AuroraPFM — Internal Project & Finance Management System

Product: AuroraPFM v9.4.0 ("Obsidian") — Build apfm-2025.08.15-obsidian-rc3 **Environments**: DEV (teal pill), UAT (violet pill), PROD (gold pill) — shown in the top-right header

Operating Regions: NAO (North America Ops), EME (Europe & ME), APC (Asia Pacific & China)

Currency Mode: Tri-currency (Local / Group USD / Contract) with end-of-day FX fix

Data Class: Internal – Financial (retain per §22)

Do Not Distribute Externally

0) What AuroraPFM Is (for users)

AuroraPFM governs the **project lifecycle** and **money flow** end to end: **Idea** \rightarrow **Initiation** \rightarrow **Baseline Budget** \rightarrow **Procure-to-Pay** \rightarrow **Time & Expenses** \rightarrow **Forecasts** \rightarrow **Accruals** \rightarrow **Closeout**. It integrates with HR (rates and org), Procurement (PO/GRN), AP (invoices), and the GL.

Golden flow: Project \rightarrow Budget Baseline \rightarrow Requisitions/POs \rightarrow Receipts \rightarrow Invoices \rightarrow Time & Expense \rightarrow Forecast \rightarrow Accruals \rightarrow Controller Close

1) Navigation & Page Anatomy

1.1 Global Header

- Logo (click → My Workspace)
- Environment Pill (DEV/UAT/PROD) + Region Chip (e.g., PROD · EME)
- Global Search (ℍ/Ctrl+K): Project Code, PO, Invoice, TE (time entry), CR (change), Vendor
- + New: Project, Requisition, Time Sheet, Expense Report, Change Request

- Period Chip: OPEN: 2025-08 or CLOSE IN: WD+3 (shows working day counters)
- Notifications (bell): approvals, SLA nudge, close blockers
- Profile: Preferences, Delegations, Sign out

1.2 Left Rail (role-aware modules)

- 1. **Portfolio** (programs, projects, KPIs)
- 2. **Projects** (initiation, budgets, changes, artifacts)
- 3. **Time** (entry, approvals, calendars)
- 4. **Expenses** (reports, policies)
- 5. Requisitions
- 6. Purchase Orders
- 7. Receipts (GRN)
- 8. Invoices
- 9. Forecasts
- 10. **Close** (accruals, FX, capitalization, certification)
- 11. **Reports** (dashboards, exports)
- 12. **Admin** (roles, rates, rules, integrations, feature flags)

1.3 Footer Telemetry

Build ID, Tenant (TEN-5932), Region, Queue Depth qd:, Job Lag lag:, FX Source fx:
 (e.g., ECB-17:00Z), Last GL post gl: timestamp

2) Roles, Permissions & Segregation of Duties (SoD)

Role	Can Do	Cannot Do
POW — Project Owner	Create/modify project, draft budgets & CRs, submit for approval	Approve own CR or invoices
PAC — Project Accountant	Postings, reclasses, accruals, reconciliations	Approve POs > their limit
RSM — Resource Manager	Approve team time sheets	Post invoices
APP — Approver	Approve budgets/CRs/requisitions within limit	Post journals
PRC — Procurement	Convert REQ→PO, manage vendors, issue change orders	Approve budget baselines
APC — AP Clerk	P Clerk Match & post invoices/credits	
CTR — Controller	Period close, FX reval, capitalization, sign-off	Create projects
PTD — Portfolio Director	Program oversight, stage gates	AP postings
AUD — Auditor (read-only)	View everything, export audit	Any write action
SAD — System Admin	Admin config	_

SoD Hard Rules

- Requester # Approver # Poster on the same financial artifact.
- Dual approval for POs > \$25,000 (APP + CTR), and CR budget delta > \$50,000 (PTD + CTR).
- AP Poster cannot be the same user who raised the Requisition.

3) Codes, Numbering & Statuses (RAG-targeted)

• **Project Code**: PRJ-ALPHA-#### (e.g., PRJ-ALPHA-1024)

- Work Package: WP-PRJCODE-## (e.g., WP-PRJ-ALPHA-1024-03)
- Task: TSK-####
- **Requisition**: REQ-YY-##### (e.g., REQ-25-01873)
- **PO**: P0-YY-####
- **GRN (Receipt)**: GRN-YY-####
- Invoice: INV-VEND-#####
- Credit Note: CRN-VEND-#####
- **Time Entry**: TE-YYYYMMDD-USER
- Expense Report: EXP-USER-YYYYWW
- Change Request: CR-PRJCODE-###
- Forecast Batch: FRCST-YYYYMM-PRJCODE
- **Journal**: JRNL-YYYYMM-####

Project Statuses: DRAFT → INITIATED → BASELINED → IN_EXECUTION → ON_HOLD →

CLOSED → ARCHIVED

Financial States: UNBUDGETED / BUDGETED / COMMITTED / ACTUALIZED / OVERRUN

4) Project Creation & Initiation

4.1 New Project Wizard (5 steps)

- Identity: Name, Project Code (auto-suggest), Portfolio, Program, Owner (POW), Dates, Location
- 2. **Financial Dimensions**: CostCenter, Account, ProjectCode, TaxCode, Location

- 3. Funding: Capex/Opex split targets, Funding Source (e.g., FUND-0PS-2025)
- 4. **Team**: Resource roles (ENG-SR, PM, ANL) + rate cards (regional)
- 5. **Artifacts**: Charter PDF (required), Risk register seed (optional)

4.2 Initiation Gate

- Submit to PTD for **Initiation Approval**; once approved → status INITIATED
- You can now create **Budget v1** (baseline candidate)

5) Budgeting & Baselines

5.1 Budget Editor

- Grid with lines: Category, Description, Qty, Unit, Unit Cost (Contract/Local), Capex Flag, Tax Code, Delivery Month, Work Package, Vendor (optional)
- Attach quotes; mark dependencies.

5.2 Baseline Rules

- First approved budget = **Baseline v1** (BV-PRJC0DE-v1)
- Any change after baseline must go through **Change Request** (no direct baseline edits)
- Tolerance Bands:
 - Line variance ± 10% auto-allowed
 - Project variance up to +5% requires CTR approval
 - +5% requires CR + PTD decision

5.3 Versioning

 Subsequent approved budgets labeled BV-PRJCODE-v2, v3, ... with diff report (line adds, deletes, deltas)

6) Procure-to-Pay (P2P)

6.1 Requisition (REQ)

- Fields: Project, WP, Vendor (or Tender), Items (Qty/Unit/Price/Tax), Need-by, Delivery terms (Incoterms), Attachments (quote), Approver route
- Submit → APP approval → PRC converts to PO

6.2 Purchase Orders (PO)

- Numbering P0-YY-####; multi-currency allowed (Contract Currency)
- Change Orders permitted with delta track
- **Dual approval** if PO total > \$25k

6.3 Receipts (GRN)

- Partial or full; evidence (delivery note) upload; tolerance window ±2 units for qty
- GRN triggers **Committed** → **Actualized** shift if invoice follows

6.4 Invoices (INV)

- 3-way match (PO = GRN = INV); tolerances: price ±5% or qty ±2 units
- Exception routes to PAC or CTR
- Tax calculated by **Tax Engine** using TaxCode and Location

6.5 Postings

 On approval, APC posts to GL with dimensions (Project, WP, CostCenter, Account, TaxCode, Location)

7) Time & Expenses

7.1 Time

- Daily or weekly sheets; submit by Monday 12:00 local
- **RSM** approves; lock at **T+14 days** (unless CTR unlocks period)
- Roles & Rates: effective-dated (ENG-SR, PM, ANL, etc.)
- Overtime requires **Reason Code** (OT-CLIENT, OT-INCIDENT) and APP pre-approval

7.2 Expenses

- Policy-driven categories (Travel, Software, Lab, Misc)
- Per-diem rules and receipt requirement; foreign currency captured at transaction date;
 EOD FX used for posting
- Audit picks random **5%** for review monthly

8) Forecasting & Accruals

8.1 Forecasts (monthly)

- Batch FRCST-YYYYMM-PRJCODE: ETC (estimate to complete) per WP
- Forecast Accuracy KPI (last 3 months): target ±8%

8.2 Accrual Engine

- If services delivered but no invoice by **WD+2** → **auto-accrue** based on PO schedule
- Auto-reversal on **WD+5** next month
- Accrual journal JRNL-YYYYMM-#### with justification

8.3 FX Revaluation (multi-currency)

 Nightly FX fix; month-end revalue open commitments and payables to Group USD; gains/losses hit FX accounts

9) Change Requests (CR)

- Types: Scope, Schedule, Budget, Resource
- Fields: delta budget, delta days, justification, risk, alternatives, affected WPs
- Approval: APP (owner's chain) + CTR if > +5% variance; PTD if > \$50k or > 30 days delay
- On approval, budget version increments; diff report attached

10) Dashboards & KPIs

- Portfolio Heatmap: CPI & SPI with red/yellow/green
- Budget Consumption: Baseline vs EAC vs Actuals
- Open POs Aging: target < 45 days
- Invoice Cycle Time: target < 10 days
- Time Compliance: submissions before Monday noon → target > 95%
- Forecast Accuracy (L3M): target ±8%

11) Close (Month-End)

Close Checklist (wizard with auto-validation):

- 1. Lock Time (T+14) and Expenses posted
- 2. **Receipts**: outstanding GRNs resolved
- 3. Accruals: run engine; review exceptions
- 4. **FX Revaluation** complete
- 5. **Capitalization** (capex lines → assets)
- 6. **Variance Analysis** (explain > ±5% vs baseline)
- 7. Controller Certification (e-sign)
- 8. **Period Close** → CLOSED: 2025-08 (reopen requires CTR + SAD)

12) Admin — Settings, Rates, Rules, Feature Flags

12.1 Rate Cards

• Regional (NAO/EME/APC) with role codes; effective-dated matrices

12.2 Approval Rules

- Dynamic chains by amount, category, and region
- SoD checks enforced pre-submit

12.3 Tolerances & Policies

• PO price ±5%, GRN qty ±2 units, Time lock **T+14**, Dual approvals thresholds

12.4 Integrations

- **Directory** (OIDC) hourly delta;
- ERP/GL postings via gl.post topic;
- Procurement Network for vendor onboarding;
- Tax Engine;
- **FX Feed** (ECB-17:00Z or regional)

12.5 Feature Flags

- ff.dual_approval_po_25k (default on)
- ff.cr.dual_approval_50k
- ff.tri_currency_contract
- ff.time.strict_lock
- ff.expense.audit5pct
- ff.ap.match.strict (blocks posting if 3-way mismatch)

13) Background Jobs & Schedules

- job.fx.fix daily 17:05Z; loads FX and revalues staged items
- job.accruals.generate WD+2 02:00 local; creates accrual suggestions
- job.accruals.reverse WD+5 02:00 local
- job.gl.post every 15m; posts approved artifacts to GL

- job.audit.seal daily; seals prior-day audit records (hash chain APFM-CHAIN)
- job.kpi.refresh hourly; recomputes dashboards
- job.period.sanity nightly; flags close blockers

14) Page-Level Details & UI Strings (RAG-friendly)

14.1 Project → **Summary**

- Tiles: Status, Baseline v#, Budget vs EAC, CPI, SPI, Open POs, Invoices pending
- Buttons: Submit for Baseline, New CR, Export Pack, Archive

14.2 Budget Editor

- Row menu: Duplicate line / Split to WP / Move to Capex / Attach Quote / Notes
- Banner: "Lines changed since last save" (autosave countdown 30s)

14.3 Requisition Form

- Fields: Vendor, Contract Currency, Delivery Terms, Need-by, Items grid
- **Validation**: Missing quote → REQ-VAL-210
- **Submit** → route shows avatar chips of approvers

14.4 Invoice Matching

- Tabs: Header | Lines | Match | Taxes | Attachments
- Match panel shows PO/GRN side-by-side; discrepancies highlighted amber/red

14.5 Close Wizard

• Step chips with green checks; blockers appear with "Fix" links (jumps to module)

15) Error Codes & Messages (surface to users; internal cause)

Code	User Message	Internal Cause	Resolution
PRJ-VAL- 101	"Project Code invalid (PRJ-ALPHA-####)."	Regex fail	Use suggested code
BV-LOCK- 403	"Baseline locked. Use a Change Request."	Attempt to edit baseline	Create CR
REQ-VAL- 210	"Quote attachment required."	Policy	Attach PDF/IMG
P0-APP-2 50	"Dual approval required (> \$25k)."	Threshold hit	Route to CTR
GRN-214	"Qty variance exceeds tolerance."	> 2 units	Raise exception
INV-MCH- 302	"3-way match failed."	PO/GRN mismatch	Correct GRN or PO
TIME-LOC K-423	"Time entry locked (T+14)."	Past lock window	Request unlock
FRCST-VA L-207	"ETC cannot be negative."	Data entry error	Fix ETC line
ACC-401	"Accruals blocked by missing GRN."	No receipt	Post GRN
FX-PIPE- 500	"FX feed unavailable."	Upstream outage	Retry after fix
GL-POST- 409	"Posting conflict (duplicate)."	Same doc posted	Re-run with new doc no

16) Data Model (selected objects)

Project

 code (PK), name, owner, portfolio, program, status, start, end, baseline_budget, eac, cpi, spi, capex_pct, artifacts[]

WorkPackage

• id, project_code, desc, budget, forecast, etc, capex_flag

Requisition

 req_no (PK), project_code, wp_id, vendor, currency, lines[], need_by, approvals[], status

PO

po_no (PK), vendor, currency, lines[], tax, status, approvals[], change_orders[]

GRN

• grn_no (PK), po_no, lines[], evidence, posted_ts

Invoice

 inv_no (PK), po_no, grn_no, amount, tax, currency, match_status, status, posted_ts

TimeEntry

• te_id (PK), user, date, hours, wp_id, rate_code, status, approved_by

ChangeRequest

 cr_id (PK), project_code, type, delta_budget, delta_days, risk, decision, approvals[]

17) Synthetic API (internal)

```
POST /aurora/v1/projects

GET /aurora/v1/projects/{code}

POST /aurora/v1/requisitions

POST /aurora/v1/purchaseorders

POST /aurora/v1/invoices/match

POST /aurora/v1/forecast/{project_code}/submit

POST /aurora/v1/close/{period}/run
```

Event Topics

• gl.post, ap.invoice.posted, po.created, grn.posted, forecast.submitted, close.blocker, close.completed

18) Keyboard Shortcuts & Power Tips

Global search: \(\mathbb{H}\)/Ctrl+K

New CR: c then r

Approve focused artifact: a / Reject: x

Open My Approvals: g then m

Jump to Close: g then c

Budget quick add line: + (when grid focused)

19) Accessibility & Mobile

- WCAG 2.2 AA components; high-contrast theme toggle in Profile → Preferences
- Mobile approvals: My Approvals provides one-tap Approve/Reject with comment
- Time & Expenses fully mobile-friendly

20) Reports & Exports

- Portfolio Pack (PDF): executive summary, burn chart, risks, open POs aging
- Finance Export (CSV): doc_no, project_code, wp_id, cost_center, account, amount_local, amount_usd, tax_code, posted_ts
- Audit Extract (JSONL): daily hashed records (see APFM-CHAIN)

21) Troubleshooting Playbooks

21.1 "I can't submit baseline (button disabled)"

• Ensure status = INITIATED, all budget lines valid, charter attached; then submit to APP.

21.2 "Invoice won't match"

• Check PO line units vs INV; correct GRN quantity; re-run match panel; if price variance >5%, raise exception to PAC.

21.3 "Time entry locked"

• Period > T+14; request temporary unlock from CTR. Add reason in comment.

21.4 "Forecast not saving"

• ETC negative on one line; editor shows red cell; fix and re-submit batch.

21.5 "Close blocked at Accruals"

• Run Accrual Engine; resolve exceptions; re-check Close wizard.

22) Security, Audit & Retention

- SSO (OIDC) with Conditional Access; per-module RBAC & row-level security by region
- **SoD** enforced at submit time; violations get blocked with code SOD-409
- Audit: every edit who/when/what before/after; sealed daily by job.audit.seal
 → APFM-CHAIN
- Retention:
 - o Projects & Baselines: 7 years after Close
 - Financial artifacts (PO/INV/GRN/Journals): 7 years
 - Time & Expense: 5 years
 - Close packs & certifications: 7 years

23) Paste-Ready Internal Snippets (no links)

Requisition Approval Nudge

```
REQ-\{\{no\}\}\ for \{\{vendor\}\}\ (\{\{amount\}\}\}\ (\{\{amount\}\}\}\) awaiting your approval. Project \{\{project\_code\}\}\. Need-by \{\{date\}\}\. Please approve/reject with a short comment.
```

Close Blocker Notice

Period {{period}} blocked: **Accruals pending** on {{project_code}}. Run Accrual Engine and resolve exceptions, then retry Close.

CR Decision Template

Decision: **Approved**. Budget delta \$42,500 (WP-PRJ-ALPHA-1024-03). Schedule impact: 0 days. Risk: **Low**. Justification: compliance reporting scope. Effective immediately.

24) Release Notes — v9.4.0 "Obsidian"

- Tri-currency contract pricing with end-of-day FX roll
- Close wizard with live blockers & "Fix" deep-links
- Dual approval toggle for CRs > \$50k (feature flag)
- New KPI: Last-3-Month Forecast Accuracy
- API: /close/{period}/run and forecast.submitted topic
- Accessibility: high-contrast theme and keyboard focus rings

25) Glossary (AuroraPFM-specific)

- **Baseline**: first approved budget version (BV-...-v1)
- **EAC**: Estimate at Completion
- **ETC**: Estimate to Complete
- Three-way match: PO = GRN = Invoice
- T+14 Lock: time entry lock 14 days after work date
- WD+2 / WD+5: working day counters used by Accrual Engine
- CPI/SPI: cost/schedule performance indices