

From Oxford Feedback

Business Intelligence.

Military Intelligence.

Emotional Intelligence.

"The ability to recognize, understand and manage our own emotions, and to recognize, understand and influence the emotions of others."

As a leader, I want you to see and share my vision, be inspired, and follow.

As a leader, I must NEVER allow *my* emotions to interfere with the vision.

As a leader, I MUST observe, understand, work with and influence *your* emotions.

Thoughts from Daniel Goleman

When would I need to manage my Emotional Intelligence?

- Giving and receiving feedback
- Meeting tight deadlines
- Dealing with challenging relationships
- Not having enough resources
- Dealing with change
- Dealing with setbacks and failure



- Effective leadership is based on an emotional and relational transaction between the leader and the team members. It's all about relationships!!
- As such, we must consider the different facets of the Leader-to-team-member relationship.

- Emotional Intelligence researchers have categorized relationship traits into five elements.
- A successful leader
 - Examine myself in each of these areas
 - Understand how each contributes to the relationships among an effective team.

- Self-awareness
- Self-regulation
- Motivation
- Empathy
- Social Skill

As you read through these personality traits, consider your own strengths and weaknesses in each area.

How do you score yourself in these emotional areas?

Are there some areas you know you need to work on?

- Self-awareness
- Self-regulation
- Motivation
- Empathy
- Social Skill

Videos

- Introduction to Emotional Intelligence by Daniel Goleman
- Leading With Emotional Intelligence In The Workplace by Carolyn Stern **

^{**} This is kind of an ad for a training class, but it is still very useful and informative.