

NAME
Director General Finance
Ministry of Defence
Main Building
Whitehall
London SW1A 2HB

Telephone MOD: E-mail:

DATE

NAME Senior Responsible Owner (SRO)

PROGRAMME NAME FULL BUSINESS CASE: OUTLETTER

References:

- A. DATE-PROGRAMME NAME FBC MOD IAC-SRO-OS
 - Thank you for the PROGRAMME NAME Full Business Case at Reference A seeking approval for the Design and Manufacture scope of DELIVERABLE, a new Approved Budgetary Level of £XXXX.
 - 2. I acknowledge that DELIVERABLE is vital in enabling PROGRAMME NAME to REDACTED. I also recognise that DELIVERABLE will sustain a world-leading UK technical industrial base and will ensure PROGRAMME NAME is competitive in the export market. I am aware of the dependency on DELIVERABLE of the OTHER PROGRAMME.
 - 3. I am therefore content to approve paragraph 3a-f of Reference A and note paragraph 4a-k. Acknowledging your request for support in Government-to-Government export negotiations, I am keen to expedite export opportunities and will provide support as required.
 - 4. As a condition of my approval:
 - a. You are requested to notify the Investment Approval Commitee (IAC) of the outcome of REDACTED.
 - b. Please seek opportunities to accelerate the programme delivery schedule, allowing for affordability and capacity factors, and inform the IAC if this happens. Similarly, please inform the IAC as soon as practicable should there be any schedule delay.
 - c. Acknowledging that assured sovereign provision of ANOTHER DELIVERABLE is critical to DELIVERABLE but also to wider Defence outcomes, you and your team support ORGANISATION and the Directorate of Industrial Strategy and Exports in their dialogue with the Department of Business, Enterprise and Industrial Strategy as the latter formulate a strategy for ANOTHER DELIVERABLE supply across Government and industry.
 - 5. After the successful Treasury Approvals Panel, HM Treasury (HMT) have approved the business case and have requested that the following conditions are met:
 - a. You provide a programme Annual Information Note which should include any major inscope funding commitments, the timings of which are to be agreed between your team, HMT and DPAS.

- b. By DATE, you are requested to share with HMT, via DPAS, plans for exploring DELIVERABLES cost sharing with PROGRAMME NAME Partner Nations.
- c. By DATE, please share an MOD DELIVERABLES export strategy that clearly articulates future export opportunities and a plan to deliver them, and share with HMT.
- d. Before the Demonstration contract, your wider team provides an assessment of whether future industry contracts could include stronger safeguards to ensure key industrial skills and expertise remain in the UK throughout and beyond DELIVERABLE development.
- e. Before the Demonstration contract please provide HMT, via DPAS, with an assessment of the benefit to programme delivery that supports the upfront funding commitment.
- f. Noting that you have significant SRO responsibilities in addition to DELIVERABLE, please clarify to the Defence Major Programme Portfolio Sponsor Group the proportion of your time that will be spent on each of the Government Major Programme Portfolio programmes for which you are responsible. Where this is less than the best practice level of 50%, please provide to the Sponsor Group your plan to mitigate this shortfall by DATE.

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