

Software Studios Titus Winters

Principles of SE

What's the Secret?

- It means a lot to Titus
- Why is Google good at software?
- Say you are presented with a good good deal
- There is no one tool that is going to be the macguffin to increase production

It is not just one thing that brings modernization

- It is small and very incremental

Software Engineering at Google

- The flamingo book
- SE is the multi-person construction of a multi-version object

TIME, What is the lifetime of a code?

- Hours, Days - Assignments,
 - Definitely programming
- Weeks, Months, Years - Startups/Apps
- Years, Decades - Linux/Apache/Google
 - Definitely SE
- The experience range of most devs is in the assignments-Startups range
- Hyrum's Law
- With a sufficient number of users of an API, it does not matter what you promise in the contract: all observable behaviors of your system will be depended on by somebody
- Thermodynamic truth
 - Randomness - a mitigation against Hyrum's Law
 - We cannot control how things behave, we can only create systems that would increase efficiency
- Multiplicative Difficulty
 - Overcoming H's Law
 - Operating without Policy/Precedent/Experience
 - Larger than the Usual Upgrade
- If you do not change anything about your dependencies in your old system, then you will find yourself in a rut

- Sustainability is the goal: for the expected lifespan of your code, you are **able** to change all of the things that you ought to change, safely.
- Many developers have never worked on a sustainable project with a recognized 5+ year lifespan
- SE is not merely programming - it is the art of making a program resilient to change over time
- Keep in mind the expected lifespan
- Sustainable code is capable of change

SCALE, How are we going to grow?

Resources

- Hardware
- Software
- Human
- No task should require extra heroics down the road
- Traditional Deprecation
 - Mark the old version deprecated, introduce a new one, and call it good
 - Mark the old version deprecated, introduce a new one, and mandate everyone update their code by some date. Delete old one on that date.
 - ◆ The Great Dish Debacle
 - ◆ Timmy if you don't do the dishes
 - Find a brave engineer to go through and build a single change that modifies the API in question
- Having two versions of a function in a codebase does not necessarily mean a deprecation problem

Better Deprecation

- The team responsible does the bulk of the work

In a successful organization, everything that must be done repeatedly must consume sub-linear resources - especially sub-linear human effort and communication.

- Don't fear scaling, it is large but often a sign of success

Big merges are very expensive

- No Weekly Merge Meeting
 - No long-lived dev branches
 - No choices where to commit
 - No choices which version to depend upon

Review

- Be mindful of super linear scaling

Tradeoffs, Make evidence-based decisions

- Everything in SE is analyzing tradeoffs
 - Aim for sustainability
 - No super-linear scaling
 - Especially for humans
 - Re-evaluate as needed
 - Avoid "Because I said so" decisions
1. SE is more than just programming, it's Time
 1. Especially consider the impact of time
 2. Be mindful of Scale
 3. Make evidence-base decisions

Google SWE Book

- This book gives a good idea
- There is a pdf of it on the internet
 - You won't get in trouble if you download it online

"It's programming if 'clever' is a compliment,
It's SE if "clever" is an accusation"

This method of working is harder to implement with customers, than an in-house project

- Customers don't often know what they want
 - If you have contracts and clients that depend on your work, then there needs to be a lot of communication between each entities
 - Be a good communicator, communicate a lot

What does it look like for someone who is just entering the field?

- It looks really hard
- It is hard to implement your practices, when you only know the stuff is in theory
- An awful lot of this is learned the hard way
 - You will make mistakes

There are tons of legacy code in an Air Force base in Montgomery

- The oddities of software is that its progress of change is a lot faster than other fields
- Tech, in general, not improving stuff that works atm, is not a good idea
 - The field is ever-evolving
- Progress must be handled in increments

To encourage this kind of development, a big team, small teams, or subgroups?

- A manager
 - In charge of keeping track of progress
- Tech Lead
 - Looks at code quality

Communication

- Needed very much
- Small team size can be determined by who can be fed with two pizzas
- The size of a team and distribution of work depends on the project

How do you make yourself stand out?

- Skills
 - Practice, practice, practice
 - Drills, Warmups
 - Must work on simple, small-scale pieces, kata
 - Get in the habit of writing tests
 - Write your tests before you write your code
 - Nobody likes to kill their creation, so write your tests first
 - Test are there to primarily keep your code of good quality over time
- Interview Hacks
 - Competitions are the only proxy to determine if you have practiced
 - Most interviewers want you to win
 - They are on your side
 - Ask questions
 - If they reprimand you for this, leave the job
 - Asking questions is a very good habit to have for engineering
 - Be honest
 - Prepare