



## Discrete Optimization

## Metaheuristics for the online printing shop scheduling problem

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## ABSTRACT

In this work, the online printing shop scheduling problem is considered. This challenging real-world scheduling problem, that emerged in the present-day printing industry, corresponds to a flexible job shop scheduling problem with sequencing flexibility; and it presents several complicating requirements such as resumable operations, periods of unavailability of the machines, sequence-dependent setup times, partial overlapping between operations with precedence constraints, and fixed operations, among others. A local search strategy and metaheuristics are proposed and evaluated. Based on a common representation scheme, trajectory and populational metaheuristics are considered. Extensive numerical experiments on large-sized instances show that the proposed methods are suitable for solving practical instances of the problem; and that they outperform a half-heuristic-half-exact off-the-shelf solver by a large extent. In addition, numerical experiments on classical instances of the flexible job shop scheduling problem show that the proposed methods are also competitive when applied to this particular case.

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## 1. Introduction

This paper deals with the online printing shop (OPS) scheduling problem introduced in Lunardi, Birgin, Laborie, Ronconi, and Voos (2020a). The problem is a flexible job shop (FJS) scheduling problem with sequencing flexibility and a wide variety of challenging features, such as non-trivial operations' precedence relations given by an arbitrary directed acyclic graph (DAG), partial overlapping among operations with precedence constraints, periods of unavailability of the machines, resumable operations, sequence-dependent setup times, release times, and fixed operations. The goal is the minimization of the makespan.

The OPS scheduling problem represents a real-world problem of the present-day printing industry. Online printing shops receive a wide variety of online orders of diverse clients per day. Orders include the production of books, brochures, calendars, cards (business, Christmas, or greetings cards), certificates, envelopes, flyers, folded leaflets, as well as beer mats, paper cups, or napkins, among

many others. Naturally, the production of these orders includes a printing operation. Aiming to reduce the production cost, a cutting stock problem is solved to join the printing operations of different placed orders. These merged printing operations are known as *ganging operations*. The production of the orders whose printing operations were ganged constitutes a single job. Operations of a job also include cutting, embossing (e.g., varnishing, laminating, hot foil), and folding operations. Each operation must be processed on one out of multiple machines with varying processing times. Due to their nature, the structure of the jobs, i.e., the number of operations and their precedence relations, as well as the routes of the jobs through the machines, are completely different. Multiple operations of the same type may appear in a job structure. For example, in the production of a book, multiple independent printing operations corresponding to the book cover and the book pages are commonly required. Disassembling and assembling operations are also present in a job structure, e.g., at some point during the production of a book, cover and pages must be gathered together. A simple example of a disassembling operation is the cutting of the printed material of a ganged printing operation. Another example of a disassembling operation occurs in the production of catalogs. Production of catalogs for a franchise usually presents a complex production plan composed of several operations (e.g., printing,

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cutting, folding, embossing). Once catalogs are produced, the production is branched into several independent sequences of operations, i.e., one sequence for each franchise partner. This is due to the fact that for each partner a printing operation must be performed in the catalog cover to denote the partner's address and other information. Subsequently, each catalog must be delivered to its respective partner.

Several important factors that have a direct impact on the manufacturing system and its efficiency, must be taken into consideration in the OPS scheduling problem. Machines are flexible, which means they can perform a wide variety of tasks. To produce something in a flexible machine requires the machine to be configured. The configuration or setup time of a machine depends on its current configuration and the characteristics of the operation to be processed. A printing operation has characteristics related to the size of the paper, its weight, the required set of colors, and the type of varnishing, among others. Consider now two consecutive operations that are processed on the same machine; the more different the two operations are, the more time consuming the setup will be. Thus, setup operations are sequence-dependent. Working days are divided into three eight-hour shifts, namely, morning, afternoon/evening, and overnight shift, in which different groups of workers perform their duties. However, the presence of all three shifts depends on the working load. When a shift is not present, the machines are considered unavailable. In addition to shift patterns, other situations such as machines' maintenance, pre-scheduling, and overlapping of two consecutive time planning horizons imply machines' downtimes. Operations are resumable, in the sense that the processing of an operation can be interrupted by a period of unavailability of the machine to which the operation has been assigned; the operation being resumed as soon as the machine returns to be active. On the other hand, setup operations cannot be interrupted; the end of a setup operation must be immediately followed by the beginning of its associated regular operation. This is because a setup operation might include cleaning the machine before the execution of an operation. If we assume that a period of unavailability of a machine corresponds to pre-scheduled maintenance, the machine cannot be opened and half-cleaned, the maintenance operation executed, and then the cleaning operation finished after the interruption. The same situation occurs if the period of unavailability corresponds to a night shift during which the store is closed. In this case, the half-cleaned opened machine could get dirty because of dust or insects during the night. Operations that compose a job are subject to precedence constraints. The classical conception of precedence among a pair of operations called predecessor and successor means that the predecessor must be fully processed before the successor can start to be processed. However, in the OPS scheduling problem, some operations connected by a precedence constraint may overlap to a certain predefined extent. For instance, a cutting operation preceded by a printing operation may overlap its predecessor: if the printing operation consists in printing a certain number of copies of something, already printed copies can start to be cut while some others are still being printed. Fixed operations (i.e., with starting time and machine established in advance) can also be present in the OPS. This is due to the fact that customers may choose to visit the OPS to check the quality of the outcome product associated with that operation. This is mainly related to printing quality, so most fixed operations are printing operations. Fixed operations are also useful to assemble the schedule being executed with the schedule of a new planning horizon.

The OPS scheduling problem is NP-hard, since it includes as a particular case the job shop scheduling problem which is known to be strongly NP-hard (Garey, Johnson, & Sethi, 1976). In this work, a heuristic method able to tackle the large-sized practical instances of the OPS scheduling problem is proposed. First, we extend the

local search strategy introduced in Mastrolilli and Gambardella (2000) to deal with the FJS scheduling problem. The local search is based on the representation of the operations' precedences as a graph in which the makespan is given by the longest path from the "source" to the "target" node. In the present work, this underlying graph is extended to cope with the sequencing flexibility and, more relevantly, with resumable operations and machines' downtimes. With the help of the redefined graph, the main idea in Mastrolilli and Gambardella (2000), which consists in defining reduced neighbor sets, is also extended. The reduction of the neighborhood, that greatly speeds up the local search procedure, relies on the fact that the reduction of the makespan of the current solution requires the reallocation of an operation in a *critical path*, i.e., a path that realizes the makespan. With all these ingredients a local search for the OPS scheduling problem is proposed. To enhance the probability of finding better solutions, the local search procedure is embedded in metaheuristic approaches. A relevant ingredient of the metaheuristic approaches is the representation of a solution with two arrays of real numbers of the size of the number of non-fixed operations. One of the arrays represents the assignment of non-fixed operations to machines; while the other represents the sequencing of the non-fixed operations within the machines. This is an indirect representation, i.e., it does not encode a complete solution. Thus, another relevant ingredient is the development of a *decoder*, i.e., a methodology to construct a feasible solution from the two arrays. One of the challenging tasks of the decoder is to sequence the fixed operations besides constructing a feasible semi-active schedule. The representation scheme, the decoder and the local search strategy are evaluated in connection with four metaheuristics. Two of the metaheuristics, genetic algorithms (GA) and differential evolution (DE), are populational methods; while the other two, namely iterated local search (ILS) and tabu search (TS), are trajectory methods. Since the proposed GA and DE include a local search, they can be considered memetic algorithms.

The paper is structured as follows. Section 2 presents a literature review. Section 3 describes the OPS scheduling problem. Section 4 introduces the way in which the two key elements of a solution (assignment of operations to machines and sequencing within the machines) are represented and how a feasible solution is constructed from them. Section 5 introduces the proposed local search. The metaheuristic approaches are given in Section 6. Numerical experiments are presented and analyzed in Section 7. Final remarks and conclusions are given in the last section.

## 2. Literature review

Many works in the literature deal with the FJS scheduling problem; see Chaudhry and Khan (2016) for a recent review and Cinar, Topcu, and Oliveira (2015) for a taxonomy. On the other hand, only a few papers, mostly inspired by practical applications, tackle the FJS scheduling problem with sequencing flexibility. The literature review below aims to show that no published work addressed an FJS scheduling problem with sequencing flexibility including simultaneously all the complicating features that are present in the OPS scheduling problem. As it will be shown in the forthcoming sections, these features are crucial in the development of the proposed method.

The FJS with sequencing flexibility was recently described through mixed integer linear programming (MILP) and constraint programming (CP) formulations. In Özgüven, Özbakır, and Yavuz (2010), a MILP model for the FJS was considered. This model was adapted to the sequencing flexibility scenario in Birgin et al. (2014), where an alternative MILP model was also presented. In both models, precedence constraints among operations are given by a DAG. A model for an FJS scheduling problem with sequencing

and process plan flexibility, in which precedences between operations are given by an AND/OR graph, was proposed in Lee, Moon, Bae, and Kim (2012). The MILP model introduced in Birgin et al. (2014) was extended to encompass all the requirements of the OPS scheduling problem in Lunardi et al. (2020a), where a CP model for the OPS scheduling problem was also proposed. The model proposed in Birgin et al. (2014) was extended in a different direction in Andrade-Pineda, Canca, Gonzalez-R, and Calle (2020) to consider dual resources (machines and workers with different abilities).

In Gan and Lee (2002) a practical application of the mold manufacturing industry that can be seen as an FJS scheduling problem with sequencing and process plan flexibility is considered. The problem is tackled with a branch and bound algorithm. The simultaneous optimization of the process plan and the scheduling problem is uncommon in the literature, as well as the usage of an exact method. In Kim, Park, and Ko (2003), where the same problem is addressed, a symbiotic evolutionary algorithm is proposed. (Note that the problem addressed in Gan and Lee (2002) and Kim et al. (2003) does not possess any of the complicating features of the OPS scheduling problem.) Due to its computational complexity, most papers in the literature tackle the FJS with sequencing flexibility using heuristic approaches. A problem originated in the glass industry is described in Alvarez-Valdés, Fuertes, Tamarit, Giménez, and Ramos (2005). The problem they addressed includes some of the characteristics of the OPS scheduling problem such as resumable operations, periods of unavailability of the machines, and partial overlapping. In addition, some operations present no-wait constraints. The minimization of a non-regular criterion based on due dates is proposed. To solve the problem, a heuristic method combining priority rules and local search is presented. However, no numerical results are shown and no mathematical formulation of the problem is given. In Vilcot and Billaut (2008), a scheduling problem that arises in the printing industry is addressed with a bi-objective genetic algorithm based on the NSGA II. Unlike in the OPS scheduling problem, in the version of the problem they investigated, operations precedence constraints are limited to the case in which each operation can have at most one successor. An MILP model for the FJS with sequencing flexibility that allows for precedence constraints given by a DAG was introduced in Birgin et al. (2014). For this problem, heuristic approaches were presented in Birgin, Ferreira, and Ronconi (2015) and Lunardi, Voos, and Cherri (2019). In Birgin et al. (2015) a list scheduling algorithm and its extension to a beam search method were introduced. In Lunardi et al. (2019), a hybrid method that combines an imperialist competitive algorithm and tabu search was proposed. In Rossi and Lanzetta (2020), an FJS scheduling problem in the context of additive/subtractive manufacturing is tackled. Process planning and sequencing flexibility are simultaneously considered. Both features are modeled through a precedence graph with conjunctive and disjunctive arcs and nodes. Numerical experiments using an ant colony optimization procedure aiming to minimize the makespan are presented to validate the proposed approach. With respect to the features of the OPS scheduling problem, only the sequence-dependent setup time is considered. In Vital-Soto, Azab, and Baki (2020), the minimization of the weighted tardiness and the makespan in an FJS with sequencing flexibility is addressed. Precedences between operations are given by a DAG as introduced in Birgin et al. (2014). For this problem, the authors introduce an MILP model and a biomimicry hybrid bacterial foraging optimization algorithm hybridized with simulated annealing. The method makes use of a local search based on the reallocation of critical operations. Numerical experiments with classical instances and a case study are presented to illustrate the performance of the proposed approach. The considered problem does not include any of the additional characteristics of the OPS scheduling problem. The FJS with sequencing flexibility in which precedences are given by

a DAG, and that allows for sequence-dependent setup times, was also considered in Cao, Lin, and Zhou (2019). For this problem, a knowledge-based cuckoo search algorithm was introduced that exhibits a self-adaptive parameters control based on reinforcement learning. However, other features such as machines' downtimes and resumable operations are absent in the considered problem. The scheduling of repairing orders and allocation of workers in an automobile repair shop is addressed in Andrade-Pineda et al. (2020). The underlying scheduling problem is a dual-resource FJS scheduling problem with sequencing flexibility that aims to minimize a combination of makespan and mean tardiness. For this problem, a constructive iterated greedy heuristic is proposed.

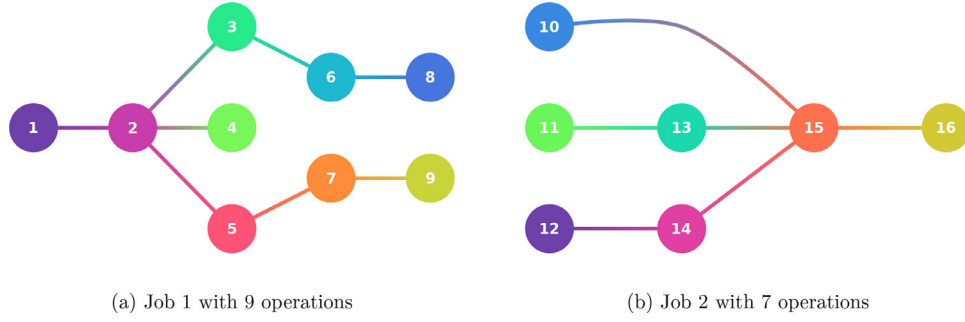
### 3. Problem description

In the OPS scheduling problem, there are  $n$  jobs and  $m$  machines. Each job  $i$  is decomposed into  $o_i$  operations with arbitrary precedence constraints represented by a directed acyclic graph (DAG). For simplicity, it is assumed that operations are numbered consecutively from 1 to  $o := \sum_{i=1}^n o_i$ ; and all  $n$  disjoint DAGs are joined together into a single DAG  $(V, A)$ , where  $V = \{1, 2, \dots, o\}$  and  $A$  is the set of all arcs of the  $n$  individual DAGs. (See Fig. 1.) For each operation  $i \in V$ , there is a set  $F(i) \subseteq \{1, \dots, m\}$  of machines by which the operation can be processed; the processing time of executing operation  $i$  on machine  $k \in F(i)$  is given by  $p_{ik}$ . Each operation  $i$  has a release time  $r_i$ .

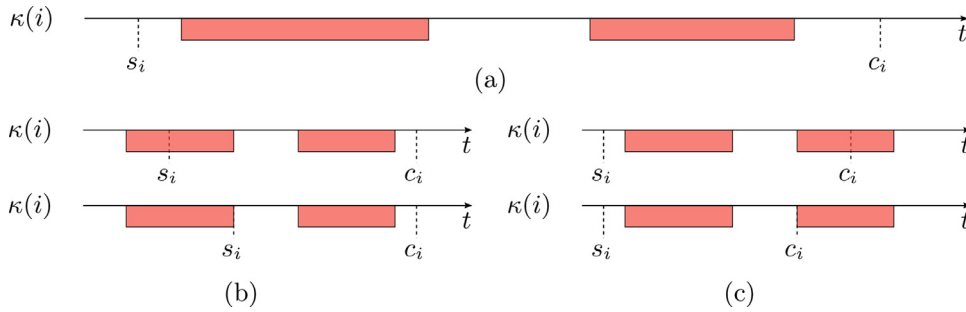
Machines  $k = 1, \dots, m$  have periods of unavailability given by  $[\underline{u}_1^k, \bar{u}_1^k], \dots, [\underline{u}_{q_k}^k, \bar{u}_{q_k}^k]$ , where  $q_k$  is the number of unavailability periods of machine  $k$ . Although preemption is not allowed, the execution of an operation can be interrupted by periods of unavailability of the machine to which it was assigned; i.e., operations are resumable. The starting time  $s_i$  of an operation  $i$  assigned to a machine  $\kappa(i)$  must be such that  $s_i \notin [\underline{u}_\ell^{\kappa(i)}, \bar{u}_\ell^{\kappa(i)}]$  for all  $\ell = 1, \dots, q_{\kappa(i)}$ . This means that the starting time may coincide with the end of a period of unavailability (the possible existence of a non-null setup time is being ignored here), but it cannot coincide with its beginning nor belong to its interior, since these two situations would represent a fictitious prior starting time<sup>1</sup>. In an analogous way, the completion time  $c_i$  must be such that  $c_i \notin (\underline{u}_\ell^{\kappa(i)}, \bar{u}_\ell^{\kappa(i)})$  for all  $\ell = 1, \dots, q_{\kappa(i)}$ , since violating these constraints would correspond to allowing a fictitious delayed completion time. It is clear that if operation  $i$  is completed at time  $c_i$  and  $c_i \in (\underline{u}_\ell^{\kappa(i)}, \bar{u}_\ell^{\kappa(i)})$  for some  $\ell$  then it is because the operation is actually completed at instant  $\underline{u}_\ell^{\kappa(i)}$ ; see Fig. 2.

The precedence relations  $(i, j) \in A$  have a special meaning in the OPS scheduling problem. Each operation  $i$  has a constant  $\theta_i \in (0, 1]$  associated with it. On the one hand, the precedence relation means that operation  $j$  can start to be processed after  $\lceil \theta_i \times p_{ik} \rceil$  units of time of operation  $i$  have already been processed, where  $k \in F(i)$  is the machine to which operation  $i$  has been assigned. We assume that the given value of  $\theta_i$  is such that the ongoing processing of operation  $i$  does not prevent the regular processing of operation  $j$ . (This assumption holds in the real-world instances of the OPS scheduling problem. However, aiming to increase the potential benefit of the overlapping, constants  $\theta_i$  ( $i \in V$ ) could be easily substituted with constants  $\theta_{i,\kappa(i),j,\kappa(j)}$  ( $(i, j) \in A$ ,  $\kappa(i) \in F(i)$ ,  $\kappa(j) \in F(j)$ ). On the other hand, the precedence relation imposes that operation  $j$  cannot be completed before the completion of operation  $i$ . See Fig. 3. In the figure, for a generic operation  $h$  assigned to machine  $\kappa(h)$ ,  $\bar{c}_h$  denotes the instant at which  $\lceil \theta_h \times p_{h,\kappa(h)} \rceil$  units of time of operation  $h$  have already been processed. Note that

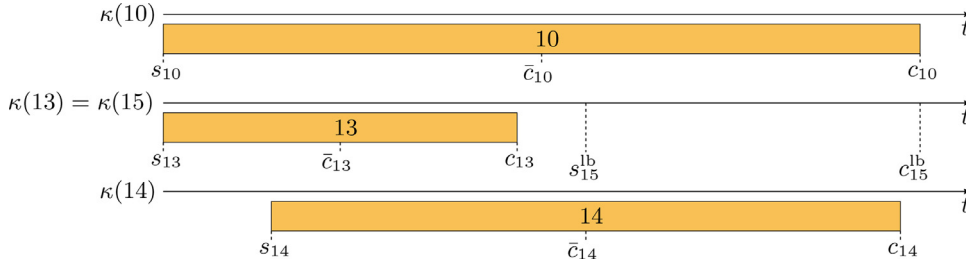
<sup>1</sup> If a machine is unavailable between instants 5 and 10 and we say the starting time of an operation in this machine is 7, then this is a "fictitious prior starting time" because the actual starting time is 10.



**Fig. 1.** Directed acyclic graph representing precedence constraints between operations of two different jobs with 9 and 7 operations, respectively. Nodes represent operations and arcs, directed from left to right, represent precedence constraints. Operations are numbered consecutively from 1 to 16. So,  $V = \{1, 2, \dots, 16\}$  and  $A = \{(1, 2), (2, 3), (2, 4), (2, 5), (3, 6), (4, 6), (5, 7), (6, 8), (7, 9), (10, 15), (11, 13), (12, 14), (13, 15), (14, 15), (15, 16)\}$ .



**Fig. 2.** Allowed and forbidden relations between the starting time  $s_i$ , the completion time  $c_i$ , and the periods of unavailability of machine  $\kappa(i)$ . In (a), allowed positions are illustrated. For further reference, it is worth mentioning that the sum of the sizes of the two periods of unavailability in between  $s_i$  and  $c_i$  is named  $u_i$ ; so the relation  $s_i + p_{i,\kappa(i)} + u_i = c_i$  holds. The top picture in (b) shows the forbidden situation  $s_i \in [\underline{u}_\ell^{\kappa(i)}, \bar{u}_\ell^{\kappa(i)}]$  for some  $\ell$ , that corresponds to a fictitious prior starting time. The valid value for  $s_i$  that corresponds to the same situation is illustrated in the bottom picture in (b). The top picture in (c) shows a forbidden situation in which  $c_i \in (\underline{u}_\ell^{\kappa(i)}, \bar{u}_\ell^{\kappa(i)}]$  for some  $\ell$ , that corresponds to a fictitious delayed completion time. The valid value for  $c_i$  that corresponds to the same situation is illustrated in the bottom picture in (c).



**Fig. 3.** According to the DAG in the right-hand-side of Fig. 1, we have  $(10, 15)$ ,  $(13, 15)$ , and  $(14, 15) \in A$ . This means that  $s_{15}^{\text{lb}} = \max\{\bar{c}_{10}, \bar{c}_{13}, \bar{c}_{14}\}$  is a lower bound for the starting time  $s_{15}$ ; while  $c_{15}^{\text{lb}} = \max\{c_{10}, c_{13}, c_{14}\}$  is a lower bound for the completion time  $c_{15}$ . If  $\kappa(15) = \kappa(13)$  and operation 15 is sequenced right after operation 13, then  $c_{13} + \gamma_{13,15,\kappa(15)}^{\text{I}}$  is another lower bound for  $s_{15}$ , where  $\gamma_{13,15,\kappa(15)}^{\text{I}}$  is the sequence-dependent setup time corresponding to the processing of operation 13 right before operation 15 on machine  $\kappa(15)$ . In addition,  $s_{15}$  must also satisfy  $s_{15} \geq r_{15}$ .

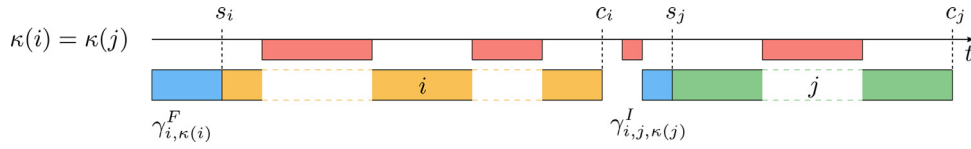
$\bar{c}_h$  could be larger than  $s_h + \lceil \theta_h \times p_{h,\kappa(h)} \rceil$  due to the machines' periods of unavailability.

Operations have a sequence-dependent setup time associated with them. If the execution of operation  $j$  on machine  $k$  is immediately preceded by the execution of operation  $i$ , then its associated setup time is given by  $\gamma_{ijk}^{\text{I}}$  (the super-index "I" stands for *intermediate* or *in between*); while, if operation  $j$  is the first operation to be executed on machine  $k$ , the associated setup time is given by  $\gamma_{jk}^{\text{F}}$  (the super-index "F" stands for *first*). Of course, setup times of the form  $\gamma_{jk}^{\text{F}}$  are defined if and only if  $k \in F(j)$  while setup times of the form  $\gamma_{ijk}^{\text{I}}$  are defined if and only if  $k \in F(i) \cap F(j)$ . Unlike the execution of an operation, the execution of a setup operation cannot be interrupted by periods of unavailability of the corresponding machine, i.e., setup operations are non-resumable. Moreover, the completion time of the setup operation must coincide with the starting time of the associated operation; see Fig. 4.

Finally, the OPS scheduling problem may have some operations that were already assigned to a machine and for which the start-

ing time has already been defined. These operations are known as *fixed* operations. Note that the setup time of the operations is sequence-dependent. Then, the setup time of a fixed operation is unknown and it depends on which operation (if any) will precede the execution of the fixed operation in the machine to which it was assigned. Let  $T \subseteq V$  be the set of indices of the fixed operations. Therefore, we assume that for  $i \in T$ ,  $s_i$  is given and that  $F(i)$  is a singleton, i.e.,  $F(i) = \{k_i\}$  for some  $k_i \in \{1, 2, \dots, m\}$ . Since a fixed operation  $i$  has already been assigned to a machine  $k_i$ , its processing time  $p_i = p_{i,k_i}$  is known. Moreover, the instant  $\bar{c}_i$  that is the instant at which  $\lceil \theta_i \times p_i \rceil$  units of time of its execution has already been processed, its completion time  $c_i$ , and the value  $u_i$  such that  $s_i + u_i + p_i = c_i$  can be easily computed taking the given starting time  $s_i$  and the periods of unavailability of machine  $k_i$  into account. It is assumed that, if  $i \in T$  and  $(j, i) \in A$ , then  $j \in T$ , i.e., predecessors of fixed operations are fixed operations as well. This assumption is not present in the MILP formulation of the problem introduced in Lunardi et al. (2020a). However, it is a valid assumption in practical instances of the problem; and assuming it holds





**Fig. 4.** Illustration of the fact that, unlike the processing of a regular operation, a setup operation cannot be interrupted by periods of unavailability of the machine to which the operation has been assigned. The picture also illustrates that the completion time of the setup operation must coincide with the starting time of the operation itself. In the picture, it is assumed that operation  $i$  is the first operation to be executed on machine  $\kappa(i)$ ; thus, the duration of its setup operation is given by  $\gamma_{i,\kappa(i)}^F$ .

eliminates the existence of infeasible instances and simplifies the development of a solution method. For further reference, we define  $\bar{o} = |V| - |T|$ , i.e.,  $\bar{o}$  is the number of non-fixed operations.

The problem, therefore, consists of assigning the non-fixed operations to the machines and sequencing all the operations while satisfying the given constraints. The objective is to minimize the makespan. Mixed integer linear programming and constraint programming models for the problem were given in Lunardi et al. (2020a).

#### 4. Representation scheme and construction of a feasible solution

In this section, we describe (a) the way the assignment of non-fixed operations to machines is represented, (b) the way the sequence of non-fixed operations assigned to each machine is represented and (c) the way a feasible solution is constructed from these two representations. From now on, we assume that all numbers that define an instance of the OPS scheduling problem are integer numbers. Namely, we assume that the processing times  $p_{ik}$  ( $i \in V$ ,  $k \in F(i)$ ), the release times  $r_i$  ( $i \in V$ ), the beginning  $\underline{u}_\ell^k$  and end  $\bar{u}_\ell^k$  of every period of unavailability of every machine ( $k = 1, \dots, m$ ,  $\ell = 1, \dots, q_k$ ), the setup times  $\gamma_{jk}^F$  ( $j \in V$ ,  $k \in F(j)$ ) and  $\gamma_{ijk}^I$  ( $i, j \in V$ ,  $k \in F(i) \cap F(j)$ ), and the starting times  $s_i$  of every fixed operation  $i \in T$  are integer values. It is very natural to assume that these constants are rational numbers; and the integrality can be easily obtained with a change of units.

##### 4.1. Representation of the assignment of non-fixed operations to machines

Let  $\{i_1, i_2, \dots, i_{\bar{o}}\} = V \setminus T$ , with  $i_1 \leq i_2 \leq \dots \leq i_{\bar{o}}$ , be the set of non-fixed operations. For each  $i_j$ , let  $K_{i_j} = (k_{i_j,1}, k_{i_j,2}, \dots, k_{i_j,|F(i_j)|})$  be a permutation of  $F(i_j)$ . Let  $\tilde{\pi} = (\tilde{\pi}_j \in [0, 1) : j \in \{1, \dots, \bar{o}\})$  be an array of real numbers that encodes the machine  $k_{i_j,\pi_j}$  to which each non-fixed operation  $i_j$  is assigned, where

$$\pi_j = \lfloor \tilde{\pi}_j |F(i_j)| + 1 \rfloor. \quad (1)$$

for  $j = 1, \dots, \bar{o}$ . For example, given  $F(i_j) = \{1, 4, 7\}$ , the permutation  $K_{i_j} = (1, 4, 7)$ , and  $\tilde{\pi}_j = 0.51$ , we have  $\pi_j = \lfloor 0.51 \times 3 + 1 \rfloor = 2$ , and, thus,  $k_{i_j,\pi_j} = k_{i_j,2} = 4$ ; implying that operation  $i_j$  is assigned to machine 4. For simplicity, we denote  $\kappa(i_j) = \kappa_{i_j,\pi_j}$ . Then, if we define  $\kappa(i)$  as the only element in the singleton  $F(i)$  for the fixed operations  $i \in T$ , it becomes clear that the array of real numbers  $\tilde{\pi} = (\tilde{\pi}_1, \dots, \tilde{\pi}_{\bar{o}})$  defines a machine assignment  $i \rightarrow \kappa(i)$  for  $i = 1, \dots, o$ ; see Fig. 5.

##### 4.2. Representation of a sequencing of the non-fixed operations

Let  $\tilde{\sigma} = (\tilde{\sigma}_j \in [0, 1) : j \in \{1, \dots, \bar{o}\})$  be an array of real numbers that encodes the order of execution of the non-fixed operations that are assigned to the same machine. Consider two non-fixed operations  $i_a$  and  $i_b$  such that  $\kappa(i_a) = \kappa(i_b)$ , i.e., that were assigned to the same machine. If  $\tilde{\sigma}_a < \tilde{\sigma}_b$  (or  $\tilde{\sigma}_a = \tilde{\sigma}_b$  and  $i_a < i_b$ ) and if there

is no path from  $i_b$  to  $i_a$  in the DAG  $(V, A)$ , then operation  $i_a$  is executed before operation  $i_b$ ; otherwise  $i_b$  is executed before  $i_a$ .

Let  $\sigma = (\sigma_j : j \in \{1, \dots, \bar{o}\})$  be a permutation of the set of non-fixed operations  $\{i_1, \dots, i_{\bar{o}}\}$  such that, for every pair of non-fixed operations  $\sigma_{j_1}$  and  $\sigma_{j_2}$  with  $\kappa(\sigma_{j_1}) = \kappa(\sigma_{j_2})$ , we have that  $j_1 < j_2$  if and only if  $\sigma_{j_1}$  is processed before  $\sigma_{j_2}$ . The permutation  $\sigma$  can be computed from  $\tilde{\sigma}$  and the DAG  $(V, A)$  as follows: (i) start with  $\ell \leftarrow 0$ ; (ii) let  $R \subseteq \{i_1, i_2, \dots, i_{\bar{o}}\}$  be the set of non-fixed operations  $i_j$  such that  $i_j \neq \sigma_s$  for  $s = 1, \dots, \ell$  and, in addition, for every arc  $(i, i_j) \in A$  we have  $i \in V \setminus T$  and  $i = \sigma_t$  for some  $t = 1, \dots, \ell$  or  $i \in T$ ; (iii) take the operation  $i_j \in R$  with smallest  $\tilde{\sigma}_j$  (in case of a tie, select the operation with the smallest index  $i_j$ ), set  $\sigma_{\ell+1} = i_j$ , and  $\ell \leftarrow \ell + 1$ ; and (iv) if  $\ell < \bar{o}$ , return back to (ii). See Fig. 6.

For further reference, for each machine  $k$  we define  $\phi_k = (\phi_{k,1}, \dots, \phi_{k,|\phi_k|})$  as the subsequence of  $\sigma$  composed of the operations  $\sigma_\ell$  such that  $\kappa(\sigma_\ell) = k$ . Given the machine assignment  $\tilde{\pi}$  as illustrated in Fig. 5 and the order of execution within each machine implied by  $\tilde{\sigma}$  as illustrated in Fig. 6, we have  $\phi_1 = (2, 14, 6, 9)$ ,  $\phi_2 = (5, 15, 4)$ ,  $\phi_3 = (12, 13, 7, 16)$ , and  $\phi_4 = (10, 3, 8)$ . Note that fixed operations are not included. Moreover, we define  $\Phi = (\phi_1, \dots, \phi_m)$ .

##### 4.3. Construction of a feasible solution and calculation of the makespan

Let the machine assignment  $\tilde{\pi}$  and the execution order  $\tilde{\sigma}$  be given; and let  $\pi$ ,  $\sigma$ ,  $\kappa$ , and  $\phi_k$  ( $k = 1, \dots, m$ ) be computed from  $\tilde{\pi}$  and  $\tilde{\sigma}$  as described in Sections 4.1 and 4.2. Recall that, for all fixed operations  $i \in T$ , it is assumed that we already know the starting time  $s_i$ , the processing time  $p_i$ , the completion time  $c_i$ , the value  $u_i$  such that  $s_i + u_i + p_i = c_i$ , and the “partial completion time”  $\bar{c}_i$ , that is the instant at which  $\lceil \theta_i \times p_i \rceil$  units of time of operation  $i$  have already been processed. We now describe an algorithm to compute  $s_i$ ,  $\bar{c}_i$ ,  $u_i$ ,  $p_i$ , and  $c_i$  for all  $i \in V \setminus T$  and to sequence the fixed operations  $i \in T$  in order to construct a feasible schedule. The algorithm also determines for all the operations (fixed and non-fixed) the corresponding sequence-dependent setup time  $\xi_i$  and some additional quantities ( $d_i$ ,  $s_i^{\text{lb}}$ , and  $c_i^{\text{lb}}$ ) whose meaning will be elucidated later. The algorithm processes one non-fixed operation  $i \in V \setminus T$  at a time and schedules it as soon as possible (for the given  $\tilde{\pi}$  and  $\tilde{\sigma}$ ), constructing a semi-active schedule. This computation includes sequencing the fixed operations  $i \in T$ .

Define  $\text{pos}(i)$  as the position of operation  $i$  in the sequence  $\phi_{\kappa(i)}$ ; i.e., for any non-fixed operation  $i$ , we have that  $1 \leq \text{pos}(i) \leq |\phi_{\kappa(i)}|$ . This means that, according to  $\tilde{\pi}$  and  $\tilde{\sigma}$  and ignoring the fixed operations, for a non-fixed operation  $i$ ,  $\text{ant}(i) = \phi_{\kappa(i), \text{pos}(i)-1}$  is the operation that is processed immediately before  $i$  on machine  $\kappa(i)$ ; and  $\text{ant}(i) = 0$  if  $i$  is the first operation to be processed on the machine. For further reference, we also define  $\text{suc}(i) = \phi_{\kappa(i), \text{pos}(i)+1}$  as the immediate successor of operation  $i$  on machine  $\kappa(i)$ , if operation  $i$  is not the last operation to be processed on the machine; and  $\text{suc}(i) = o + 1$ , otherwise.

For  $k = 1, \dots, m$ , define the  $(o + 1) \times o$  matrices  $\Gamma^k$  of setup times, with row index starting at 0, given by  $\Gamma_{0j}^k = \gamma_{jk}^F$  for  $j = 1, \dots, o$  and  $\Gamma_{ij}^k = \gamma_{ijk}^I$  for  $i, j = 1, \dots, o$ . Then we have that, accord-

ing to  $\phi_k$  (that does not include the fixed operations yet), the setup time  $\xi_i$  of operation  $i$  is given by  $\xi_i = \Gamma_{\text{ant}(i),i}^{\kappa(i)}$ . Moreover, if we define  $c_0 = 0$ , we obtain  $c_{\text{ant}(i)} + \xi_i$  as a lower bound for the starting time  $s_i$  of operation  $i$  on machine  $\kappa(i)$ .

The algorithm follows below. In the algorithm,  $\text{size}(\cdot)$  is a function that, if applied to an interval  $[a, b]$ , returns its size given by  $b - a$  and, if applied to a set of non-overlapping intervals, returns the sum of the sizes of the intervals.

#### Algorithm 4.3.1.

**Input:**  $\sigma_i, \kappa_i$  ( $i \in V$ ),  $\phi_k$  ( $k = 1, \dots, m$ ),  $s_i, u_i, p_i, \bar{c}, c_i$  ( $i \in T$ ).

**Output:**  $\phi_k$  ( $k = 1, \dots, m$ ),  $s_i, u_i, p_i, \bar{c}, c_i$  ( $i \in V \setminus T$ ),  $\xi_i, d_i, s_i^{\text{lb}}, c_i^{\text{lb}}$  ( $i \in V$ ),  $C_{\max}$ .

**For each**  $\ell = 1, \dots, \bar{\delta}$ , **execute Steps 1 to 6. Then execute Step 7.**

**Step 1:** Set  $i \leftarrow \sigma_\ell$ ,  $k \leftarrow \kappa(i)$ ,  $p_i = p_{ik}$ ,  $\bar{p}_i = \lceil \theta_i \times p_{ik} \rceil$ , and  $\text{delay}_i \leftarrow 0$  and compute

$$s_i^{\text{lb}} = \max \left\{ \max_{\{j \in V \mid (j,i) \in A\}} \{\bar{c}_j\}, r_i \right\} \text{ and } c_i^{\text{lb}} = \max_{\{j \in V \mid (j,i) \in A\}} \{c_j\}. \quad (2)$$

**Step 2:** Set  $\xi_i = \Gamma_{\text{ant}(i),i}^k$ , define

$$d_i = \max \{s_i^{\text{lb}}, c_{\text{ant}(i)} + \xi_i\}, \quad (3)$$

and compute  $s_i \geq d_i + \text{delay}_i$  as the earliest starting time such that the interval  $(s_i - \xi_i, s_i]$  does not intersect any period of unavailability of machine  $k$ , i.e.,

$$(\cup_{\ell=1}^{q_k} [u_\ell^k, \bar{u}_\ell^k]) \cap (s_i - \xi_i, s_i] = \emptyset. \quad (4)$$

**Step 3:** Compute the completion time  $c_i \notin (u_\ell^k, \bar{u}_\ell^k]$ , for  $\ell = 1, \dots, q_k$ , such that

$$\text{size}([s_i, c_i]) - u_i = p_i, \quad (5)$$

where

$$u_i = \text{size}([s_i, c_i] \cap (\cup_{\ell=1}^{q_k} [u_\ell^k, \bar{u}_\ell^k])) \quad (6)$$

is the time machine  $k$  is unavailable in between  $s_i$  and  $c_i$ .

**Step 4:** Let  $f \in T$  be an operation fixed at machine  $k$  such that

$$c_{\text{ant}(i)} \leq s_f < c_i + \Gamma_{if}^k. \quad (7)$$

If there is none, go to Step 5. If there is more than one, consider the one with the earliest starting time  $s_f$ . Insert  $f$  in  $\phi_k$  in between operations  $\text{ant}(i)$  and  $i$  and go to Step 2. (Note that this action automatically redefines  $\text{ant}(i)$  as  $f$ .)

**Step 5:** If  $c_i \geq c_i^{\text{lb}}$  then set  $\text{delay}_i = \text{size}([c_i, \hat{c}_i^{\text{lb}}]) - \text{size}([c_i, \hat{c}_i^{\text{lb}}] \cap (\cup_{\ell=1}^{q_k} [u_\ell^k, \bar{u}_\ell^k]))$ , where

$$\hat{c}_i^{\text{lb}} = \begin{cases} c_i^{\text{lb}}, & \text{if } c_i^{\text{lb}} \notin (u_\ell^k, \bar{u}_\ell^k] \text{ for } \ell = 1, \dots, q_k, \\ \bar{u}_\ell^k + 1, & \text{if } c_i^{\text{lb}} \in (u_\ell^k, \bar{u}_\ell^k] \text{ for some } \ell \in \{1, \dots, q_k\}, \end{cases}$$

and go to Step 2.

**Step 6:** Compute the “partial completion time”  $\bar{c}_i \notin (u_\ell^k, \bar{u}_\ell^k]$ , for  $\ell = 1, \dots, q_k$ , such that  $\text{size}([s_i, \bar{c}_i]) - \bar{u}_i = \bar{p}_i$ , where  $\bar{u}_i = \text{size}([s_i, \bar{c}_i] \cap (\cup_{\ell=1}^{q_k} [u_\ell^k, \bar{u}_\ell^k]))$ .

**Step 7:** Compute  $C_{\max} = \max_{i \in V} \{c_i\}$ . For each unsequenced operation  $f \in T$ , sequence it according to its starting time  $s_f$ , update  $\phi_{\kappa(f)}$ , compute  $s_f^{\text{lb}}$  and  $c_f^{\text{lb}}$  according to (2),  $\xi_f = \Gamma_{\text{ant}(f),f}^{\kappa(f)}$ , and  $d_f$  as in (3).

At Step 1, a lower bound  $s_i^{\text{lb}}$  to  $s_i$  is computed based on the release time  $r_i$  and the partial completion times  $\bar{c}_j$  of the operations  $j$  such that  $(j, i) \in A$  exists. In an analogous way, a lower bound  $c_i^{\text{lb}}$  to  $c_i$  is computed, based on the completion times  $c_j$  of the operations  $j$  such that  $(j, i) \in A$  exists.

At Step 2, a tentative  $s_i$  is computed. At this point, it is assumed that the operation which is executed immediately before  $i$  on machine  $\kappa(i)$  is the one that appears right before it in  $\phi_k$  (namely  $\text{ant}(i)$ ); and, for this reason, it is considered that the setup time of operation  $i$  is given by  $\xi_i = \Gamma_{\text{ant}(i),i}^k$ . (This may not be the case if it is decided that a still-unsequenced fixed operation should be sequenced in between them.) The computed  $s_i$  is required by (3) to be not smaller than (a) its lower bound  $s_i^{\text{lb}}$  computed at Step 1 and (b) the completion time  $c_{\text{ant}(i)}$  of operation  $\text{ant}(i)$  plus the setup time  $\xi_i$ . Note that if operation  $i$  is the first operation to be processed on machine  $\kappa(i)$  then  $\text{ant}(i) = 0$  and, by definition,  $c_{\text{ant}(i)} = c_0 = 0$ . At this point, we assume that  $\text{delay}_i = 0$ . Its role will be elucidated soon. In addition to satisfying the lower bounds (a) and (b),  $s_i$  is required in (4) to be such that (i) it does not coincide with the beginning of a period of unavailability, (ii) there is enough time right before  $s_i$  to execute the setup operation, and (iii) the setup operation is not interrupted by periods of unavailability of the machine. We pick  $s_i$  as the smallest value that satisfies the lower bounds (a) and (b) and conditions (i), (ii), and (iii) mentioned above. Therefore, it becomes clear that there is only a finite number—in fact, a small number—of possibilities for  $s_i$  that depends on the imposed lower bounds and the periods of unavailability of the machine.

Once the tentative  $s_i$  has been computed in Step 2, Step 3 is devoted to the computation of its companion completion time  $c_i$ . Basically, ignoring the possible existence of fixed operations on the machine, (5) and (6) indicate that  $c_i$  is such that between  $s_i$  and  $c_i$  the time during which machine  $\kappa(i)$  is available is exactly the time required to process operation  $i$ . In addition,  $c_i \notin (u_\ell^k, \bar{u}_\ell^k]$ , for  $\ell = 1, \dots, q_k$ , says that, if the duration of the interval yields  $c_i \in [u_\ell^k, \bar{u}_\ell^k]$  for some  $\ell \in \{1, \dots, q_k\}$ , we must take  $c_i = \bar{u}_\ell^k$ , since any other choice would artificially increase the completion time of the operation.

In Step 4 it is checked whether the selected interval  $[s_i, c_i]$  is infeasible due to the existence of a fixed operation on the machine. If there is not a fixed operation  $f$  satisfying (7) then Step 4 is skipped. Note that  $c_{\text{ant}(i)}$  is the completion time of the last operation scheduled on machine  $\kappa(i)$ . This means that if a fixed operation  $f$  exists such that  $s_f \geq c_{\text{ant}(i)}$ , the fixed operation  $f$  is still unsequenced. The non-existence of a fixed operation  $f$  satisfying (7) is related to exactly one of the following two cases: (a) there are no fixed operations on machine  $\kappa(i)$  or all fixed operations on machine  $\kappa(i)$  have already been sequenced; and (b) the starting time  $s_f$  of the closest unsequenced fixed operation  $f$  on machine  $\kappa(i)$  is such that operation  $i$  can be scheduled right after operation  $\text{ant}(i)$ , starting at  $s_i$ , being completed at  $c_i$  and, after  $c_i$  and before  $s_f$  there is enough time to process the setup operation with duration  $\Gamma_{if}^{\kappa(i)}$ . Assume now that at least one fixed operation satisfying (7) exists and let  $f$  be the one with smallest  $s_f$ . This means that to schedule operation  $i$  in the interval  $[s_i, c_i]$  is infeasible; see Fig. 7. Therefore, operation  $f$  must be sequenced right after  $\text{ant}(i)$ , by including it in  $\phi_{\kappa(i)}$  in between  $\text{ant}(i)$  and  $i$ . This operation transforms  $f$  in a sequenced fixed operation that automatically becomes  $\text{ant}(i)$ , i.e., the operation sequenced on machine  $\kappa(i)$  right before operation  $i$ . With the redefinition of  $\text{ant}(i)$ , the task of determining the starting and the completion times of operation  $i$  must be restarted. This task restarts returning to Step 2, where a new setup time for operation  $i$  is computed and a new  $c_{\text{ant}(i)}$  is considered in (3). Since the number of fixed operations is finite and the number of unsequenced fixed operations is reduced by one, this iterative process ends in a finite amount time.

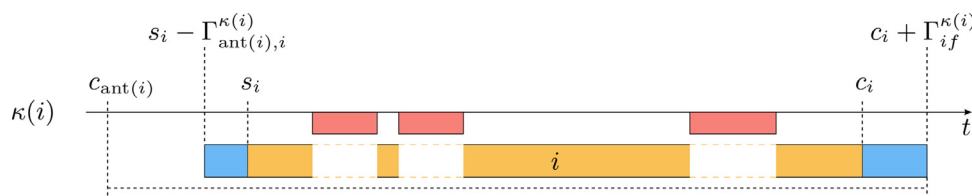
Step 5 is devoted to checking whether the computed completion time  $c_i$  is smaller than its lower bound  $c_i^{\text{lb}}$ , computed at Step 1, or not. If  $c_i \geq c_i^{\text{lb}}$ , the algorithm proceeds to Step 6. In case  $c_i < c_i^{\text{lb}}$ , the starting time of operation  $i$  must be

$j$	1	2	3	4	5	6	7	8	9	10	11	12	13	14
$i_j$	2	3	4	5	6	7	8	9	10	12	13	14	15	16
$K_{i_j}$	(1, 2)	(3, 4)	(2, 4)	(2, 4)	(1, 2)	(1, 3)	(3, 4)	(1, 2)	(3, 4)	(1, 3)	(1, 3)	(1, 2)	(2, 4)	(1, 3)
$\tilde{\pi}_j$	0.05	0.79	0.48	0.26	0.17	0.53	0.99	0.09	0.95	0.63	0.52	0.02	0.31	0.62
$\pi_j$	1	2	1	1	1	2	2	1	2	2	2	1	1	2
$\kappa(i_j)$	1	4	2	2	1	3	4	1	4	3	3	1	2	3

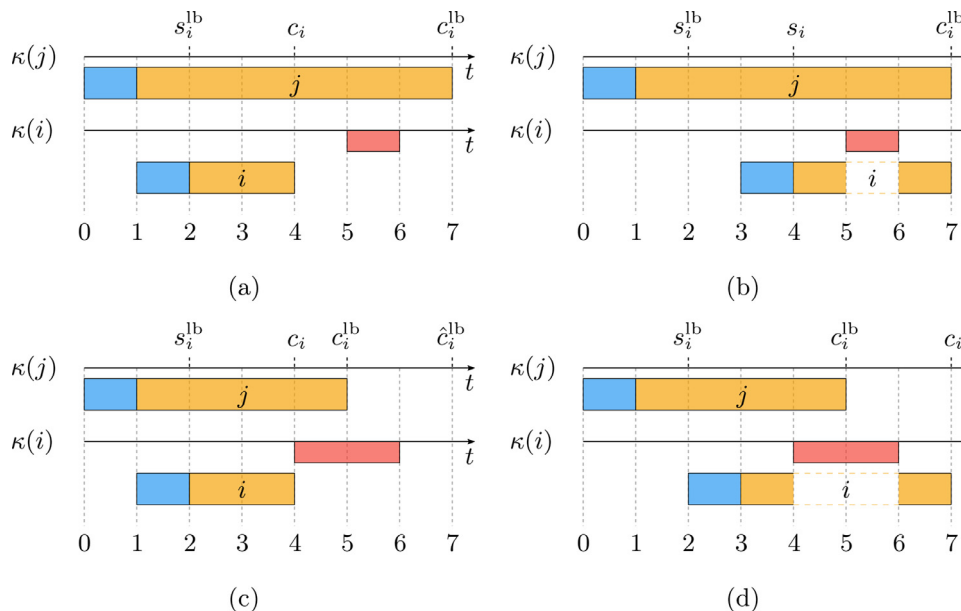
**Fig. 5.** An arbitrary machine assignment array assuming that operations 1 and 11 are fixed operations with  $F(1) = \{3\}$  and  $F(11) = \{2\}$ , so  $\kappa(1) = 3$  and  $\kappa(11) = 2$ .

$j$	1	2	3	4	5	6	7	8	9	10	11	12	13	14
$i_j$	2	3	4	5	6	7	8	9	10	12	13	14	15	16
$\tilde{\sigma}_j$	0.05	0.55	0.95	0.51	0.75	0.54	0.00	0.99	0.15	0.15	0.16	0.11	0.79	0.55
$\sigma_j$	2	10	12	14	13	5	7	3	6	8	15	16	4	9

**Fig. 6.** An operations execution order sequence  $\sigma$  produced by considering the values in  $\tilde{\sigma}$  and the precedence relations given by the DAG represented in Fig. 1. Note, once again, that fixed operations 1 and 11 are unsequenced at this point.



**Fig. 7.** If a fixed operation  $f$  on machine  $\kappa(i)$  exists such that  $c_{\text{ant}(i)} \leq s_f < c_i + \Gamma_{if}^{\kappa(i)}$ , it means that there is not enough space for operation  $i$  after  $\text{ant}(i)$  and before  $f$ . Thus, the unsequenced fixed operations  $f$  must be sequenced in between operations  $\text{ant}(i)$  and  $i$ .

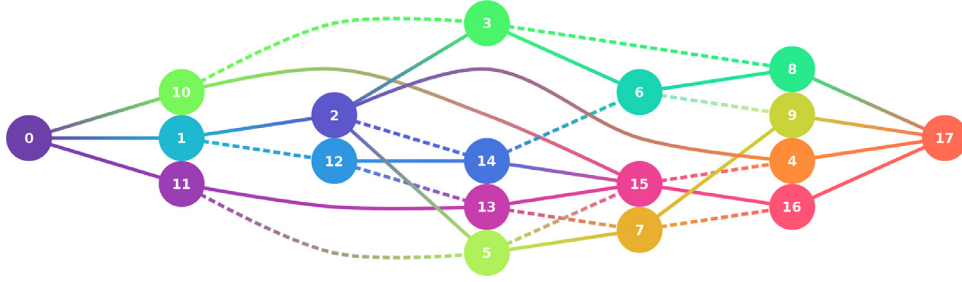


**Fig. 8.** Delay computation for the case in which  $c_i < c_i^{\text{lb}}$ . In case (a),  $c_i^{\text{lb}} = c_i^{\text{lb}}$  and machine  $\kappa(i)$  has two units of available time in between  $c_i$  and  $c_i^{\text{lb}}$ . Adding this delay to the lower bound of  $s_i$  results in the feasible schedule (of operation  $i$ ) depicted in (b). In case (c),  $c_i^{\text{lb}} \in (\underline{u}_\ell^{\kappa(i)}, \bar{u}_\ell^{\kappa(i)})$  for some  $\ell \in \{1, \dots, q_{\kappa(i)}\}$ . Thus,  $\hat{c}_i^{\text{lb}} = \bar{u}_\ell^{\kappa(i)} + 1$ . Machine  $\kappa(i)$  has one unit of available time in between  $c_i$  and  $\hat{c}_i^{\text{lb}}$ . Adding this delay to the lower bound of  $s_i$  results in the feasible schedule (of operation  $i$ ) depicted in (d).

delayed. This is the role of the variable  $\text{delay}_i$  that was initialized with zero. If the extent of the delay is too short, the situation may repeat. If the extent is too long, the starting of the operation may be unnecessarily delayed. Fig. 8 helps to visualize that the time during which machine  $\kappa(i)$  is available in between  $c_i$  and  $c_i^{\text{lb}}$  is the minimum delay that is necessary to avoid the same situation when a new tentative  $s_i$  and its associated  $c_i$  are computed. So, the delay is computed and a new attempt is done by returning to Step 2; this time with a non-null  $\text{delay}_i$ .

When the algorithm arrives at Step 6, feasible values for  $s_i$  and  $c_i$  have been computed and we simply compute the partial completion time  $\bar{c}_i$  that will be used for computing the starting and completion times of the forthcoming operations.

While executing Steps 1–6 for  $\ell = 1, \dots, \bar{o}$ , i.e., while scheduling the unfixed operations, some fixed operations have to be sequenced as well. However, when the last unfixed operation is scheduled, it may be the case that some fixed operations, that were scheduled “far after” the largest completion time of the unfixed operations, played no role in the scheduling process and thus



**Fig. 9.** Directed acyclic graph  $D(\zeta) = (V \cup \{0, o+1\}, A \cup W \cup U)$  associated with the original precedence relations (in solid lines) illustrated in Fig. 1 plus the precedence relations implied by the machine assignment  $\tilde{\pi}$  in Fig. 5 and the order of execution within each machine implied by  $\tilde{\sigma}$  in Fig. 6 (dashed lines). Arcs are directed from left to right.

remain unsequenced, i.e., these fixed operations are not in  $\phi_k$  for any  $k$ . These unsequenced fixed operations are sequenced in Step 7.

## 5. Local search

Given an initial solution, a local search procedure is an iterative process that constructs a sequence of solutions in such a way that each solution in the sequence is in the *neighborhood* of its predecessor in the sequence. The neighborhood of a solution is given by all solutions obtained by applying a *movement* to the solution. A movement is a simple modification of a solution. In addition, the local search described in the current section is such that each solution in the sequence improves the objective function value of its predecessor. In the remainder of the current section, the neighborhood and the movement introduced in Mastrolilli and Gambardella (2000) for the FJS are extended to deal with the OPS scheduling problem.

The definition of the proposed movement is based on the representation of a solution by a digraph. Let  $\tilde{\pi}$ , encoding the machine assignment of the non-fixed operations, and  $\tilde{\sigma}$ , encoding the order of execution of the non-fixed operations within each machine, be given. Moreover, assume that, using Algorithm 4.3.1,  $\xi_i$ ,  $d_i$ ,  $s_i$ ,  $u_i$ ,  $p_i$ ,  $\bar{c}_i$ ,  $c_i$ ,  $s_i^{lb}$ ,  $c_i^{lb}$ , and  $d_i$  have been computed for all  $i = 1, \dots, o$ . From now on,  $\zeta(\tilde{\pi}, \tilde{\sigma}) = (\tilde{\pi}, \tilde{\sigma}, \pi, \sigma, \kappa, \Phi, \xi, d, s, u, p, \bar{c}, c, s^{lb}, c^{lb})$  represents a feasible solution. (Recall that  $\pi$  is computed from  $\tilde{\pi}$  as defined in (1);  $\sigma$  and  $\Phi$  are computed from  $\tilde{\sigma}$  as described in Section 4.2; and  $\kappa(i) = \kappa_{i, \pi(i)}$ .) Let  $\text{suc}(i) = \phi_{\kappa(i), \text{pos}(i)+1}$  be the successor of operation  $i$  on machine  $\kappa(i)$ , if operation  $i$  is not the last operation to be processed on the machine; and  $\text{suc}(i) = o+1$ , otherwise. Recall that we already defined  $\text{ant}(i) = \phi_{\kappa(i), \text{pos}(i)-1}$ , if  $i$  is not the first operation to be processed on machine  $\kappa(i)$ ; while  $\text{ant}(i) = 0$ , otherwise. This means that, for any  $i \in V$ , i.e., including non-fixed and fixed operations,  $\text{ant}(i)$  and  $\text{suc}(i)$  represent, respectively, the operations that are processed right before  $i$  (antecedent) and right after  $i$  (successor) on machine  $\kappa(i)$ .

The weighted augmented digraph that represents the feasible solution  $\zeta$  is given by  $D(\zeta) = (V \cup \{0, o+1\}, A \cup W \cup U)$ , where  $W = \{(\phi_{k, \ell-1}, \phi_{k, \ell}) \mid k \in \{1, \dots, m\} \text{ and } \ell \in \{2, \dots, |\phi_k|\}\}$  and  $U$  is the set of arcs of the form  $(0, i)$  for every  $i \in V$  such that  $\text{ant}(i) = 0$  plus arcs of the form  $(i, o+1)$  for every  $i \in V$  such that  $\text{suc}(i) = o+1$ ; see Fig. 9. The weights on the nodes and arcs of  $D(\zeta)$  are defined as follows: (a) arcs  $(j, i) \in A$  have weight  $\bar{c}_j - c_j$ ; (b) arcs  $(\text{ant}(i), i) \in W$  have weight  $\xi_i$ ; (c) arcs  $(0, i) \in U$  have weight  $\max\{r_i, \xi_i\}$ ; (d) arcs  $(i, o+1) \in U$  have null weight; (e) each node  $i \in V$  has weight  $s_i - d_i + u_i + p_i$ ; (f) nodes 0 and  $o+1$  have null weight.

Weights of nodes and arcs are defined in such a way that, if we define the weight of a path  $i_1, i_2, \dots, i_q$  as the sum of the weights of nodes  $i_2, i_3, \dots, i_q$  plus the sum of the weights of arcs  $(i_1, i_2), \dots, (i_{q-1}, i_q)$ , then the value of the completion time  $c_i$  of operation  $i$  is given by some longest path from node 0 to node  $i$ .

(If in between two nodes  $a$  and  $b$  there is more than one arc then the arc with the largest weight must be considered. This avoids naming the arcs explicitly when mentioning a path.) It follows that the weight of some longest path from 0 to  $o+1$  equals  $C_{\max}$  and the nodes on this path are called critical nodes or *critical operations*. We define  $t_i$  as the weight of a longest path from node  $i$  to node  $o+1$ . The value  $t_i$  (so-called tail time) gives a lower bound on the time elapsed between  $c_i$  and  $C_{\max}$ . It is worth noticing that (a) if an operation  $i$  is critical then  $c_i + t_i = C_{\max}$  and that (b) if there is a path from  $i$  to  $j$  then  $t_i \geq t_j$ .

Assume that  $\sigma^{\text{ifo}}$  (“ifo” stands for “including fixed operations”) is a permutation of  $\{1, 2, \dots, o\}$  that represents the order in which operations (non-fixed and fixed) where scheduled by Algorithm 4.3.1. This means that non-fixed operations have in  $\sigma^{\text{ifo}}$  the same relative order they have in  $\sigma$  and that  $\sigma^{\text{ifo}}$  corresponds to  $\sigma$  with the fixed operations inserted in the appropriate places. Note that  $\sigma^{\text{ifo}}$  can be easily obtained with a simple modification of Algorithm 4.3.1: start with  $\sigma^{\text{ifo}}$  as an empty list and every time an operation (non-fixed or fixed) is scheduled, add  $i$  to the end of the list. We now describe a simple way to compute  $t_i$  for all  $i \in V \cup \{0, o+1\}$ . Define  $c_{o+1} = C_{\max}$  and  $t_{o+1} = 0$  and for  $\ell = o, \dots, 1$ , i.e., in decreasing order, define  $i = \sigma_\ell^{\text{ifo}}$  and

$$t_i = \max \{t_{\text{suc}(i)} + \omega(\text{suc}(i)) + \omega(i, \text{suc}(i)), \max_{\{j \in V \mid (i, j) \in A\}} \{t_j + \omega(j) + \omega(i, j)\}\}, \quad (8)$$

where  $\omega(\cdot)$  and  $\omega(\cdot, \cdot)$  represent the weight of a node or an arc, respectively. Finish defining

$$t_0 = \max_{\{j \in V \mid (0, j) \in U\}} \{t_j + \omega(j) + \omega(0, j)\}. \quad (9)$$

In addition to the tail times, the local search strategy also requires identifying a longest (critical) path from node 0 to node  $o+1$ , since operations on that path are the critical operations whose reallocation will be attempted. A critical path can be obtained as follows. Together with the computation of (8), define  $\text{next}(i)$  as the index in  $\{\text{suc}(i)\} \cup \{j \mid (i, j) \in A\}$  such that  $t_i = t_{\text{next}(i)} + \omega(\text{next}(i)) + \omega(i, \text{next}(i))$ , i.e., the one that realizes the maximum. Analogously, together with (9) define  $\text{next}(0) = \arg\max_{\{j \in V \mid (0, j) \in U\}} \{t_j + \omega(j) + \omega(0, j)\}$ . A longest path is then given by 0,  $\text{next}(0)$ ,  $\text{next}(\text{next}(0))$ ,  $\text{next}(\text{next}(\text{next}(0)))$ ,  $\dots, o+1$ .

### 5.1. Movement: Reallocating operations

Let  $i$  be a (non-fixed) operation to be removed and reallocated. It can be reallocated in the same machine  $\kappa(i)$ , but in a different position in the sequence, or in a different machine  $k \in F(i)$ ,  $k \neq \kappa(i)$ . Removing  $i$  from  $\kappa(i)$  implies removing arcs  $(\phi_{\kappa(i), \text{pos}(i)-1}, i)$  and  $(i, \phi_{\kappa(i), \text{pos}(i)+1})$  from  $W \cup U$  and including the arc  $(\phi_{\kappa(i), \text{pos}(i)-1}, \phi_{\kappa(i), \text{pos}(i)+1})$  in  $W$  or  $U$ . (Whether the arcs to be removed or inserted belong to  $W$  or  $U$  depends on whether



$\text{pos}(i) - 1 = 0$ ,  $\text{pos}(i) + 1 = o + 1$ , or none of these two cases occur.) In the same sense, reallocating  $i$  implies creating two new arcs and deleting an arc. Let  $D(\zeta)^{-i}$  be the digraph after the removal of the critical operation  $i$ ; and let  $D(\zeta)^{+i}$  be the digraph after its reallocation.

The relevant fact in the reallocation of operation  $i$  is avoiding the creation of a cycle in  $D(\zeta)^{+i}$ , i.e., the construction of a feasible solution. For each  $k \in F(i)$ , we define the sets of operations  $R_k = \{j \in \phi_k \mid \bar{c}_j > s_i^{\text{lb}}\}$  and  $L_k = \{j \in \phi_k \mid t_j + u_j + p_j > C_{\max} - \bar{c}_i^{\text{ub}}\}$ , where  $\bar{c}_i^{\text{ub}} = \min_{(i,j) \in A} \{s_j\}$  is an upper bound for  $\bar{c}_i$  and, thus,  $C_{\max} - \bar{c}_i^{\text{ub}}$  is a lower bound for the time between  $\bar{c}_i$  and  $C_{\max}$ . Properties of  $R_k$  and  $L_k$  follow:

- R1 If  $j \in R_k$  then  $\bar{c}_j > s_i^{\text{lb}}$ . Assume that there is a path from  $j$  to  $i$  in  $D(\zeta)^{-i}$ . By the definition of  $s_i^{\text{lb}}$ ,  $\bar{c}_j > s_i^{\text{lb}}$  implies that  $(j, i) \notin A$ . Then, in the path from  $j$  to  $i$ , the immediate predecessor of  $i$  must be an operation  $j' \notin R_k$  and such that  $(j', i) \in A$ , i.e., such that  $\bar{c}_{j'} \leq s_i^{\text{lb}}$ . Therefore, we must have  $\bar{c}_j \leq \bar{c}_{j'} < s_i^{\text{lb}}$ . Thus, if  $j \in R_k$  then there is no path from  $j$  to  $i$  in  $D(\zeta)^{-i}$ .
- R2 If  $j \in \phi_k \setminus R_k$  then  $s_j < \bar{c}_j \leq s_i^{\text{lb}} \leq s_i < \bar{c}_i$ . Therefore, there is no path from  $i$  to  $j$  in  $D(\zeta)^{-i}$ .
- L1 If  $j \in L_k$  then  $t_j + u_j + p_j > C_{\max} - \bar{c}_i^{\text{ub}}$ . If there were a path from  $i$  to  $j$  in  $D(\zeta)^{-i}$  then  $\bar{c}_i \leq s_j$  and, therefore, the lower bound on the distance between  $\bar{c}_i$  and  $C_{\max}$ , given by  $C_{\max} - \bar{c}_i^{\text{ub}}$ , should be greater than or equal to the lower bound of the distance between  $s_j$  and  $C_{\max}$ , given by  $t_j + u_j + p_j$ . Therefore, if  $j \in L_k$  then there is no path from  $i$  to  $j$  in  $D(\zeta)^{-i}$ .
- L2 If  $j \in \phi_k \setminus L_k$  then  $C_{\max} - \bar{c}_i^{\text{ub}} \geq t_j + u_j + p_j$ . Assume that there is a path from  $j$  to  $i$  in  $D(\zeta)^{-i}$ . Then, we must have  $s_j < s_i$  and, since  $\theta_i > 0$  and, in consequence,  $s_i < \bar{c}_i$ , it follows that  $s_j < \bar{c}_i$ . This means that the distance between  $s_j$  and  $C_{\max}$  is greater than the distance between  $\bar{c}_i$  and  $C_{\max}$ . The latter, by definition, is bounded from below by  $C_{\max} - \bar{c}_i^{\text{ub}}$ , i.e.,  $t_j + u_j + p_j > C_{\max} - \bar{c}_i^{\text{ub}}$ . Thus, if  $j \in \phi_k \setminus L_k$  then there is no path from  $j$  to  $i$  in  $D(\zeta)^{-i}$ .

Properties R1, R2, L1, and L2 imply that if operation  $i$  is reallocated in the sequence of a machine  $k \in F(i)$  in a position such that all operations in  $L_k \setminus R_k$  are to the left of  $i$  and all operations in  $R_k \setminus L_k$  are to the right of  $i$ , then this insertion defines a feasible solution, i.e.,  $D(\zeta)^{+i}$  has no cycles.

## 5.2. Neighborhood

It is well known in the scheduling literature that removing and reallocating a non-critical operation does not reduce the makespan of the current solution. Therefore, in the present work, we define as neighborhood of a solution  $\zeta$  the set of (feasible) solutions that are obtained when each critical operation  $i$  is removed and reallocated in all possible positions of the sequence of every machine  $k \in F(i)$ , as described in the previous section. This means that, for each critical operation  $i$ , we proceed as follows: (i) operation  $i$  is removed from machine  $\kappa(i)$ ; (ii) for each  $k \in F(i)$ , (iia) the sets  $R_k$  and  $L_k$  are determined and (iib) operation  $i$  is reallocated in the sequence of machine  $k$  in every possible position such that all operations in  $L_k \setminus R_k$  are to the left of  $i$  and all operations in  $R_k \setminus L_k$  are to the right of  $i$ . For further reference, the set of neighbours of  $\zeta$  is named  $\mathcal{N}(\zeta)$ .

## 5.3. Estimation of the makespan of neighbor solutions

Given the sequences  $\tilde{\pi}$  and  $\tilde{\sigma}$  of the current solution  $\zeta$ , computing the sequences  $\pi'$  and  $\sigma'$  (as well as  $\pi'$ ,  $\sigma'$ , and  $\kappa'$ ) associated with a neighbour solution  $\zeta' \in \mathcal{N}(\zeta)$  is a trivial task. Computing the makespan (together with the quantities  $\xi'$ ,  $s'$ ,  $u'$ ,  $p'$ ,  $\bar{c}'$ ,

$c'$ ,  $s^{\text{lb}'}$ ,  $c^{\text{lb}'}$ ) associated with  $\zeta'$  is also simple, but it requires executing Algorithm 4.3.1, which might be considered an expensive task in this context. Therefore, the selection of a neighbor is based on the computation of an estimation of its associated makespan. In fact, following Mastrolilli and Gambardella (2000), what is used as an estimation of the makespan is an estimation of the length of a longest path from node 0 to node  $o + 1$  in  $D(\zeta')$  containing the operation that was reallocated to construct  $\zeta'$  from  $\zeta$ . The exact length of this path is a lower bound on the makespan associated with  $\zeta'$ .

The estimation of the makespan of a neighbour solution  $\zeta' \in \mathcal{N}(\zeta)$  obtained by removing and reallocating operation  $i$  somewhere in the sequence of machine  $k$  is determined as follows. If  $L_k \cap R_k = \emptyset$  then the estimation of the makespan is given by  $s_i^{\text{lb}} + p_{ik} + C_{\max} - \bar{c}_i^{\text{ub}}$ . If  $L_k \cap R_k \neq \emptyset$ , consider the elements (operations) in  $L_k \cap R_k$  sorted in increasing order of their starting times; and let  $\tau : \{1, \dots, |L_k \cap R_k|\} \rightarrow L_k \cap R_k$  be such that  $s_{\tau(1)} < s_{\tau(2)} < \dots < s_{\tau(|L_k \cap R_k|)}$  and, in consequence,  $t_{\tau(1)} > t_{\tau(2)} > \dots > t_{\tau(|L_k \cap R_k|)}$ . Let  $j$  be such that  $j = 0$  if operation  $i$  is being inserted before operation  $\tau(1)$  and  $1 \leq j \leq |L_k \cap R_k|$  if operation  $i$  is being inserted right after operation  $\tau(j)$ . In this case, the estimation of the makespan is given by

$$p_{ik} + \begin{cases} s_i^{\text{lb}} + p_{\tau(1)} + u_{\tau(1)} + t_{\tau(1)}, & \text{if } j = 0, \\ s_{\tau(j)} + p_{\tau(j)} + u_{\tau(j)} + p_{\tau(j+1)} + u_{\tau(j+1)} + t_{\tau(j+1)}, & \text{if } 1 \leq j < |L_k \cap R_k|, \\ s_{\tau(j)} + p_{\tau(j)} + u_{\tau(j)} + C_{\max} - \bar{c}_i^{\text{ub}}, & \text{if } j = |L_k \cap R_k|. \end{cases}$$

These estimations follow very closely those introduced by Mastrolilli and Gambardella (2000) for the FJS, see Mastrolilli and Gambardella (2000, Section 5) for details.

## 5.4. Local search procedure

The local search procedure starts at a given solution. It identifies all critical operations (operations in the longest path from node 0 to node  $o + 1$ ) and for each critical operation  $i$  and each  $k \in F(i)$  it computes the estimation of the makespan associated with removing and reallocating operation  $i$  in every possible position of the sequence of machine  $k$  (as described in the previous sections). The neighbor with the smallest estimation of the makespan is selected and its actual makespan is computed by applying Algorithm 4.3.1. In case this neighbor solution improves the makespan of the current solution, the neighbor solution is accepted as the new current solution and the iterative process continues. Otherwise, the local search stops.

## 6. Metaheuristics

In this section, we briefly describe the four metaheuristics that we consider. Two of the metaheuristics, namely genetic algorithm (GA) and differential evolution (DE) are populational methods; while the other two, iterated local search (ILS) and tabu search (TS), are trajectory methods. GA and TS were chosen because they are the two most popular metaheuristics applied to the FJS scheduling problem (see Chaudhry & Khan, 2016, Table 4). On the other hand, in the last decade DE has been successfully applied to a wide range of complex real-world problems (see for example Damak, Jarboui, Siarry, & Loukil, 2009, Wang, Pan, Suganthan, Wang, & Wang, 2010, Ali, Siarry, & Pant, 2012, Tsai, Fang, & Chou, 2013, Yuan & Xu, 2013), but its performance in the FJS scheduling problem with sequencing flexibility hasn't been tested yet. Another reason that reinforces the choice of DE is that preliminary experiments involving other well-known metaheuristics such as artificial bee colony, particle swarm optimization, and grey wolf optimizer showed that DE achieves much better results than the other methods that were tested (Lunardi, 2020). Finally, ILS is considered

due to its simplicity of implementation and usage. All metaheuristics are based on the same representation scheme (described in Section 4) and use the same definition of the neighborhood (described in Section 5).

In the current section, we define  $\bar{x} \in \mathbb{R}^{2\bar{o}}$  as the concatenation of a machine assignment  $\bar{\pi}$  and an execution order  $\bar{\sigma}$ . This means that  $\bar{x}_1, \dots, \bar{x}_{\bar{o}}$  correspond to  $\bar{\pi}_1, \dots, \bar{\pi}_{\bar{o}}$ ; while  $\bar{x}_{\bar{o}+1}, \dots, \bar{x}_{2\bar{o}}$  correspond to  $\bar{\sigma}_1, \dots, \bar{\sigma}_{\bar{o}}$ . Given  $\bar{x}$  (and the instance constants  $s_i$ ,  $u_i$ ,  $p_i$ ,  $\bar{c}_i$ , and  $c_i$  for  $i \in T$ ), it is easy to compute  $\pi_i$ ,  $\sigma_i$  ( $i \in V \setminus T$ ),  $\kappa_i$  ( $i \in V$ ), and  $\phi_k$  ( $k = 1, \dots, m$ ) as described in Sections 4.1 and 4.2; and then the associated makespan  $C_{\max}$  using Algorithm 4.3.1. In this section, given  $\bar{x}$ , we denote  $f(\bar{x}) = C_{\max}$ . Additionally, in the algorithms, the short terms “chosen”, “random” or “randomly chosen” should be interpreted as abbreviations of “randomly chosen with uniform distribution”.

Initial solutions of all methods are constructed in the same way. For each operation  $i \in V \setminus T$ , the machine  $k \in F(i)$  with the lowest processing time is chosen. (For operations  $i \in T$ , the machine that processes operation  $i$  is fixed by definition.) Then, a cost-based breadth-first search (CBFS) algorithm is used to sequence the operations. The costs of each operation are given by a random number in  $[0,1]$ . At each iteration of the CBFS, a set of eligible operations  $\mathcal{E}$  is defined. Operations in  $\mathcal{E}$  are those for which their immediate predecessors have already been sequenced. If  $|\mathcal{E}| > 1$ , operations in  $\mathcal{E}$  are sequenced in increasing order of their costs; if  $|\mathcal{E}| = 1$  then the single operation in  $\mathcal{E}$  is sequenced. The procedure ends when  $\mathcal{E} = \emptyset$  which implies that all operations have been sequenced. In the following subsections, we briefly and schematically describe the main principles of each metaheuristic.

### 6.1. Differential evolution

Proposed by Storn and Price (1997) (see also Price, Storn, & Lampinen, 2006 for further references), DE disturbs the current population members, unlike traditional evolutionary algorithms, with a scaled difference of indiscriminately preferred and dissimilar population members. In the basic variant of the DE, at each iteration, a mutant  $\bar{v}^i$  is generated for each solution  $\bar{x}^i$  ( $i = 1, 2, \dots, n_{\text{size}}$ ) according to

$$\bar{v}^i = \bar{x}^{r_1} + \zeta (\bar{x}^{r_2} - \bar{x}^{r_3}) \quad (10)$$

where  $\zeta$  is a parameter in  $(0,2]$ , usually less than or equal to 1, and  $r_1, r_2, r_3 \in \{1, 2, \dots, n_{\text{size}}\} \setminus \{i\}$  are random indices. Note that  $n_{\text{size}} \geq 4$  must be fulfilled, since  $r_1, r_2, r_3$  and  $i$  must be mutually different. The parameter  $\zeta$  controls the amplifications of the differential variation. The basic DE variant with the mutation scheme given by (10) is named DE/rand/1. The second most often used DE variant, denoted DE/best/1 (see Qin, Huang, & Suganthan, 2008), is also based on (10) but  $r_1 = \text{argmin}_{i=1, \dots, n_{\text{size}}} \{f(\bar{x}^i)\}$ , i.e.,  $\bar{x}^{r_1}$  is the individual with the best fitness value in the population and  $r_2, r_3 \in \{1, 2, \dots, n_{\text{size}}\} \setminus \{i, r_1\}$  are random indices. Once the mutant  $\bar{v}^i$  is generated, a trial  $\bar{u}^i$  is formed as

$$\bar{u}_j^i = \begin{cases} \bar{v}_j^i & \text{if a random value in } [0, 1] \text{ is less than or equal to } p_{\text{cro}} \text{ or if } j = R(i), \\ \bar{x}_j^i & \text{otherwise,} \end{cases}$$

where  $p_{\text{cro}} \in [0, 1]$  is a given parameter and  $R(i)$  is a randomly chosen index in  $\{1, 2, \dots, 2\bar{o}\}$ , which ensures that at least one element of  $\bar{v}^i$  is passed to  $\bar{u}^i$ . To decide whether  $\bar{u}^i$  should become a member of the next generation or not, it is compared with  $\bar{x}^i$  using a greedy criterion. If  $f(\bar{u}^i) < f(\bar{x}^i)$ , then  $\bar{u}^i$  substitutes  $\bar{x}^i$ ; otherwise  $\bar{x}^i$  is retained. Algorithm 6.1 shows the essential steps of the proposed DE algorithm.

#### Algorithm 6.1 Differential Evolution algorithm.

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1: Input parameters:  $n_{\text{size}}$ ,  $\zeta$ ,  $p_{\text{cro}}$ , variant, and  $t$ .
2:  $\mathcal{P} \leftarrow \emptyset$ .
3: for  $i \leftarrow 1$  to  $n_{\text{size}}$  do
4:   Compute a random array of costs  $c \in [0, 1]^o$  and, using CBFS,
   construct an initial solution  $\bar{x}^i$ .
5:   Let  $\mathcal{P} \leftarrow \mathcal{P} \cup \{\bar{x}^i\}$ .
6: while time limit  $t$  not reached do
7:   for  $i \leftarrow 1$  to  $n_{\text{size}}$  do
8:     if variant = DE/rand/1 then
9:       Compute random numbers  $r_1 \neq r_2 \neq r_3 \in$ 
        $\{1, 2, \dots, n_{\text{size}}\} \setminus \{i\}$ .
10:      else if variant = DE/best/1 then
11:        Let  $r_1 \leftarrow \text{argmin}_{\ell=1, \dots, n_{\text{size}}} \{f(\bar{x}^\ell)\}$ 
12:        Compute random numbers  $r_2 \neq r_3 \in \{1, 2, \dots, n_{\text{size}}\} \setminus$ 
         $\{i, r_1\}$ .
13:      Compute  $\bar{v} \leftarrow \max \{0, \min \{\bar{x}^{r_1} + \zeta (\bar{x}^{r_2} - \bar{x}^{r_3}), 1 - 10^{-16}\}\}$ .
14:      Compute a random number  $R(i) \in \{1, \dots, 2\bar{o}\}$ .
15:      for  $j \leftarrow 1$  to  $2\bar{o}$  do
16:        Compute a random number  $\gamma \in [0, 1]$ .
17:        if  $\gamma \leq p_{\text{cro}}$  or  $j = R(i)$  then
18:           $\bar{u}_j^i \leftarrow \bar{v}_j^i$ 
19:        else
20:           $\bar{u}_j^i \leftarrow \bar{x}_j^i$ 
21:      Perform a local search starting from  $\bar{u}^i$  to obtain  $\bar{w}^i$  and
      compute  $f(\bar{w}^i)$ .
22:      if  $f(\bar{w}^i) < f(\bar{x}^i)$  then  $\mathcal{P} \leftarrow \mathcal{P} \setminus \{\bar{x}^i\} \cup \{\bar{w}^i\}$ .
23:  $\bar{x}^{\text{best}} \leftarrow \text{argmin}_{\bar{x} \in \mathcal{P}} \{f(\bar{x})\}$ .
24: Return  $\bar{x}^{\text{best}}$ .
```

---

### 6.2. Genetic algorithm

Initiated by Holland (1992) (see Goldberg & Holland, 1988 and Reeves & Rowe, 2002 for further references), GA is inspired by Charles Darwin's theory of evolution through natural selection. In the proposed GA, tournament selection is used to select the individuals (solutions) that are recombined (crossover) to generate the offspring. During tournament selection, two pairs of individuals are randomly chosen from the population and the fittest individual of each pair takes part of the recombination using uniform crossover. Preliminary experiments with uniform crossover, two-point crossover and simulated binary crossover (see Deb & Agrawal, 1995), showed that uniform crossover achieves the best results. Therefore, during uniform crossover of two solutions  $\bar{x}^{i_1}$  and  $\bar{x}^{i_2}$ , two new solutions  $\bar{x}^{j_1}$  and  $\bar{x}^{j_2}$  are generated as follows. For each  $k \in \{1, 2, \dots, 2\bar{o}\}$ , with probability  $\frac{1}{2}$ ,  $\bar{x}_k^{j_1} \leftarrow \bar{x}_k^{i_1}$  and  $\bar{x}_k^{j_2} \leftarrow \bar{x}_k^{i_2}$ ; otherwise,  $\bar{x}_k^{j_1} \leftarrow \bar{x}_k^{i_2}$  and  $\bar{x}_k^{j_2} \leftarrow \bar{x}_k^{i_1}$ . Preliminary experiments with uniform mutation, Gaussian mutation and polynomial mutation (see Deb & Agrawal, 1999, Deb & Deb, 2014), showed that uniform mutation achieves the best results. Therefore, following uniform crossover, each offspring solution  $\bar{x}$  is mutated with probability  $p_{\text{mut}} \in [0, 1]$ . During mutation, a random integer value  $j \in \{1, 2, \dots, 2\bar{o}\}$  is chosen; and the value  $\bar{x}_j$  is set to a random number in  $[0,1]$ . Once the new population is finally built, an elitist strategy is used. If the best individual  $\bar{x}_{\text{new}}^{\text{best}}$  of the new population is less fit than the best individual  $\bar{x}^{\text{best}}$  of the current population, i.e., if  $f(\bar{x}_{\text{new}}^{\text{best}}) > f(\bar{x}^{\text{best}})$ , then the worst individual of the new population is replaced with  $\bar{x}^{\text{best}}$ . Algorithm 6.2 shows the essential steps of the proposed GA.

**Algorithm 6.2** Genetic Algorithm.

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1: Input parameters:  $n_{\text{size}}$ ,  $p_{\text{mut}}$ , and  $t$ .
2:  $\mathcal{P} \leftarrow \emptyset$ .
3: for  $i \leftarrow 1$  to  $n_{\text{size}}$  do
4:   Compute a random array of costs  $c \in [0, 1]^o$  and, using CBFS,
   construct an initial solution  $\bar{x}^i$ .
5:   Let  $\mathcal{P} \leftarrow \mathcal{P} \cup \{\bar{x}^i\}$ .
6: while time limit  $t$  not reached do
7:   Let  $\mathcal{Q} \leftarrow \emptyset$ .
8:   for 1 to  $n_{\text{size}}/2$  do
9:     Compute random numbers  $r_1 \neq r_2 \neq r_3 \neq r_4 \in$ 
 $\{1, 2, \dots, n_{\text{size}}\}$  and
10:    let  $\bar{x}^{i1} \leftarrow \text{argmin}\{f(\bar{x}^{r_1}), f(\bar{x}^{r_2})\}$  and  $\bar{x}^{i2} \leftarrow$ 
 $\text{argmin}\{f(\bar{x}^{r_3}), f(\bar{x}^{r_4})\}$ .
11:    for  $\ell \leftarrow 1$  to  $2\bar{o}$  do
12:      Compute a random number  $\gamma \in [0, 1]$ .
13:      if  $\gamma \leq \frac{1}{2}$  then  $\bar{x}_{\ell}^{j1} \leftarrow \bar{x}_{\ell}^{i1}$  and  $\bar{x}_{\ell}^{j2} \leftarrow \bar{x}_{\ell}^{i2}$ 
14:      else  $\bar{x}_{\ell}^{j1} \leftarrow \bar{x}_{\ell}^{i2}$  and  $\bar{x}_{\ell}^{j2} \leftarrow \bar{x}_{\ell}^{i1}$ 
15:    for  $j \in \{j_1, j_2\}$  do
16:      Compute a random number  $\gamma \in [0, 1]$ .
17:      if  $\gamma \leq p_{\text{mut}}$  then
18:        Compute random numbers  $r \in \{1, 2, \dots, 2\bar{o}\}$  and
 $\xi \in [0, 1)$  and let  $\bar{x}_r^j \leftarrow \xi$ .
19:      Perform a local search starting from  $\bar{x}^j$  to generate  $\bar{x}^k$ .
20:      Let  $\mathcal{Q} \leftarrow \mathcal{Q} \cup \{\bar{x}^k\}$ .
21:      Let  $\bar{x}^{\text{best}} \leftarrow \text{argmin}_{\bar{x} \in \mathcal{P}}\{f(\bar{x})\}$  and  $\bar{x}_{\text{new}}^{\text{best}} \leftarrow \text{argmin}_{\bar{x} \in \mathcal{Q}}\{f(\bar{x})\}$ .
22:      if  $f(\bar{x}_{\text{new}}^{\text{best}}) < f(\bar{x}^{\text{best}})$  then
23:         $\bar{x}_{\text{new}}^{\text{worst}} \leftarrow \text{argmax}_{\bar{x} \in \mathcal{Q}}\{f(\bar{x})\}$  and  $\mathcal{Q} \leftarrow \mathcal{Q} \setminus \{\bar{x}_{\text{new}}^{\text{worst}}\} \cup \{\bar{x}_{\text{new}}^{\text{best}}\}$ .
24:      Let  $\mathcal{P} \leftarrow \mathcal{Q}$ .
25:  $\bar{x}^{\text{best}} \leftarrow \text{argmin}_{\bar{x} \in \mathcal{P}}\{f(\bar{x})\}$ .
26: Return  $\bar{x}^{\text{best}}$ .
```

---

**6.3. Iterated local search**

ILS is a simple trajectory-based metaheuristic (see Lourenço, Martin, & Stützle, 2003) that generates a sequence of local minimizers as follows. Starting from a given initial solution or a perturbed local minimizer, it runs a local search to find a new local minimizer. If the new local minimizer is better than the current local minimizer, then it is accepted as the new current local minimizer. Otherwise, the current local minimizer is preserved. The perturbation must be sufficiently strong to allow the local search to explore new search spaces, but also weak enough so that not all the good information gained in the previous search is lost. In the ILS algorithm we implemented, the perturbation of the current solution  $\bar{x}$  is governed by a perturbation strength  $\hat{p} \in \{1, 2, \dots, 2\bar{o}\}$  that determines how many randomly chosen positions of a local minimizer must be perturbed. The perturbation of a position simply consists in attributing a random value to it in  $[0, 1)$ . Algorithm 6.3 shows the essential steps of the ILS algorithm.

**6.4. Tabu search**

Tabu Search was introduced in Glover (1986). A description of the method and its main components can be found in Glover (1997). TS is among the most used metaheuristics for combinatorial optimization problems. TS contrasts with memoryless design, which relies heavily on semi-random processes, guiding local choices with the information collected during the optimization process. The use of a list of recent actions (*tabu list*) prevents the method from returning to recently visited solutions. When an action is performed, it is considered *tabu* for the forthcoming  $T$  iterations, where  $T$  is the tabu tenure. A solution is forbidden if it is

**Algorithm 6.3** Iterated local search.

---

```

1: Input parameters:  $\hat{p}$  and  $t$ .
2: Compute a random array of costs  $c \in [0, 1]^o$  and, using CBFS,
   construct an initial solution  $\bar{x}$ .
3: Let  $\bar{x}^{\text{pert}} \leftarrow \bar{x}$ .
4: while time limit  $t$  not reached do
5:   Perform a local search starting from  $\bar{x}^{\text{pert}}$  to obtain  $\bar{v}$ .
6:   if  $f(\bar{v}) \leq f(\bar{x})$  then
7:      $\bar{x} \leftarrow \bar{v}$ 
8:   Compute a set  $\mathcal{R} \subseteq \{1, 2, \dots, 2\bar{o}\}$ , with  $|\mathcal{R}| = \hat{p}$ , of mutually
   exclusive random numbers.
9:   for  $i \leftarrow 1$  to  $2\bar{o}$  do
10:    if  $i \in \mathcal{R}$  then compute a random number  $\gamma \in [0, 1]$  and
    let  $\bar{x}_i^{\text{pert}} \leftarrow \gamma$ 
11:    else let  $\bar{x}_i^{\text{pert}} \leftarrow \bar{x}_i$ .
12: Return  $\bar{x}$ .
```

---

obtained by applying a tabu action to the current solution. In the considered TS, an action is composed of a couple  $(i, k)$ , where  $i$  is an operation being moved and  $k$  is the machine to which  $i$  was assigned before the move. We keep track of the actions with a matrix  $\tau = (\tau_{ik})$  with  $i = 1, \dots, \bar{o}$  and  $k = 1, \dots, m$ . In this way, we set  $\tau_{ik} = \text{iter} + T$  whenever we perform action  $(i, k)$  at iteration  $\text{iter}$ , i.e.  $\tau_{ik} = \text{iter} + T$  whenever we move from the current solution  $\bar{x}$  to another solution  $\bar{x}' \in N(\bar{x})$  by assigning to machine  $k'$  an operation  $i$  currently assigned to machine  $k$ . An action  $(i, k)$  is tabu if  $\tau_{ik} > \text{iter}$ . The tabu tenure  $T$  is crucial to the success of the tabu search procedure. We define  $T = T(\lambda) = \lceil \lambda \log_e(\bar{o})^2 \rceil$ , where  $\lambda$  is a parameter in  $[0, 2]$ . During the search, the next solution is randomly chosen among the two neighbors with the smallest estimated makespan (see Section 5.3) that are non-tabu. Note that the neighborhood is defined as in the local search described in Section 5.2. If all neighbors are tabu, a neighbor whose associated action  $(i, k)$  has the smallest  $\tau_{ik}$  is chosen. With this procedure, the generated sequence does not possess the property of exhibiting a non-increasing makespan. Thus, the best-visited solution must be saved to be returned when a stopping criterion is satisfied. Moreover, preliminary experiments showed that the chance of producing cycles, created by the use of an estimated makespan, is increased by the use of an aspiration criterion (also based on an estimate of the neighbors' makespan). This is the reason why the TS considered in this work lacks an aspiration criterion. With some abuse of notation, we are saying “a neighbor is tabu or not” depending on whether the action that transforms the current solution into the neighbor is tabu or not. Specifically, assume we are at iteration  $\text{iter}$  and let  $\bar{x}$  be the current solution. Let  $\mathcal{N}(\bar{x})$  be its neighborhood and let  $\bar{y} \in \mathcal{N}(\bar{x})$  be a neighbor. Moreover, assume that in  $\bar{x}$  there is an operation  $i$  assigned to machine  $k$  and that the action that transforms  $\bar{x}$  into  $\bar{y}$  includes to remove  $i$  from  $k$  and to assign it to another machine  $k'$ . We say  $\bar{y}$  is a tabu neighbor of  $\bar{x}$  if  $(i, k)$  is tabu, i.e., if  $\tau_{ik} > \text{iter}$ . Otherwise, we say  $\bar{y}$  is a non-tabu neighbor. Algorithm 6.4 shows the essential steps of the considered TS algorithm.

**7. Experimental verification and analysis**

In this section, extensive numerical experiments with the proposed metaheuristics for the OPS scheduling problem are presented. In a first set of experiments, parameters of the proposed metaheuristics are calibrated with a reduced set of OPS instances. In a second set of experiments, considering the whole set of OPS instances, the calibrated methods are compared to each other and against the IBM ILOG CP Optimizer (CPO) considered in Lunardi et al. (2020a). As a result of the analysis of the performance of the

**Algorithm 6.4** Tabu search.

---

```

1: Input parameters:  $T(\lambda)$  and  $t$ .
2:  $\text{iter} \leftarrow 0$  and  $\tau_{ik} \leftarrow 0$  ( $i = 1, \dots, \bar{o}$ ,  $k = 1, \dots, m$ ).
3: Compute a random array of costs  $c \in [0, 1]^o$  and, using CBFS,
   construct an initial solution  $\bar{x}$ .
4: Initialize  $\bar{x}^{\text{best}} \leftarrow \bar{x}$ .
5: while time limit  $t$  not reached do
6:    $\text{iter} \leftarrow \text{iter} + 1$ .
7:   if there are at least two non-tabu neighbors in  $\mathcal{N}(\bar{x})$  then
8:     Let  $\bar{v}, \bar{w} \in \mathcal{N}(\bar{x})$  the two non-tabu neighbour solutions
     with smallest estimated makespan,
9:     and let  $\bar{y} \in \{\bar{v}, \bar{w}\}$  be randomly chosen. Let  $(i, k)$  be the
     action that transforms  $\bar{x}$  into  $\bar{y}$ .
10:    else if there is a single non-tabu neighbor in  $\mathcal{N}(\bar{x})$  then
11:      Let  $\bar{y} \in \mathcal{N}(\bar{x})$  be the single non-tabu neighbour and let
       $(i, k)$  be the action that transforms
12:       $\bar{x}$  into  $\bar{y}$ .
13:    else
14:      Let  $\bar{y} \in \mathcal{N}(\bar{x})$  be a (tabu) neighbour whose associated ac-
      tion  $(i, k)$  has minimum  $\tau_{ik}$ .
15:      Let  $\tau_{ik} \leftarrow \text{iter} + T(\lambda)$ .
16:      Let  $\bar{x} \leftarrow \bar{y}$ .
17:      if  $f(\bar{x}) < f(\bar{x}^{\text{best}})$  then  $\bar{x}^{\text{best}} \leftarrow \bar{x}$ 
18: Return  $\bar{x}^{\text{best}}$ .

```

---

proposed methods, a combined metaheuristic approach is introduced. In a last set of experiments, the best performing approach is evaluated when applied to the FJS with sequencing flexibility and the classical FJS scheduling problems considering well-known benchmark sets from the literature.

Metaheuristics were implemented in C++. Numerical experiments were conducted using a single physical core on an Intel Xeon E5-2680 v4 2.4GHz with 4GB memory (per core) running CentOS Linux 7.7 (in 64-bit mode), at the High-Performance Computing (HPC) facilities of the University of Luxembourg (Varrette, Bouvry, Cartiaux, & Georgatos, 2014).

### 7.1. Sets of instances

As a whole, 20 medium-sized and 100 large-sized instances of the OPS scheduling problem were considered. The set of medium-sized instances, named MOPS from now on, corresponds to the instances described in Lunardi et al. (2020a, Section 5.2.2, Table 4). The set of large-sized instances corresponds to the set with 50 instances described in Lunardi et al. (2020a, Section 5.2.3, Table 7), named LOPS1 from now on, plus a set with 50 additional even larger instances, named LOPS2 from now on, generated with the random instance generator described in Lunardi et al. (2020a, Section 5.1). The instance generator relies on six integer parameters, namely, the number of jobs  $n$ , the minimum  $o_{\min}$  and maximum  $o_{\max}$  number of operations *per* job, the minimum  $m_{\min}$  and the maximum  $m_{\max}$  number of machines, and the maximum number  $q$  of periods of unavailability *per* machine. The LOPS2 set contains 50 instances numbered from 51 to 100, the  $k$ -th instance being generated with the following parameters:  $n = 11 + \lceil \frac{k}{100} \times 189 \rceil$ ,  $o_{\min} = 5$ ,  $o_{\max} = 6 + \lceil \frac{k}{100} \times 14 \rceil$ ,  $m_{\min} = 9 + \lceil \frac{k}{100} \times 20 \rceil$ ,  $m_{\max} = 10 + \lceil \frac{k}{100} \times 90 \rceil$ , and  $q = 8$ . The instance generator and all considered instances are freely available at <https://github.com/willt/online-printing-shop>. Table 1 describes the main features of the 50 instances in the set LOPS2. The union of LOPS1 and LOPS2 will be named LOPS from now on. It is worth noticing that, although random, the OPS instances possess the characteristics of real-world instances of the OPS scheduling problem.

Moreover, large-sized instances are of the size of the instances that occur in practice.

In addition to the OPS instances, instances of the FJS scheduling problem with sequencing flexibility as proposed in Birgin et al. (2014) and instances of the FJS scheduling problem as proposed in Brandimarte (1993), Hurink, Jurisch, and Thole (1994), Barnes and Chambers (1996), and Dauzère-Pérès and Paulli (1997) were considered. The instances in Birgin et al. (2014) are divided into two sets named YFJS and DAFJS. The first set corresponds to instances with “Y-jobs” while the second set corresponds to instances in which the jobs’ precedence constraints are given by certain types of directed acyclic graphs (see Birgin et al., 2014 for details.) The sets of instances of the FJS scheduling problem were named BR, HK, BC, and DP, respectively. The HK set consists of the well-known EData, RData, and Vdata sets, with varying degrees of routing flexibility.

Table 2 shows the main features of each instance set. The first two columns of the table (“Set name” and “#inst.”) identify the set and the number of instances in each set. In the remaining columns, characteristics of the instances in each set are given. Column  $m$  refers to the number of machines,  $\hat{q}$  refers to the number of periods of unavailability *per* machine,  $n$  is the number of jobs,  $\hat{o}$  refers to the number of operations *per* job,  $|V|$  is the total number of operations (i.e.,  $|V| = o$ ),  $|A|$  is the total number of precedence constraints,  $|T|$  is the number of fixed operations, “#overlap” is the number of operations whose processing may overlap with the processing of a successor (i.e.,  $\{i \in V \mid \theta_i < 1\}$ ), and “#release” is the number of operations with an *actual* release time (i.e.,  $\{i \in V \mid r_i > 0\}$ ). For each of these quantities, the table shows the minimum (min), the average (avg), and the maximum (max), in the form min|avg|max, over the whole considered set. It is worth noticing that, as a whole, 348 instances of different sources and nature are being considered.

### 7.2. Parameters tuning

In this section, we aim to evaluate the performance of the proposed metaheuristics under variations of their parameters. Thirty OPS instances were used to fine-tune each parameter of each metaheuristic. The set of instances was composed of the five most difficult instances from the MOPS set according to the numerical results presented in Lunardi et al. (2020a, Table 5) plus twenty-five representative instances from the LOPS set, namely, instances 1, 5, 9, 13, ..., 97. Since methods whose parameters are being calibrated have a random component, each method was applied to each instance ten times for each desired combination of parameters. For each run, a CPU time limit of 1200 seconds was imposed.

Assume that the combinations of parameters  $c_1, c_2, \dots, c_A$  for method  $M$  applied to the set of instances  $\{p_1, p_2, \dots, p_B\}$  should be evaluated. Let  $f(M(c_\alpha), p_\beta)$  be the average makespan over the ten runs of method  $M$  with the combination of parameters  $c_\alpha$  applied to instance  $p_\beta$  for  $\alpha = 1, \dots, A$  and  $\beta = 1, \dots, B$ . Let

$$f_{\text{best}}(M, p_\beta) = \min_{\{\alpha=1, \dots, A\}} \{f(M(c_\alpha), p_\beta)\}, \text{ for } \beta = 1, \dots, B,$$

$$f_{\text{worst}}(M, p_\beta) = \max_{\{\alpha=1, \dots, A\}} \{f(M(c_\alpha), p_\beta)\}, \text{ for } \beta = 1, \dots, B,$$

and

$$\text{RDI}(M(c_\alpha), p_\beta) = \frac{f(M(c_\alpha), p_\beta) - f_{\text{best}}(M, p_\beta)}{f_{\text{worst}}(M, p_\beta) - f_{\text{best}}(M, p_\beta)},$$

for  $\alpha = 1, \dots, A$  and  $\beta = 1, \dots, B$ ,

where RDI stands for “relative deviation index”. Thus, for every  $\alpha$  and  $\beta$ ,  $\text{RDI}(M(c_\alpha), p_\beta) \in [0, 1]$  indicates the performance of method  $M$  with the combination of parameters  $c_\alpha$  applied



**Table 1**

Main features of the fifty large-sized OPS instances in the LOPS2 set.

Instance	Main instance characteristics						CP Optimizer formulation		Instance	Main instance characteristics						CP Optimizer formulation	
	$m$	$\sum_{k=1}^m q_k$	$n$	$o$	$ A $	$ T $	# integer variables	# constraints		$m$	$\sum_{k=1}^m q_k$	$n$	$o$	$ A $	$ T $	# integer variables	# constraints
51	49	219	108	1067	1812	1	85,148	249,492	76	58	247	155	1757	3054	0	161,749	475,363
52	41	170	110	1076	1772	0	71,169	209,792	77	71	292	157	1793	3137	1	201,915	594,077
53	20	88	112	1105	1807	4	35,763	105,440	78	79	367	159	1789	3105	0	223,365	655,201
54	54	262	114	1137	1917	0	98,745	291,090	79	74	324	161	1798	3121	2	212,354	626,118
55	40	203	115	1065	1720	1	67,611	199,468	80	80	355	163	1850	3202	1	231,248	680,674
56	31	143	117	1098	1745	1	55,292	162,385	81	49	207	165	2080	3785	2	164,905	485,323
57	46	177	119	1217	2013	2	88,912	261,270	82	29	139	166	2063	3763	0	98,767	291,587
58	51	233	121	1274	2122	3	103,766	304,923	83	49	207	168	2044	3565	2	158,986	468,564
59	26	124	123	1271	2181	0	54,918	162,302	84	78	357	170	2082	3753	0	256,059	753,223
60	48	212	125	1346	2339	0	103,373	304,605	85	61	251	172	2047	3700	4	202,088	593,823
61	50	228	127	1358	2381	4	106,864	314,187	86	67	301	174	2133	3827	6	226,909	666,635
62	32	130	129	1290	2133	0	68,060	199,865	87	56	273	176	2215	4006	0	198,539	584,436
63	41	144	131	1370	2297	1	90,142	265,633	88	27	130	178	2141	3953	1	95,622	282,029
64	54	257	132	1421	2442	3	122,801	361,440	89	45	188	180	2299	4187	3	166,199	488,842
65	55	264	134	1427	2384	1	125,843	370,335	90	51	255	182	2213	4020	1	181,658	534,436
66	63	281	136	1523	2627	0	152,642	449,811	91	72	341	183	2340	4276	1	266,059	782,641
67	64	304	138	1499	2621	2	153,859	452,214	92	56	246	185	2400	4418	0	215,525	634,439
68	38	158	140	1579	2750	2	97,716	288,436	93	85	374	187	2399	4386	0	320,129	941,218
69	40	171	142	1577	2739	1	99,887	294,099	94	38	153	189	2447	4431	0	150,904	444,416
70	37	147	144	1588	2755	4	95,755	281,382	95	73	337	191	2568	4721	1	299,347	879,356
71	53	247	146	1590	2734	0	136,147	400,311	96	60	310	193	2508	4565	2	237,394	698,041
72	70	354	148	1701	2952	4	185,238	544,518	97	70	324	195	2443	4530	1	268,046	788,064
73	32	132	149	1778	3174	3	92,225	271,844	98	32	173	197	2579	4667	2	134,682	397,669
74	29	125	151	1726	3000	1	82,365	242,813	99	97	433	199	2548	4649	2	390,037	1,148,630
75	33	167	153	1744	3077	0	94,906	278,965	100	58	247	200	2661	5032	3	246,960	727,868

**Table 2**

Main features of the considered sets of instances.

Set name	#inst.	$m$	$\hat{q}$	$n$	$\hat{o}$	$ V $	$ A $	$ T $	#overlap	#release
MOPS	20	6 10 17	25 48 75	5 8 10	6 9 14	36 67 109	54 106 207	0 1 3	0 7 16	0 1 6
LOPS	100	10 37 97	44 168 433	13 106 200	5 10 22	79 1153 2661	95 1985 5032	0 1 6	7 115 270	0 28 79
YFJS	20	7 14 26	0	4 10 17	4 10 17	24 115 289	18 105 272	0	0	0
DAFJS	30	5 7 10	0	4 7 12	4 9 23	25 71 120	23 66 117	0	0	0
BR	10	4 8 15	0	10 15 20	3 9 15	55 141 240	45 125 220	0	0	0
HK	129	5 8 15	0	6 16 30	5 8 15	36 145 300	30 128 270	0	0	0
BC	21	11 13 18	0	10 13 15	10 11 15	100 158 225	90 145 210	0	0	0
DP	18	5 7 10	0	10 15 20	15 19 25	196 292 387	186 277 367	0	0	0

to instance  $p_\beta$  with respect to the performance of the same method with other combinations of parameters. The smaller the  $\text{RDI}(M(c_\alpha), p_\beta)$ , the better the performance. In particular,  $\text{RDI}(M(c_\alpha), p_\beta) = 0$  if and only if  $f(M(c_\alpha), p_\beta) = f_{\text{best}}(M, p_\beta)$  and  $\text{RDI}(M(c_\alpha), p_\beta) = 1$  if and only if  $f(M(c_\alpha), p_\beta) = f_{\text{worst}}(M, p_\beta)$ . If we now define

$$\text{RDI}(M(c_\alpha)) = \frac{1}{|B|} \sum_{\beta=1}^B \text{RDI}(M(c_\alpha), p_\beta), \text{ for } \alpha = 1, \dots, A,$$

then we can say that the combination of parameters  $c_\alpha$  with the smallest  $\text{RDI}(M(c_\alpha))$  is the one for which method  $M$  performed best.

### 7.2.1. Differential evolution

In DE there are four parameters to be calibrated, namely,  $n_{\text{size}}$ ,  $p_{\text{cro}}$ ,  $\zeta$ , and *variant*. Preliminary experiments indicated that varying these parameters within the ranges  $n_{\text{size}} \in [4, 40]$ ,  $p_{\text{cro}} \in [0, 0.01]$ ,  $\zeta \in [0, 1]$ , and *variant*  $\in \{\text{DE/rand/1}, \text{DE/best/1}\}$  would provide acceptable results. Since testing all combinations in a grid would be very time consuming, we arbitrarily proceeded as follows. We first varied  $n_{\text{size}} \in \{4, 8, 12, \dots, 40\}$  with  $p_{\text{cro}} = 0.005$ ,  $\zeta = 0.5$ , and *variant* = DE/rand/1. Fig. 10a shows the RDI for the different values of  $n_{\text{size}}$ . The figure shows that the method achieved its best performance at  $n_{\text{size}} = 8$ . In a second experiment, we fixed  $n_{\text{size}} = 8$ ,  $\zeta = 0.5$ , *variant* = DE/rand/1, and varied  $p_{\text{cro}} \in \{0, 10^{-3}, 2 \times 10^{-3}, \dots, 9 \times 10^{-3}\}$ . Fig. 10b shows that the

best performance was obtained with  $p_{\text{cro}} = 0$ . In a third experiment, we set  $n_{\text{size}} = 8$ ,  $p_{\text{cro}} = 0$ , *variant* = DE/rand/1, and varied  $\zeta \in \{0.1, 0.2, \dots, 1\}$ . Figs. 10c and 10 d show the results for the five problems in the MOPS set and the twenty five instances in the LOPS set, respectively. The results demonstrate that the best performance is obtained for  $\zeta = 0.7$  and  $\zeta = 0.1$ , respectively. It is worth noticing that the performance of the method varies smoothly as a function of its parameters as indicated by Figs. 10a–10 d. Finally, Figs. 11a and 11 b show the performance of the algorithm with  $n_{\text{size}} = 8$ ,  $p_{\text{cro}} = 0$ , and  $\zeta = 0.7$  applied to the five instances from the MOPS set and with  $n_{\text{size}} = 8$ ,  $p_{\text{cro}} = 0$ , and  $\zeta = 0.1$  applied to the twenty five instances from the LOPS set. In both cases, the figures compare the performance for variations of *variant*  $\in \{\text{DE/rand/1}, \text{DE/best/1}\}$ . The considered mutation variants are the two most widely adopted ones in the literature. The main difference between both of them is that the former emphasizes exploration while the latter emphasizes exploitation. In this experiment, the time limit was extended to 1 h. Figs. 11a and 11 b show the average makespan over the considered subsets of instances as a function of time. Both graphics show that a choice of *variant* = DE/rand/1 is more efficient.

### 7.2.2. Genetic algorithm

In GA there are two parameters to be calibrated, namely,  $n_{\text{size}}$  and  $p_{\text{mut}}$ . Preliminary experiments indicated that varying these parameters within the ranges  $n_{\text{size}} \in [4, 40]$  and  $p_{\text{mut}} \in [0.01, 0.5]$

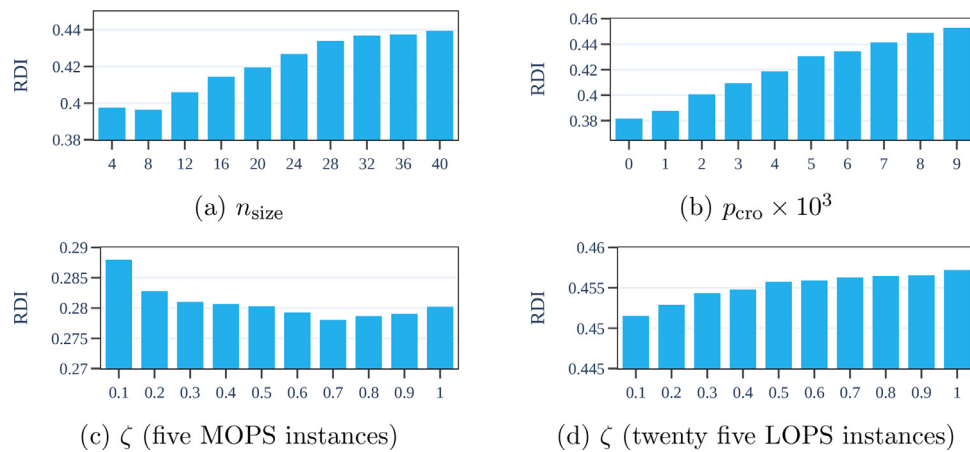


Fig. 10. DE performance for different parameters' settings.

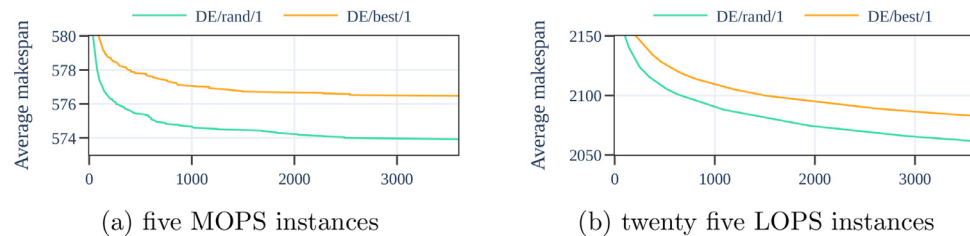
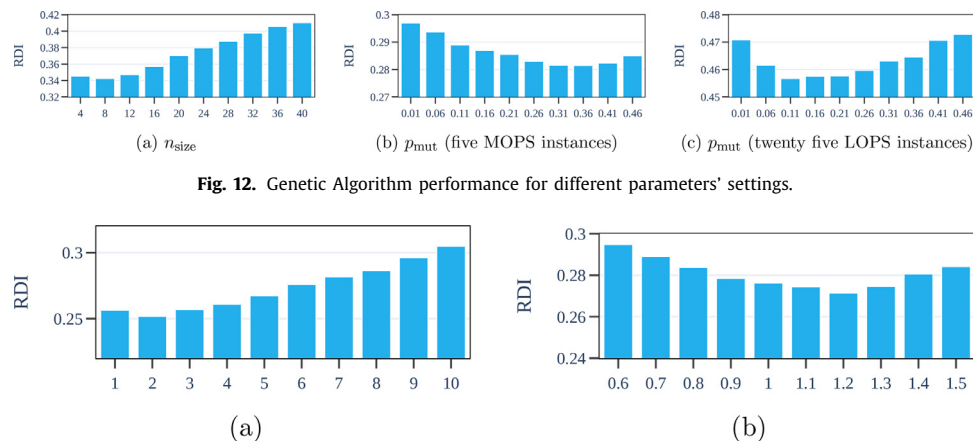
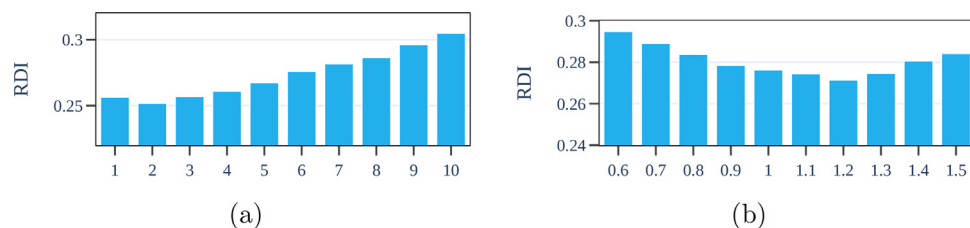
Fig. 11. Evolution of the average makespan as a function of time obtained with DE (a) with  $n_{size} = 8$ ,  $p_{cro} = 0$ , and  $\zeta = 0.7$  applied to the five selected instances from the MOPS set and (b) with  $n_{size} = 8$ ,  $p_{cro} = 0$ , and  $\zeta = 0.1$  applied to the twenty five selected instances from the LOPS set.

Fig. 12. Genetic Algorithm performance for different parameters' settings.

Fig. 13. Performances of (a) Iterated Local Search and (b) Tabu Search as a function of their parameters  $\hat{p}$  and  $\lambda$ .

would provide acceptable results. In a first experiment, we varied  $n_{size} \in \{4, 8, \dots, 40\}$  with  $p_{mut} = 0.25$ . Fig. 12a shows that the best performance is obtained with  $n_{size} = 8$ . In a second experiment, we fixed  $n_{size} = 8$  and varied  $p_{mut} \in \{0.01, 0.06, \dots, 0.46\}$ . Figs. 12b and 12c show that the best performance is obtained with  $p_{mut} = 0.36$  when the method is applied to the five selected instances from the MOPS set; while its best performance is obtained with  $p_{mut} = 0.11$  when applied to the twenty five selected instances from the LOPS set. It can be observed that, as is happened with DE, the best population size is  $n_{size} = 8$  and it does not depend on the size of the instances. On the other hand, the same behavior is not observed for the mutation probability parameter  $p_{mut}$ . Similar to the parameter  $\zeta$  of DE that appears in its mutation scheme, a different behavior is observed when the method is applied to instances from the MOPS and the LOPS sets. At this point, it is important to stress that this should not be considered problematic. The goal of the present work is to develop an

efficient and effective method to be applied to practical instances of the OPS scheduling problem, i.e., to a real-world problem; and these instances are very similar to the instances in the LOPS set. Numerical experimentation with the MOPS instances is carried out for assessment purposes, comparing the obtained results with the ones presented in Lunardi et al. (2020a), which include numerical experiments with instances of the MOPS set.

### 7.2.3. Iterated local search and tabu search

ILS and TS have a single parameter to calibrate, namely  $\hat{p}$  and  $\lambda$ , respectively. Preliminary experiments indicated that varying these parameters within the ranges  $\hat{p} \in [1, 10]$  and  $\lambda \in [0.6, 1.5]$  would provide acceptable results. Figs. 13(a-b) show the results varying  $\hat{p} \in \{1, 2, \dots, 10\}$  and  $\lambda \in \{0.6, 0.7, \dots, 1.5\}$ , respectively. They show that ILS performed best with  $\hat{p} = 2$ ; while TS obtained the best results with  $\lambda = 1.2$ . It is worth noticing that, in both cases, the performance varies smoothly as a function of the parameters;

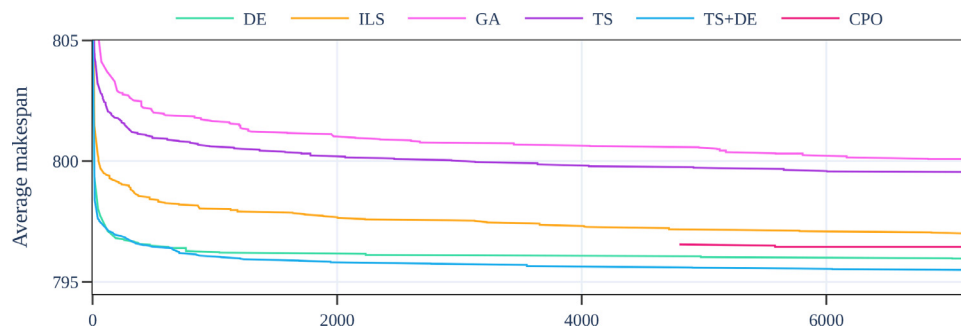


Fig. 14. Evolution of the average makespan over time of each proposed method and CPO applied to the MOPS set instances.

Table 3

Results of applying the metaheuristic approaches to instances in the MOPS set.

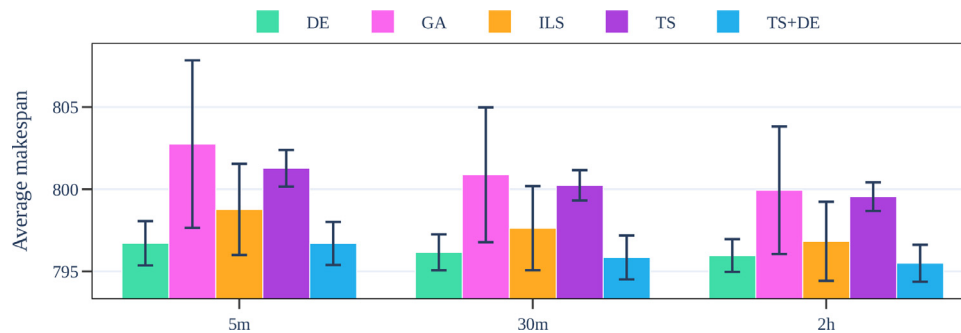
	Best makespan					CPU time limit: 5 minutes					CPU time limit: 30 minutes					CPU time limit: 2 hours				
	DE	GA	ILS	TS	TS+DE	DE	GA	ILS	TS	TS+DE	DE	GA	ILS	TS	TS+DE	DE	GA	ILS	TS	TS+DE
1	<b>344</b>	351	346	<b>344</b>	<b>344</b>	<b>344</b>	350	346	<b>344</b>	<b>344</b>	<b>344</b>	350	346	<b>344</b>	<b>344</b>	<b>344</b>	350	346	<b>344</b>	<b>344</b>
2	<b>357</b>	358	358	<b>357</b>	<b>357</b>	<b>357</b>	358	<b>357</b>	<b>357</b>	<b>357</b>	<b>357</b>	358	<b>357</b>	<b>357</b>	<b>357</b>	<b>357</b>	357	357	<b>357</b>	<b>357</b>
3	<b>405</b>	409	407	409	<b>405</b>	405	409	407	409	<b>404</b>	405	409	405	408	<b>404</b>	405	409	405	408	<b>404</b>
4	<b>458</b>	<b>458</b>	<b>458</b>	<b>458</b>	<b>458</b>	<b>458</b>	<b>458</b>	<b>458</b>	<b>458</b>	<b>458</b>	<b>458</b>	<b>458</b>	<b>458</b>	<b>458</b>	<b>458</b>	<b>458</b>	<b>458</b>	<b>458</b>	<b>458</b>	<b>458</b>
5	<b>507</b>	516	510	<b>507</b>	<b>507</b>	<b>507</b>	516	510	<b>507</b>	<b>507</b>	<b>507</b>	516	510	<b>507</b>	<b>507</b>	<b>507</b>	516	509	<b>507</b>	<b>507</b>
6	435	447	436	437	<b>432</b>	435	446	436	434	<b>432</b>	435	442	436	433	<b>432</b>	435	442	436	433	<b>432</b>
7	<b>2429</b>	<b>2429</b>	<b>2429</b>	<b>2429</b>	<b>2429</b>	<b>2429</b>	<b>2429</b>	<b>2429</b>	<b>2429</b>	<b>2429</b>	<b>2429</b>	<b>2429</b>	<b>2429</b>	<b>2429</b>	<b>2429</b>	<b>2429</b>	<b>2429</b>	<b>2429</b>	<b>2429</b>	<b>2429</b>
8	<b>447</b>	459	453	461	448	<b>446</b>	451	453	456	447	<b>445</b>	451	451	456	447	<b>445</b>	451	451	456	447
9	<b>629</b>	632	630	633	<b>629</b>	<b>629</b>	631	630	631	<b>629</b>	<b>629</b>	631	630	630	<b>629</b>	<b>629</b>	631	<b>629</b>	630	<b>629</b>
10	<b>1184</b>	<b>1184</b>	<b>1184</b>	<b>1184</b>	<b>1184</b>	<b>1184</b>	<b>1184</b>	<b>1184</b>	<b>1184</b>	<b>1184</b>	<b>1184</b>	<b>1184</b>	<b>1184</b>	<b>1184</b>	<b>1184</b>	<b>1184</b>	<b>1184</b>	<b>1184</b>	<b>1184</b>	<b>1184</b>
11	<b>413</b>	427	419	433	414	<b>413</b>	426	414	433	<b>413</b>	<b>413</b>	423	414	430	<b>413</b>	<b>413</b>	423	414	430	<b>413</b>
12	<b>491</b>	500	496	511	492	<b>489</b>	492	492	511	<b>489</b>	<b>489</b>	492	492	507	<b>489</b>	<b>489</b>	492	492	507	<b>489</b>
13	<b>347</b>	<b>347</b>	<b>347</b>	<b>347</b>	<b>347</b>	<b>347</b>	<b>347</b>	<b>347</b>	<b>347</b>	<b>347</b>	<b>347</b>	<b>347</b>	<b>347</b>	<b>347</b>	<b>347</b>	<b>347</b>	<b>347</b>	<b>347</b>	<b>347</b>	<b>347</b>
14	392	404	396	412	<b>389</b>	391	404	393	408	<b>389</b>	<b>389</b>	400	391	408	<b>389</b>	<b>389</b>	400	391	408	<b>389</b>
15	320	320	<b>319</b>	<b>319</b>	<b>319</b>	320	<b>319</b>	<b>319</b>	<b>319</b>	<b>319</b>	<b>319</b>	320	<b>319</b>	<b>319</b>	<b>319</b>	<b>319</b>	<b>319</b>	<b>319</b>	<b>319</b>	<b>319</b>
16	<b>543</b>	<b>543</b>	<b>543</b>	<b>543</b>	<b>543</b>	<b>543</b>	<b>543</b>	<b>543</b>	<b>543</b>	<b>543</b>	<b>543</b>	<b>543</b>	<b>543</b>	<b>543</b>	<b>543</b>	<b>543</b>	<b>543</b>	<b>543</b>	<b>543</b>	<b>543</b>
17	<b>1052</b>	<b>1052</b>	<b>1052</b>	<b>1052</b>	<b>1052</b>	<b>1052</b>	<b>1052</b>	<b>1052</b>	<b>1052</b>	<b>1052</b>	<b>1052</b>	<b>1052</b>	<b>1052</b>	<b>1052</b>	<b>1052</b>	<b>1052</b>	<b>1052</b>	<b>1052</b>	<b>1052</b>	<b>1052</b>
18	<b>3184</b>	<b>3184</b>	<b>3184</b>	<b>3184</b>	<b>3184</b>	<b>3184</b>	<b>3184</b>	<b>3184</b>	<b>3184</b>	<b>3184</b>	<b>3184</b>	<b>3184</b>	<b>3184</b>	<b>3184</b>	<b>3184</b>	<b>3184</b>	<b>3184</b>	<b>3184</b>	<b>3184</b>	<b>3184</b>
19	<b>1451</b>	<b>1451</b>	<b>1451</b>	<b>1451</b>	<b>1451</b>	<b>1451</b>	<b>1451</b>	<b>1451</b>	<b>1451</b>	<b>1451</b>	<b>1451</b>	<b>1451</b>	<b>1451</b>	<b>1451</b>	<b>1451</b>	<b>1451</b>	<b>1451</b>	<b>1451</b>	<b>1451</b>	<b>1451</b>
20	<b>507</b>	519	521	538	511	<b>507</b>	518	514	534	<b>507</b>	<b>507</b>	514	534	534	<b>507</b>	<b>507</b>	514	534	534	<b>507</b>
	<b>794.75</b>	799.5	796.95	800.45	<b>794.75</b>	794.55	798.4	795.95	799.55	<b>794.25</b>	794.4	797.6	795.55	799.05	<b>794.25</b>	794.4	797.6	795.55	799.05	<b>794.25</b>
Average makespan																				
1	346.25	361.2	349.2	<b>344</b>	344.12	346	361	348	<b>344</b>	344.12	346	360.8	347.6	<b>344</b>	344.12	346	360.8	347.6	<b>344</b>	344.12
2	357.75	361.6	361.2	<b>357.25</b>	357.88	357.75	360.8	359.2	<b>357</b>	357.88	357.75	359	357.4	<b>357</b>	357.88	357.75	359	357.4	<b>357</b>	357.88
3	408.25	417.4	408.4	409.5	<b>407.62</b>	407	416	408.4	409	<b>406.5</b>	406.25	414.8	407.6	408.25	<b>406.12</b>	406.25	414.8	407.6	408.25	<b>406.12</b>
4	<b>458</b>	461.6	<b>458</b>	<b>458</b>	<b>458</b>	<b>458</b>	460	<b>458</b>	<b>458</b>	<b>458</b>	<b>458</b>	459	<b>458</b>	<b>458</b>	<b>458</b>	<b>458</b>	459	<b>458</b>	<b>458</b>	<b>458</b>
5	511	521.2	511.8	510	<b>509.12</b>	509.5	518.6	511.6	<b>508</b>	508.5	<b>508</b>	518.6	510.2	<b>508</b>	508.5	511.6	518.6	510.2	<b>508</b>	508.5
6	436.5	457.2	441.6	438	<b>436.12</b>	436.25	449	441	<b>435.5</b>	435.62	436.25	447.8	441	<b>433.75</b>	435.62	447.8	441	<b>433.75</b>	435.62	435.62
7	<b>2429</b>	<b>2429</b>	<b>2429</b>	<b>2429</b>	<b>2429</b>	<b>2429</b>	<b>2429</b>	<b>2429</b>	<b>2429</b>	<b>2429</b>	<b>2429</b>	<b>2429</b>	<b>2429</b>	<b>2429</b>	<b>2429</b>	<b>2429</b>	<b>2429</b>	<b>2429</b>	<b>2429</b>	<b>2429</b>
8	<b>451.25</b>	463	459.2	462	452.5	<b>450.5</b>	461	456.2	458.75	451.12	<b>450</b>	460.6	453.6	456.5	450.62	451.12	460.6	453.6	456.5	450.62
9	<b>630.5</b>	638	630.8	637	<b>630.5</b>	630	632.6	630	633.5	<b>629.88</b>	629.75	631.8	629.6	632.25	<b>629.5</b>	629.75	631.8	629.6	632.25	<b>629.5</b>
10	<b>1184</b>	<b>1184</b>	<b>1184</b>	<b>1184</b>	<b>1184</b>	<b>1184</b>	<b>1184</b>	<b>1184</b>	<b>1184</b>	<b>1184</b>	<b>1184</b>	<b>1184</b>	<b>1184</b>	<b>1184</b>	<b>1184</b>	<b>1184</b>	<b>1184</b>	<b>1184</b>	<b>1184</b>	<b>1184</b>
11	421.5	428.4	421.6	434.25	<b>419.62</b>	420	426.2	416.8	433.5	<b>416.5</b>	420	423.6	416.6	430.75	<b>416</b>	423.6	416.6	430.75	<b>416</b>	416
12	<b>495</b>	504.2	501.2	512	496.75	494.75	497.6	497.8	511.25	<b>493.5</b>	494	494.6	495.8	508.5	<b>493</b>	494	494.6	495.8	508.5	<b>493</b>
13	<b>347</b>	<b>347</b>	<b>347</b>	<b>347</b>	<b>347</b>	<b>347</b>	<b>347</b>	<b>347</b>	<b>347</b>	<b>347</b>	<b>347</b>	<b>347</b>	<b>347</b>	<b>347</b>	<b>347</b>	<b>347</b>	<b>347</b>	<b>347</b>	<b>347</b>	<b>347</b>
14	396.5	408.2	401.4	414.25	<b>395.5</b>	394.25	404.4	397.6	410.5	<b>393.88</b>	394	400.8	394.8	409	<b>393.12</b>	394	400.8	394.8	409	<b>393.12</b>
15	320	320	319.6	<b>319</b>	319.5	320	319.6	<b>319</b>	319.5	<b>319</b>	319.5	320	319.2	<b>319</b>	319.5	320	319.2	<b>319</b>	<b>319</b>	319.5
16	<b>543</b>	<b>543</b>	<b>543</b>	<b>543</b>	<b>543</b>	<b>543</b>	<b>543</b>	<b>543</b>	<b>543</b>	<b>543</b>	<b>543</b>	<b>543</b>	<b>543</b>	<b>543</b>	<b>543</b>	<b>543</b>	<b>543</b>	<b>543</b>	<b>543</b>	<b>543</b>
17	<b>1052</b>	<b>1052</b>	<b>1052</b>	<b>1052</b>	<b>1052</b>	<b>1052</b>	<b>1052</b>	<b>1052</b>	<b>1052</b>	<b>1052</b>	<b>1052</b>	<b>1052</b>	<b>1052</b>	<b>1052</b>	<b>1052</b>	<b>1052</b>	<b>1052</b>	<b>1052</b>	<b>1052</b>	<b>1052</b>
18	<b>3184</b>	<b>3184</b>	<b>3184</b>	<b>3184</b>	<b>3184</b>	<b>3184</b>	<b>3184</b>	<b>3184</b>	<b>3184</b>	<b>3184</b>	<b>3184</b>	<b>3184</b>	<b>3184</b>	<b>3184</b>	<b>3184</b>	<b>3184</b>	<b>3184</b>	<b>3184</b>	<b>3184</b>	<b>3184</b>
19	<b>1451</b>	<b>1451</b>	<b>1451</b>	<b>1451</b>	<b>1451</b>	<b>1451</b>	<b>1451</b>	<b>1451</b>	<b>1451</b>	<b>1451</b>	<b>1451</b>	<b>1451</b>	<b>1451</b>	<b>1451</b>	<b>1451</b>	<b>1451</b>	<b>1451</b>	<b>1451</b>	<b>1451</b>	<b>1451</b>
20	<b>511.75</b>	523	521.4	540.25	516.75	<b>509.25</b>	520.8	519	536.75	512	509.25	518.2	515.4	536	<b>507.88</b>	509.25	518.2	515.4	536	<b>507.88</b>
Avg. 1–20	796.71	802.75	798.77	801.27	<b>796.7</b>	796.16	800.88	797.63	800.24	<b>795.85</b>	795.96	799.94	796.83	799.55	<b>795.49</b>	795.96	799.94	796.83	799.55	<b>795.49</b>
Pooled SD	1.35	5.10	2.77	1.12	1.31	1.09	4.11	2.56	0.92	1.34	1.00	3.88	2.41	0.87	1.13	1.00	3.88	2.41	0.87	1.13

thus similar performances are obtained for small variations of the parameters.

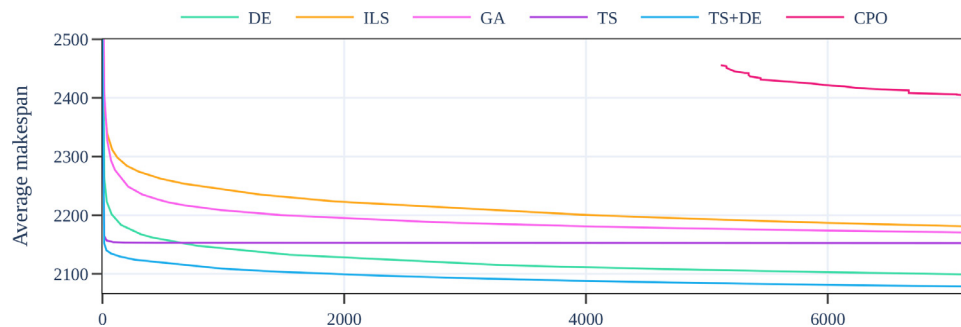
### 7.3. Experiments with OPS instances

This section presents numerical experiments with the four calibrated metaheuristics DE, GA, ILS, and TS. In addition, the performance of the IBM ILOG CP Optimizer (CPO) (Laborie, Rogerie, Shaw,

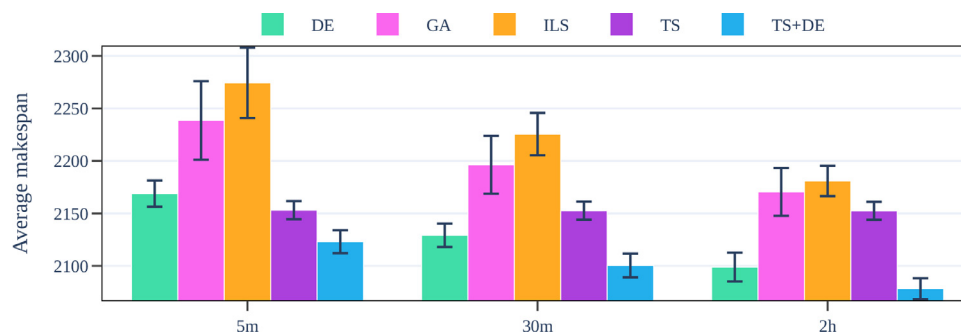
& Vilím, 2018), version 12.9, is presented. CPO is a “half-heuristic-half-exact” solver specially designed to tackle scheduling problems. It has its own constraint programming (CP) modeling language to fully explore the structure of the underlying problem. In the experiments, the two-phase strategy “Incomplete model + CP Model 4” described in Lunardi et al. (2020a) is considered. This approach consists in first solving a simplified model and, in a second phase, using the solution obtained in the first phase as the initial solu-



**Fig. 15.** Average makespans and pooled standard deviations that result from applying the proposed metaheuristic approaches fifty times to instances in the MOPS set with CPU time limits of 5 minutes, 30 minutes, and 2 hours.



**Fig. 16.** Evolution of the average makespan over time of each proposed method and CPO applied to the LOPS set instances.



**Fig. 17.** Average makespans and pooled standard deviations that result from applying the proposed metaheuristic approaches twelve times to instances in the LOPS set with CPU time limits of 5 minutes, 30 minutes, and 2 hours.

tion to the full and more complex model. This is the approach that performed best among several alternative CP models and solution strategies considered in Lunardi et al. (2020a).

Numerical experiments consider the 20 instances in the MOPS set and the 100 instances in the LOPS set. Each metaheuristic was run 50 times in each instance of the MOPS set and 12 in each instance of the LOPS set. As described in Section 7.2, the average over all runs is considered for comparison purposes. For each run, a CPU time limit of 2 hours was imposed. The metaheuristics being evaluated start from a feasible solution and generate a sequence of feasible solutions. Thus, it is possible to observe the evolution of the makespan over time. This is not the case of the strategy of the CPO being considered. In the two-phase strategy, 2/3 of the time budget is allocated to the solution of a relaxed or incomplete OPS formulation in which setup operations can be preempted and the setup of the first operation to be processed in each machine is considered to be null; while the remaining 1/3 of the time budget is allocated to the solution of the actual CP formulation of the OPS scheduling problem. Due to the two-phase strategy, it is not possible to track the evolution of the makespan over time, since in the first 2/3 of the time budget the incumbent solution is, with high probability,

infeasible. Therefore, to compare the performance of the proposed methods against the CPO, CPO was run several times with increasing time budgets given by 5 minutes, 30 minutes, and 2 hours per instance.

Fig. 14 shows the evolution of the average makespan (over the 50 runs and over all instances) when the five methods are applied to the instances in the MOPS set. Table 3 presents the *best* makespan (in the top half of the table) and the *average* makespan (in the bottom half of the table) obtained by each metaheuristic method in each instance. The last line in each half of the table presents the average results. (Average of the best results in the first half and average of the average results in the second half.) In the second-half of the table, in which average results are being presented, an additional line exhibits the pooled standard deviation. For each instance, figures in bold represent the best result obtained by the methods under consideration. Average makespans and pooled standard deviations are graphically represented in Fig. 15. Method TS+DE that appears in the figures and the table should be ignored at this time. The motivation for its definition as well as its presence in the experiments will be elucidated later in the current section. Table 4 shows the results of applying



**Table 4**

Results of applying CPO to instances in the MOPS set.

Inst.	5 min.		30 min.		2 hours		Inst.	5 min.		30 min.		2 hours		Inst.	5 min.		30 min.		2 hours	
	UB	UB	LB	UB	LB	UB		UB	UB	LB	UB	LB	UB		UB	UB	LB	UB	LB	UB
1	344	344	344	344	6	441	441	335	441	335	441	335	441	16	543	543	543	543	543	543
2	357	357	357	357	7	2429	2429	2429	2429	12	506	497	457	17	1080	1052	1052	1052	1052	1052
3	404	404	404	404	8	456	450	360	450	13	347	347	347	18	3184	3184	3184	3184	3184	3184
4	458	458	458	458	9	632	629	629	629	14	402	402	320	19	1451	1451	1451	1451	1451	1451
5	506	506	506	506	10	1184	1184	1184	1184	15	319	319	319	20	522	522	417	520	520	520
Avg. 1–20															799.1	796.9		796.5		

**Table 5**

Best makespan that results from applying the metaheuristics to the first-half of the instances in the LOPS set.

Instance	CPU time limit: 5 minutes					CPU time limit: 30 minutes					CPU time limit: 2 hours				
	DE	GA	ILS	TS	TS+DE	DE	GA	ILS	TS	TS+DE	DE	GA	ILS	TS	TS+DE
1	<b>516</b>	525	<b>516</b>	527	<b>516</b>	<b>516</b>	522	<b>516</b>	526	<b>516</b>	<b>513</b>	520	516	524	514
2	<b>641</b>	655	647	660	642	<b>641</b>	651	647	659	<b>641</b>	<b>638</b>	648	642	658	639
3	620	623	622	644	<b>617</b>	615	622	616	644	<b>614</b>	613	618	<b>612</b>	640	613
4	741	750	<b>736</b>	769	742	<b>736</b>	743	<b>736</b>	767	738	<b>736</b>	741	<b>736</b>	767	737
5	826	836	829	857	<b>824</b>	<b>820</b>	831	821	856	821	<b>820</b>	824	<b>820</b>	854	<b>820</b>
6	689	691	690	726	<b>683</b>	681	683	679	724	<b>678</b>	676	679	<b>674</b>	724	675
7	<b>896</b>	903	<b>896</b>	935	897	890	895	892	935	<b>888</b>	<b>886</b>	894	890	935	<b>886</b>
8	<b>1007</b>	1014	1013	1049	1010	1001	1005	1004	1049	<b>1000</b>	999	1002	999	1049	<b>997</b>
9	919	921	920	969	<b>915</b>	<b>905</b>	914	911	969	906	902	910	906	969	<b>900</b>
10	765	775	768	829	<b>762</b>	<b>748</b>	764	754	829	752	745	755	749	829	<b>744</b>
11	1182	1191	1182	1217	<b>1174</b>	1165	1183	1167	1217	<b>1162</b>	1160	1164	1161	1217	<b>1153</b>
12	1168	1183	1170	1227	<b>1164</b>	<b>1146</b>	1162	1150	1227	1149	<b>1138</b>	1155	<b>1138</b>	1227	1140
13	<b>988</b>	1001	994	1055	990	<b>971</b>	986	976	1055	974	<b>961</b>	980	965	1055	965
14	1443	1450	1443	1498	<b>1436</b>	1430	1443	1428	1498	<b>1427</b>	1421	1431	<b>1419</b>	1498	<b>1419</b>
15	1386	1398	1384	1454	<b>1380</b>	1366	1384	<b>1360</b>	1454	1362	1355	1373	1356	1454	<b>1352</b>
16	1311	1327	<b>1306</b>	1366	1312	1293	1308	<b>1288</b>	1366	1293	1284	1301	<b>1280</b>	1366	1282
17	<b>1041</b>	1061	<b>1041</b>	1085	1045	<b>1028</b>	1046	1030	1085	1029	1019	1030	<b>1016</b>	1085	1021
18	1885	1898	<b>1880</b>	1956	1885	1862	1875	<b>1855</b>	1956	1859	1848	1858	<b>1840</b>	1956	1843
19	990	1007	997	1025	<b>989</b>	978	992	980	1025	<b>974</b>	<b>962</b>	985	964	1025	968
20	<b>965</b>	988	971	1013	967	<b>948</b>	969	952	1013	949	<b>932</b>	955	934	1013	934
21	1879	1894	1881	1948	<b>1878</b>	<b>1852</b>	1866	1853	1948	1854	1837	1850	<b>1834</b>	1948	1835
22	1417	1424	1442	1477	<b>1402</b>	1380	1404	1406	1477	<b>1359</b>	1361	1381	1383	1477	<b>1349</b>
23	<b>1070</b>	1083	1074	1105	1074	<b>1050</b>	1062	1056	1105	1059	1038	1050	<b>1037</b>	1105	1040
24	<b>1914</b>	1935	1921	1974	1919	1884	1905	1894	1974	<b>1882</b>	1859	1887	1870	1974	<b>1857</b>
25	1227	1245	1238	1272	<b>1222</b>	<b>1204</b>	1223	1209	1272	1205	<b>1189</b>	1208	1194	1272	1191
26	1281	1306	1293	1309	<b>1279</b>	<b>1256</b>	1284	1259	1309	1261	<b>1237</b>	1264	1238	1309	1243
27	1698	1718	1715	1753	<b>1696</b>	<b>1670</b>	1683	1677	1753	<b>1670</b>	1652	1674	1651	1753	<b>1648</b>
28	1929	1944	1953	1988	<b>1926</b>	1885	1925	1901	1988	<b>1877</b>	1858	1892	1879	1988	<b>1853</b>
29	2011	2072	2097	2098	<b>1977</b>	1950	2017	2009	2098	<b>1943</b>	1909	1986	1958	2098	<b>1905</b>
30	1557	1571	1576	1586	<b>1548</b>	1521	1546	1535	1586	<b>1516</b>	1496	1527	1510	1586	<b>1487</b>
31	1164	1185	1221	1179	<b>1133</b>	1128	1155	1167	1179	<b>1103</b>	1100	1136	1127	1179	<b>1089</b>
32	1062	1079	1094	1086	<b>1058</b>	1050	1062	1057	1086	<b>1043</b>	1034	1053	1039	1086	<b>1030</b>
33	2095	2114	2145	2151	<b>2092</b>	2058	2094	2086	2151	<b>2052</b>	2033	2075	2053	2151	<b>2025</b>
34	1438	1429	1465	1437	<b>1390</b>	1391	1405	1419	1437	<b>1361</b>	1356	1390	1388	1437	<b>1342</b>
35	<b>2772</b>	2835	2877	2895	2795	<b>2732</b>	2789	2795	2895	2740	<b>2689</b>	2754	2726	2895	2694
36	2482	2504	2549	2544	<b>2478</b>	2446	2482	2492	2544	<b>2445</b>	2419	2463	2443	2544	<b>2417</b>
37	1275	1299	1307	1287	<b>1271</b>	1253	1278	1281	1287	<b>1247</b>	<b>1236</b>	1263	1263	1287	1238
38	1159	1164	1182	1169	<b>1145</b>	1145	1142	1154	1169	<b>1135</b>	1125	1134	1133	1169	<b>1119</b>
39	1756	1754	1787	1760	<b>1733</b>	1721	1739	1758	1760	<b>1706</b>	1692	1714	1728	1760	<b>1688</b>
40	2204	2220	2261	2226	<b>2181</b>	2174	2200	2213	2226	<b>2154</b>	2142	2186	2163	2226	<b>2131</b>
41	2316	2344	2345	2304	<b>2251</b>	2268	2307	2281	2304	<b>2229</b>	2231	2275	2246	2304	<b>2194</b>
42	1582	1605	1655	1559	<b>1539</b>	1546	1565	1591	1559	<b>1521</b>	1520	1551	1551	1559	<b>1502</b>
43	2523	2540	2574	2548	<b>2507</b>	2490	2535	2526	2548	<b>2486</b>	2457	2500	2496	2548	<b>2449</b>
44	3678	3776	3839	3695	<b>3638</b>	3645	3715	3771	3695	<b>3571</b>	3578	3663	3702	3695	<b>3516</b>
45	2060	2065	2143	2069	<b>2051</b>	2043	2054	2095	2069	<b>2033</b>	2021	2044	2055	2069	<b>2014</b>
46	2185	2199	2236	2220	<b>2180</b>	2153	2185	2187	2220	<b>2150</b>	<b>2122</b>	2163	2150	2220	2123
47	3413	3539	3689	3438	<b>3363</b>	3356	3491	3602	3438	<b>3330</b>	3297	3454	3515	3438	<b>3273</b>
48	1272	1287	1313	1260	<b>1242</b>	1250	1274	1276	1260	<b>1231</b>	1231	1255	1256	1260	<b>1218</b>
49	2862	2893	2933	2889	<b>2851</b>	2836	2876	2886	2889	<b>2829</b>	2816	2844	2844	2889	<b>2804</b>
50	1374	1382	1403	1369	<b>1347</b>	1349	1369	1380	1369	<b>1333</b>	1331	1356	1359	1369	<b>1321</b>
Avg. 1–50	1532.7	1552.0	1564.3	1569.1	<b>1522.3</b>	1508.5	1532.2	1531.6	1569.0	<b>1501.1</b>	1489.5	1516.3	1508.2	1568.8	<b>1483.9</b>

CPO to instances in the MOPS set. In the table, “UB” corresponds to the best solution found (upper bound to the optimal solution); while “LB” corresponds to the computed lower bound when the CPU time limit is equal to two hours. A comparison between the lower and the upper bound shows that the optimal solution was

found for instances 1–5, 7, 9, 10, 13, and 15–19; while a non-null gap is reported for instances 6, 8, 11, 12, 14, and 20.

The results presented in Fig. 14 show that DE outperforms any other method at any instant in time if the average makespan is considered. Recalling that CPO does not produce feasible solutions

**Table 6**

Best makespan that results from applying the metaheuristics to the second-half of the instances in the LOPS set.

Instance	CPU time limit: 5 minutes					CPU time limit: 30 minutes					CPU time limit: 2 hours				
	DE	GA	ILS	TS	TS+DE	DE	GA	ILS	TS	TS+DE	DE	GA	ILS	TS	TS+DE
51	1567	1590	1649	1595	<b>1557</b>	1549	1573	1608	1595	<b>1543</b>	1530	1554	1573	1595	<b>1527</b>
52	1956	2034	2099	1952	<b>1913</b>	1920	1984	2040	1952	<b>1888</b>	1886	1952	1985	1952	<b>1868</b>
53	3629	3639	3678	3668	<b>3623</b>	3590	3614	3643	3668	<b>3588</b>	3555	3585	3599	3668	<b>3549</b>
54	1553	1578	1596	1542	<b>1535</b>	1535	1554	1563	1542	<b>1525</b>	1526	1542	1545	1542	<b>1514</b>
55	2001	2021	2082	1998	<b>1986</b>	1975	1999	2036	1998	<b>1970</b>	1953	1984	1993	1998	<b>1944</b>
56	2582	2584	2635	2577	<b>2554</b>	2552	2562	2602	2577	<b>2535</b>	2528	2537	2567	2577	<b>2509</b>
57	1917	1947	1989	1892	<b>1878</b>	1888	1936	1960	1892	<b>1865</b>	1873	1892	1907	1892	<b>1857</b>
58	1814	1841	1890	1807	<b>1779</b>	1790	1822	1853	1807	<b>1764</b>	1769	1795	1802	1807	<b>1739</b>
59	3415	3440	3485	3432	<b>3411</b>	3393	3418	3448	3432	<b>3388</b>	3356	3394	3408	3432	<b>3355</b>
60	1994	2044	2056	2004	<b>1981</b>	1970	2015	2031	2004	<b>1966</b>	1948	1998	2001	2004	<b>1945</b>
61	1988	2049	2127	2014	<b>1980</b>	1950	2034	2078	2014	1953	<b>1930</b>	2003	2032	2014	1934
62	3224	3289	3346	3138	<b>3113</b>	3137	3238	3284	3138	<b>3108</b>	3107	3200	3226	3138	<b>3075</b>
63	2512	2623	2727	2522	<b>2495</b>	2451	2574	2657	2522	<b>2448</b>	<b>2412</b>	2561	2571	2522	2416
64	1875	1933	1973	1911	<b>1866</b>	1858	1914	1948	1911	<b>1857</b>	<b>1842</b>	1897	1915	1911	1844
65	1909	1964	2047	1935	<b>1893</b>	1880	1951	2030	1935	<b>1874</b>	1860	1939	1994	1935	<b>1852</b>
66	1773	1813	1892	1761	<b>1748</b>	1750	1802	1878	1761	<b>1747</b>	1743	1794	1837	1761	<b>1734</b>
67	1687	1734	1755	1678	<b>1671</b>	1670	1714	1741	1678	<b>1666</b>	1658	1682	1712	1678	<b>1653</b>
68	3259	3385	3472	3074	<b>3023</b>	3081	3315	3425	3068	<b>2967</b>	2967	3272	3337	3068	<b>2922</b>
69	3037	3406	3479	2921	<b>2891</b>	2902	3296	3346	2921	<b>2863</b>	2844	3223	3220	2921	<b>2831</b>
70	3240	3269	3508	3161	<b>3123</b>	3121	3248	3461	3161	<b>3053</b>	2997	3227	3376	3161	<b>2973</b>
71	2179	2247	2280	2189	<b>2173</b>	2167	2228	2252	2189	<b>2158</b>	2145	2217	2227	2189	<b>2142</b>
72	1957	2031	2073	1802	<b>1790</b>	1880	1986	2024	1802	<b>1787</b>	1802	1964	1961	1802	<b>1763</b>
73	3967	3992	4086	3940	<b>3915</b>	3907	3981	4062	3940	<b>3902</b>	<b>3867</b>	3964	4013	3940	3869
74	4342	4355	4389	4260	<b>4238</b>	4228	4341	4354	4260	<b>4199</b>	4171	4290	4313	4260	<b>4157</b>
75	3635	3667	3712	3655	<b>3632</b>	<b>3607</b>	3642	3684	3655	3612	<b>3583</b>	3629	3653	3655	3585
76	2444	2570	2638	<b>2264</b>	2266	2362	2519	2585	2252	<b>2221</b>	2250	2481	2522	2252	<b>2184</b>
77	1799	1864	1904	1792	<b>1777</b>	1770	1846	1879	1792	<b>1764</b>	1751	1829	1837	1792	<b>1750</b>
78	1671	1694	1748	1669	<b>1659</b>	<b>1650</b>	1685	1716	1669	<b>1650</b>	<b>1634</b>	1671	1686	1669	<b>1634</b>
79	1750	1799	1841	1751	<b>1738</b>	1736	1786	1803	1751	<b>1733</b>	1726	1759	1777	1751	<b>1722</b>
80	1788	1891	1893	1739	<b>1732</b>	1745	1832	1864	1739	<b>1723</b>	1711	1804	1819	1739	<b>1697</b>
81	3253	3260	3375	3145	<b>3140</b>	3171	3189	3354	3145	<b>3122</b>	3140	3171	3327	3145	<b>3086</b>
82	4691	4742	4784	4693	<b>4683</b>	4665	4706	4757	4693	<b>4659</b>	4635	4687	4732	4693	<b>4634</b>
83	3122	3175	3192	3125	<b>3091</b>	3088	3160	3174	3125	<b>3072</b>	3062	3136	3144	3125	<b>3050</b>
84	2020	2056	2121	1960	<b>1951</b>	1961	2026	2076	1960	<b>1942</b>	1940	2008	2042	1960	<b>1931</b>
85	2400	3132	3196	2379	<b>2367</b>	2369	2919	2972	2379	<b>2344</b>	2344	2819	2756	2379	<b>2332</b>
86	2330	2786	2966	2296	<b>2267</b>	2282	2507	2760	2296	<b>2248</b>	2246	2425	2521	2296	<b>2237</b>
87	3230	3315	3455	2962	<b>2938</b>	3137	3243	3390	2962	<b>2909</b>	3055	3203	3311	2962	<b>2876</b>
88	5401	5481	5523	5405	<b>5382</b>	5358	5399	5490	5405	<b>5351</b>	5316	5372	5455	5405	<b>5315</b>
89	3863	3943	3942	3760	<b>3737</b>	3760	3858	3893	3760	<b>3720</b>	3716	3844	3864	3760	<b>3681</b>
90	3350	3438	3491	3328	<b>3310</b>	3344	3389	3476	3328	<b>3280</b>	3308	3380	3439	3328	<b>3257</b>
91	2456	2598	2637	2418	<b>2401</b>	2421	2523	2585	2418	<b>2376</b>	2380	2506	2550	2418	<b>2357</b>
92	3579	3659	3724	<b>3212</b>	3248	3540	3622	3662	<b>3167</b>	3212	3423	3560	3610	<b>3167</b>	3205
93	2194	2260	2372	2144	<b>2127</b>	2155	2213	2311	2144	<b>2116</b>	2137	2201	2263	2144	<b>2111</b>
94	4458	4543	4616	4430	<b>4407</b>	4422	4503	4581	4430	<b>4393</b>	4378	4471	4557	4430	<b>4370</b>
95	2647	2763	2827	2607	<b>2580</b>	2601	2675	2767	2607	<b>2570</b>	2571	2648	2746	2607	<b>2548</b>
96	3437	3588	3622	<b>3112</b>	3120	3384	3533	3600	3112	<b>3087</b>	3296	3505	3559	3112	<b>3046</b>
97	2538	2837	3204	2547	<b>2518</b>	2517	2708	2981	2547	<b>2506</b>	2491	2646	2763	2547	<b>2487</b>
98	5566	5637	5692	5534	<b>5511</b>	5506	5601	5664	5534	<b>5484</b>	5458	5562	5632	5534	<b>5455</b>
99	2146	2236	2227	<b>1972</b>	1989	2105	2192	2196	<b>1972</b>	1983	2065	2169	2179	1972	<b>1969</b>
100	3340	3399	3426	3306	<b>3294</b>	3310	3356	3397	3306	<b>3291</b>	3270	3343	3384	3306	<b>3265</b>
Avg. 51–100	2769.7	2862.8	2928.8	2719.6	<b>2700.0</b>	2722.2	2814.6	2878.8	2718.3	<b>2679.6</b>	2683.1	2785.9	2824.8	2718.3	<b>2655.1</b>
Avg. 1–100	2151.2	2207.4	2246.6	2144.4	<b>2111.2</b>	2115.4	2173.4	2205.2	2143.7	<b>2090.4</b>	2086.3	2151.1	2166.5	2143.6	<b>2069.5</b>

in the first 2/3 of the time budget, the comparison of DE with CPO requires the analysis of the results in [Tables 3](#) and [4](#). The results in the tables show that DE outperforms CPO when the CPU time limit is 5 minutes, 30 minutes, or 2 hours. Results in the tables show that DE outperforms CPO also when the performance measure is the best makespan instead of the average makespan. The method that ranks in second place depends on the time limit and the performance measure (average or best makespan). Depending on the choice, CPO or ILS achieve second best result. The second place belongs to CPO when the average makespan is considered or when the CPU time limit is 2 hours. If the performance measure is the best makespan and the CPU time limit is 5 minutes or 30 minutes, the second place belongs to ILS. Concerning the best makespan and considering a CPU time limit of 2 hours, DE, GA, ILS, TS, and CPO obtained the best makespan 17, 10, 12, 12, and 13 times, respectively. Note that these numbers are slightly influenced

by the presence of the method TS+DE that should be ignored. This is because TS+DE was the only method to find the best makespan in instance 6; so this instance is not computed for TS, that was the only method that found the second-best makespan for this instance. In any case, considering the average makespan, it is worth noting that, depending on whether the CPU time limit is 5 minutes, 30 minutes, or 2 hours, the difference between the methods that rank in first and last places is not larger than 0.8%, 0.7%, or 0.6%, respectively.

[Fig. 16](#) shows the evolution of the average makespan (over the 12 runs and over all instances) when the five methods are applied to the instances in the LOPS set. [Tables 5](#) and [6](#) present the best makespan while [Tables 7](#) and [8](#) present the average makespan obtained by each metaheuristic method in each instance when the CPU time limit is 5 minutes, 30 minutes, or 2 hours. For each instance, numbers in bold represent the best results obtained by the

Table 7

Average makespan that results from applying the metaheuristics to the first-half of the instances in the LOPS set.

Instance	CPU time limit: 5 minutes					CPU time limit: 30 minutes					CPU time limit: 2 hours				
	DE	GA	ILS	TS	TS+DE	DE	GA	ILS	TS	TS+DE	DE	GA	ILS	TS	TS+DE
1	<b>519</b>	528.5	520.5	528.5	521	<b>517</b>	524.2	518.8	526.5	518.9	<b>515.8</b>	523.8	518.5	524.8	518.1
2	650	657.2	650.8	661.5	<b>647.6</b>	647.5	653	648	659.5	<b>644</b>	644.2	651.5	644.2	659.2	<b>641.4</b>
3	<b>621</b>	625.8	623.5	647.5	621.2	618	622.8	621.5	645.5	<b>617.6</b>	616.5	620.8	618.5	642.8	<b>615.4</b>
4	<b>743.8</b>	752.2	745.5	771.2	745.6	<b>738</b>	745	741	769.2	741.6	<b>737.5</b>	743	739.8	768.5	739.2
5	<b>827.8</b>	839.5	833.5	861.5	828.2	<b>824.5</b>	832	827.8	857.2	824.6	<b>821.2</b>	828.5	822.8	856.5	822
6	692.8	702.8	695.5	728.8	<b>690.5</b>	683	690	685	726.5	<b>681.4</b>	<b>676.8</b>	685.8	679.5	724.8	677.6
7	<b>897.2</b>	910.8	902	942	898.4	893.2	899.8	895	940.5	<b>892.4</b>	889.5	896	892.8	939.2	<b>888.8</b>
8	<b>1012</b>	1020.2	1019	1052	1013.5	<b>1004.8</b>	1008.5	1006.5	1052	1005	<b>999.8</b>	1005.2	1003.2	1052	1000.8
9	922	935	925.2	977.8	<b>921.8</b>	911.2	925.2	912.2	977.8	<b>910.2</b>	905.2	912.5	907.8	977.8	<b>904.9</b>
10	<b>766.8</b>	785.5	773.8	831.5	768.6	<b>751.8</b>	768.2	761	831.5	754.9	<b>746.8</b>	760.5	750.5	831.2	748.6
11	1188.2	1201.8	1190.2	1227.5	<b>1179.1</b>	1174.5	1185.5	1171.8	1227.5	<b>1166.4</b>	1163.2	1174.8	1162.5	1227.5	<b>1158.4</b>
12	1172	1191.8	1184	1229	<b>1170.9</b>	1156.8	1177.5	<b>1153.8</b>	1228.2	1154.4	1146.8	1164.8	<b>1141.5</b>	1228.2	1145
13	997.5	1006.5	1004.8	1064.5	<b>997</b>	<b>976</b>	994	983	1064.5	980.9	<b>967</b>	983	970.8	1064.5	968.4
14	<b>1446.5</b>	1458.8	1447.5	1504.5	1447.4	1433.5	1449.2	1433.8	1504.5	<b>1432.6</b>	1426.2	1436.2	<b>1423.8</b>	1504.5	1424.8
15	1394.8	1407.8	1394.8	1468.2	<b>1386.9</b>	1370.5	1390.2	1369	1466.2	<b>1367.6</b>	1358.5	1376	1359.5	1465.2	<b>1355.2</b>
16	1317.5	1331.5	1320.5	1371	<b>1315.8</b>	<b>1296.8</b>	1314	1301.2	1371	1297	<b>1286.8</b>	1305	<b>1286.8</b>	1371	1287.4
17	<b>1047</b>	1067.8	<b>1047</b>	1087.5	1049.5	<b>1032.8</b>	1047.2	1034.5	1087.5	1033.8	1024	1032.5	<b>1020</b>	1087.5	1024.2
18	1889.2	1901	<b>1886</b>	1966.2	1892.4	1866.2	1878.8	<b>1863</b>	1966.2	1863.4	1855.2	1863.2	<b>1844.8</b>	1966.2	1850.4
19	995.2	1010.2	1000.8	1028.2	<b>994.2</b>	981.5	995.8	984.5	1028.2	<b>980.6</b>	970.8	988	970.8	1028.2	<b>970.6</b>
20	<b>977.5</b>	990.5	977.8	1019.5	977.6	955.8	980.5	<b>954.8</b>	1019.5	956.8	941.8	964.8	<b>935.2</b>	1019.5	939.6
21	1889.2	1911.8	1894.5	1957	<b>1888.8</b>	1859	1874.5	1860.2	1957	<b>1858.6</b>	1845.8	1859.8	<b>1841.5</b>	1957	1841.8
22	1421.5	1435.5	1469.2	1487.2	<b>1408</b>	1385.2	1410.2	1414	1487.2	<b>1375.6</b>	1364	1393	1392.8	1487.2	<b>1357.9</b>
23	<b>1076.8</b>	1090	1087	1109.5	1081.8	<b>1055.5</b>	1076.8	1067	1109.5	1062.1	<b>1043</b>	1061.5	1046.2	1109.5	1048.5
24	1923.8	1946	1938.5	1978	<b>1922.9</b>	1889.5	1918	1906	1978	<b>1886.4</b>	1870.8	1902	1879.2	1978	<b>1866.2</b>
25	1232.5	1254.2	1244.8	1281	<b>1228.8</b>	1208.5	1229.8	1215.5	1281	<b>1208</b>	<b>1193.5</b>	1212.5	1199.5	1281	1194.1
26	<b>1286.8</b>	1310.2	1307.8	1326.2	1287.6	<b>1263.8</b>	1292.5	1271.2	1326.2	1270.2	<b>1242</b>	1279.2	1244	1326.2	1249.2
27	<b>1704.5</b>	1727.8	1732.8	1761.8	1705.1	1676	1707.5	1690.8	1761.8	<b>1675.6</b>	<b>1653</b>	1686.2	1663.8	1761.8	1654.9
28	1935.2	1956.2	1993	1999.2	<b>1931.9</b>	1898.2	1931	1931.5	1999.2	<b>1884.6</b>	1872.5	1899.2	1894	1999.2	<b>1861.8</b>
29	2019.5	2075.8	2113.2	2108.2	<b>1999.8</b>	1968.8	2032.5	2029.5	2108.2	<b>1953.2</b>	1930.2	1989.5	1983	2108.2	<b>1918.4</b>
30	1565	1573.2	1588.5	1595.8	<b>1557.5</b>	1529.2	1551.2	1550.5	1595.8	<b>1521.5</b>	1503.5	1534	1516	1595.8	<b>1496.8</b>
31	1170	1207	1231.8	1182.8	<b>1141.5</b>	1131	1176	1178.2	1182.8	<b>1111.4</b>	1105.5	1151.5	1137	1182.8	<b>1092.2</b>
32	1074.2	1084	1102.8	1091	<b>1061.4</b>	1054.2	1067.5	1066.5	1091	<b>1046.2</b>	1039.2	1056.8	1044.5	1091	<b>1034</b>
33	2100.2	2123	2161.2	2164	<b>2099.1</b>	2068.8	2101.5	2096	2164	<b>2064.2</b>	2036.2	2087	2062.5	2164	<b>2034.5</b>
34	1454.5	1451.5	1493.8	1443.5	<b>1404.4</b>	1406.5	1427	1435.5	1443.5	<b>1368.9</b>	1369.2	1399	1401	1443.5	<b>1345.2</b>
35	2818.8	2867	2922	2907.2	<b>2816</b>	<b>2744.8</b>	2817.5	2827.8	2907.2	2748.5	<b>2700.5</b>	2786.8	2752.8	2907.2	2705.8
36	2494.8	2522.2	2604.8	2548.8	<b>2483.1</b>	2456.5	2486.8	2524.2	2548.8	<b>2451</b>	2425	2468.8	2467	2548.8	<b>2420.1</b>
37	1281.8	1304.5	1316.2	1290.8	<b>1274.4</b>	1263.2	1287.5	1290.2	1290.8	<b>1256.1</b>	1241.2	1270.2	1267	1290.8	<b>1241.1</b>
38	1173.5	1177.8	1192.8	1173.8	<b>1150.4</b>	1151.8	1156	1159.8	1173.8	<b>1137.1</b>	1131.5	1143.8	1137.2	1173.8	<b>1122.8</b>
39	1768.5	1794.2	1800	1767	<b>1739.1</b>	1734.8	1762	1764	1767	<b>1716</b>	1706	1738.8	1736.8	1767	<b>1693.4</b>
40	2217.2	2235.2	2289.5	2236.2	<b>2189.6</b>	2180.8	2210.5	2234.2	2236.2	<b>2162.9</b>	2148.8	2192.8	2184.2	2236.2	<b>2135.9</b>
41	2332	2386.5	2355.8	2323	<b>2278.5</b>	2278.5	2342.5	2294.8	2323	<b>2247.8</b>	2243	2296.8	2261.2	2323	<b>2209.9</b>
42	1601.2	1618	1668.2	1570.2	<b>1542.9</b>	1559	1585.2	1602.2	1570.2	<b>1527.6</b>	1530	1561.8	1558.2	1570.2	<b>1506.1</b>
43	2530.8	2567.5	2601.8	2552	<b>2522.4</b>	2498.8	2545.5	2557.8	2552	<b>2491.1</b>	2460.2	2529.2	2515.2	2552	<b>2458.6</b>
44	3748	3835.2	3886.8	3716	<b>3673.6</b>	3680.8	3774.5	3812.5	3716	<b>3614.1</b>	3629.5	3746.8	3744.8	3716	<b>3545</b>
45	2082.5	2116	2151.8	2077	<b>2054.1</b>	2053.2	2086.8	2100.5	2077	<b>2038</b>	2028	2065.8	2059.2	2077	<b>2020</b>
46	2190.2	2215	2258	2225.5	<b>2186</b>	2160.2	2192	2198.8	2225.5	<b>2155.6</b>	2133.8	2168.8	2154.8	2225.5	<b>2128.6</b>
47	3434.5	3753.5	3822.2	3461.8	<b>3389.8</b>	3369	3671.5	3720.2	3461.8	<b>3336.8</b>	3313	3586.2	3618.5	3461.8	<b>3285.6</b>
48	1280.8	1293.8	1342.5	1263.2	<b>1247.9</b>	1259	1285	1296	1263.2	<b>1236.1</b>	1236	1264	1264.8	1263.2	<b>1222.9</b>
49	2885.5	2927	2947.2	2896.8	<b>2864.5</b>	2847.8	2898.5	2895.2	2896.8	<b>2838.6</b>	2822.8	2866.2	2853.5	2896.8	<b>2811.4</b>
50	1378.5	1389.8	1417.5	1377.8	<b>1353.8</b>	1354.2	1373.5	1394.8	1377.8	<b>1339</b>	1335	1360	1366.8	1377.8	<b>1326.1</b>
Avg. 1–50	1543.0	1569.5	1581.6	1576.8	<b>1531.0</b>	1516.4	1547.1	1545.0	1576.4	<b>1508.1</b>	1496.9	1529.5	1518.8	1576.2	<b>1490.2</b>

methods under consideration. Method TS+DE should still be ignored. At the end of Tables 5, 6, 7, 8, “Avg. 1–50” and “Avg. 51–100” correspond to the average of the instances contained in the table; while in Tables 6 and 8, “Avg. 1–100” corresponds to the average over the whole LOPS set. In Table 8, and additional line exhibits the pooled standard deviation. Average makespans and pooled standard deviations are graphically represented in Fig. 17. Table 9 shows the results of applying CPO to the instances in the LOPS set. The symbol “|” means that CPO was not able to find a feasible solution within the time budget.

The results in Fig. 16 show that, differently from the previous experiments with the medium-sized OPS instances, in the large-sized instances no method obtains the smallest average makespan regardless of the considered time instant. TS outperforms all the other methods for any instant  $t \leq 650$  seconds while DE outperforms all the other methods for any instant  $t \geq 650$  seconds. Another difference concerning the medium-sized instances is that

CPO was outperformed by all introduced metaheuristic approaches. The numerical values in Tables 5, 6, 7, 8, reflect the results already observed in Fig. 16. TS found the best results for small-time limits while DE found the best results for large time limits. From the average results at the end of Tables 6 and 8 we can see that the methods rank (a) TS, DE, GA, ILS, and CPO; (b) DE, TS, GA, ILS, and CPO; and (c) DE, TS, GA, ILS, and CPO, when the CPU time limit is 5 minutes, 30 minutes, and 2 hours, respectively, independently of whether we consider the *best* or the *average* makespan as a performance measure.

The observations described in the paragraph above led us to consider a combined approach, named TS+DE, that uses TS to construct an initial population for DE. The combined approach has three phases. In the first phase, TS is used to obtain a solution. Instead of running the method until it reaches the CPU time limit, the search is stopped if the incumbent solution is not updated during a period of  $\log_{10}(o)$  seconds of CPU time, recalling that  $o$  is

**Table 8**

Average makespan that results from applying the metaheuristics to the second-half of the instances in the LOPS set.

Instance	CPU time limit: 5 minutes					CPU time limit: 30 minutes					CPU time limit: 2 hours				
	DE	GA	ILS	TS	TS+DE	DE	GA	ILS	TS	TS+DE	DE	GA	ILS	TS	TS+DE
51	1585.8	1611.5	1668.5	1598.2	<b>1564.5</b>	1561	1591.2	1621.8	1598.2	<b>1546.8</b>	1539.5	1571	1584.5	1598.2	<b>1530.9</b>
52	1979	2060.2	2159	1964	<b>1920.4</b>	1933.8	2007.5	2078	1964	<b>1895.2</b>	1896.5	1971	2001.8	1964	<b>1873.9</b>
53	3637.5	3645.8	3683.5	3672	<b>3628.6</b>	3598.5	3618	3645	3672	<b>3592.4</b>	3563.2	3590	3601	3672	<b>3556.4</b>
54	1566	1578.8	1606	1555.5	<b>1538.4</b>	1546.2	1561.2	1575	1555.5	<b>1529.9</b>	1530.2	1547.2	1553.5	1555.5	<b>1516.6</b>
55	2009	2058	2096	2013	<b>1993.1</b>	1982.8	2022.8	2048.8	2013	<b>1972.4</b>	1962	1997.5	1999.5	2013	<b>1951.2</b>
56	2597	2610.8	2647.8	2586.8	<b>2565.5</b>	2563.5	2589	2612	2586.8	<b>2542.6</b>	2535.8	2569.2	2574.2	2586.8	<b>2515.9</b>
57	1955.2	1957.2	2055	1906.5	<b>1884.6</b>	1928.2	1948.5	1999	1906.5	<b>1872.8</b>	1883.5	1920.5	1925.5	1906.5	<b>1859</b>
58	1822.2	1847.5	1897	1812.2	<b>1786.8</b>	1799	1830.2	1858.5	1812.2	<b>1773.5</b>	1780.8	1811	1814.5	1812.2	<b>1754.1</b>
59	3429	3454.8	3494.2	3442.2	<b>3416.9</b>	3400.2	3430	3459	3442.2	<b>3393.4</b>	3365.2	3408	3421.8	3442.2	<b>3363.4</b>
60	1998.8	2050.2	2076	2006.5	<b>1987.9</b>	1976.2	2024	2039.8	2006.5	<b>1970.9</b>	<b>1953.2</b>	2005	2007.2	2006.5	<b>1953.2</b>
61	2001	2070.5	2139.2	2025.5	<b>1989.8</b>	<b>1962.8</b>	2046.5	2081.8	2025.5	1963	<b>1932.2</b>	2014.5	2035.2	2025.5	1937.9
62	3280.5	3350.8	3366.2	3158	<b>3121.2</b>	3187.8	3273.5	3311.8	3158	<b>3111.5</b>	3116.5	3232.5	3246.8	3158	<b>3104.6</b>
63	2538.5	2648.2	2742.8	2540.8	<b>2506.1</b>	2465.5	2605.5	2686.2	2540.8	<b>2459.6</b>	2424.8	2569	2596	2540.8	<b>2422.6</b>
64	1883.2	1952.5	2005.5	1914.8	<b>1879.6</b>	1863	1925	1981	1914.8	<b>1860.5</b>	1845.8	1903.8	1937	1914.8	<b>1845.1</b>
65	1945.2	1992.5	2100.2	1939.5	<b>1906</b>	1892.2	1976	2049.2	1939.5	<b>1884.2</b>	1866	1957	2003	1939.5	<b>1862.6</b>
66	1791.5	1850.5	1927.8	1767.2	<b>1752.4</b>	1755.8	1827.5	1891	1767.2	<b>1749</b>	1746.5	1808	1846	1767.2	<b>1743.8</b>
67	1698	1766.2	1794.2	1685.2	<b>1677.2</b>	1678.5	1728.5	1765.2	1685.2	<b>1670.2</b>	1662.5	1704	1727.8	1685.2	<b>1658.4</b>
68	3386.5	3444.8	3488.8	3082	<b>3073.4</b>	3234	3358	3440.2	3080	<b>2985.2</b>	3052.8	3324	3364.5	3080	<b>2930.1</b>
69	3087.5	3443.5	3522	2945.2	<b>2904</b>	2924	3309.5	3388.8	2945.2	<b>2871.9</b>	2859	3239.2	3261.8	2945.2	<b>2835.9</b>
70	3246.5	3342.2	3544	3178	<b>3141.5</b>	3158.5	3308.5	3474.8	3178	<b>3078.6</b>	3069.5	3274	3395.2	3178	<b>2989.8</b>
71	2211.5	2270.2	2315	2196.5	<b>2181.6</b>	2179.2	2251	2284.2	2196.5	<b>2166.4</b>	2151.2	2229.2	2245	2196.5	<b>2147.5</b>
72	1979.5	2070.5	2094.8	1815.5	<b>1801.1</b>	1891.8	2023	2039.5	1815.5	<b>1793</b>	1811.8	1987.8	1970.2	1815.5	<b>1774.5</b>
73	3982	4048.5	4114.8	3951.5	<b>3925.2</b>	3929.5	4006.2	4078.8	3951.5	<b>3911.1</b>	3890.2	3983	4033.8	3951.5	<b>3879.8</b>
74	4398	4416.2	4418.8	4286.2	<b>4265.5</b>	4291.5	4348.5	4373.2	4286.2	<b>4232.4</b>	4229.8	4306.2	4329.8	4286.2	<b>4176.5</b>
75	3639.5	3688.5	3717.5	3662.2	<b>3635.5</b>	<b>3610.8</b>	3663.5	3684.8	3662.2	3615.1	<b>3588.2</b>	3642.5	3657.5	3662.2	3589
76	2514.2	2619.2	2664	<b>2267</b>	2343.6	2391	2560	2597.5	<b>2261.2</b>	2280	2300.2	2518.5	2535.8	2261.2	<b>2221.2</b>
77	1806.2	1889.2	1919.2	1798.2	<b>1781.2</b>	1774.8	1854.2	1887.8	1798.2	<b>1770.9</b>	1760.2	1834.2	1843.8	1798.2	<b>1760</b>
78	1681.8	1724.5	1773.2	1676.2	<b>1664</b>	<b>1653.8</b>	1699.2	1734	1676.2	1654.8	<b>1636</b>	1685.5	1695.8	1676.2	1636.9
79	1759.8	1829	1844.5	1756.5	<b>1745.6</b>	1743.2	1793.8	1811.8	1756.5	<b>1738.6</b>	1727.5	1770.5	1781	1756.5	<b>1726.2</b>
80	1801.2	1900	1907.5	1746.2	<b>1741.8</b>	1760.2	1842	1875.2	1746.2	<b>1731.6</b>	1731.8	1821	1827.8	1746.2	<b>1705.6</b>
81	3260	3309.5	3387.8	3149.5	<b>3144.2</b>	3206	3243	3363	3149.5	<b>3136.8</b>	3150.8	3216.8	3330.2	3149.5	<b>3107.5</b>
82	4712.5	4761.8	4797.8	4705	<b>4689.5</b>	4682.2	4724.2	4773	4705	<b>4666.6</b>	4646.5	4703.2	4749.5	4705	<b>4638.6</b>
83	3141.8	3200.8	3224.5	3134.8	<b>3102.4</b>	3097.2	3169	3198.5	3134.8	<b>3081.4</b>	3063.2	3151.8	3170.2	3134.8	<b>3056.9</b>
84	2038	2103	2163	1961.2	<b>1960.6</b>	1974.5	2067.2	2108.2	1961.2	<b>1951.9</b>	1957.8	2041.5	2061.2	1961.2	<b>1937.6</b>
85	2473.8	3222	3236.2	2395.5	<b>2375.5</b>	2398.2	3010	3027.2	2395.5	<b>2357.5</b>	2359.2	2885	2791.8	2395.5	<b>2340.2</b>
86	2345.8	2875.8	3005.5	2310.8	<b>2282.8</b>	2303	2629	2774	2310.8	<b>2265.2</b>	2258	2530.5	2565.8	2310.8	<b>2242.2</b>
87	3253.8	3375.5	3535	<b>2975.2</b>	2990.2	3157.8	3292.5	3424.5	2975.2	<b>2949.8</b>	3097.8	3246.8	3330	2975.2	<b>2908.5</b>
88	5413	5495.2	5534.5	5415.5	<b>5395.2</b>	5369.8	5432.2	5504	5415.5	<b>5362.2</b>	5324.5	5400.2	5464.5	5415.5	<b>5323</b>
89	3884	3998.5	4004.8	3765.8	<b>3748</b>	3818	3917	3951.2	3765.8	<b>3729.5</b>	3762.8	3869.5	3906.5	3765.8	<b>3693.4</b>
90	3369.5	3504	3514.5	3334.2	<b>3330.1</b>	3345	3434.2	3490.8	3334.2	<b>3310.4</b>	3329.2	3411.8	3455.8	3334.2	<b>3288.5</b>
91	2501.8	2622	2823	2428.2	<b>2408.8</b>	2431.2	2559.2	2656.2	2428.2	<b>2388.5</b>	2400.8	2526	2590	2428.2	<b>2362</b>
92	3609	3743.2	3776	<b>3224.5</b>	3274.8	3559.5	3654	3719.5	<b>3199.8</b>	3237.4	3499.5	3603.2	3642.5	<b>3197</b>	3210.1
93	2202.2	2320.5	2422.8	2148	<b>2145.8</b>	2168.5	2261.8	2325.5	2148	<b>2138.9</b>	2148.5	2227.2	2269.8	2148	<b>2133</b>
94	4474.5	4579.2	4639.5	4441	<b>4427.2</b>	4433.2	4525	4597.8	4441	<b>4409.8</b>	4389.8	4494.8	4568.8	4441	<b>4380</b>
95	2702.5	2834.8	2872.5	2609.8	<b>2594.1</b>	2616.2	2748.2	2806.8	2609.8	<b>2578.9</b>	2581.8	2713	2762.2	2609.8	<b>2558.1</b>
96	3487.5	3658.5	3683.8	<b>3123.2</b>	3192.8	3418.2	3572	3628.5	<b>3123.2</b>	3153.1	3336.2	3529.8	3588.5	3123.2	<b>3108.4</b>
97	2560.8	3185.2	3427.5	2556.8	<b>2532.2</b>	2527.8	2776	3197	2556.8	<b>2511.4</b>	2496.2	2682	2813	2556.8	<b>2490.5</b>
98	5589	5698.8	5714.5	5548	<b>5516.1</b>	5524.8	5631	5682	5548	<b>5496.2</b>	5477.5	5584.8	5646.5	5548	<b>5461</b>
99	2157.2	2265.2	2322.5	<b>1986.5</b>	2013.8	2114.2	2204	2246	<b>1986.5</b>	2003.4	2071.8	2177	2194.2	1986.5	<b>1985.8</b>
100	3349	3434.5	3494.5	3313.5	<b>3309</b>	3317.8	3403.5	3454.2	3313.5	<b>3295.6</b>	3281.8	3388.5	3431.5	3313.5	<b>3271.6</b>
Avg. 51–100	2794.7	2907.6	2967.3	2729.5	<b>2715.1</b>	2742.0	2845.5	2906.0	2728.9	<b>2692.8</b>	2700.9	2811.6	2843.0	2728.8	<b>2666.4</b>
Avg. 1–100	2168.9	2238.6	2274.5	2153.2	<b>2123.1</b>	2129.2	2196.3	2225.5	2152.7	<b>2100.5</b>	2098.9	2170.6	2180.9	2152.5	<b>2078.3</b>
Pooled SD	12.43	37.38	33.54	8.59	10.93	11.13	27.58	20.18	8.61	11.33	13.71	22.70	14.53	8.58	9.97

the number of operations of an instance. In the second phase, a population is constructed by running the local search procedure starting from  $n_{\text{size}} - 1$  perturbations of the TS solution. The perturbation procedure is the one described for the ILS algorithm in Section 6. The solution of the TS plus the  $n_{\text{size}} - 1$  solutions found with the local search constitute the initial population of DE. Running DE with this initial population is the third phase of the strategy. The three-phase strategy is interrupted at any time if the CPU time limit is reached. In this strategy, parameters of TS, DE, and the perturbation procedure of ILS were set as already calibrated for each individual method.

Fig. 14 and Table 3 show the performance of the combined approach when applied to the OPS instances in the MOPS set while Fig. 16 and Tables 5, 6, 7, 8, show the performance of the combined approach when applied to the OPS instances in the LOPS set.

Specifically for the instances in the MOPS set, TS+DE (with a CPU time limit of at least 30 minutes) finds the optimal solutions in the 14 instances with the known optimal solution and improves the solutions found by CPO in the 6 instances with a non-null gap. Figures and tables show that TS+DE is the most successful approach. It always found the lowest average makespan in the MOPS and LOPS sets independent of the CPU time limit imposed. It found the lowest best and average makespans and it found the largest number of best solutions among all considered methods, outperforming CPO by a large extent. It is worth noting that, in the LOPS set, considering the average makespan, the difference between the metaheuristics that rank in first and last places is not larger than 7%, 6%, or 5%, depending on whether the CPU time limit is 5 minutes, 30 minutes, or 2 hours, respectively. This result is not surprising since the four metaheuristic approaches share the representa-



**Table 9**  
Results of applying CPO to the instances in the LOPS set.

Inst.	5 min.		30 min.		2 hours		Inst.	5 min.		30 min.		2 hours		Inst.	5 min.		30 min.		2 hours		Inst.	5 min.		30 min.		2 hours	
	UB	UB	LB	UB	LB	UB		UB	UB	LB	UB	LB	UB		UB	UB	LB	UB	LB	UB		UB	UB	LB	UB	LB	UB
1	538	530	387	527	26	1581	1486	880	1362	51	2130	1991	521	1734	76	—	—	639	2637								
2	663	654	494	650	27	1833	1791	1246	1790	52	2540	2236	553	2091	77	—	—	604	2010								
3	653	635	452	633	28	2185	2171	1396	2089	53	4711	3836	523	3860	78	—	—	636	1960								
4	780	755	562	756	29	2256	2298	1452	2199	54	3074	2086	533	1661	79	—	—	560	2379								
5	860	837	625	828	30	2473	1590	1116	1769	55	2416	2386	497	2295	80	—	—	654	2392								
6	724	718	490	715	31	1296	1295	822	1218	56	2876	2939	510	2706	81	—	—	693	3377								
7	964	938	659	923	32	1214	1208	776	1151	57	2413	2683	584	2169	82	—	5339	624	5276								
8	1091	1044	739	1039	33	2698	2398	1469	2276	58	2520	2045	823	1993	83	—	3346	701	3355								
9	1019	966	654	980	34	1545	1604	951	1483	59	3800	3998	511	3764	84	—	—	672	2231								
10	902	900	547	790	35	3145	3099	1932	3049	60	2375	2236	587	2577	85	—	—	818	3786								
11	1290	1231	857	1230	36	3167	2819	1788	2826	61	—	—	582	2845	86	—	—	918	3065								
12	1257	1223	838	1180	37	1463	1671	924	1468	62	3845	3352	658	3341	87	—	—	696	3388								
13	1084	1010	699	1011	38	1264	1200	832	1192	63	3169	2934	1392	2782	88	—	5963	671	5956								
14	1557	1514	1052	1486	39	1880	1870	1214	1845	64	2960	2123	914	2104	89	—	—	1374	4068								
15	1542	1476	975	1445	40	2463	2509	1552	2439	65	—	—	584	2061	90	—	—	646	3616								
16	1516	1420	924	1382	41	2550	2522	1587	2524	66	—	—	611	1924	91	—	—	728	3449								
17	1131	1080	763	1117	42	1732	1688	1111	1715	67	—	—	804	1930	92	—	—	712	3769								
18	2014	1918	1415	1897	43	2784	2779	1737	2767	68	3858	3343	642	3238	93	—	—	751	2392								
19	1236	1046	737	1028	44	4030	4063	2587	3908	69	3787	3346	615	3518	94	—	—	780	4883								
20	1135	1132	671	1053	45	2378	2466	1446	2301	70	4037	4340	629	4172	95	—	—	726	3051								
21	2104	1992	1378	1956	46	2439	2497	1539	2446	71	3771	2417	598	2435	96	—	—	1555	3662								
22	1639	1642	985	1496	47	4195	3757	2518	4040	72	—	—	943	1949	97	—	—	1650	3976								
23	1336	1128	762	1146	48	1377	1506	896	1473	73	4946	4304	624	4376	98	—	—	716	6117								
24	2135	2073	1377	2010	49	4065	3012	2108	3233	74	5062	4668	713	4602	99	—	—	690	2825								
25	1524	1442	892	1367	50	2244	1570	931	1505	75	4185	4177	711	4046	100	—	—	682	3717								
Avg. 1–100															2263.4		2195.4		2402.2								

**Table 10**  
Comparison of TS+DE against other methods from the literature on classical instances of the FJS scheduling problem.

Set	#inst.	GRASP		HA		HDE-N <sub>2</sub>		HGTS		HGVNA		PBGA		SSPR		TS+DE	
		RE	#best	RE	#best	RE	#best	RE	#best	RE	#best	RE	#best	RE	#best	RE	#best
BR	10	14.916	8	14.613	9	14.674	9	14.674	9	14.916	8	17.982	5	14.553	10	14.613	9
BC	21	22.321	21	22.383	15	22.386	14	22.388	14	22.612	9	22.508	9	22.358	18	22.321	21
DP	18	1.885	3	1.823	2	—	—	1.730	5	2.124	0	—	—	1.567	11	1.594	7
HK (E)	43	2.017	38	2.125	32	—	—	—	—	—	—	—	—	2.035	36	1.983	43
HK (R)	43	0.998	36	1.162	22	—	—	—	—	—	—	—	—	1.029	34	1.082	30
HK (V)	43	0.082	30	0.073	34	—	—	—	—	—	—	—	—	0.035	38	0.022	43

tion scheme and the definition of the neighborhood in the local search strategy. On the other hand, the difference between TS+DE and CPO, with a CPU time limit of 2 hours, is 16%. (With CPU time limits of 5 and 30 minutes, CPO failed in obtaining feasible solutions in 30 and 27 instances, respectively.)

#### 7.4. Experiment with FJS and FJS with sequencing flexibility scheduling problems

In this section, in order to assess the performance of the TS+DE method with respect to the state-of-the-art in the literature, numerical experiments with classical instances of the FJS and FJS with sequencing flexibility scheduling problems are conducted. Instances, whose main characteristics are shown in Table 2, correspond to the instances introduced in Brandimarte (1993), Hurink et al. (1994), Barnes and Chambers (1996), Dauzère-Pérès and Paulli (1997), and Birgin et al. (2014). TS+DE was run 50 times on the instances in sets YFJS, DAFJS, BR, BC, and DP and 12 times in the instances in set HK. A CPU time limit of 2 hours was imposed. The performances of TS+DE and its competitors are reported in these experiments through the relative error (RE) of the best makespan  $mks(M, p)$  that method “M” found when applied to instance  $p$ , with respect to a known lower bound  $mks_{LB}(p)$ , given by

$$RE(M, p) = 100\% \times \frac{mks(M, p) - mks_{LB}(p)}{mks_{LB}(p)}.$$

Lower bounds for instances  $p$  in the sets BR, BC, DP, and HK were taken from Mastrolilli and Gambardella (1999). Lower bounds for instances  $p$  in the sets YFJS and DAFJS were computed running CPO with a CPU time limit of 2 hours. TS+DE was compared with ten different methods from the literature that reported results in at least one of the considered sets, namely: (GRASP) GRASP with a multi-level evolutionary local search proposed in Kemmoé-Tchomté, Lamy, and Tchernev (2017); (HA) hybrid GA and TS proposed in Li and Gao (2016); (HDE-N<sub>2</sub>) hybrid DE with local search proposed in Yuan and Xu (2013); (HGTS) hybrid GA and TS proposed in Palacios, González, Vela, González-Rodríguez, and Puente (2015); (HGVNA) hybrid GA and variable neighborhood descent algorithm proposed in Gao, Sun, and Gen (2008); (BS) Beam Search algorithm introduced in Birgin et al. (2015); (KCSA) Knowledge-based Cuckoo Search Algorithm proposed in Cao et al. (2019); (ICA+TS) hybrid Imperialist Competitive Algorithm and TS introduced in Lunardi et al. (2019); (PBGA) priority-based GA introduced in Cinar, Oliveira, Topcu, and Pardalos (2016); and (SSPR) Scatter search with path relinking introduced in González, Vela, and Varela (2015). The used lower bounds and the best solutions obtained by TS+DE and its competitors were gathered in tables and can be found in (Lunardi, Birgin, Ronconi, & Voos, 2020b). Tables 10 and 11 show the results. In the tables, for each method  $M$  and each instances' set  $S$ , we report

$$\frac{1}{|S|} \sum_{p \in S} RE(M, p).$$

**Table 11**

Comparison of TS+DE against other methods from the literature on the FJS with sequencing flexibility instances introduced in Birgin et al. (2014).

Set	#inst.	CPO		BS		KCSA		ICA+TS		TS+DE	
		RE	#best	RE	#best	RE	#best	RE	#best		
YFJS	20	0.000	20	12.300	0	16.939	0	0.107	18	0.000	20
DAFJS	30	30.348	12	38.997	2	49.681	1	34.047	5	29.378	30

Besides, the tables also report how often each method found the best solution (among the solutions found by all the methods). The numerical values in both tables show that TS+DE, although developed to address the OPS scheduling problem, achieves a competitive performance in all sets. It is worth noticing that the goal of this comparison is to analyse the effectiveness of the proposed approach. Efficiency is being neglected in the comparison, since methods being compared were run under different environments and with different stopping criteria.

## 8. Conclusions and future work

We tackled a challenging real-world scheduling problem named Online Printing Shop (OPS) scheduling problem. The problem was formally defined through mixed integer linear programming and constraint programming formulations in Lunardi et al. (2020a), where the possibility of using the CP Optimizer in practice was analyzed. In the present work, metaheuristic approaches to the problem were proposed. All proposed methods rely on a common representation scheme and a neighborhood adapted from the classical local search introduced in Mastrolilli and Gambardella (2000) for the FJS scheduling problem. While considering the sequencing flexibility in the local search is somehow immediate, this is definitely not the case for fixed operations, machines' downtimes, and resumable operations. Two populational and two trajectory metaheuristics were considered and, finally, a combined approach was the one that presented the best performance. The resulting method outperformed by a large extent the results obtained with the CP Optimizer. When applied to classical instances of the FJS scheduling problem and FJS scheduling problem with sequencing flexibility from the literature, the approach introduced in this paper proved to have a competitive performance. The problem addressed in the present work is a real-world problem from the printing industry in Europe. The introduced approach recently started to be tested in practice with a partner company.

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