Analysis report

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BUSINESS TASK

I must answer this question with my analysis to know what I can offer casual bike share users to make them want to become members of Cyclistic. How are annual members and casual riders different when it comes to using Cyclistic bikes?

DATA SOURCE

- Data was collected from: https://divvy-tripdata.s3.amazonaws.com/index.html
- Under this license: https://divvybikes.com/data-license-agreement

Install required packages for creating my environment en R:

- tidyverse for data import and wrangling
- dplyr for data manipulation
- ggplot for visualization
- lubridate for date functions

```
library(tidyverse) #helps wrangle data
```

```
----- tidyverse 2.0.0 --
## -- Attaching core tidyverse packages ---
             1.1.4
## v dplyr
                       v readr
                                  2.1.5
## v forcats
             1.0.0
                                  1.5.1
                       v stringr
## v ggplot2
             3.5.1
                       v tibble
                                  3.2.1
## v lubridate 1.9.4
                       v tidyr
                                  1.3.1
## v purrr
              1.0.2
                                         ## -- Conflicts -----
## x dplyr::filter() masks stats::filter()
## x dplyr::lag()
                   masks stats::lag()
## i Use the conflicted package (<a href="http://conflicted.r-lib.org/">http://conflicts to
library(lubridate) #helps wrangle date attributes
library(ggplot2) #helps visualize data
library(dplyr) # helps Data Manipulation
```

DATA COLLECTION

```
setwd("/Users/carme/Desktop/Datos_divvy/CSV") #sets your working directory to simplify cal
# Upload Divvy datasets (csv files) here
jan <- read_csv("202401-divvy-tripdata.csv")</pre>
feb <- read_csv("202402-divvy-tripdata.csv")</pre>
mar <- read_csv("202403-divvy-tripdata.csv")</pre>
apr <- read_csv("202404-divvy-tripdata.csv")</pre>
may <- read_csv("202405-divvy-tripdata.csv")</pre>
jun <- read_csv("202406-divvy-tripdata.csv")</pre>
jul <- read csv("202407-divvy-tripdata.csv")</pre>
aug <- read_csv("202408-divvy-tripdata.csv")</pre>
sep <- read csv("202409-divvy-tripdata.csv")</pre>
oct <- read_csv("202410-divvy-tripdata.csv")</pre>
nov <- read csv("202411-divvy-tripdata.csv")</pre>
dec <- read_csv("202412-divvy-tripdata.csv")</pre>
```

Stack individual data frames into one big data frame:

```
all_trips <- bind_rows(jan, feb, mar, apr, may, jun, jul, aug, sep, oct, nov, dec)
```

Inspect the new table that has been created:

```
colnames(all_trips) #List of column names
## [1] "ride_id"
                                                  "started_at"
                             "rideable_type"
  [4] "ended_at"
                             "start_station_name" "start_station_id"
  [7] "end_station_name"
                             "end_station_id"
                                                  "start_lat"
## [10] "start_lng"
                             "end_lat"
                                                  "end_lng"
## [13] "member_casual"
nrow(all_trips) #How many rows are in data frame?
## [1] 5860568
dim(all_trips) #Dimensions of the data frame?
## [1] 5860568
                    13
head(all_trips) #See the first 6 rows of data frame. Also tail(all_trips)
## # A tibble: 6 x 13
##
     ride_id
                     rideable_type started_at
                                                        ended_at
##
                                    <dttm>
                                                        <dttm>
## 1 C1D650626C8C899A electric_bike 2024-01-12 15:30:27 2024-01-12 15:37:59
## 2 EECD38BDB25BFCB0 electric_bike 2024-01-08 15:45:46 2024-01-08 15:52:59
## 3 F4A9CE78061F17F7 electric_bike 2024-01-27 12:27:19 2024-01-27 12:35:19
## 4 0A0D9E15EE50B171 classic bike 2024-01-29 16:26:17 2024-01-29 16:56:06
## 5 33FFC9805E3EFF9A classic_bike 2024-01-31 05:43:23 2024-01-31 06:09:35
## 6 C96080812CD285C5 classic_bike 2024-01-07 11:21:24 2024-01-07 11:30:03
## # i 9 more variables: start_station_name <chr>, start_station_id <chr>,
      end_station_name <chr>, end_station_id <chr>, start_lat <dbl>,
      start_lng <dbl>, end_lat <dbl>, end_lng <dbl>, member_casual <chr>
## #
```

```
## spc_tbl_ [5,860,568 x 13] (S3: spec_tbl_df/tbl_df/tbl/data.frame)
                        : chr [1:5860568] "C1D650626C8C899A" "EECD38BDB25BFCB0" "F4A9CE7806
##
   $ ride_id
## $ rideable_type
                        : chr [1:5860568] "electric_bike" "electric_bike" "electric_bike" '
                        : POSIXct[1:5860568], format: "2024-01-12 15:30:27" "2024-01-08 15:
## $ started_at
                        : POSIXct[1:5860568], format: "2024-01-12 15:37:59" "2024-01-08 15:
##
   $ ended at
## $ start_station_name: chr [1:5860568] "Wells St & Elm St" "Wells St & Elm St" "Wells St
## $ start_station_id : chr [1:5860568] "KA1504000135" "KA1504000135" "KA1504000135" "TA1
   $ end station name : chr [1:5860568] "Kingsbury St & Kinzie St" "Kingsbury St & Kinzie
##
                       : chr [1:5860568] "KA1503000043" "KA1503000043" "KA1503000043" "131
## $ end station id
## $ start lat
                        : num [1:5860568] 41.9 41.9 41.9 41.9 ...
## $ start lng
                        : num [1:5860568] -87.6 -87.6 -87.6 -87.7 ...
                       : num [1:5860568] 41.9 41.9 41.9 41.9 ...
##
   $ end lat
##
   $ end lng
                       : num [1:5860568] -87.6 -87.6 -87.6 -87.6 ...
                       : chr [1:5860568] "member" "member" "member" "member" ...
## $ member casual
   - attr(*, "spec")=
##
##
     .. cols(
##
         ride_id = col_character(),
##
         rideable_type = col_character(),
         started_at = col_datetime(format = ""),
##
##
         ended at = col datetime(format = ""),
     . .
##
         start_station_name = col_character(),
##
         start_station_id = col_character(),
         end_station_name = col_character(),
##
##
         end_station_id = col_character(),
     . .
##
         start_lat = col_double(),
         start lng = col double(),
##
     . .
##
         end_lat = col_double(),
     . .
##
         end_lng = col_double(),
     . .
##
         member_casual = col_character()
     ..)
##
##
   - attr(*, "problems")=<externalptr>
```

summary(all_trips) #Statistical summary of data. Mainly for numerics

```
##
      ride_id
                       rideable_type
                                            started_at
   Length:5860568
                       Length:5860568
                                                 :2024-01-01 00:00:39.00
                                          Min.
   Class :character
                       Class :character
                                          1st Qu.:2024-05-20 19:47:53.00
                       Mode :character
                                          Median :2024-07-22 20:36:16.27
##
   Mode :character
##
                                          Mean
                                                 :2024-07-17 07:55:47.61
##
                                          3rd Qu.:2024-09-17 20:14:22.56
##
                                          Max.
                                                 :2024-12-31 23:56:49.84
##
##
       ended at
                                     start_station_name start_station_id
           :2024-01-01 00:04:20.00
                                     Length: 5860568
                                                        Length: 5860568
   1st Qu.:2024-05-20 20:07:54.75
                                     Class :character
                                                        Class : character
   Median :2024-07-22 20:53:59.16
                                     Mode :character
                                                        Mode :character
## Mean
           :2024-07-17 08:13:06.54
## 3rd Qu.:2024-09-17 20:27:46.02
## Max.
           :2024-12-31 23:59:55.70
##
```

```
start_lng
                       end_station_id
                                             start_lat
##
   end_station_name
                       Length:5860568
                                                                   :-87.91
##
  Length: 5860568
                                                  :41.64
                                           \mathtt{Min}.
                                                           \mathtt{Min}.
  Class :character
                       Class :character
                                           1st Qu.:41.88
                                                           1st Qu.:-87.66
  Mode :character
                       Mode :character
                                           Median :41.90
                                                           Median :-87.64
##
##
                                           Mean
                                                  :41.90
                                                           Mean
                                                                   :-87.65
##
                                           3rd Qu.:41.93
                                                           3rd Qu.:-87.63
##
                                           Max.
                                                  :42.07
                                                           Max.
                                                                   :-87.52
##
##
       end_lat
                       end_lng
                                       member_casual
##
   Min.
          :16.06
                    Min.
                           :-144.05
                                       Length:5860568
   1st Qu.:41.88
                    1st Qu.: -87.66
                                       Class : character
  Median :41.90
                    Median : -87.64
                                       Mode :character
##
## Mean
           :41.90
                           : -87.65
                    Mean
##
  3rd Qu.:41.93
                    3rd Qu.: -87.63
           :87.96
## Max.
                    Max.
                           : 152.53
## NA's
           :7232
                    NA's
                           :7232
```

DATA WRANGLING

Remove fields with location coordinates because they are irrelevant:

```
all_trips <- all_trips %>%
select(-c(start_lat, start_lng, end_lat, end_lng))
```

Add columns that list the date, month, day, and year of each ride. This will allow us to aggregate ride data for each month, day, or year . . . before completing these operations we could only aggregate at the ride level:

```
all_trips$date <- as.Date(all_trips$started_at) #The default format is yyyy-mm-dd
all_trips$month <- format(as.Date(all_trips$date), "%m")
all_trips$day <- format(as.Date(all_trips$date), "%d")
all_trips$year <- format(as.Date(all_trips$date), "%Y")
all_trips$day_of_week <- format(as.Date(all_trips$date), "%A")</pre>
```

Add a "ride length" calculation to all trips (in seconds):

```
all_trips$ride_length <- difftime(all_trips$ended_at,all_trips$started_at)
```

Inspect the structure of the columns:

```
str(all_trips)
```

```
## tibble [5,860,568 x 15] (S3: tbl_df/tbl/data.frame)
                       : chr [1:5860568] "C1D650626C8C899A" "EECD38BDB25BFCB0" "F4A9CE7806
   $ ride_id
   $ rideable_type
##
                       : chr [1:5860568] "electric_bike" "electric_bike" "electric_bike" "
## $ started_at
                       : POSIXct[1:5860568], format: "2024-01-12 15:30:27" "2024-01-08 15:
                       : POSIXct[1:5860568], format: "2024-01-12 15:37:59" "2024-01-08 15:
  $ ended at
   $ start_station_name: chr [1:5860568] "Wells St & Elm St" "Wells St & Elm St" "Wells St
##
   $ start_station_id : chr [1:5860568] "KA1504000135" "KA1504000135" "KA1504000135" "TA1
##
## $ end_station_name : chr [1:5860568] "Kingsbury St & Kinzie St" "Kingsbury St & Kinzie
## $ end_station_id
                       : chr [1:5860568] "KA1503000043" "KA1503000043" "KA1503000043" "131
```

```
## $ member_casual : chr [1:5860568] "member" "member" "member" "member" ...
## $ date : Date[1:5860568], format: "2024-01-12" "2024-01-08" ...
## $ month : chr [1:5860568] "01" "01" "01" "01" ...
## $ day : chr [1:5860568] "12" "08" "27" "29" ...
## $ year : chr [1:5860568] "2024" "2024" "2024" "2024" ...
## $ day_of_week : chr [1:5860568] "viernes" "lunes" "sábado" "lunes" ...
## $ ride_length : 'difftime' num [1:5860568] 452 433 480 1789 ...
## ..- attr(*, "units")= chr "secs"
```

Convert "ride_length" from Factor to numeric so we can run calculations on the data:

```
is.factor(all_trips$ride_length)
## [1] FALSE
all_trips$ride_length <- as.numeric(as.character(all_trips$ride_length))</pre>
```

```
## [1] TRUE
```

Check that there are no duplicate rows:

is.numeric(all_trips\$ride_length)

```
all_trips <- unique(all_trips)
```

We will delete "bad" data. The data frame includes a few hundred entries where the walk time was a negative value or less than 60 seconds. We will create a new version of the data frame (v2) since data is being removed:

```
all_trips_v2 <- all_trips %>%
filter(!is.na(ride_length) & ride_length >= 60)
```

Let's make the month column more coherent:

DATA ANALYSIS

Descriptive analysis on ride_length (all figures in seconds):

```
summary(all_trips_v2$ride_length)
```

```
## Min. 1st Qu. Median Mean 3rd Qu. Max.
## 60.0 347.3 596.7 1062.3 1051.6 93596.0
```

We can see that the average duration of the trips is 1062.3 seconds, and that trips lasting less than 60 seconds were effectively eliminated.

Let's count the number of trips for each user:

```
all_trips_v2 %>%
  group_by(member_casual) %>%
  summarise(number_of_rides = n()) %>%
  print()
```

We can see that members take more trips than casual users.

Compare members and casual users:

2

```
aggregate(all_trips_v2$ride_length ~ all_trips_v2$member_casual, FUN = mean)
##
     all_trips_v2$member_casual all_trips_v2$ride_length
## 1
                         casual
                                                1555.6221
## 2
                                                 779.8342
                         member
aggregate(all_trips_v2$ride_length ~ all_trips_v2$member_casual, FUN = median)
##
     all_trips_v2$member_casual all_trips_v2$ride_length
## 1
                         casual
                                                   748.13
## 2
                         member
                                                   531.00
aggregate(all_trips_v2$ride_length ~ all_trips_v2$member_casual, FUN = max)
     all_trips_v2$member_casual all_trips_v2$ride_length
## 1
                         casual
                                                    93596
## 2
                         member
                                                    93588
aggregate(all_trips_v2$ride_length ~ all_trips_v2$member_casual, FUN = min)
     all_trips_v2$member_casual all_trips_v2$ride_length
##
## 1
                         casual
                                                       60
```

We can see that casuals spend twice as much time as members on their trips.

member

See the average travel time each day for members and casual users, but let's order the days of the week:

60

```
all_trips_v2$day_of_week <- ordered(all_trips_v2$day_of_week, levels=c("domingo", "lunes",
```

Now, let's run the average ride time by each day for members vs casual users:

```
aggregate(all_trips_v2$ride_length ~ all_trips_v2$member_casual + all_trips_v2$day_of_week,
```

```
##
      all_trips_v2$member_casual all_trips_v2$day_of_week all_trips_v2$ride_length
## 1
                                                                             1822.3651
                           casual
                                                     domingo
## 2
                                                                              872.9023
                           member
                                                    domingo
## 3
                                                                             1489.0019
                           casual
                                                       lunes
## 4
                           member
                                                       lunes
                                                                              744.5072
## 5
                           casual
                                                     martes
                                                                             1326.5486
## 6
                           member
                                                                              749.2442
                                                      martes
## 7
                           casual
                                                  miércoles
                                                                             1376.3531
## 8
                                                  miércoles
                           member
                                                                              759.9032
## 9
                           casual
                                                      jueves
                                                                             1354.3948
## 10
                           member
                                                      jueves
                                                                              747.5375
## 11
                                                     viernes
                                                                             1517.2393
                           casual
## 12
                           member
                                                     viernes
                                                                              758.6460
## 13
                                                                             1748.3825
                           casual
                                                     sábado
## 14
                           member
                                                      sábado
                                                                              862.1790
```

Both users take longer trips on weekends, especially casual ones.

Analyze ridership data by type and weekday:

```
all_trips_v2 %>%
  mutate(weekday = wday(started_at, label = TRUE)) %>%
  group_by(member_casual, weekday) %>%
  summarise(number_of_rides = n(), average_duration = mean(ride_length)) %>%
  arrange(member_casual, weekday)
```

```
## 'summarise()' has grouped output by 'member_casual'. You can override using the
## '.groups' argument.
```

```
## # A tibble: 14 x 4
## # Groups: member_casual [2]
      member_casual weekday number_of_rides average_duration
##
##
      <chr>
                     <ord>
                                        <int>
                                                          <dbl>
## 1 casual
                     "do\\."
                                      358189
                                                          1822.
## 2 casual
                     "lu\\."
                                      246546
                                                          1489.
## 3 casual
                     "ma\\."
                                                          1327.
                                      226028
## 4 casual
                     "mi\\."
                                      261441
                                                          1376.
                     "ju\\."
## 5 casual
                                      257153
                                                          1354.
## 6 casual
                     "vi\\."
                                      306227
                                                          1517.
## 7 casual
                     "sá\\."
                                      430721
                                                          1748.
                     "do\\."
## 8 member
                                      409150
                                                          873.
## 9 member
                     "lu\\."
                                      525798
                                                          745.
## 10 member
                     "ma\\."
                                                          749.
                                      561056
## 11 member
                     "mi\\."
                                      599649
                                                           760.
## 12 member
                     "ju\\."
                                      561059
                                                          748.
## 13 member
                     "vi\\."
                                                          759.
                                      516387
## 14 member
                     "sá\\."
                                      469634
                                                          862.
```

From this summary we can extract that members make more trips during the week, and casual members make more trips on weekends.

Let's see what happens with the number of trips and their duration monthly:

```
all_trips_v2 %>%
 group_by(member_casual, month) %>%
 summarise(
   number of rides = n(),
   average duration = mean(ride length, na.rm = TRUE)
 ) %>%
 mutate(
   month = factor(month, levels = c("enero", "febrero", "marzo", "abril", "mayo", "junio"
                                    "julio", "agosto", "septiembre", "octubre", "noviembre
 ) %>%
 arrange(member_casual, month)
## 'summarise()' has grouped output by 'member_casual'. You can override using the
## '.groups' argument.
## # A tibble: 24 x 4
## # Groups: member_casual [2]
##
     member_casual month
                              number_of_rides average_duration
##
     <chr>
                   <fct>
                                        <int>
                                                         <dbl>
## 1 casual
                   enero
                                        23773
                                                         1315.
## 2 casual
                 febrero
                                        46245
                                                         1541.
## 3 casual
                 marzo
abril
                                        80617
                                                         1533.
## 4 casual
                                       128007
                                                         1606.
## 5 casual
                 mayo
                                       223935
                                                         1736.
## 6 casual
                                       290953
                   junio
                                                         1720.
## 7 casual
                   julio
                                       310508
                                                         1730.
## 8 casual
                                       308427
                                                         1597.
                   agosto
## 9 casual
                   septiembre
                                       334863
                                                         1326.
                                                         1433.
## 10 casual
                   octubre
                                       210743
## # i 14 more rows
```

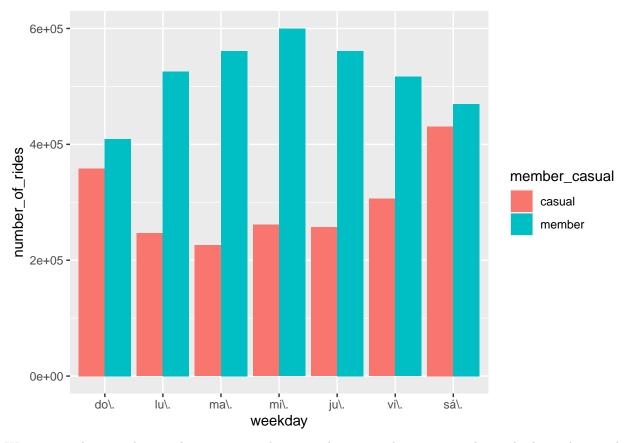
Members and casuals make more trips in summer and less in winter. Casual travelers also make shorter trips during the winter.

DATA VISUALIZATIONS

Let's visualize the number of rides by rider type:

```
all_trips_v2 %%
mutate(weekday = wday(started_at, label = TRUE)) %>%
group_by(member_casual, weekday) %>%
summarise(number_of_rides = n() ,average_duration = mean(ride_length)) %>%
arrange(member_casual, weekday) %>%
ggplot(aes(x = weekday, y = number_of_rides, fill = member_casual)) +
geom_col(position = "dodge")
```

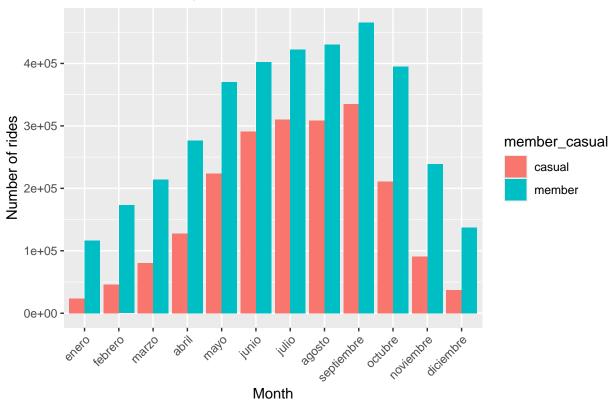
```
## 'summarise()' has grouped output by 'member_casual'. You can override using the
## '.groups' argument.
```



We can see that members make more trips than casual users, and we can see that indeed members make fewer trips on weekends, and casual members make more trips on weekends.

'summarise()' has grouped output by 'member_casual'. You can override using the
'.groups' argument.

Number of rides per month



Here we can clearly see that both groups make more trips in summer and less trips in winter.

```
Let me show how the time of day affects the number of trips:
```

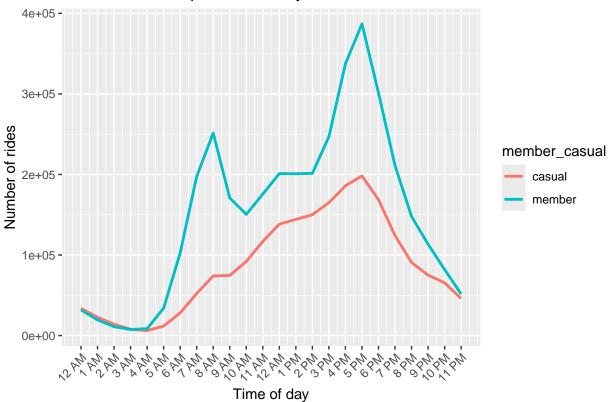
```
all_trips_v2 %>%
  mutate(hour_of_day = hour(started_at)) %>%
  group_by(member_casual, hour_of_day) %>%
  summarise(number_of_rides = n(),
            average_duration = mean(ride_length, na.rm = TRUE)) %>%
  arrange(member_casual, hour_of_day) %>%
  ggplot(aes(x = hour_of_day, y = number_of_rides, color = member_casual, group = member_casual)
  geom_line(size = 1) + # Cambia geom_col por geom_line
  scale x continuous(breaks = 0:23,
                     labels = function(x) {
                       hour_labels <- ifelse(x %% 12 == 0, "12 AM",
                                             ifelse(x < 12, paste0(x, " AM"),
                                                     paste0(x - 12, " PM")))
                       return(hour_labels)
                     }) +
  labs(x = "Time of day", y = "Number of rides", title = "Number of rides per time of day"
  theme(axis.text.x = element_text(angle = 45, hjust = 1))
```

```
## 'summarise()' has grouped output by 'member_casual'. You can override using the
## '.groups' argument.

## Warning: Using 'size' aesthetic for lines was deprecated in ggplot2 3.4.0.
## i Please use 'linewidth' instead.
```

```
## This warning is displayed once every 8 hours.
## Call 'lifecycle::last_lifecycle_warnings()' to see where this warning was
## generated.
```

Number of rides per time of day

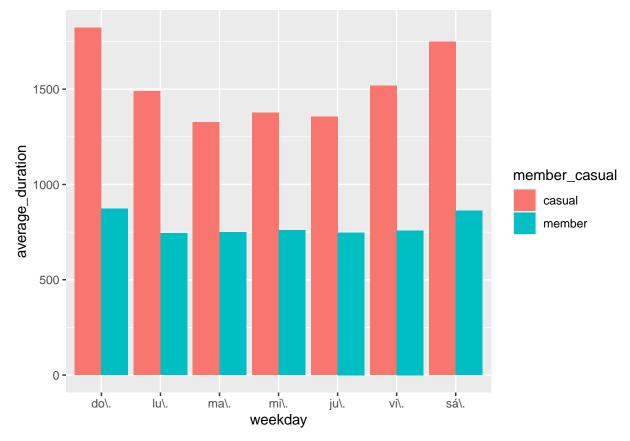


We can see that members take their bike more in the morning and afternoon, right at the time when businesses open and close, then they use the bike to go to or from work, the casual ones, for their part, concentrate their trips in the morning. afternoon, then they are probably students who take the bike in the afternoon as a leisure activity.

Let's create a visualization for average duration:

```
all_trips_v2 %>%
  mutate(weekday = wday(started_at, label = TRUE)) %>%
  group_by(member_casual, weekday) %>%
  summarise(number_of_rides = n() ,average_duration = mean(ride_length)) %>%
  arrange(member_casual, weekday) %>%
  ggplot(aes(x = weekday, y = average_duration, fill = member_casual)) +
  geom_col(position = "dodge")
```

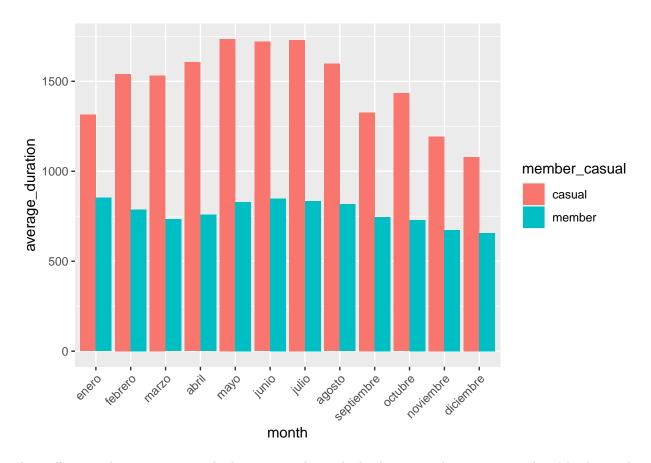
'summarise()' has grouped output by 'member_casual'. You can override using the
'.groups' argument.



We can notice that both groups make longer trips on weekends, but the casual ones significantly increase the duration of the trip. Casual people take longer trips in general.

Let's see what happens monthly with the duration of the trips:

'summarise()' has grouped output by 'member_casual'. You can override using the
'.groups' argument.



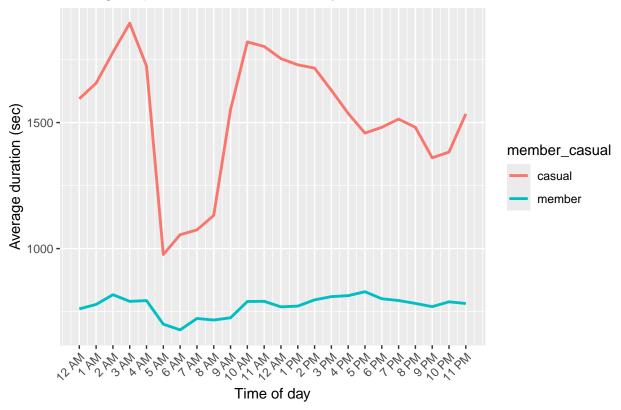
Annually, casuals continue to make longer trips but a little shorter in the winter months. Members take shorter trips overall, and trip lengths don't vary as much between seasons.

Let's see what happens with the time of day and the duration of the trip:

```
all_trips_v2 %>%
  mutate(hour_of_day = hour(started_at)) %>%
  group_by(member_casual, hour_of_day) %>%
  summarise(number_of_rides = n(),
            average_duration = mean(ride_length, na.rm = TRUE)) %>%
  arrange(member_casual, hour_of_day) %>%
  ggplot(aes(x = hour_of_day, y = average_duration, color = member_casual, group = member_
  geom_line(size = 1) + # Cambio a gráfico de líneas
  scale_x_continuous(breaks = 0:23,
                     labels = function(x) {
                       hour_labels <- ifelse(x %% 12 == 0, "12 AM",
                                             ifelse(x < 12, paste0(x, "AM"),
                                                    paste0(x - 12, " PM")))
                       return(hour_labels)
                     }) +
  labs(x = "Time of day", y = "Average duration (sec)", title = "Average trip duration Vs
  theme(axis.text.x = element_text(angle = 45, hjust = 1))
```

^{## &#}x27;summarise()' has grouped output by 'member_casual'. You can override using the
'.groups' argument.

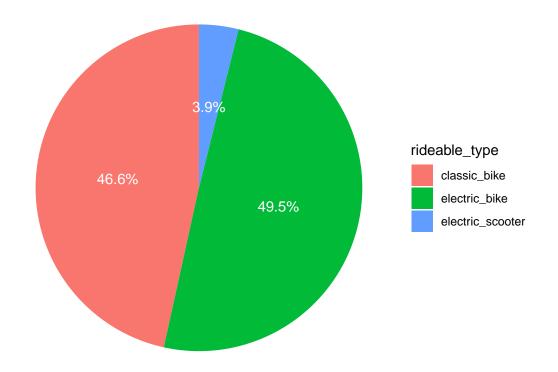
Average trip duration Vs Time of day



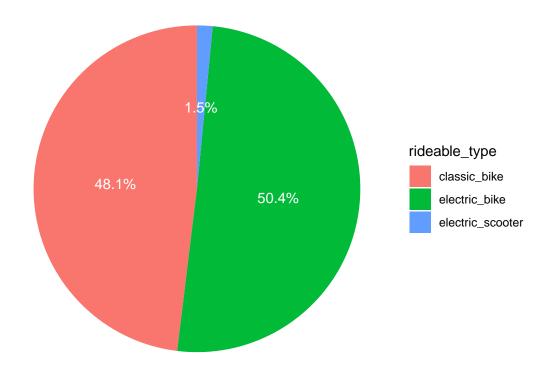
We can see that members make the same type of trip during the day as at night (some at night a little shorter), because the use they make is to go to work (whether day or night shift). Casual people do not make long trips at night, since their use of bikes is more recreational.

Let's try to visualize the type of bicycle used by each type of user:

Casual users



Member users



Electric bikes are the favorites of both types of users, so it doesn't seem relevant to the case.

CONCLUSIONS

Casual users:

- They take fewer trips overall than members.
- They make more trips on weekends and during the summer, and tend to make more trips in the afternoon.
- They take longer trips in general, twice as long.
- Their trips are longer during the day, on weekends, and in the spring-summer seasons.
- This suggests recreational use of bicycles, probably students and retirees.

Member users:

- They make more trips in general than casual users.
- They make more trips during the week, in summer, and the times at which they make the most trips are 8AM and 6PM.
- They take shorter trips, approximately half as long as casual users.
- Their trips are almost always of the same duration, somewhat less overnight.
- They do not vary their duration significantly between the different seasons, but they make slightly longer trips on weekends.
- This suggests that they are users who use bikes to go to work, whether during the day shift or the night shift, which is why the times they make the most trips coincide with the opening and closing hours of businesses.

RECOMENDATIONS

- Offer a type of membership to casual users called 'free time' that allows them to use the bikes during the afternoon, from 4PM to 10PM for example, on weekends all day, and unlimited access during the day in the summer months.
- Create a marketing campaign focused on these benefits, clear messages about the hours and days that users can enjoy their membership, and how this will allow them to have a more flexible experience that fits their lives, across networks social events, advertising messages at bus stops (to raise awareness about the importance of the environment), and advertising messages near secondary schools, universities, and nursing homes.
- One of the key strategies for converting casual cyclists into annual Cyclistic members is to leverage the existing network of users. A referral system would incentivize current users to refer their friends and family to join the annual membership program. This marketing strategy can leverage the trust and personal relationships of current riders to attract new members. Every time a referral signs up for an annual membership, both the current user and the new member would receive a reward, such as a month of Free membership or a discount on future renewals. This type of incentive would motivate members to share the program with others.