

How should we use marketing dollars to

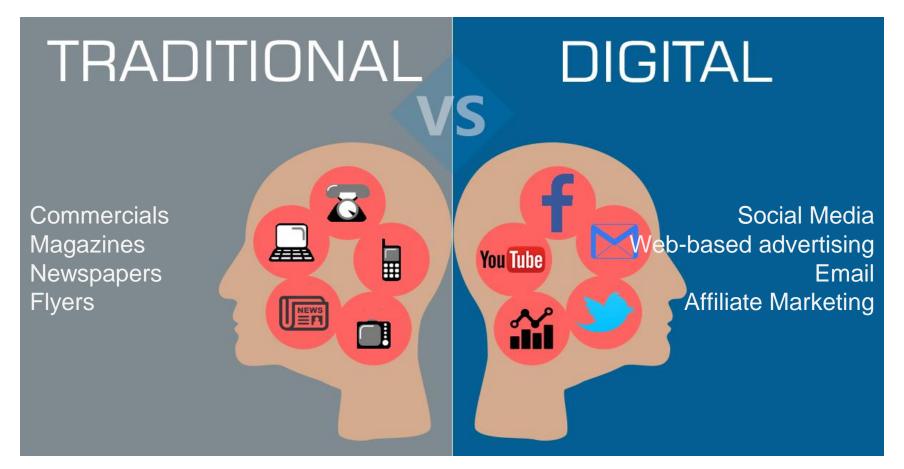
efficiently generate new enrollments for

American University's graduate program?

Display, Twitter, Instagram, Facebook, Awareness LinkedIn, Print, TV Interest Email, Paid Search Submission Enrollment

The marketing department is thinking about reverting to more

traditional forms of marketing. Is that a good idea?



Digital

- Higher Engagement
- Customizable Targeting
- Global reach

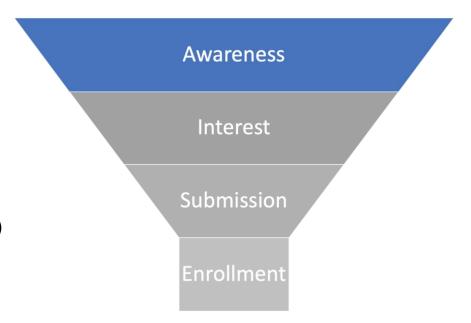
Traditional

- Memorable
- Iconic
- Expensive

Goals & Key Performance Indicators

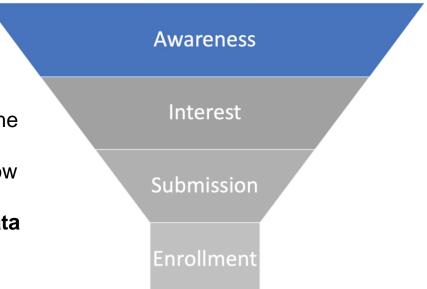
Goal 1: Increase Awareness

- Traditional Approaches
 - Commercials, print ads, etc
- Digital Approaches
 - Display Ads
 - Social Media
- Relevant Metrics:
 - Number of (Impressions/Clicks/Leads)
 - Cost per (Impression/Click/Lead)



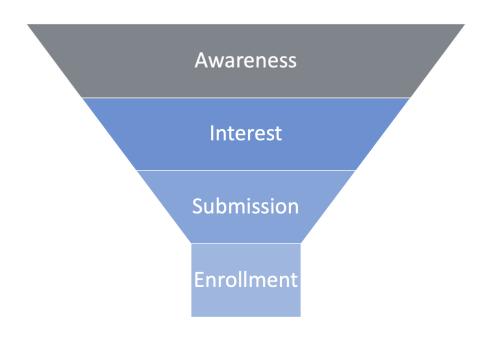
Issues with Tracking Awareness

- Traditional Approach
 - No data
- Digital Approach
 - Need more data
- Difficult to know exactly where someone became aware
 - Someone who saw a display ad could show up as organic search
- Overall: Tricky to measure with available data



Goal 2: Convert Leads into Enrolls

- Traditional Approach
 - Untrackable except through voluntary forms
- Digital Approach
 - Much easier to track
- Relevant Metrics:
 - Number of (Enrollments)
 - Cost per (Enrollment)



Key Performance Indicators

Goal 1: Increase Awareness

- Cost per Lead*
 - Imperfect metric*

Goal 2: Convert Leads into Enrolls

> Cost per Enrollment

Other Potentially Important Goals

- Under Goal 1
 - Increasing International Recognition
 - Boost prestige of American University
- Miscellaneous
 - Achieve student body diversity
 - Attract top prospect students

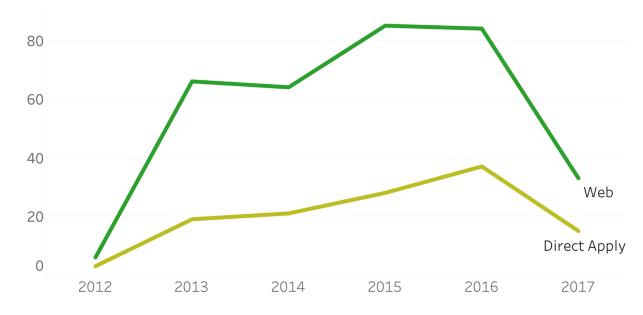
Our Dashboard



Insight #1:

Total enrollments through organic sources are decreasing.

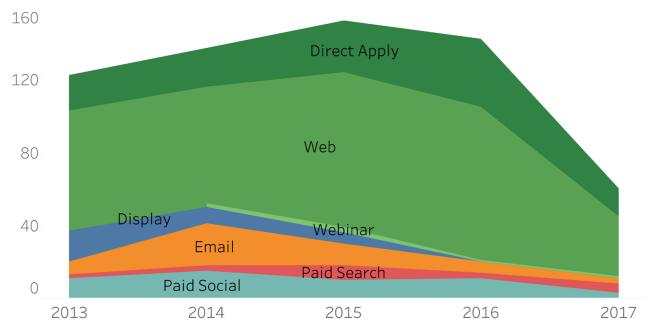
Drop in Enrolls in Organic Channels



Insight #2

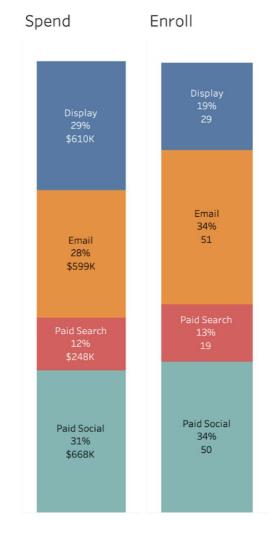
Organic Source bring in maximum enrollments

Enrollments by Channel



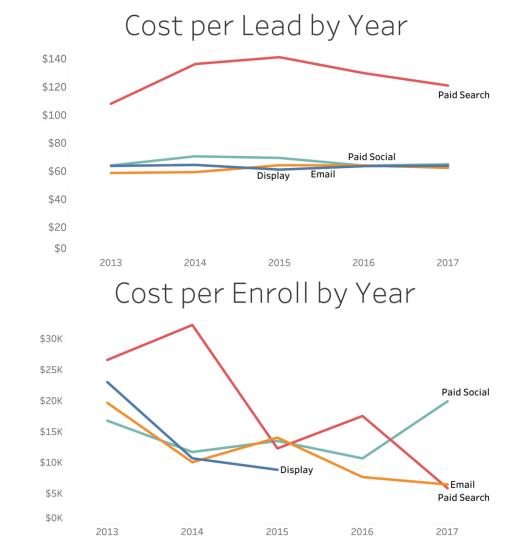
Insight #3

Not all paid channels are created equal



KPI's Over Time

- Leads from Paid Search are not cheap
- Email and Paid Search are getting more cost-effective
- Paid Social is getting less costeffective



Most	Recent	KPIs (201	.7)
	Email	Paid Search	

Paid Social

Cost per Lead	\$62	\$121	\$65

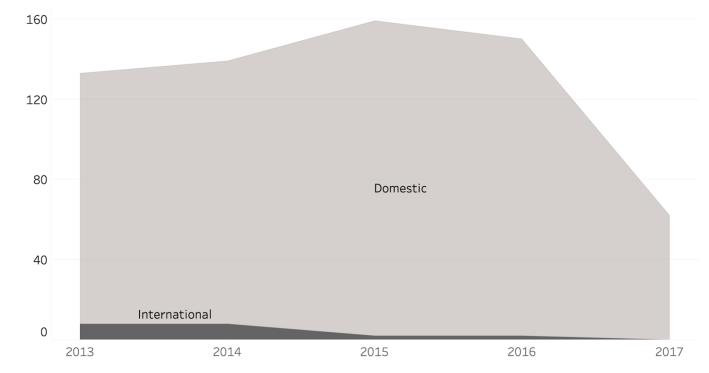
Cost per Enroll	\$6.4K	\$5.8K	\$19.8K

Insight #4

 International students are a very small percentage of enrollments.

 Among domestic students, 54% come from just 6 states.

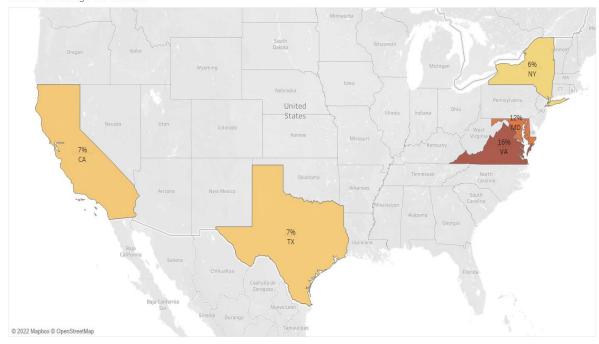
Enrollments by Domestic/International



STATES WITH HIGH ENROLLMENT RATES

States	% Enrolled
Virgina	16
MaryLand	12
California	7
Texas	7
New York	6
District of Columbia	6
Grand Total	54

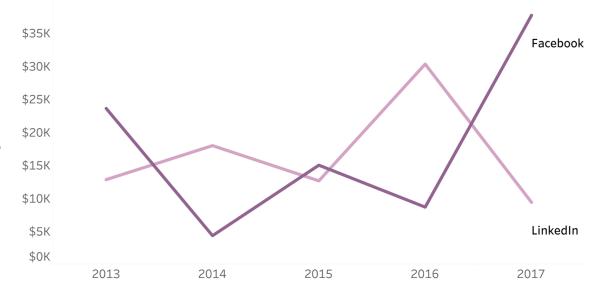
States with High Enrollment



Insight #5

- Not all Paid Social channels are created equal.
- Note: Only 3 total enrollments between FB and LI in 2017

Cost per Enroll: FB vs LI



Facebook vs LinkedIn

	racel	I acebook vs Linkeain		
		App.Enroll	Cost per Enroll	Lead.Cost
Facebook	2016	10	8,631	86,312
	2017	1	37,638	37,638
LinkedIn	2016	1	30,260	30,260
	2017	2	9,353	18,706



Logistic Regression: Lead Quality

Submission ~ Lead Category (Broad):

- Organic had positive effect
- Paid had negative effect
 - Paid Search positive but not significant

Lead Category	Estimate	p Value
Direct Apply	1.80	<0.0001*
Web	0.69	<0.0001*
Webinar	0.88	<mark>.008*</mark>
Display	-0.39	.03*
Paid Social	-0.35	<mark>.048*</mark>
Email	-0.14	.435
Paid Search	0.37	0.059

Logistic Regression: Applicant Strength/Commitment

(Among those who submitted):

Enrollment ~ Lead Category (Broad)

- Significant, positive effect for Web and Webinar

Lead Category	Estimate	p Value
Direct Apply	0.67	0.1
Web	1.10	0.006*
Webinar	1.75	.012*
Display	0.19	.67
Paid Social	0.72	.09
Email	0.47	.267
Paid Search	0.44	0.35

Conclusion

Revisiting KPIs

Goal 1: Increase Awareness

- Cost Per Lead
 - Early-funnel marketing channels (Display, Paid Social)

Goal 2: Convert Leads into Enrolls

- Cost per Enroll
 - Down-funnel marketing channels (Paid Search, Email)

Goal 1: Increase Awareness

All Years Overall: \$68/Lead

- Paid Social: \$66/Lead

- Paid Search: \$129/Lead

- Email: **\$61/Lead**

Display: \$63/Lead

2017 Overall: \$70/Lead

- Paid Social: \$65/Lead

- Paid Search: \$121/Lead

- Email: \$62/Lead

- Display: \$63/Lead

Goal 2: Convert Leads into Enrolls

Overall: \$14.4k/Enroll

- Paid Social: \$13.4k/Enroll
- Paid Search: \$15.7k/Enroll
- Email: \$11.7k/Enroll
- Display: \$19.8k/Enroll

Last Year: \$13.1k/Enroll

- Paid Social: \$19.8k/Enroll
- Paid Search: \$5.8k/Enroll
- Email: \$6.4k/Enroll
- Display: NA

What is a "good" Cost per Enrollment?

(~\$11.1k - \$44.8k) per **year**
$$\rightarrow$$
 (6 credit hours \rightarrow 12 credit hours)

$$30\% = (\$3.3k - \$13.4k)$$

$$30\% = (\$6.7k - \$28k)$$

Conclusions and Recommendations

Goal 1: Increase Awareness

More data required

Different data needed to compare to traditional

Goal 2: Convert Leads into Enrolls

Definitely Keep Paid Search and Email

