by having the process already defined and clearly documented. Change management is critical to completing your projects on schedule and on budget.

### Introduction

Change Management is an important part of any project. Changes must be vetted and managed to ensure that they are within the scope of the project and are communicated to all stakeholders if they are approved. The process for submitting, reviewing, and approving changes must also be communicated to all stakeholders to properly set expectations. If changes are allowed to be submitted or are implemented in an unorganised way, any project is sure to fail. All projects must include a Change Management Plan as part of the overall Project Plan, it can either be included as a section in the Project Plan or as an appendix as a subsidiary management plan.

The Change Management Plan sets expectations on how the approach to changes will be managed, what defines a change, the purpose and role of the change control board, and the overall change management process. All stakeholders will be expected to submit or request changes in accordance with this Change Management Plan and all requests and submissions will follow the process detailed herein.

### Change Management Approach

This section of the Change Management Plan describes the approach the organisation will use for managing change throughout the project. Throughout a project's lifecycle there may only be a few or many changes submitted. The approach taken to manage these changes must be consistent and repeatable to provide a quality change management plan and process.

The Change Management approach ensures that all proposed changes are defined, reviewed, and agreed upon so they can be properly implemented and communicated to all stakeholders - and importantly that the implications of the change on the scope, budget and timeline are accounted for. This approach will also ensure that only changes within the scope of the project are approved and implemented or are clearly agreed to by those responsible for the timeline and budget for the overall project.

The Change Management approach is not to be confused with the Change Management Process which should be detailed later in this plan. The Change Management approach consists of three areas:

- Ensure changes are within scope and beneficial to the project
- Determine how the change will be implemented
- Manage the change as it is implemented

The Change Management process has been designed to make sure this approach is followed for all changes. By using this approach, the team will prevent unnecessary change from occurring and focus its time and resources only on beneficial changes within the project scope.

### **Definitions of Change**

This section of the Change Management Plan defines the different types of changes that may be requested and considered for the project. These changes may include schedule change, budget change, scope change, or project document changes. Most changes will impact at least one of these areas and it is important to consider these impacts and how they will affect the project.

There are several types of changes which may be requested and considered for a project. Depending on the extent and type of proposed changes, changes to project documentation and the communication of these changes will be required to include any approved changes into the project plan and ensure all stakeholders are notified. Types of changes include:

**Scheduling Changes:** changes which will impact the previously approved project schedule. These changes may require fast tracking, crashing, or re-baselining the schedule depending on the significance of the impact.

**Budget Changes:** changes which will impact the approved project budget. These changes may require requesting additional funding, releasing funding which would no longer be required, or adding to project or management reserves. These may require changes to the cost baseline.

**Scope Changes:** changes which are necessary and impact the project's scope which may be the result of unforeseen requirements which were not initially planned for. These changes may also impact budget and schedule. These changes may require revision to the WBS, the project scope statement, and other project documentation as necessary.

The project manager typically ensures that any approved changes are communicated to the project stakeholders. Additionally, as changes are approved, the project manager will ensure that the changes are captured in the project documentation where necessary. These document updates must then be communicated to the wider project team and potentially the stakeholders as well.

### **Change Control Board**

Here the Change Management Plan describes the Change Control Board, the purpose of the board, and the members and their roles on the board. The change control board is the approval authority for all proposed project changes. If a change is not approved by the control board, then it will not be implemented with the project. The size and function of change control boards may vary depending on the organisation, but their purpose and the roles and responsibilities are typically consistent.

The Change Control Board is the approval authority for all proposed change requests pertaining to a Project. The purpose of the Change Control Board is to review all change requests, determine their impacts on the project risk, scope, cost, and schedule, and to approve or deny each change request.



The following chart provides a list of the Change Control Board members for a typical project:

Name	Position	Role
Raymond Lutui	Client	Client
Daniel Vaipulu	Supervisor	Supervisor
Thomas Robinson	Project Manager	Team Leader
Ramon Lewis	IT Support	IT Support
Dr. Ramesh Lal	Lecturer	Lecturer
Prof. Catherine Shi	Lecturer	Lecturer
Olivia Tang	Lecturer	Lecturer

As change requests are submitted using a Change Request Form to the Project Manager by the project team or via stakeholders, the Project Manager will log the requests in a Change Log and the Change Control Board will convene frequently to review all change requests. For a change request to be approved, all Change Control Board members must vote in favour. In the event more information is needed for a particular change request, the request will be deferred and sent back to the requestor for more information or clarification. If a change is deemed critical, an ad hoc Change Control Board meeting may be called to review the change prior to the next scheduled Change Control Board meeting.

### Roles and Responsibilities

This section of the Change Management Plan describes the roles and responsibilities of project team members regarding the change management process. It is important that everyone understands these roles and responsibilities as they work through the change management process. These roles and responsibilities must be communicated as part of the change management plan to all project stakeholders.

The following are roles and responsibilities for all change management efforts related to a typical project:

#### Project Sponsor:

- Approve all changes to budget/funding allocations
- Approve all changes to schedule baseline
- Approve any changes in project scope
- Chair the Change Control Board

#### Project Manager:

- Receive and log all change requests from project stakeholders
- Conduct preliminary risk, cost, schedule, scope analysis of change prior to Change Control Board
- Seek clarification from change requestors on any open issues or concerns
- Make documentation revisions/edits as necessary for all approved changes
- Participate on Change Control Board

**Project Team / Stakeholders:**

- Submit all change requests on standard organisational change request forms
- Provide all applicable information and detail on change request forms
- Be prepared to address questions regarding any submitted change requests
- Provide feedback as necessary on impact of proposed changes

**Change Control Process**

This part of the Change Management Plan should describe the change control process from beginning to end. Typically, a change control process would be an organisational standard and repeatable. This process is the tool which is used to ensure adherence to the organisation's change management approach. By following all the steps, the project team can successfully incorporate approved changes, communicate the changes, and update project documentation.

The Change Control Process for the project will follow the organisational standard change process for all projects. The project manager has overall responsibility for executing the change management process for each change request.

1. Identify the need for a change (Stakeholders) – Change requestor will submit a completed change request form to the project manager.
2. Log change in the change request register (Project Manager) – The project manager will keep a log of all submitted change requests throughout the project's lifecycle.
3. Evaluate the change (Project Manager, Team, Requestor) – The project manager will conduct a preliminary analysis on the impact of the change to risk, cost, schedule, and scope and seek clarification from team members and the change requestor.
4. Submit change request to Change Control Board (Project Manager) – The project manager will submit the change request, as well as the preliminary analysis, to the Change Control Board for review.
5. Obtain Decision on change request (Change Control Board) – The Change Control Board will discuss the proposed change and decide whether it will be approved based on all submitted information.
6. Implement change (Project Manager) – If a change is approved by the Change Control Board, the project manager will update and re-baseline project documentation as necessary.

## Appendix T – Quality Assurance Plan

### 1.0 Introduction

This QA Plan outlines how Quality Assurance (QA) will be used across all phases of the *Network Performance Evaluation of Linux Based Operating Systems in a Physical Environment* R&D project. The plan details walkthroughs, QA/QC responsibilities, metrics, tools, and templates to maintain confidence in our results.

### 2.0 QA Walkthrough Procedures by Project Phase

Phase	Walkthrough Procedure
<b>Requirement Analysis</b>	The team reviews all project documentation (proposal, WBS, risk register, etc.) to ensure that scope, evaluation metrics (throughput, delay, jitter, loss), and deliverables are clearly defined and feasible.
<b>Evaluation Planning</b>	The team confirms tool compatibility (D-ITG/iPerf), defines evaluation scenarios and environments, and ensures upskilling align with planning needs. Feedback from the client and supervisor is used to validate planning outcomes.
<b>Evaluation Case Development</b>	Evaluation cases are reviewed against project requirements. Evaluation scripts are peer reviewed, and evaluation cases are validated with the client. Templates for logs, bug reports, and scenario documentation are also prepared during this phase.
<b>Evaluation Environment Setup</b>	The team sets up the evaluation hardware and software, verifies router configurations and network topology, and ensures a consistent environment for each operating system. Setup is reviewed before any execution begins.
<b>Evaluation Execution</b>	Each scenario (OS, 12x packet sizes, 2x IP versions, 2x protocols) is executed 10 times. Results are logged and reviewed daily. Evaluations outside the 95% confidence range are re-run. Issues and bugs are tracked, and regular peer review ensures consistency.
<b>Evaluation Closure</b>	Results and analysis are verified and compared across all operating systems. Reports, graphics, and the final poster are created. Closure documentation is reviewed and submitted with feedback from the client and supervisor.

### 3.0 Quality Assurance Metrics

Metric	Description
<b>Evaluation completion rate</b>	% of all planned evaluations completed
<b>Re-run frequency</b>	% of evaluations outside 95% confidence interval
<b>Setup bug count</b>	Number of environment/configuration-related issues encountered per OS
<b>Execution bug count</b>	Number of issues during or after evaluation runs

## 4.0 Quality Control Activities

### Unit Evaluation

- Verify NIC configurations and IP addresses.
- Ensure IP forwarding is enabled and functioning on routers.
- Confirm D-ITG and iPerf tools run properly on each OS.

### Integration Evaluation

- Evaluate full packet flow across sender → router 1 → router 2 → receiver
- Validate correct routing and subnet communication between networks.

### System Evaluation

- Execute full evaluation scenarios with 12 packet sizes per OS.
- Evaluate IPv4 and IPv6 separately across TCP and UDP.
- Review logs and verify data consistency across 10 repeated runs.

### Bug Tracking & Re-evaluating

- Log bugs and produce daily and weekly bug reports (on each evaluation).
- Apply 95% confidence interval rule and re-run failed scenarios.
- Track and document issue resolution.

## 5.0 Templates & Checklists (to be developed in Phase 3)

Item	Purpose
Evaluation case template	Define evaluate setup, packet size, OS, and expected output
Router configuration checklist	Ensure consistent dual NIC setup, IP forwarding, routing
Evaluation log template	Record evaluation attempt details, logs, tool used, results
Bug report form	Track defect info, reproduction steps, screenshots
Peer review checklist	Verify evaluation cases/scripts/configs before execution

## 6.0 Review & Update Policy

This QA plan is a living document. It will be reviewed:

- After Evaluation Planning (Phase 2)
- After first full OS evaluation
- After Evaluation Closure (Phase 6)

These three review points were chosen to match key moments in the project: once planning is complete, after running the first full evaluation, and at the very end of the project. They give the team a chance to reflect on what's working, adjust the QA approach as needed, and improve the process as we go. All updates will be version-controlled and documented.

## 7.0 Ensuring Quality

The following quality attributes are prioritised in this project:

Quality Attribute	Applied in project
Understandability	Evaluate plans, logs, and scripts are clearly documented and reviewed by all team members.
Correctness	95% confidence threshold and re-run policy ensure that only accurate data is accepted.
Testability	Scenarios are repeatable across 3 OSs × 2 protocols × 2 IP versions × 12 packet sizes.
Learnability	Clear direction, training plan, and step-by-step evaluation to improve accessibility for team members.
Usability	Evaluation tools (iPerf/D-ITG) are user-friendly for automated evaluating.
Reliability	Same hardware/software setup used per OS to ensure consistent performance evaluation.
Portability	Evaluation cases are designed to run identically across Ubuntu, Fedora, and Kali.
Efficiency	Scripts automate evaluations and logging, reducing manual effort and execution time.
Maintainability	Evaluation scripts and configuration files are version-controlled and peer reviewed.
Flexibility	Fallback evaluating tools (iPerf if D-ITG fails) are pre-planned.

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