

Lecture 4: Measurement scales and functions that can be applied to scales

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to scales

Mapping

- Attribute values \rightarrow numbers or symbols
- Attribute value domain \rightarrow range
- Empirical relation \rightarrow mathematical relation



Scales

Measurement Scales

- A measurement scale is a class of mapping that links empirical and number relations with specific properties

Measurement Scales

- Best possible numerical relation system?
- Representation of an empirical relation in a numerical system?
- Choosing a unique (and best) number system?

Measurement Scales

- Qualitative Scales
 - Nominal (gender)
 - Ordinal (arrival order)
- Numeric/Continuous Scales
 - Interval (temperatures in F)
 - Ratio (height)
 - Absolute (the actual count)

Measurement Scales

- $\text{Language}(\text{Program}) = 1$, if Program is written in Pascal
- $\text{Language}(\text{Program}) = 2$, if Program is written in C
- $\text{Language}(\text{Program}) = 3$, if Program is written in Fortran

Few mathematical operations are applicable (mode, histograms, ...)

Measurement Scales

- $\text{Difficult}(\text{Program}) = 1$, if Program is easy to read
- $\text{Difficult}(\text{Program}) = 2$, if Program is not hard to read
- $\text{Difficult}(\text{Program}) = 3$, if Program is hard to read

We can have the median here...

Measurement Scales

- Nominal measure label variables without any quantitative value. Ex., Eye color.
- Ordinal measure categorize data in natural order. Size of steps between items is unknown. Ex., Customer satisfaction
- Interval measures preserve differences but not ratios. Ex., The absolute time when an event occurred.
- Ratio measures preserve also the ratio between entities. Ex., LOC in a program. *All math operations are applicable.*
- Absolute measures are counts. Ex., the number of if statements in a program.

Table 2.8: Summary of measurement scales and statistics relevant to each (Siegel and Castellan, 1988)

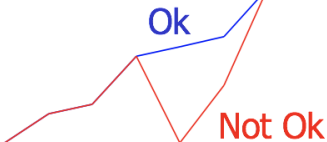
| Scale type | Defining relations | Examples of appropriate statistics | Appropriate statistical tests |
|------------|--|---|-------------------------------|
| Nominal | Equivalence | Mode Frequency | Non-parametric |
| Ordinal | Equivalence Greater than | Median Percentile Spearman r Kendall τ Kendall W | Non-parametric |
| Interval | Equivalence Greater than Known ratio of any intervals | Mean Standard deviation Pearson product-moment correlation Multiple product-moment correlation | Non-parametric |
| Ratio | Equivalence Greater than Known ratio of any intervals Known ratio of any two scale values | Geometric mean Coefficient of variation | Non-parametric and parametric |

Acceptable Mappings

- For nominal, any 1:1 mapping is OK
- For ordinal, the mapping needs to be strictly increasing
- For interval, the mapping must have the form
 $Y = aX + b$, with $a > 0$
- For ratio, the mapping must have the form
 $Y = aX$, with $a > 0$
- For absolute, the only acceptable mapping is
 $Y = X$

Examples of Mappings

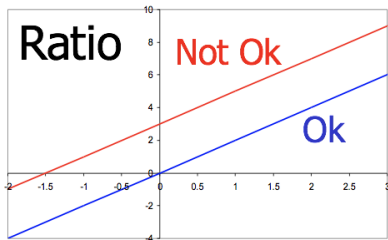
Ordinal



Interval



Ratio



Meaningful Measures

- Measures are said to be meaningful if their truth value does not change when the measure is subject to transformation
- That is, they are defined on the appropriate scale. Mapping is used to verify the appropriateness of the scale.

Examples

Meaningful

- The number of atoms in solid A is double the number of atoms in solid B
- The number of people who agreed was double the number of people who disagreed

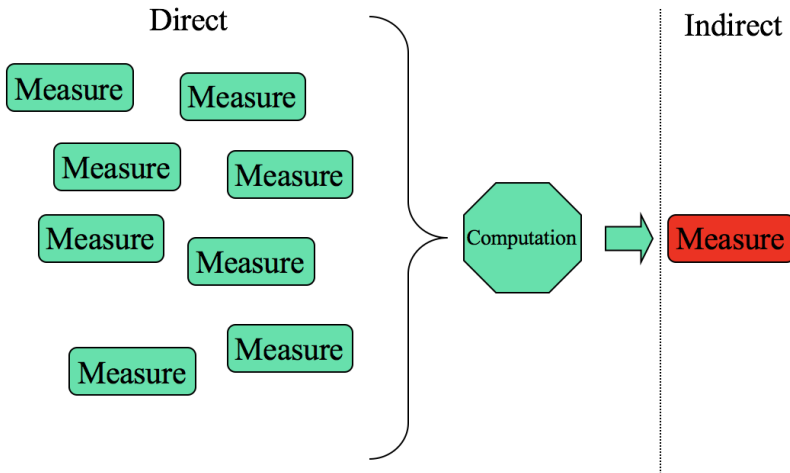
Not meaningful

- The color of solid A is twice as black as the color of solid B
- People agreed twice as much as they disagreed

Kinds of metrics

- A metric is objective if it can be taken by an automated device; it is subjective otherwise
 - *LOC are objective metrics, Function Points are subjective*
- A metric is direct if it can be directly detected, indirect if it is the result of mathematical elaboration on other metrics
 - *LOC, number of errors, and FP are direct*
 - *Number of errors per LOC (Error density) is indirect*

Direct and Indirect Measurement



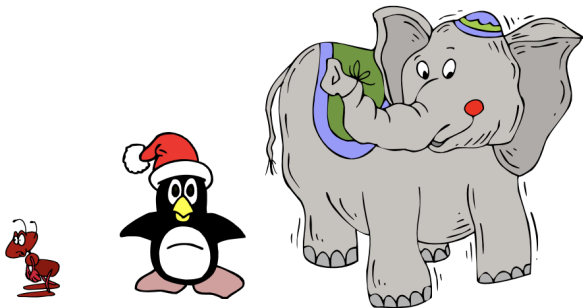
Direct or Indirect

- Immediately definable on one single calculation. Example: LOC, number of people in classroom, number of customer complaints
- Derived from a varied set of values. Example: ROI, number of tennis balls by weight, customer satisfaction

Measurements, Statistics and Scales

- Measurement scales limit the type of operations on measure - e.g., central tendency
- Objective or subjective measurement may limit the type of operations on measures
- Indirect measure depend on other measures' scales and thus are limited in meaningfulness and operations

Exercise: Measure of Mass



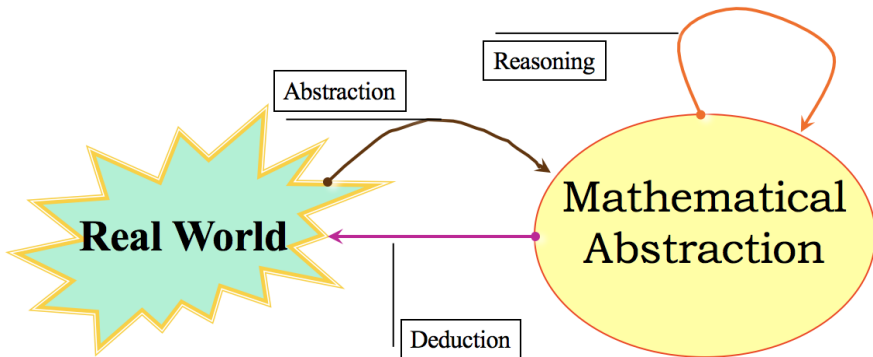
- What are the relations between their masses?
- Which of these are valid mappings?
 - $M_1(A) = 1, M_1(P) = 130, M_1(E) = 1400$
 - $M_2(A) = 3, M_2(P) = 4, M_2(E) = 5$
 - $M_3(A) = 24, M_3(P) = 51, M_3(E) = 49$
- Can we tell how intelligent they are from these mappings?

Questions

- Is it wrong to assert that “lines of code” is a bad software measure?
- What scale is used in “lines of code” measurement?
- Discuss the notion of “distance” in a vector space and its meaningfulness as a measure
- What kind of measure would you use for “program quality?”

Building Models out of Metrics

- A baby should double its weight at the age of month 6.



- Mathematical abstraction
 - Indirect measurement
 - Control measurement
 - Prediction measurement
- **Prediction system** couples a model with procedures that allow forecasting

Risks while building models



Figure 2.8: Using a suspect definition

from Fenton pp. 38

Metrics to assess personal productivity

From: <https://www.analyticsinhr.com/blog/employee-performance-metrics/>

The work

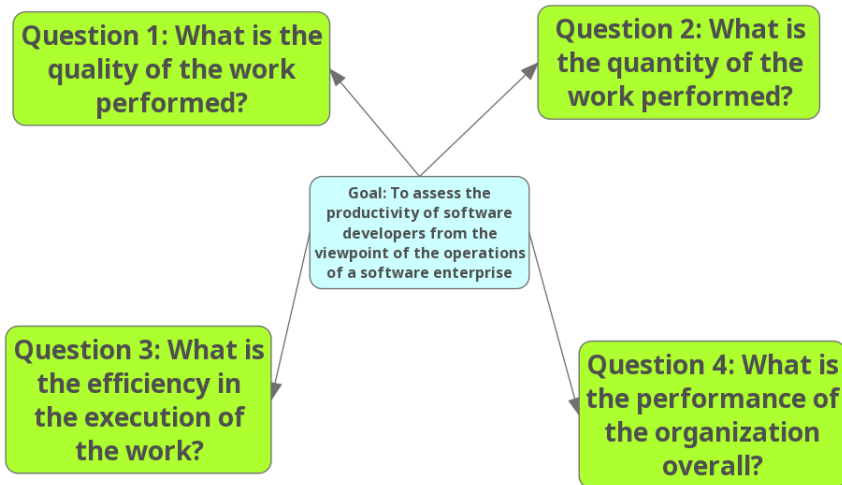
- We now analyse how people are evaluating quantitatively the personal productivity.
- The full document is available at the website above.
- We can review it using our approach to metrics.
- We adopt a simplified GQM.

Goal: To assess the productivity of software developers from the viewpoint of the operations of a software enterprise

The text of this and the following slides comes from:

<https://www.analyticsinhr.com/blog/employee-performance-metrics/>

Questions



Proposed exercise (1/2)

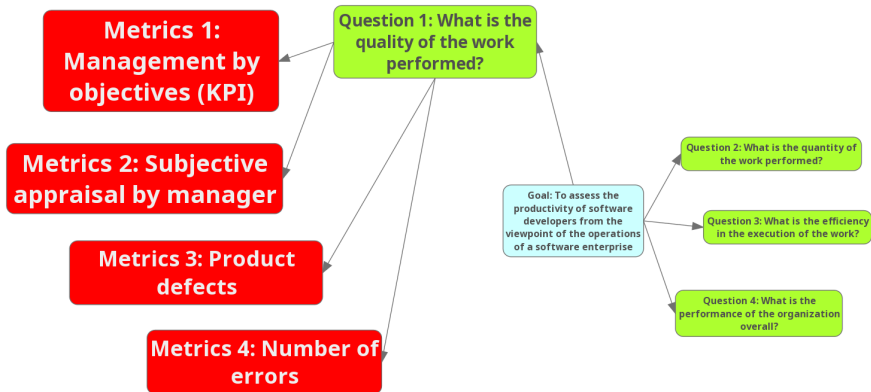
- Create a mix team of 3 people of which at least one DS and one SE
- Complete the GQM with the metrics
- For every metrics determine:
 - if it direct or indirect
 - if it is subjective or objective
 - its measurement scale
- Provide a significant subset of the model that you would use to evaluate yourself
- Write the results on http://tiny.cc/IU_EM_F20_L3, tab: **EmployeesProductivity**
 - Organize every cell as follows:
 - Referred Goal and Question as number, e.g., G1Q2
 - Metrics, newline
 - Direct or indirect, newline
 - Subjective or objective, newline
 - Measurement scale

Proposed exercise (2/2)

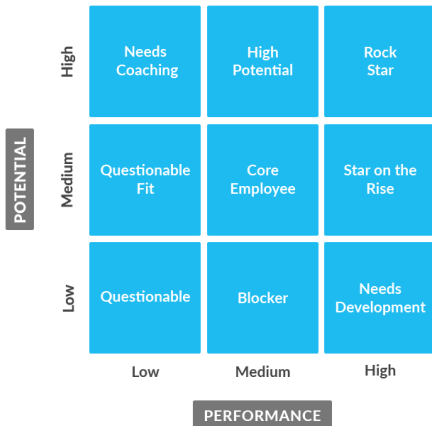
http://tiny.cc/IU_EM_F20_L3, tab: EmployeesProductivity



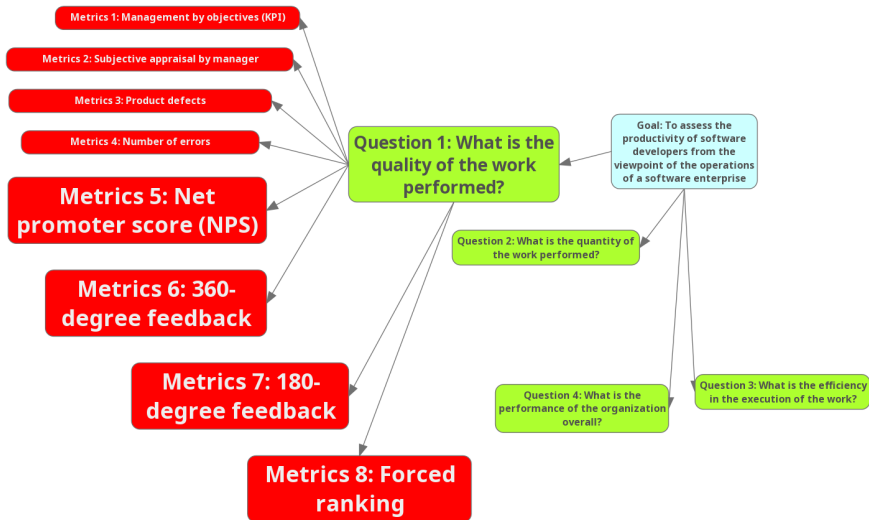
Q1 Metrics (1)



Focus on Q1 M2



Q1 Metrics (2)



Focus on Q1 M6

The Cox-Box

by Gary P. Cox

I'm not very impressed with these employee satisfaction survey results.



The Cox-Box © 2005 iSixSigma LLC and Gary P. Cox

I'll conduct a **360-degree feedback survey** to assess my leadership skills...



Six Sigma Guy, have all my staff complete this anonymous **360-degree feedback survey**.

That's a great demonstration of your maturity as a leader, Boss.

www.isixsigma.com/cox-box



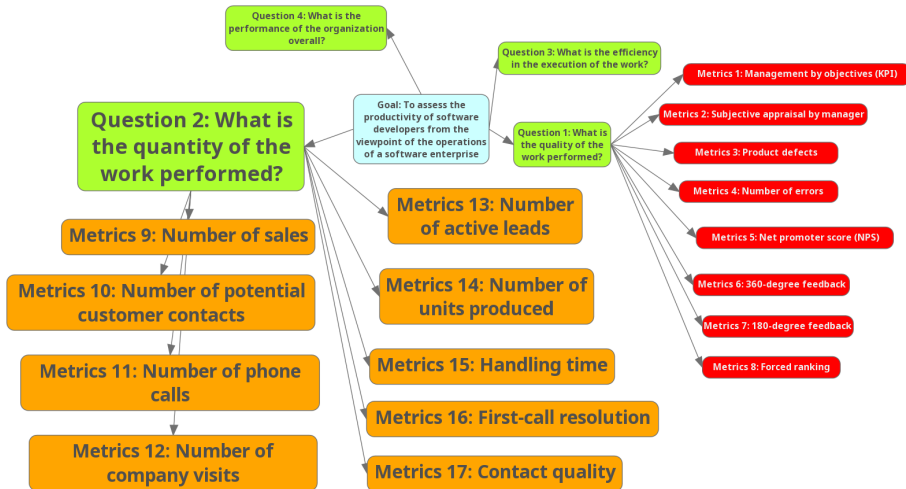
...be sure they put their names on it.

A fleeting glimpse of leadership maturity.

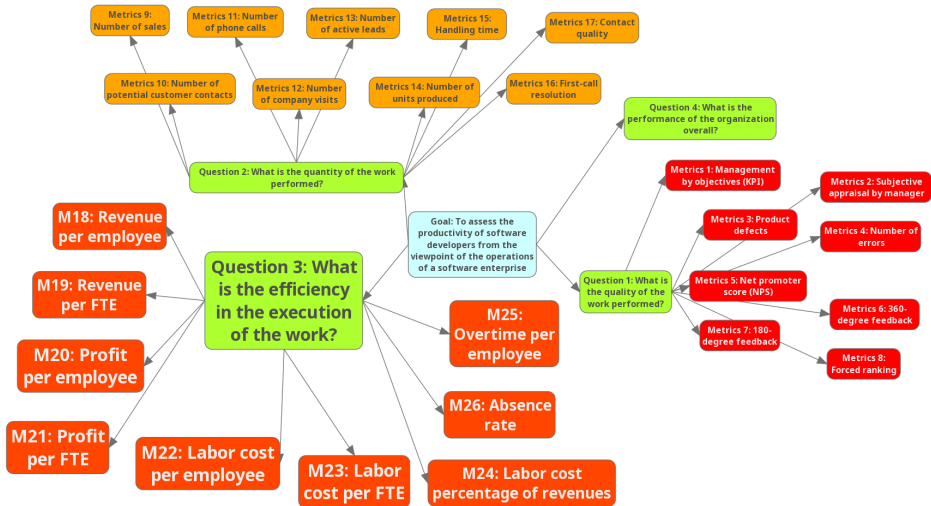


Send comments and stories to Cox-Box@iSixSigma.com

Q2 Metrics



Q3 Metrics



Questions ?

End of Lecture 4