Problem Statement 2:

Unlocking Gold Ornaments Potential: Bridging the Financial Gap for Indians

Objective:

Develop a strategy to use household gold ornaments as financial assets to enhance financial inclusion for rural and urban demographics. This includes creating innovative solutions, leveraging technology, and addressing diverse customer needs.

Market Analysis:

INDIA leaped from 8th to 7th rank in Q3 of the **World Gold Council** with **853.63 tonnes of gold**, valued at **\$72.179 billion**, making up **10.13% of its total reserves**. (in 2024 and growing with 4-5 percent every year)

India consistently adds to its gold reserves, signifying its focus on diversifying assets and enhancing economic resilience. By <u>Jagran Josh</u>

Based on the article "Gold Loans Surge: Boom or Burden?" from Fortune India, here are the key points:

Market Size and Growth

The gold loan market in India is valued at approximately ₹7.1 lakh crore.

This market size has doubled over the past two years.

Current market penetration stands at 5.6% of the total household gold holdings.

Household Gold Holdings

Indian households collectively own about 25,000 tonnes of gold.

The total value of this gold is estimated at ₹126 lakh crore.

Rural vs. Urban Distribution

The next phase of growth is anticipated in rural India, where gold holds significant cultural importance.

In rural areas, approximately 82.2% of households own gold

While in urban regions, this figure is around 81.1%1.

The average gold holding in urban households is valued at about ₹85,474, compared to ₹39,775 in rural households1

Approximately 90% of the rural market remains untapped, presenting a substantial opportunity for expansion.

Market Share by Institution

As of FY24, banks control 61% of the organized gold loan market.

Non-Banking Financial Companies (NBFCs) hold the remaining 39%.

Regulatory Concerns

The Reserve Bank of India (RBI) has observed several irregular practices among lenders, including:

Valuation of gold in the absence of customers.

Credit appraisal and valuation conducted by business correspondents.

Storage of gold in the custody of business correspondents.

Know Your Customer (KYC) compliance handled through fintech entities.

Use of internal accounts for loan disbursement and repayment.

The RBI has mandated that supervised entities address these issues within three months to ensure compliance and maintain market integrity.

https://www.fortuneindia.com/macro/gold-loans-surge-boom-or-burden/119091

Regional tastes in gold jewellery

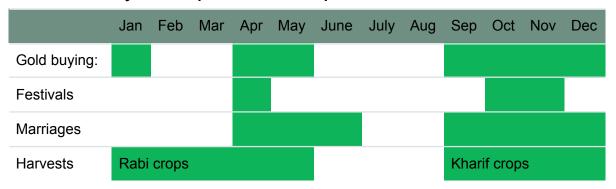
	South	East	West	North
Market Share	40%	15%	25%	20%
Caratage	22ct	22ct	22ct, 18ct, 14ct	23ct, 22ct, 18ct, 14ct
Important Centres	Chennai, Hyderabad, Cochin, Bangalore	Kolkata	Mumbai, Ahmedabad	New Delhi, Jaipur

Regional Demand South India accounts for 40% of jewellery demand Rural India dominates with 55-58%.

Carat Preferences South favors 22-carat; North/West vary with 22-, 18-, and 14-carat. **Middle-Class Impact** Rising incomes drive gold demand as a status symbol and investment. **Exports** UAE and USA are top markets for Indian jewellery exports.

<u>Understanding regional, income and demographic differences | World Gold Council</u>

Table 1: Jewellery demand peaks between September and November



SIGNIFICANCE OF GOLD AS A FINANCIAL ASSET

Gold has been a valuable financial asset for centuries due to its unique properties. Below is a detailed point-by-point explanation of its significance:

1. Hedge Against Inflation

Gold retains its value during economic downturns and periods of inflation. As fiat currencies lose purchasing power due to inflation, gold prices often rise, protecting wealth.

2. Source of Liquidity

Gold can be easily converted into cash in times of need.

Banks and financial institutions readily accept gold as collateral for loans, making it an excellent asset for short-term liquidity.

Example: Muthoot Finance provides instant loans against gold, catering to the urgent financial needs of individuals.

3. Universally Accepted Value

Gold is recognized as a store of value across the world.

It transcends geographical and cultural boundaries, making it a universally tradable asset.

Example: In India, the USA, or Africa, gold holds consistent value and can be traded globally.

4. Cultural and Emotional Significance

In countries like India, gold is deeply rooted in cultural practices and traditions.

It is considered auspicious and is often gifted during weddings, festivals, and other milestones.

Emotional attachment to gold increases its perceived value in households.

5. Portfolio Diversification

Gold acts as a stabilizing factor in an investment portfolio, reducing overall risk.

Its price movement is often inversely related to other asset classes, such as stocks and bonds.

Example: Investors include gold in their portfolios to reduce volatility during economic instability.

6. Tangibility and Durability

Gold is a physical, durable asset that doesn't degrade over time, unlike other commodities.

Owning physical gold (jewelry, coins, bars) provides a sense of security to individuals.

7. Low Correlation with Other Assets

Gold prices are less affected by fluctuations in equity and bond markets, making it a safe choice during economic downturns.

8. Role in Financial Inclusion

Gold is often the only asset owned by rural households.

It can be leveraged to provide access to formal credit systems, enabling financial empowerment.

Example: Rural families can pledge their gold ornaments to fund agricultural expenses, children's education, or healthcare needs.

9. Hedge Against Currency Depreciation

Gold retains its value when national currencies weaken due to political or economic instability.

This makes it a preferred investment during volatile periods.

10. Intergenerational Wealth

Gold is often passed down as an inheritance, ensuring long-term financial security.

It acts as a legacy asset that appreciates in value over time.

11. Role in Central Bank Reserves

Central banks hold gold as a part of their foreign exchange reserves.

This reinforces gold's role as a secure and reliable financial asset.

Example: The Reserve Bank of India (RBI) holds significant gold reserves to stabilize the economy.

12. Increasing Digitization of Gold

Platforms now allow individuals to purchase and store gold digitally, making it more accessible and secure.

Digital gold also offers easy liquidity, allowing individuals to convert it into cash instantly.

Example: Companies like SafeGold and Augmont offer digital gold solutions.

13. Collateral for Loans

Gold loans have become a popular financial product in developing countries like India.

They provide quick access to credit without needing a credit score or extensive documentation. **Example:** Muthoot Finance has built its business model around providing loans against gold.

https://www.investopedia.com/how-to-diversify-portfolio-with-alternatives-8779439?utm_so urce=chatgpt.com

The J.P. Morgan article "A new high? | Gold price predictions from J.P. Morgan Research" highlights several factors influencing the recent surge in gold prices:

- **1)Geopolitical Risks**: Escalating global tensions have driven investors toward gold as a safe-haven asset.
- **2)Interest Rate Outlook**: Anticipation of Federal Reserve rate cuts has bolstered gold's appeal.
- **3)Budget Deficit Concerns:** Growing worries about national budget deficits have led investors to seek refuge in gold.
- **4)Inflation Hedging:** Gold's role as a hedge against inflation has attracted investors amid rising price levels.
- **5)Central Bank Purchases:** Increased acquisitions of gold by central banks have supported its price.

Global Use Case:

1. Gold-Backed Digital Currencies (Pax Gold, Tether Gold, Perth Mint Gold Token)

Gold-backed cryptocurrencies allow individuals to buy digital tokens representing ownership of physical gold stored in secure vaults.

Key Success Factors:

- Combines gold's stability with the liquidity of blockchain technology.
- Facilitates fractional ownership, enabling smaller investments.
- Ensures global accessibility with instant cross-border transactions.

Impact: Democratizes gold ownership and bridges traditional investments with decentralized finance (DeFi).

Challenges: Need very Strong skilled staff who manage and oversee each and every transaction(have to create strong data base and chain also), new concept

Potential for India: Integrating gold-backed tokens could attract young investors familiar with digital assets while leveraging the traditional trust in gold.

More Detail: What is Paxos Gold? (PAXG) | Kraken, https://www.coingecko.com/en/coins/pax-gold

2. Gold as a Green Finance Tool (Canada and Australia)

As Govt. encouraging more on green technology, Gold-backed green bonds are being issued to fund renewable energy projects, using gold reserves as collateral.

Key Success Factors: Appeals to ESG (Environmental, Social, and Governance) conscious investors and ensures financial stability for large-scale sustainability projects.

Notable Example: Canada's "Gold Standard Ventures" initiative uses gold mines as collateral for sustainable investments.

Impact: Combines gold's reliability with the rising demand for green finance instruments and green finance also inspires suistainability.

Potential for India: Gold-backed green bonds can attract urban investors to fund renewable energy projects in rural areas.

Links: file:///C:/Users/user/Downloads/gold-and-climate-change-current-and-future-impacts-3.pdf

3. Al-Powered Gold Lending Platforms (USA)

Al-driven platforms evaluate gold jewelry and coins for loan eligibility in real-time, offering instant disbursal based on gold's value.

Key Success Factors: Enhances customer trust through transparent valuation processes and Reduces turnaround time for gold-backed loans.

Impact: Combines technology with traditional assets to improve user experience and expand reach.

Potential for India: Al-based gold valuation platforms could streamline rural gold loan markets, improving accessibility.

4. Gold-Linked Microinsurance Products (Africa)

Gold is being used as collateral for microinsurance schemes, providing coverage for health, agriculture, or livelihood risks.

Key Success Factors: Protects vulnerable populations while leveraging an accessible asset and encourages participation in formal insurance schemes.

• **Notable Example:** In Ghana, gold-backed microinsurance protects small farmers from crop failures and health emergencies.

Impact: Combines financial security with risk mitigation.

Potential for India: Such schemes can be targeted toward rural farmers who own gold but lack financial insurance coverage.

Our Innovative Proposal

- **1. Gold-Backed Subscription Plans:** Create a subscription model where customers can pledge their gold and subscribe to financial benefits, such as:
 - Emergency Loans: Instant loan access when needed.
 - **Health Insurance Plans:** Use pledged gold to secure discounted premiums for health coverage.
 - Education Loans: Specially designed loans for children's education using family gold as collateral.

Why It's Unique:

Instead of one-time gold pledges, this creates a continuous engagement model with recurring benefits for the customer.

- **2. Gamified Gold Ecosystem (Goldiverse):** Develop a **gamified mobile app** called "Goldiverse," where customers can:
 - Track their gold value in real-time.
 - Earn "gold points" for milestones like timely repayments or referrals.
 - Redeem points for reduced interest rates, cashback, or exclusive Muthoot perks.

Why It's Unique:

This turns financial services into an engaging experience, driving loyalty among younger demographics while building financial literacy.

- **3. Gold Vault-as-a-Servi :**Offer secure, insured, and technology-backed **digital gold vaults** where customers:
 - Deposit physical gold, which is then tokenized.
 - Access digital gold for collateral, trading, or saving without the hassle of physical handling.
 - Track the gold's valuation and use tokens to avail loans or invest in mutual funds.

Why It's Unique:

It combines blockchain technology with digital gold, eliminating traditional physical gold loan inefficiencies while enhancing security.

- **4. Community Gold Investment Pools:** Introduce a **community pooling system** where rural households pool their gold assets to create a shared collateral fund. Benefits include:
 - Collective loans at reduced interest rates due to higher pooled collateral.
 - Profit-sharing mechanisms for members who don't need immediate loans but contribute gold.

Why It's Unique:

It builds trust and encourages group financial empowerment, especially in rural communities.

- **5. Gold Lifecycle Program:** Offer an end-to-end lifecycle program for gold:
 - Recycle & Reward: Incentivize recycling old gold with better loan terms or digital gold credits.
 - **Gold Upgrades:** Customers can trade old designs for new gold jewelry and finance it through Muthoot.
 - **Generational Wealth Building:** Provide long-term loans that can be paid over generations, making it easier for families to leverage gold.

Why It's Unique:

It connects emotional value (old gold) with financial value, creating a lifelong relationship with Muthoot.

- 6. Al-Driven Gold Loan Advisor: Build an Al advisor chatbot for Muthoot customers, providing:
 - Instant gold valuation via image uploads.
 - Tailored loan suggestions based on customer profiles.
 - Investment advice on leveraging gold for maximum returns.

Why It's Unique:

It simplifies the gold loan process for urban customers while making the service more accessible for rural users via voice-based AI in regional languages.

- 7. Gold-Backed Micro-Savings Wallet: Introduce a wallet system that allows customers to:
 - Deposit micro-amounts of gold digitally (starting as low as ₹10 worth).
 - Convert accumulated gold into cash, loans, or investments.
 - Use a "Save & Borrow" feature where savings act as collateral.

Why It's Unique:

This appeals to both rural and urban users who want to save incrementally while retaining the flexibility to borrow.

- **8. Gold Karma Social Impact Lending :** Introduce a social lending platform where customers pledge gold for a cause (e.g., education or healthcare loans for others). Donors:
 - Receive returns in the form of interest or gold credits.
 - Gain social recognition through Muthoot's platform.

Why It's Unique:

It merges financial inclusion with social impact, attracting socially conscious younger customers.

- **9. Gold-Linked UPI Payment System:** Enable customers to link their pledged gold with a **UPI-based payment system**. This allows:
 - Quick payments backed by gold.
 - Access to a credit line linked to their pledged gold.

Why It's Unique:

This merges traditional gold loans with modern digital payment systems, making it seamless for customers.

10. Gold Health Card: Offer a health card backed by gold, providing:

- Free or discounted health checkups.
- Priority access to loans for medical emergencies.
- Tie-ups with hospitals for cashless treatments using pledged gold.

Why It's Unique:

It combines healthcare benefits with financial services, creating a customer-centric offering that builds loyalty.

11. Gold Impact Dashboard :Create a personalized dashboard for customers to:

- See the financial impact of their gold assets (e.g., savings on interest, loans taken, credit score improvements).
- Provide actionable insights on how to optimize gold usage.

Why It's Unique:

It educates customers while reinforcing the value of Muthoot's offerings, building a data-driven connection.

12. Rural Gold Empowerment Hubs : Set up **mobile gold hubs** in rural areas that:

- Educate communities about gold's financial potential.
- Offer instant gold valuation and loan disbursement.
- Provide digital literacy sessions to familiarize customers with online gold services.

Why It's Unique:

This brings financial inclusion directly to underserved communities, increasing trust and adoption.

(b) Global use case: Similar to (CIBIL score)

Innovative Examples

Countries like the Philippines and Vietnam have effectively used gold as collateral for loans. Key factors contributing to their success include:

<u>Regulatory Support</u>: Governments have established frameworks that facilitate gold-backed lending.

Consumer Education: Programs that inform consumers about leveraging gold assets effectively.

<u>Technology Adoption</u>: Digital platforms streamline processes for using gold as collateral.

(e) Your Innovative proposal addressing the Problem statement

Digital Platform for Gold Loans

Develop a mobile application that allows users to pledge their gold for loans with features such as:

<u>Instant Loan Approval</u>: Quick processing times to meet urgent financial needs.

Real-Time Gold Valuation: Accurate assessments based on market trends.

<u>Flexible Repayment Plans</u>: Options tailored to individual financial situations.

Financial Literacy Initiatives

Implement educational programs aimed at:

Raising awareness about the benefits of using gold as a financial asset.

Teaching consumers how to navigate the loan process effectively.

Partnerships with Local Entities

Collaborate with local cooperatives and NGOs to enhance outreach efforts in rural areas, ensuring that more households are aware of and can access these financial services.

What can we do

- (1) How much gold does an average rural and urban household have (do Research)
- 2) Target market size and significance if use gold as asset ,Trading types A new high? | Gold price predictions from J.P. Morgan Research Gold as a Strategic Asset Class
- 3) Global use case (How gold is used in banks, asset and transaction)

Benefits of Customer Referrals

1. Increased Trust and Credibility

Referrals come from trusted sources, leading to higher trust in the brand. About 84% of consumers trust recommendations from friends and family, making them more likely to convert into paying customers 38.

Referred customers are 50 times more likely to make a purchase compared to those acquired through traditional marketing channels 4.

2. Higher Conversion Rates

Referral leads boast a 30% higher conversion rate than leads generated through other marketing methods 58.

Referral marketing generates 3-5 times higher conversion rates compared to other channels, indicating its effectiveness in driving sales 3.

3. Cost-Effectiveness

Acquiring a new customer can be 5-25 times more expensive than retaining an existing one, making referrals a cost-effective strategy 2.

Businesses utilizing referral programs often see a return on investment (ROI) of up to 282% over three years 2.

4. Enhanced Customer Lifetime Value

Referred customers have a 16% higher lifetime value compared to non-referred customers, contributing significantly to long-term revenue 23.

They also tend to spend 200% more than average customers, highlighting their value 3.

5. Improved Customer Retention

Customers acquired through referrals exhibit a 37% higher retention rate, indicating deeper brand loyalty 38.

Referred customers are about 18% more loyal than those acquired through other means, which leads to sustained business growth 3.

6. Amplified Referral Effect

Referred customers not only buy more but also refer an average of 30-57% more new customers, creating a snowball effect that expands the customer base 1.

Customers who use referral programs are up to 5 times more likely to refer others themselves, perpetuating the cycle of referrals 2.

7. Positive Brand Advocacy

Satisfied customers are likely to become brand advocates, influencing others positively. For each happy customer, about nine referrals can follow, illustrating the power of customer satisfaction in generating new business 56.

Target market { lalit rough}

Cultural and Religious Significance of Gold

Gold in Indian Traditions

- Gold is deeply embedded in Indian culture and is often associated with wealth, prosperity, and auspiciousness.
- It is closely tied to religious beliefs, particularly in Hinduism, where gold is linked to the goddess Lakshmi, the deity of wealth and prosperity.
- During festivals like Diwali and Akshaya Tritiya, buying gold is considered highly auspicious. On average, 40-60 tonnes of gold are sold during these festivals alone.
- Gold is also used in religious rituals, such as pujas, where gold coins are offered to deities.
 Most Indian gods and goddesses are depicted wearing gold jewellery or gold-embroidered clothes.

Gold in Weddings

- Bridal jewellery dominates the gold market, accounting for **50-55% of gold demand**.
- Gold is an essential part of the bride's trousseau and is considered **streedhan** (a woman's exclusive property), providing financial security.
- India witnesses an estimated **10-13 million weddings annually**, with gold jewellery being a key component of wedding expenses.

• The average age of marriage for women in India is 22, and with over 600 million people under the age of 25, the demand for bridal jewellery is expected to remain strong.

Table 3: Jewellery demand segmentation

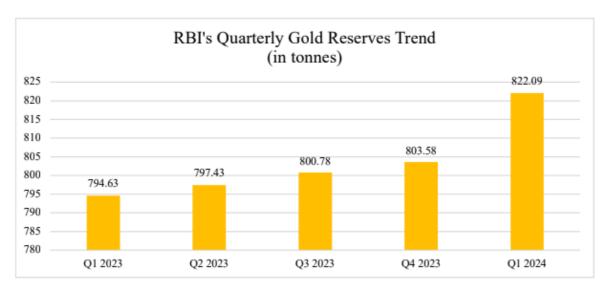
	Bridal	Daily wear	Fashion Jewellery
Market Share by weight	50-55%	35-40%	5-10%
Caratage	22ct, 23ct, 18ct	22ct, 18ct	18ct, 14ct
Size	30gms - 250gms	5gms - 30gms	5gms - 20gms
	Small Sets: 30gms - 60gms	Chains: 10gms - 20gms	Chains: 8gms -15gms
	Large Sets: > 60gms	Necklace 20gms-30gms	Pendants: 1gms - 3gms
	Earrings: > 15gms	Earrings: 5gms - 8gms	Earrings: 3gms - 5gms
	Bangles: > 30gms	Bangles: 10gms - 25 gms	
	Waist Bands: > 40gms	Pendants: 5gms - 10gms	
4	Bindi Chains: > 40gms		>
Source: Metals Focus,World Gold	Council		

Source: Metals Focus,World Gold Council

Domestic Demand and Supply of Gold in India

Demand Trends

- In Q1 2024, gold jewellery demand reached **95 tonnes**, a 4% increase from Q1 2023, driven by India's robust macroeconomic environment.
- Rural demand, which had lagged due to the pandemic, is now catching up with urban demand.
- High gold prices in early 2024 led to a shift towards **18K diamond jewellery** and increased recycling activity.
- Demand remained subdued in Q2 due to record-high prices and the general election.



Source: RBI

Price Trends

• As of July 2024, gold prices dropped by **₹6,200** in most states. In Delhi, 10 grams of 24-carat gold cost **₹69,140**, while in Mumbai, it was **₹68,990**.

Regional Preferences in Gold Consumption

South India

- Accounts for 40% of India's gold demand.
- Preference for plain 22-carat gold jewellery, with growing interest in diamond-studded pieces.
- High per capita income and Gulf remittances boost demand.

North India

- Preference for Polki, Kundan, and Jadau jewellery.
- Studded jewellery has a higher market share compared to other regions.

West India

- Diverse preferences, including 23-, 22-, 18-, and 14-carat jewellery.
- Urban centers like Mumbai drive demand for modern designs.

East India

- Accounts for 15% of gold demand.
- Economically underdeveloped but showing potential due to government initiatives.

•

Table 5: Regional tastes in gold jewellery

		East	West	North
Market Share	40%	15%	25%	20%
Caratage	22ct	22ct	22ct, 18ct, 14ct	23ct, 22ct, 18ct, 14ct
Important Centres	Chennai, Hyderabad, Cochin, Bangalore	Kolkata	Mumbai, Ahmedabad	New Delhi, Jaipur

Source: Metals Focus, World Gold Council

Rural vs. Urban Gold Demand

Rural India

- **Demographics**: 65% of India's population lives in rural areas, with agriculture as the primary livelihood.
- Gold Consumption: Rural demand is seasonal, linked to harvest cycles (Kharif season: September-November). Gold is a preferred investment due to limited access to formal banking.
- Key Drivers:
 - Harvest Income: Gold purchases spike post-harvest.
 - **Financial Security**: Gold is seen as a safe haven against inflation and economic uncertainty.
 - Cultural Practices: Gold is gifted during weddings and festivals, with rural weddings accounting for a significant portion of demand.

Urban India

- **Demographics**: Rapid urbanization has led to a growing middle class, estimated at **350** million in 2021.
- **Gold Consumption**: Urban consumers prefer lightweight, modern designs and are increasingly open to diamond-studded and 18-carat jewellery.
- Key Drivers:
 - **Weddings and Festivals**: Urban weddings and festivals like Diwali drive demand.
 - Investment: Gold is a popular investment vehicle, especially among the middle class.
 - Youth Preferences: Millennials (aged 25-40) are driving demand for lightweight, contemporary designs.

Emerging Trends in the Gold Market

- 1. Digital Gold Platforms:
 - Rising popularity among tech-savvy urban consumers.
 - o Allows for micro-investments in gold.
- 2. Recycling and Sustainability:

- o Increasing preference for trading old jewellery for new designs.
- Reduces reliance on imports and supports domestic supply.

3. Government Policies:

- Mandatory hallmarking has boosted consumer trust.
- o Changes in import duties and taxation impact buying patterns.

Target Market Segmentation for Muthoot's Gold-Based Financial Solutions

Rural Customers

- Profile: Farmers, small landowners, and rural households.
- Needs:
 - Loans against gold for agricultural or emergency needs.
 - o Gold savings schemes for weddings and festivals.
- Opportunities:
 - Leverage harvest cycles to promote gold loans.
 - o Educate customers on gold-backed financial products.

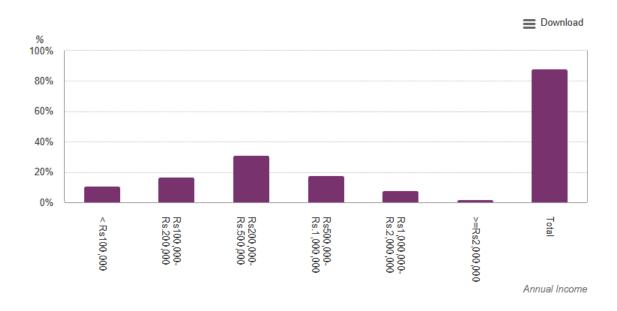
Urban Customers

- **Profile**: Middle-class families, millennials, and working professionals.
- Needs:
 - Lightweight, modern gold jewellery for daily wear.
 - o Gold investment products like sovereign gold bonds and digital gold.
- Opportunities:
 - o Target millennials with innovative, tech-driven solutions.
 - Promote gold loans for business or personal needs.

Regional Focus

- **South India**: Focus on plain gold jewellery and diamond-studded pieces.
- North and West India: Cater to diverse preferences with customized designs.
- East India: Expand reach through government-led development initiatives.

Chart 2: The middle class is the primary gold consumer in India



Sources: Metals Focus, World Gold Council; Disclaimer

Why Manappuram Finance is More Famous

Manappuram Finance has gained popularity due to the following factors:

a) Diversified Product Portfolio

Unlike Muthoot Finance, which primarily focuses on gold loans, Manappuram Finance
offers a wider range of financial products, including microfinance, vehicle loans, and
housing finance. This diversification attracts a broader customer base.

b) Technology and Innovation

 Manappuram Finance has invested heavily in digital platforms, making it easier for customers to apply for loans, check loan status, and make repayments online. This tech-driven approach appeals to younger, tech-savvy customers.

c) Customer-Centric Approach

 Manappuram Finance offers flexible repayment options and lower interest rates compared to some competitors. This flexibility makes it more attractive to customers who may find Muthoot Finance's terms rigid.

d) Strong Branding and Marketing

 Manappuram Finance has actively engaged in branding and marketing campaigns, positioning itself as a reliable and customer-friendly financial institution.

Problems Manappuram Finance Solves for Customers

Manappuram Finance addresses several pain points for customers, which Muthoot Finance may not fully address:

a) Accessibility

 Manappuram Finance has a strong presence in rural and semi-urban areas, making it more accessible to customers in remote locations.

b) Lower Interest Rates

Manappuram Finance often offers competitive interest rates, which can be lower than those
of Muthoot Finance. This makes it more affordable for customers.

c) Flexible Loan Tenure

 Manappuram Finance provides more flexible repayment tenures, allowing customers to choose terms that suit their financial situation.

d) Digital Convenience

 The company's focus on digital platforms ensures that customers can access services without visiting branches, which is particularly beneficial for customers and they also added chatbot on their website for fast communication.

4. Recent Data and Performance

As of recent reports (2024):

• Manappuram Finance:

- Total Assets Under Management (AUM): Over ₹35,000 crore.
- o Gold Loan AUM: Approximately ₹20,000 crore.
- Market Share: Around 10-12% in the organized gold loan market.
- o Digital Penetration: Over 30% of customers use digital platforms for transactions.

• Muthoot Finance:

- o Total AUM: Over ₹75,000 crore.
- Gold Loan AUM: Approximately ₹60,000 crore.
- Market Share: Around 25-30% in the organized gold loan market.
- Digital Penetration: Around 20% of customers use digital platforms.

5. Areas Where Muthoot Finance Lags

While Muthoot Finance is a market leader, it faces certain challenges compared to Manappuram Finance:

- **Limited Product Diversification**: Muthoot Finance's heavy reliance on gold loans makes it vulnerable to fluctuations in gold prices.
- Higher Interest Rates: Muthoot Finance's interest rates are often higher than those of Manappuram Finance, which can deter cost-sensitive customers.
- Less Focus on Digital Transformation: Muthoot Finance has been slower in adopting digital technologies compared to Manappuram Finance.