

Welcome to  
Software Engineering

Thomas Fritz

# Note

This lecture is being recorded and will be offered as a podcast afterwards, however technical issues can occur so there is no guarantee for it/them being available. I recommend attending in person.

The videos are for personal use only.

If you don't want to be in the picture, please sit in the back.

If there are contradictions between what's stated in the video/lecture and the slides, please tell us/me. The slides are to be prioritized in these cases.

# Agenda

1. Why Software Engineering?
2. What is Software Engineering?
3. Class Activity
4. Course Overview, Project
5. Class Activity

# Introduction to Software Engineering

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# Software is everywhere

*“Software is eating the world”*

– Marc Andreessen



# Medicine and Global Health

Education

Energy and  
Sustainability

Scientific  
Discovery

Security and  
Privacy

Transportation

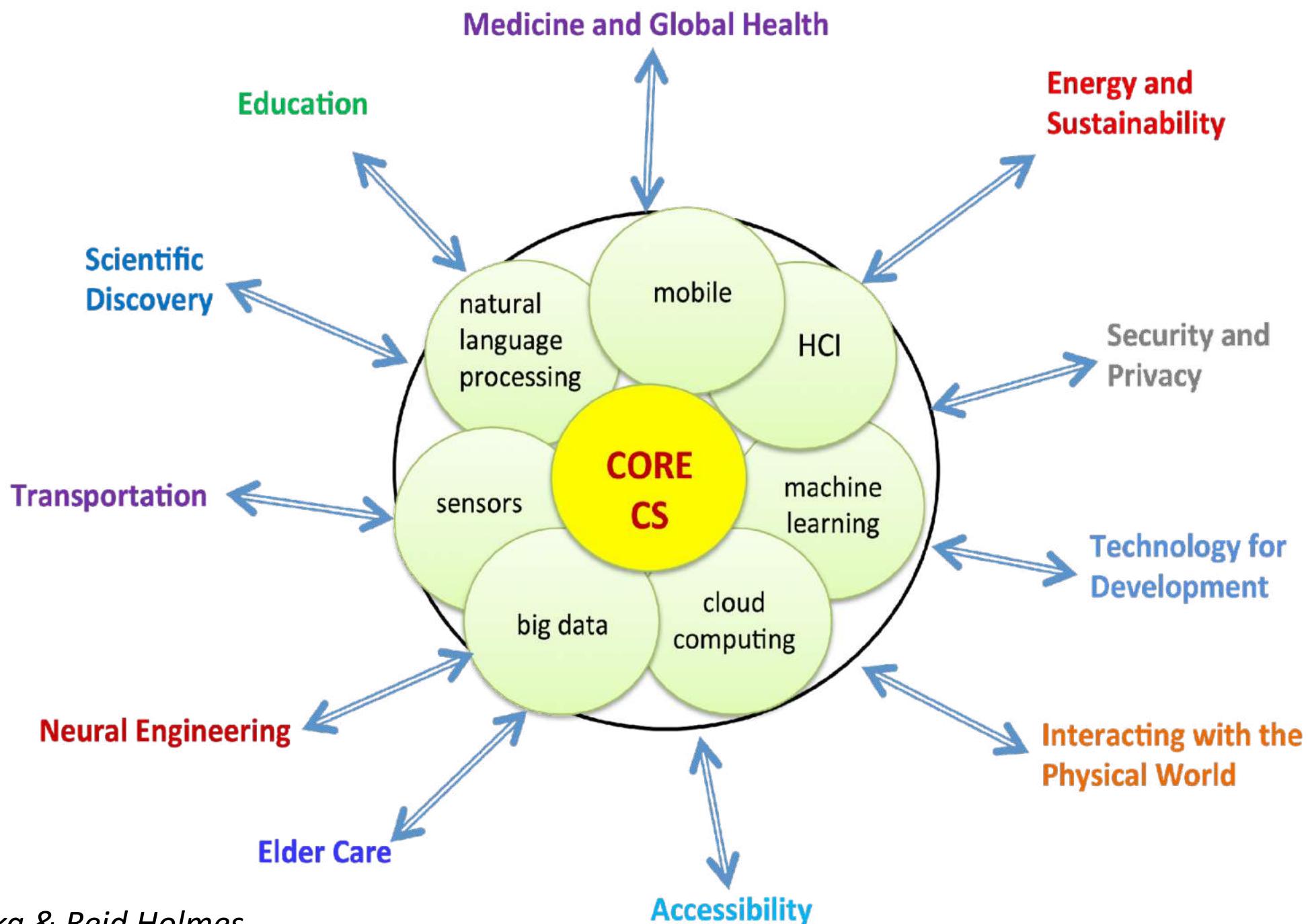
Technology for  
Development

Neural Engineering

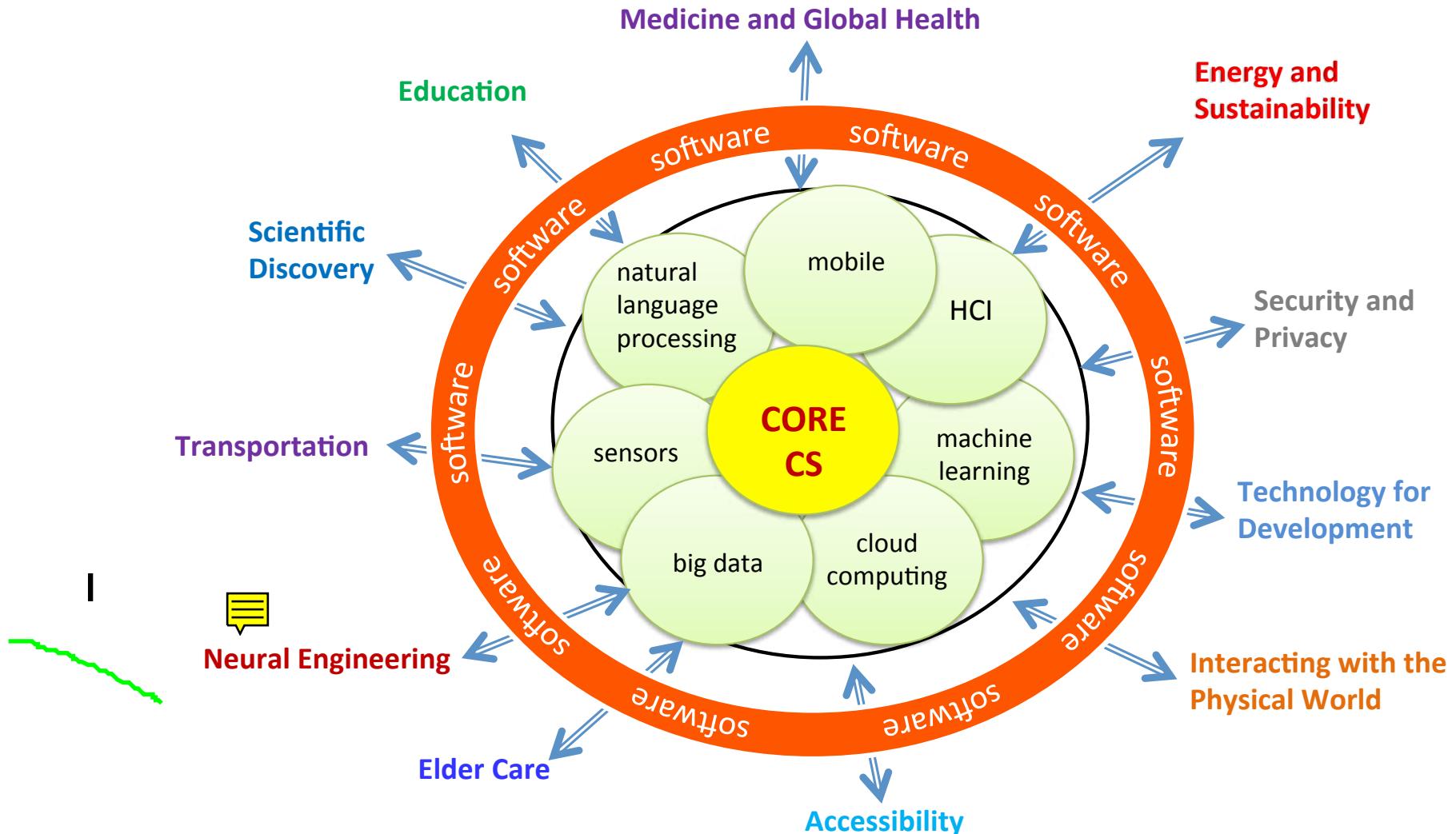
Interacting with the  
Physical World

Elder Care

Accessibility



# Software is everywhere



a lot  
depends  
on code

# What happens if it's not engineered well?

The Ariane 5 ....



[http://youtu.be/gp\\_D8r-2hwk](http://youtu.be/gp_D8r-2hwk)

# An Uncaught Exception!?

Sadly, the primary cause was found to be a **piece of software which had been retained from the previous launchers systems and which was not required during the flight of Ariane 5.**

The software was used in the Inertial Reference System (SRI) to calculate the attitude of the launcher. In Ariane 4, this software was allowed to continue functioning during the first 50 seconds of flight as it could otherwise delay launching if the countdown was halted for any other reason, this was not necessary for Ariane 5. As well, the software contained implicit assumptions about the parameters, in particular the horizontal velocity that were safe for Ariane 4 but not Ariane 5.

The failure occurred because the horizontal velocity exceeded the maximum value for a 16 bit unsigned integer when it was converted from its signed 64 bit representation. This failure **generated an exception in the code which was not caught and thus propagated up through the processor and ultimately caused the SRI to fail.** The failure triggered the automatic fail-over to the backup SRI which had already failed for the same reason. This combined failure was then communicated to the main computer responsible for controlling the jets of the rocket, however, this information was misinterpreted as valid commands. As a result of the invalid commands, the engine nozzles were swung to an extreme position and the launcher was destroyed shortly afterwards.

**The failure was thus entirely due to a single line of code.**



# Boeing 737 MAX



Photo by [John McArthur](#) on [Unsplash](#)

Malfunctioning sensor and software (MCAS) were part of the reason for 2 airplane crashes, 346 casualties

<https://www.seattletimes.com/business/boeing-aerospace/what-led-to-boeings-737-max-crisis-a-qa/>

# *“Self-Driving Tesla Was Involved in Fatal Crash, U.S. Says”*

(The New York Times)

“the crash occurred when a tractor-trailer made a left turn in front of the Tesla, and the car failed to apply the brakes”



<https://nyti.ms/2ktG23o>

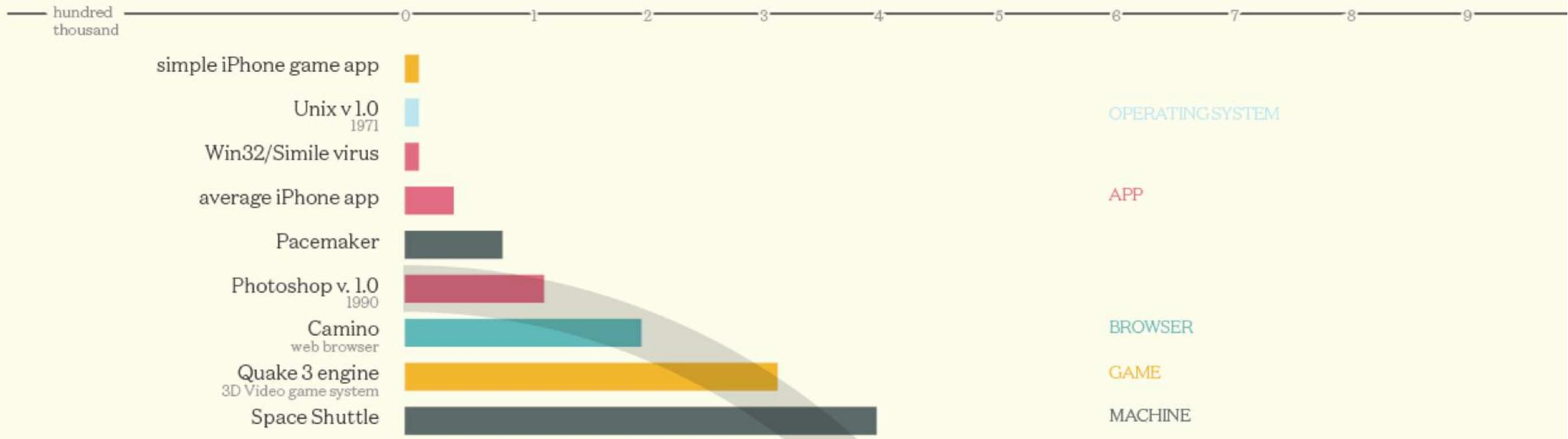
# What is Programming / Software Engineering?

The process of transforming a mental plan of desired actions for a computer into a representation that can be understood by the computer.

— Jean-Michel Hoc and Anh Nguyen-Xuan

# Codebases

Millions of lines of code



1

— million ————— 1 10 20 30 40 50 60 70 80 90

**a million lines of code**  
18,000 pages of printed text

War And Peace x 14, or  
Ulysses x 25, or  
The Catcher in The Rye x 63

**CryEngine 2**  
3D video game system

**Bacteria**  
*Syphilis (Treponema pallidum)*

**Age of Empires online**

**CESM Climate Model**  
National Center for Atmospheric Research

**F-22 Raptor fighterjet**

**Linux Kernel 2.2.0**  
core code

**Jurassic Park codebase**  
source: Dennis Nedry

**Hubble Space Telescope**

**Unreal engine 3**  
3D video game system

**Windows 3.1**  
1992

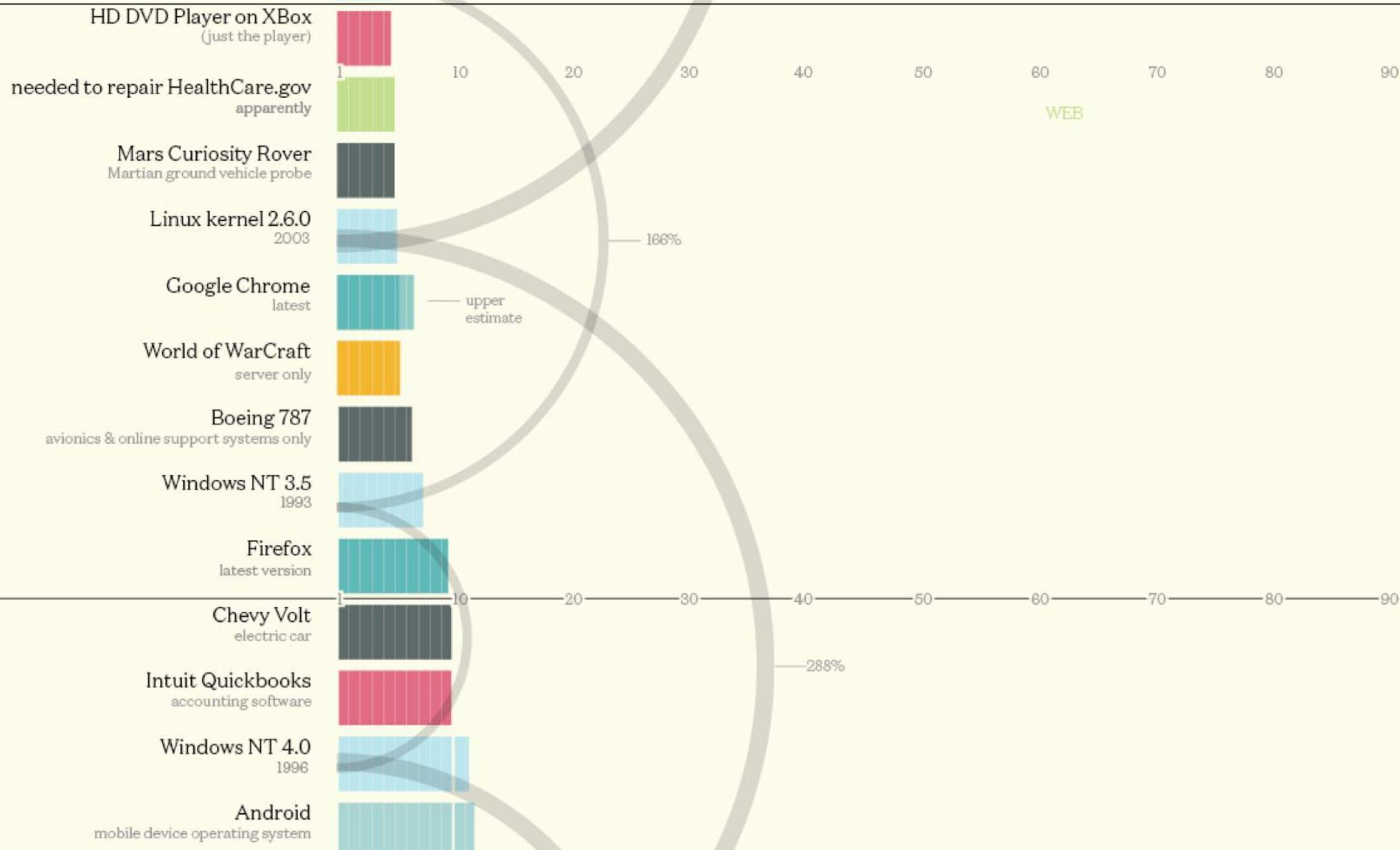
**Large Hadron Collider**  
(root software)

ORGANISM

3750%



5



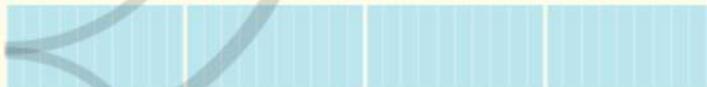
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25

Microsoft Office 2001



Windows 2000

Microsoft Office for Mac  
2006Symbian  
mobile operating systemWindows 7  
2009Windows XP  
2001

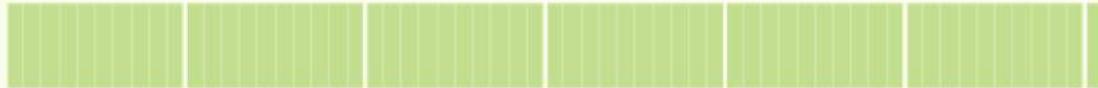
Microsoft Office 2013



50

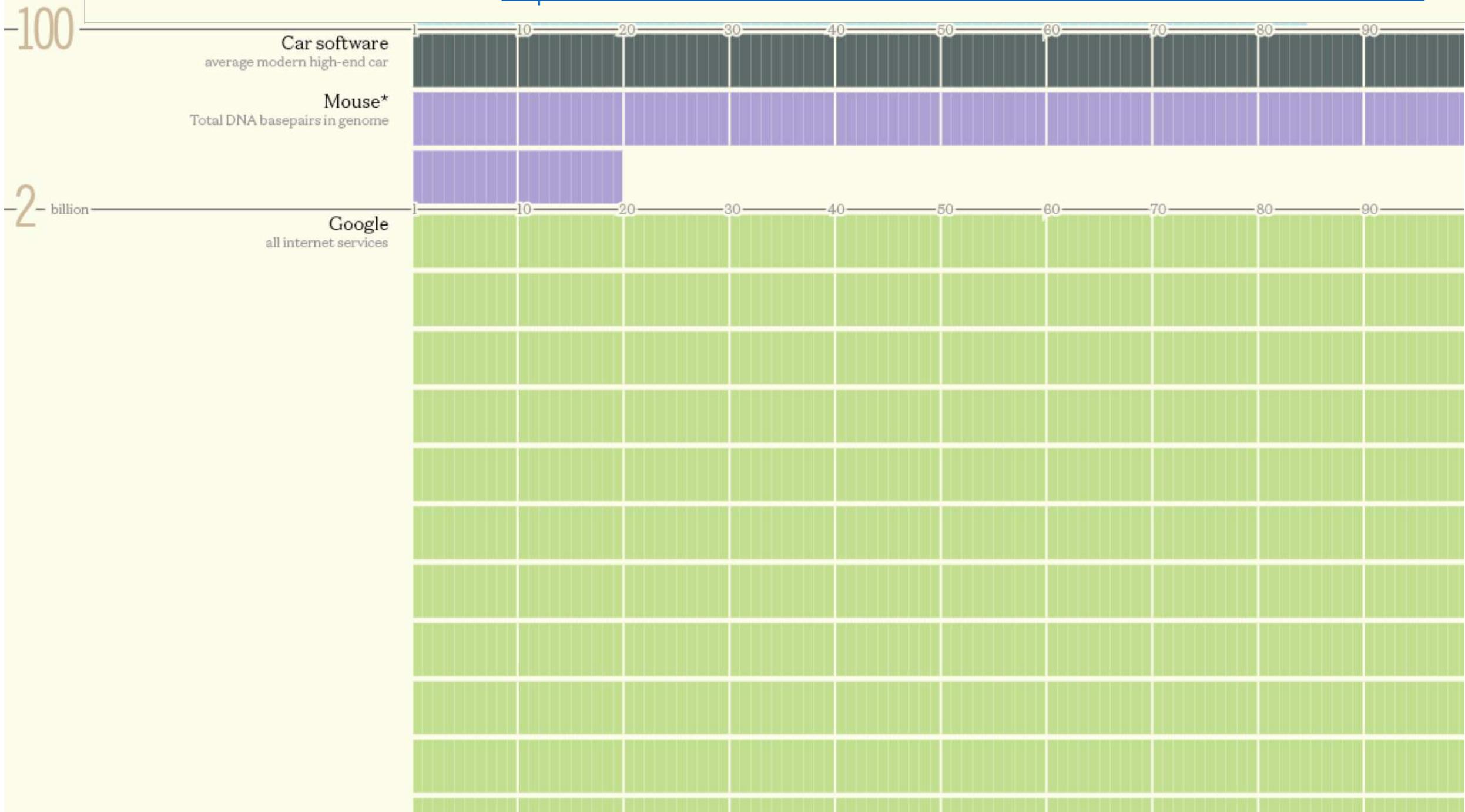
Large Hadron Collider  
total codeWindows Vista  
2007

Microsoft Visual Studio 2012

Facebook  
(including backend code)US Army Future Combat System  
fast battlefield network system (aborted)Debian 5.0 codebase  
free, open-source operating system

Mac OS X v10.6 "Snow Leopard"





As long as there were no machines,  
programming was no problem at all;  
when we had a few weak computers,  
programming became a mild problem,  
and now we have gigantic computers,  
programming has become an equally  
gigantic problem. —Dijkstra

# What is Software Engineering?

People working **together**,  
to **create**  
**a robust** software system  
that **satisfies the client**.

This involves **technical** and **interpersonal** challenges!

# Questions for Class [Kahoot.com]

Have you ever developed software for a company?

Which SE practices did they / you use?

Why are these practices useful?



# Class Activity

## Engineering a system

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# Class Activity (groups of 4)

[<https://bit.ly/3T55dIO>]



You and your group-mates are the C\*O of a new startup called PizzaDrones, building a Pizza delivery system with drones for a big Italian restaurant chain.

For this system, spend 10 mins for the following items and fill in form:

- What are the mains steps you have to take and what are the main functions you have to develop?
- What are the main risks you have and how can they be reduced?
- What is the number and size of technical teams / developers required and the main functions of them?
- What is a reasonable timeline for full deployment of the system?

# Course Overview

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# About me (Thomas)



Universität  
Zürich<sup>UZH</sup>



Associate Professor (since January 2018)

- (previously) Assistant Prof at UZH and University of British Columbia
- PhD at UBC in 2011 (originally from Munich)

Research area: software engineering, particularly

- Developer productivity & retrospection
- (Biometric) sensing
- Information needs & tool support

Research with companies: Logitech, CS, ABB, Microsoft, IBM, ...



iStock

Room: 2.B.21 (usually), Email: [fritz@ifi.uzh.ch](mailto:fritz@ifi.uzh.ch)

Office hours are by appointment. Email me.

# Short Excursion on Research



**HASEL**  
Human Aspects of Software Engineering Lab

productivity = ?



## Industrial workers

$$\text{Productivity} = \frac{\text{output}}{\text{input}}$$





**Rob Norris**

@tpolecat

Folgen



Programming is like 5% programming and 95% random bullshit. It's gotten to the point where I feel guilty when I'm actually writing code because it seems like I should be doing something more irritating.

03:52 - 11. Juli 2018

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42 Retweets 142 „Gefällt mir“-Angaben



# Developer Productivity & Retrospection

What does it mean for developers to be productive & well?



## Survey

379 developers  
28 questions



## Observations

11 developers  
4 hours, 2650 events



## Monitoring

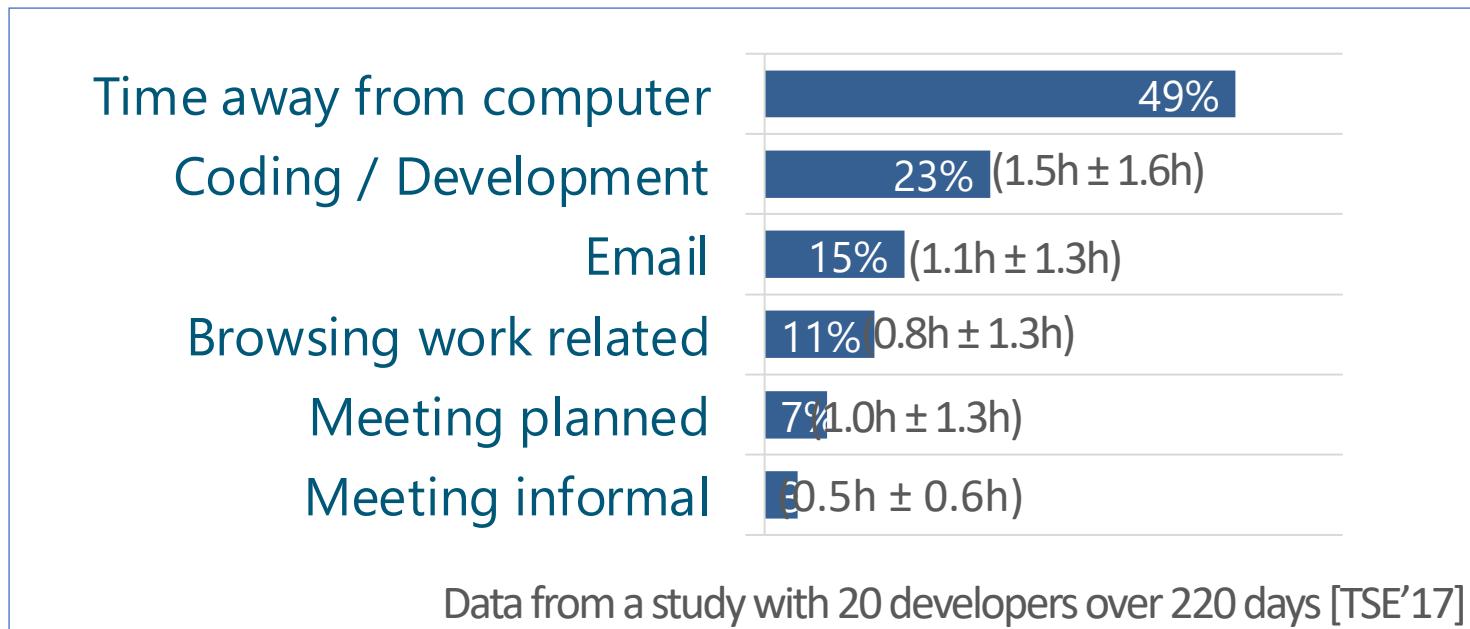
20 developers  
220 days, 1350 ratings

Developers feel productive when they  
make **progress on tasks** with  
**few expensive context switches / interruptions**

# Today's Work Life of Software Developers

Multi-faceted work with a broad variety of complex tasks

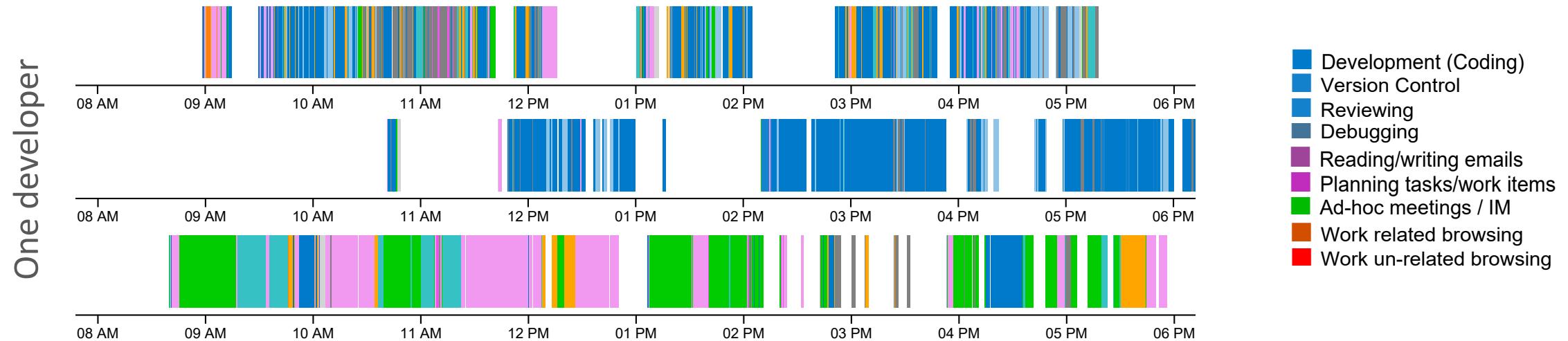
e.g. implementing new features, fixing bugs, reviewing code, testing, building and deploying changes, meetings,...





# Monitoring – developers' work & productivity

20 developers, 220 days, 1350 productivity ratings



Development work is highly fragmented

- 0.3 to 2 min per activity

Productivity varies a lot by individual, ToD, activity,...

individual  
productivity

~

progress  
on tasks  
-  
cost of  
context  
switches

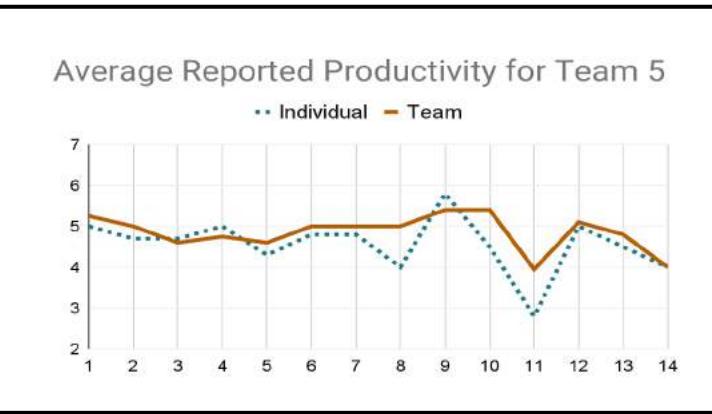
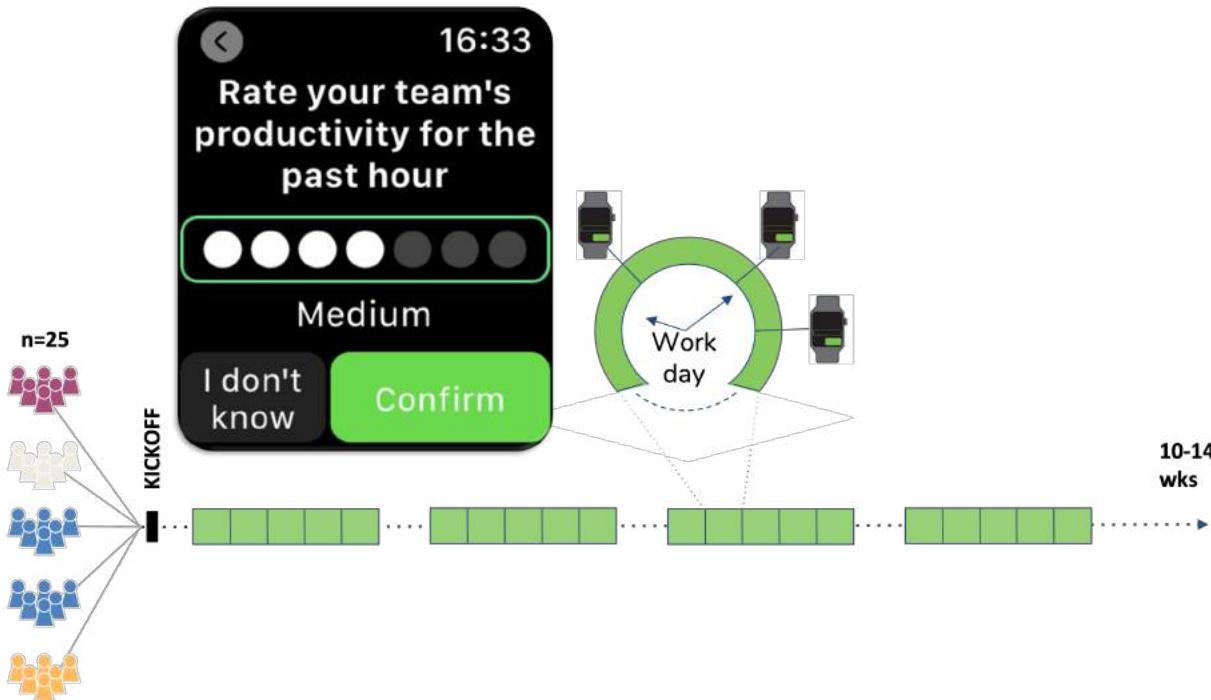


# Balancing Individual and Team Work

# Perceptions of Productivity in Software Teams

Longitudinal study (10-14 weeks)

25 developers, 5 teams



- Developers perceive their own productivity very closely to their team's, they are **interrelated**.
- Software **teams are fluid**, having multi-level structures and changing frequently
- Managers view productivity differently than individual contributors: they see the importance of **project progress as a whole** rather than emphasizing individual productivity.

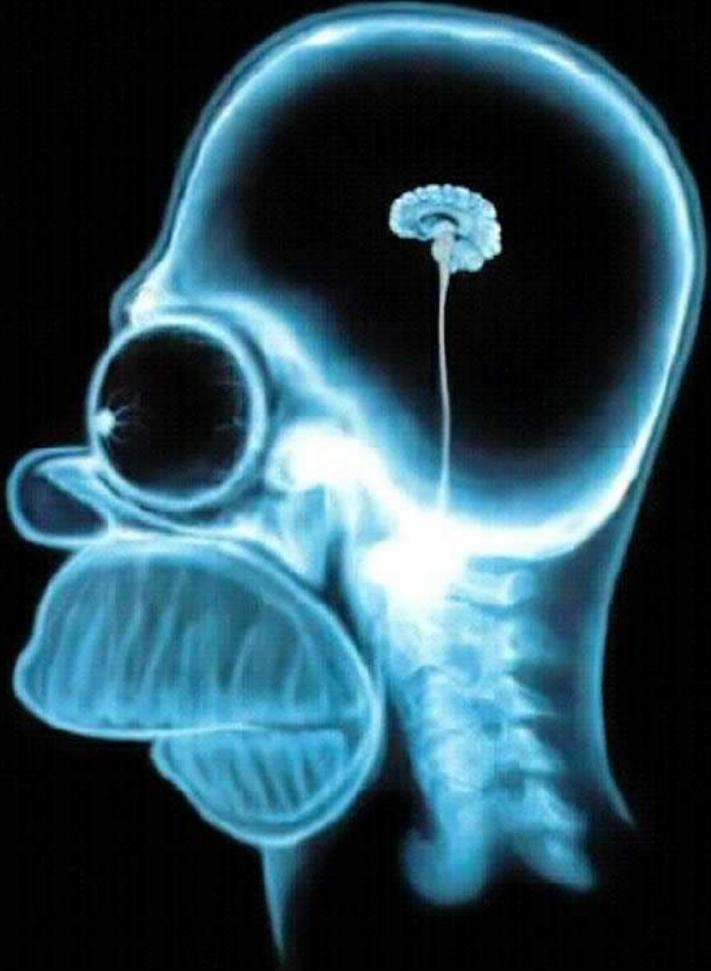


progress  
on tasks

-

cost of  
context  
switches



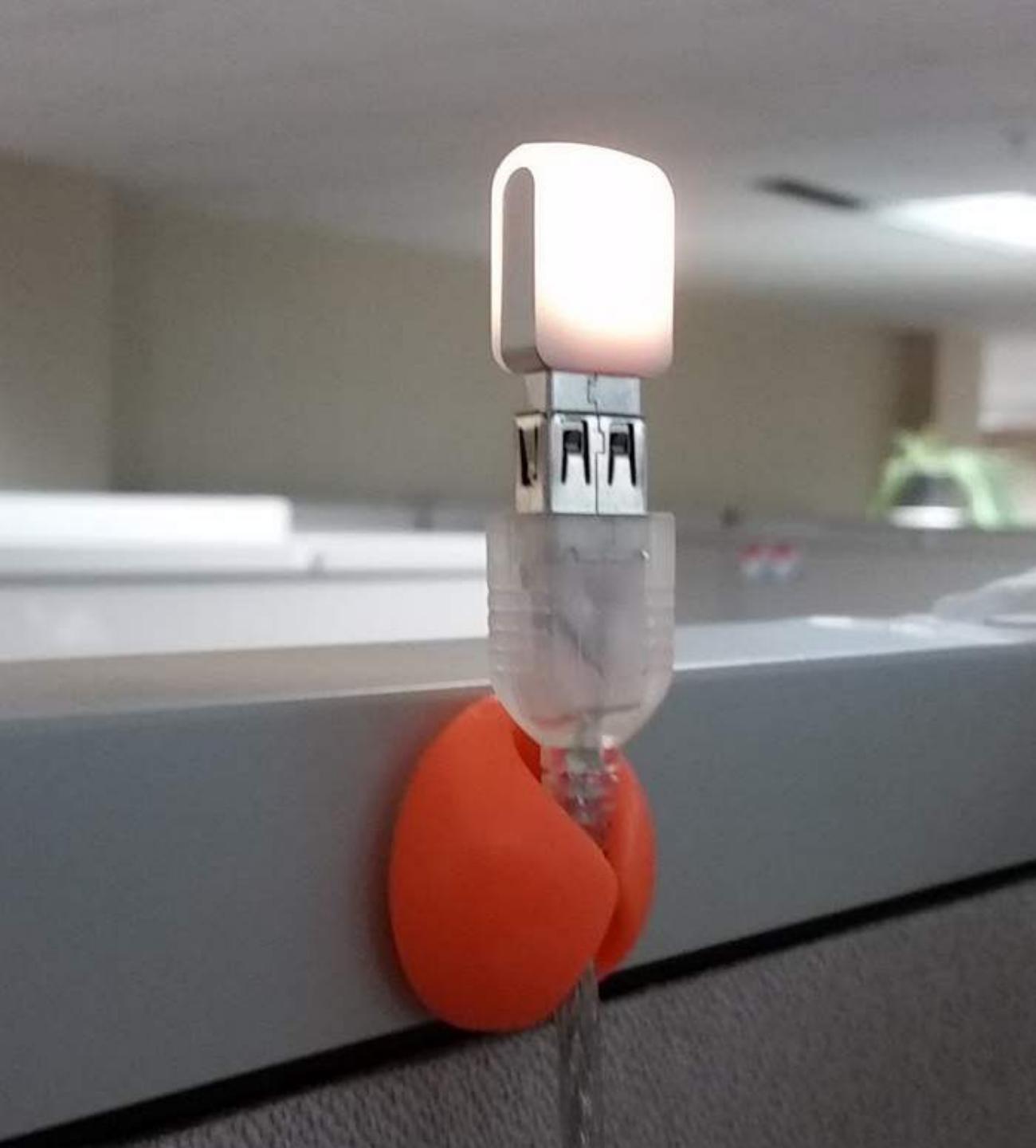


# Biometric Sensing



# FlowLight





# FlowLight

PULSATING RED

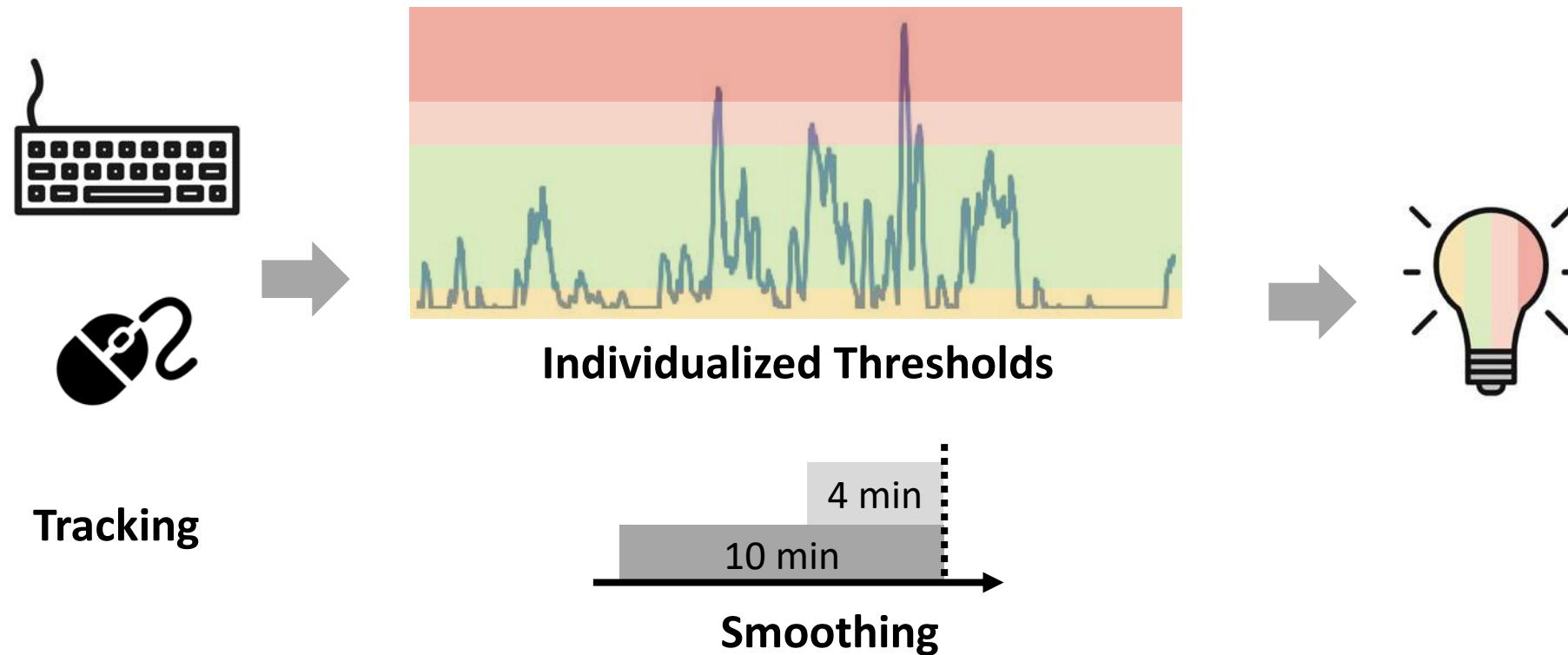
RED

GREEN

YELLOW

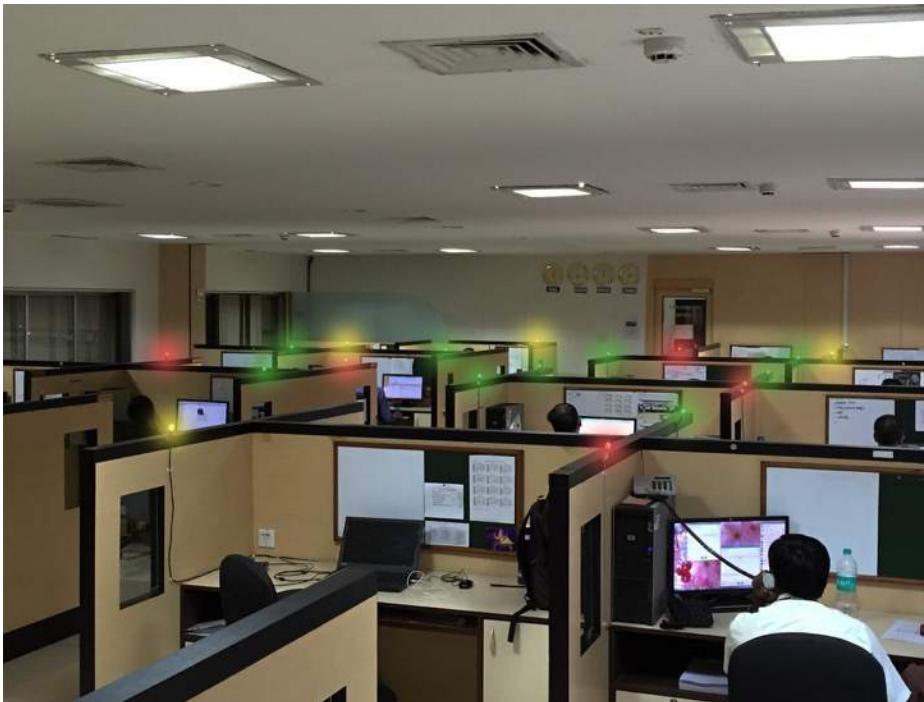
# FlowLight – automatic interruptibility sensing

Field study with 449 participants, 12 countries



# FlowLight – reducing costly interruptions

Field study with 449 participants, 12 countries



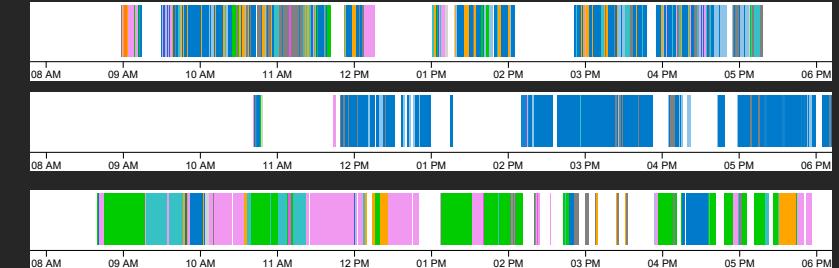
49% less interruptions  
85% continued using it  
on a daily basis



# Take aways & ideas

## Productivity...

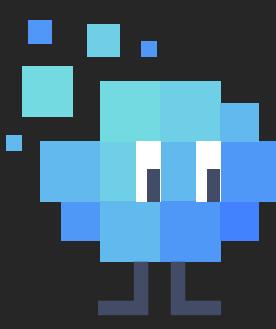
- Is affected by high work fragmentation
- Is individual, yet related to the team
- Follows habitual patterns



## Boost it by...

- Tracking your own productivity curve & reflection
- Automatically sharing your interruptibility with your team (FlowLight)
- Creating and cultivating a team mindset
- ...





# HASEL

[hasel.dev](http://hasel.dev)



Further collaborators:

G. Murphy, T. Zimmermann, L. Howe,  
D. Shepherd, L. Jäger, S. Müller, K.  
Kevic, M. Züger, C. Satterfield, ...



University of  
Zurich <sup>UZH</sup>

- Understanding human and social aspects of developers at work
- (Biometric) sensing of cognitive and emotional states
- Developing support to foster productivity and well-being
- Supporting information needs and reducing distractions

# End of Excursion



**HASEL**  
Human Aspects of Software Engineering Lab

# Teaching & Course Assistants



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# Teaching & Course Assistants



Tarek Alakmeh

[tarek.alakmeh@uzh.ch](mailto:tarek.alakmeh@uzh.ch)

# This course is about...

- Software engineering, software processes, steps in software development, **design and modularity**, testing and more
- By the end you should be able to
  - Demonstrate the knowledge to explain challenges of the steps involved in building a large, complex software system
  - Understand and justify benefits and disadvantages of various designs (high- and low-level) for constructing software systems
  - Communicate technical matters with programmers, managers, and clients effectively; and **convey the rationale behind your choices**

*“Software is eating the world”*

– Marc Andreessen



# Tentative Course Schedule

Note: March 20th,  
18:15 – 20:00 test exam

21.02	Introduction on Software Engineering
28.02	Process & Agile
06.03	Requirements Specification & User Stories
13.03	Design – Modularity & High-level Design
20.03	Design – Lower-level Design & Decomposing User Stories
27.03	Designing APIs & REST APIs
03.04	<i>Easter</i>
10.04	<b>Midterm [Room KOH-B-10]</b>
17.04	Modular Design & Design Principles (SOLID)
24.04	Design Patterns & Architectural Styles
01.05	Testing and Software Quality
08.05	Code Smells and Refactoring
15.05	Software Evolution
22.05	Cloud Deployment & Release
29.05	User Interface Design, Usability and Bias
19.06	<b>Final [Room HAH-E-03, and others]</b>

# SE and SoPra

- SoPra is the application of the concepts taught in SE
- Not possible to completely sync it, but we try our best and are continuously improving it
  - Please do not expect it, some material will be covered here in more detail, only after it was part of SoPra
  - I will try to put relevant material up beforehand if possible
- Also keep in mind: not everyone takes both

# SE and Software Construction

- Some repetition on purpose, and sometimes also with a different focus and detail

# Prior Knowledge & More

Students should have completed software construction

You should be familiar with Object-Oriented Programming

This course will use Java for examples

# Lecture sessions – somewhat *flipped* classroom

Each week before class (if specified)

- Watch videos (youtube) / read readings (see OLAT)

Videos/readings mostly from Reid Holmes (colleague at UBC)

*Video content is lecture material*

# Lecture sessions – somewhat *flipped* classroom

Each week before/at beginning of class (10am – 10:20am)

- Answer online OLAT quiz/survey (*individually*)
- You have 5mins once you start (as long as you start before 10:15)
- These questions are for you to practice the material and focus on the prepared material
- If you have any questions about the material, state it in the quiz/survey as well

# Lecture sessions – somewhat *flipped* classroom

## Each week in class

- Recap
  - I will try to integrate multiple activities (have your laptop and also a Java IDE available)
  - Should be great practice for midterm and final
- 
- I'll try to have more practice, less listening
  - there will still be adjustments from last term, please bare with me

# My Expectations

## Be professional

questions in class, email, interacting with me/us

## Attend lectures

talk to classmates if you are away

## Participate

during activities, discussions, surveys

what you get out of this class will be directly proportional to how much you participate

# Grading

30% Midterm      BYOD (in person)      (10.4, 10am – 12pm)

65% Final      BYOD (in person)      (19.6, 10am – 12pm)

midterm & final most likely multiple choice (Kprim questions)

5% Participation (weekly survey, at least for most weeks)

each quiz/survey has ~4 questions, one attempt to answer it

5 minutes time to answer

4 points per week, overall quizzes  $\geq 75\%$  correct  $\rightarrow$  6.0 for this part

questions similar, grading slightly different to midterm/final

# Previous classes

## Quantitative answers

- What is the output of this code? “27”
- What is the time complexity? “ $O(n)$ ”
- Which data structure should we use? “BST”

There is a **right answer!**

# This class

## Qualitative answers

- How good is this design?
- How good is this elicitation question?
- What problems could you encounter?
- How could you deal with problem  $X$ ?

## No right answer

But *great*, *ok* and *bad* answers

# Resources

Website <https://hasel.dev/teachings/fs24-se/>

OLAT <https://lms.uzh.ch/auth/RepositoryEntry/17509057911/>

- Links to videos / readings
- Recordings
- Forum (do NOT post solutions and do NOT use it for personal issues that need to be discussed with me)
- Other material

In class resources will **NOT** be distributed

Reading on course / videos are essential for lectures

# Class Activity

## Analyzing Software Organizations

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by Amy J. Ko

<https://canvas.uw.edu/courses/1345618/pages/activity-analyzing-software-organizations>

# Analyzing software organizations

Every software organization has a role in the world; usually an economic one, but also likely a functional one. As software engineers, a critical skill is to be able to analyze a software organization and understand its role. This is useful if you're trying to decide whether to *join* an organization, but also if you're *starting* one.

This analysis skill involves doing the following

1. Analyze what software the organization makes.
2. Analyze what value that product offers.
3. Analyze how the organization is funded.
4. Analyze who the product is intended for.
5. Analyze the relationship between the organization's funding and the software's value.
6. Analyze what the software automates.
7. Identify other organizations that offer the same value.
8. Analyze the ethical values promoted by the organization and its software.
9. Synthesize all of the above into a story about the organization's role in society.

# Analyzing Uber

1. Uber makes software to match drivers to passengers.
2. This allows passengers to get rides quickly and drivers to maximize earnings.
3. Uber takes a cut of the fare that passengers pay, and more if there's high demand or low supply.
4. Uber is for drivers and passengers.
5. The faster drivers and passengers are matched, the more rides happen, and the more Uber makes.
6. Uber automates the dispatcher role at taxi companies (the person you call for a ride)
7. Taxi companies and Lyft do the same thing as Uber.
8. Uber defines drivers as contractors rather than employees, which enables it to evade many workplace regulations on employers.
9. Uber's goal for society is to get people into rides faster. In the process, they will eliminate dispatcher jobs and the taxi companies that employ them. If they're successful, there will be no taxi companies other than companies like Uber, fewer jobs in the taxi industry, and faster access to rides.

With this analysis, you as a future software engineer can ask:

- Do you believe the future envisioned by the company is a good one?
- Do you want to automate what they help automate?

# Activity: analyze for 15 mins (in groups)

Form a group of **two to four**. Select a software company that you'd all like to understand better. Conduct the analysis above, researching their websites, their funding, their products, and write answers to the nine prompts (+ which company you chose).

<https://bit.ly/3T3gNnu>



Next week

Software Processes

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# Things to do THIS WEEK

- *Register* (Modulbuchung) → you will be registered for OLAT (campus course) automatically
- *Read* the ‘introduction to software engineering’ (Reid) and the ‘brief history of software engineering’ (by Amy J. Ko)
- *Optional: listen to programming language introduction video*
- *Listen* to the Process module videos; additionally provided reading also captures most of the video material
  - Why Process?, Traditional Processes (Waterfall & Spiral), Agile Processes (XP and TDD), Scrum → 6 videos (1 to 6mins long)
- *Fill out first quiz/survey on OLAT Wednesday (10-10:20)*