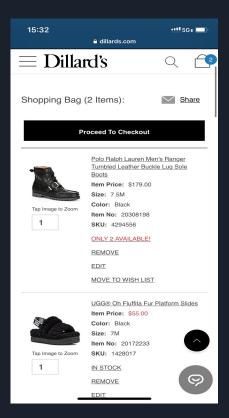
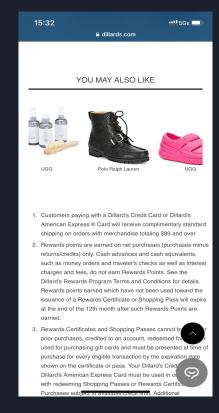
Product (SKU) Clustering for Dillard's



Motivations





Dillard's App Today:

- Simple and outdated recommendation system
 - Only products from same brands are recommended.
 - Very similar type of products.
 - Barely a personalized experience.

Challenges

• Large data set

- Too many categories for some desired variables, hard for one hot encoding
- Limited computing sources to handle

• Primarily offline stores

- Not much online information

• <u>Limited data on customers</u>

- No information about customer themselves to make better recommendations
- Dependent upon proxy information from Dillard's sale data

Solutions

- Chose similar variables with less categories as substitute
 - Still capture most features of the original ones.
 - Easier to compute and do one hot encoding.

- Sale data as proxy for customer likes
 - Sale data can serve to model the likes of customers as products belongs to the same cluster can serve us recommendations

Methods

PCA:

- It breaks the features down into principal components such that each component is linearly independent of the other component
- We stop when the inertia by clusters elbows. We used 7 clusters in our analysis

• K-Means:

- Select the number of 7 groups with corresponding randomly initialized center points.
- Classify each data point by computing its distance and repeat the steps till it converges or we reach the maximum number of iterations.

Methods

• <u>Hierarchical Clustering</u>:

- Computationally expensive. Cannot handle 680,000 rows. We ran it on 10000 rows and it gave 2 clusters
- Can explore it if more computational resources were available

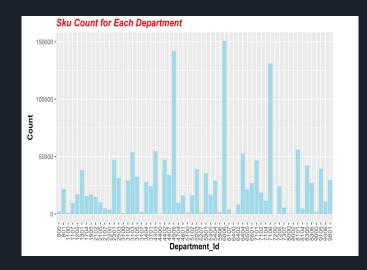
• Gaussian Mixture Modeling:

- Assumes each data point from a gaussian distribution. There is a latent variable γ for each data point that determines which type of gaussian distribution was used.
- Similar to k-means, we assumed 7 clusters.

Features of Choice

• Brand:

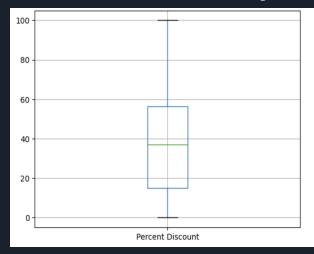
- Good predictor as consumers tend to stick with certain brands.
- But over 2000 factors, tough for one hot encoding.
- "Department" (60 columns) used instead to capture the features of "Brand".

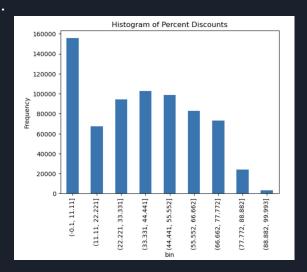


| Top Three: | | | | |
|------------|-------------------|-----------------------------|--------------|--|
| | id [PK] bigint | dept_name character varying | count bigint | |
| 1 | 4505 | POLOMEN | 142108 | |
| 2 | 6006 | INVEST | 150815 | |
| 3 | 7106 | BRIOSO | 131106 | |

Feature of Choice

- When it comes to any form of business, money related topic never goes away:
 - Avg Price: average price of each sku.
 - **Percent Discount**: the average discount percent of an item.
 - Percent Return: the average rate of return of an item.

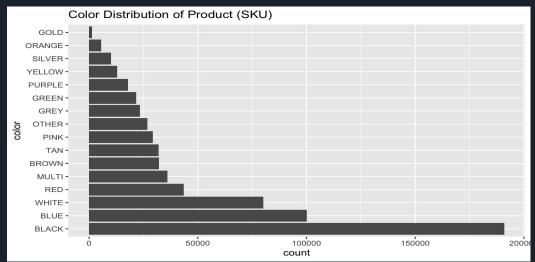




Feature of Choice

• Color:

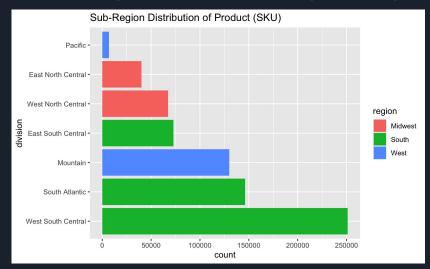
- Over 200 used colors in SKU, too many for one hot encoding.
- Reduced to 17 most-common color groups.
- Each sku assigned to a color.



Feature of Choice

• Location:

- People in different regions might have entirely different preferences.
- Used a mapping table from US census to get the "Region"



Results

 Randomly select 25 skus and perform two clustering methods (K-means and Gmm).

• The colored ones are the pairs that both algorithms put into the same cluster.

| sku | K-means Cluster | Gmm Labels |
|---------|-----------------|------------|
| 5157585 | 3 | 6 |
| 4786297 | 3 | 6 |
| 3558696 | 7 | 2 |
| 3829286 | 7 | 2 |
| 2528788 | 5 | 0 |
| 4192124 | 7 | 1 |
| 754438 | 2 | 6 |
| 6876630 | 1 | 1 |
| 5711256 | 1 | 1 |
| 9007336 | 6 | 2 |
| 7664037 | 4 | 6 |
| 8411572 | 4 | 6 |
| 2444420 | 5 | 1 |
| 5044109 | 3 | 1 |
| 4198166 | 7 | 6 |
| 2948120 | 7 | 6 |
| 3181271 | 7 | 5 |
| 3613505 | 7 | 5 |
| 5243871 | 3 | 2 |
| 9890968 | 6 | 4 |
| 5736285 | 1 | 2 |
| 50316 | 2 | 0 |
| 2474743 | 5 | 6 |
| 6988824 | 1 | 0 |

Use Case 1

Physical Shopping Site

• Scan QR code to get sku when customer takes an item to fitting room

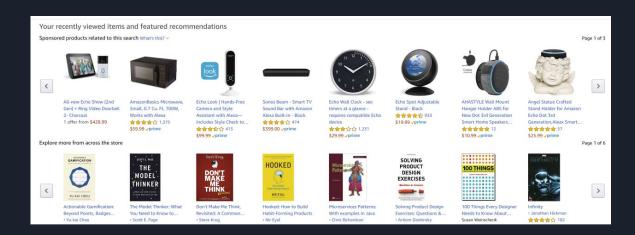
• System automatically recommends items from corresponding cluster

Record customer's decision for further data collection.



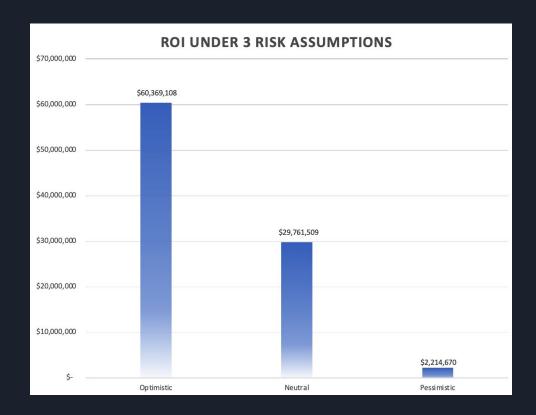
Use Case 2

- Current systems recommendation system is a rule based one which recommends same brand to the customer
- We recommend to replace it with clustering based system so that products in the same cluster as the items in the cart are recommended to the user
- Half of the results will use same brand so as to achieve the similar result as the current baseline



ROI

- Without A/B Testing results, we can only assume the lift percentage of implementing our model
- ROI Analysis constructed under 3 sets of assumptions:
 - Bull case: lift = 20%;
 - Neutral case: lift = 10%
 - Bear case: lift = 1%
- Even under the bear case, the ROI amount is \$2.2million dollars; ROI rate is 362%.



Given More Time/Resources/Data....

If more time & resources are given:

- Use brand as feature.
 - More accurate cluster based on over 2000 brands.
- Try hierarchical clustering on entire dataset
 - Obtain the optimal number of clusters, human intervention not required.
 - Clear visualization from dendrograms, practical and easy to understand.
- Get more and more recent data for training
 - Never a bad thing to have more data.