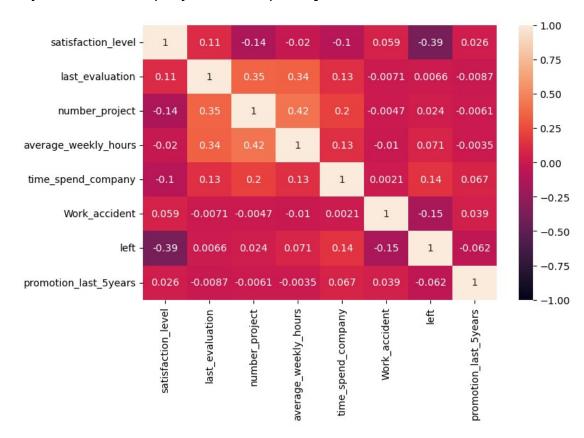
```
import pandas as pd
import numpy as np
import matplotlib.pyplot as plt
%matplotlib inline
import warnings
warnings.filterwarnings('ignore')
df = pd.read excel('F:/simplilearn/projects/ml projects/employee
turnover analytics/dataset.xlsx')
df
       satisfaction level last evaluation number project \
0
                      0.38
                                         0.53
                                                             2
                                                             5
1
                      0.80
                                         0.86
2
                                                             7
                                         0.88
                      0.11
                                                             5
3
                      0.72
                                         0.87
                                                             2
4
                      0.37
                                         0.52
. . .
                        . . .
                                                            . . .
14994
                      0.40
                                         0.57
                                                             2
                                                             2
14995
                      0.37
                                         0.48
                                                             2
14996
                      0.37
                                         0.53
                                                             6
14997
                      0.11
                                         0.96
                                                             2
14998
                      0.37
                                         0.52
       average montly hours time spend company Work accident
left \
0
                          157
                                                 3
                                                                  0
                                                                        1
1
                          262
                                                 6
                                                                  0
                                                                        1
2
                          272
                                                  4
                                                                  0
                                                                        1
3
                          223
                                                  5
                                                                  0
                                                                        1
4
                          159
                                                  3
                                                                  0
                                                                        1
                          . . .
                                                                      . . .
. . .
                                                . . .
14994
                                                 3
                          151
                                                                  0
                                                                        1
14995
                          160
                                                  3
                                                                  0
                                                                        1
14996
                          143
                                                  3
                                                                  0
                                                                        1
14997
                          280
                                                  4
                                                                  0
                                                                        1
                                                  3
                                                                  0
                                                                        1
14998
                          158
```

```
promotion last 5years
                                  sales
                                         salary
0
                                  sales
                                            low
1
                            0
                                  sales
                                         medium
2
                            0
                                  sales
                                         medium
3
                            0
                                 sales
                                            low
4
                            0
                                  sales
                                            low
                                            . . .
                                    . . .
14994
                            0
                               support
                                            low
14995
                               support
                                            low
                            0
                                            low
14996
                               support
14997
                            0
                                            low
                               support
14998
                               support
                                            low
[14999 rows x 10 columns]
df.shape
(14999, 10)
df=df.rename(columns={'average montly hours':'average weekly hours','s
ales':'department'})
df['average weekly hours']=df['average weekly hours']*12/52
df.info()
<class 'pandas.core.frame.DataFrame'>
RangeIndex: 14999 entries, 0 to 14998
Data columns (total 10 columns):
#
     Column
                             Non-Null Count
                                              Dtype
- - -
     _ _ _ _ _
                              _____
                                              _ _ _ _
 0
                             14999 non-null
                                              float64
     satisfaction level
     last evaluation
                                              float64
 1
                             14999 non-null
 2
     number_project
                             14999 non-null
                                              int64
 3
     average_weekly_hours
                                              float64
                             14999 non-null
 4
     time_spend_company
                             14999 non-null
                                              int64
 5
     Work accident
                             14999 non-null
                                              int64
 6
     left
                             14999 non-null
                                              int64
 7
     promotion last 5years
                             14999 non-null
                                              int64
 8
     department
                             14999 non-null
                                              object
 9
     salary
                             14999 non-null
                                              object
dtypes: float64(3), int64(5), object(2)
memory usage: 1.1+ MB
# no null values
df.isna().sum()
satisfaction level
                          0
last evaluation
                          0
number project
                          0
average weekly hours
                          0
time spend company
                          0
Work accident
                          0
```

```
left
                          0
promotion last 5years
                          0
department
                          0
salary
                          0
dtype: int64
df = df.loc[:,~df.T.duplicated(keep='first')]
df.shape
(14999, 10)
# factors that contributed more to employee turn over
plt.figure(figsize=(8,5))
sns.heatmap(df.corr(),annot=True,vmin=-1,vmax=1)
plt.show()
```

<IPython.core.display.Javascript object>



only the satisfaction level shows some strong negetive releation with ETO with a pearson correleation of -0.39

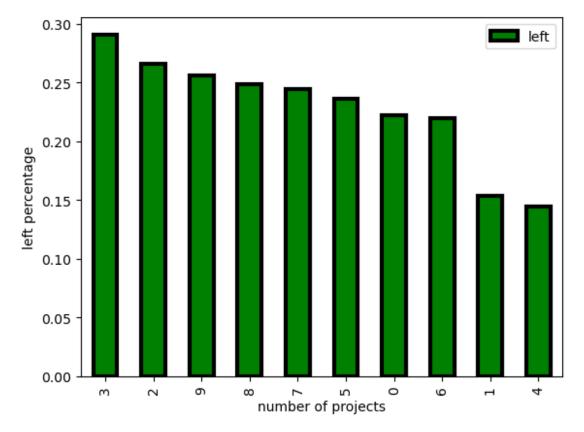
```
from sklearn.decomposition import PCA
from sklearn.cluster import KMeans

df[['last_evaluation','satisfaction_level']].plot(kind =
'box',subplots = True, layout = (2,2), sharex = False, sharey =
```

```
False,color='black')
plt.show()
  1.0
                                  1.0
                                  0.8
  0.8
                                  0.6
  0.6
                                 0.4
                                 0.2
  0.4
             last evaluation
                                           satisfaction level
df[['last evaluation','satisfaction level']].describe()
       last evaluation
                         satisfaction level
          14999,000000
                               14999.000000
count
                                   0.612834
mean
              0.716102
              0.171169
                                   0.248631
std
              0.360000
                                   0.090000
min
25%
              0.560000
                                   0.440000
50%
              0.720000
                                   0.640000
75%
              0.870000
                                   0.820000
              1.000000
                                   1.000000
max
df['left'].value counts()
# out of every 4 employees 1 employeee has left the company
0
     11428
1
      3571
Name: left, dtype: int64
df[['Work accident']].value counts()
Work accident
0
                  12830
1
                   2169
dtype: int64
# we can say the following
# they have a relatively short tenure with the firm (average of 3.5
years, max of 10 years)
# they are generally more satisfied than not (.61 average satisfaction
level)
# they are generally above average performers (.716 average rating in
their last evaluation)
# 14.46% (approximately 1 in 7) of the people have had work accidents
df.describe()
```

```
satisfaction level
                            last evaluation
                                              number project
             14999.000000
                               14999.000000
                                                14999.000000
count
                                    0.716102
                                                     3.803054
mean
                  0.612834
std
                  0.248631
                                    0.171169
                                                     1.232592
min
                  0.090000
                                    0.360000
                                                     2.000000
25%
                  0.440000
                                    0.560000
                                                     3,000000
50%
                  0.640000
                                    0.720000
                                                     4.000000
75%
                  0.820000
                                    0.870000
                                                     5.000000
                  1.000000
                                    1.000000
                                                     7.000000
max
       average_weekly hours
                              time spend company
                                                   Work accident
left
               14999.000000
                                     14999.000000
                                                     14999.000000
count
14999.000000
                   46.396232
                                         3,498233
                                                         0.144610
mean
0.238083
std
                   11.525331
                                         1.460136
                                                         0.351719
0.425924
                                         2.000000
                                                         0.00000
min
                   22.153846
0.000000
25%
                   36.000000
                                         3.000000
                                                         0.00000
0.00000
50%
                   46.153846
                                         3.000000
                                                         0.000000
0.00000
75%
                  56.538462
                                         4.000000
                                                         0.00000
0.00000
max
                   71.538462
                                        10.000000
                                                         1.000000
1.000000
       promotion last 5years
                 14999,000000
count
                     0.021268
mean
                     0.144281
std
                     0.00000
min
25%
                     0.000000
50%
                     0.000000
75%
                     0.00000
max
                     1.000000
df.describe(include='0')
       department salary
count
            14999
                    14999
unique
               10
                        3
                      low
top
            sales
             4140
                     7316
freq
print(df[['department','left']].groupby('department',as index=False).m
ean().sort values(by=['left'],ascending=False))
df[['department','left']].groupby('department', as index=False).mean().
sort values(by=['left'],ascending=False).plot(kind='bar',color='g',edg
```

```
ecolor='black', linewidth=3)
plt.xlabel('number of projects')
plt.ylabel('left percentage')
plt.show()
    department
                     left
3
                 0.290934
            hr
2
    accounting
                 0.265971
9
     technical
                 0.256250
8
       support
                 0.248991
7
         sales
                 0.244928
5
     marketing
                 0.236597
0
                 0.222494
            ΙT
6
                 0.219512
   product_mng
1
         RandD
                 0.153748
    management
                 0.144444
```



```
print(df[['salary','left']].groupby('salary',as_index=False).mean().so
rt_values(by=['left'],ascending=False))
df[['salary','left']].groupby('salary',as_index=False).mean().sort_val
ues(by=['left'],ascending=False)
['left'].plot(kind='bar',color='g',edgecolor='black',linewidth=3)
plt.xlabel('salary 1: low , 2 : medium , 0 : high')
plt.ylabel('left percentage')
plt.show()
```

```
salary left
1 low 0.296884
2 medium 0.204313
0 high 0.066289
```

2

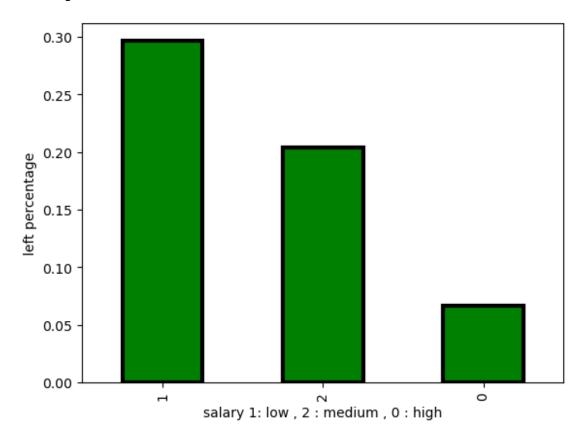
1

4

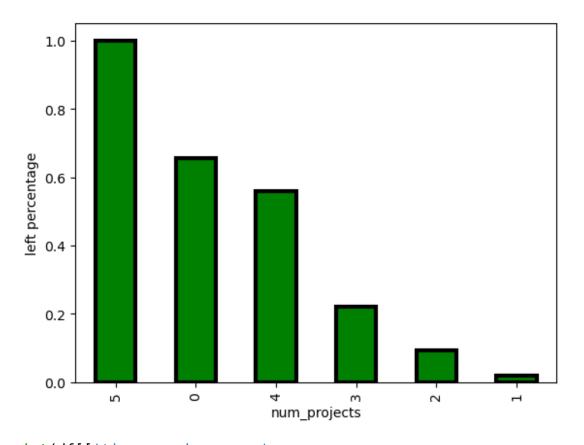
3

0.093700

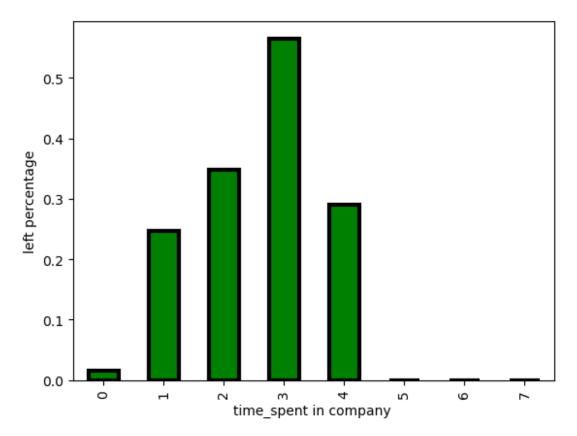
0.017756



```
print(df[['number_project','left']].groupby('number_project',as_index=
False).mean().sort_values(by=['left'],ascending=False))
df[['number_project','left']].groupby('number_project',as_index=False)
.mean().sort_values(by=['left'],ascending=False)
['left'].plot(kind='bar',color='g',edgecolor='black',linewidth=3)
plt.xlabel('num_projects')
plt.ylabel('left percentage')
plt.show()
   number_project
                       left
5
                   1.000000
0
                2
                   0.656198
4
                6
                   0.557922
3
                5
                   0.221659
```



```
print(df[['time spend company',
'left']].groupby(['time_spend_company'],
as_index=False).mean().sort_values(by='time_spend_company'))
df[['time_spend_company', 'left']].groupby(['time_spend_company'],
as_index=False).mean().sort_values(by='time_spend_company')
['left'].plot(kind='bar',color='g',edgecolor='black',linewidth=3)
plt.xlabel('time spent in company ')
plt.ylabel('left percentage')
plt.show()
    time_spend_company
                                    left
0
                           2
                               0.016338
                           3
1
                               0.246159
2
                               0.348064
3
                           5
                               0.565513
4
                           6
                               0.291086
5
                           7
                               0.000000
6
                           8
                               0.000000
7
                          10
                               0.000000
```



df[['average weekly hours', 'number project']].corr()

average_weekly_hours number_project average_weekly_hours 1.000000 0.417211 number project 0.417211 1.000000

Observations:

We observe that lower satisfaction levels are associated with higher levels of turnover, as expected

Regarding evaluation scores, it's interesting to note the two "clusters" that form; the people who leave tend to either have received low scores (.6 and below) or very high scores (.8 and above). Employees scoring in the middle rarely left.

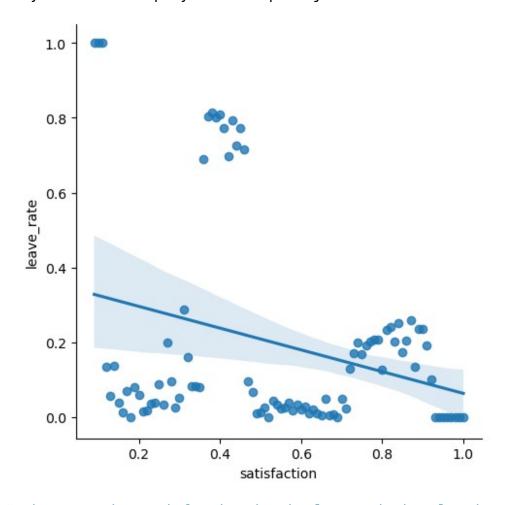
A similar clustering effect is shown for the weekly hours graph as well. People tend to leave when they are overworked or underworked. We also observe that the pattern we see for the weekly hours feature is similar to that of the number of projects feature.
Conclusions:

Use the satisfaction_level feature in our model
We may need to do some data wrangling on the last_evaluation
feature. Consider creating two bands, exceptional scores (both really
good and really bad evaluations) vs. the rest.
Given that both the weekly hours feature and number of projects

feature exhibit a comparable clustering effect and that there is a moderate correlation between these variables (.417, as calculated earlier), I will only use the number of projects feature in my model and discard the weekly hours feature for simplicity.

```
leave_sat=df.groupby('satisfaction_level').agg({'left': lambda x:
len(x[x==1])})
leave_sat['total']=df.groupby('satisfaction_level').agg({'left': len})
leave_sat['leave_rate']=leave_sat['left']/leave_sat['total']
leave_sat['satisfaction']=df.groupby('satisfaction_level').agg({'satisfaction_level': 'mean'})
g=sns.lmplot('satisfaction', 'leave_rate',data=leave_sat)
```

<IPython.core.display.Javascript object>

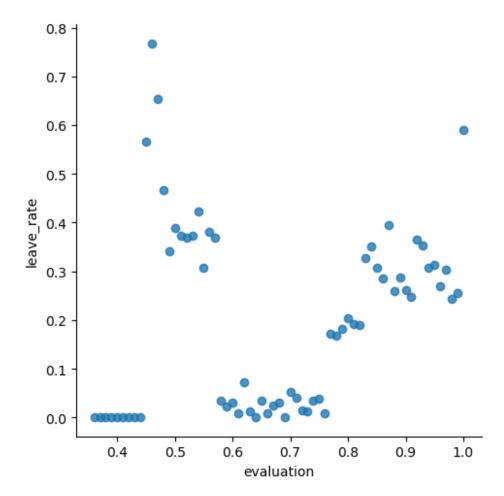


the more the satisfaction is the lesser is hte leaving rate

```
leave_eval=df.groupby('last_evaluation').agg({'left': lambda x:
len(x[x==1])})
leave_eval['total']=df.groupby('last_evaluation').agg({'left': len})
leave_eval['leave_rate']=leave_eval['left']/leave_eval['total']
leave_eval['evaluation']=df.groupby('last_evaluation').agg({'last_evaluation': 'mean'})
```

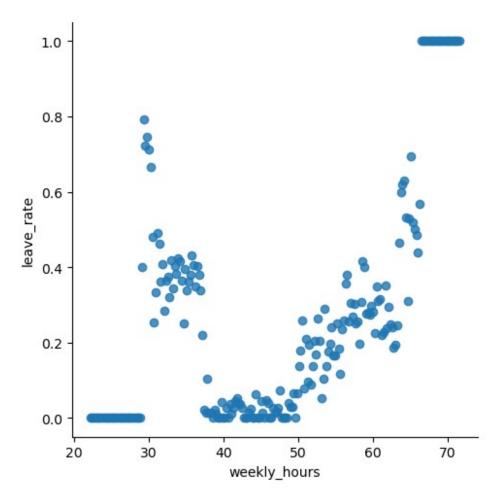
```
gr=sns.lmplot('evaluation',
'leave rate',data=leave eval,fit reg=False)
```

<IPython.core.display.Javascript object>



employees at a evalation score between 0.55 to 0.78 tend to leave less

```
leave_hours=df.groupby('average_weekly_hours').agg({'left': lambda x:
len(x[x==1])})
leave_hours['total']=df.groupby('average_weekly_hours').agg({'left':
len})
leave_hours['leave_rate']=leave_hours['left']/leave_hours['total']
leave_hours['weekly_hours']=df.groupby('average_weekly_hours').agg({'a
verage_weekly_hours': 'mean'})
grid=sns.lmplot('weekly_hours',
'leave_rate',data=leave_hours,fit_reg=False)
<IPython.core.display.Javascript_object>
```



df[['department', 'average_weekly_hours']].groupby(['department'],
as_index=False).mean().sort_values(by='average_weekly_hours',
ascending=False)

```
department
                average_weekly_hours
9
     technical
                            46.730175
0
            IT
                            46.665225
4
    management
                            46.442125
2
    accounting
                            46.422224
7
         sales
                            46.364158
1
         RandD
                            46.338579
8
                            46.328813
       support
6
                            46.145915
   product mng
5
     marketing
                            46.012103
3
            hr
                            45.850317
df[['promotion_last_5years','left']].groupby('promotion_last_5years').
sum(['left'])
ll['value_counts'] = df['promotion_last_5years'].value_counts()
ll
```

```
# we can see addning prmotion in our predictions doesnt make it meaningful
```

```
left value counts
promotion last 5years
                      3552
                                  14680
1
                                    319
                        19
df[['department','average_weekly_hours']].groupby(['department']).mean
(['average weekly hours'])
# it doesnt make sense to use the working hours as all show close mean
            average weekly hours
department
IT
                       46.665225
RandD
                       46.338579
                       46.422224
accounting
                       45.850317
hr
                       46.442125
management
                       46.012103
marketing
product mng
                       46.145915
                       46.364158
sales
support
                       46.328813
technical
                       46.730175
df=df.drop(['Work accident','department','average_weekly_hours','promo
tion last 5years'],axis=1)
df.columns
dtype='object')
df.head()
   satisfaction level last evaluation number project
time_spend_company \
                0.38
                                0.53
                                                  2
3
1
                0.80
                                0.86
                                                  5
6
2
                                0.88
                                                  7
                0.11
4
3
                0.72
                                0.87
                                                  5
5
4
                                0.52
                                                  2
                0.37
3
   left
        salarv
0
     1
           low
     1
1
        medium
```

```
2
         medium
      1
3
      1
             low
4
      1
             low
df['salary'] =
df['salary'].map({'low':0,'medium':1,'high':2}).astype('int')
df
       satisfaction_level
                             last evaluation
                                                number project
0
                       0.38
                                         0.53
1
                      0.80
                                         0.86
                                                              5
2
                                         0.88
                                                              7
                      0.11
3
                      0.72
                                         0.87
                                                              5
4
                                                              2
                       0.37
                                         0.52
                                                            . . .
                                                              2
14994
                      0.40
                                         0.57
                                                              2
14995
                       0.37
                                         0.48
                                                              2
14996
                      0.37
                                         0.53
14997
                      0.11
                                         0.96
                                                              6
                                                              2
14998
                      0.37
                                         0.52
       time spend company
                             left
                                   salary
0
                          3
                                1
                                         0
                          6
1
                                1
                                         1
2
                          4
                                         1
                                1
                          5
3
                                1
                                         0
4
                          3
                                1
                                         0
                        . . .
                              . . .
                                       . . .
                          3
14994
                                1
                                         0
                          3
                                1
14995
                                         0
                          3
14996
                                1
                                         0
                                         0
14997
                          4
                                1
                          3
                                1
                                         0
14998
[14999 rows x 6 columns]
df['number_project'].unique()
array([2, 5, 7, 6, 4, 3], dtype=int64)
# pd.cut for number projects
probin = [0,2,5,10]
proname=[1,2,3]
df['cut projects'] = pd.cut(df['number project'],bins = probin ,
labels = proname )
# pd.cut for years at company
yearbin = [0,1,2,3,4,5,6,100]
yearlab = [1,2,3,4,5,6,7]
df['cut year'] =
pd.cut(df['time spend company'],bins=yearbin,labels=yearlab)
```

```
#banding last evaluation
evalbin=[0, .6, .8, 1]
evalname = [0, 1, 2]
df['cut eval']=pd.cut(df['last evaluation'],bins =
evalbin,labels=evalname)
df.head()
   satisfaction level last evaluation number project
time spend company \
                  0.38
                                                         2
                                    0.53
3
1
                  0.80
                                    0.86
                                                         5
6
2
                  0.11
                                    0.88
                                                         7
4
3
                  0.72
                                    0.87
                                                         5
5
4
                  0.37
                                    0.52
                                                         2
3
         salary cut projects cut year cut eval
   left
0
      1
                             1
                                      3
1
      1
               1
                             2
                                      6
                                                2
2
                             3
                                                2
      1
               1
                                      4
                                                2
3
      1
                             2
                                      5
               0
4
                                      3
      1
               0
                             1
                                                0
df.drop(['number_project','time_spend_company','last_evaluation'],axis
=1)
df.head()
   satisfaction level
                               salary cut_projects cut_year cut_eval
                        left
0
                  0.38
                            1
                                    0
                                                  1
                  0.80
                                                  2
                                                            6
                                                                      2
1
                            1
                                    1
                                                                     2
2
                                                  3
                  0.11
                            1
                                    1
                                                            4
                                                                      2
3
                                                  2
                                                            5
                  0.72
                            1
                                    0
4
                  0.37
                            1
                                    0
                                                  1
                                                            3
                                                                      0
df.dtypes
satisfaction level
                        float64
left
                           int64
salary
                           int32
cut projects
                       category
cut year
                       category
cut eval
                       category
dtype: object
df[['cut_projects','cut_year','cut_eval']] =
df[['cut_projects','cut_year','cut_eval']].astype('int64')
```

```
df.head()
   satisfaction level left
                             salary
                                    cut projects
                                                   cut year
                                                             cut eval
0
                 0.38
                          1
                                  0
                                                          3
                 0.80
                          1
                                                2
                                                          6
1
                                  1
                                                3
2
                 0.11
                          1
                                  1
                                                           4
3
                                                2
                                                           5
                 0.72
                          1
                                  0
                                                           3
4
                 0.37
                          1
                                  0
                                                1
df.dtypes
satisfaction level
                      float64
left
                        int64
salary
                        int32
cut projects
                        int64
cut year
                        int64
cut eval
                        int64
dtype: object
models using different techniques
from sklearn.linear model import LogisticRegression as lr_
from sklearn.svm import SVC as svc
from sklearn.neighbors import KNeighborsClassifier as knn
from sklearn.naive bayes import GaussianNB as gnb
from sklearn.tree import DecisionTreeClassifier as dtc
from sklearn.model selection import train test split
x_train, x_test, y_train, y_test =
train_test_split(df,df['left'],test_size=.2)
x train = x train.drop('left',axis=1)
x_test = x_test.drop('left',axis=1)
print (x train.shape, y train.shape)
print (x test.shape, y test.shape)
(11999, 5) (11999,)
(3000, 5)(3000,)
models = [lr_(),knn_(),dtc_(),gnb_(),svc_()]
model_names = ['log reg','KNN','DTC','GNB','SVC']
for i in range(len(models)):
    ind model = models[i].fit(x train,y train)
    print(f'{model names[i]} :::: training score :
{round(ind model.score(x train,y train)*100,1)}
                                                     test score :
{round(ind model.score(x test,y test)*100,1)}')
log reg :::: training score : 78.9
                                            test score : 78.8
                              97.5
KNN :::: training score :
                                                      96.3
                                        test score :
DTC
   :::: training score :
                              98.5
                                        test score :
                                                      97.3
GNB ::::
           training score
                              83.8
                                        test score :
                                                      83.1
SVC ::::
                              94.9
                                                      95.1
           training score :
                                        test score :
```

2

2

2

0

```
models scores = pd.DataFrame()
models = [lr (), knn (), dtc (), gnb (), svc ()]
model_names = ['log reg','KNN','DTC','GNB','SVC']
train scores=[]
test scores= []
for i in range(len(models)):
    ind model = models[i].fit(x train,y train)
    models scores['model name'] = model names[i]
    train scores.append(ind model.score(x train,y train))
    test scores.append(ind model.score(x test,y test))
models scores = pd.DataFrame()
models scores['model name'] = model names
models_scores['train scores'] =train_scores
models scores['test scores'] = test scores
models scores
  model name
             train scores test scores
     log reg
                  0.789399
                               0.787667
0
         KNN
                  0.974665
                               0.963333
1
2
         DTC
                  0.985415
                               0.972667
3
         GNB
                  0.837986
                               0.831000
4
         SVC
                  0.949329
                               0.951000
```