

IASSC Lean Six Sigma Green Belt Certification



Sample Paper



PEOPLECERT - Personnel Certification Body

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IASSC LEAN SIX SIGMA CERTIFICATION EXAM

SAMPLE PAPER – GREEN BELT

Sample Test Questions *(Select all applicable answers)*

Phase 1 - Define Phase

1. A shoe manufacturing firm learned through a Lean Six Sigma project their boot soles could be made of a different material requiring two less steps in the process. Removal of these two steps yielded a monthly cost savings of \$7,500. Therefore the reported financial savings for this LSS project were _____.
 - a. \$45,000
 - b. \$75,000
 - c. \$90,000
 - d. \$120,000

2. A Belt utilized a diamond symbol in a Process Map she created for the process that was subject to her LSS project. By use of the diamond symbol she was showing a(n) _____ point in the process.
 - a. Ending
 - b. Beginning
 - c. Decision
 - d. Repair station

3. When in the process of trying to identify the Critical X's for a LSS project a Belt creates a(n) _____ because frequently it is 20% of the inputs that have an 80% impact on the output.
 - a. Pareto Chart
 - b. FMEA
 - c. Np Chart
 - d. X-Y Diagram



Phase 2 - Measure Phase

1. When a Belt is developing a Macro Process Map to define a complex process he will frequently include activities across various department to capture all the appropriate activity. He will use _____ to show which department is responsible for which steps in the process.
 - a. Subscripts
 - b. Superscripts
 - c. Swim Lanes
 - d. Fence Posts
2. This formula is used to calculate a Z score that, with the appropriate table, can tell a Belt what _____.
 - a. Ratio the area under the curve is to the total population
 - b. Number of Standard Deviations are between X and μ
 - c. The Median of the sample population is
 - d. Proportion of the data is between X and μ
3. As we calibrate our Measurement System to assure accurate data we frequently encounter Bias which is the _____ of a measured value from the _____ value.
 - a. Spread, Mean of the population
 - b. Deviation, hoped for
 - c. Deviation, true
 - d. Spread, idea

$$Z = \frac{X - \mu}{\sigma}$$



Phase 3 - Analyze Phase

1. In an "X" Sifting exercises a Belt will use a(n) _____ to assist in isolating families of variation that may exist within a subgroup, between subgroups or vary over time..
 - a. Multi-Vari Chart
 - b. Pareto Chart
 - c. FMEA
 - d. Shewhart Analysis
2. When analyzing sample data a Belt may experience a Bimodal Distribution with each mode displaying Normal Distribution. This could be caused by _____.
 - a. Two different machines being read
 - b. Two operators on different shifts
 - c. Two suppliers parts being used
 - d. All these are correct answers
3. A battery manufacturer was considering changing suppliers for a particular part. The purchasing manager required that the average cost of the part be less than or equal to \$32 in order to stay within budget. A sample of the 32 initial deliveries had a Mean of the new product upgrade price of \$28 with an estimated Standard Deviation of \$3. Based on the data provided, the Z value for the data assuming a Normal Distribution is?
 - a. 0.67
 - b. 1.33
 - c. 2.67
 - d. 4.33



Phase 4 - Improve Phase

1. When conducting Hypothesis Analysis a Belt must use the formula shown to determine if a certain value is between – 1 and + 1 which will lead to a conclusion relative to the hypothesis. The value calculated by this formula is the _____.
- a. Proportion of +/- 2 Standard Deviations to the total
 - b. Spread of the hypothesis data
 - c. Population Correlation Coefficient
 - d. Sample Correlation Coefficient
2. When doing a graphical analysis of DOE results a Belt frequently uses the Main Effects Plot. To determine the relative impact of a variety of inputs on the output of interest it is easy to identify the most impactful input because the slope of the line on the Main Effects Plot is _____.
- a. The steepest
 - b. Negatively correlated
 - c. Positively correlated
 - d. The shallowest
3. A _____ is used to create a model of the affect on an output by the variation in two or more of the inputs.
- a. Correlation Coefficient
 - b. Linear Regression
 - c. Multiple Regression
 - d. X-Y Diagram



Phase 5 - Control Phase

1. A Belt has used the 5S approach of Lean to set up a control method with frequently used tools organized as shown in this graphic. The Belt has applied the _____ principle of 5S.

- a. Shining
- b. Sorting
- c. Straightening
- d. Sustaining



2. In the Control Phase of a LSS project a Belt will identify key metrics that can be monitored and analyzed to give an indication that a process may be moving towards an out of spec condition. When he applies this approach he is using _____.

- a. Poisson Derivatives
- b. Inferential Statistics
- c. Kanban Analysis
- d. Statistical Process Control

3. As a Belt completes a LSS project she creates for the Process Owner a Control Plan. The _____ portion of the Control Plan details the actions to be taken when the KPI's indicate they may be moving outside acceptable limits.

- a. Visual Factory
- b. Response Plan
- c. Readjustment Plan
- d. Variance Tracking



SAMPLE TEST QUESTIONS ANSWER KEY

Phase 1 - Define Phase

1. C \$90,000
2. C Decision
3. A Pareto Chart

Phase 2 - Measure Phase

1. C Swim Lanes
2. D Proportion of the data is between X and μ
3. C Deviation, true

Phase 3 - Analyze Phase

1. A Multi-Vari Chart
2. D All these are correct answers
3. B 1.33

Phase 4 - Improve Phase

1. D Sample Correlation Coefficient
2. A The steepest
3. C Multiple Regression

Phase 5 - Control Phase

1. C Straightening
2. D Statistical Process Control
3. B Response Plan



NOTES

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