

HD **BREAKINGVIEWS-One U.S. coal miner could be a canary**

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(The author is a Reuters Breakingviews columnist. The opinions expressed are his own.)

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CHICAGO, June 10 (Reuters Breakingviews) - Consol **Energy** is shaping up to be a survivor. When the \$11 **billion coal** miner bet big on shale, investors bailed for rivals focused exclusively on the black rock. Consol's hedge turned out to be prescient, however, and could be a telltale sign for the **energy** industry.

Though Consol already had a small operation selling gas formed as a byproduct of its **coal** production, and owned a subsidiary with some shale assets, the market was nevertheless surprised when the **company** in March 2010 announced a \$3.5 **billion** deal to buy some prime gas acreage. The **acquisition** repositioned Consol as a serious gas driller.

The decision didn't go down well among investors. Consol's shares tumbled 10 percent on the day, and underperformed those of larger Peabody **Energy** for months to come. Building an exploration and production business looked like a distraction. Gas prices were already falling quickly from post-crisis highs. Meanwhile, globally traded **coal** rates nearly doubled in the ensuing nine months, thanks to rampant **Chinese** demand and flooding in Australia's major **coal**-producing region.

By 2012, however, fortunes had reversed. Gas prices started moving higher, **Chinese** growth slowed and U.S. power plants ditched **coal** for cleaner-burning natural gas.

Suddenly, deals like Peabody's \$5 **billion** hostile takeover of Australian coking **coal** producer Macarthur **Coal** in 2011 didn't look so good. The Obama administration's new emissions rules for power plants announced earlier this month will further hit demand. As a result, Consol's market value has gained nearly \$2 **billion** since its shale foray. Peabody's has more than halved.

It calls into question some of the focus fetish by **energy** investors. **Oil** majors such as BP and Eni might have a better shot at adding value by carving themselves up. ConocoPhillips, for one, did it to great effect.

Consol's experience, however, suggests diversification can work, too. It's probably the better choice when a different form of **energy** can be readily substituted, such as gas for **coal**, or more aggressive government action on global warming is a threat. Companies that are working on risky technologies like **oil** sands and Arctic offshore drilling should also study Consol. It's a **coal** miner that could be a canary.

CONTEXT NEWS

- The U.S. Environmental Protection Agency on June 2 proposed new rules that would require the country's existing power plants to cut their carbon dioxide emissions to 30 percent below 2005 levels by 2030.

- Consol **Energy**'s market value was \$10.8 **billion** on June 10, an increase of \$1.9 **billion** since it announced a \$3.5 **billion** deal to buy natural gas assets from gas driller Dominion in March 2010. Over the same span, Peabody **Energy**'s market capitalization fell from \$12.7 **billion** to \$4.5 **billion**, according to Thomson Reuters data.

- The price of imported **coal** in Europe, the main export market for U.S. **coal** miners, has declined by about 35 percent since Peabody completed a \$5.1 **billion** hostile takeover of Australian metallurgical **coal** producer Macarthur **Coal** in December 2011.

- Reuters: U.S. unveils sweeping plan to slash power plant pollution

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