Index

A	filter data with flags, not deletions, 95
Access, command line, 230–232	Guerrilla analytics workflow, 76, 77, 91, 92
append, files, 231	identify fields with metadata, 96-97
availability of, 231	log code execution, 87–89
chain together commands, 231	pitfalls and risks, 78-79, 92
count, number of words and lines	difficulty in testing, 92
in file, 231	discarded records, 92
download web pages, 231	failure, distinguish data from original
edit large text files, 231	data, 92
examine, beginning or end of file, 231	loss of data record provenance, 92
find patterns, 231	lost data provenance, 78
find, duplicate rows in file, 231	overwrites, 92
join, files horizontally, 231	reproducibility, impaired, 78
list files and directories, 231	time wasted in review and
sort data files, 231	development, 78
Analytics code. See Analytics coding	produce clearly identifiable data
Analytics coding, 29, 78, 126, 137	outputs, 80
break up data flows into data steps, 85–86	rename data fields with field mapping,
clean data minimum of locations in data	99–100
flow, 93–94	repeated cleaning, 126
cleaning a data field, keep original raw	dataset of country names, 126
field, 94–95	repeated joining, 126
clearly label running order of code	use one code file per data output,
files, 83–84	79–80, 81
consistent cleaning, 126	write code that runs from start
create unique identifier for records, 98–99	to finish, 81
data provenance, 91	Analytics environment, 61
don't jump in and out, code file, 86–87	Analytics pre-sales and proof of concept, 13
drop datasets, start of code	Analytics projects challenges, Guerrilla
execution, 84–85	analytics, 18–22
examples, 76–78, 91	data generated by people, 20
casting, 91	external data, 20
cleaning, 91	foreign data environment, 21
CSV data file, 76	reskilling, team quickly, 22
De-duplicating, 91	testing and reviewing analytics, 21
deriving, 91	tracking multiple data inputs, 19
enriching, 91	front-end reports, 19
filtering, 91	relational database, 19
human-keyed inputs, 78	spreadsheets, 19
joining, 91	unstructured data sources, 19
multiple code files, 78	web-scraped data, 19
multiple environments, 78	tracking multiple data work products, 20
multiple outputs and output formats, 78	upskilling, team quickly, 22
favor code, not embedded in proprietary	version control of analytics, 20
file formats, 81–82	versioning multiple data inputs 19

Analytics risks	categories of, 192
changing of raw data, 27	organizing code, 185–187
conflicting changes, datasets, 26	make test code easily identifiable,
failure, communicate updates to team	186–187
knowledge, 28	make test code part of build code base, 187
fragmented code, cannot be executed, 29	use one build test code file per test, 185
impact of failure to address, 31	types of, 178
analytics project, 31	medium tests, 178
effect on team efficiency, 31	small tests, 178
environment inefficiency, 31	Build tool, 228, 233
team analytics outputs, 31	Builds, consolidating knowledge in
inability	centralized and version-controlled program
to easily navigate, analytics	code, 130
environment, 25, 26	
identify source of dataset, 30	C
reproduce work products, 25	C
lack of clarity around derivation of	Casting, dataset, 91
analysis, 30	Centralized and controlled file system, 236
losing link	Changing business rules
data received and storage location, 23,	analytics projects, challenges, 20
24	Checksum calculation, record of data
raw data and derived data, 25	field, 160
multiple copies of files and work	Code documentation, 237–238
products, 28	automatic code documentation tools
multiple versions of tools and libraries, 30	Doxygen excel, 238
out of date documentation misleads,	Javadoc, 238
team, 27	Code files
Analytics team outputs and efficiency	muddled and clear running order, 84
pitfalls and risks, 127–128	Code libraries
copy and paste code, 127	for data wrangling, 228
data populations, 128	for machine learning and statistics, 228
inconsistent work products, 127	Code that manipulates data
reduced efficiency, building data	version control changes, 36
from scratch, 127	addition of cleaning rules, 36
reduced efficiency, lack of	change in business logic, 36
abstraction, 127	Comma separated value (CSV) file, 47, 76, 211
Analytics testing, five Cs, 242	Command line, 227
aCcountability, 242	data profiling, 227
coherence, 242	tools, 71
completeness, 242	Common routines applied to data version control changes, 36
consistency, 242	Communication, Guerrilla analyst, 212–213
correctness, 242	Complex folder structures, 56
Audit time-stamped record of code, 89	Consistency tests, 174
Automated code documentation	*
tools, 229	Consolidate team knowledge in version- controlled builds, 37
Automation, code file execution, 84	Convenience datasets, 130
	Core capabilities, 238
В	access, command line, 238
Back-end data extractions, 43	common code libraries, 239
Better analytics testing, five Cs, 242	DME, 238
Bug tracking, 221	encryption, 239
Build tests, 156, 178–182	file system, 239

high-level scripting language, 238	practice tips
revision control, 238	automate execution of build code, 137
visualization, 239	build version in the build dataset
Creating analytics, reproducible	names, 135
analytics projects, challenges, 21	builds do not produce work products, 139
CRISP-DM reference model, 16, 17	create documentation datasets,
CSV file. See Comma separated value	139–140
(CSV) file	decouple raw data from build data, 134
,	develop layered build code, 140–141
	embed reporting in build, 138–139
D	generate data builds, version-controlled
Dashboard tools, 211	code, 134–135
Data	tear down and rebuild, 135–136
analysis and visualization, 102	testing in build data flow, 137–138
cleaning layer, 141	structure of, 133, 175, 176
coherence, 168–169	ad-hoc data sources, 175
corruption, 68	intermediate and interface data
dashboards, 211	location, 133
description, 221	raw data location, 133
dynamic workflow. See Dynamic data	temporary dataset location, 133
factory, 7	version-controlled build code, 133
field mapping, 99	version-controlled code files, 175
folder, 63	Data extraction, 43
generated by people, 20	front-end data extractions, 43
gymnastics, 210	optical character recognition (OCR), 44
integration, 102	pitfalls and risks, 44–45
journalism, 12. See also Data journalism	extracting from a moving target, 44
lab, 7	
loads. See Data load	front-end reports cannot be reproduced, 45
log, 63	inability to assess completeness, 45
C.	no checks of OCR data, 45
manipulation languages SQL, 71 manipulation, environment, 82, 241.	no record of web pages, 45
See also Data manipulation	no reproducibility of extraction
environment (DME)	process, 45
mapping structure, 99, 131	nothing to compare to, 45
model, efficiency of, 184	practice tips
preparation, 68	calculate checksums before data
profiling, 102	extraction, 48–49
team, work products cannot identified,	
120	capture front-end reports, 49–50 consistency check OCR data, 52
testing, 102, 156. See also Testing data	extract data, agreed file format, 46–47
UID, 63	freeze source system during data
validation, 50	extraction, 45–46
Data analytics	save raw copies of scraped web
definition, 4, 5	pages, 51
environment, 14	Data factory, 7, 13
examples, activities, 5–6	Data lab, 7, 8
for research	Data load, 7, 8 Data load, 54, 66, 67, 70, 71–72, 74
projects example, Guerrilla analytics, 12 projects types, 6–7	challenges, 74 data folder, 66
Data builds, 132–141, 175	
data flows out of raw, 133	Guerrilla analytics environment, 67 preparatory work, 67
illustrative example, 175–176, 178	validating data load, 67
musuative example, 1/3-1/0, 1/0	vanuating data 10au, 07

Data load (cont.)	keep supporting material near
Guerrilla analytics workflow, 16-17, 18,	data, 61–62
43, 44, 54, 66, 67, 76, 77, 91, 92	, never modify raw data files,
102, 103, 116, 117, 131, 149,	60–61
150, 158, 159, 218, 241	single location, 57–59
pitfalls and risks, 68	store data tracking information in
data corruption, 68	data log, 60
data preparation, 68	version-control, 62–63
link, data on file system and loaded	receiving data, 54
data, 68	Data security, 228
practice tips	Data testing, 158
data load preparations on copy of raw	Data wrangling, 207
data files, 70	Data/people feedback loops, 104
load data as plain text, 73–74	Databases, 13, 20, 48, 160, 209, 233
prefer one-to-one data loads, 71–72	variety of, 43
preserve the raw file name and data	Datasets, 14
UID, 72–73	clean and raw data fields, 94
raw data, 66	general data structure, 14
relational system extract, 66	naming conventions, 97
semistructured data, 66	test input, 187
validating, 67	test register, 187
Data manipulation environment (DME), 13,	test result, 188
43, 66, 195, 227, 229	without naming conventions, 96
domain-specific tools, 229	Date field, 123
mapping, received data, 23	Date-cleaning code, 142
NoSQL databases, 13, 229	Debugging intermediate datasets, 86
programming language, 229	Decouple data, 59
statistical environments, 13	DME. See Data manipulation environment
structure, 105	(DME)
Data on web pages, 228	Dynamic data
Data provenance, 12, 32–33, 36, 40, 69, 91, 101, 113	workflow, Guerrilla analytics, 18
changing data, affects, 94	г
data modified, 120	E
difficulty in testing, 101	Encryption, 228, 235
discarded records, 101	encrypting media, 235
overwrites of data, 101	moving data portable
record provenance, 101	media, 235
work products cannot	End-to-end code, 87
identified, 120	Environment
Data receipt	Guerrilla analytics, 90
folder structure, 64	External data
guerrilla analytics workflow, 54, 55	analytics projects, challenges, 20
pitfalls and risks, 54–56	External software and libraries
data lost on file system, 54	version control changes, 36
local copies of data, 54	Extracted data, journey of, 48
multiple copies of data exist, 54	Extracted file format, 46
original data, renamed, 55	г
supporting information, not	F
maintained, 54	Field mapping approach, 100
practice tips	Front-end data extractions, 43
amanta umiqua idantifiana 50	Front and report 10 45 40 50 51

G	dependent variables, 213
Generators, program code files, 104	independent variables, 213
Guerrilla analytics, 33	performance, 213
analytics work, 35	testing, 213
applying, 38–40	transformations, 213
data flowing, 36	Medium tests for build tests, 180–181
definition, 9–11	Metadata, 59, 75, 96, 155, 164,
link, data on file system and data in	164–165
analytics environment, work	MI. See Management information
products, 36	Moving data sources
manipulate data, 35	analytics projects, challenges, 20
prefer automation, program code, 35	
project-specific rules, 34	N
space, cheap/confusion expensive, 33	NoSQL, 4, 14, 66, 229
structures over heavily documented, 34	NOSQL, 4, 14, 00, 229
visual project structures, 34, 35	
	0
Н	OCR. See Optical character recognition
Hash function, 98, 162, 163	Optical character recognition (OCR),
High-level scripting language, Guerrilla	44, 52
analytics, 232	Ordinary work products, 194-198
unaryties, 232	5C tests, 195
1	aCcountability, 195
-	coherence, 195
In-line documentation approach, 124	completeness, 195
Invalid values for correctness tests	consistency, 195
allowed values, 165	correctness, 195
invalid ranges, 166	testing accountability, 198
*/	testing coherence, 197–198
K	work product coherence test, 197
K-fold cross validation, 200	testing completeness, 195–196
	checksums, 195
L	comparing population in dataset, 195
Large tests for build tests, 181–182	correct population of data, 195
Loading data, 74	testing consistency, 196
-	testing correctness, 196
M	distribution of data, 196
Machine learning and statistics libraries, 3, 235	Orphaned archives, 56
data science, 236	Overall documentation, for code
general programming language, 236	documentation, 237
statistical modeling, 235	
Management approach, applying principles	P
controlling complexity with project	Parse file formats, 232
folders, 38	Performing data cleaning, 94
controlling delivery with process, 39	Personal folders, 56
pushing administration down to	Profiling for correctness for tests, 166
analysts, 39	blank fields, 166
Management information (MI), 77, 114	fields with only one value, 166
Marked-up data, 102	fields with unexpected number, 166
Maths and stats	high-frequency values and
choice of variables, 213	low-frequency values, 166

Programming, 210–211	testing data, 198
append files, 211	visualization, 232
character encoding, 211	work product, 104
compression, 211	
create samples, 211	_
data manipulation, 210	R
data gymnastics, 210	Raw data
design short data flows, 210	column, 96
domain-specific language, 210	layer, 141
reshape data, 210	version control changes, 36
data visualization language, 211	Real-world data, 163, 240, 242
find and replace, 211	Referential integrity tests, 174
find patterns, 211	Relational system extract, 66
Iterate through files, 211	Reporting
sort contents, 211	analytics work products, 125
split files, 211	challenges for traceability, 119
Programming languages, 87,	collaboration with business user, 116
103, 241	components, 119, 120
Projects example, Guerrilla	analytical components, 119
analytics, 11	figures, 125
Proprietary graphical inputs, 82	tables, 125
Provenance	text, 125
analytics code, preserves data, 91	written components, 119
analytics projects, lack of data, 240	examples, 118
analytics work, 36	in-line documentation, 124
break up data flows, 85	pitfalls and risks, 120–121
breaking data, 48	consistency, 121
challenges of data, 224	data provenance, 120
clearly label, running order of code	data modified after leaving
files, 83–84	team, 120
creating, unique identifier (UID), 98	data team, cannot be identified, 120
data	implications, Guerrilla analytics
modified, after leaving team, 120	team, 121
teams, work products cannot	practice tips
identified, 120	create one work product per report
data preparation, 68	component, 122–123
data receipt and load, 218	liaise with report writers, 122
Dave's bar of data, 223	make presentation quality work
discipline, maintaining data, 217	products, 123–124
Guerrilla analytics environment, 48	risks, 125
Guerrilla analytics environment, 48 Guerrilla analytics workflow, 66	consistency of report components, 125
impact on loss of data, 34	data modified, after leaving, 125
	presentation quality work products, 125
impact, data manipulations, 86	work products not identified, 125
implications for data, 35	•
labeled versions for data, 228	workflow, 116, 117
less traceable data, 69	Risks, 22–30
log all work products, 114	changing of raw data, 27
lost data, 78, 92	effect, 27
maintain data, 32–33	conflicting changes to datasets, 26
pitfalls and risks, analytics code, 92	failure, communicate updates team
prefer one-to-one data loads, 71	knowledge, 28
source code control, maintenance	fragmented code, cannot executed without
of data, 215	author's input, 29

inability, identify source of dataset, 30	technology, 229
lack of clarity around derivation	tracks, program code, 229
analysis, 30	Sources of variation, for data
use of multiple tools, 30	understanding, 129
link, data received and storage	changes in raw data, 129
location, 23–24	changes to code, 130
link, raw data and derived data, 25	changes to common libraries, languages,
code files, 25	and services, 130
derived data for work product, 25	changes to input parameters, 130
multiple copies of files and work	nondeterministic code, 130
products, 28	Statistical models, 86, 157, 194
multiple versions of tools and libraries, 30	Subfolder structure, 66
navigate, analytics environment, 25–26	Substantive expertise, 212
data cleaning, 26	System data extractions, 43
end-to-end data flow, 26	•
out of date documentation misleads	
team, 27–28	T
reproduce work products, disappeared	Test code development, 182-184, 192
source datasets, 25	practice tips
	create common test results dataset
	structure, 183, 183-184
S	develop modular build code help
Semistructured data, 66	testing, 184
Service builds, 142–145	use common layout in test, 182–183
practice tips	Test data, organizing
automate service deployment, 145	input datasets, 187
embed service build version in service	intermediate datasets, 188
names, 144	practice tips
generate service builds with version-	automate build test execution and
controlled code, 143-144	reporting, 191
locate and deploy services, 144-145	establish utility data structures
tear down and rebuild services, 145	in setup, 189–191
program code, 142	retain intermediate test datasets, 188
Skills, 208–210	store test results and test failure
communication, 209	details, 189
data environment, 209	result datasets, 188
hacking or programming, 208	Test execution, 171, 183, 191
math and statistics knowledge, 209	Testing, 18
mindset, 209	builds. See Build tests
software engineering, 209	challenge of, 152-153
substantive expertise, 208	completeness, 153
visualization, 209	scale, 152
Small tests, for build tests, 178–179	unknown data, 152
Social network analysis, 4	code, 151
Software engineering, 6, 140, 151, 210,	comparing expected and actual, 151-152
215–216, 219, 222, 232, 242	correctness of work products, 149
problems, workflow management, 215	data. See Testing data
source code control, 215-216	detect defects, 149
Source code control, 229	models. See Testing models, general tips
availability of revision control, 229	practice tips
experimental copy of code, 229	establish testing culture, 153–154
level of training and expertise, 230	give each test unique identifier, 155
subfield of software engineering, 230	organize test data, test UID, 156

Testing (cont.)	Version-controlled datasets, 100, 142
test early, 154	Versioning multiple data inputs, 19
test often, 154–155	Visualization, 214, 232–233
work products. See Testing work products	Visualization, 214, 232 233
work products. See Testing work products workflow, 149, 150	
Testing and reviewing analytics, 21	W
Testing data, 150	Work products
accountability, 170	classifying, 224
coherence, 168–169	data provenance, 224
data relationships, 168	internal or external delivery, 224
relationships different from	project work stream, 224
expectations, 169	creating and tracking in Guerrilla analytics
table relationships, 169	environment, 114
testing incomplete relationships, 169	essence of, 104
completeness, 160–163	data sources, 104
approach to unstructured data, 162	generators, 104
approach, structured data, 160–161	outputs, 104
correct ranges of data, 160	folder structure, 109
extracting data, 160	generation code, 108
practice tips	linking, 223
agree and test the hash function, 162	pitfalls and risks, 104-105
agree approach blank data, 161-162	practice tips
allow a threshold difference for	avoid clutter in DME, 110–111
checksums, 162	avoid clutter in file system, 108–110
capture checksums before data	log all work products, 114
extraction, 161	track work products, unique identifier
consistency, 167–168	(UID), 105–107
correctness, 163–164	use, convention to name complex
five C'S of	outputs, 113
accountability, 159	version control work products, 111–112
coherence, 159	work product generators and outputs, 107–108
completeness, 159	UID in file system and DME, 106
consistency, 159	workflow, 102, 103
correctness, 159	Workflow management, 217, 218, 236
workflow, 158, 159	common information, 220–221
analytics team, key stages, 158	completing, work product, 220
Testing models, general tips, 200–201	creating, work product, 220
Testing statistical models, 199–200 Testing work products, 156	review, work product, 220
resting work products, 130	tracking and understanding, work
	product, 221
U	common states and transitions, 219–220
UID. See Unique identifier	granularity, 224
Unique identifiers (UIDs), 59, 62, 72–73, 98,	in analytics, 217
105–107	levels of review, 222
Unstructured data extract, 68	software engineering tools, 217, 236
Chist detared data extract, 60	specific information for builds, 221–222
	bug tracking, 221
V	change control, 222
Version control, 242	related development, 222
Version control of analytics	version control, 222
analytics projects, challenges, 20-21	specific information, data receipt
Version-controlled build code, 133	and load, 221

data description, 221 data storage and load, 221 delivery details, 221 related work, 221 types of, 218–218, 219 usage, 224–225 geographically dispersed teams, 225 importance of traceability, 225 life of project, 225 project dynamism, 225 team experience, 225 team size, 224