

SE Features: Front Page

HD Sport scores for Team GB exporters

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Britain's private companies with the fastestgrowing overseas sales show what can be done when you deliver the goods, says Richard Tyler

The summer of 2014 is unlikely to be seen as a time of great British sporting achievement, with failures in football, tennis, cricket and rugby. But when it comes to the **business** side of international sport, Britain's companies are excelling.

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Be it the engineering behind motorsports, the high-performance clothing demanded by athletes, or the innovative facilities now used to house spectators — 14 companies appearing in the fifth annual Sunday Times HSBC International Track 200 league table are busy behind the scenes.

With the World Cup final taking place today in Brazil, London's Arena Group (No58) will be celebrating the construction oftwo9,000 seat stands with its technology at the stadium in Sao Paulo.

Six of the sports industry companies are allied to motorsports, such as Hampshire's Formaplex (No111), which engineers parts for Formula One and Le Mans racing teams. Others include Rapha, the cycling clothing firm at No86 that supplies Team Sky with high-performance outfits for the Tour de France, and LGC, the analytical labs firm at No107, that tests for doping in sports.

These 14 companies recorded average international sales growth of 41% a year for the last two years, to secure a place in this year's ranking. They outperformed the rest of the table, where the average annual growth was still an outstanding 36%, and ranged from 19% to 364%.

The 200 firms collectively booked £8.5bn in overseas sales in their latest year, a sizeable proportion of their total sales of £19.8bn. They employ 192,000 people, with No198 — facilities services provider OCS **Group** — the single largest employer with 70,000 staff worldwide.

Engineering is the dominant sector with 41 companies, including the No1 firm Congleton's Tandom Metallurgical, which recycles and trades scrap metal, and Express Engineering (No 52), the Gateshead business that supplies precision machined parts to the oil and gas industry. In total there are 40 companies that feed this industry, such as Aberdeen's electrical equipment supplier Dron & Dickson (No10). The industry's importance to Britain's economy is explored furtherby Ian Stuart ofHSBCon page 3. Scotland is home to almost 40% of these oil and gas related companies, while London boasts 13 of the 14 media firms that feature, and northeast England has four steel-related companies among the 22 from the region appearing in the table. The Midlands and Scotland are home to 21 firms each, southeast England has 25, the northwest has 26, and London houses 62 headquarters.

America is the largest single trading partner, with 88 firms citing it as a main market. Over a quarter have subsidiaries in the country, more than double the number in any other. They include digital marketing agency Essence (No 33), which generated half its £141m sales in the US last year. The companies typically cite Australia, Germany, France and China as their next big markets. HSBC's Dan Howlett discusses opportunities in western markets below.

Not all the companies require a large office network to prosper overseas, with Stoke-based online bookmaker bet365 (No 90) recording the biggest absolute increase in international sales, up from £505mto£989mbetween 2012 and 2014.

Many of the companies trade on their British heritage, including London folding bike manufacturer Brompton Bicycle (No135), Somerset's traditional cheddar **cheese** maker Barber's (No 141), and Charles Tyrwhitt Shirts, ranked at 149.

Sporting success may have been elusive this year, but the International Track 200 companies show what great success business can achieve when clever strategy and smart execution combine awayfrom home.

FAST TRACK International Track 200 ranks Britain's private companies by fastest-growing overseas sales. It is produced by Fast Track, the Oxford firm that researches Britain's top-performing private companies and organises invitation-only dinners for their owners and directors to network and meet its sponsors.

For full ranking criteria, see page 2.

1 TANDOMMETALLURGICAL Metal processor 364.05% As mining costs have risen in recent years, in tandemwith the world's rising consumption of metal, there has been a dramatic change in thewaycompanies sourcerawmaterials. Prices have soared—copper alone hasmorethan tripled in value in the last decade. As a result, electronic productsmadein Chinanowcontain upto80%recycled copper, recovered from old mobile phones, computers and TVs. Recycling metals isaprofitable business—which iswhereBritain'sTandomMetallurgical Group comes in.

The Cheshirecompanywas founded in 2008whenmanaging director TomMuir, 57, and **commercial** director AndrewLumsden, 48—with nearly 60years of sector experience between them—merged their two recycling companies. The following year they **sold** a30%**stake** in the **business** to American technologycompany **Chinook** Sciences, and used the capital to **buy** the Congleton premises of one of the largest aluminium ingot producers in Britain.

Athird of Tandom's £58mturnover is generated from processing metal from scrapped cars into ingots of aluminium, someofwhich are exported to the continental automotive industry. Last year, the company expanded its Congleton facility and invested £2min newequipment, and cannow produce more than 700 tons of alloyaweek.

The larger part of its **business** is scrap metal trading—Tandombuys used drinks cans, electronic components and aluminium scrap. It began trading overseaswhenit bought its Congleton plant, though exports were only £1min 2011whenNick Rose, 43, joined as trading director to drive international sales. Today the majority of exports, which reached£21.9m in 2013, are scrap cables and electronics, shipped to processors in **China** and India, which extract copperand other metals to sell to local manufacturers. Muir says this mixhelps to spread **business** risk as these sectors are less vulnerable to a downturn than the car industry.

China is the world's largest metals recycler and, says Muir, Tandomcould easily export 10 times asmuchscrap to the country as it does currently, if only it could source enough suitable metal.

2 PD&MSENERGY Engineering services 246.18% PD&MSEnergy modifies and upgrades offshore oil drilling and production facilities. It also hasarig repair site in Dundee. Amongmany customers, the Aberdeen firm has multimillionpound deals in place to upgrade BP's North Sea, Norwegian and Caspian Sea platforms. It is majority-owned by private equity house Equistone Partners Europe and is led by chief executive SimonRio, 38. Its international sales hit £12.2m last year.

3 MARKGROUP Energy efficiency services 206.74% MarkGroup helps its customers save moneyon their energy bills through avariety of energy efficiency measures, including providing loft and cavity wall insulation, as well as renewable energy technologies such as solar electricity and heat pumps.

Ledby chairman Lee Cottingham, 39, the **group** began its international expansion in 2009 andnowoperates in America, Australia andNew Zealand, generating international sales of £47.7m in 2013.

4BJSS IT consultancy 183.58% This Leeds-based IT consultancy has astrong reputation in the financial and **energy** sectors, whereits customers include HSBC,UBSand BP.Demandfrom existing clients prompted expansion into America, wherethecompanyopened an office inNewYork last year. The **business** generated overseas turnover of £17.3m in 2013, derived mainly from itswork across Europe.

BJSS is led by managing director Glynn Robinson, 49.

- 5 GLOBALPERSONALS Online dating provider 180.79% Americans, Australians and South Africans use someof the 13,000 dating websites run by Global Personals. Founded in 2003 by Ross Williams, 36, and Steve Pammenter, 41, the **firm** offers white-label dating sites to 1,700 **commercial** partners worldwide. It also runs itsownniche websites and has branched out into online gaming. In the last two years it has opened offices inNewYork and Melbourne, helping international sales reach £10.4m in 2013.
- 6 CROWNPRODUCTS Kitchen furniture supplier 172.31% This Kent **firm** makes fitted kitchen, bedroomand office furniture, **sold** to independent retailers throughout Britain and exported toNorwayand Sweden. Its Coolectric subsidiary imports Liebherr refrigeration equipment, while its Boston Basinsarmdistributes sinks and taps in America. The **group** isownedand runby Michael Head, 71, and generated international sales of£5.1m in 2013.
- 7 OMG Marketing agency 144.26% Marketing groupOMGlaunched an office in Brazil last year, adding to bases in Poland, India, Singapore and Australia. The Norwich companyruns an "affiliate network", which enables companies to advertise on third-party websites, known as affiliates. OMG specialises in the finance sector and its customers include HSBC and Royal Bank of Scotland. International sales rose to £4 mlast year under founder and chief executive Richard Syme, 43.
- 8 ARROWSGROUP Recruitment consultancy 143.77% Co-founders James Parsons, 37, and Adrian Treacy, 34, set up this recruitment agency in 2003 and have expanded from two-manoperation to an international **business** with 140 staff. Arrows specialises in the technology, media, telecoms and healthcare sectors and works withmore than 450 clients across Europe. The **firm** has offices in London, Amsterdam and Munich, and international sales hit£8.9m this year.
- 9 ELBROOKCASHANDCARRY Cash and carry wholesaler 142.89% Managingdirector Fukhera Khalid, 45, set up his south Londoncash and carry **business** in 1984whenhe was just 16. Elbrook specialises in the wholesale of alcohol, and exports beers and spirits to France, Holland and Belgium, with overseas sales climbing to£48.7m last year. It alsoowns the Chak89Indian restaurant in SouthLondonand Chak89 filmandTVstudios in Middlesex.
- 10 DRON&DICKSON Electrical equipment supplier 135.27% With ateamof professional abseilers, Dron&Dickson supplies and maintains electrical equipment in hazardous areas, including oil rigs and refineries. The Stirlingcompany opened an office in Brazil last year, securing£10min contracts from oil and gas operators in the region. International sales reached £2.9min 2013.Runby Colin Rowley, 41, the firm already hasapresence in Dubai andAbuDhabi.
- 11 PGI **Business** security provider 134.46% Formedin 2008 to provide protection for **commercial** ships vulnerable to pirate attacks, PGI has diversified into protection services for industriesand governments. It employs former intelligence and military personnel specialising in corporate intelligence, risk analysis and cyber security, and has offices in America, Tokyo,HongKong and Singapore. Under chief executive Barry Roche, 41, international sales reached£50.7m in 2012.
- 12 PROAV Audio-visual systems 127.60% Foundedin 1969,proAV installs audio-visual systems in boardrooms, shops and superyachts. Its customers include companies, hospitals and schools. The Surrey-headquartered companyhas completed 400 international projectson six continents to date, and overseas sales were£11.4m last year. The **business** is led by managing director Richard Brookes, 50, and **operations** director Francesca Hazell, 45.
- 13 IKAS Recruitment consultancy 116.25% Foundedten years ago, iKas Group mainly recruits for financial services firms through its iKas International brand, while its iKonnect Global Solutions divisionwas formed two years ago to diversify into commercial ITand supply-chain recruitment. The business has offices in London, Hong Kong, Singapore, Sydney and New York, and group managing director Oliver Coughlan, 32, plans to open further bases in America. International sales hit an annualised£4.4m in 2012.
- 14 SPRING STUDIOS Creative agency 115.34% Luxury and fashion brands such as Calvin Klein, TomFord, Target, Versace andMaxMara use Spring Studios' brand communication services. Evolving from its roots as afashion photographic studio, the Londoncompanynowdevelops content, campaigns, events and global ecommercewebsites. It opened studios inNewYork this year, which played host toNewYork FashionWeekshows. International sales reached£13.5m in 2013 under founderMarkLoy, 41
- 15 COMPELLO STAFFING Recruitment consultancy 110.17% Compello Staffing **Group** comprises a stable of companies offering recruitmentandHRservices. John Hailstone, 46,whofounded the Glasgow **business** in 1998, acquired **oil** and gas recruiters and used that as a springboard into other sectors including engineering and IT. Its businessesnowinclude FPS, NTEnergy and Tec **Group**, and thecompany

recently opened operations in Houston, Dubaiand Kurdistan, boosting international sales to£8.9m in 2013.

- 16 HOTTER COMFORTCONCEPT Footwear maker and retailer 109.75% Thiscompanysays it is Britain's biggest shoe maker, with its Lancashire factory supplying 63 stores nationwide. It began selling online in America in 2010. In January, Electra Private **Equity** paid £85mforamajority **stake** to fund expansion. Founder Stewart Houlgrave, 54, retainsastake and Peter Taylor, 51, formermanaging director, took over as chief executive. Exports hit£6min 2013.
- 17 SPENCEROGDEN Recruitment consultancy 108.76% After selling his first recruitment **business** for £52m, David Spencer-Percival, 43, teamedup with tech entrepreneur Sir Peter Ogden, 67, to form this **energy** sector recruitment agency in 2009. The London-based **firm** has since opened offices in 12 countries, helping international turnover reach £35.5m in 2013.Ogden invested afurther£2min the **business** inMarch in order to fund further international expansion.
- 18 MUSICMAGPIE.CO.UK Online entertainment trader 108.38% Foundedby Steve Oliver, 43, and Walter Gleeson, 48, this Cheshire-based companybuys unwanted CDs, DVDs, electronics,games and branded clothes from consumers using its Musicmagpie website or phoneapp. It resells the products in morethan 150 countries, and generated£36min overseas sales last year. It has recently launched an American website, decluttr.com, and openedastore in Blackburn for its used fashion brand, Bradley Street.
- 19 MPMPRODUCTS Pet food producer 100.92% This pet food firm celebrated a milestone last year—selling its millionth unit ofwet cat food worldwide.MPMProducts exports premiumdog and cat food to 35 countries, with key markets including Europe, America and the Asia Pacific region. In 2013, international sales reached£14.2m and the business secured a £10mfunding package from HSBCin order to accelerate further overseas expansion. Chairman and co-founder Jon Kinsey, 55, heads the Cheshire company.
- 20 THEBURDENGROUP Meat wholesaler 100.15% This supplier of red meat,game and poultry trades from London's Smithfield meat market, exporting to customers in France, Spain and Italy. It also has aship victualling **business**, Cavendish Ships Stores, which supplies cruise liners and ferries witharange of food. Exports rose to£11.1m in 2014. The **business** is led by chairman Trevor Hussey, 62,who boughtaminority **stake** from the founding Burden family in 2008.
- 21 MINDCANDY Children's games developer 97.49% MindCandy runs Moshi Monsters, an online children'sgamewith80m registered players inmorethan 150 countries. Subscriptions to additional online contentand merchandise sales generated international revenue of £15.9m in 2012. Thecompany introducedanewgame for mobile devices last year and is rolling it out in 100 countries. Aventure capital consortium led by Accel Partners backs the **business**, which is valued atmore than£200m. Founder Michael Acton Smith. 39. heads the Londonfirm.
- 22 ABILITY MATTERS Healthcare products developer 96.77% Ability Matters makes prosthetic and orthotic devices, and provides prosthetic care atNHSand private clinics in Britain and overseas. With offices in Ireland, Franceand the Netherlands, the **company**, based in Oxfordshire, also distributes mobility products to Europe and farther afield, and openedaclinic just outsideNewDelhi in 2013. Founded in 1989 by Michael O'Byrne, 54, the companygenerated international sales of£2.7m in 2012.
- 23 SIMPSONS MALT Malt producer 91.52% This family-owned firm makes almost 300,000 tons of maltayear, with its agricultural tradingarms—McCreath, Simpson&Prentice and John Guthrie— sourcing the rawmaterial, barley. The malt is exported to food, whiskyand beer manufacturers in markets such as Europe and North America, with international sales of£9.7m in 2013. Based in Berwick-upon-Tweed, the firmwas founded by corn merchant James Parker Simpson in 1862, and today his great-grandsonSimon Simpson, 78, is chairman.
- 24 FOUNDOCEAN Offshore grouting specialist 91.23% FoundOceanisaspecialist in subsea grouting—the use of concrete and sea water to stabilise pipelines and secure offshore oil rigs and wind turbines. The companyhas worked across five continents, and generated international sales of £34.4m last year. Chairman Keith Miller, 69, took control of the firm in 1988, and environmental investor Ambienta boughtaminority stake in 2012 for an undisclosed sum.
- 25 LONGFIELD CHEMICALS Plastics distributor 86.22% Longfield isaspecialist distributor and trader of the polymers used tomake plastic products. The Cheshire **firm** shipsmore than 70,000 tons ofraw materials every year to European plastics processors, and also helps customers in Eastern Europe to improve packaging quality by using better chemicals. Under directorsMark Pepper, 53, and Stuart Forsyth, 44, international sales hit£15.2m last year.
- 26 VISION SUPPORTSERVICES Textile distributor 81.34% Oneof this textile **firm**'s brands, Liddell, supplied linens at the beginning of the last century to the Titanic. Today, the Blackburn **firm** provides bed

linen, towels and bathrobes tosomeof the world's most famous hotels, such as the Burj Al Arab in Dubai. Other brands include Hilden, Lissadell, Whitakers, and Vision Assurance, supplying hotels, the public sector and retailers. Financier Daniel Wright, 42, bought out his family's textile business, Cohenand Chapman,in 2005 and has since built the group through acquisitions, with overseas sales reaching£7min 2013.

- 27 GCS RECRUITMENT IT recruitment consultancy 81.01% This recruitmentcompanyfills permanent and contract roles for blue-chip customers in technology, financial services and engineering. Ireland is one of GCS's main markets and the Reading **firm** isnowlooking to expand intoGermany. Led by managing director David Bloxham, 40, it had international sales of£3mlast year.
- 28 VEROSOFTWARE Manufacturing software designer 79.95% This Cheltenhamcompany develops and distributes computer-aided design and manufacturing software and hasmore than 20,000 customers, including Audi andBMW.American private-equity firm Battery Ventures paid£7.2m to delist the business from the Alternative Investment Market in 2010, appointing chief executive Richard Smith, 49.

Acquisitions have boosted international sales, which reached£58.5m in 2013.

- 29 PTARMIGAN MEDIA Financial media agency 79.02% Namedafterarare bird and also the title ofasecure military communications system, Ptarmiganworks for blue-chip financial institutions such as JP Morgan, HSBCand Aberdeen AssetManagement to plan and **buy** their advertising. The Londoncompanywas founded in 1992 by David Wiggin, 54, andnowhas offices inHong Kong, Singapore and NewYork. International sales, including media space bought on behalf of clients, hit £10.6m in 2013.
- 30 SKYSCANNER Travel search engine 77.31% Skyscanner's growing popularity around the world has seen the referral fees it earns from overseas airline ticket sales swell to£46.4min 2013. Its flight search engine is available in 40 countries and 30 different languages, and last year, co-founderand chief executive Gareth Williams, 45, opened an office in Miami, adding to those in Beijing, Singapore and Barcelona. Venture investor Sequoia Capital took an undisclosed stake in the business in October, reportedly valuing the Edinburgh firm at£500m.
- 31 ALEXANDER DENNIS Bus and coach maker 76.99% InHongKong,4mpassengers travel on 4,200 Alexander Dennis buses every day. The Falkirk **firm**'s fuel-efficient, environmentally-friendly buses are used in Asia, Australasia and North America. International growth has been boostedby large orders from Canada andHongKong, plus a£3.8m takeover of Australia's second-largest bus maker. Exports hit£165min 2012 under chief executive Colin Robertson, 49.
- 32 ENTIÉR Facilities management services 74.73% Chief executive Peter Bruce, 48, and four colleagues set up Entiérsix years ago to provide support services to the oil and gas industry off the Aberdeenshire coast. Itnowoffers catering and hotel services in regions such as the Gulf of Mexico, Canadaand America, generating overseas sales of £8.2m in 2013. Entiér opened an office in Houston in October and is expanding in Brazil.
- 33 ESSENCE Digital marketing agency 73.70% Foundedin 2005 withacontract from Carphone Warehouse, this London digital marketing agencynowgenerates half its turnover in North America, from clients that include Google, Walgreens, eBayand YouTube. Co-founder and chairman Matt Isaacs, 42, has been building Essence's presence in the region and last year's acquisitions of agencies in San Francisco and Seattle helped international sales reach£106.2m.
- 34 MATRIXPOLYMERS Plastic powder producer 72.83% Thiscompanymakes plastic powders in plants in Britain, Poland, Australia,New Zealand and Malaysia. The coloured powdersare therawmaterial for rotational moulding,aprocess used to makeproducts such as water and diesel tanks. Martin Coles, 50, founded the **business** in 1992,and in 2010 bought an Australian competitor. International sales reached£48.6m in 2012.
- 35 AVALON Entertainment producer and manager 72.76% Avalon has offices inNewYork and Los Angeles and produces Workaholics for ComedyCentral and John Oliver's Last WeekTonight forHBO, helping overseas sales reach £19.4m in 2013. It also exports British television shows, stages live comedyevents and represents talent including comedian Frank Skinner and TVpresenter Fiona Bruce. Avalon was founded in 1989 by Jonathan Thoday, 53, and Richard Allen-Turner, 48.
- 36 JEB ENGINEERING DESIGN Precision engineer 72.52% Fromsites in Suffolk and Lancashire, thiscompanyprovides precision engineering services to the electrical, medical and munitions industries in 45 countries. The **business** generated most of its 2012 exports of£31.5m selling non-lethal bullets and gun conversion kits to the American military and law enforcement agencies for weapons training. Chairman Barry Littlewood, 66, boughtamajority **stake** in Ultimate Training Munitions in 2003.

- 37 CENTEK Oilfield equipment manufacturer 72.03% Centekmakes "centralisers" for the oil industry—devices that keep pipelines centred in holes before they are cemented into place. TheDevon firm operates in morethan 50 countries, selling to customers such as Shell andBP and through distributor Halliburton. In 2012, it openedamanufacturing plant in America, helping international sales to reach£36min 2013. The business is led by founderTony Cutmore, 68.
- 38 TYRRELLS POTATO CRISPS Crisps and snacks producer 69.85% Knownfor its quintessentially English "posh" crisps, Tyrrells has expanded into emerging markets including **China**, Russiaand India, and recentlywona Queen's Award for international trade. Its success has attracted new investors, with Investcorp buying out Langholm Capital for £100m in August 2013. Under chief executive David Milner, 51, international sales were £9.5m in 2013.
- 39 EQUIP OUTDOORTECHNOLOGIES Outdoor clothing supplier 69.12% Equip founder Matt Gowar, 43, started making gloves and gaiters for climbers in the early 90s. Today his **company**, which is staffed by outdoor enthusiasts, designs and suppliesawide range of technical outdoor clothing and equipment, having bought the Rab **brand** in 2003 and saved LoweAlpine from administration in 2011. With **operations** in Europe, America and Canada, overseas sales hit£12.1m in 2013.
- 40 AYKROYD&SONS Clothing manufacturer 66.69% Aykroyd&Sonsmakes character children's nightwear for European high-street retailers such as Tesco,BHS andM&S.The Greater Manchester companyhas production and printing facilities in **China** and Turkey where clothing is decorated with licensed images from Star Wars, Angry Birds, Spiderman,Thomasthe Tank Engine and Disney film characters. Under twins David and Nigel Aykroyd, 63, great-grandsons of the founder, international sales hit£6.1m in 2013.
- 41 SMALLWORLDFINANCIAL Payment services provider 64.97% Small World uses proprietary technology to help people sendmoneyabroad from its branches and agents in 20 countries. It hasanetwork of institutions paying out themoneyin 160 countries and says it processes 750,000 transactionsamonth. Its services are popular in Spain, Italy, Switzerland and America, and it generated£49.6m in fees and foreign exchange gains last year. Co-founder and chief executive Nick Day, 39, plans to expand in France and Germany.
- 42 DKENGINEERING Ferrari restorer and dealer 64.64% DKEngineering specialises in the restoration, sale, storage and race preparation of Ferrari road and racing cars. It works for collectors around the world, including Ralph Lauren, Eric Clapton and Sir Anthony Bamford, and growingdemandin the face of scarce supply helped push international sales to£13.9m in 2013. Founded in 1977 by David, 71, and Kate Cottingham, 69, the Hertfordshirecompany isnowrun by their sons, James, Jeremy and Justin.
- 43 INTERPORT Pharmaceuticals wholesaler 63.89% Interport sources drugs and other pharmacyproducts from the Continent for distributors and pharmacies in Britain, the Netherlands, Germany, Sweden, Poland, Dubai and Angola. Led by chairman Harshadrai Patel, 71, the wholesaler posted exports of £100.5m last year and is exploringnewmarkets in Africa and South America.
- 44 CARDINAL Shopfitter 63.02% Cardinal fits out shops and offices for multinational customers including Nike, Primarkand Boots. Fittings are designed and manufactured in Britain and at its subsidiary in **China**. Brian Considine, 75, founded the **business** in 1995, and his sons Paul, 49, and Timothy, 44, nowrun the **company**. Cardinalworks across Europe, Australasia, Africa and the Middle and Far East, and its international sales reached£10.3m in 2012.
- 45 OILCONSULTANTS Recruitment consultancy 62.99% This niche recruitment agency was founded in 1999 by oil and gas engineer MarkCooper to provide well-testing contractors. Following investment from recruitment entrepreneurs Richard Fielding, 46, and Geoffrey Lennox, 57, in 2011 thecompanyexpanded the range of disciplines offered and opened offices in Brisbane, Houston, Indonesia and Malaysia. Under chief executive Helen Smith, 52, international sales reached £24.7m in 2013.
- 46 SALTIREENERGY Oil drilling equipment provider 62.20% Aberdeen-based Saltire Energy supplies drilling tools to the offshore oil and gas sector across the Middle East, Europe, Asia Pacific and Africa. It has subsidiaries in Singapore andAbuDhabi and in 2012 expanded its presence in Africa andNorway by buying rental equipment supplierOMM.Underchief executive andownerMike Loggie, 69, overseas revenues hit£20.1m in 2013.
- 47 KONDOR Electronics accessories distributor 62.06% This Dorset **business** has benefited from theboomin smartphones and tablets. Kondorsupplies electronics accessories, such as headphones, cases and speakers, tomorethan 18,500 stores in Britain and Europe, with exports reaching£5.7m in 2012. Customers include John Lewis, Tesco and Carphone Warehouse. Chief executiveRob Haycock, 47, led a managementbuyout in March, backed by private-**equity firm** HIGCapital.
- 48 WARRANT Supplychainandlogisticsmanager 60.40% This Liverpoolcompanyprovides sea, roadand air freight services, and acts as an intermediary between ship owners and charterers such as Rio Tinto. It

also offers warehousing and distribution for rawmaterials importers and specialises in recycled commodities and chemicals. Its bespoke supply-chain managementsystem, Ingot, allows customers to track productsfrom their start point to their destination. Warrant was boughtby managing director lan Jones, 45, in 2011. International sales reached an annualised £11.4m in 2013.

49 TIME PRODUCTS Watch distributor 60.18% ThiscompanyownsSekonda watches, a favourite of airlines and duty free concessions worldwide, selling2mof the timepieces last year and clocking up international sales of£9.8m. It also specialises in luxury Swiss watches, such as Hublot, Piagetand Franck Muller, and claims its BondStreet store—named "Marcus" after chairman Marcus Marguiles, 71—houses one of the most importantwatch collections in the world.

50 PROSOURCE.IT IT services provider 59.94% The acquisition of aHouston-based IT training firm in 2012 helped this Aberdeen IT services provider boost international sales to £20.3m last year. Ledby co-founders Stewart Proctor, 49, and Steve Mackie, 46, Prosource.it has benefited from the buoyant oil and gas sector. With offices in Houston, Dubaiand Calgary, customers include BP, Maersk Oil and ConocoPhillips.

51 BRADGATE CONTAINERS Equipment module manufacturer 59.72% This Loughboroughcompany makes protective modules to contain equipment such as generators, switchgear and fire pumps. Customers from the oil and gas, petrochemical and rail sectors can specify modules offering fireand blast protection and engineered to withstand any environment. Bradgate recently shipped seven equipment roomsweighing 230 tons each to Chevron'sGorgon gasfields off the coast of northwest Australia. Exports reached £17.9m in 2013 under co-founder Patrick Stapleton, 64.

52 EXPRESS ENGINEERING Precision engineer 58.48% Express Engineering isaprecision engineer with manufacturing facilities in Gateshead and Brazil. It produces parts and assemblies for the oil and gas sector, as well as the defence and aerospace industries. Acquisitions and investment in factories and machinery helped international sales reach£6.9m in 2013 under chief executive Nigel Davison, 49. In October, Express secured funding from private-equity houseLDCto accelerate growth.

53 STAFFGROUP Recruitment consultancy 58.31% Foundedin 2003by Paul Flynn, 41, and MarkZnowski, 39, Staffgroup recruits mainly for the technology, finance and energy sectors. It works inmore than 40 countries with customers such as Intel and Chevron, and has offices in mainland Europe and the Middle East. Recent expansion in Germanylifted international sales to£35.6m last year.

54 ERBEN Packaging manufacturer 58.24% Thiscompanymanufactures packaging materials and machinery for the drinks, food, pharmaceuticals and healthcare industries. Customers include Diageo and Pernod Ricard. Founded in 1951 by Harry Erben, the **business** has been led by his son, Sasha, 37, since 2001.

International sales reached£7.2m in 2012, with key markets being North America, South Africa and Ireland.

55 REDEEM Electronic devices recycler 58.19% Redeemrecycles electronic devices, such as mobile phones, tablets, cameras and laptops for mobile network operators, corporate customers and consumers. Serial investor Trevor Bayley, 53, bought out the founder in 2011 and has sincemadesix acquisitions—including rival Eazyfone in January— and appointed Claes Svensson, 52, as chief executive. With offices in Madrid, Estonia, Sweden, the United Arab Emirates andHongKong, international sales reached£37.8m this year.

56 A-GAS INTERNATIONAL Chemicals and gases distributor 55.40% A-Gas supplies environmentally friendly gases to replace harmful CFCs in products such as refrigerators and insulation foam. It is majority-owned by private-equity firm LDC, which backed a£70mbuyout in 2011. A-Gas boughttwo companies in Australia and two in America the following year, lifting international sales to£97.7m in 2013. Founder and chairman John Rutley, 63, with newly-appointed chief executiveAndrewAmbrose, 52, lead the Bristol-based firm.

57 PARK LANE Car dealer 54.78% Park Lane is the British holdingcompany for Australian motor racing team Triple Eight Race Engineering, which competes in the V8Supercars championship. Originally part of aBritish team, racing entrepreneur Roland Dane, 57, bought the outfit in 2003 and has led it to five drivers' championships in the last six years. The group also operates acar dealership in Hampshire, and reports international sales of £27.8m in 2012.

58 ARENA Event services provider 54.49% Arena benefited from global exposure after it built the spectacular Horse Guards Parade's beach volleyball arena for the 2012 Olympics. The events firm has landed contracts to provide seating and tented structures for sports events including the AbuDhabi Grand Prix, the Brazilian World Cup and the Rio 2016 Olympics. International sales reached an annualised £10.5m in 2012 and Arena acquired companies in America and Asia the following year. It is led by chief

executive Greg Lawless, 54, and backed by private-equity housesMMLCapital and Sports Investment Partners.

59 RPV Valve distributor 53.97% OwnerRobert Palmer, 46, started his Suffolk **business** 20 years ago with a £6,000 redundancy payment. Today, with valves worth£60mheld in five warehouses,RPVcan offer very fast delivery times to its global **oil** and gas customers,which helped exports reach £37.6m in 2013. Thecompany also provides engineering, testing and coating services followingtwo acquisitions in 2012 and 2013.

60 MARDIX Switchgear manufacturer 53.05% Bankingand telecoms companies rely onMardix to ensure the power grids in their computer data centres operate smoothly. The Cumbrian **firm** designs andmakes electrical switchboards, power managementsystems and power distribution units for customers in Europe, the Middle Eastand Asia,and had international sales of £5.6mlast year. Managing director David Gardner, 44, has been investing in manufacturing facilities in Kendal.

61 KNIGHTS OF OLD Logistics services provider 53.05% Knights of Old is a logistics **business** based in Northamptonshire, whose **operations** cover Britain, Ireland and mainland Europe. The **group** has 200 trucks, somenamed after Arthurian knights, as well as warehousing, packing and e-fulfilment services. It isabig shareholder in Partnerlink, aconsortium of 17 logistics firms in Britain and Ireland behind Partnerlink Europe. Under managing director Ian Beattie, 47, international sales reached £7min 2013.

62 ENGINEGROUP Marketing agency 52.75% Four acquisitions in America and China since 2010 have helped this London marketing and communications group expand overseas. Campaigns for customers including Unilever, Apple and Samsung generated overseas sales of£35.8m in 2013, with digital services representing60% of global turnover. Chief executive Peter Scott, 67, recently bought Shanghai digital and social agency FlipScript, which counts Bally, Hermès and Starbucks as clients.

63 RALAWISE Clothing wholesaler 52.34% Foundedin 1978 at the Batson family kitchen table, Ralawise isnowaglobal wholesaler of promotional clothing, corporateworkwearand leisurewear. It sells tomore than 11,000 customers across Europe and operatesamulticurrency website in nine languages. Undertwin brothersand joint managing directors, Jonathan and Jeff Batson, 50, international sales at the Deeside-based **business** reached£6.7m in 2012.

64 THE LICENSINGCOMPANY **Brand** licensing agency 51.85% Foundedin 1996 by Angela Farrugia, 49 and Melvin Thomas, 48, this agency representssome of the world's best-knownbrands, including Coca-Cola, Jeep and Budweiser, in 88 countries. It licenses their brands across other products in food and drink,home furnishingsand clothing.TLC has eight offices across Europe, America and Asia. Overseas turnover reached £33.9mlast year, representing more than 80% of total sales.

65 BOB MARTIN Pet care products maker 51.18% BobMartin founded this **business** more than 120 years ago, making vitamin powdersfor dogs. The Somerset **group** has since expanded to cater for all household pets, and also makes food, grooming and health products. The **company**, stillowned by the Martin family, has been investing in overseas markets that include South Africa, Germanyand Australia. International sales reached £6.5m in 2012.

66 LEISURE PASSGROUP Tourism marketing manager 50.77% The Leisure Pass **Group** runs smartcards that give tourists cheaper entry to attractions in cities including London, NewYork, Paris, Berlin and Philadelphia. Customers include tourists, travel agents, hotels and airlines, earning the **company**£16.2m in international sales last year. The Londonfirm is led by chief executive Darran Evans, 50, and majority-owned by private-**equity firm** Primary Capital, which backed a £30mbuyout in 2012.

67 CONTENT MEDIA Media services provider 50.41% The Dutch warfilm BlackBook is one of 250 movies **sold** by Content Media, which delisted from the Alternative Investment Market in 2012. The **company**, backed by private-**equity firm** Syntek Capital, also holds the rights to morethan 4,000 hours of television programmes. International sales hit £44.6min 2013, and chief executive John Schmidt, 61, has since boughtastake in a Finnish production companyandmade an **acquisition** in **China**.

68 ACCESS Software consultant and developer 50.33% Access develops project management, business intelligence, financial,HRand supply chain software for 5,000 organisations throughout Britain, Ireland and France, ranging from The Wellcome Trust toDHL.Since chief executive Chris Bayne, 43, ledaLyceum Capital-backed buyout in 2011, the Colchestercompanyhas acquired five resellersand eight software firms, including a £2.6mcompany in Paris offering business intelligence products. This helped international sales reach £2.8min 2013.

69 SYNEXUS Clinical trials manager 50.32% This Lancashire **firm** recruits patients and conducts clinical trials for top pharmaceutical and research organisations. It performs trials across numerous disciplines, specialising in cardiovascular, diabetes, obesity, musculo-skeletal and respiratory conditions.

Followingastring of acquisitions, itnowoperates 19 research centres across Germany, Eastern Europe and South Africa. International sales reached£19.3m in 2013 under chief executive Christophe Berthoux, 52.

70 CHI&PARTNERS Advertising agency 50.15% CHI&Partners is an advertising agency that manages campaigns for customers such as Samsung, Lexus, Argos and Diageo. Thecompany was co-founded by chairman Johnny Hornby, 47, in 2001. It hasaglobal network of offices with hubs in London,NewYork and Singapore, and international sales, which represent gross billings, hit £31m last year. Advertising giantWPPowns a minority **stake** in the **business**.

71 APRICOT Fashion retailer 49.86% London-based Apricot sells clothing in 10 standalone stores and morethan 350 concessions at retailers such asNew Lookand Debenhams. Philip Chaimo, 53, and Sophia Ciampa, 34, established the **brand** in 2007, and started their export drive three years ago.Germany has been the **company**'s key overseas market, accounting for morethan two-thirds of its£6minternational sales this year.

72 UKASH Online payment provider 49.67% Three thousand Petrobras petrol stations in Brazil and 6,500 Canadian Post branches are the latest outlets to sell Ukash vouchers, which enable people to shop online withoutabank card. Chief executive David Hunter, 48, has successfully targeted cash-driven economies and regions with migrant communities, boosting international sales to £19.8m in 2013.

73 CHPCONSULTING IT consultancy 49.47% AndrewPage, 51, and Ian Hargrave, 54, co-foundedCHPin 1990, and its Alfa software and services arenowused globally by customers including Mercedes-Benz Financial Services and Nordea Finance. These firms provide finance to help companies and individualsbuy anything from cars to aircraft, and the Alfa system helps them run their businessesmoreefficiently. International sales expanded to reach £11.9m in 2012.

74 LKBENNETT Women's fashion retailer 49.47% Linda Bennett, 51, started withasingle shoe shop in Wimbledon in 1990. Today the company has 141 stores and concessions worldwide and loyal fans that include the Duchess of Cambridge. Newstore openings in America, Europe and the Middle East boosted international sales to £27.4m in 2013. Phoenix **Equity** Partners and Sirius **Equity** backed a £100 mbuyout in 2008. Sirius co-founder Robert Bensoussan, 56, is chairman and also took over as chief executive in February.

75 JDR Subsea cable manufacturer 48.97% JDR takes itsnamefrom British **firm** Jacques Cable Systems and Dutch rival DeRegt Special Cable, which merged in 1998. It designs and manufactures subsea cables for **energy** projects including Germanwind farms and **oil** and gas fields in West Africa, Asia, the Middle East and Australia. International sales reached £115.8m in 2012. Ledby chairman Pat Herbert, 67, JDR isownedby Vision Capital, which backed a £90mbuyout in 2007.

76 MIDWICH Audio-visual products distributor 48.62% Fromprojectors to **commercial** displays, Norfolk-based Midwich distributes security, printing and digital equipment and says it is the largest specialist audio-visual distributor in Britain. Over the last two years chief executive Stephen Fenby, 50, has invested in **operations** in France and madeacquisitions in Germany,New Zealand and Australia, which helped international sales expand to£47.9m in 2013.

77 ST GILES INTERNATIONAL International language school 48.57% Students from Switzerland, Korea and Japan areamongthe 100 nationalities that learn English at St Giles' seven language schools in Britain, NewYork, San Francisco and Vancouver. The Londoncompanywas founded in 1955 by Paul and Diana Lindsay and isnowrun by their son Mark, 55. Thecompanyalso offerssummerschools for younger pupils at 17 locations and generated international sales of£10.2m in 2012.

78 PENNPHARMA Pharmaceutical services provider 48.19% PennPharmaprovides drug developmentand manufacturing services formore than 150 healthcare companies in Europe, Japan and America. It also supplies services for clinical trials, such as drug labelling, packing and distribution, and it recently openedamanufacturing plant for potentcompounds in South Wales. Underchief executive Richard Yarwood, 59, Penn's international sales reached£39min 2013.

79 MRTYRE Tyre retailer 48.00% Thousands of garages across Britain, Europe, North America and East Asia are supplied with tyres and exhaust systemsfromMrTyre's Birmingham warehouse. The companyalso has 26 fast-fit outlets in the Midlands, and supplies Dunlop rallying and racing tyres to motorsport enthusiasts. Underowner and chairman. Arwyn Williams, 58, exports reached £4.4m in 2012.

80 JML Household goods supplier 47.45% Shoppers at Carrefour in Belgium or Tesco in central Europe can buythis retailer's household goods. Founded in 1986by chairman John Mills, 76, itnow sells in 85 countries through shops, catalogues, the internet and its television shopping channels. International sales atJMLexpanded to reach£34min 2013, with its ironing board coversaparticular hit— JMLhas soldmorethan20mofthem around the world.

- 81 EXPANDIGROUP Marketing agency 46.87% Expandi provides business-to-business marketing services for IT firms such as IBM, Microsoft and HP. The London group, which is ledby managing director Raffaele Apostoliti, 47, has 25 offices and eight joint ventures spanning five continents. Its key markets are Japan, Germany, Italy and France, and the companyisnowlooking to expand into North America, China and India. Setting upnewoffices and joint ventures in Europe, Asia and North America helped to boost the company's international sales to £38.9m in 2012.
- 82 MANTHORPE Engineer, building products 46.68% This family **business** ismadeup oftwo divisions, covering engineering and building products. Manthorpe supplies precision-engineered parts to power-generation, aerospace and defence sectors worldwide, while its buildings divisionmakes and sells insulation and ventilation products for the housing market. The Derbyshire **firm**, ledby founder Paul Pochciol, 62, reported that international sales to continental Europe and America hit £9.7m in 2013.
- 83 INTERBEVUK Drinks wholesaler 45.63% Each year Ascot-based Interbev exports morethan3mcases of soft and alcoholic drinks, ranging from British beers to international brands. Its customers, primarily in western Europe, Asia and Australasia, include airport duty-free shops and cruise ships. Former county cricketer Steve Brogan, 44, founded the **firm** in 2008 and international sales have grownto£33.9m in 2013.
- 84 NIFTYLIFT Lift manufacturer 45.53% Engineer and Niftylift chairman RogerBowden, 66, founded this Milton Keynescompanyin 1982. It designs and makes mobile hydraulic platforms, such as cherry pickers and access lifts, for construction and maintenance. Its main export markets are America, Holland, Australia, Germanyand France. Undermanaging director John Keely, 53, sales abroad totalled£35.8m in 2012.
- 85 HONEYGLADE Contemporary art gallery 45.29% Honeyglade is the holding companyfor the Victoria Miro art gallery. Founded in 1985 by contemporary art gallerist Victoria Miro, 69, the **business** operates from three central Londonexhibition spaces—twogalleries in northeast Londonanda third space opened in Mayfair last year. Exports to institutions and private collections in Europe, North America, South America and Asia helped international sales reach£18min 2012.
- 86 RAPHA Cycling apparelmakerandretailer 44.86% With Rapha, Simon Mottram, 48, has built an international cycling **brand** withastrong following in America and Japan in the 10 years since he founded the **business**. Its range of premium cycling clothing—which includes the TeamSky kit since it becameits official supplier—is **sold** online and through its cycle clubs. Exports reached an annualised£18.5m in 2014, and the companyintends to open clubs in Manchester, Los Angeles, Tokyo and Amsterdamthis year.
- 87 BARRETT STEEL Steel stockholder 44.85% Winningnewcustomers in the oil and gas and renewable energy sectors is the key to this steel stockholder's strategy for continued growth. In January, managing director James Barrett, 59, launchedanewdivision to specifically target the global energy markets, which—along with afacility in Houston, Texas, bought by Barrett in 2011—helped international sales expand to reach£30.7m in 2013. The Yorkshirecompanystocksmore than 80,000 tons of steel in 28 depots across Britain.
- 88 TANGERINE CONFECTIONERY Confectionery manufacturer 44.14% Butterkist popcorn, WineGumsand Liquorice Allsorts areamongthe wide range of confectionerymadeby this Blackpool business. Backed by private equity firm Blackstone, and under chairman Steven Joseph, 62, international sales increased to £20.9m in 2012. The firm's largest export markets are Ireland, Canada and Denmark.
- 89 LEO Waste meat processor 44.10% With seven sites across Britain and one in Ireland, this Yorkshire firm collects and recycles morethan 650,000 tons of animal by-products and food waste,and then processesthemto produce pet food ingredientsand biofuels. The business has recently been investing innew technologyand isnowbuilding a biomass plant at its site in Aberdeen. Underowner Daniel Sawrij, 45, international sales, mainly to the Continent,grew to£20.4m in 2013.
- 90 BET365 Online bookmaker 42.93% Customers gambled nearly£20bn with bet365 last year—up57%. As well as having aflutter onavariety of sports, customers can also bet on the financial markets and play casino games or watch one of 40,000 live sports events shownannually. The firm attracts gamblers from 200 countries, helping international sales rise to £988.9m this year. Bet365 isowned and run by the Coates family.
- 91 CORE ASSETS Foster agency 42.79% This **business** has its headquarters in Worcestershireand was founded in 1994 by social worker Jim Cockburn, 64, and foster-carer Jan Rees, 73, to provide foster placements for children in Britain. It expanded into Ireland in 2005 and, responding to the global movetowards the outsourcing of foster care, nowhas 20 offices across 11 countries in Australasia, Europe

and North America. The company employsmore than 1,000 staff and its expansion overseas pushed international sales to£18.9m in 2012.

92 WARDRECYCLING Metal and waste recycler 42.23% The recent struggles of Europe's economyhave drivenWardRecycling to find customers for its metals farther afield. It exports to foundries and steelworks worldwide from its Derbyshire base andnewdockside facilities in Wales, and orders from Indiaand Asia pushed international turnover to £41.7m in 2013.

Fourth-generation family members David and Michael Ward, 52and 57 respectively, lead the business.

93 CTC AVIATION Airline pilot trainer 41.57% CTCis investing to capitalise on the growing worldwide demandfor pilots. Chief executive RobClarke, 38, himself aformer pilot, ledabuyout backed by private equity house Inflexion in 2012 and has since opened training facilities in Arizona and expanded inNew Zealand.CTCtrains 2,000 pilotsayear for 50 airlines, including Qatar Airways, easyJet, British Airways and Australia's Jetstar, helping international sales reach an annualised £5.4m in 2013.

94 TURNERPRICE Food wholesaler 41.22% This food wholesaler's products, such as confectionery, biscuits and sauces, are lovedby expatriates. Turner Price also sellsawide range of frozen food and other groceries to morethan 50 countries, all from its warehouse in Hull. Undermanaging director John Gould, 45, exports at the family-owned companyrose to£10.1m in 2013.

95 LA INTERNATIONAL IT recruitment consultancy 40.91% LAInternational supplies IT and engineering contractors to organisations such as Nato, Hewlett-Packard and Huawei, and also provides security-cleared contractors to the British government. Founder and chief executive Paul Lukic, 61, has invested in the **company**'s international division, targeting growth markets, and now provides services to multinationals across 23 countries. It is based in Stoke-on-Trent and employs 94 staff. Overseas sales reached£36min 2013.

96 FOCUS PHARMACEUTICALS Pharmaceuticals licensing 40.78% Focus Pharmaceuticalswas formed in 2003,whenMarkCresswell, 47, Roland Brown, 43, and Ray Maginley, 52, led a buyout ofADLHealthcare's generics business. The Staffordshirecompany licenses, markets, and distributes niche generic medicines throughout Britain, continental Europe and farther afield. It also develops pharmaceuticals to compete with branded drugs coming off patent. In 2013, it launched sevennew products. Exports totalled£2min 2013.

97 ABBEY FORGEDPRODUCTS Steel products forger 40.68% This Sheffield **firm** forges bespoke steel components for subcontractors in the **oil** and gas industry that build pipelines, rigs and refineries for multinationals such as BP,Exxon and Statoil. Managing director Jackie Neal, 64, founded the **business** with her husband Roger, 71, in 1983 and they are now rapidly expanding its global footprint, with international sales reaching£10.1m in 2013.

98 MTL Contract manufacturer 40.42% MTLcounts international blue-chip firms such as Bombardier, Rheinmetall andBAESystemsamongits customers. The Rotherham **group** makes aluminiumand steel parts for military vehicles, construction equipment and offshorewind farms for clients across Europe, America, the Middle East, Africa and India. Managing director HenryShirman, 68, increased exports to£7.8m in 2013.

99 HYPERION INSURANCE Insurance broker and underwriter 39.58% This international insurance broker and underwriting **group** was formed in 1994 whenchief executive DavidHowden, 50, ledabuyout from Lloyd's broker SBJ. Thecompanyhas since grown organicallyand through multiple acquisitions and joint ventures across the Asia Pacific region, the Americas, the Middle East and Europe, andnowhas 83 offices in 33 countries. International turnover rose to£123.4m in 2013.

100 SPOONER INDUSTRIES Industrial machine manufacturer 39.49% Established in 1932by William Spooner tomakedrying machines for the local textile industry, this **company**, based in Ilkley, WestYorkshire,nowmakes ovens, dryers, coolers and pollution abatement equipment for the paper, metals, plastics and food preparation sectors. Australasia, Europe and Africa are significant export markets and Spooner Industries has offices in America and **China**. Under managing director Michael Brook, 53, international sales reached£20.7m in 2013.

101 HARVARDENGINEERING Lighting control manufacturer 39.00% Foundedby John McDonnell, 50, Harvard Engineering provides lighting control systems and components that help save **energy**. Its LeafNut wireless control system for street lighting has been installed bymorethan 100 local authorities across the world. The Yorkshire **firm** has sales representatives across Asia, Australia and Europe, and in 2012 opened offices in America, helping international sales climb to £9.5min 2013.

102 CVP Audio-visual equipment supplier 38.94% Warwickshire firmCVPsells and rents broadcast equipment to the television industry in Europe and farther afield, from its six locations in Britain—ithas the

contract to renewand then provide support for all the cameras used by journalists at the BBC, for example. It hasmadethree acquisitions since 2008 and its brands include Creativevideo, Mitcorp, Total Audio and Gearbox. Underco-founder Alison Baxter, 55, international sales hit£6.9m in 2013.

103 BENRIACH DISTILLERY Whisky distillery 38.38% This Edinburghcompanywas founded whenits management acquired a Speysidewhisky distillery from Pernod Ricard for£5.4m in 2004—ithas gone on to **buy** two further distilleries. Its overseas markets include the emerging economies of **China**, Russia, Poland, Ukraineand South Africa. Under managing director and master blender Billy Walker, 69, international sales grew to£25.5m in 2013.

104 HARDERBROS Sausage casings manufacturer 38.28% Harder Bros has benefited from the rising price of sausage casings as fewer of the lambs that provide theraw material are reared worldwide. The casings are processed in Leeds and Middlesbrough and exported to Germany, France, Holland and Spain. Overseas sales reached£20.5m in 2013 under managing director James Harder, 49, the third generation of the Harder family to run the **company**.

105 ABRAWHOLESALE Consumer products wholesaler 37.94% DeeThaya, 42, and his wife Bhavani, 41, founded Abra Wholesale in 2003 as a cash and carry, and thecompanynow trades froma75,000 sq ft warehouse in Edmonton, north London, stocking groceries, toiletries, tobacco and licensed goods. It exports to West African countries such as Nigeria and Ghana, as well as to the Middle East, Greece and Malta. Exports reached£13.1m in 2014.

106 SEVERNGLOCON Industrial valve manufacturer 37.57% Severn Glocon manufactures industrial valves for extreme environments. The Gloucester firm supplies the liquefied natural gas and oil industries, and its customers include the world's biggest producer Saudi Aramco, as well as Malaysia's Petronas. Underchief executive Maurice Critchley, 65, overseas sales reached£65.2m in 2013.

107 LGC Analytical services laboratory 36.91% LGCoperates laboratories in 22 countries across Europe and America, as well as sites in Brazil, **China** and India, generating international sales of £99.1m in 2013. Founded in 1842, it works across sectors including pharmaceuticals and agricultural bioscience.LGCisowned by private-**equity firm** Bridgepoint Capital following a £257mbuyout in 2010. Chief executiveTimRobinson, 50, was appointed inMay2013.

108 P&BFOODS Food wholesaler 36.77% P&BFoods takes itsnamefrom the **company**'s founders: Thakorbha Patel, 74, and Mohinder Bhatoa, 64. The Bradford wholesaler distributes Asian and oriental ingredients, such as rice, spices, lentils, flour and pickles, to retailers such as Tesco. Exports, mostly to the EU, reached£4.4m in 2013 and thecompanyis investing£10minanew distribution centre in Bradford.

109 THE MILL Visual effects studio 36.09% The Mill creates digital content and visual effects for advertisers. Its largest market is America, whereit opened a Chicago studio last year to complement existing bases inNewYork and Los Angeles. Led by co-founder Robin Shenfield, 58, it is majority-owned by private-equity firm Equistone. International sales hit £75min 2013.

110 AIR ENERGI Recruitment consultancy 35.39% Air Energi finds technical staff for oil and gas customers such as Statoil, BP, ExxonMobil and Shell. The Manchester firm recently boughtNewZealand consultancy Inspirec to add to hubs in Houston, Doha, Singapore and Brisbane and afurther 36 offices worldwide. Strongdemandfrom liquefied natural gas projects in Australasia and the Middle East boosted international sales to£290.3m in 2013 under chief executive DuncanGregson, 50.

111 FORMAPLEX Tooling manufacturer 34.93% Formaplex specialises in plastic and carbon composite components, pattern moulding and tooling for Formula One, international motor racing teams and the Ministry of Defence'sFoxhound combat vehicle.Led by managing director Michael Last, 45, thecompanyhas three British sites and European and Asian manufacturing partners, and it had overseas sales of £11.5m last year.

112 BYBOX Delivery systems operator 34.76% ByBox has an international network of lockers to which drivers can deliver 24 hoursaday, allowing businesses and consumers to pick uppackageswhen convenient. It also offers distribution services and supply-chainmanagement software. Underchief executive Stuart Miller, 46, international sales hit £8.7m in 2012. Operating mainly in Europe, ByBox has expanded into America,New Zealand and Israel in the last two years.

113 COGNITA Schools operator 34.49% In 2004, former government chief inspector of schools Sir ChrisWoodhead founded Cognita, whichnowcomprises 65 private schools in Britain, Spain, Singapore, Thailand, Vietnam, Chile and Brazil. Last year, Bregal Capital **sold** part of its **stake** to private-**equity firm**KKR—the investment will be used to fund expansion in Asia and Latin America. Overseas sales reached £112.6m last year under chief executive Rees Withers, 61.

- 114 FREEWORLDTRADING Dried fruit and nut wholesaler 34.16% This Edinburghcompanytrades in dried fruit, nuts and seeds, which it sources through its subsidiary in China and partnerships in Turkey, South America and California. It also offers free-trade and organic produce and says it buys morethan 20% of the world's crop of Brazil nuts. Customers include packaging companies that stock supermarkets in Germany, France and Scandinavia. Underchairman Sanjoy Das, 58, exports grew to£28min 2013.
- 115 NEXT VENTURES Recruitment consultancy 33.99% Foundedin 2001 by Richard Lacey, 44, and Darren Rosenfield, 40, this recruiter places IT candidates skilled in **business** enterprise applications, including Oracle and SAP. It offers permanent and contract services globally, and hasmore than 50 multi-lingual consultants working from offices in LondonandDüsseldorf. International sales to 21 countries reached£19min 2012.
- 116 PRETAMANGER Sandwich shop operator 33.87% Bridgepoint, the private-**equity** ownerof PretAManger, refinanced the sandwich **company**'s debt to the tune of £375mlast year to help fund its international expansion. Pret already has 80sandwich shops abroad, with morethan 50 stores in four American cities, as well as outlets inHongKong and Paris. Overseas sales reached an annualised £82.2m in 2012 under chief executive Clive Schlee, 55.
- 117 NEAL'SYARDREMEDIES Healthandbeauty productsmaker 33.67% Neal's Yard makes and sells organic natural beauty and health products. RomyFraser founded the self-styled apothecary in 1981 in Covent Garden. Peter Kindersley, 73, of publisher Dorling Kindersley fame, bought her out in 2005 andnowruns thecompany with his son Barnabas, 43. Consumers seeking certified organic brands have madethe blue-bottled products popular in America and Asia,where the **firm** is targeting expansion. Exports hit an annualised £4.9min 2013.
- 118 STREETCRANE Crane manufacturer 33.41% With machines used by luxury yacht-makers, steel stockholders and on the Crossrail project, Street Crane is Britain's largest manufacturer of overhead factory cranes. Assembled cranes are too heavy to export but the Derbyshirecompanysends hoists, components and controls to equipment manufacturers abroad, generating overseas sales of £19.6m in 2013. Martin Street, 59—chairman of the **company** founded by his father—is investing£3m innewmanufacturing facilities.
- 119 WIGGLE Online sports goods retailer 32.80% Wiggle sells cycling and triathlon products online to customers in 80 countries. Keygrowth markets are Europe and Australasia, with exports reaching£82.7m in 2013. Bridgepoint, the private-equity firm, bought a majority stake in the Portsmouth business in 2011, valuing it at£180m, and has funded the launch of 12new websites for overseas buyers, most recently Wiggle.se in Sweden. Stefan Barden, 51, formerlyUKchief executive of food distributor Brakes Bros, became chief executive last year.
- 120 SWANMILL HOLDINGS Paper tableware manufacturer 32.37% Ledby managing director David Byk, 46, this Kent firm makes napkins, Christmas crackers, gift wrap and tinsel at its factories in Swanley, Kentand Hirwaun, Wales. Its distribution and manufacturinghub in HongKong producesahomebaking range. International customers include Primark in Europe and Woolworths in Australia, as well as firms in Canada, NewZealand and Russia, generating£6.4m in international sales in 2013.
- 121 MORRIS LUBRICANTS Lubricants manufacturer 32.27% Establishedby James Morris in 1869, this Shrewsbury firm blends more than 800 lubricants for cars, tractors, ships and construction vehicles. The oils— which have distinctive packaging featuringaUnion Jack—sell well in Australia and the Middle East and are distributed to 80countries. International sales grew to£9.1m in 2013 under managing directorAndrew Goddard, 41, a fifth-generation descendant of the founder.
- 122 FRESHLINC Haulier 32.15% This haulage and distribution company transports flowers and fresh food for wholesalers and growers in Germany, the Netherlands, Belgium and Spain, with international sales reaching an annualised£12.6m in 2013. The Lincolnshire firm, founded in 1996 by Robin Hancox, 57, Aubrey Day, 55, and Martin Tate, 47, offers logistics services to food manufacturers, importers, and supermarkets across Europe.
- 123 TUNNOCK'S Biscuit and cake maker 32.14% Foundedin 1890whenThomas Tunnock boughtabaker's shop in Glasgow, today Tunnock's iconic products include Caramel Wafers, Teacakes, Snowballsand Caramel Logs. Thecompanyexports to 40 countries including Saudi Arabia, Canada, Japan, the Caribbean and Kuwait, generating international sales of£8.1m in 2013. Managingdirector Boyd Tunnock, 81, is the founder's grandson.
- 124 ARGUSMEDIA **Energy** information provider 32.10% Argus provides news, analysis and price information for global **energy** and commodity traders, as well as governments and international agencies. With offices in Londonand 19 of the world's principalcommodity centres, sales to Europe, the Americas,

the former Soviet republicsand Asia all experienced strong growth, pushing international sales to £80min 2013. In the same year, chairman and chief executive Adrian Binks, 59, also bought three American petrochemical information firms.

125 CMSCEPCOR Crushing equipment supplier 32.07% CMSCepcor makes replacement parts for crusher machinery, which it supplies to **mining** and aggregate companies operating inmore than 120 countries. It offers 10,000 product lines, somefor machines dating back 50 years. The Leicestershire-based **firm** also provides repair services and has justopened a £3mtechnical centre. Exports, which are mainly to Russia and WestAfrica, reached£15.6m in 2013 and managing directorMatthew Weare, 43, plans to expand sales in South America.

126 PROGRESS **GROUP** Power generator supplier 32.03% This Leeds-basedcompanysupplies generators and emergency power equipment to businesses across Europe. The **business** was founded in 1956 and **operations** director, AdrianKemp, 55, ledabuyout from the founder's family in 2007. Following anHSBC-backed £4.4m refinancing in 2011, managing director MarkHenstock, 43, boughtaBradford competitor and has been investing in hire equipment and export **operations**. International sales expanded to reach £5.6min 2013.

127 GRAINGERANDWORRALL Castings manufacturer 31.98% Foundedin 1946, this Shropshire aluminium and iron castings business is ledby brothers Matthew and James Grainger, 50 and 48 respectively, and remains family owned. It supplies the motorsport, defence and aerospace industries and has developed complex engine block castings for demanding customers, including FormulaOne teams, Aston Martin and Bentley. Exports reached£20.4min 2013and markets include America, China and the EU.

128 QUANTACONSULTANCY Recruitment consultancy 31.84% Founded22 years ago by Stephen Trigg, 64, this recruitment agency posted overseas sales of £21.6m in 2013. The Hertfordshire-based company specialises in finding process engineers toworkin the European pharmaceutical industry, and uses linguists to recruit staff forsome of the largest drugs firms in 25 countries around the world. Quanta also recruits technical personnel for the offshore wind farm and semi-conductor sectors.

129 CELTIC MINING Coal miner 31.66% Thiscompanyproduces morethan1m tons of coalayear from its sites in South Wales for domestic, industrial and electricity-generation in Britain and mainland Europe. Its customers range from domestic heating in Belgium, FranceandGermany to industry in Norwayand France. Under founder Richard Walters, 34, international sales reached£12.2m in 2013.

130 ENDAVA IT services provider 31.22% Endava designs and manages IT infrastructure for multinational companies in retail, banking, insurance and publishing. The London **firm** has development centres across Romania, Moldova and Macedonia and opened offices inNewYork and Atlanta to increase its American presence. After its merger with IT consultancy Alpheus in February, it also hasaFrankfurt office. Underchief executive John Cotterell, 53, international sales hit£6.3m in 2013.

131 AGENT PROVOCATEUR Luxury lingerie retailer 30.94% Mentioned in the erotic novel Fifty Shades of Grey, this iconic lingerie **brand** has been busy opening retail outlets around the world and plans to open its hundredth boutique this year. Its offering of luxury underwear, swimsuitsand accessories generated £22.9m in exports in 2013. The London **firm** recently teamed up with actress Penelope Cruz and her sister Monica to developacheaper wholesale range, L'Agent, which chief executive Garry Hogarth, 59, expects togrow quickly.

132 WELDEX Crane hirer 30.86% This Inverness crane-hire firm provides equipment to oil, gas, renewable energy and construction sectors worldwide, and also hires out personnel. Its cranes helped build stadiums for the London Olympics, andwork installing turbines for onshore and offshore wind farmssaw international sales reach£6.4m in 2012 under founder Dougie McGilvray, 69. In 2010, Dunedin Capital Partners backed a secondary buyout fromNVMPrivate Equity, valuing Weldex at£100m.

133 LIGENTIA Supply chain manager 30.50% Foundedin 1996 by Nick Jones, 48, Ligentiamanages supply chains for retailers, manufacturers and miners. It has offices across Europe and the Asia Pacific region, as well as teams working in 60cities in **China**, India, Europe and North America. International sales were £15.8m in 2013, boosted by an Australian office opened in 2012.

134 YORKMAILING **Commercial** printer 30.39% York Mailing prints catalogues, newspaper flyersand direct mail items for large retailers at its factories in York, Scarborough and Leeds. It acquired the latter **site** last Augustwhenit bought The Lettershop **Group** following a £10m investment from the **Business** Growth Fund. It is led by founder and chief executive Chris Ingram, 49, and **group** managing director Mike Newbould, 43. International sales, mainly to Ireland and Scandinavia, hit£12.2m in 2013.

135 BROMPTONBICYCLE Bicycle manufacturer 30.21% These quirky folding bikes are built by hand in London from 1,200 mostly specially-made parts. FounderAndrew Richie, 67, designed his first Brompton

in 1975 and managing director Will Butler-Adams, 40, has since driven expansion. Three-quarters of the 40,000 bikesmadeeach year are exported to 44 countries, generating £19.4m in 2014. Its first British shop opened in Covent Garden last year, adding to sites in Kobe, Shanghai, Hamburgand Amsterdam.

136 TREADSETTERS Tyrewholesalerandmanufacturer 29.98% Treadsetters teamedup withaChinese tyrecompanyto buyCovpress, one of the Midlands' oldest manufacturers, in a £30mdeal last year. Telford-based Treadsetters isadistributor for the Chinese firm, as well as other premium and budget tyre brands, which it exports to 35 countries. International sales hit £34.1m in 2013 under chairman and co-founder Peter Smith, 69.

137 OLIVER VALVES Valve manufacturer 29.98% This Cheshirecompanycompleted a £13.2m contract last year to supply high-performance valves and control systems to the Barzan gas project off the Qatar coast. With customers in the **energy** and petrochemical sectors, the Middle East is one of its biggest markets. Founder and chairman Michael Oliver, 75, recently opened offices in Brazil and Texas, adding to those in Asia and the Middle East. Exports hit £25.6m in 2013.

138 GRAVITY MEDIA TVproductionequipment provider 29.88% Gravity Media—founded in 2000 after a management buyout from Gearhouse— sells or rents equipment for television studios, controlrooms and for outside broadcasts. With offices in Britain, America, Australia and Qatar, it also undertakes location work, televising someof the world's most watched live events, including Formula Onemotor racingand the Australian Opentennis. Underfounder John Newton, 50, international sales hit £28.8m in 2012.

139 TRAC INTERNATIONAL Engineering services provider 29.64% Trac provides engineering support, products, services and training for oil, gasand telecoms customers. Its subsidiaries include Trac Oil&Gas, which inspects and maintains offshore and onshore facilities and has an office in Australia, and wireless technology specialist Radio Design, operating in Finland, India and China. These two companies are run by the Hawthorn brothers, Daniel, 44, and Eric, 51.

Overseas sales reached£11.3m in 2013.

140 ULTRA FINISHING Bathroom fitting supplier 29.58% Underthe **brand** names Hudson Reed, Ultraand The Premier Bathroom Collection, this Burnley **group** designs, manufactures and distributes bathroom, kitchenandhomeimprovement products. Managing director Stephen Heys, 57, set up the **firm** inadisused air raid shelter in 1982. The **acquisition** of two **Chinese** bathroom product manufacturers in 2012 helped international sales hit£11.9m that year.

141 BARBER'S Cheesemaker 29.46% The Barber family have been farming and cheesemaking in Somerset since 1833. The **dairy** supplies supermarkets and sells to 30 countries, including America, whereits premiumBarber's 1833 cheddar isaparticular favourite. It also has a joint venture exportingwhey protein. It is led by sixth generation familymembersPaul and Nicholas Barber, both 71, and exports, excluding the joint venture, hit £8.6m in 2013.

142 JOSEPH JOSEPH Household goods manufacturer 29.23% Withakeen interest in form and function, twin brothers Richard and AntonyJoseph, 39, started their **business** in 2003 selling just one product—aglass chopping **board**. Within 18 months they were selling their innovative kitchenware to department stores in France, Germany, Japan and South America, andnowsell 360 products to morethan 100 countries. Customers include Bloomingdale's in America, Isetan in Japan andKaDeWein Germany, and overseas sales were£25.8m in 2013.

143 MOUCHEL Support services provider 28.80% This Woking-basedcompany, founded in 1888, designs and supervises large infrastructure projects worldwide. It has offices in the Middle East and Australia, whereits joint venture has wonthree contracts worth collectively over£500m. Unsustainable debt and public sector spending cuts forced the companyinto administration in 2012, with its bankers agreeing a debt-for-equity swap. Chief executive Grant Rumbles, 56, returned Mouchel to profitability in 2013, when international sales reached£64.7m, close to its record year in 2009.

144 HAMMER IT storage distributor 28.74% Hammercustomises, distributes and supports data storage products such as encrypted solid-state drives designed to operate in extreme environments for the military and high frequency trading systems used by financial markets. The Basingstokecompany sells throughout Europe and opened its first European subsidiary in Swedenin 2006. Itnowhas offices in Germany, Belgium, France, Italy and the Netherlands, generating international sales of£54.2m in 2014. Hammeris ledby managing director James Stidwill, 43.

Main markets of the International Track 200 companies Regions of the world and the number of league-table firms doing their main **business** there. Many firms export to more than one foreign market 145 ORANGEBOX Office seating manufacturer 28.71% Orangebox's chairs, sofas and pods furnish offices around the world for customers such as Wal-Mart and HSBC. Products are designed in rural Glamorgan, andmadethere and in Brazil, Toronto, Shanghai and Adelaide. Wireless technology and

mobile phones havemadeoffice layouts moreflexible, drivingdemandfor the company's productsand helping international sales reach£5.5m in 2013.The companyis ledby Mino Vernashi, 52.

- 146 MEGGER Electrical products manufacturer 28.61% Ledby chairman Peter Frank, 68, this **firm** designs andmakes electrical test devices which troubleshoot and predict the performance of anything from power cables to data networks. It has seven manufacturing sites in Europe and the US, and worldwide sales and marketing facilities. Acquisitions helped lift international sales to£164min 2013.
- 147 COINS Software provider 28.38% Coins provides **business** software to construction companies such as Taylor Wimpey,to help themimprove margins and service delivery. The Slough **firm** has 62,000 users in 36 countries with offices in America, Ireland, the United Arab Emirates, Australia, HongKong and Malaysia, and development staff in Russia. Strong growth in the Middle East helped overseas sales reach£14.1m in 2013, under co-founder and chairman Larry Sullivan, 60.
- 148 ROCCOFORTE HOTELS Luxury **hotel** owner and manager 28.36% The Forte familynameis synonymous with hotels. After Granada's hostile takeover of the Fortecompany in 1996, Sir Rocco Forte, 69—son of the original **group**'s founder—established Rocco Forte Hotels. It has 11 luxury properties in Britain, continental Europe and Russia, and generated international sales of£133.3m in 2013.Anewhotel will open in Jeddah, Saudi Arabia, this year.
- 149 CHARLES TYRWHITT SHIRTS Clothing retailer 28.04% This Londonbusiness has **sold** classic menswearsince 1986 and isownedand runby founder Nick Wheeler, 49. The retailer has 16 stores in Britain, five in the US, one in France and an online and mail-order **business** in Australia and Germany. International sales were an annualised£58.6m last year, accounting for half of total sales.
- 150 GLOBALENERGY **Energy** services provider 27.83% This Invernesscompanybuilds and maintains engineering equipment for the **energy**, **oil** and gas sectors. In 2012, founder and chairman Roy MacGregor, 61, solda25% **stake** to Japanese conglomerate Mitsui to help fund international expansion. Global **Energy** has since bought four Australian companies and the region isnowits largest overseas market, helping international sales rise to£54.3m in 2013.
- 151 GREY MATTER **Business** software reseller 27.06% Strongdemandfor Microsoft's Bing Maps—used by customers for fleet tracking and **business** intelligence— has helped boost the international sales of this Devon software wholesaler. Demandfrom Europe, the Middle East and the Far East helped international sales hit £2.6m in 2013. The **firm** is led by chairman Charles CookeHurle, 62.
- 152 151 PRODUCTS Household goods manufacturer 27.05% Thiscompanywas spun out of the Shonn family's cash and carry **business** in 1997 by Richard Shonn, 36,and his father Steven, 63. 151 Products supplies discount retailers and distributors with morethan 2,000 consumer goods, such as kitchenware and DIY items, and is namedafter 151 Great Ducie Street in Manchester,whereit was originally based. Exports to Europe, the Middle East and Africa reached£2.8m in 2012.
- 153 TANGENT INTERNATIONAL Recruitment consultancy 26.99% Tangent International supplies mobile telecoms experts to blue-chip customers including Ericsson and Huawei. It has offices in Dallas, Dubai, Mexico City, Sydney and Malawi and has placed people in 175 countries, with the Middle East, America, Japan and North Africa being key markets. Under chief executive Simon Dear, 46, the Essexcompany posted overseas sales of £38.1m last year.
- 154 GLENALMOND Energycomponents manufacturer 26.81% This Glasgow business makes parts for valves and clads tool and piping systems with corrosion-resistant alloys for customers in the oil and gas sector. The group, run byownerBarbara Mincher, 61, is opening a facility in Brazil to target the South American energy market, and invested inavalve components operation in Malaysia in 2008. Overseas turnover reached£31.4m in 2013.
- 155 SIGMA PHARMACEUTICALS Pharmaceutical distributor 26.79% Kenyan-born Bharat Shah, 64, founded Sigma Pharmaceuticals in 1975 and transformed it from asingle shop in Watford toamultimillionpound **business**. Sigma supplies wholesalers, pharmacies, hospitals and dispensing doctors with medicines, dressings and over-the-counter products. Exports to Europe, Africa, the Caribbean, the Middle East and Asia have driven international sales to£26.1m in 2013.
- 156 PENINSULA Employment law consultancy 26.70% This Manchestercompanyprovides outsourcedHRand health and safety services for customers including Laura Ashley and Betfred—also co-founded by Peninsula owners Peter and Fred Done, 67 and 71 respectively. Itsnewservice, HRFace2Face, offers legal experts to take charge of redundancies, dismissals and disciplinary procedures. The firm bought a65%stake in AustralianHRspecialist Employsure in 2012 for £1.6m, helping international turnover hit£6.8m in 2013.

157 DAVID MORRIS Luxury jeweller 26.23% This firm has designed one-off, handmadejewellery forBondfilms since 1971, and tiaras for Miss World.

Foundedmore than five decades ago by David Morris, 78, it isnowrun by his son, Jeremy, 52,whois the principal designer. With nine sites in the Middle East, Russia and Hong Kong, annualised international sales hit£39.7m in 2012.

- 158 BRITAM DEFENCE Risk management consultancy 26.17% This Londonriskmanagement **company** specialises in providing protection to **oil** and gas facilities in hostile environments in the Middle East. It was founded by Phillip Doughty, 60, in 1997, and its managementhasaUKSpecial Forces background. Its services include risk managementadvice, security services onthe ground and training of local personnel. With offices in Dubai, Iraq, Saudi Arabia and Singapore, international sales were£28.8m in 2013.
- 159 BERWIN **GROUP** Rubber and PVC manufacturer 25.98% Rubbercompounds manufacturer Berwin Groupwas founded over 60 years ago.Nowled by chairman and managing director Glyn Williams, 62, the companydevelops be spoke products such as door and engine seals and hoses for vehicle makers, the oil and gas industry and the aerospace sector. Developing niche products for customers in Europe and America helped exports reach£14.4m in 2013.
- 160 ACEWINCHES Winch manufacturer 25.98% This Aberdeenshire **firm** manufactures and hires out winches and marine deck machineryand supplies supporting personnel for the global **oil** and gas, marineand renewable **energy** industries. The company operates across six continents and has a subsidiary **business** in Norway. International sales reached £26.2m in 2013, accounting for three quarters of total turnover. ACEWinches is run by founder Alfie Cheyne, 50.
- 161 WILLIAMCOOK Metal engineer 25.92% Japanesepower stations, Slovenian high-speed trains, Britain's Challenger 2tank and Paris' CharlesDeGaulle airport all use specialist steel parts cast by this Yorkshire firm. WilliamCook founded the business in 1852 and, five generations later, Andrew Cook, 64, sits at the helm. Exports to continental Europe and America hit £35.6m in 2013.
- 162 GTGROUP Precision engineer 25.89% Counting Scania, BP and the likes of JCB and John Deere as customers, this engineering **firm** sells its exhaust control systems for diesel engines tomore than 50 countries. Increasingly stringent European emissions legislation helped boost exports to£23.4m in 2013. The CountyDurhamfirm, founded by Geoff Turnbull, 68, in 1983, also makes valves and seals for safe petrochemical transfer.
- 163 RHSMITH&SONS Fancy dress maker, distributor 25.81% Foundedin 1894 asawigmaker for the judiciary, this family-run businessnow designs fancy dress and party goods, such as Elvis and Shrek costumes. Its products are designed in Leeds,madein **China** and **sold** to 5,000 stockists in 42 countries. Underchairman RayPeckett, 69, the **company**'s international sales grew to£17.3m in 2012.
- 164 RKHARRISON Insurance broker 25.53% RKHarrison is anemployee-owned insurance brokerwhose customers are businesses and private individuals. Led by chief executive Paul Bridgwater, 47, this London-basedcompanyhas eight offices in Britain and one in Bermuda. International sales reached£85.9m in 2013, with strong organic growth boostedby the **acquisition** of four businesses from rival Marsh in 2012.
- 165 NOVAOFLONDON Fashion label 25.09% Chairman Ajinder Chawla, 75, started selling clothes onamarket stall in 1973. Today his garment **business**, still run by the Chawla family, supplies retailers and wholesalers across Europe, Canada, Singapore and the Middle East. Nova of Londonsellswomen's fashion including brandQEDLondon, which it designs in Britain and sources from **China**, Asia and Turkey. Exports hit£7.4m in 2013.
- 166 PETROLEUM EXPERTS Engineering software developer 24.97% Chief executive Abdelhamid Guedroudj, 59, has built this **firm** fromastart-up in 1990 to international sales of£33.9m in 2013. The Edinburgh **business** develops software that helps **energy** firms model production and maximise the extraction of **oil** and gas. It hasnowgrown beyond its traditional markets in the US and Europe, and is expanding in the Middle East, Africa and South America.
- 167 CROMWELL Industrial equipment supplier 24.93% Fromits origins in 1970 as a tooland engineering equipment shop in Leicester, Cromwell hasgrowninto an international business. Today it sells tools, maintenance products and safety equipment to customers in 50 countries onfive continents and has warehouses in 12 countries. Managing director Michael Kerins, 50, last year opened operations in Romania and Indonesia as well as expanding the company's business in China, all of which helped boost exports to£44min 2013.
- 168 KIN-TEC Recruitment consultancy 24.39% This oil and gas industries recruiter was formed in 2008whenmanaging director Neil McCarthy, 42, ledamanagement buyout of the business from

recruitment firm Kinetic. The Manchestercompany places engineers and other technical specialists for clients such as Shell and ExxonMobil.With offices across America, the Middle East, Africa and Australia, international sales reached £13.3m in 2013.

- 169 HTI Toy manufacturer and distributor 24.19% HTI designs and manufactures children's toys for retailers and wholesalers in 75 countries, including Carrefour in Europe and Wal-Mart in North America. It hasawide portfolio of licensedand in-house brands, such as Barbie, Tonka, Teamsterz and Peppa Pig. Headquartered in Lancashire, the companyalso has **operations** in Germanyand **China**. Underchairman John Hutt, 46, international sales reached£14mlast year.
- 170 DEMONTWEEKS Motorsports retailer 23.93% DemonTweekswas founded in 1971by racing driver and motor trade salesman Alan Minshawto supply products for racing drivers, before expanding into car modification and the motorcycling market. Alan's son Jon Minshaw, 51, is nowmanaging director and the companyremains family-owned. Its website attracts overseas customers, whoare supplied from itsWrexham warehouse, and international sales raced to£6.7m in 2012.
- 171 FREUDS Public relations agency 23.91% ChairmanMatthew Freud, 50, **sold** a majority **stake** in his public relations **firm** to The Publicis **Group** in 2005, valuing it at€70m(£56m), but bought it back in 2011 for an undisclosed sum. Freuds'main **business** is consumer and corporate public relations,which it provides to customers that include Asda, Sky, Mars and Pepsi. The **group** morethan doubled its American revenues to£6.6m in 2012, and total international sales rose to £14.8m.
- 172 JACTRAVEL Travel services provider 23.90% JacTravel is an international wholesaler of travel services, supplying tour operators and travel companies with city hotelrooms around the world and tour packages for visitors to Britain and Ireland. The company offers hotels in over 1,200 cities and is expanding across the Middle East, South America and Asia. Underchief executive Terry Williamson, 58, international bookings rose to £127.6m in 2013.
- 173 CARTEBLANCHE GREETINGS Greeting card publisher 23.83% TattyTeddy is the star of Carte Blanche's"MetoYou" greeting card range, launched in 1995. The grey bear with the blue nose also featureson clothing, figurines, wedding accessories and other gifts **sold** through retailers. The Chichester-based companyhas expanded into toys and digital games and licenses its brands worldwide. It openedasubsidiary in Australia in 2012 and international sales hit£12.8m that year, under founder and chairman Stephen Haines, 51.
- 174 BOODLES Jewellery designer 23.50% This family-owned jewellerwas founded two centuries ago in Liverpool and is run by brothers Nicholas and Michael Wainwright,66 and 56 respectively. Its exquisite pieces include the Greenfire necklace, crafted from Colombian emeraldsand costing £2.8m.The **firm**'s jewellery is popular with buyers from America, **China**, the Middle Eastand Russia, as well as celebrities including actressEmmaThompson. International sales climbed to £21mthis year.
- 175 BRANDSLAM **Brand** management agency 23.42% BrandmanagementcompanyBrand Slamwas founded in 2007 by Canadian Marcia Kilgore, 45.The Londonfirm ownsFitFlop, a footwear range worn by the likes of MichelleObama,Chelsea Clinton and film directorSamMendes. It also ownsthe Soap&Glory cosmetics **brand**, which is licensed to Bootsand **sold** by beauty retailer Sephora across North America and Asia. The growing popularity of FitFlop in America helped overseas sales rise to £75.2m in 2012.
- 176 TURNER&TOWNSEND Construction consultancy 23.39% Turner&Townsend has been advising onthe creation of Qatar'snewcoastal city Lusail as well as its rail scheme, one of the largest in the world. Chief executive Vincent Clancy, 49, has driven the global expansion of this construction consultancy, acquiring businesses in America, Norway and HongKonglast year alone. The businessnowemploys 3,600 staff in 33 countries, and international sales reached£170.5m in 2013.
- 177 PENTA CONSULTING Recruitment consultancy 23.20% Chief executive officer Paul Clark, 49, and sales director Richard Wilson, 48, set up this IT and telecoms recruitment consultancy in 1998 with a£127,000 loan from non-executive director, Robert Harverson, 53. The **business** has operated in 126 countries—working mainly for global telecoms companies—andhandles workpermits and travel arrangements for technical contractors. International sales reached£34.5m in 2013.
- 178 VOHKUS Computer hardware reseller 23.03% Amongthe international customers of this Hampshire-headquartered computer hardware reseller are businesses in the American entertainment industry. It is also in the process of upgrading IT systems for companies in the Seychelles. The companyis run by co-founder Ritchie Sharma, 44, and focuses on medium-sized corporate customers. International sales, mainly to Europe, grew to£2.4m in 2013.
- 179 WOODMACKENZIE **Energy** research consultancy 22.65% This Edinburgh-headquartered companyprovides research, analysis and forecasts to the oil, gas and mining industriesand recently expanded into the petrochemicals sector. With 26 offices in 19 countries, WoodMackenzie provides data

tomore than 900 companies, generating overseas turnover of £164.4m in 2012. Chief executive Stephen Halliday, 49, led a buyout in 2012 backed by private-equity firmHellman& Friedman, valuing the group at£1.1bn.

180 OC&CCONSULTANTS Strategy consultancy 22.64% This strategic consulting **firm** advises midto large businesses onhowtogrow profitably.OC&Coperates in sectors such as retail, leisure, technology, services and media, and its customers include Argos,USprivate-**equity firm** CD&R, and **business** information **group** Experian. The London **business** has a global footprint and is expanding in America, Brazil, Turkey, **China** and Poland. International revenue reached £11.3m in 2013 under managing partner David Krucik, 48.

181 HHGLOBAL Marketing services provider 22.62% Since leadingabuyout in 2003, chief executive Robert MacMillan, 42, has shaped this south London print brokerage into an international **group** providing marketing and media services for big brands. Google, Bayer andHPareamongits customers, and its projects include printing the Pirelli calendar. It has offices in 30 countries across six continents and generated international sales of£82.8m in 2014.

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- i81502 : Trusts/Funds/Financial Vehicles | i8150206 : Investment Trusts/Funds | i815020602 : Real Estate Investment Trusts | icre : Real Estate/Construction | ifinal : Financial Services | iinv : Investing/Securities | ireest : Real Estate
- NS c184 : Joint Ventures | ccat : Corporate/Industrial News | gcoart : Contemporary Art | gsocc : Soccer | npag : Page-One Stories | reqrre : Suggested Reading Retail | c18 : Ownership Changes | cactio : Corporate Actions | gart : Art | gcat : Political/General News | gent : Arts/Entertainment | gspo : Sports/Recreation | ncat : Content Types | nfact : Factiva Filters | nfce : FC&E Exclusion Filter | nfcpin : FC&E Industry News Filter | nrgn : Routine General News | redit : Selection of Top Stories/Trends/Analysis | regr : Suggested Reading Industry News
- RE uk: United Kingdom | eland: England | amstr: Amsterdam | braz: Brazil | houst: Houston | victor: Victoria (Australia) | apacz: Asia Pacific | ausnz: Australia/Oceania | austr: Australia | benluxz: Benelux Countries | bric: BRIC Countries | devgcoz: Emerging Market Countries | dvpcoz: Developing Economies | eecz: European Union Countries | eurz: Europe | lamz: Latin America | namz: North America | neth: Netherlands | samz: South America | usa: United States | uss: Southern U.S. | ustx: Texas | weurz: Western Europe
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