



POLITECNICO
DI MILANO



ESSELUNGA LOGISTICS NETWORK

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CONTEXT AND GOAL IDENTIFICATION

Stakeholders: clients and Esselunga company

Goal: analyse the Esselunga logistic network

STEPS

NETWORK CONSTRUCTION

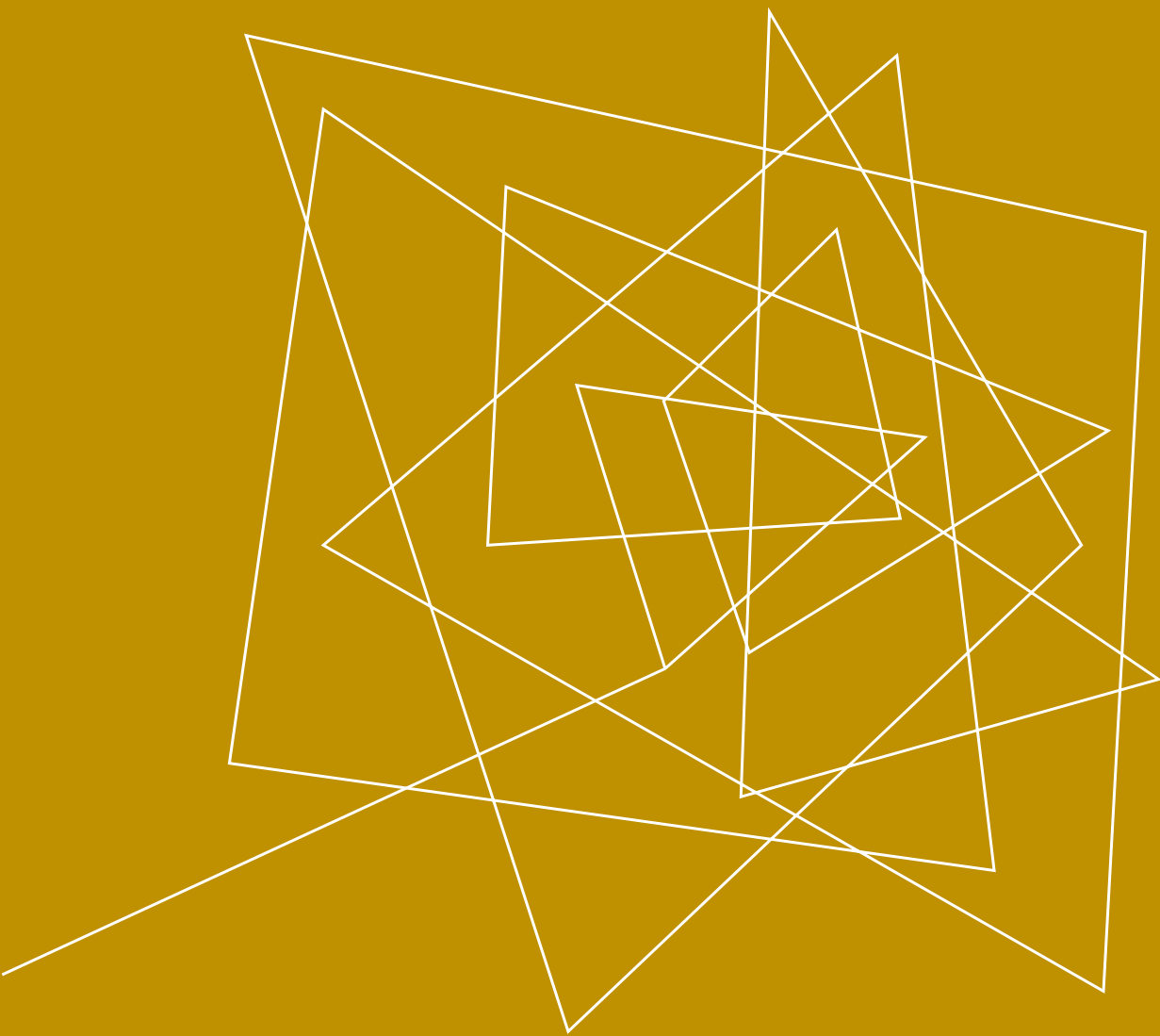
Presentation of the data, Route Assignment, igrph network creation

ANALYSIS

The classical network analysis are presented: Macro, Micro, Meso

WHAT-IF

Further possible analysis



NETWORK CONSTRUCTION



DATA

FROM ESSELUNGA

Location distribution center of Pioltello

List of the point of sales

Approximative flows of goods transported

FROM OPEN DATA REGIONE LOMBARDIA

Data of the point of sales:

- Coordinates
- Size

MERGE OF THE TWO SOURCES



ROUTE ASSIGNMENT

QGIS

1. From OSM the shapefile
2. Algorithm shortest path

PROBLEM:

- Unclassified route
- Unable to estimate level of approximation

R with stplanr

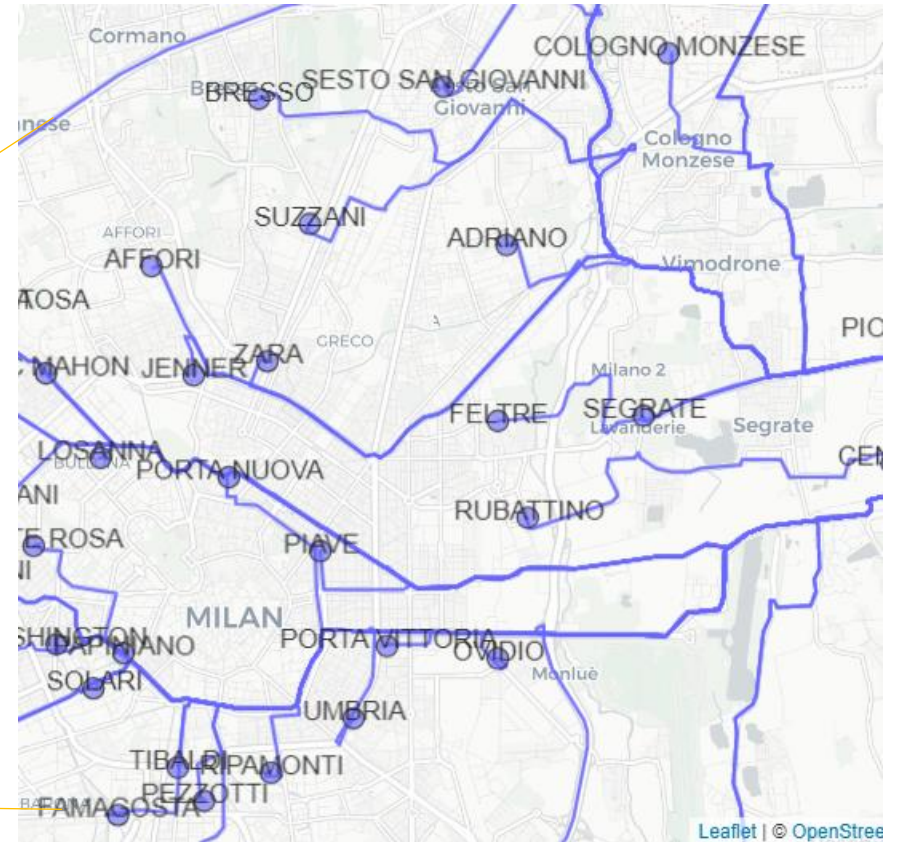
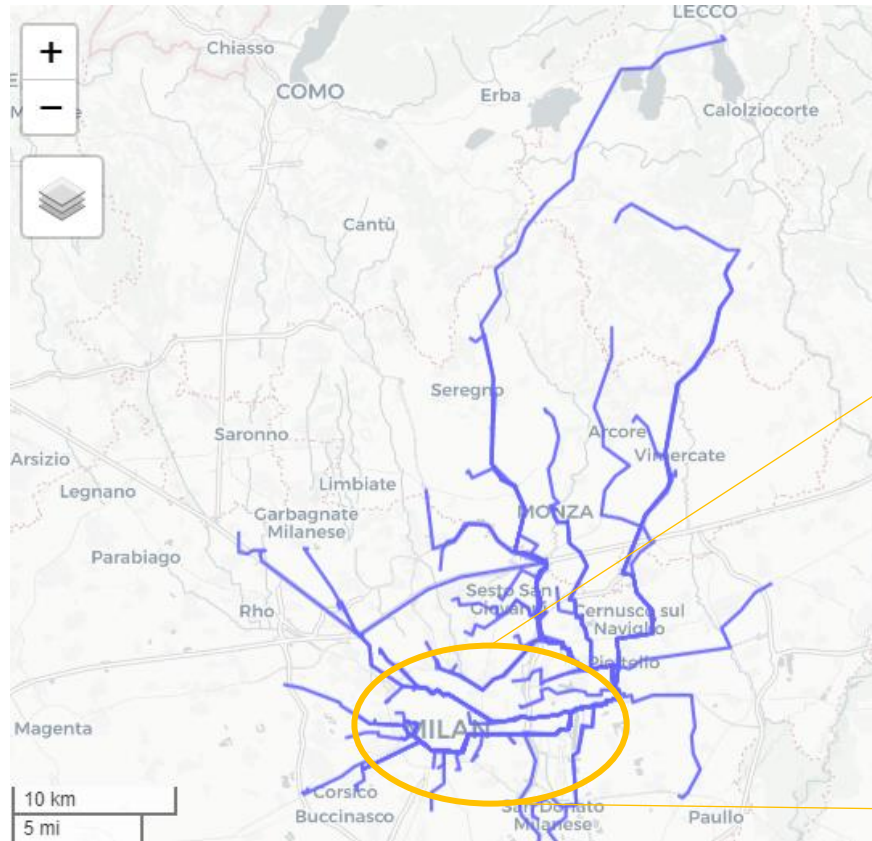
Use function `route()`. Input:

- Coordinates
- Routing function -> `osrmRoute()`

PROBLEM:

- Only three profiles (car/bike/foot)

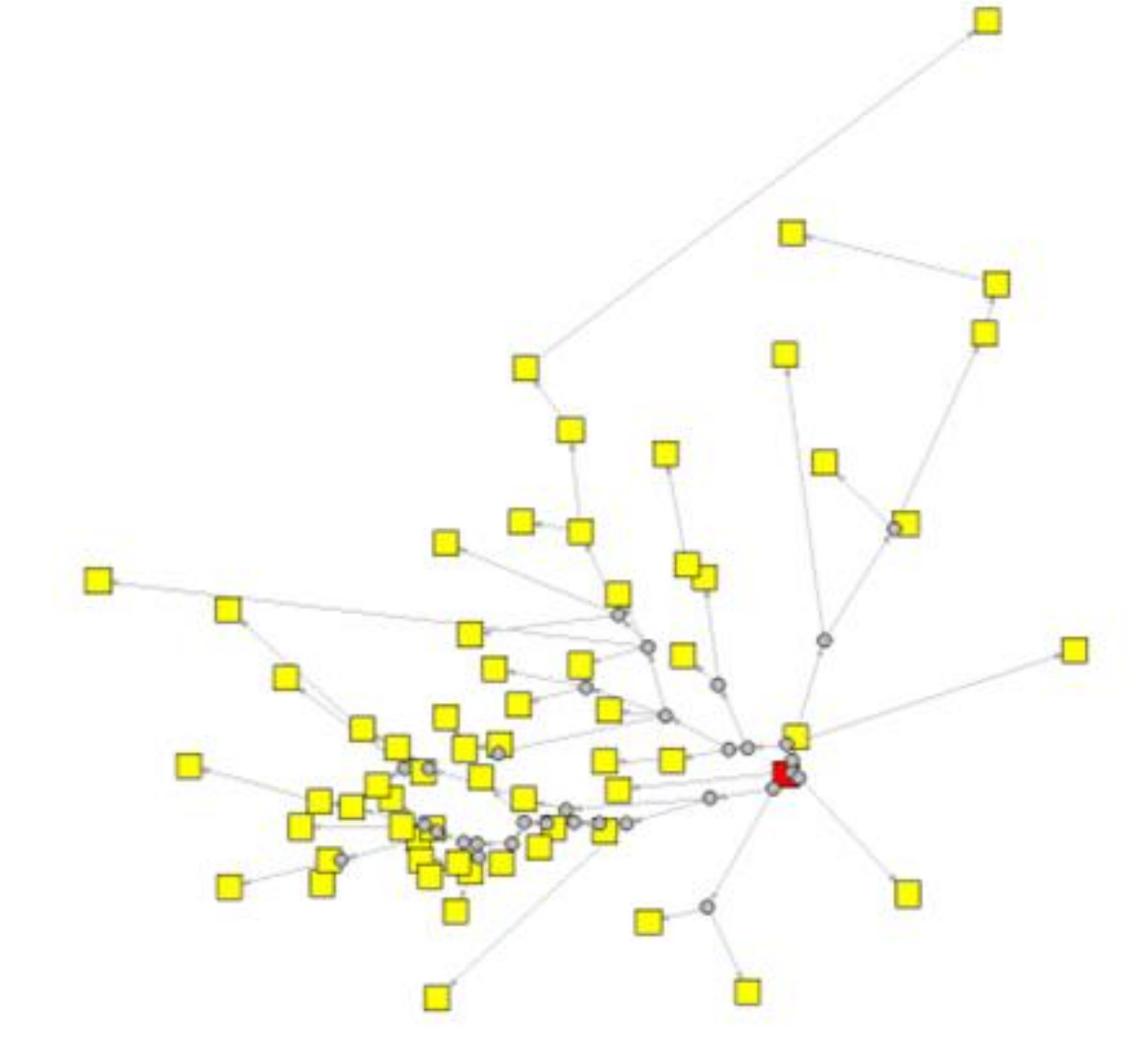
THE NETWORK FROM ROUTE()

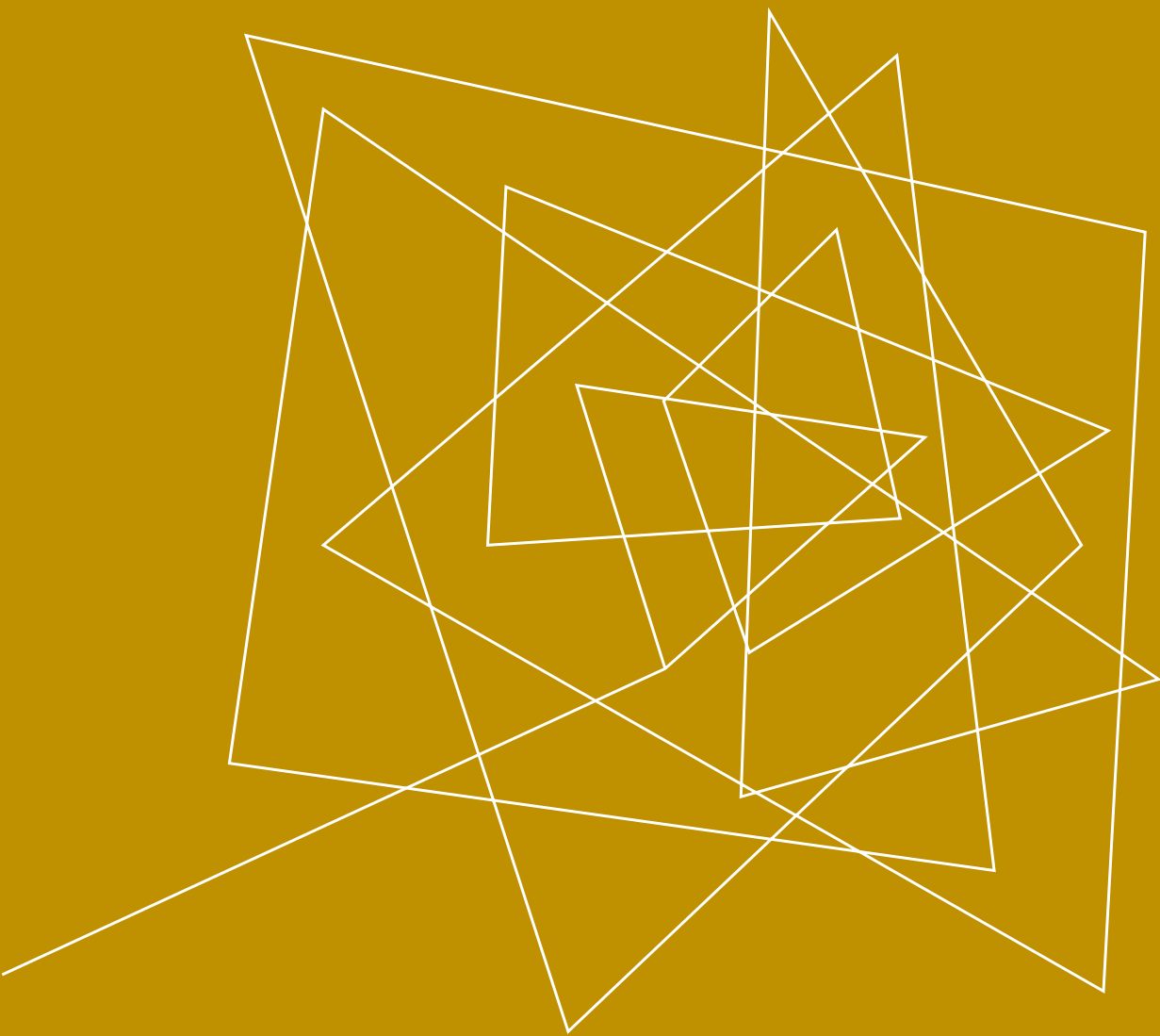


FROM IGRAPH

Given the route, we can create the logical network with igraph

- Yellow & square: Point of sales
- Red & square: Distribution centre
- Gray & circle: deviation points





NETWORK ANALYSIS

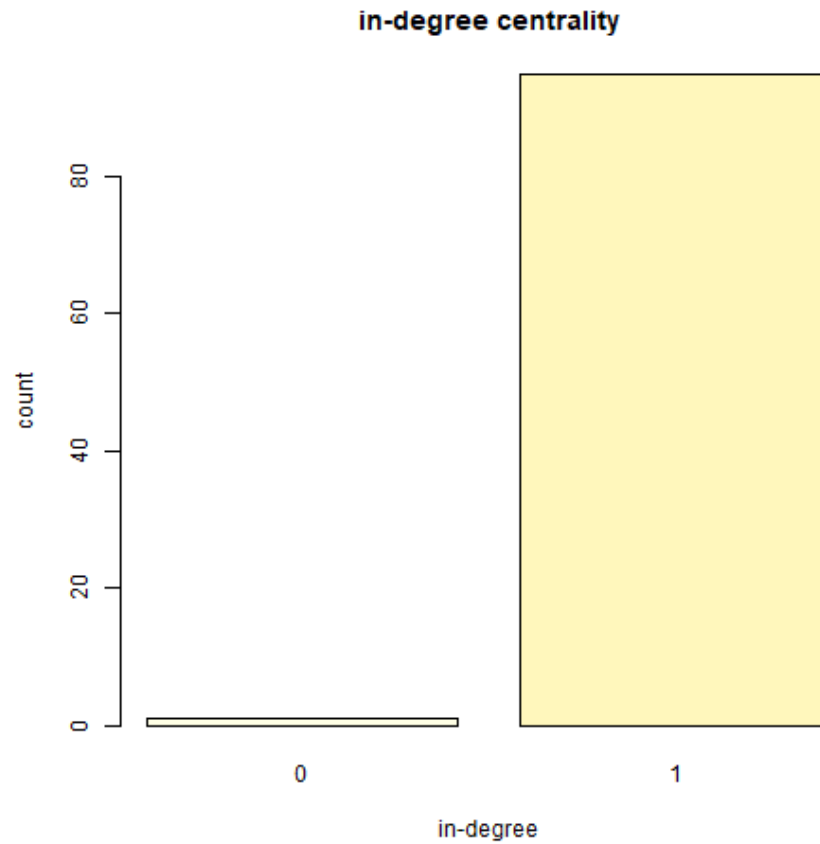


MACRO-SCALE ANALYSIS

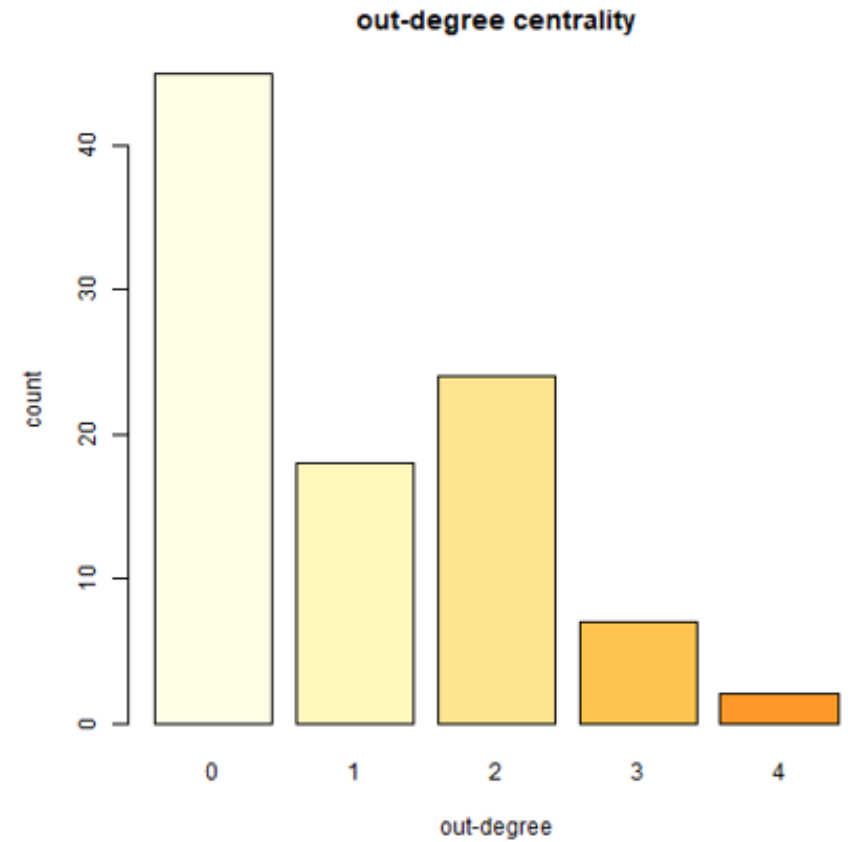
- **SIZE: 96**
63 point of sales, 32 fictitious nodes, 1 distribution center
- **NUMBER OF COMPONENTS: 1**
Just one connected subnetwork
- **DIAMETER: 50.5 KM OR 64.98 MIN**
- **DENSITY: 0.011**
Sparse network
- **CLUSTERING COEFFICIENT: 0.019**
The network is not redundant

MICRO-SCALE ANALYSIS: DEGREE CENTRALITY

IN-DEGREE

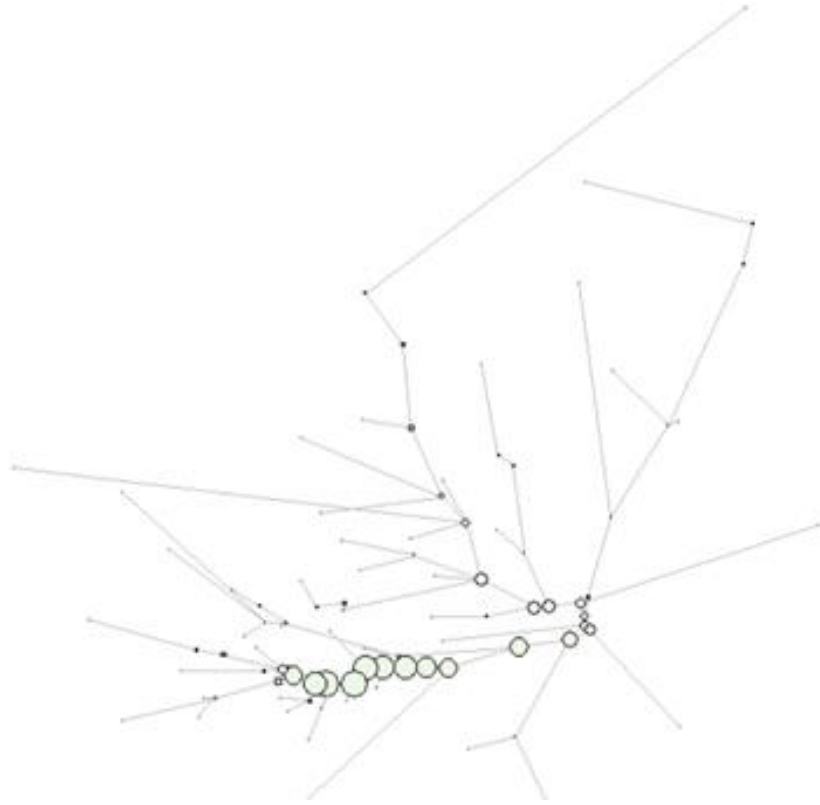


OUT-DEGREE

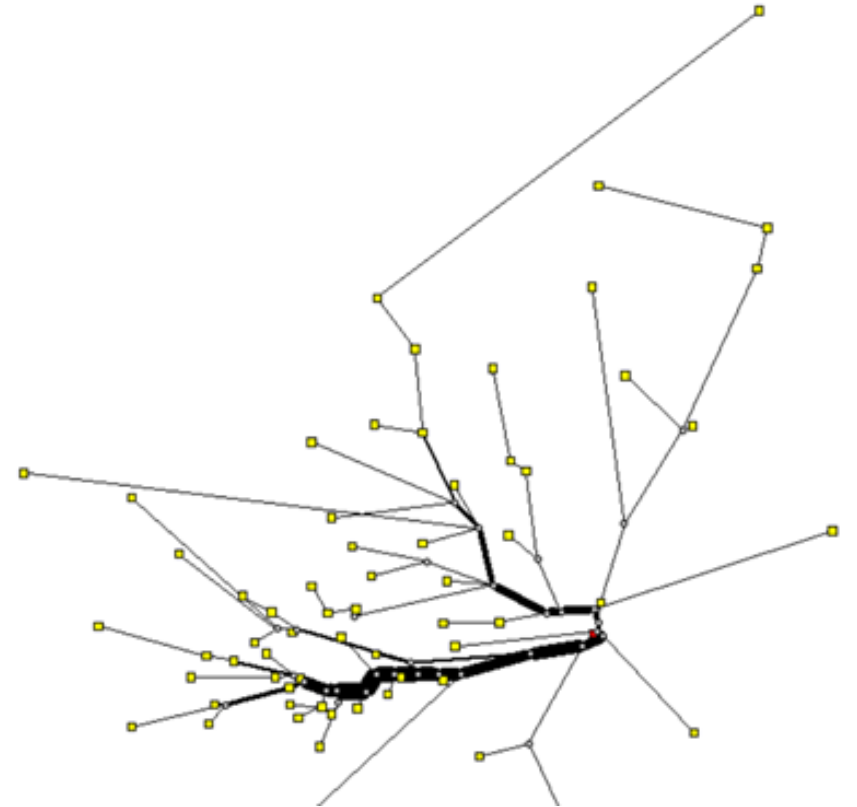


MICRO-SCALE ANALYSIS: BETWEENNESS CENTRALITY

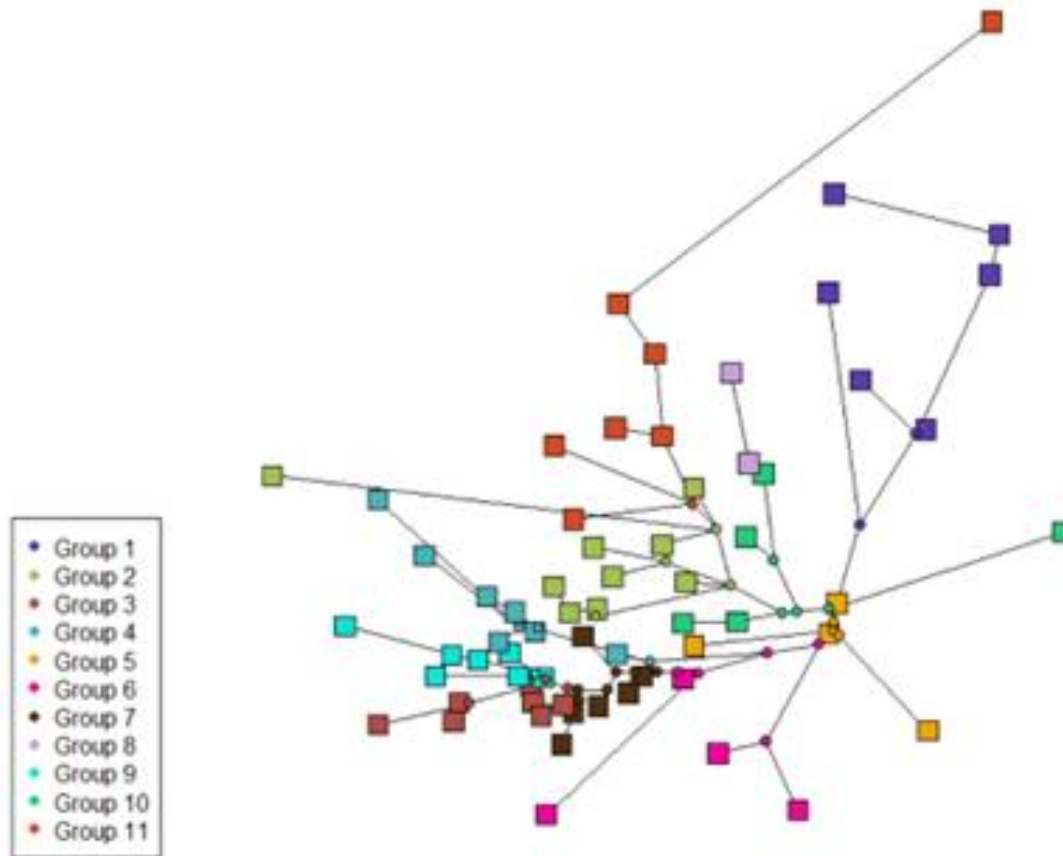
NODES



EDGES

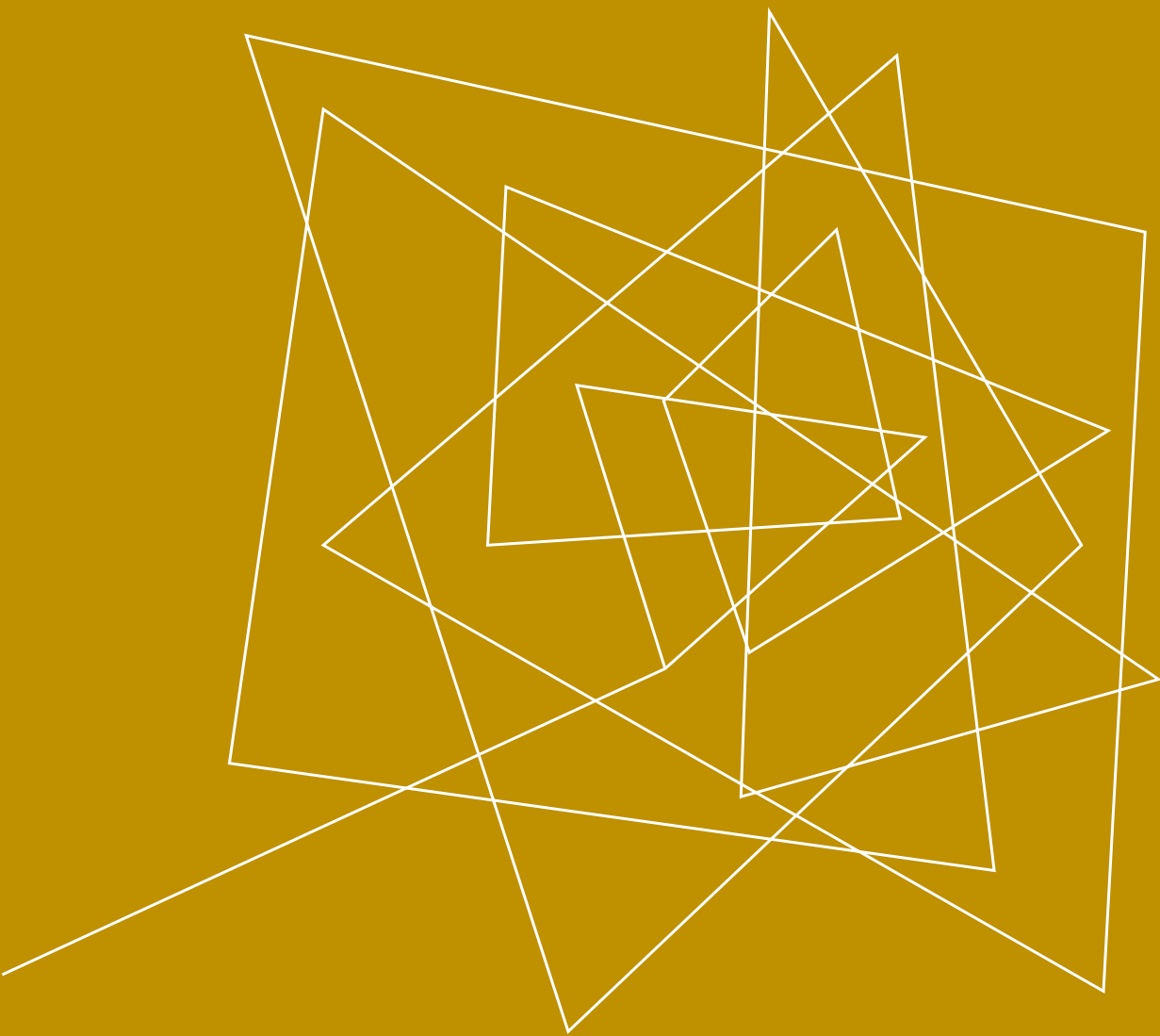


MESO-SCALE ANALYSIS



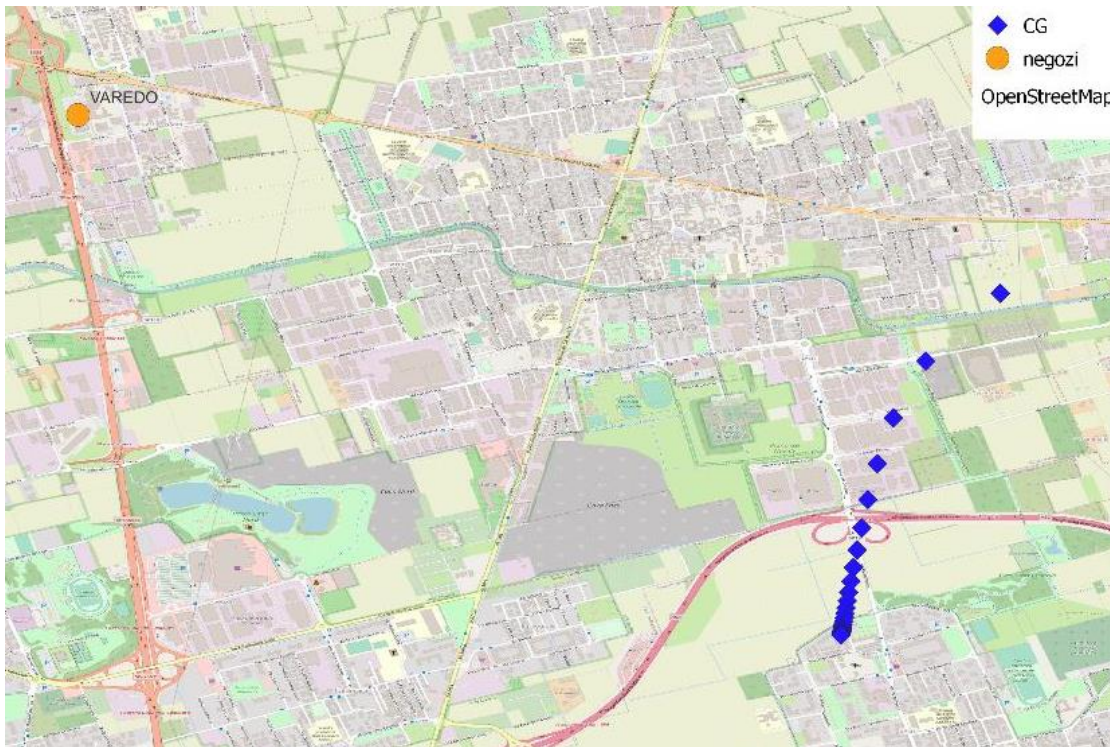
COMMUNITY DETECTION

- Newman method
- Mutual help communities in case of disruption of deliveries



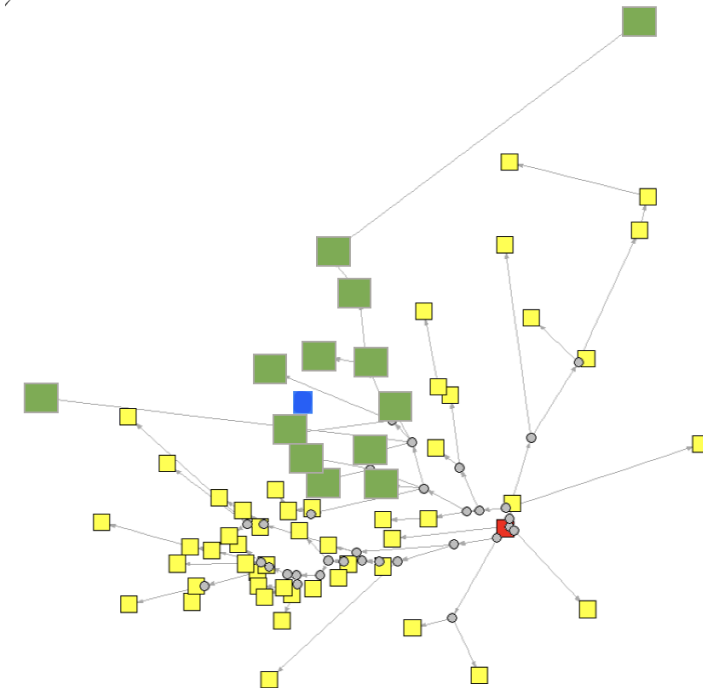
WHAT-IF ANALYSIS

WHAT IF - TWO DISTRIBUTION CENTRES

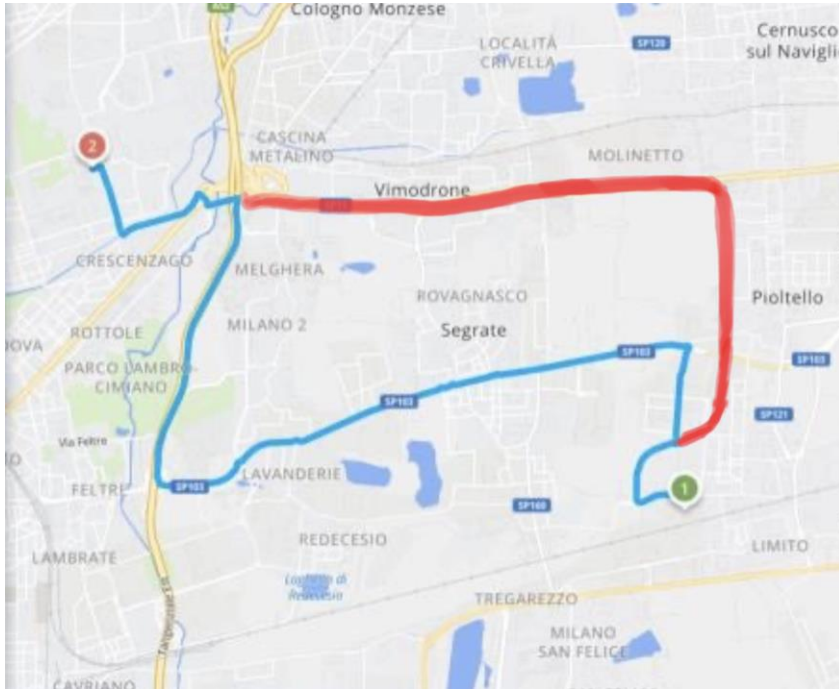


CENTRE OF GRAVITY METHOD

$$\min(\text{Total Cost}) = \min \sum [F \cdot R \cdot d(x, y)]$$



WHAT IF – DATA ROAD TRUCK



SOME SOLUTIONS:

- `route()` with a routing function designed for truck
- Using `osrm.profile` for truck. Some data are needed (height, width, length and weight)
- The actual truck route planner used by Esselunga

WHAT IF - DETAILED DATA ABOUT SALES



DETAILED DATA
OF SUPPLIES



SHELF PRICE OF
PRODUCTS



SALES BY
PRODUCT

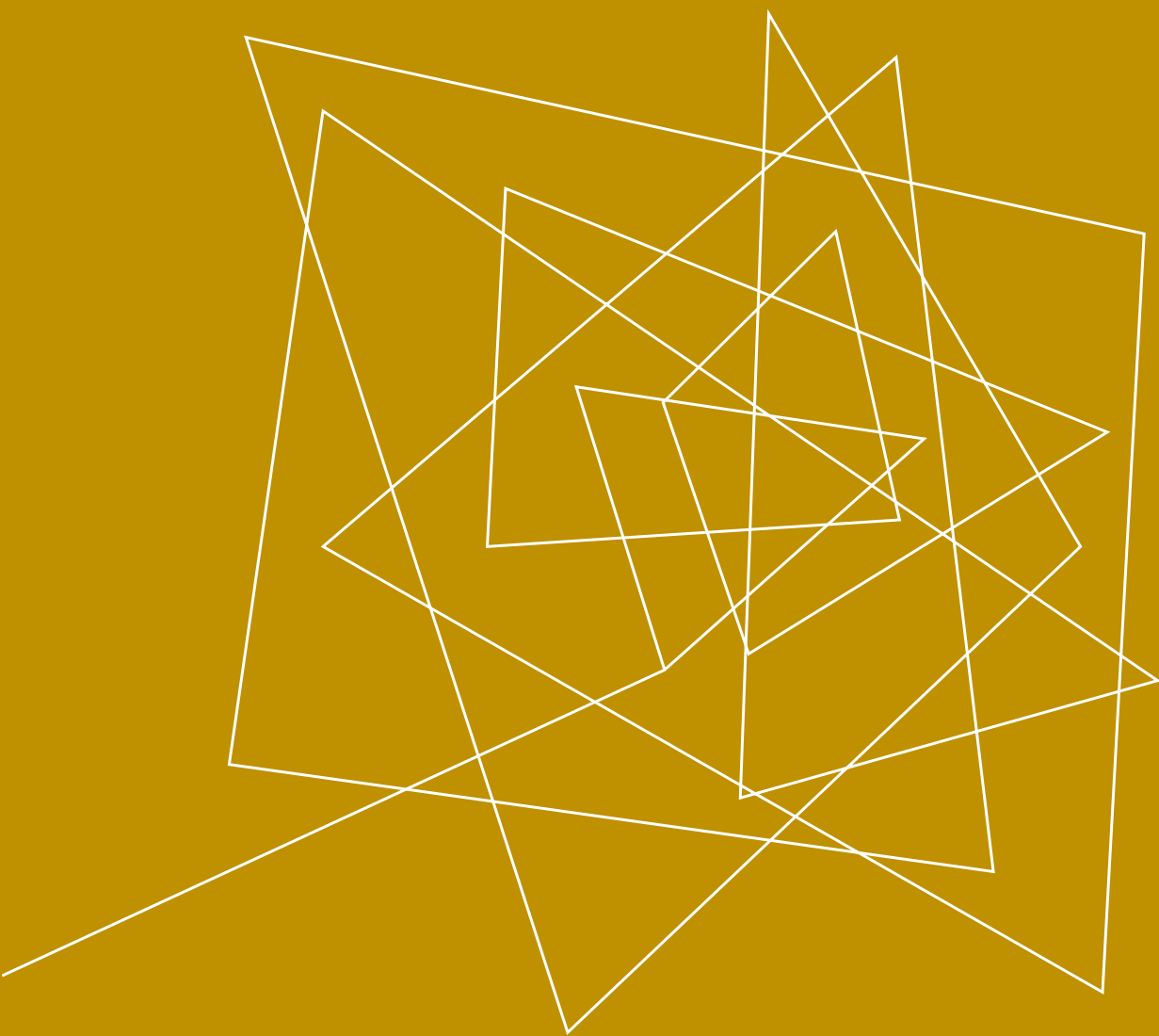
ESTIMATION OF SALES-LOSS RISK
and
PRIORITIZATION STRATEGY

WHAT IF – SUPPLIES’ SCHEDULE DATA

		HOUR OF DEPARTURE FROM PIOLTELLO							
POINT OF SALES		1	4	7	10	13	16	19	22
	Lecco	x			x	x	x		
	Zara	x	x			x	x		x
	Monza		x	x		x	x	x	
	Seregno	x	x				x	x	

MINIMIZATION OF COSTS OF TRANSPORTATION

- Min N° trucks necessary
- Min N° trips during the night
- Min N° trips in peak hour
- Supply shops reachable from heavily trafficked roads during off-peak hours.



Q&A