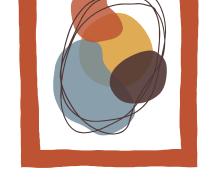
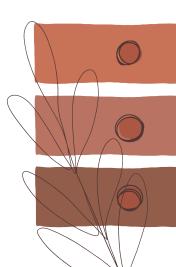


Sydney Arendsen, Elle Highley, Liam Pierobon & Lecia Strunk







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Who's Responsible?





# Airbnb is NOT Ethical

# Tried silencing the victims

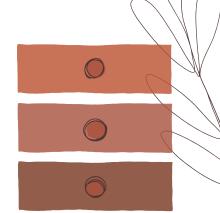
- #RansackGate to remove the post
- Had Victim from NY sign NDA in exchange for \$7 M



### Too little too late

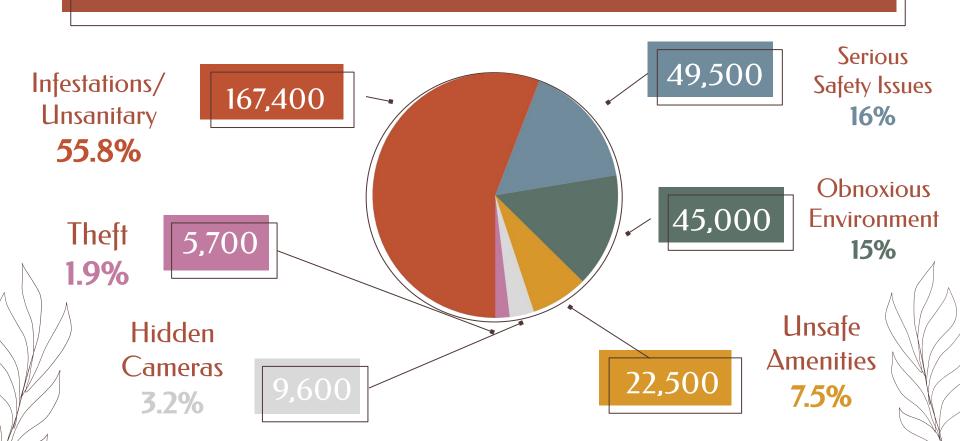
Airbnb's response to #RansackGate:

- Was a public apology from Chesky
- \$50,000 damage guarantee for host (since increased to \$1 million)
- 24-hour customer-support hotline
- Trust-and-safety department



## Unsafe Conditions of Airbnb Reported by Guests 2021

(total of 300,000 bookings reported as unsafe conditions)







# Airbnb NOT Socially Responsible

## **Philanthropically**

- Volunteer in Local Communities/Open Home Program

### **Environmentally**

- Net Zero Company by 2030

## **Economically**

- San Francisco and New York Example

### **Ethically**

Violation of their Code of Ethics





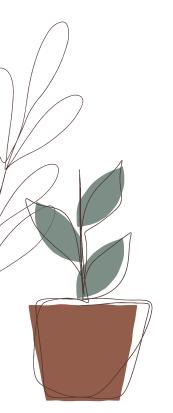








# Estimated Total Overall \$ Dollar Costs Associated With Service Liability Issues



Year	Revenue (Millions)	\$ Cost of Service Liability Iss	sues (Millions)	Percentage of Revenue
2008	\$ 1.0	\$	0.01	1.34%
2009	\$ 0.9	\$	0.01	1.34%
2010	\$ 8.4	\$	0.11	1.34%
2011	\$ 52	\$	0.70	1.34%
2012	\$ 189	\$	2.54	1.34%
2013	\$ 250	\$	3.36	1.34%
2014	\$ 400	\$	5.37	1.34%
2015	\$ 900	\$	12.09	1.34%
2016	\$ 1,700	\$	22.84	1.34%
2017	\$ 2,600	\$	50.00	1.92%
2018	\$ 3,600	\$	50.00	1.39%
2019	\$ 4,800	\$	50.00	1.04%
2020	\$ 3,300	\$	50.00	1.52%
2021	\$ 5,900	\$	50.00	0.85%
2022	\$ 6,497.00	\$	87.06	1.34%
Total	\$ 30,197.25	\$	384.08	-

Cons	ervative	I	leutral	1	Liberal
\$	345.67	\$	384.08	\$	422.49



# **Aspects of Responsibility**



Deceitful marketing & lack of policies



#### **Hosts**

Accomplice in the safety issues or be the issue themselves

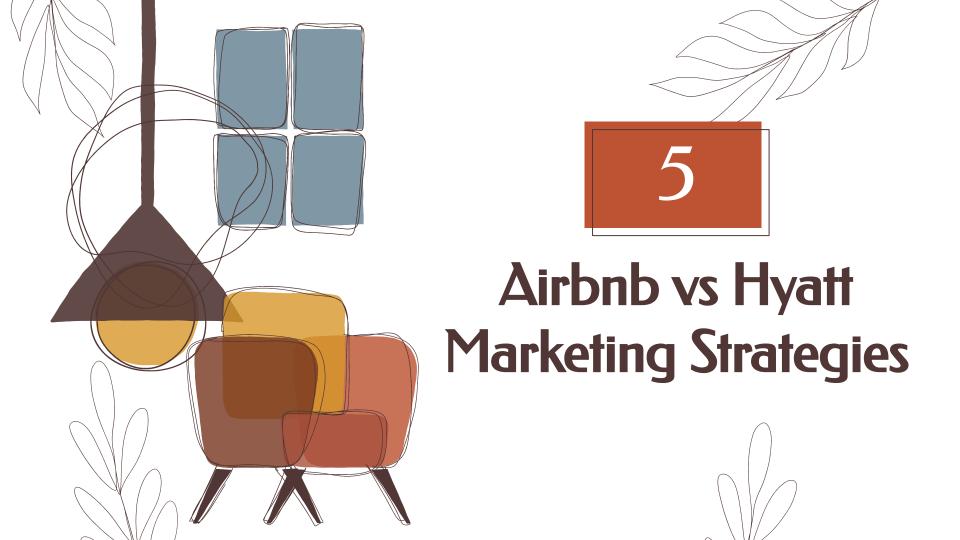


#### **Renters**

Few times can be the issue







# Definitions of B2B, B2C, and C2C



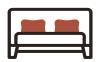
#### **Business-to-Business**

Transaction between businesses



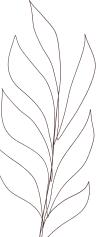
#### **Business-to-Consumer**

Transaction between business and customer



#### Consumer-to-Consumer

Transaction between customer and customer



# Airbnb's Marketing Strategy

#### Product

- Hostings and Rentals
- Supporting Services: Airbnb experiences
- Focuses on personalization
- Airbnb Corporate Housing and Airbnb Luxe

#### Place

- Digital Platform
- Mobile app and website

#### Price

- Low-cost service
- Flat fee of 3% for hosts & ~14% for guests
- Cleaning fee avg ~\$65 to \$105
- Additional costs can be added for more services
- \$137 per night (Global), \$208 per night (North America)

#### Promotion

- Advertising (Video Campaigns and User-Generated Content)
- Social Media Engagement
- Influencer Marketing and Referrals

# Hyatt's Marketing Strategy

#### **Product**

- Hospitality services and Hotel Rooms
- Over Several Tiers
- Well-Trained Service Employees and Security Staff
- Banquet Halls, Gardens, Bars & Restaurants

#### Place

- Hotel Franchise System
- International Presence: 679 Hotel

Properties Worldwide

- Located in 56 Countries

#### Price

- Premium Pricing Strategy
- Discounts for Groups or Extended Stays
- Average Price in 2022: \$280 Per Night

# Promotion

- Several Tie-Ups with Travel Agencies
- Loyalty Program That Offers Free Stays (Member, Discoverist, Explorist, Globalist)
- Word-Of-Mouth Advertising

# Airbnb & Hyatt (Pros and Cons Comparison)

#### Pros

- No property investment costs
- Access to the largest number & variety of rentable locations
- Fast-growing business
- Lower cost to renters

#### Cons

- Decentralized structure
- Larger surveillance expenses
- Consistently negative net income
- eCommerce NegatesOther Market Segments
- Reliance on Advertisements

#### Pros

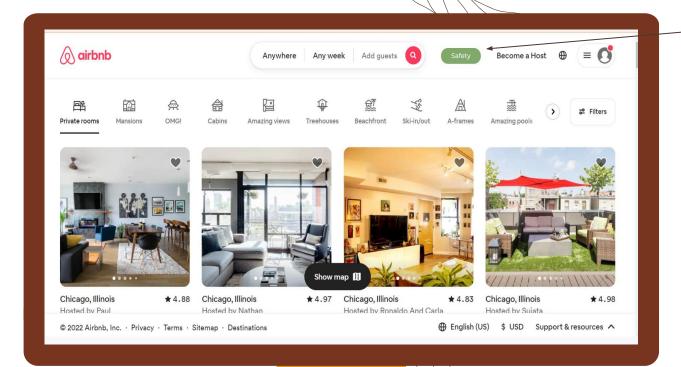
- Centralized structure
- Control of service leads to better homogeneity
- Additional supporting services available
- Franchising structure

#### Cons

- High utility and property expenses
- Vacant rooms are costly
- Less Personalization when compared to Airbnb
- Higher Priced Offering when compared to Airbnb



# Safety Awareness Tab Visual



Safety Awareness Tab



# **Tab Extension**







# Medium Estimate for Recommendation



Medium Estimated Five-Year Loss in Rev	enue	(In Millions)
Estimated Revenue in 2022	\$	8,663
Instant Loss of Customers		3.75%
Instant Loss in Revenue	\$	324.86
Estimated Service Liability Payout (2022)		\$116.08
Annual % Reduction in Service Liability		37.5%
Annual \$ Reduction in Service Liability	\$	43.53
5-Year Reduciton in Service Liability	\$	217.66
Cost of Implementation		\$0.15
Total Loss in Revenue Over 5 Years		107.35



### High, Medium and Low Estimates for our Recommendation

	Low	Medium	High
Loss in revenue (%)	2.5%	3.75%	5%
Annual % Reduction in Service Liability	25%	37.5%	50%
Total Loss of Revenue in 5 yrs	\$71.62 million	\$107.35 million	\$143.09 million

# Challenges



Users could choose not to read the Safety tab



## Bookings

Users awareness of safety issues could reduce bookings



#### Panic

Could scare users/renters, create negative perception



### **One Solution**

Only prevent some service liability issues





# **Opportunities**



Exhibits the issues and states solutions



#### Resources

Provides resources to encourage safety



## Incentivizing

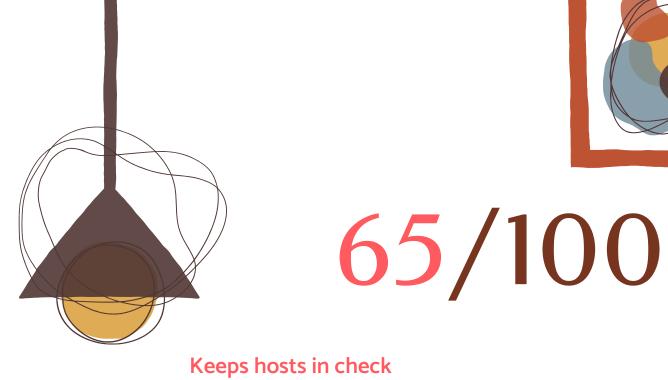
Incentivizing hosts to practice safer rental spaces



# Transparency

Increasing their ethical practices by being transparent

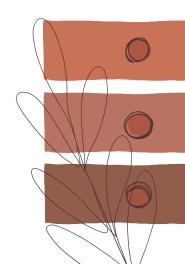






Decreases liability issues for Airbnb

Provides safety issues & solutions for guests to see







# **KEY FACTORS**

- Multitude of unsafe incidents that greatly negatively impact customers
- Lack of transparency of Airbnb; which could greatly affect the rates of incidents
- Use of misleading marketing campaigns to dispel fears of strangers that could've prevented negative outcomes
- Use of NDAs & arbitration to silence victims.
- Prioritization of individuals with social media prominence regardless of severity of service failure
- Airbnb's responses to service failures, and their solutions to correcting the problem by means of "throwing" money at the problem in order to come to a settlement

# THANK YOU!

# **ANY QUESTIONS?**

