

HD KKR Wants to See Treasury Wine Books

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KKR & Co. is unlikely to raise its offer for Treasury Wine Estates Ltd. and could walk away if the Australian vintner doesn't open its books to the private-equity firm, a person familiar with the matter said Wednesday.

Treasury said the day before that it had rebuffed as too low a preliminary offer from KKR that valued it at 3.05 **billion** Australian dollars (US\$2.82 **billion**). Some industry analysts have speculated KKR might sweeten its A\$4.70-a-share cash bid to secure a producer whose wines range from California's mass-market Beringer to premium Australian labels such as Penfolds Grange.

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However, KKR is unlikely either to increase the offer without access to additional due diligence or turn hostile by pitching the bid directly to shareholders, the person said. The private-equity firm appears to be betting that shareholders, hoping for a higher price, will pressure Treasury to grant it due-diligence access, the person said.

Treasury said Tuesday that it chose to disclose the bid after learning that KKR had spoken to one or more of the **wine company**'s shareholders. Treasury's **board** decided the offer, received in mid-April, didn't reflect the fundamental value of the **company**, and so doesn't intend to take any further action.

A spokesman for KKR declined to comment.

Problems have dogged Melbourne-based Treasury since it was spun off in 2011 from Foster's **Group** Ltd., the Australian brewer that later that year agreed to a takeover by SABMiller PLC. Poor U.S. sales last year forced Treasury to destroy thousands of gallons of wine, leading to a A\$155 million write-down and contributing to the departure of former Chief Executive David Dearie in September.

On Tuesday, the **company** said conditions in Australia remain difficult, in part because of intense competition. It forecast a A\$35 **million** charge this financial year as it pushes through a program to cut costs by A\$35 **million** in fiscal 2015.

Treasury's board should engage with KKR, said Credit Suisse analysts Larry Gandler and Ben Levin in Melbourne, who had earlier valued the wine company at A\$3.15 a share, well below KKR's offer.

In a research report, the analysts suggested KKR might seek growth for Treasury's Australian and U.S. brands in China, where KKR is invested in liquor-store network Vats Liquor. Other analysts and investors have called on Treasury to sell its U.S. business or create a new listed company for premium assets.

Treasury Wine, which is being advised by Goldman Sachs Group Inc., said it held initial talks with KKR after being approached about a deal on April 16.

The shares of the wine company rose 5.6% Wednesday to A\$5.07, adding to an 18% jump Tuesday.

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