



GSP KM SHARING 2019

หน่วยงาน:ททท.....

เรื่อง:Hydrogen for fuel cell.....

GSP VISION

"To be World's Leading Gas Processing Business by 2020"



"To be World's Leading Gas Processing Business by 2020"

With **breakthrough of innovation, operation excellence** and **Engaged stakeholder**
Measure by achieve 6 perspectives KPI Top Quartile

วิสัยทัศน์การจัดการความรู้

PTT Group Vision :

Thai Premier Multinational Energy Company

PTT GBU KM Vision:

บริหารจัดการองค์ความรู้ เพื่อสนับสนุนการดำเนินงานของธุรกิจก๊าซให้บรรลุตามกลยุทธ์ที่ตั้งเป้าหมายไว้อย่างยั่งยืน

PTT Group KM Vision :

A World Class and Sustainable Learning Organization

PTT GSP KM Vision:

เป็นขุมความรู้ในการบริหารธุรกิจแยกก๊าซให้เกิดประสิทธิภาพอย่างยั่งยืน

วิสัยทัศน์กลุ่มงาน :

Sustainable growth with innovation culture

GSP STRATEGIC DIRECTION & TOP QUARTILE TARGET 2017-2020

GSP STRATEGIC DIRECTION & TOP QUARTILE TARGET 2017-2020



As Is Excellence

–GBU Energy Index

2018A= 5.34 (P5.35)
@2019=5.21
@2020 =5.20
(Solomon BM : 4.98/MMBTU/Ton)

–GBU OPEX/ton

2018A= 1,169 (P1,282)
@2019= <1,400
@2020 = <1,300
(Solomon BM:1,175 THB/Ton)

ROIC** –GBU

Return on Invested Capital

2018A= 45.86% (P32.00%)

@2019= 34.0%

@2020 = >20.0%

(top quartile level, deployed from PTT, GBU)
Annual target is depend on revenue and capital expense



Strengthen Future



TRIR

Total Recordable Injury Rate

2018A = 0.0 (P0)

@2019 = 0 (PTT staff)

@2020 = 0 (Ideal)

LOPC

Number of Loss of Primary Containment ; events (Tier 1)

2018A= 0 (P0)

@2019 = 0

@2020 = 0 (Ideal)

% Asset Reliability –GBU

2018A= 98.54% (P97.89%) @2019 = 98.50% @2020> 99.00% (Benchmarking Range : 97%-98%)



GSP KM SHARING 2019

(วิสัยทัศน์ กลยุทธ์และนโยบาย)



“To be World’s Leading Gas Processing Business by 2020”

With breakthrough of innovation, operation excellence and Engaged stakeholder
Measure by achieve 6 perspectives KPI Top Quartile

Vision Team:

Sustainable Growth
with Innovation Culture

INNO ORGANIZATION

Production Planning & Technical
Management Department



Mr. Supachai Laorrattanasak
Plant Technology & Innovation
Division Manager



Plant Technology
& Innovation Division

Process Technology



Mr. Perapong
Lapasathukul



Miss Nuchanat
Iyara



Mr. Chanwit
Chansatirapanit

Digitization & Start up



Mr. Suragarn
Klomkao



Miss Hathaichanok
Rodrakhee

New
member



Innovation Theme

Process Technology



Project Development
3 topics

- LPG Aerosol Product
- U-Carbon Fertilizer Project
- Green Baking Soda Product



Feasibility for new S curve
2 topics

- H2 Fuel Cell Business
- Once Through Gas to Liquid (GTL)



Cost Saving
2 topics

- CO2 Membrane Test Skid at GSP6
- SCR Catalyst Business



New Business
2 topics

- ECO-CURE Water Treatment Skid
- Cold Energy Recovery Skid LNG Satellite

Digitization & Startup



Digitalization
3 topics

- AI-Sensor
- AI-Optimizer
- GSP Data Storage



New Product / Process Innovation
4 topics

- Smart Log Sheet
- E-nose: Odor Emission Detection
- E-nose: LPG Aerosol Odor detector
- Amine Sampling Mug



Start up & Innovation System
3 topics

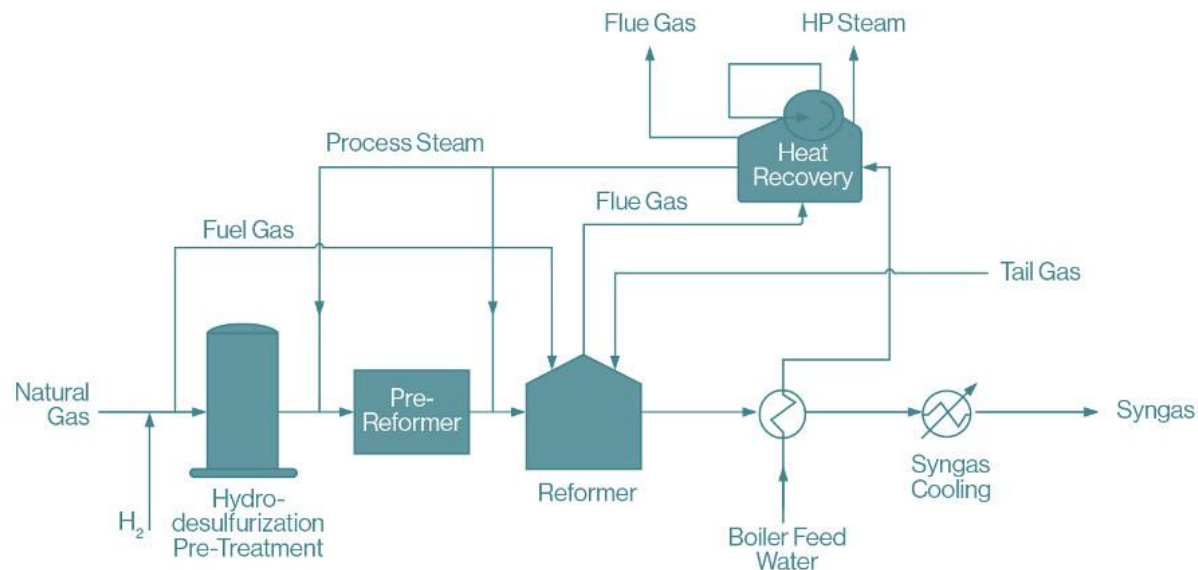
- Start Up Program
- Innovation Space
- GSP Innovation Culture



Hydrogen Fuel Cell Business

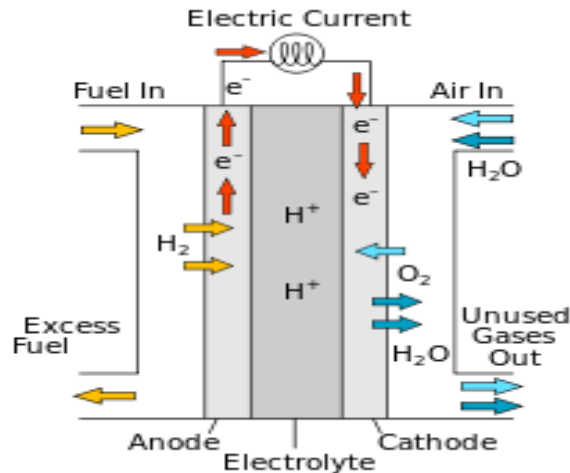


Steam Methane Reforming (SMR) technology for hydrogen production on both a small and large scale. SMR is a cost-effective and energy efficient way of producing hydrogen.

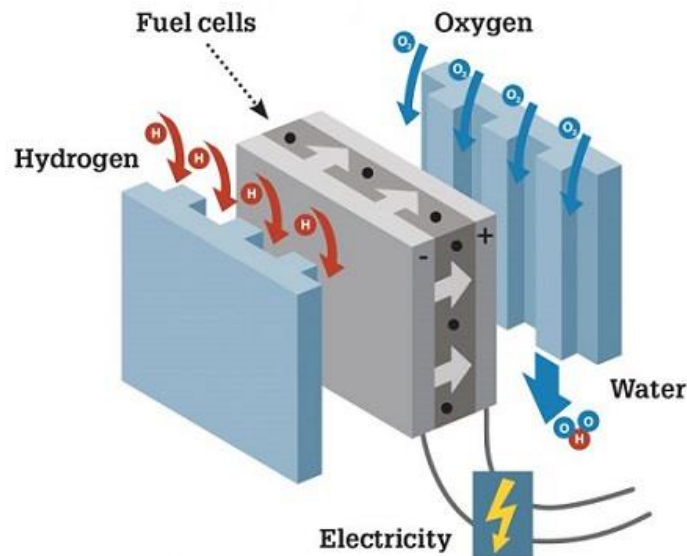


In the steam reforming process, a desulfurized hydrocarbon feedstock (natural gas, refinery off gas, liquefied petroleum gas or naphtha) is pre-heated, mixed with steam and optionally pre-reformed before passing a catalyst in a proprietary top-fired steam reformer to produce hydrogen, carbon monoxide (CO) and carbon dioxide (CO₂). And the hydrogen is then separated using Pressure Swing Adsorption.

Fuel Cell Technology



A fuel cell is a device that generates electricity by a chemical reaction. Every fuel cell has two electrodes, one positive and one negative, called, respectively, the anode and cathode. The reactions that produce electricity take place at the electrodes.



Hydrogen is the basic fuel, but fuel cells also require oxygen. One great appeal of fuel cells is that they generate electricity with very little pollution—much of the hydrogen and oxygen used in generating electricity ultimately combine to form a harmless byproduct, namely water.

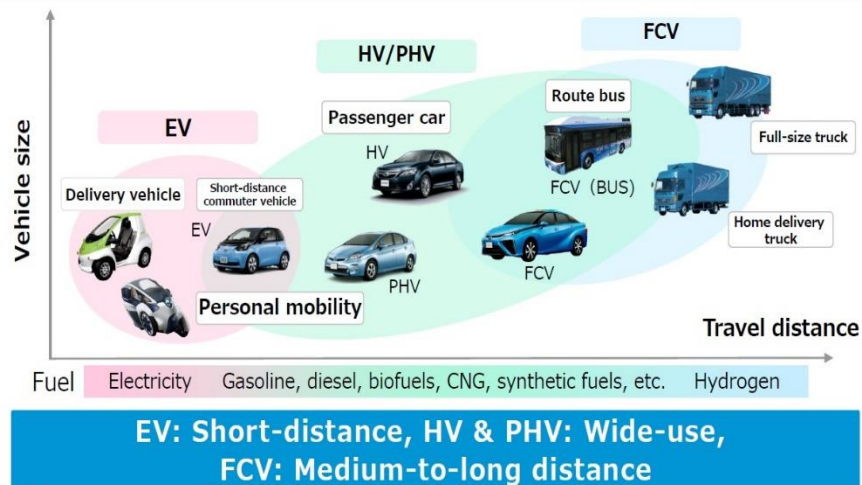


Fuel Cell Technology

Fuel diversity and uses diagram by Toyota

Fuel diversity and uses

TOYOTA



Source:

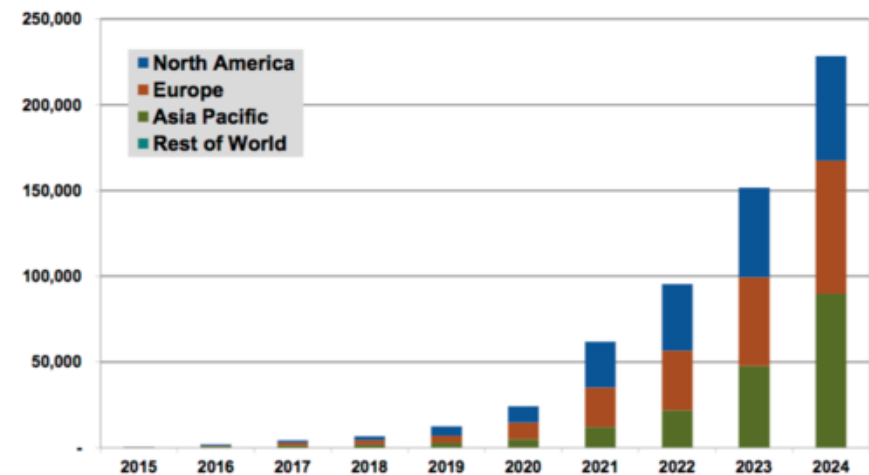
<https://www.greencarcongress.com/2015/12/20151202-navigant.html>

<https://insideevs.com/toyota-to-sell-30000-hydrogen-fuel-cell-cars-annually-by-2020/>

Navigant Research forecasts that the annual sales of fuel cell vehicles (FCVs)—both cars and buses

Chart 1

Annual Fuel Cell Car and Bus Sales by Region, World Markets: 2015-2024



(Source: Navigant Research)

World Trend Technology is changed, so we have to changed.

This is External Force Effect!!

FCVs Technology	
<u>Pro</u>	<u>Con</u>
<ul style="list-style-type: none">• Clean energy with high efficiency• Fast refueling per long driving(3-5 mins for 450 km)• H₂ can be made from renewable sources• Easily convert NGV station to supply H₂	<ul style="list-style-type: none">• High investment• Need subsidized policy at beginning• Expensive to transport H₂



Fuel Cell Technology

Two key requirements for fuel cell larger-scale market introduction

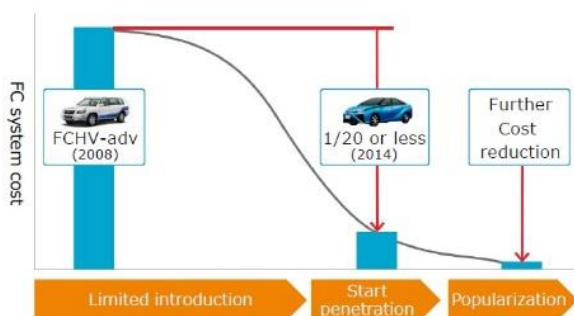
- driving down vehicle costs to be competitive with battery and hybrid vehicle technology.

- developing the hydrogen infrastructure necessary to fuel the vehicles.



The key focus for PTT strength!

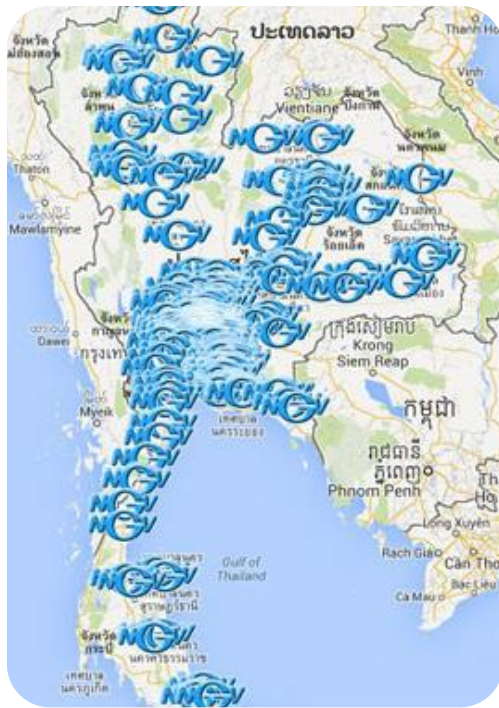
Cost reduction of FCV





Project Opportunity

H₂ Refueling Station VS Existing NGV Network



Utilize existing facilities of NGV station and pipeline network

PTT has NGV stations network around Thailand 427 stations, which can utilize facilities of NGV station to Hydrogen station.



Hydrogen
Production onsite
(SMR)



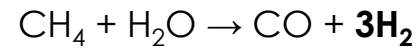
Hydrogen Refueling Station
(HRS)



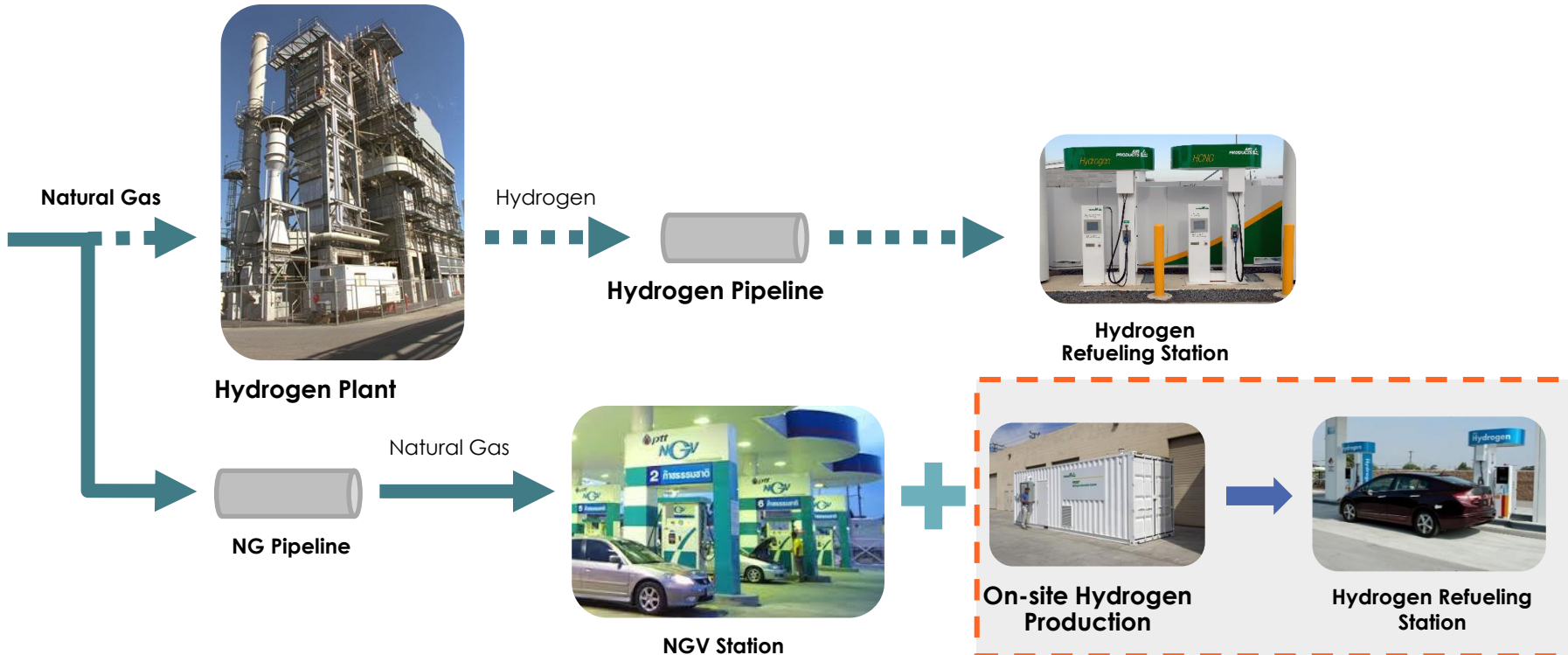
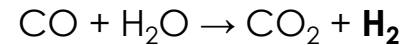
Hydrogen Production

Reaction:

Steam-methane reforming reaction:



Water-gas shift reaction:





Hydrogen Production

Feed :
Natural Gas

Sulfur Removal

Reformer

- $\text{CH}_4 + \text{H}_2\text{O} \rightarrow \text{CO} + 3 \text{H}_2$
- $700^\circ\text{C} - 1,000^\circ\text{C}$
- 3–25 bar

CO shift reactor

- $\text{CO} + \text{H}_2\text{O} \rightarrow \text{CO}_2 + \text{H}_2$

PSA

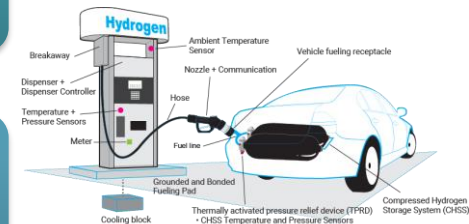
Dryer

Methanation

- $\text{CO} + 3 \text{H}_2 \rightarrow \text{CH}_4 + \text{H}_2\text{O}$

Product :
Hydrogen 99.999%

$\text{CO} < 0.2 \text{ ppm}$



95% of H_2 produced in the United States is made by natural gas reforming



Project challenge

- Our target is NGV bus/truck

Basis of calculation

Natural gas consumption	292,364.0	Nm3/h
NGV station in Thailand	400	Station
Natural gas consumption per station	730.9	Nm3/h
Fuel consumption of a Bus/Truck	40	kg/day
No of NGV Bus/Truck	46,514	units
assume 10% of NGV bus/truck reform t	4,651	units
H2 bus/truck per NGV station	12	units
Total H2 production per station	465.1	kg/day
H2 production rate	19.4	kg/h
	216	Nm3/h
H2 Production Capacity	250	Nm3/h



Project challenge

- Potential player of SMR technology onsite hydrogen production in market

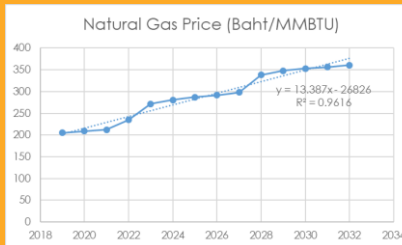




Feasibility Study 2018: Hydrogen Production from Natural Gas

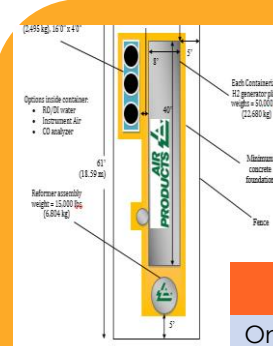
Prism H₂ Generators PHG250 Capacity of H₂ Production = 500 kg/d Prism H₂ Generators PHG250

Natural Gas Price Forecast In 2019-2032



Feasibility Analysis

Sensitivity Analysis																	
Year	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	
Operating Day	Days	350	350	350	350	350	350	350	350	350	350	350	350	350	350	350	350
Hydrogen Production																	
Hydrogen Production	kg/year	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000
Hydrogen Cost	Baht/kg	233	236.48	242.13	250.14	258.44	266.14	273.71	281.41	289.02	296.18	303.76	311.10	318.88	326.77	334.77	342.70
Total Revenue (Target for IRR14%)	MB/year	40.80	40.80	40.80	40.80	40.80	40.80	40.80	40.80	40.80	40.80	40.80	40.80	40.80	40.80	40.80	40.80
CAPEX	MB	136.5	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
OPEX																	
Natural Gas Price	Baht/MMBTU	209	212	225	272	281	287	292	298	338	348	353	356	361	360	390	403
Natural Gas Cost	MB/year	7.05	7.15	7.93	9.17	9.40	9.60	9.80	10.05	11.40	11.70	11.91	12.01	12.18	13.15	13.40	13.60
Electric Power Cost	MB/year	30	3.30	3.82	3.92	4.05	4.17	4.29	4.42	4.56	4.69	4.83	4.96	5.13	5.28	5.44	5.60
Portable Water Cost	MB/year	30	0.09	0.09	0.10	0.10	0.11	0.11	0.11	0.11	0.12	0.12	0.12	0.13	0.13	0.13	0.14
Other Cost (20% CAPEX)	MB/year	30	4.10	4.22	4.34	4.47	4.61	4.75	4.89	5.04	5.19	5.34	5.50	5.67	5.84	6.01	6.19
SCBA Cost (10% Revenue)	MB/year	30	0.41	0.41	0.41	0.41	0.41	0.41	0.41	0.41	0.41	0.41	0.41	0.41	0.41	0.41	0.41
Total OPEX	MB/year	-	15.35	15.70	16.73	18.24	18.82	19.30	19.76	20.26	21.91	22.56	23.06	23.49	24.91	25.33	26.15
Summary																	
Revenue	MB/year	41	41	41	41	41	41	41	41	41	41	41	41	41	41	41	41
CAPEX	MB	136.5	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
OPEX	MB/year	15.35	15.70	16.73	18.24	18.82	19.30	19.76	20.26	21.91	22.56	23.06	23.49	24.91	25.33	26.15	26.15
Raw Gas	MB/year	-	136.5	25	24	23	22	21	21	19	18	17	17	17	15	15	15
EBIT (15 years)	MB/year	9	9	9	9	9	9	9	9	9	9	9	9	9	9	9	9
EBIT (15 years)	MB/year	16.4	16.0	15.0	13.5	12.9	12.4	11.9	11.4	9.8	9.1	8.6	8.2	7.7	6.4	5.5	5.5
Tax	MB/year	3.3	3.2	3.0	2.7	2.6	2.5	2.4	2.3	2.0	1.8	1.7	1.6	1.5	1.3	1.1	1.1
Net Profit	MB/year	13.65	22.2	21.9	21.1	19.9	19.4	19.0	18.7	16.3	16.9	16.4	16.0	15.7	15.3	14.2	13.5
Economic Analysis																	
IRR		11.05%															
NPV		29.67 MB															



NG/Utility	Quality
Natural Gas	3,650 scfh
Power	126 kw
Portable water	204 gph (0.72 m3/h)

CAPEX	Amount
On-site installation	66.5 MB
Equipment	52.5 MB
Civil Work	17.5 MB
Total CAPEX	136.5 MB

H₂ Production = 500 kg/d

Economic Study



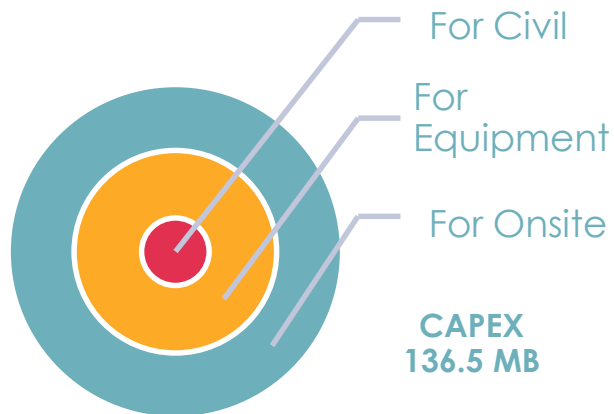
Project lifetime: 15 yrs
Tax: 20%
WACC: 11.05%

Therefore H₂ Price = 345 Baht/kgH₂



Feasibility Study 2018: Hydrogen Production from Natural Gas

Prism H₂ Generators PHG250 Capacity of H₂ Production = 500 kg/d



Economic Study

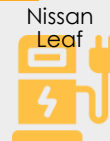
WACC: 11.05%

**Therefore H₂ Price
= 345 Baht/kgH₂**

Economic Study



ICE
2.5 THB/km



Nissan Leaf
EV
0.8 THB/km



Toyota Mirai
FCV
3.7+ THB/km



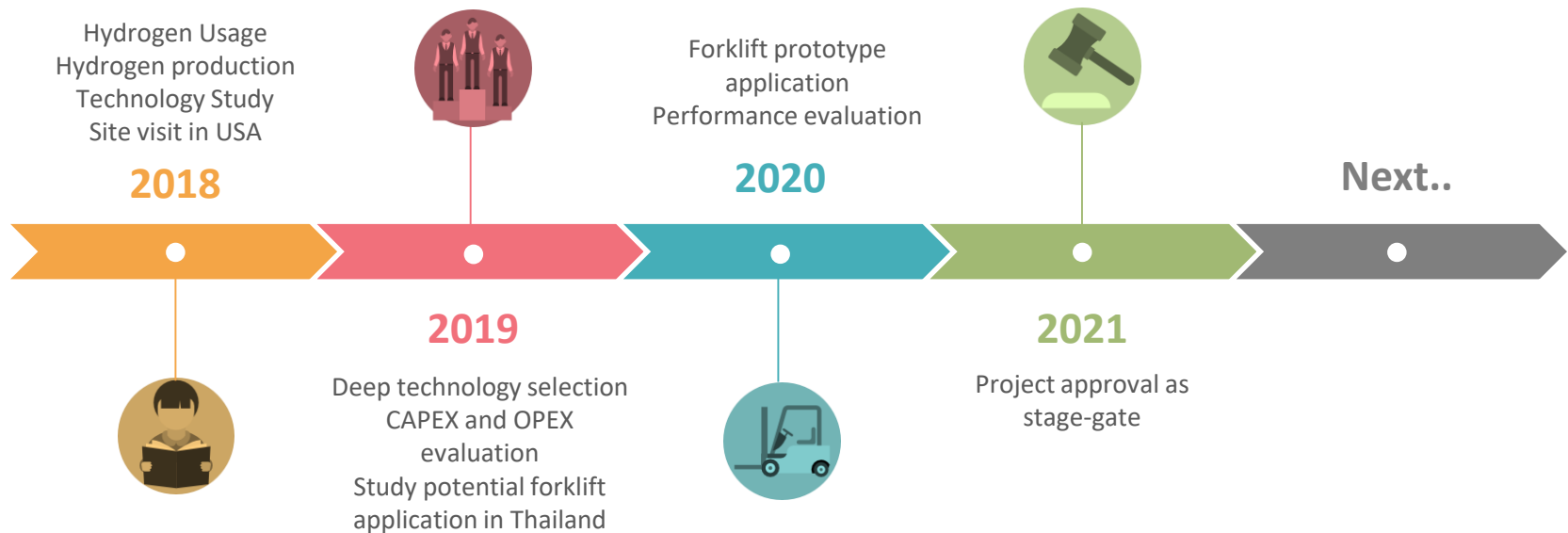
TOYOTA MIRAI

Compare at distance
270 miles (432 km)

Source: <https://www.standard.co.uk/lifestyle/motors/how-much-does-a-hydrogen-car-cost-to-run-a3595841.html>



Roadmap Timeline





Cross Functional Team



This project is the cooperation of GSP, InI and GBD team.





Knowledge sharing

- Innovation website



THANK YOU