

# Combatting Decision Paralysis

Amy Tai  
Post-doctorate Researcher, VMware Research  
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# What is decision paralysis?

## Decision paralysis

inability to make a choice or take action due to over-thinking, resulting in a state of paralysis

# Decisions in graduate school (and beyond)

## when decision paralysis can affect you

- |  |                                  |
|--|----------------------------------|
| Which advisor                                      | When to ask for help             |
| Which collaborators                                | What graph plotting software     |
| Which research project                             | How to structure a paper         |
| The “right” research project                       | How to present an idea           |
| What developing environment                        | How to address reviewer concerns |
| What papers to read and include                    |                                  |
| What software to use to test, implement, benchmark |                                  |
| Design + implementation decisions                  |                                  |
| When to stop optimizing                            |                                  |
| What to do each week                               |                                  |

# Why do we experience decision paralysis?

Information  
overload

Avoid  
wasted effort

Desire to  
optimize

Model  
minority

Fear of  
doing the  
wrong thing

Imposter's  
syndrome

# Rabbit holes

## Stalemates due to decision paralysis

“It’s been done before” (so I should do nothing)

“I don’t really know how to write this paper” (so I should do nothing)

“I don’t know know how to implement this” (so I should do nothing)

**“Doing nothing is better than doing the wrong thing”**

# Rabbit holes

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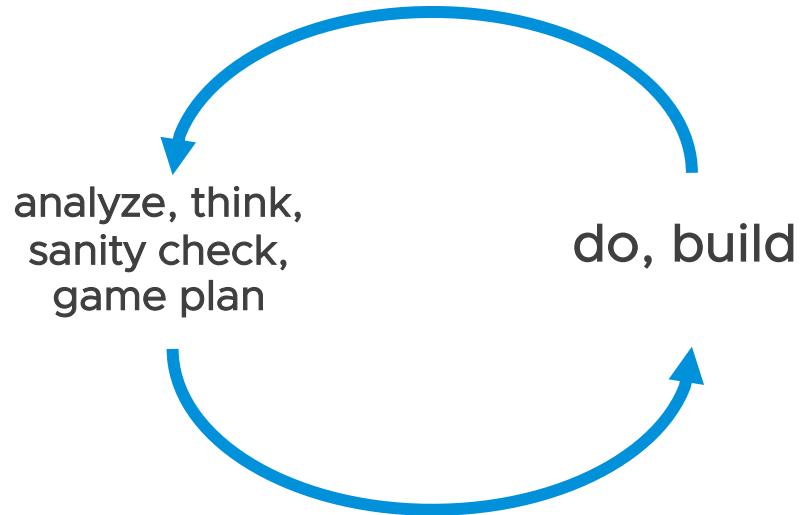
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“I don’t know know how to implement this” (so I should do nothing)

**“~~Doing nothing is better than doing the wrong thing~~”**

**Just do something**

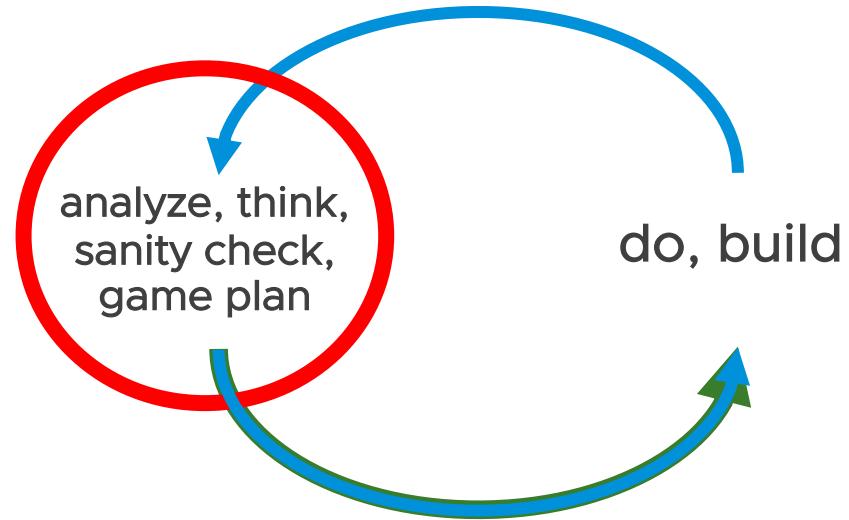
# It is ok to weigh decisions properly



# Becoming stuck in the decision phase is bad



# Combatting decision paralysis



# Combatting decision paralysis

## Honest self-assessment



Am I spending too much time in the current state?

- How much or little progress has been made due to staying in the same state?
- Is this acceptable for the current stage of the project?



What can I do to help make a decision?

- How can I gather more data?  
Examples: quick simulation, back-of-envelope calculations



How can I briefly explore a decision?

- Move yourself to the “do, build” phase
- Determine actions to escape the paralysis rut

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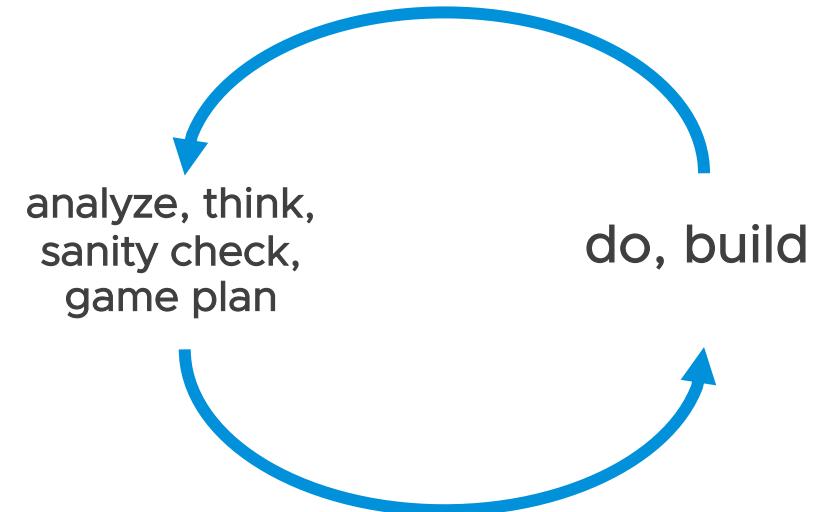


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# Am I spending too much time in the current state?

| Phase                     | Analyze | Do  |
|---------------------------|---------|-----|
| Recon (project selection) | 90%     | 10% |
| Implementation            | 30%     | 70% |
| Evaluation                |         |     |
| Paper writing             | 50%     | 50% |



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# What can I do to help make a decision?

## Gathering more data

| Decision                | Action                                |
|-------------------------|---------------------------------------|
| How to define a project | Do some back-of-envelope calculations |
| Will an idea work?      | Do a quick simulation                 |
| How to write a paper    | Run your outline by someone           |

**Always look for concrete next steps**

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# How can I briefly explore a decision?

Just do something

## Set up scaffolding to undo decisions

- Record hardcoded constants / create parameters
- Create a new git branch
- Write a paper draft

# Combatting decision paralysis



If you ever find  
yourself stuck..

**JUST DO ... something**

Please get in touch:

<https://research.vmware.com>

[taiam@vmware.com](mailto:taiam@vmware.com)

Recruiter: Matt Wendorf