Summary of detailed audit findings

Page no.	Finding	Class	sificatio	on			Rati	ina		Number	Status of implementation of
			Misstatements in annual performance	Non-compliance	Internal control	Service delivery	Matters affecting the	Other important	Administrative	of times reported in previous three years	previous year(s) recommendation
Predetermine											
42-45	Predetermined objectives: EPWP beneficiaries were not reported on the EPWP fourth quarter data.		Х				X			3	In progress
46-51	Predetermined objectives: Attendance register and proof of payment provided not reliable		Х				Х			0	In progress
52-55	Predetermined objectives: Non submission of attendance register		Х				Х			3	In progress
56-59	Predetermined objectives: Non submission of proof of payment		Х				Х			3	In progress
60-62	Predetermined objectives: Non submission of ID copies		Х				Х			3	In progress
63-65	Predetermined objectives: Non submission of disability proof		Х				Х			0	In progress
66-68	Predetermined objectives: Beneficiaries listed on the EPWP reporting system list not employed on the project		Х				Х			3	In progress
69-70	Predetermined objectives: Beneficiaries listed on beneficiary list as persons with disability is incorrectly reported/ classified		Х				Х			0	In progress
71-72	Predetermined objectives: EPWP projects were not reported on the EPWP reporting system		Х				Х			3	In progress
73-74	Predetermined objectives: Scope limitation - Programme 5		Х				Х			3	In progress



Page no.	Finding	Clas	sificatio	n			Rati	ing		Number	Status of implementation of
		Misstatements in financial statements		Non-compliance	Internal control	Service delivery	Matters affecting the	Other important	Administrative	of times reported in previous three years	previous year(s) recommendation
75-76	Predetermined objectives: Reported performance information not valid		X				Х			3	In progress
Irregular exp	enditure										
77-79	Goods and Services: Contractors: Invoiced amounts exceed quoted price and Items invoiced but not included on approved quote – State funerals			Х			Х			0	In progress
80-82	Goods and Services: Contractors: Invoiced amounts exceed quoted price and Items invoiced but not included on approved quote – State Events			Х			Х			0	In progress
Contract and	d Procurement management										
83-86	Goods and Services - Payments not made within 30 days.			X			X			0	In progress
87-88	Predetermined objectives: Reason for target not achieved not disclosed in the Annual Performance Report		×					Х		3	In progress
89-90	Predetermined objectives: Differences between auditor's calculation and the reported result		X)		Х		3	In progress
91-92	Predetermined objectives: Reported performance information not valid		Х					Х		3	In progress
93-101	EPWP – Infrastructure training		X					Х		3	In progress
Commitment	ts										
102-105	Commitments – Understatement	Χ						Χ		0	In progress
106-107	Commitments – Duplication of Purchase Orders in the Commitments Schedule	Х						Х		0	In progress
Goods and s	services										
108-109	Travel and Subsistence: Non-compliance with the Travel and Subsistence Directive (Policy Advisor's Travel)			Х				X		0	In progress



Page no.	Finding		Classification			Rati	ing		Number	Status of implementation of	
			Misstatements in annual performance	Non-compliance	Internal control	Service delivery	Matters affecting the	Other important	Administrative	of times reported in previous three years	previous year(s) recommendation
110-113	Goods and Services: Misclassification of Travel Agency Fees	Х						Х		0	In progress
114-124	Goods and Services: Legal Services	Χ						Χ		0	In progress
Procurement an	nd contract management										
125-126	Publication of bidders			Χ			Χ			0	In progress
Non-compliance											
127-128	Non-compliance with B-BBEE regulations			Х				X		0	In progress
129-141	Secondment of employee from private organisation			Х				Х		0	In progress
Accrual											
142-143	Accrual - Understatement	Χ						Χ		0	In progress
Information sys											
144-145	Vacant positions within information technology division				Х			Х		3	In progress
146-154	Inadequate security management controls.				Х			X		3	In progress
155-161	Inadequately user access management				Χ			Χ		3	In progress
162-163	Inadequate IT service continuity controls.				Х			X		3	In progress
164	Lack change control on EPWPRS				Х			Х		0	In progress



Detailed audit findings

ANNEXURE A: MATTERS AFFECTING AUDIT REPORT

Predetermined Objectives

1. EPWP - EPWP beneficiaries were not reported on the EPWP Q4 data.

Requirements

Public Finance Management Act (PFMA) section 40(3)(a) states that: "The annual report and audited financial statements referred to in subsection (1)(d) must fairly present the state of affairs of the department, trading entity or constitutional institution, its business, its financial results, its performance against predetermined objectives and its financial position as at the end of the financial year concerned...."

Technical indicator description – method of calculation states that: "A count of the aggregate work opportunities created/reported. Work opportunity is paid work created for an individual on an EPWP project for any period of time. The same person can be employed on different projects and each period of employment will be counted as work opportunity...."

Nature

During the audit of EPWP project at various public bodies, the following beneficiaries were included on the attendance registers and or proof of payments, but were not reported on quarter 4 (April 2018 to 31 March 2019) data submitted for audit.

However, with the subsequent quarter 4 (April 2018 to 31 March 2019) follow up for the public bodies identified during the interim audit, some beneficiaries were still not reported.

No	Project code	Name of the Project	Province: Public Body	Reported Work opportunities not reported
1	79934-EPWP3M	Security Services At GTM	Limpopo: Greater Tzaneen	5
2	72052-EPWP3M	Street Cleaning Urban	Limpopo: Polokwane	1
3	6410-EPWP3M	Kwanobamba / Ezitendeni water supply project	Kwazulu/ Natal: Uthukela	1
4	71193-EPWP3M	JabavuNgonini Land Care Project	Kwazulu/ Natal: Umzinyathi	6
5	71114-EPWP3M	Isidingo Security	Kwazulu/ Natal: iLembe	9
6	47153-EPWP3M	Buffelsdraai	Kwazulu/ Natal: eThekwini Metro	7
7	57340-EPWP3M	Point Duty Officers	Western Cape: Bitou	6
8	67850-EPWP3M	Women for change programme - women rising above ad	Western Cape: City of Cape Town Metro	5
9	58939-EPWP3N	Labour/Saldanha Bay and Pepper Bay Habour	Western Cape: DPW	3
10	74029-EPWP3N	Parkroad SAPS	Free State: DPW	1
11	81181-EPWP3M	Beautification	Free State: Dihlabeng	12

No	Project code	Name of the Project	Province: Public Body	Reported Work opportunities not reported
12	85568-EPWP3M	Service delivery and cleaning	Free State: Lejweleputswa	15
13	82090-EPWP3M	Construction of 383 toilet top structures	Free State: Mantsopa	1
14	81687-EPWP3M	Parks and Beautification Tsantsabane	Northern Cape: Tsantsabane	1
15	81676-EPWP3M	Ward Committees	Eastern Cape: Engcobo	27
16	80546-EPWP3N	Mthatha Police Training College: Complete RR SRV: Small Town Revitalisation Programme	Eastern Cape: DPW Eastern Cape:	1
17	67353-EPWP3M	17/18	Sundays River Valley Eastern Cape: Nelson	1
18	66748-EPWP3M	Tourism and Cultural Services	Mandela Bay	50
19	72762-EPWP3M	Service Delivery JCPZ	Gauteng: City of Johannesburg Metro	52
20	4586-EPWP3M	HIV and Aids Community Outreach Programme (Volunteers)	Gauteng: City of Tshwane Metro	98
21	54973-EPWP3M	Road and Stormwater system development and main	Mpumalanga: Thaba Chweu	1
22	56979-EPWP3M	Mbombela Pollution Control and Management	Mpumalanga: City of Mbombela	3
23	71822-EPWP3M	RRT Feedeer Routes (71248)	North West: Rustenburg	58
24	56370-EPWP3M	Gasebusho Community Project GTLM	North West: Dr Ruth Segomotsi Mompati	2
25	40608-EPWP3M	Cleaning of ELM Offices	Gauteng: Emfuleni	25
26	85578-EPWP3M	Dr Kenneth Kaunda DM Ward Based Cleaning Project	North West: Dr Kenneth Kaunda	2
27	76890-EPWP3M	Municipal Facilties Caretakers	North West: Ratlou	4
28	76924-EPWP3M	Commonage River Beds	Eastern Cape: Makana	7
29	89121-EPWP3M	Lenyenye Litter Picking Molebogeng	Limpopo: Greater Tzaneen	2
30	85331-EPWP3M	Mogalakwena Waste Management and Parks	Limpopo: Mogalakwena	23
31	79915-EPWP3M	18/19 Cleaning: Streets and Cemetaries	Western Cape: Matzikama	32
32	84608-EPWP3M	Temporary Workers	Western Cape: Cederberg	3
33	77493-EPWP3M	Waste Management	Western Cape: Bitou	2
34	77884-EPWP3M	Cleaning of Parks and Beatification	Free State: Masilonyana	5
35	80732-EPWP3M	Thabo Mofutsanyana SSETA Nated	Free State: Thabo Mofutsanyana	42
36	39300-EPWP3M	Xhariep Cleaning and Greening	Free State: Xhariep	11
37	56522-EPWP3M	Waste Management Phase 2	Mpumalanga: Victor Khanye	7
38	56607-EPWP3M	Moroka Cleaning of Municipal Facilities	Mpumalanga: Dr JS Moroka	1
39	82889-EPWP3N	Mopani Magistrates Gardening Services Hobsland to Indaka Bulk Water Feeder Main -	Limpopo: DPW Kwazulu/ Natal:	6
40	61490-EPWP3M	Stage 2	Uthukela Kwazulu/ Natal:	16
41	64137-EPWP3M	ZDM Operation Ndwedwe North System Refurbishment Water	Zululand Kwazulu/ Natal:	1
42	81079-EPWP3M	Scheme Scheme	iLembe	10



No	Project code	Name of the Project	Province: Public Body	Reported Work opportunities not reported
43	80310-EPWP3M	Bohlokong Construction of Lomond 2.6 km road	Free State: Dihlabeng	7
43	00310-EFWF3W	Upgrading of sport facilities Arthur Pitso	Free State. Dirilabelly	,
44	67747-EPWP3M	Stadium	Free State: Mantsopa	2
45	84508-EPWP3M	Public Facilities Maintenance	Western Cape: Bitou	2
46	81726-EPWP3M	SAPS Garage Oudtshoorn	Western Cape: DPW	10
47	67355-EPWP3M	Paterson Waste Water Treatment	Eastern Cape: Sundays River Valley	6
			Eastern Cape: Nelson	
48	49192-EPWP3M	Tri Annual Construction of minor sewerage	Mandela Bay	40
49	77395-EPWP3M	Cleaning Maintenance of Rtb Bus	North West: Rustenburg	2
			North West: Dr Ruth	
50	56482-EPWP3M	Cleaning Our Environment Christiana LTLM	Segomotsi Mompati	1
51	84828-EPWP3M	Routine Road Maintenance Project	North West: Dr Kenneth Kaunda	16
52	76908-EPWP3M	SMMEs Support	North West: Ratlou	3
53	76923-EPWP3M	Peer Educators 2018	Eastern Cape: Makana	1
		Upgrading of Gravel to Tar from Mohlonong to		
54	82952-EPWP3M	Kalks	Limpopo: Polokwane	1
55	79525-EPWP3M	Maintanance of Roads Infrastructure: Mphaphudi	Limpopo: Mogalakwena	6
			Kwazulu/ Natal:	
56	86925-EPWP3M	Umdoni Grass Cutting	Umdoni	7
57	75849-EPWP3M	KDM 19 Waste management	Kwazulu/ Natal: KwaDukuza	2
			Mpumalanga:	
58	14374-EPWP3M	Ehlanzeni Office Cleaning and Gardening	Ehlanzeni	1
59	56510-EPWP3M	Cleaning of Cemeteries Phase 2	Mpumalanga: Victor Khanye	12
	TOTAL	, , , , , , , , , , , , , , , , , , , ,		684

Impact of the finding

Non-compliance with PFMA section 40(3) (a)

Understatement of work opportunities created reported

Internal control deficiency

Financial and Performance Management

The department did not implement effective controls to reconcile the beneficiaries on the attendance registers to the beneficiaries reported on the EPWP reporting system.

Beneficiary lists and attendance registers are not regularly reviewed to ensure that all participants are captured on EPWP reporting system.

Recommendation



It is recommended that:

The department should perform frequent, adequate reviews of beneficiary lists and attendance registers from the public bodies to ensure that all participants are captured on EPWP reporting system.

Management should review all EPWP projects reported on the system against the attendance registers, to ensure that all work opportunities created are reported.

Management response

I am in agreement with the finding for the following reasons [and supply the following/attached information in support of this]:

The participants should have been reported if documentation show participation in the project.

For projects not implemented by the Department of Public Works, the following must be noted:

The EPWP guidelines in terms of reporting was not followed by the public body.

Beneficiary lists and attendance registers were evidently not regularly reviewed by the public body to ensure that all the participants are correctly captured on the EPWP Reporting System. The Department relies on the public body for this.

The EPWP RS is a reporting system. Validations on the compliance and internal consistency of captured data is possible, but under-reporting of participants can only be detected through actual visits to the public body and inspection of the project records. The Department does not have the funds and required human resource to monitor all the projects in this way continually.

Whether such visits take place or not, proper record-keeping and oversight in reporting is an administrative responsibility of the public body.

The EPWP RS is designed such that data captured by a data capture for each month has to be authorized by a responsible manager appointed by the public body.

Name: Mr. Stanley Henderson

Position: DDG: EPWP Date: 2 July 2019

Auditor's conclusion



2. EPWP- Attendance register and proof of payment provided not reliable.

Requirements

Section 40(3)(a) of the Public Finance Management Act (PFMA) states that: "The annual report and audited financial statements referred to in subsection (1)(d) must fairly present the state of affairs of the department, its business, its financial results, its performance against predetermined objectives and its financial position as at the end of the financial year concerned...."

Section 41 of the Public Finance Management Act (PFMA) furthermore states that "an accounting officer of a department must submit to the relevant Treasury or the Auditor-General such information, returns, documents, explanations and motivations as may be prescribed or as the relevant Treasury or the Auditor-General may require...."

Paragraph 15(a) to (c) of the Public Auditing Act states that: "The Auditor-General has at all reasonable times full unrestricted access to Any document, book or written or electronic record or information of the auditee or which reflects or may elucidate the business, financial results, financial position or performance of the auditee; Any of the assets of or under the control of the auditee; or Any staff member or representative of the auditee...."

Technical indicator description – method of calculation states that: "A count of the aggregate work opportunities created/reported. Work opportunity is paid work created for an individual on an EPWP project for any period of time. The same person can be employed on different projects and each period of employment will be counted as work opportunity......"

The ministerial determination 4: Expanded Public Works Programme dated 04 May 2012 paragraph 12(1)(a) to (e) and 12.2 – Keeping records it states that: "Every employer must keep a written record of at least the worker's name and position; copy of an acceptable worker identification; in the case of task-rated worker, the number of tasks completed by the worker; in the case of a time-rated worker, the time worked by the worker; payments made to each worker. The employer must keep this record for a period of at least three years after completion of the EPWP....."

Nature

During the audit of projects no. 84297-EPWP3M (Grass Cutting Project) at the Mandini Local Municipality, we noted that beneficiaries were not paid on their bank account but rather they were signing the attendance register as proof that they have received their wage. The attendance register and proof of payment is the same document.

On performing our audit procedures on the December 2018 and January 2019 attendance register and proof of payment, in certain instances we noted that some beneficiaries had signed twice for different individuals to have attended and received payment.

We further inspected the January 2019 attendance register and proof of payment to validate the beneficiaries signature and noted that the signatures differ significantly to that on the December 2018 attendance register and or proof payment.

Based on the above inconsistences between the December 2018 and January 2019 signatures on attendance register and proof of payment, the work opportunities reported relating to this project is not valid.



No	First Name	Surname	ID Number	Amount paid
1	Siboniso Mbongeni	Buthelezi	9107315714083	1 800,00
2	Siyabonga Nikayiphi	Chili	8401215682081	1 800,00
3	Sbongile Pretty	Danisa	9106051432082	1 800,00
4	Nomthandazo Brightlady	Dlamini	9004060868083	1 800,00
5	Sbongile Makhosi	Dube	8406180421084	1 800,00
6	Sanelisiwe Lungile	Gcabashe	9505270479081	1 800,00
7	Nkosinathi Sifiso	Gina	7604215426083	1 800,00
8	Xolani Winlsons	Gumede	9109156320087	1 800,00
9	Makhosonke Siphelele	Gumede	0001295682080	1 800,00
10	Sibongiseni Khulekani	Gumede	9308185391081	1 800,00
11	Thokozani Patrick	Gumede	8010085755081	1 800,00
12	Simphiwe Emmanuel	Gumede	9605045668081	1 800,00
13	Thembelihle Hlengiwe	Gumede	9004120894087	1 800,00
14	Siyabonga Kevin	Gwala	7712055845088	1 800,00
15	Siyabonga Wiseman	Gwamanda	8907225578085	1 800,00
16	Siphamandla Nhlanhla	Hlabisa	8608205707088	1 800,00
17	Thamsanqa Prince	Hlongwa	8712035440082	1 800,00
18	Nkosinathi Emmanuel	Khanyile	7604015968086	1 800,00
19	Thandanani Brian	Khawula	8812055935084	1 800,00
20	Thabani	Khawula	9710295962083	1 800,00
21	Innocent Simiso	Khoza	8208045656080	1 800,00
22	Nkosinathi Jabulani	Khumalo	8502015881086	1 800,00
23	Mfutheni Johan	Khumalo	7205235494083	1 800,00
24	Nhlakanipho Wiseman	Lembede	9308295482085	1 800,00
25	Gabi	Lingani	9507191120083	1 800,00
26	Nkosiyapha Welcome	Mabuyakhulu	8608115804082	1 800,00
27	Lindokuhle Asanda	Magubane	9903105249086	1 800,00
28	Mandla	Majola	7203037225086	1 800,00
29	Lindiwe Abigail Emmaculate	Majola	9410120472081	1 800,00
30	Mthobisi Siphesihle	Manqele	8508145700088	1 800,00
31	Sibusiso Shadrack	Mapanga	8411085402080	1 800,00
32	Silindile Precious	Maphumulo	8604120429080	1 800,00
33	Sakhile Andile	Masondo	9512056559086	1 800,00
34	Sboniso Vincent	Mate	8907036268082	1 800,00
35	Khulasande Siyabonga Ridge	Mathonsi	0104105352082	1 800,00
36	Nkululeko	Mathonsi	9408185941081	1 800,00
37	Sabelo Wiseman	Mazibuko	9005075830083	1 800,00
38	Mpilwenhle	Mbanjwa	9804236295081	1 800,00
39	Mlungisi Albert	Mbatha	9308195764087	1 800,00
40	Ntombifuthi Alice	Mbokazi	6201050896081	1 800,00
41	Sakhile Ronaldo	Mbokazi	9701245955087	1 800,00
42	Nolwazi Mpilo	Mbonambi	9605110712087	1 800,00
43	Nomvula Nomasonto	Mbonambi	9507200545080	1 800,00
44	Winile Solani	Mbuthu	9402070657084	1 800,00



No	First Name	Surname	ID Number	Amount paid
45	Bongumusa Phelelani	Mchunu	8505056039084	1 800,00
46	Nomfundo Angeline	Mchunu	9204201009080	1 800,00
47	Ndabenhle Ayanda Innocent	Mchunu	8410075283088	1 800,00
48	Sibongakonke	Mdlalose	9502146141086	1 800,00
49	Siphephile Shadrack	Mdlalose	8910205481080	1 800,00
50	Mthokozisi Terrence	Mdletshe	9409055639086	1 800,00
51	Mondli Penvel	Mgenge	8902185419081	1 800,00
52	Thabani Romanus	Mhlongo	8908175457080	1 800,00
53	Sanele	Mhlongo	9909170727088	1 800,00
54	Simphiwe Brain	Miller	9112305741088	1 800,00
55	Sibonelo Hopewell	Mkhize	9111305612083	1 800,00
56	Xolani Haswell	Mkhize	7710275569082	1 800,00
57	Нарру Воу	Mncwabe	9012016385086	1 800,00
58	Zenzele Professor	Mngadi	8611065401081	1 800,00
59	Sanele	Mpungose	9801255511083	1 800,00
60	Philani	Msane	9509256202087	1 800,00
61	Luyanda Thalente	Mthembu	9611275809080	1 800,00
62	Siyabonga	Mthembu	9307225863083	1 800,00
63	Thokozani Dexter	Mthiyane	7803115458085	1 800,00
64	Fanelesibonge Godgave	Mthiyane	9707120768081	1 800,00
65	Mzwandile	Mtshibe	8708265949081	1 800,00
66	Siphosethu Lethukuthula Godfrey	Mwandla	8812315362087	1 800,00
67	Siyanda Vovo	Ndlovu	9411195718085	1 800,00
68	Busani	Ndlovu	9508045660084	1 800,00
69	Mfundo Madoda	Ndlovu	8604285322088	1 800,00
70	Ndumiso	Ndwandwe	9703276242088	1 800,00
71	Siphiwo Zithulele	Ndwandwe	8709115664086	1 800,00
72	Zinhle Isabel	Ngcobo	8706011344086	1 800,00
73	Siyanda Fortune	Ngcobo	9308065545087	1 800,00
74	Bongumusa	Ngema	9711095692086	1 800,00
75	Masibonge Mlondi	Ngubane	9508065552088	1 800,00
76	Sabelo Thomas	Ngubane	9111175682083	1 800,00
77	Asanda	Nkatu	9110165779081	1 800,00
78	Theodora Nontobeko Sinaye	Nkwanyana	7810200765084	1 800,00
79	Thandiwe Nelisiwe	Ntinga	7912051226081	1 800,00
80	Thokozani Rony	Ntshangase	8508145636084	1 800,00
81	Bhekinkosi Lindelani Wilfredson	Ntshangase	7609126088088	1 800,00
82	Nqobile Nkosikhona	Ntshangase	9007271080083	1 800,00
83	Makwande Mesuli	Ntuli	9605215520088	1 800,00
84	Zakhele Clement	Ntuli	9502215413085	1 800,00
85	Ndumiso	Nxumalo	9601186103087	1 800,00
86	Muzokhona Mishack	Nxumalo	9805075989080	1 800,00
87	Njabulo Nyakalo	Nyawo	8501216044080	1 800,00



No	First Name	Surname	ID Number	Amount paid
88	Bheki Petros	Nyawo	7306215317086	1 800,00
89	Nqubeko Sipho	Nyawo	8312215387086	1 800,00
90	Senzo Velenkosini	Nzuza	8704216206085	1 800,00
91	Xolani	Phungula	8010175602086	1 800,00
92	Mthobisi Justice	Shandu	9503045734088	1 800,00
93	Mfundo	Shezi	9606055742089	1 800,00
94	Simphiwe Goodman	Shobede	8702065413083	1 800,00
95	Sakhile Zakhele	Sibiya	8805057021085	1 800,00
96	Silindile	Vilakazi	8605020756084	1 800,00
97	Sanele Nhlanhla	Vilakazi	9504265445082	1 800,00
98	Musawakhe Skhumbuzo	Xaba	9006196112088	1 800,00
99	Freedom Nkululeko	Xaba	8711055556082	1 800,00
100	Philani Mzwandile	Xulu	9411155803083	1 800,00
101	Bongekile Ignatia	Xulu	8109060737088	1 800,00
102	Nokwanda Precious	Zulu	9703030888085	1 800,00
103	Lwazi Muhle	Zulu	9411045679081	1 800,00
104	Nokuphila Precious	Zulu	9401281286089	1 800,00
105	Celiwe Betty	Zuma	7610050112084	1 800,00
106	Thandinkosi Gcina	Zungu	9510135693082	1 800,00
107	Phelelani Phiwayinkosi	Zungu	9507315660089	1 800,00
108	Tholinhlanhla	Zungu	0001095598080	1 800,00
109	Silindile Ntombenhle	Zungu	9110271116087	1 800,00
	TOTAL			R196 200,00

Impact of the finding

Non-compliance with PFMA section 40(3) (a) and Section 41

Non-compliance with Paragraph 15(a) to (c) of the Public Auditing Act

Non-compliance with Treasury Regulation 17.1

The reported annual report submitted for audit purposes might be overstated.

Non-compliance with ministerial determination 4: Expanded Public Works Programme dated 04 May 2012.

Internal control deficiency

Financial and Performance Management

The department did not implement proper record keeping in a timely manner to ensure that complete, relevant and accurate information is accessible and available to support financial and performance reporting.

A fraud prevention plan must form part of the EPWP procedure manual.



EPWP Projects are not adequately reviewed against the supporting documentation to ensure that work opportunities created are supported by valid supporting documentation

Recommendation

It is recommended that:

The department should increase their visibility at the public bodies and adequately review the projects at the public bodies for compliance with the Ministerial Handbook.

The department must strengthen the conditional grant conditions.

The department should follow up on all findings noted by the internal, external auditors and also findings from their visits to public bodies to ensure that corrective measures have been implemented.

The department should also obtain evidence from the public bodies that the corrective measures have been implemented on all other EPWP projects not selected for the audit.

Management response

I am in agreement with the finding for the following reasons [and supply the following/attached information in support of this]:

Keeping of these records by reporting public bodies are prescribed by EPWP guidelines.

It is evident that the public body could not provide the required documents to the AGSA.

The public body did evidently not implement proper record keeping. The Department relies on the public body for this.

The Department can only detect inadequate record keeping by reporting public bodies through actual visits to the public body and inspection of record. The Department does not have the funds and required human resource to monitor all the projects in this way continually.

The Department in 2018/19 did not cover the project in the visits.

The Department agrees that greater visibility and impact is possible through a more effective use of resources than site visits.

The Department has changed its control approach to consist of public body visits in the format of audits, the implementation of an intervention register and the escalation of issues that cannot be resolved through letters to the relevant Accounting Officers.

Name: Mr. Stanley Henderson

Position: DDG: EPWP Date: 1 July 2019

Auditor's conclusion







3. EPWP - Attendance registers were not provided

Requirements

Section 40(a) and (b) of the Public Finance Management Act (PFMA) states that: "The accounting officer for a department must keep full and proper records of the financial affairs of the department, trading entity or constitutional institution in accordance with any prescribed norms and standards; must prepare financial statements for each financial year in accordance with generally recognized accounting practice..."

Section 40(3)(a) of the Public Finance Management Act (PFMA) states that: "The annual report and audited financial statements referred to in subsection (1)(d) must fairly present the state of affairs of the department, trading entity or constitutional institution, its business, its financial results, its performance against predetermined objectives and its financial position as at the end of the financial year concerned...."

Section 41 of the Public Finance Management Act (PFMA) furthermore states that an accounting officer of a department must submit to the relevant Treasury or the Auditor-General such information, returns, documents, explanations and motivations as may be prescribed or as the relevant Treasury or the Auditor-General may require...."

Paragraph 15(a) to (c) of the Public Auditing Act states that: "the Auditor-General has at all reasonable times full unrestricted access to *Any document, book or written or electronic record or information of the auditee or which reflects or may elucidate the business, financial results, financial position or performance of the auditee; Any of the assets of or under the control of the auditee; or Any staff member or representative of the auditee...."*

Technical indicator description – method of calculation states that: "A count of the aggregate work opportunities created/reported. Work opportunity is paid work created for an individual on an EPWP project for any period of time. The same person can be employed on different projects and each period of employment will be counted as work opportunity....."

The ministerial determination 4: Expanded Public Works Programme dated 04 May 2012 paragraph 12(1)(a) to (e) and 12.2 – Keeping records it states that: "Every employer must keep a written record of at least the worker's name and position; copy of an acceptable worker identification; in the case of task-rated worker, the number of tasks completed by the worker; in the case of a time-rated worker, the time worked by the worker; payments made to each worker. The employer must keep this record for a period of at least three years after completion of the EPWP....."

Nature

During the audit of the EPWP projects at the various public bodies, the following beneficiary's attendance registers were not provided for audit purposes.

No	Project code	Name of the Project	Province: Public Body	Number of beneficiaries where attendance were not submitted
1	72052-EPWP3M	Street Cleaning Urban	Limpopo: Polokwane	21
		Kwanobamba / Ezitendeni water		
2	6410-EPWP3M	supply project	Kwazulu/ Natal: Uthukela	3
3	71193-EPWP3M	JabavuNgonini Land Care Project	Kwazulu/ Natal: Umzinyathi	1



No	Project code	Name of the Project	Province: Public Body	Number of beneficiaries where attendance were not submitted
4	54921-EPWP3M	WS6522_Western Aqueduct	Kwazulu/ Natal: eThekwini Metro	68
5	47153-EPWP3M	Buffelsdraai	Kwazulu/ Natal: eThekwini Metro	38
6	81181-EPWP3M	Beautification	Free State: Dihlabeng	2
7	85568-EPWP3M	Service delivery and cleaning	Free State: Lejweleputswa	1
8	72762-EPWP3M	Service Delivery JCPZ	Gauteng: City of Johannesburg Metro	12
9	4586-EPWP3M	HIV and Aids Community Outreach Programme (Volunteers)	Gauteng: City of Tshwane Metro	87
10	71822-EPWP3M	RRT Feedeer Routes (71248)	North West: Rustenburg	17
11	40608-EPWP3M	Cleaning of ELM Offices	Gauteng: Emfuleni	5
12	76924-EPWP3M	Commonage River Beds	Eastern Cape: Makana	34
13	76773-EPWP3M	Umdoni Litter Picking Programme	Kwazulu/ Natal: Umdoni	4
14	79915-EPWP3M	18/19 Cleaning: Streets and Cemetaries	Western Cape: Matzikama	4
15	77884-EPWP3M	Cleaning of Parks and Beatification	Free State: Masilonyana	4
16	80732-EPWP3M	Thabo Mofutsanyana SSETA Nated	Free State: Thabo Mofutsanyana	86
17	39300-EPWP3M	Xhariep Cleaning and Greening	Free State: Xhariep	7
18	67355-EPWP3M	Paterson Waste Water Treatment	Eastern Cape: Sundays River Valley	11
19	49192-EPWP3M	Tri Annual Construction of minor sewerage	Eastern Cape: Nelson Mandela Bay	16
20	72054-EPWP3M	Road Maintanance of EPWP projects In Emfuleni	Gauteng: Emfuleni	62
21	86925-EPWP3M	Umdoni Grass Cutting	Kwazulu/ Natal: Umdoni	1
22	75849-EPWP3M	KDM 19 Waste management	Kwazulu/ Natal: KwaDukuza	1
23	79922-EPWP3M	Upgrading of Roads and Stormwater in Vanrhynsdorp	Western Cape: Matzikama	1
	TOTAL	446		

Impact of the finding

Non-compliance with PFMA section 40(3) (a)

The quarter 4 data reported submitted for audit might be overstated.

Non-compliance with ministerial determination 4: Expanded Public Works Programme dated 04 May 2012.

Limitation of scope in confirming the reported information pertaining to work opportunities created

Internal control deficiency

Financial and Performance Management

The department did not implement proper record keeping in a timely manner to ensure that complete, relevant and accurate information is accessible and available to support financial and performance reporting.



EPWP Projects are not adequately reviewed against the supporting documentation to ensure that work opportunities created are supported by valid supporting documentation

Recommendation

It is recommended that:

The department should increase their visibility at the public bodies and adequately review the projects at the public bodies for compliance with the Ministerial Handbook.

The department should follow up on all findings noted by the internal, external auditors and also findings from their visits to public bodies to ensure that corrective measures have been implemented.

The department should also obtain evidence from the public bodies that the corrective measures have been implemented on all other EPWP projects not selected for the audit.

Management response

I am in agreement with the finding for the following reasons [and supply the following/attached information in support of this]:

Keeping of these records by reporting public bodies are prescribed by EPWP guidelines.

It is evident that the public body could not provide the required documents to the AGSA.

The public body did evidently not implement proper record keeping. The Department relies on the public body for this.

The Department can only detect inadequate record keeping by reporting public bodies through actual visits to the public body and inspection of records. The Department does not have the funds and required human resource to monitor all the projects in this way continually.

The Department in 2018/19 did not cover the project in the visits. Whether such visits take place or not, proper record keeping and oversight is an administrative responsibility of the reporting public body.

The Department agrees that greater visibility and impact is possible through a more effective use of resources than site visits.

The Department has changed its control approach to consist of public body visits in the format of audits, the implementation of an intervention register and the escalation of issues that cannot be resolved through letters to the relevant Accounting Officers.

Name: Mr. Stanley Henderson

Position: DDG: EPWP Date: 24 June 2019

Auditor's conclusion







4, EPWP – Proof of payments were not provided/ submitted.

Requirements

Section 40(a) and (b) of the Public Finance Management Act (PFMA) states that: "The accounting officer for a department must keep full and proper records of the financial affairs of the department, trading entity or constitutional institution in accordance with any prescribed norms and standards; must prepare financial statements for each financial year in accordance with generally recognized accounting practice..."

Section 40(3)(a) of the Public Finance Management Act (PFMA) states that: "The annual report and audited financial statements referred to in subsection (1)(d) must fairly present the state of affairs of the department, trading entity or constitutional institution, its business, its financial results, its performance against predetermined objectives and its financial position as at the end of the financial year concerned...."

Section 41 of the Public Finance Management Act (PFMA) furthermore states that an accounting officer of a department must submit to the relevant Treasury or the Auditor-General such information, returns, documents, explanations and motivations as may be prescribed or as the relevant Treasury or the Auditor-General may require...."

Paragraph 15(a) to (c) of the Public Auditing Act states that: "the Auditor-General has at all reasonable times full unrestricted access to *Any document, book or written or electronic record or information of the auditee or which reflects or may elucidate the business, financial results, financial position or performance of the auditee; Any of the assets of or under the control of the auditee; or Any staff member or representative of the auditee...."*

Technical indicator description – method of calculation states that: "A count of the aggregate work opportunities created/reported. Work opportunity is paid work created for an individual on an EPWP project for any period of time. The same person can be employed on different projects and each period of employment will be counted as work opportunity....."

The ministerial determination 4: Expanded Public Works Programme dated 04 May 2012 paragraph 12(1)(a) to (e) and 12.2 – Keeping records it states that: "Every employer must keep a written record of at least the worker's name and position; copy of an acceptable worker identification; in the case of task-rated worker, the number of tasks completed by the worker; in the case of a time-rated worker, the time worked by the worker; payments made to each worker. The employer must keep this record for a period of at least three years after completion of the EPWP....."

Nature

During the audit of the EPWP projects at the various public bodies, the following beneficiary's proof of payment were not provided for audit purposes.

No	Project code	Name of the Project	Province: Public Body	Number of work opportunities where proof of payments not provided
1	72052-EPWP3M	Street Cleaning Urban	Limpopo: Polokwane	52
2	54921-EPWP3M	WS6522_Western Aqueduct	Kwazulu/ Natal: eThekwini Metro	68



No	Project code	Name of the Project	Province: Public Body	Number of work opportunities where proof of payments not provided
			Kwazulu/ Natal:	
3	47153-EPWP3M	Buffelsdraai	eThekwini Metro	38
		Construction of 383 toilet top		
4	82090-EPWP3M	structures	Free State: Mantsopa	1
			Eastern Cape: Nelson	
5	66748-EPWP3M	Tourism and Cultural Services	Mandela Bay	82
_			Gauteng: City of	_
6	72762-EPWP3M	Service Delivery JCPZ	Johannesburg Metro	2
_		HIV and Aids Community Outreach	Gauteng: City of	
7	4586-EPWP3M	Programme (Volunteers)	Tshwane Metro	10
	74000 5514/5014	DDT 5 1 D 1 (74040)	North West:	4.4
8	71822-EPWP3M	RRT Feedeer Routes (71248) Rustenburg		11
9	76924-EPWP3M	Commonage River Beds	Eastern Cape: Makana	34
		KwaDukuza Municipality Security	Kwazulu/ Natal:	
10	72065-EPWP3M	Services	KwaDukuza	117
			Free State:	
11	77884-EPWP3M	Cleaning of Parks and Beatification	Masilonyana	5
			Free State: Thabo	
12	80732-EPWP3M	Thabo Mofutsanyana SSETA Nated	Mofutsanyana	104
13	39300-EPWP3M	Xhariep Cleaning and Greening	Free State: Xhariep	64
			Eastern Cape: Sundays	
14	67355-EPWP3M	Paterson Waste Water Treatment	River Valley	11
		Tri Annual Construction of minor	Eastern Cape: Nelson	
15	49192-EPWP3M	sewerage	Mandela Bay	16
			Kwazulu/ Natal:	
16	86925-EPWP3M	Umdoni Grass Cutting	Umdoni	1
		Upgrading of Roads and Stormwater	Western Cape:	
17	79922-EPWP3M	in Vanrhynsdorp	Matzikama	7
	TOTAL			623

Impact of the finding

Non-compliance with PFMA section 40(3) (a)

The quarter 4 data reported submitted for audit might be overstated.

Non-compliance with ministerial determination 4: Expanded Public Works Programme dated 04 May 2012.

Limitation of scope in confirming the reported information pertaining to work opportunities created

Internal control deficiency

Financial and Performance Management



The department did not implement proper record keeping in a timely manner to ensure that complete, relevant and accurate information is accessible and available to support financial and performance reporting.

EPWP Projects are not adequately reviewed against the supporting documentation to ensure that work opportunities created are supported by valid supporting documentation

Recommendation

It is recommended that:

The department should increase their visibility at the public bodies and adequately review the sample of projects at the public bodies for compliance with the Ministerial Handbook.

The department should follow up on all findings noted by the internal, external auditors and also findings from their visits to public bodies to ensure that corrective measures have been implemented.

The department should also obtain evidence from the public bodies that the corrective measures have been implemented on all other EPWP projects not selected for the audit.

Management response

I am in agreement with the finding for the following reasons [and supply the following/attached information in support of this]:

Keeping of these records by reporting public bodies are prescribed by EPWP guidelines.

It is evident that the public body could not provide the required documents to the AGSA.

The public body did evidently not implement proper record keeping. The Department relies on the public body for this.

The Department can only detect inadequate record keeping by reporting public bodies through actual visits to the public body and inspection of records. The Department does not have the funds and required human resource to monitor all the projects in this way continually.

The Department in 2018/19 did not cover the project in the visits. Whether such visits take place or not, proper record keeping and oversight is an administrative responsibility of the reporting public body.

The Department agrees that greater visibility and impact is possible through a more effective use of resources than site visits.

The Department has changed its control approach to consist of public body visits in the format of audits, the implementation of an intervention register and the escalation of issues that cannot be resolved through letters to the relevant Accounting Officers.

Name: Mr. Stanley Henderson

Position: DDG: EPWP Date: 24 June 2019



Auditor's conclusion





5. EPWP – ID copies were not provided/ submitted.

Requirements

Section 40(3)(a) of the Public Finance Management Act (PFMA) states that: "The annual report and audited financial statements referred to in subsection (1)(d) must fairly present the state of affairs of the department, trading entity or constitutional institution, its business, its financial results, its performance against predetermined objectives and its financial position as at the end of the financial year concerned...."

Technical indicator description – method of calculation states that: "A count of the aggregate work opportunities created/reported. Work opportunity is paid work created for an individual on an EPWP project for any period of time. The same person can be employed on different projects and each period of employment will be counted as work opportunity....."

The ministerial determination 4: Expanded Public Works Programme dated 04 May 2012 paragraph 12(1)(a) to (e) and 12.2 – Keeping records it states that: "Every employer must keep a written record of at least the worker's name and position; copy of an acceptable worker identification; in the case of task-rated worker, the number of tasks completed by the worker; in the case of a time-rated worker, the time worked by the worker; payments made to each worker. The employer must keep this record for a period of at least three years after completion of the EPWP....."

Nature

During the audit of the EPWP projects at the various public bodies, the following beneficiary's ID copies were not provided for audit purposes.

No	Project code	Name of the Project	Province: Public Body	Number of ids not provided	
1	84898-EPWP3M	CDM-Pump Operators	Limpopo: Capricorn	1	
2	72052-EPWP3M	Street Cleaning Urban	Limpopo: Polokwane	29	
3	6410-EPWP3M	Kwanobamba / Ezitendeni water supply project	Kwazulu/ Natal: Uthukela	1	
4	47153-EPWP3M	Buffelsdraai	Kwazulu/ Natal: eThekwini Metro	4	
5	66748-EPWP3M	Tourism and Cultural Services	Eastern Cape: Nelson Mandela Bay	2	
6	4586-EPWP3M	HIV and Aids Community Outreach Programme (Volunteers)	Gauteng: City of Tshwane Metro		
7	71822-EPWP3M	RRT Feedeer Routes (71248)	North West: Rustenburg	1	
8	76924-EPWP3M	Commonage River Beds	Eastern Cape: Makana	7	
9	79915-EPWP3M	18/19 Cleaning: Streets and Cemetaries	Western Cape: Matzikama		
10	77884-EPWP3M	Cleaning of Parks and Beatification	Free State: Masilonyana	11	
11	80732-EPWP3M	Thabo Mofutsanyana SSETA Nated	Free State: Thabo Mofutsanyana	104	
12	61490-EPWP3M	Hobsland to Indaka Bulk Water Feeder Main - Stage 2	Kwazulu/ Natal: Uthukela	16	
13	67355-EPWP3M	Paterson Waste Water Treatment	Eastern Cape: Sundays River Valley	3	
14	49192-EPWP3M	Tri Annual Construction of minor sewerage	Eastern Cape: Nelson Mandela Bay	14	



No	Project code	Name of the Project	Province: Public Body	Number of ids not provided
15	56601-EPWP3M	Life Guards	Kwazulu/ Natal: Mandeni	1
		Upgrading of Roads and		
16	79922-EPWP3M	Stormwater in Vanrhynsdorp	Western Cape: Matzikama	2
	TOTAL			240

Impact of the finding

Non-compliance with PFMA section 40(3) (a)

The quarter 4 data reported submitted for audit might be overstated.

Non-compliance with ministerial determination 4: Expanded Public Works Programme dated 04 May 2012.

Limitation of scope in confirming the reported information pertaining to work opportunities created

Internal control deficiency

Financial and Performance Management

The department did not implement proper record keeping in a timely manner to ensure that complete, relevant and accurate information is accessible and available to support financial and performance reporting.

EPWP Projects are not adequately reviewed against the supporting documentation to ensure that work opportunities created are supported by valid supporting documentation

Recommendation

It is recommended that:

The department should increase their visibility at the public bodies and adequately review the sample of projects at the public bodies for compliance with the Ministerial Handbook.

The department should follow up on all findings noted by the internal, external auditors and also findings from their visits to public bodies to ensure that corrective measures have been implemented.

The department should also obtain evidence from the public bodies that the corrective measures have been implemented on all other EPWP projects not selected for the audit.

Management response

I am in agreement with the finding for the following reasons [and supply the following/attached information in support of this]:

Keeping of these records by reporting public bodies are prescribed by EPWP guidelines.



It is evident that the public body could not provide the required documents to the AGSA.

The public body did evidently not implement proper record keeping. The Department relies on the public body for this.

The Department can only detect inadequate record keeping by reporting public bodies through actual visits to the public body and inspection of records. The Department does not have the funds and required human resource to monitor all the projects in this way continually.

The Department in 2018/19 did not cover the project in the visits. Whether such visits take place or not, proper record keeping and oversight is an administrative responsibility of the reporting public body.

The Department agrees that greater visibility and impact is possible through a more effective use of resources than site visits.

The Department has changed its control approach to consist of public body visits in the format of audits, the implementation of an intervention register and the escalation of issues that cannot be resolved through letters to the relevant Accounting Officers.

Name: Mr. Stanley Henderson

Position: DDG: EPWP Date: 24 June 2019

Auditor's conclusion



6. EPWP – Reported persons with disability evidence or supporting documentation were not provided.

Requirements

Section 40(3)(a) of the Public Finance Management Act (PFMA) states that: "The annual report and audited financial statements referred to in subsection (1)(d) must fairly present the state of affairs of the department, trading entity or constitutional institution, its business, its financial results, its performance against predetermined objectives and its financial position as at the end of the financial year concerned...."

The ministerial determination 4: Expanded Public Works Programme dated 04 May 2012 paragraph 12(1)(a) to (e) and 12.2 – Keeping records it states that: "Every employer must keep a written record of at least the worker's name and position; copy of an acceptable worker identification; in the case of task-rated worker, the number of tasks completed by the worker; in the case of a time-rated worker, the time worked by the worker; payments made to each worker. The employer must keep this record for a period of at least three years after completion of the EPWP....."

Nature

During the audit of the EPWP project at the various public bodies, the following deficiencies were identified:

The following reported persons with disability, the beneficiary's evidence or supporting documentation were not provided for audit purposes.

No	Project code	Name of the Project	Province: Public Body	Number proof disability provided	of of not
1	76924-EPWP3M	Commonage River Beds	Eastern Cape: Makana		2
2	81181-EPWP3M	Beautification	Free State: Dihlabeng		3
3	84898-EPWP3M	CDM-Pump Operators Limpopo: Capricorn			3
4	72052-EPWP3M	Street Cleaning Urban	Limpopo: Polokwane		7
5	4586-EPWP3M	HIV and Aids Community Outreach Programme (Volunteers) Gauteng: City of Tshwane Metro			2
6	49192-EPWP3M	Tri Annual Construction of minor sewerage	Eastern Cape: Nelson Mandela Bay		1
	TOTAL				18

Impact of the finding

Non-compliance with PFMA section 40(3) (a)

The quarter 4 data reported submitted for audit might be overstated.

Non-compliance with ministerial determination 4: Expanded Public Works Programme dated 04 May 2012.

Limitation of scope in confirming the reported information pertaining to work opportunities created for persons with disability



Internal control deficiency

Financial and Performance Management

The department did not implement proper record keeping in a timely manner to ensure that complete, relevant and accurate information is accessible and available to support financial and performance reporting.

EPWP Projects are not adequately reviewed against the supporting documentation to ensure that work opportunities created pertaining to persons with disability are supported by valid supporting documentation

Recommendation

It is recommended that:

The department should increase their visibility at the public bodies and adequately review the projects at the public bodies for compliance with the Ministerial Handbook.

The department should follow up on all findings noted by the internal, external auditors and also findings from their visits to public bodies to ensure that corrective measures have been implemented.

The department should also obtain evidence from the public bodies that the corrective measures have been implemented on all other EPWP projects not selected for the audit pertaining to the reporting of persons with disability.

Management response

I am in agreement with the finding for the following reasons [and supply the following/attached information in support of this]:

Accurate reporting of EPWP participation amongst designated groups depends on the collection of credible supporting documentation and accurate capturing on the EPWP RS.

It is evident that a shortcoming in this regard has been identified.

The public body did evidently not implement proper record keeping. The Department relies on the public body for this.

The Department can only detect inadequate record keeping by reporting public bodies through actual visits to the public body and inspection of records. The Department does not have the funds and required human resource to monitor all the projects in this way continually.

The Department in 2018/19 did not cover the project in the visits. Whether such visits take place or not, proper record keeping and oversight is an administrative responsibility of the reporting public body.



The Department agrees that greater visibility and impact is possible through a more effective use of resources than site visits.

The Department has changed its control approach to consist of public body visits in the format of audits, the implementation of an intervention register and the escalation of issues that cannot be resolved through letters to the relevant Accounting Officers.

The Department needs to review the documentation guidelines for record keeping on the disability status of participants. Standard guidelines in this regard should be communicated to implementing public bodies.

Name: Mr. Stanley Henderson

Position: DDG: EPWP Date: 2 July 2019

Auditor's conclusion



7. EPWP – Beneficiaries listed on beneficiary list not employed on the project

Requirements

Public Finance Management Act (PFMA) section 40(3)(a) states that: "The annual report and audited financial statements referred to in subsection (1)(d) must fairly present the state of affairs of the department, trading entity or constitutional institution, its business, its financial results, its performance against predetermined objectives and its financial position as at the end of the financial year concerned...."

Technical indicator description – method of calculation states that: "A count of the aggregate work opportunities created/reported. Work opportunity is paid work created for an individual on an EPWP project for any period of time. The same person can be employed on different projects and each period of employment will be counted as work opportunity....."

Nature

During the audit of EPWP projects at the various public bodies, the following deviation was noted:

The beneficiaries listed below for the projects were reported as beneficiaries on the EPWP reporting system including the number of days worked. However, during the audit of the project we noted that the beneficiaries did not work on the project as attendance register and proof of payment could not be obtained.

No	Project code	Name of the Project	Province: Public Body	Number of beneficiaries not part of the project
1	57340-EPWP3M	Point Duty Officers	Western Cape: Bitou	1
2	52947-EPWP3N	Metrox Area 1 Cape Town Court	Western Cape: DPW	1
3	85568-EPWP3M	Service delivery and cleaning	Free State: Lejweleputswa	1
4	72762-EPWP3M	Service Delivery JCPZ	Gauteng: City of Johannesburg Metro	2
5	71822-EPWP3M	RRT Feedeer Routes (71248)	North West: Rustenburg	6
6	85578-EPWP3M	Dr Kenneth Kaunda DM Ward Based Cleaning Project	North West: Dr Kenneth Kaunda	2
7	79915-EPWP3M	18/19 Cleaning: Streets and Cemetaries	Western Cape: Matzikama	1
8	77395-EPWP3M	Cleaning Maintenance of Rtb Bus	North West: Rustenburg	3
9	79922-EPWP3M	Upgrading of Roads and Stormwater in Vanrhynsdorp	Western Cape: Matzikama	2
	TOTAL			19

Impact of the finding

Non-compliance with PFMA section 40(3)(a)

Work opportunities created for the financial year could be overstated.

Internal control deficiency

Financial and Performance Management



The department did not implement proper record keeping in a timely manner to ensure that complete, relevant and accurate information is accessible and available to support financial and performance reporting

Beneficiary lists and attendance registers are not regularly reviewed to ensure that participants as per the attendance registers agree to the beneficiary list reported on the EPWP reporting system.

Recommendation

It is recommended that:

The department should perform frequent and adequate reviews of the beneficiary lists and attendance registers to ensure that the number days of beneficiaries worked and reported is accurate and valid.

Management response

I am in agreement with the finding for the following reasons [and supply the following/attached information in support of this]:

Indications are that the participants were incorrectly reported.

The public body did not follow the EPWP guidelines in terms of reporting.

The public body evidently not regularly reviewed beneficiary lists and attendance registers to ensure that all the participants are correctly captured on the EPWP Reporting System. The Department relies on the public body for this.

The EPWP RS is a reporting system. Validations on the compliance and internal consistency of captured data is possible, but under-reporting of participants can only be detected through actual visits to the public body and inspection of the project records. The Department does not have the funds and required human resource to monitor all the projects in this way continually.

The projects were not covered in the visits conducted by the Department in 2018/19. Whether such visits take place or not, proper record keeping and oversight in reporting is an administrative responsibility of the public body.

Note that the EPWP RS is designed such that data captured by a data capturer for each month has to be authorized by a responsible manager appointed by the public body.

The Department agrees that greater visibility and impact is possible through a more effective use of resources than site visits.

The Department has changed its control approach to consist of public body visits in the format of audits, the implementation of an intervention register and the escalation of issues that cannot be resolved through letters to the relevant Accounting Officers.



Name: Mr. Stanley Henderson

Position: DDG: EPWP Date: 2 July 2019

Auditor's conclusion





8. EPWP – Beneficiaries listed on beneficiary list as persons with disability is incorrectly reported/ classified

Requirements

Public Finance Management Act (PFMA) section 40(3)(a) states that: "The annual report and audited financial statements referred to in subsection (1)(d) must fairly present the state of affairs of the department, trading entity or constitutional institution, its business, its financial results, its performance against predetermined objectives and its financial position as at the end of the financial year concerned...."

Nature

During the audit of EPWP project at the Bitou Municipality, the following deviation was noted:

The beneficiaries listed below for the Point Duty Officers project was reported as persons with a disability on the EPWP reporting system including the number of days worked. However during the audit of the project the municipality indicated that these beneficiaries were incorrectly reported as persons with disability.

Name	Surname	ID Number	Project Code	Project Name
Mzimasi Lewis	Pinyana	6509055377083	57340-EPWP3M	Point Duty Officers
Anthony Arnold	Schwema	9205015213081	57340-EPWP3M	Point Duty Officers

Impact of the finding

Non-compliance with PFMA section 40(3)(a)

Persons with disability work opportunities created for the financial year is overstated.

Internal control deficiency

Financial and Performance Management

The department did not implement effective controls to reconcile the beneficiaries reported as persons with disability evidence or supporting documentation to the beneficiaries reported on the EPWP reporting system.

Beneficiary lists and persons with disability evidence or supporting documentation are not regularly reviewed to ensure that all participants are correctly captured or classified on EPWP reporting system.

Recommendation

It is recommended that:

The department should perform frequent, adequate reviews of beneficiary lists and persons with disability evidence or supporting documentation from the public bodies to ensure that all participants are captured and classified correctly on EPWP reporting system.

Management response



I am in agreement with the finding for the following reasons [and supply the following/attached information in support of this]:

Accurate reporting of EPWP participation amongst designated groups depends on the collection of credible supporting documentation and accurate capturing on the EPWP RS.

It is evident that a shortcoming in this regard has been identified.

The public body did evidently not implement proper record keeping and reporting. The Department relies on the public body for this.

The Department can only detect inadequate record keeping and reporting by reporting public bodies through actual visits to the public body and inspection of records. The Department does not have the funds and required human resource to monitor all the projects in this way continually.

The Department in 2018/19 did not cover the project in the visits. Whether such visits take place or not, proper record keeping, reporting and oversight is an administrative responsibility of the reporting public body.

The Department agrees that greater visibility and impact is possible through a more effective use of resources than site visits.

The Department has changed its control approach to consist of public body visits in the format of audits, the implementation of an intervention register and the escalation of issues that cannot be resolved through letters to the relevant Accounting Officers.

The Department needs to review the documentation guidelines for record keeping on the disability status of participants. Standard guidelines in this regard should be communicated to implementing public bodies.

Name: Mr. Stanley Henderson

Position: DDG: EPWP Date: 2 July 2019

Auditor's conclusion



9. EPWP – EPWP projects were not reported on the EPWP reporting system

Requirements

Public Finance Management Act (PFMA) section 40(3)(a) states that: "The annual report and audited financial statements referred to in subsection (1)(d) must fairly present the state of affairs of the department, trading entity or constitutional institution, its business, its financial results, its performance against predetermined objectives and its financial position as at the end of the financial year concerned...."

Technical indicator description – method of calculation states that: "A count of the aggregate work opportunities created/reported. Work opportunity is paid work created for an individual on an EPWP project for any period of time. The same person can be employed on different projects and each period of employment will be counted as work opportunity....."

Nature

The EPWP projects were not reported on the Q4 EPWP reporting system as at 31 March 2019.

No.	Project code	Project name	No of beneficiaries listed on the municipal records	Province: Public Body
		New Horizons: Upgrading of		
1	57061	electrical Main Supply	Unknown	Western Cape: Bitou
2	57087	Kwa- Nokuthula: Upgrading of bulk electrical network	Unknown	Western Cape: Bitou
3	57064	Poortjies: Upgrading of water reticulation	Unknown	Western Cape: Bitou
4	Unknown	Valencia Bulk Water Supply	Unknown	Eastern Cape: Sundays River Valley
5	Unknown	Season Holiday Workers	Unknown	Western Cape: Matzikama
6	Unknown	Waste Pickers in the CBD Area	Unknown	Western Cape: Matzikama
7	Unknown	Maintenance of Municipality Vehicles 17/18 WCDM Disaster	Unknown	Western Cape: Matzikama
8	Unknown	Management	Unknown	Western Cape: West Coast

Impact of the finding

Non-compliance with PFMA section 40(3) (a)

Work opportunities created for the financial year could be understated.

Internal control deficiency

Financial and Performance Management

The department did not implement proper record keeping in a timely manner to ensure that complete, relevant and accurate information is accessible and available to support financial and performance reporting

Project lists are not regularly reviewed, validated and reported on the National Department of Public Works and Expanded Public Works Programs (EPWP) project list to ensure that all participants are captured on EPWP reporting system.



Recommendation

It is recommended that:

The department should perform adequate and frequent reviews of project lists and it must be reviewed by the senior officials to ensure that all the projects are captured on EPWP reporting system.

Management response

I am in agreement with the finding for the following reasons [and supply the following/attached information in support of this]:

The projects were on the business plan of the municipality and were known to be EPWP projects.

Despite repeated follow-ups with the municipality, the projects were not reported as information was not received by the Municipality from the contractors.

The Department is responsible for neither the implementation of projects, nor the collection of data from project sites. The data flow is from the contractor (implementing the project), to the consultant (if such is employed by the public body), then from the consultant to the public body and then lastly from the public body to the Department of Public Works through reporting on the EPWP RS.

The existence of the project was not communicated by the municipality despite regular meetings on the status of its EPWP projects.

Project lists of municipalities are regularly reviewed and the reporting of projects is monitored against it.

At monthly MIG Monitoring Meetings there are follow-ups with municipalities to ensure that all EPWP projects that are implemented are reported.

There is not an internal control deficiency that relates to this finding.

Name: Mr. Stanley Henderson

Position: Deputy Director-General: EPWP

Date: 3 July 2019

Auditor's conclusion



10. Predetermined objectives: Scope limitation - Programme 5 - COFF 16

Requirements

Section 40(1)(a) and (b) of the Public Finance Management Act (PFMA) states that: "The accounting officer for a department must keep full and proper records of the financial affairs of the department, trading entity or constitutional institution in accordance with any prescribed norms and standards; must prepare financial statements for each financial year in accordance with generally recognized accounting practice..."

Section 40(3)(a) of the Public Finance Management Act (PFMA) states that: "The annual report and audited financial statements referred to in subsection (1)(d) must fairly present the state of affairs of the department, trading entity or constitutional institution, its business, its financial results, its performance against predetermined objectives and its financial position as at the end of the financial year concerned...."

Nature

During the audit of performance information relating for the Department of Public Works for the 2018/19 performance cycle, the following information requested was not submitted for audit pertaining to Programme 5: Prestige Policy

RFI No. 113

Date issued:10 June 2019 Due date:13 June 2019

In	Indicator 5.3:Percentage movable asset requests provided within 60 days after approval by prestige client				
No	Prestige client	Information required and not submitted			
1	Minister in the Presidency (N Dlamini Zuma)	Request letter and Delivery note			
2	House of Traditional Leaders (Chairperson)	Request letter and Delivery note			
3	House of Traditional Leaders (Chairperson)	Request letter and Delivery note			
4	OR Tambo House (The Presidency)	Request letter and Delivery note			
5	Minister of Transport (B Nzimande)	Request letter and Delivery note			
6	OR Tambo House	Delivery note			
7	Minister of Finance (N Nene)	Request letter and Delivery note			
8	Deputy Minister of DIRCO (R Mhaule)	Request letter and Delivery note			
9	Minister of Human Settlements (N Mfeketo)	Delivery note			
10	Deputy Minister of Transport (S Chikunga)	Request letter and Delivery note			
11	Deputy Minister of Finance (M Gungubele)	Request letter and Delivery note			
12	Minister of Health (A Motswaledi)	Request letter and Delivery note			
13	Mahlamba Ndlopfu	Request letter and Delivery note			
14	Mahlamba Ndlopfu	Delivery note			
15	Minister of Transport (B Nzimande)	Request letter and Delivery note			
16	Deputy Minister of Communication (P Kekana)	Request letter and Delivery note			
17	Minister Motswaledi	Request letter and Delivery note			
18	OR Tambo House	Request letter and Delivery note			
19	Walmer B1	Request letter			
20	33 Chardonnay	Request letter			
21	No 11 Anselia Street	Delivery note			
22	33 Chardonnay	Request letter and Delivery note			
23	OR Tambo House	Request letter			
24	Nursery	Request letter and Delivery note			
25	VIP House Bryntirion Estate	Request letter and Delivery note			
26	Panorama 2	Request letter and Delivery note			



Impact of the finding

This finding may have a limitation of scope impact on the audit report.

Internal control deficiency

Financial and performance management

Management did not prepare regular, accurate and complete financial and performance reports that are supported and evidenced by reliable information.

Recommendation

It is recommended that:

Management must submit the requested information as a matter of urgency.

Management response

Management agrees with the findings

Some of the information that has been submitted to the AGSA does not relate to the performance indicator and was not supposed to have been submitted. Most of the information relate to relocation of furniture instead of new purchase of furniture.

In order to properly access the performance of Prestige, Prestige need to do new submission will be consist of information relating purchase rather than relocation. The new submission will consist of the entire population that has been submitted of 58 cases, that each will be supported by a Portfolio of Evidence. 47 of the cases will then be excluding because they were about relocation of movable assets and not purchase of movables.

A further two will also be excluded as they were requests for 2017/2018 financial year.

Out of the 9 cases 6 have been delivered within 60 days and that should translate into 66% performance.

Name: Mzwandile Sazona Position: Chief Director Date: 8 July 2019

Auditor's conclusion

Management response noted, however AGSA is still busy evaluating the revised schedule. Therefore the finding is unresolved and will be reported in the management report.



11. Predetermined objectives: Reported performance information not valid- COFF 8

Requirements

Section 40(a) and (b) of the Public Finance Management Act (PFMA) states that: "The accounting officer for a department must keep full and proper records of the financial affairs of the department, trading entity or constitutional institution in accordance with any prescribed norms and standards; must prepare financial statements for each financial year in accordance with generally recognized accounting practice..."

Section 40(3)(a) of the Public Finance Management Act (PFMA) states that: "The annual report and audited financial statements referred to in subsection (1)(d) must fairly present the state of affairs of the department, trading entity or constitutional institution, its business, its financial results, its performance against predetermined objectives and its financial position as at the end of the financial year concerned...."

Nature

Programme 5: Prestige Policy

During the audit of performance information relating for the Department of Public Works for the 2018/19 performance cycle, it was noted that the following movable assets requests were incorrectly included in the supporting schedules as "provided within 60 days". As per inspection of supporting documentation, these were not provided within 60 days of approval of request letter, but in period in excess of 60 days, as indicated by the table below:

Inc	Indicator 5.3-Percentage of movable assets requests provided within 60 days after approval by prestige clients							
No	Prestige client	Number of days lapsed						
1	Paranoma 2 Minster of social development(S Shabangu)	10-May-18	30-Nov-18	204				
2	OR Tambo house	25-May-18	15-Oct-18	143				
3	OR Tambo house	25-May-18	26-Jul-18	62				
4	OR Tambo house	25-May-18	02-Feb-19	253				
5	Mahlamba Ndlopfu	25-May-18	27-Aug-18	94				

The following request was incorrectly included as request for movable asset provided within 60 days, whereas it related to a relocation of asset:

Indi	Indicator 5.3-Percentage of movable assets requests provided within 60 after approval by prestige clients					
No	Prestige client	Date of request	Date of delivery	Assets requested		
1	Minister of Higher Education	17-Apr-18	24-Apr-18	Relocation of furniture		

Impact of the finding

The reported performance information as contained in the Annual Performance Report may not be valid and accurate.

Internal control deficiency

Financial and performance management



Management did not prepare regular, accurate and complete financial and performance reports that are supported and evidenced by reliable information.

Recommendation

It is recommended that:

The department should implement processes to ensure that actual achievements reported on the quarterly reports and ultimately the annual performance report is valid and supported by sufficient and appropriate portfolio of evidence.

Management response

I am in agreement with the finding that the following movable assets requests were incorrectly included in the supporting schedules as "provided within 60 days".

The section did not submit the client approval form to indicate that the actual counting starts from the date of approval by client as opposed to the date of receipt of the client request.

In	Indicator 5.3-Percentage of movable assets requests provided within 60 days after approval by prestige clients							
No	Prestige client	Number of days lapsed						
1	Paranoma 2 Minster of social development(S Shabangu)	10-May-18	30-Nov-18	204				
2	OR Tambo house	25-May-18	15-Oct-18	143				
3	OR Tambo house	25-May-18	26-Jul-18	62				
4	OR Tambo house	25-May-18	02-Feb-19	253				
5	Mahlamba Ndlopfu	25-May-18	27-Aug-18	94				

I am also in agreement with the finding that the following the following request was incorrectly included as request for movable asset provided within 60 days, whereas it related to a relocation of asset:

ı	Indicator 5.3-Percentage of movable assets requests provided within 60 after approval by prestige clients					
No	Prestige client	Date of request	Date of delivery	Assets requested		
1	Minister of Higher Education	17-Apr-18	24-Apr-18	Relocation of furniture		

Name: Mzwandile Sazona Position: Chief Director Date: 5 July 2019

Auditor's conclusion

Management response noted.

The achievement was restated and no further similar findings were identified therefore the finding will be included in the management report.



Irregular Expenditure

12. Goods and Services - Contractors- COFF 7

Requirements

Treasury Regulation paragraph 8.2.1 states that "An official of an institution may not spend or commit public money except with the approval (Either in writing or duly authorised electronic means) of the accounting officer or a properly delegated or authorised officer."

Treasury Regulation 8.2.2 states that "Before approving expenditure or incurring a commitment to spend, the delegated or authorised official must ensure compliance with any limitations or condition attached to the delegation or authorisation."

Nature

During the 2017/18 financial period, the department embarked on a tender process in order to appoint a service provider which would provide services related to state events. The bidders were required to quote prices per item on a specified list of items. The contract period was for 24 months, and explicitly required that prices be fixed for this term (as per terms of reference). Crocia Events was awarded the tender, and was thus the supplier for state events during the year under review.

During the audit of Goods and Services (Contractors) and Contract Management we noted the following discrepancies:

- 1. The prices that were charged on the invoice were different from the prices that were quoted on the pricing schedule that was submitted by the supplier during the tender process
- 2. The invoice that was submitted by the supplier for payment purposes included items that were not initially quoted as per pricing schedule (Quotation) which was submitted by the supplier during the tender process;

Invoiced amounts exceed quoted price

It was noted that an internal memorandum was attached to the payment batch stating that the items and prices on the invoice have been compared to the prices and items on the pricing schedule and that no differences were noted. These memorandums were submitted to the accounting officer to approve the payments for the state funerals. However, when comparing the invoices with the approved pricing schedule differences were identified as indicated on the table below:

Event	Supplier	Difference identified (Rand)	VAT (Rand)	TOTAL (Rand)
State Funeral for Mama Winnie				
Madikizela Mandela	Crocia Events	1 722 273,46	258 341,02	1 980 614,48
State Funeral for Zola Skweyiya	Crocia Events	2 887 088,76	433 063,31	3 320 152,07
State Funeral for Billy Modise	Crocia Events	67 100,00	10 065,00	77 165,00
TOTAL	5 377 931,55			

Items invoiced but not included on approved quote



Furthermore, it was noted that there was no approval of variation for additional items and amounts that were included on the invoice and paid for, which did not appear on the approved pricing schedule submitted by the supplier, as indicated on the table below:

Event	Supplier	Difference identified (Rand)	VAT (Rand)	TOTAL (Rand)
State Funeral for Mama Winnie Madikizela Mandela	Crocia Events	14 592 557,54	2 188 883,63	16 781 441,17
State Funeral for Zola Skweyiya	Crocia Events	3 619 199,04	542 879,86	4 162 078,90
State Funeral for Billy Modise	Crocia Events	3 365 390,00	504 808,50	3 870 198,50
TOTAL				24 813 718,57

Please refer to Annexure A, B and C for detailed calculations.

Impact of the finding

Non-compliance with Treasury Regulation paragraph 8.2.1 and Treasury regulation 8.2.2 resulting in irregular expenditure of R30 191 650,12.

Internal control deficiency

Financial and performance management

Management did not review and monitor compliance with applicable laws and regulations. As a result, irregular expenditure was incurred.

Management did not implement controls over reconciling quotations received from suppliers and invoices submitted for payment

Recommendation

It is recommended that:

Management must enhance compliance procedures to ensure compliance with all prescribed laws and regulations.

The accounting officer must investigate the reasons for irregular expenditure and confirm if it was deliberate. The expenditure must be included in the irregular expenditure register

Management must revisit the population for expenditure relating to state events and determine if there are more misstatements and update the register. The workings must be submitted to the AGSA.

Management response

Management agrees with the audit findings. The root cause of the misstatement primarily was because of non-compliance to existing controls by Projects Managers and lack of adequate controls. Upon discovery of the irregularity on the three funerals, management took the following action:

1. Removed the responsible officials (Project Managers) from events management including funerals.



- 2. Instituted a forensic investigation on the three funerals to determine the cause, extent and who is responsible for the irregularity, and it is expected to be completed by the end of July 2019.
- 3. Put in place more controls to ensure segregation of duties and proper approvals.
- 4. Developed costs norms and standards for provision of infrastructure for State, Official and Special Official funerals.
- 5. The business processes were reviewed to ensure the strengthening of controls.

Since the responsible Project Managers were removed from events management and more controls were put in place, there were no discrepancies that were identified on the invoices and quotations, were such exist proper approvals were applied for such deviations.

We are however undertaking to do further investigation on all funerals that were held in the financial year in question and results of which will be communicated with the AGSA.

Name: Mzwandile Sazona Position: Chief Director Date: 2 July 2019

Auditor's conclusion

Management agree with the finding, therefor this matter remains in the management report

These compliance issues will be followed up during the 2019/2020 financial year audit



13. Goods and Services - Contractors - COFF 18

Requirements

Treasury Regulation paragraph 8.1.1 states that "The accounting officer of an institution must ensure that internal procedures and internal control measures are in place for payment approval and processing"

Treasury Regulation paragraph 8.2.1 states that "An official of an institution may not spend or commit public money except with the approval (Either in writing or duly authorised electronic means) of the accounting officer or a properly delegated or authorised officer."

Treasury Regulation 8.2.2 states that "Before approving expenditure or incurring a commitment to spend, the delegated or authorised official must ensure compliance with any limitations or condition attached to the delegation or authorisation."

Nature

During the 2017/18 financial period, the department embarked on a tender process in order to appoint a service provider which would provide services related to state events. The bidders were required to quote prices per item on a specified list of items. The contract period was for 24 months, and explicitly required that prices be fixed for this term (as per terms of reference). Crocia Events, Be Sure Production and Side Production were awarded tenders, and was thus the suppliers for state events during the year under review.

During the audit of Goods and Services (Contractors) and Contract Management we noted the following discrepancies:

- The prices that were charged on the invoice were different from the prices that were quoted on the pricing schedule that was submitted by the supplier during the tender process
- The invoice that was submitted by the supplier for payment purposes included items that were not initially quoted as per pricing schedule (Quotation) which was submitted by the supplier during the tender process;

Invoiced amounts exceed quoted price

We noted the differences below when comparing the invoices with the approved pricing schedule submitted by the supplier. It was also noted that the suppliers submitted amended quotations which had different prices that agreed with the amounts charged as per invoice, however we were not provided with approvals for the change in quoted prices.

Event	Payment Supplier Batch		Difference identified	VAT	TOTAL
		Number	(Rand)	(Rand)	(Rand)
State Funeral for Mama Veronica Sobukwe	Croacia Events	2419110	108 100,00	16 215,00	124 315,00
State Funeral for M Mtshali	Croacia Events	2420349	317 370,00	47 605,50	364 975,50
BRICS Summit	Side Production	2418760	1 170,00	175,5	1 345,50
China State Visit	Side Production	2417704	555 530,00	83 329,50	638 859,50
Ghana State Visit	Side Production	2416023	152 400,00	22 860,00	175 260,00



TOTAL	1 304 755,50	
IOIAL	1 304 /55,50	

Items invoiced but not included on approved quote

Furthermore, it was noted that there was no approval of variation for additional items and amounts that were included on the invoice and paid for, which did not appear on the approved pricing schedule submitted by the supplier, as indicated on the table below. With respect to the state funeral for Mama Veronica Sobukwe, there was an amount of R480 000 approved by the directorgeneral which was taken into consideration. We however noted that there were additional amounts invoiced in excess of this amended approval, which is included in the table below.

		Payment	Difference	VAT	TOTAL
Event	Supplier Batch Number		identified (Rand)	(Rand)	(Rand)
State Funeral for Mama	0 . E .	0440440	4 070 000 70	100 010 00	4 000 000 00
Veronica Sobukwe	Croacia Events	2419110	1 072 088,70	160 813,30	1 232 902,00
State Funeral for M Mtshali	Croacia Events	2420349	46 200,00	6 930,00	53 130,00
BRICS Summit	Side Production	2418760	7 902 240,00	1 185 336,00	9 087 576,00
China State Visit	Side Production	2417704	676 950,00	101 542,50	778 492,50
Ghana State Visit	Side Production	2416023	296 500,00	44 475,00	340 975,00
TOTAL					11 493 075,50

Please refer to Annexure A, B, C, D and E for detailed calculations.

Impact of the finding

Non – compliance with Treasury Regulation paragraph 8.1 and Treasury regulation 8.2 resulting in irregular expenditure of R12 797 831,00.

Understatement of irregular expenditure as disclosed on the annual financial statements.

Internal control deficiency

Financial and performance management

Management did not review and monitor compliance with applicable laws and regulations. As a result, irregular expenditure was incurred.

Management did not implement controls over reconciling quotations received from suppliers and invoices submitted for payment

Recommendation

It is recommended that:

Management must enhance compliance procedures to ensure compliance with all prescribed laws and regulations.

The accounting officer must investigate the reasons for irregular expenditure and confirm if it was deliberate. The expenditure must be included in the irregular expenditure register



Management must revisit the population for expenditure relating to state events and determine if there are more misstatements and update the register. The workings must be submitted to the AGSA.

Management response

Management agrees with the two matters raised herein above, namely (1) that there were line items that were charge at a price that were not on the approved price schedule as per the tender and also, (2) that there were additions to of items that were not on the approved pricing schedule. Please note the following:

- There are items that were in the invoice and also in the approved pricing schedule which AGSA says they were not in the approved pricing schedule. I have highlighted these items on the DPW COMMENT column on each event
- There are items that were in the invoice and in the approved pricing schedule but they would appear in a different name, but still the same item, e.g Heating and Cooling System in the invoice and Airconditioning in the approved pricing schedule
- 3. We tendered for specific sizes of marquees, however on site you establish that due to limitation of space we will require a smaller or bigger marquee. We would not pay for a price of a bigger marquee when we needed a smaller marquee, so in those circumstances we will negotiate a reduced price vice versa. Similarly with flower arrangement we tendered for flower arrangement at specific sites, when on site depending on the nature of the event we might be required to provide follower arrangement on other sites that are larger in size

See detailed comments on the attached spreadsheets on each event. Management is reviewing the business process, structure and controls in events management section. Together with the provisioning section which create an order number we will enhance controls to ensure that order numbers are not created were there are variation between the quotation and the approved price schedule.

Name: Mzwandile Sazona Position: Chief Director: Date: 22 July 2019

Auditor's conclusion

Management agree with the finding, therefore this matter remains in the management report.

These compliance issues will be followed up during the 2019/2020 financial year audit



Goods and Services

14. Goods and Services - Payments not made within 30 days - CoFF PTA 3 and 4, HO 19

Requirements

Section 38(1) (f) of the Public Finance Management Act (PFMA) states that: "The accounting officer for a department must settle all contractual obligations and pay all money owing, including inter-governmental claims, within the prescribed or agreed period;"

Regulation 8.2.3 of the Treasury Regulations states that: "Unless determined otherwise in a contract or other agreement, all payments due to creditors must be settled within 30 days from receipt of an invoice or, in the case of civil claims, from the date of settlement or court judgement."

Instruction Note number 34 of National Treasury dated 30 November 2011 Paragraph 4.1 to 4.7 and 4.11 states that: "The accounting officer's responsibility [in terms of section 38(1) (f)] to settle all contractual obligations and to pay all money owing, including intergovernmental claims, within the prescribed (30 days) or agreed period is hereby re-iterated; within thirty days (30) days from the date of this Instruction Note, all departments are required to have in place systems (processes and procedures) that will enable the tracking of each invoice received from the various service providers; the system referred to in paragraph 4.2 above may either be manual or electronic in nature and such a system must also be able to track progress with the processing of each invoice; at any given time, such a system must be able to provide information related to the date on which an invoice was received, the date on which it was paid and the time period between the date of receipt and the date of payment, if the invoice was indeed paid; the information required in paragraph 4.5 above must be submitted to the National Treasury within seven (7) days after the end of the preceding month in the format prescribed in the enclosed Annexure A; the accuracy of information in paragraph 4.5 must be confirmed by signature of the department's accounting officer prior to its submission to the National Treasury: If accounting officers of national and provincial departments delegate the power to confirm the accuracy of information in paragraph 4.5 to their respective department's chief financial officer or to any other functionary, the accounting officers are not divested of the responsibility concerning the exercising of the delegated power, as provided in section 44(1)(d) of the PFMA."

Nature

During the testing of goods and services the following payments were not made within 30 days from the date of receipt of the invoice.

No.	Batch no	Supplier	Invoice number	Date invoice received by Regional Office	Payment date of invoice	Days	Amount
	AP	Travel with					
1	2414112	Flair	3638808	09/02/2018	12/06/2018	122	53 945,00
	AP	Travel with					
2	2414116	Flair	3586898	05/03/2018	12/06/2018	98	18 160,00
	AP	Phakisaworld	SIN06S200-				
3	2404766	Fleet Solutions	059869	10/04/2017	20/06/2018	437	7 779,05
4	AP 2410771	Phakisaworld Fleet Solutions	SIN07S200- 031631	10/01/2018	20/06/2018	161	7 628,02
	AP	Vodacom PTY					
5	2419144	LTD	B284759546	23/08/2018	28/11/2018	92	2 587,16



No.	Batch no	Supplier	Invoice number	Date invoice received by Regional Office	Payment date of invoice	Days	Amount
	AP	Vodacom PTY					
6	2419135	LTD	B291911747	23/08/2018	28/11/2018	92	6 714,71
	AP	Vodacom PTY					
7	2419135	LTD	B307917474	11/10/2018	28/11/2018	47	1 378,02
	AP						
8	2413854	Konica Minolta	Invoice	06/03/2018	31/05/2018	86	8 289,34
	AP						
9	2413867	Konica Minolta	Invoice	25/02/2018	31/05/2018	126	8 289,34
	AP	Department of Justice and Constitutional					
10	2421473	Development	Various Invoices	13/03/2018	08/02/2019	332	795 448,69
	AP	Department of Justice and					
11	2421469	Constitutional Development	Various Invoices	13/03/2018	08/02/2019	332	280 866,66
11		Development	various irivoices	13/03/2016	00/02/2019	332	
1	TOTAL						1 191 085,99

Impact of the finding

Non-compliance with Section 38(1) (f) of the Public Finance Management Act.

Non-compliance with Regulation 8.2.3 of the Treasury Regulation.

Non-compliance with Paragraph 4.1of Instruction Note 34 of National Treasury.

Internal control deficiency

Leadership

Monitoring controls did not ensure that creditors were paid within the required 30 days of receipt of the invoice.

Financial and Performance Management

The department did not effectively review and monitor compliance with applicable laws and regulations

Management does not regularly monitor the effectives of controls with regards to the receiving, capturing and approval of invoices to ensure payment within 30 days from invoice date.

Sundry payment checklists are prepopulated and incorrectly completed by the relevant officials in SCM or Line function responsibility and Finance management responsibilities

Recommendation

It is recommended that payments be processed in a speedy manner without compromising internal controls.

Management should regularly monitor effectives of controls with regards to the receiving, capturing and approval of invoices to ensure payment within 30 days from invoice date on a sample basis at the regional office to ensure that the controls are effective.



Management should follow up the reasons why the invoices are not paid within 30 days of the receipt of the invoice, then corrective action need to be taken to address the control weaknesses.

Management Response

Pretoria Regional Office

I am in agreement with the finding. The payments concerned where processed way after 30 days.

Responsible line functions will be encouraged to process invoices in time so that they can be settled within 30 days' period.

The official responsible will face consequence management.

Name: Tebogo Phiri

Position: Regional Manager

Date: 3 July 2019

Head Office

We do agree to the findings to the extent that Legal Services Unit did not adhere to the 30 days payment-principle however, we do not agree with the findings on the period of lateness of 332 due to the following reasons:

The two invoices referred to herein were previously initially received and processed by Legal Services Unit during March 2018; however, DPW Finance Unit returned the invoice to Legal Services Unit due to various reasons including irreconcilable figures and the letters of instructions.

Following this query by Finance Section, Legal Services Unit subsequently returned the invoices to Department of Justice Finance Section for necessary corrections.

It is confirmed that the two invoices were only returned by Department of Justice to DPW Legal Services on the 13 December 2018, delays that were never explained to DPW Legal Services.

However, it should be mentioned that the two invoices could not be attended to, on the 13 December 2018 immediately; due to absence of officials, were on vacation leave for December 2018.

These two invoices were only attended in January 2018 by officials of Legal Services Unit upon return from festive vacation and were then presented to Finance Section on 04 February 2019 after due diligence was conducted and finalised by Legal Services on 30 January 2019. **See copy of proof of service of the two invoices** (showing date of receipt from Department of Justice and date of delivery to finance).

The initial amount appearing on payment batch number 2421473 was R795 653.44 (before it was returned to Justice in 2018) and was changed to an amount of R795 448.69 after corrections were made by them. **See the said payment batch**.

Taking into account the December holidays (public holidays), closure of DPW for December 2018, and the officials taking vacation leave until middle January 2019, the two invoices were forwarded to Finance on the 04 February 2019 for payment.



It is the Legal Services Unit's submission that the invoice were processed for payment within a period of more than 30 days, however, we are in disagreement with 332 days as per AGSA findings, hence it is management submission that the degree of lateness is not agreed to, but that there was non-compliance to a lesser degree.

As a corrective measures, the Legal Services Unit had immediately put in place a system in terms which all invoices rejected/returned by Finance Unit to Legal Services Unit, are returned to Department of Justice through a formal letter attaching the relevant invoice and the nature of queries to be addressed. See examples of the said letters and invoice numbers for your easy reference and this method seems to work very well for DPW and Department of Justice Finance Section.

Name: Mr Christopher Makgoba Position: Acting Chief Director

Date: 16 July 2019

Auditor's conclusion

Management responses noted and management agrees with the finding.

The impact on the finding will be non-compliance with Section 38(1)(f) of the Public Finance Management Act and Treasury Regulations 8.2.3

Non-compliance will be reported in final management report and also the audit report.



ANNEXURE B: OTHER IMPORTANT MATTERS

Predetermined Objectives

15. Predetermined objectives: Reason for target not achieved not disclosed in the Annual Performance Report – COFF 09

Requirements

Section 40(a) and (b) of the Public Finance Management Act (PFMA) states that: "The accounting officer for a department must keep full and proper records of the financial affairs of the department, trading entity or constitutional institution in accordance with any prescribed norms and standards; must prepare financial statements for each financial year in accordance with generally recognized accounting practice..."

Section 40(3)(a) of the Public Finance Management Act (PFMA) states that: "The annual report and audited financial statements referred to in subsection (1)(d) must fairly present the state of affairs of the department, trading entity or constitutional institution, its business, its financial results, its performance against predetermined objectives and its financial position as at the end of the financial year concerned...."

Nature

During the audit of performance information relating for the Department of Public Works for the 2018/19 performance cycle, it was noted that the reason for not achieving the set target is not disclosed in the Annual Performance Report.

Programme 4: Property and Construction Industry and Policy research

	Indicator 2:Developed Construction Industry Development Board amendment bill					
No	Target	Actual performance per APR	Comments on deviation			
			Not disclosed			
	CIDB amendment bill submitted to minister for	Proposed draft amendments on chapter	Proposed amendments to CIDB Act and its Regulations require further consideration			
1	gazzeting for public comments.	1 and 2 of the CIDB act of 2000 developed.	Conduct further consultation on the proposed amendments and source additional capacity to undertake research.			

Impact of the finding

Reported performance information may not be valid and accurate.

Internal control deficiency

Financial and performance management

Management did not prepare regular, accurate and complete financial and performance reports that are supported and evidenced by reliable information.

Recommendation



It is recommended that:

Management disclose reasons supported by corroborating evidence for indicators whose targets where not achieved.

Management response

Management agrees with the finding

Name: Sekamotho Mthembu

Position: Director Date: 11 July 2019

Auditor's conclusion

Management response noted, this finding will remain and be included in the management report.



16. Predetermined objectives: Differences between auditor's calculation and the reported result – COFF 4

Requirements

Section 40(a) and (b) of the Public Finance Management Act (PFMA) states that: "The accounting officer for a department must keep full and proper records of the financial affairs of the department, trading entity or constitutional institution in accordance with any prescribed norms and standards; must prepare financial statements for each financial year in accordance with generally recognized accounting practice..."

Section 40(3)(a) of the Public Finance Management Act (PFMA) states that: "The annual report and audited financial statements referred to in subsection (1)(d) must fairly present the state of affairs of the department, trading entity or constitutional institution, its business, its financial results, its performance against predetermined objectives and its financial position as at the end of the financial year concerned...."

Nature

During the audit of performance information relating for the Department of Public Works for the 2018/19 performance cycle, the following differences were noted between the actual reported performance as per the Annual Performance Report and the listing submitted for audit:

Programme 5: Prestige Policy

Indic	Indicator 3:Percentage of movable asset requests provided within 60 days after approval by prestige client						
No	Actual performance per APR	Actual performance per listing	Difference				
1	79%	88%	9%				

Impact of the finding

The reported information as contained in the annual performance report is inaccurately reported.

Internal control deficiency

Financial and performance management

Management did not prepare regular, accurate and complete financial and performance reports that are supported and evidenced by reliable information.

Recommendation

It is recommended that:

The department should implement processes to ensure that actual achievements reported on the quarterly reports and ultimately the annual performance report are accurate, valid and supported by sufficient and appropriate evidence.

Management response

I am not agreement with the finding for the following reason:



The difference in Indicator 3: Percentage of movable asset requests within 60 days after approval by Prestige client can be attributable to the method of calculation, see attached remarks by the Department's Head of Monitoring and Evaluation, in his email dated 31 May 2019:

On the Percentage of movable assets requests provided within 60 days after approval by prestige client – we have broken it down quarterly (see table) and the actual performance is 79% and NOT 81 as this is average of averages. See below:

Quarter	Requests Received	Requests Provided	Percentage Request Provide		
Q1	31	26	83,9		
Q2	21	12	57,1		
Q3	12	12	100,0		
Q4	7	6	85,7		
Total	71	56	79		

Name: Mzwandile Sazona Position: Chief Director: Prestige

Date: 14 June 2019

Auditor's conclusion

Management comment noted and we are not in agreement with the response given.

Our recalculations on the listings provided notes a difference between Annual Performance Report and listings provided.

The recalculated performance as per the auditors have been calculated as follows:

Requests received	Requests provided	Percentage	
43	38	88%	

Therefore, the finding will remain and will be included in the management report.



17. Predetermined objectives: Reported performance information not valid- COFF 11

Requirements

Section 40(1)(a) and (b) of the Public Finance Management Act (PFMA) states that: "The accounting officer for a department must keep full and proper records of the financial affairs of the department, trading entity or constitutional institution in accordance with any prescribed norms and standards; must prepare financial statements for each financial year in accordance with generally recognized accounting practice..."

Section 40(3)(a) of the Public Finance Management Act (PFMA) states that: "The annual report and audited financial statements referred to in subsection (1)(d) must fairly present the state of affairs of the department, trading entity or constitutional institution, its business, its financial results, its performance against predetermined objectives and its financial position as at the end of the financial year concerned...."

Nature

During the audit of performance information relating for the Department of Public Works for the 2018/19 performance cycle, it was noted that the reported achievement is not validated with appropriate supporting evidence. The bill was submitted to minister after year end.

Programme 4: Property and Construction Industry and Policy research

	Indicator 4.1:Developed Public Work Bill						
No	Target	Actual performance per APR	Actual performance per supporting documentation				
	Draft Public Works bill submitted to	Comprehensive Public Works					
	minister for gazetting for public	White Paper review report	Bill submitted to minister-30				
1	comments.	submitted to minister.	April 2019				

Impact of the finding

Reported performance information may not be valid and accurate.

Internal control deficiency

Financial and performance management

Management did not prepare regular, accurate and complete financial and performance reports that are supported and evidenced by reliable information.

Recommendation

It is recommended that:

Management disclose reasons supported by corroborating evidence for indicators whose targets where not achieved.

Management response

Management disagrees with the finding based on the below statements and snapshot of the APR.



The annual target, in terms of the performance indicators (Page 106 and 107) and the technical indicator (Page 178 of the) 2018/19 APP was and reads as follows:

"Draft Public Works Bill submitted to Minister for gazetting for public comment."

Two consecutive meetings were convened with Ministry in March 2018 (Deputy Minister and later with the Minister). The main resolutions from the meetings were that:

- An intermediate deliverable: Diagnostic Review Report to be developed by July 2018 and was approved by the Minister before the end of the 2018/19 financial year; and
- The Policy Branch had to focus on developing a Comprehensive Policy Review Report as the final deliverable for the 2018/19 financial year. This therefore meant that the new focus deviated from the Annual Target stated in the 2018/19 Annual Performance Plan. The target to be reached than for the financial year then became the development of a Comprehensive Public Works White Papers Review Report (see attached as POE for APP4.1).

The Minister informed the Portfolio Committee of the change in focus and undertook to deliver a Comprehensive Policy Review Report as the annual target against KPI 1 of Programme 4, instead of a Public Works Bill as articulated in the 2018/19 APP. Policy Branch reviewed the Project Implementation Plan (PIP), galvanised resources and reported against the 'new' stated deliverables. No changes were effected on the 2018/19 APP. A principle understanding that the Portfolio Committee, as the highest structure for accountability, had been informed and had not raised objections against the changes to the target. The Report was developed and finalised prior to the 31st of March 2018, however is was submitted after the last day of the financial year.

However, for reasons articulated above and substantiated by evidence, there was a change in direction on the instruction of Ministry. The change in the direction was also communicated to the Portfolio Committee for Public Works. The august body endorsed the change; no objections were received from the Portfolio Committee. It is our firm belief and we motivate to AG that, in the context of the change in direction caused by Ministry, the annual target was achieved. The Report developed thus far is acritical part of the value chain towards policy and legislative processes. The Report has been submitted to the Minister for her consideration.

Name: Florence Rabada

Position: Acting DDG: Policy, Research and Regulation

Date: 4 July 2019

Auditor's conclusion

Management response noted. We are not in agreement with the response as there was a change in target in the current year and the change was not disclosed in the Annual Performance Plan and the Annual Performance Report.

Therefore, the finding will remain and will be included in the management report.



18. EPWP - Infrastructure training - COFF 14

Background

The National Youth Service (NYS) Programme was launched in April 2007 following the 2006 State of the Nation Address which called on the need to increase the participation of the youth in service delivery programme. The NYS Programme focuses on capital works and maintenance projects and forms part of the EPWP, a government programme aimed at alleviating poverty and unemployment among the poor in the country.

The Programme is implemented by the National Department of Public Works and provincial departments of public works.

The broad objectives of the Programme as indicated in the Guidelines for the Implementation of the National Youth Programme under EPWP (guidelines) are the following:

- Develop skills, knowledge and abilities of young people to enable them to make meaningful transition to adulthood; and
- Improve employability through opportunities for skills development, work experience and support to gain access to economic and further learning opportunities.

The guidelines also provide for exit interventions which relate to opportunities and pathways for participants after the programme has been completed. Young participants should be aware of the employment; further skills development or entrepreneurial opportunities they could realistically access once they have completed the programme.

The programme should ensure that there is a clear pathway that young people can pursue. In addition, NYS programmes must include a post-service component that actively supports young people to access economic opportunities. Finally, the programme must have begun the process of identifying and concretising these possible opportunities from the planning stages.

The following documents were used in conducting this audit which focussed on the effectiveness, efficiency and economical implementation of the infrastructure training:

- Guidelines for Implementation of the National Youth Service Programme under the Expanded Public Works Programme; and
- PFMA

The focus of the audit was on the following:

- Assess whether training was planned effectively;
- Determine whether the procurement of service providers for classroom training was done according to stipulated requirements;
- Determine whether the implementation of training was done according to the processes outlined in the NYS manual;
- Determine whether the management of beneficiaries/participants post training was done
 effectively and efficiently; and
- Assess the effectiveness of monitoring and reporting of training conducted.

Nature

Briefing and Induction of participants



Paragraph 5.3.1 of the NYS Guidelines states that the purpose of the NYS orientation programme is to provide platform for the broader NYS EPWP programme. It serves to set the stage for the overall learning that will take place.

The briefing and induction conducted at the start of training was not adequate in ensuring that participants clearly understood the process followed regarding training for projects audited in Pretoria and Mthatha regional offices.

The concerns raised by NYS participants and discussed during meetings relates to participants misunderstanding of the process.

Participants were not happy with the process followed during training. In some cases, the participants expected to just focus on the training for the trade they were recruited for without realising the end-to-end process of such work may entail more than their expectations. For example, being skilled in plumbing requires the participants to spend time in digging trenches in preparation for the laying of pipes and in some instances tiling, plastering and painting. The participants regarded this as unrealistic and this came up during an interview with one of the former participants who expressed dissatisfaction with the way training was managed.

The DPW officials responded that although this was explained to participants during orientation, the participants' concerns are unavoidable. It was also noted that some participants dropped out for mainly believing that the work they were doing was not part of their training programme.

The absence of a clearly spelt out orientation manual stipulating that mentoring and coaching of participants preceding trade related training may include additional tasks such as digging trenches resulted to the orientation of participants not being effective and resulting to concerns raised by participants.

• Procurement of service providers for classroom training

In terms of paragraph 7 of Guidelines for the Implementation of the NYS programme, authority to appoint service providers for classroom training was granted to the contractor. However, this was done without ensuring that provisions of section 38 (a) (iii) of PFMA was complied with.

In the Pretoria Regional Office for the Baviaanspoort Prison project, the contractor appointed a service provider for classroom training for an amount of R646 249,98 and this was done without ensuring that a transparent, competitive and cost-effective process was followed, since no other service providers were considered.

However, in the case of Mthatha Regional Office, a transparent, competitive and cost-effective process was followed, since three quotations were considered for the Mthatha Prison project, with the second lowest service provider at R368 299,80 being awarded the contract.

Project plan/Construction Schedule

Paragraph 5.3 of annexure D to the guidelines for the implementation of NYS states that "the employer will ensure that the contractor provides opportunity for the technical training and life skills providers to periodically discuss progress with the participant in terms of a schedule provided by the contractor in the inception project training plan and will be reported on in the monthly operations meetings.



Paragraph 5.4 further states "that the employer shall reach an agreement with the contractor to ensure that the participant is provided with adequate and appropriate support in the work environment to achieve relevant outcomes of the Youth Service/EPWP Programme.

The mentor should be employed specifically for developing NYS beneficiaries, the contractor will indicate the target dates he needs to meet set in consultation with NDPW. This will also be outlined in the project training plan agreed upon in the inception meeting and will be reported on in the monthly operations meetings".

The project training plan/schedule referred to above was not available when requested from the Pretoria and Mthatha Regional Offices for on-site training.

The only project training plans available were specifically for classroom training.

• Management of participants during training

Paragraph 6.2 of the Implementation phase of the guidelines requires that "...once on-site training starts, each participant should be given a logbook (Annexure I). These logbooks should be recorded daily and consistently to ensure that the work of participants is recorded and signed for by supervisors. This is meant to assist participants with a portfolio of evidence for work completed and thus increase their chance of accessing employment and further skills development where they can be taken through a process of Recognition of Prior Learning (RPL)".

The same paragraph referred to above states that "the training provider must constantly monitor and assess the quality of training that participants receive while on site and ensure the smooth running of the project. The work of the participants should be monitored consistently to ensure that they are gaining the intended skills".

It was found that participants were not supplied with logbooks and there was no evidence that these logbooks were monitored by the regional offices during the term of training.

For, example, in Mthatha the log-books referred to could not be provided when requested for audit purposes and the officials indicated that they did not have knowledge of such logbooks.

In Pretoria Regional Office, it was reported that it was difficult to get copies of logbooks from the contractor, but a promise was made that the Pretoria Regional Office would approach the contractor for a copy to confirm that the logbooks referred to were maintained. There was, however, no evidence from the Pretoria Regional Office that completion of logbooks had been done during training.

Monitoring of training

The Mthatha Regional office did not adequately monitor the implementation of training but instead relied on the project managers and the contractor to provide information on aspects related to the trainees. This was due to absence of guidance from the Department, despite monitoring being a requirement in terms of paragraphs 2.3 and 8.1 of the guidelines for implementation of NYS training.

A participant on the project managed by Mthatha Regional Office highlighted that some of the participants including herself were only exposed to practical training in a simulated environment during workshop training. The exposure they received at the project site was not related to the training they signed for which was for plumbing. The absence of logbooks any monitoring report



for the on-site training implies that there is no evidence to justify that the training took place as planned.

The monitoring reports provided by the two Regional Offices are minutes of meetings where training was discussed, but the issues discussed in these meetings related to cases of discipline and not progress and quality of training. There was nothing in the form of a monitoring report by the Regional Offices to disprove the allegations made by the participant, as such reports did not exist.

Similarly, the situation was the same with the Pretoria Regional Office.

Reporting of drop-out participants

Paragraph 8.1 of the guidelines requires that when reporting on the participants exiting the programme the reasons for the drop-out should be stated. Without identifying the reasons for the participants leaving the programme, weaknesses in the programme will not be known and reasons for leaving may not be identified and addressed to avoid recurrence.

The exit reports provided indicated that there were drop-outs during training, but reasons thereof were not stated.

Exit Strategy

Paragraph 1.5 (c) under introduction of the guidelines states that "the programme should ensure that there is a clear pathway that young people can pursue. In addition, NYS programme must include a post-service component that actively supports young people to access economic opportunities. The NYS programme management should include a plan that identifies and concretising these possible opportunities from planning stages.

However, from the NYS Projects audited there was no clear plan as to how the participants would be assisted after training. As a result, once the participants had exited the programme, there was no follow-up or strategy to assist them.

The workshop which is used as an exit strategy only comes at the end of training where stakeholders are invited to be part of certification. The participants are, however, provided with a tool box at the end of practical on-site training. Furthermore, the exit strategy is not funded and therefore does not have funds to explore means to assist participants for further opportunities.

Tracking of participants to assist them in finding opportunities was last done in 2012. This was partly due to lack of funds, since the exit strategy was not funded.

From the reports provided by the Department, the participants' absorption rates for the 2016/17 and 2017/18 financial years was low at 3,92% and 13,47 respectively as indicated in the table below:

The number of participants that exited the programme and the number absorbed						
Financial year						
2016/17	1 425	56	3,92			
2017/18	1 062	143	13,47			

The above picture raises a question of whether the level of skills provided through skills training under EPWP, matches what the labour market demands. This view does not disregard the unfortunate high rate of unemployment in the country.



Impact of the finding

Inadequate communication during recruitment and briefing sessions to ensure that participants have a clear understanding of the process followed during training.

Inadequate measures to ensure that contractors comply with the principle of transparency, economy and effectiveness when procuring services of service providers for classroom training.

Absence of standard operating procedures (SOP) to guide regional offices on the implementation of infrastructure training including monitoring to ensure quality and effective training.

Unclear pathway that participants can pursue after training and lack of involvement of the Exit Strategy unit from the planning stage of training.

Non-availability of funding for the implementation of the exit programme

Recommendations

It is recommended that:

Challenges experienced by various regional offices during training should be consolidated, with a view to developing an adequate communication strategy during recruitment and briefing sessions.

Awareness should be created to the contractors for ensuring that they comply with the principle of transparency, competiveness, and cost-effectiveness when procuring service providers for classroom training.

The Standard Operating Procedures should be developed to ensure that there is a clear understanding of the process followed when implementing infrastructure training and also to ensure consistency in the management of infrastructure training.

The Exit Strategy should provide a clear pathway for the benefit of participants and the EPWP should also consider involving relevant stakeholders from the planning stage of the training process for effective absorption of participants after training.

The Department of Public Works should consider setting aside funding to support the implementation of the Exit Strategy to ensure its effectiveness. This should also include ensuring that an appropriate structure is created to ensure that the necessary support is provided to the participants.

Management and Auditors response

Management comment on root causes: The comment on the root causes are as follows:

 In terms of communication during induction on training processes, management is of the view that there is adequate communication during recruitment and briefing sessions on the training process. This is evidenced by the fact that most of the learners recruited complete their training. A few learners are disgruntled and have the wrong attitude towards training and performing tasks on site.

Auditor's response



Your response is noted. However, what transpired as per minutes provided for audit purposes points to a situation that demands attention because of the following:

- In the Mthatha Regional Office as indicated in paragraph 4 of the minutes dated 18 October 2018 of the meeting held by the contractor, participants and EPWP officials the purpose of the meeting was to enlighten the learners on contract. Based on this it can be concluded that there were certain aspects of the contract that had not been adequately explained to the participants before the commencement of the contract.
- In the Pretoria regional Office, the minutes of the Project Steering Committee (PSC) held on 17 October 2018 in paragraph 4.1 under "Training progress and challenges" indicate that training was progressing well, however, after consultations with the learners, there were challenges to be tabled before the PSC. Under "resolutions" it is stated that the collected list of challenges raised by the learners was to be tabled at the next PSC meeting on 28 November 2018. The fact that there was a list to be collected for discussion indicates that this is not a problem confined to just a few disgruntled individuals. The matter relating to challenges raised by the learners can therefore not just be seen as a matter that affects a few disgruntled learners. The finding will therefore be included in the management report.
- 2. On the issue of inadequate measures to ensure that contractors comply with the principle of transparency, economy and effectiveness when procuring services of service providers for classroom training, management agrees with the root cause identified. The Bill of Quantities will be modified to have a clause on how service providers for training should be procured to ensure fairness. The contractors will be monitored to ensure fairness in this regard.

Auditor's response

Your response is noted. The finding will be included in the management report.

3. Regarding the root cause of absence of standard operating procedures (SOP) to guide regional offices on the implementation of infrastructure training including monitoring to ensure quality and effective training, management disagrees with the finding. The National Youth Service guidelines act a Standard Operating Procedure (SOP) on training and provide guidance on how training should be conducted. What needs to improve is the monitoring of training as stipulated in the NYS guidelines. A directive will be given to NYS managers to ensure that they monitor training and provide learners with log books to ensure that the training provide on-site is documented.

Auditor's response

Your response and the remedial measure are noted. However, the finding will therefore be included in the management report.

4. On the issue of unclear pathway that participants can pursue after training and lack of involvement of the Exit Strategy unit from the planning stage of training, management does not agree with the notion that the path ways post training are not clear. The NYS guidelines define three possible pathways on exit as follows: absorption by the contractor, creation of small business by participants and further training of the participants. Management agrees with the aspect of the root cause that the exit unit is not involved in planning of projects.

Auditor's response



Your response is noted. The part of the finding indicating that "there is no clear plan as to how the participants would be assisted after training" will be taken out. The part that also refers to lack of funding will be taken out. However, the part that state that "once the participants had exited the programme, there was no follow-up" and "there was no tracking of participants to assist them in finding opportunities" will be included in the management report. The root cause that the Exit unit is not involved in the planning of projects will be included in the management report.

Lastly, the part stating that participants' absorption rate for 2016/17 and 2017/18 was low will also be included in the management report. The finding will be included in the management but will reflect the changes referred to above.

5. On the root cause of non-availability of funding for the implementation of the exit programme. Management does not agree with the root cause of lack of availability of funds. The exit strategy is dependent on the collaboration of external stakeholders like Contractors and Training institutions that the Department cannot dictate to. In order to improve the exit strategy implementation, there is need for more engagement of stakeholders.

Auditor's response

Your response and further discussions with the Chief Director responsible for NYS Infrastructure Training on the funding issue are noted. The root cause relating to funding will therefore be taken out.

Management comment on recommendations: The comment on the recommendations are as follows:

1. On the issue of consolidation of challenges on training and improvement of communication during recruitment and briefing sessions on training issues, Management is in agreement with the recommendation.

Auditor's response

Your response is noted and the recommendation will be included in the management report.

2. Management is in agreement that awareness should be created to the contractors for ensuring that they comply with the principle of transparency, competiveness, and costeffectiveness when procuring service providers for classroom training. This will be done by amending the clause in the Bill of Quantities on training that is part of the contractor's contract.

Auditor' response

Your response is noted and the recommendation will be included in the management report.

3. Management is not in agreement with the recommendation that Standard Operating Procedures should be developed to ensure that there is a clear understanding of the process followed when implementing infrastructure training and also to ensure consistency in the management of infrastructure training. This is because these guidelines already exit in the form of the NYS guidelines. Awareness and compliance to the NYS guidelines will be improved through awareness workshops and monitoring.

Auditor's response



Your response is noted. As indicated under root causes the guidelines referred to do not provide a step by step process required to ensure efficiency, quality output and uniformity of performance. For, example when monitoring training, the guidelines do not indicate a process to be followed and as a result there is a risk that critical issues pertaining to the quality and effectiveness of training may not be covered during monitoring. Similarly, when identifying a suitable infrastructure project for training the process followed is not stated. The recommendation will therefore be included in the management report.

4. Management does agree with the recommendation that the Exit Strategy pathway should be developed because this has been developed and is contained in the NYS guidelines. Management agrees with the recommendation that the NYS Exit unit should involve stakeholders in the planning of projects to improve exit.

Auditor's response

Your response is noted. The recommendation relating to the development of an exit strategy should be developed will be taken out. The recommendation that the NYS Exit Unit should involve stakeholders in the planning of projects to improve exit will be included in the management report.

5. Management does not agree with recommendation of setting aside funding for exit because funding for the Exit unit is available rather what is required is the engagement of more external stakeholders to get their buy in and collaboration to improve effectiveness of exit.

Auditor's response

Your response is noted and the recommendation will not be included in the management report.

Remedial action:

Refliedal action.		
What actions will be taken: The remedial actions that will be	Actions to be	Actions to
undertaken are as follows:	undertaken by:	be
Better communication to participants during	Ignatius Ariyo,	undertaken
recruitment and briefing sessions will be done through	Chief Director:	by 28 th
development of communication materials like	EPWP	February
brochures.	Infrastructure	2020.
Better monitoring of training will be done by	Sector	
conducting site visits and providing learners with log		
books.		
3. The Bills of Quantities on training will be modified to		
ensure that there is a clause that specifies that the		
contractor must follow a fair process in the		
appointment of contractors.		
4. The Exit unit will engage more stakeholders especially		
during planning and initial stages of projects to		
improve on implementation of Exit strategies.		
Auditor's response		



As indicated in the auditors' response above, a paragraph	
detailing all aspects that has been included in the	
management report is attached.	





Commitments

19. Commitments - Understatement - COFF 17

Requirements

Public Finance Management Act section 38(1)(a)(i) states that: "The accounting officer for a department, trading entity or constitutional institution must ensure that that department, trading entity or constitutional institution has and maintain effective, efficient and transparent systems of financial and risk management and internal control".

Chapter 14, Paragraph 64 of Modified Cash Standard states that "A department shall separately disclose its commitments for current expenditure and capital expenditure at the reporting date. In disclosing the commitments, the department shall differentiate between the following: a) Approved and contracted; and b) Approved but not yet contracted."

Nature

During the Audit of Commitments, we noted that the tenders included in the table below were awarded in the current financial period, however we could not trace them to the commitment schedule.

We were unable to determine the amount of expenditure to date as per the contracts awarded, however we confirmed that none of these contracts was expired as at 31 March 2019, and thus should have been included on the commitments disclosure in the annual financial statements.



No.	Tender No	Award Date as per the appointment letter	Expiry Date	Supplier Name	Project Description	Tender Amount "R"	Management Comments
				Bisky Engineering & Associates, Ebamina			Do not Agree with finding, as this is a rate based on tender once a need is identified an order will be
				Trading (Pty) Ltd t/a			captured as required from the Cost Centre and a
				Inkanyiso Consulting,			commitment will be registered accordingly.
				LTM Consulting	Panel of consultants to provide		OR-061515 for supplier name LTM Consulting
				Solution (Pty) Ltd and	mentorship services on the EPWP		Solution amounting to R106 3116.12 was reported on
	11547/004	1- 4- 40	40.0 440	CA Petersen Buildng	Vuk'Uphile Learnership Programme	As per rates	the LOGIS Commitment report for 31 March 2019
1	HP17/021	17-Apr-18	16-Oct-19	Consultant CC	for a period of 18 months	tendered	P47/RR083
					Provision of Technical Support to Provincial Departments ans		Do not Agree with finding , The contract was awarded to Naidu and SMEC JV. OR-061693 for
					Municipalities implementing EPWP		Naidu Consulting was reported on the LOGIS
2	HP17/005	17-May-18	15-Dec-22	NS Joint Venture	Infrastructure Sector: Cluster 3	22 671 048,55	Commitments report for 31 March 2019 P38/RR083
				Institute For	Development of the 5 year strategic	,	Agree with the finding, The tender register that was
				Perfomance	plan and Annual Performance Plans		used to complete the commitment listing was yet to
3	HP18/006GS	29-Oct-18	Not indicated	Management	for DPW and the PMTE	3 135 337,00	be updated hence the omission
							Agree with the finding, The tender register that was
4	HP18/007GS	45 0-4 40	20 Dec 24	MIE	Procurement of database security	4 470 000 07	used to complete the commitment listing was yet to
4	HP18/00/GS	15-Oct-18	30-Dec-21	IVIIE	screening services Provision of Training of contractors	1 470 098,27	be updated hence the omission
					and supervisors in NQF 4		
					Supervision of Construction		
					processes (ID49053) on the EPWP		
					Vuk'uphile learnership programme		Do not Agree with finding, as OR-062203 Imbawula
				Imbawula Civil	for Sekhukhune District		Civil Projects (PTY)LTD was reported on the LOGIS
5	HP18/003GS	17-Oct-18	30-Dec-21	Projects (PTY)LTD	Municipality.	1 647 794,75	Commitment report for 31 March 2019 P33/RR083
					Provision of Training of contractors		
					and supervisors in NQF 4 Supervision of Construction		
					processes (ID49053) on the EPWP		Agree with the finding, The tender register that was
				Imbawula Civil	Vuk'uphile learnership programme		used to complete the commitment listing was yet to
6	HP18/002GS	16-Oct-18	30-Dec-21	Projects (PTY)LTD	for Vhembe District Municipality.	706 197,75	be updated hence the omission
				, ,	Provision of mentorship services on	,	
					the EPWP Vuk'Uphile Learnership		
					Programme for Mathajabeng		D
					Municipality (Panel nomination		Do not Agree with finding, OR- 062283, for CA
	H18/010AI			CA Petersen Building	HP17/020 on the EPWP Vuk' Uphile Learnership Programme for		Peterson Building Consultant CC was reported on the LOGIS Commitment report for 31 March 2019
7	HP17/020	05-Mar-19	05-Mar-20	Consultant CC	Polokwane Municipality	1 141 753,70	P33/RR083
	111/020	JJ IVIGI 10	JJ Mai 20	Consultant CO	1 Sistinatio Mariloipanty		1.00/11/1000

No	Tender No	Award Date as per the appointment letter	Expiry Date	Supplier Name	Project Description	Tender Amount "R"	Management Comments
8	HP18/009GS	29-Mar-19	03-Apr-22	NS Joint Venture	Provision of technical support to Provincial Department and Municipalities implementing EPWP Infrastructure Sector, Cluster 2: EC,FS and WC - 36 months	20 994 337,47	Agree with the finding, The tender register that was used to complete the commitment listing was yet to be updated hence the omission
	TOTAL					51 766 567.49	



Impact of the finding

This results in understatement of the commitments disclosed in the annual financial statements of an amount of R 51 766 567,49

Internal control deficiency

Financial and performance management

Management did not implement controls over daily and monthly processing and reconciling of transactions to ensure that all tenders that are awarded in the current year are included in the commitment schedule at the correct commitment amount, therefore resulting in the understatement of commitments.

Recommendation

It is recommended that:

Management must revisit the population of Commitments, calculate the correct commitment amount as at 31 March 2019 to be disclosed, and also determine if there are more Commitments that have not been included in the Commitment Schedule.

Thereafter the listing and the disclosure note should be updated with relevant information.

The updated listing and the updated Annual Financial Statements must be submitted to the Auditor General South Africa.

Management response:

Management agree that from the tender register 4 commitments were omitted after reviewing the update register. The omitted commitments amounts to R26 305 970.49. kindly see management response on pages to 4 to 5 (above table)

Name: Aaron Mazibuko Position: Chief Director Date: 8 July 2019

Auditor's conclusion

Management comment noted.

The revised commitment schedule was re-audited and no similar finding were identified, however the finding remains in the management report



20. Commitments – Duplication of Purchase Orders in the Commitments Schedule- COFF 13

Requirements

Public Finance Management Act section 38(1)(a)(i) states that: "The accounting officer for a department, trading entity or constitutional institution must ensure that that department, trading entity or constitutional institution has and maintain effective, efficient and transparent systems of financial and risk management and internal control".

Chapter 4, Paragraph 11 of Modified Cash Standard states that: "Financial statements shall present fairly the financial position, financial performance and cash flows of a department. Fair presentation requires the faithful representation of the effects of transactions, other events and conditions in accordance with the definitions and recognition criteria for assets, liabilities, revenue and expenses set out in the Standard. The application of the Standard with additional disclosures when necessary is presumed to result in financial statements that achieve fair presentation."

Nature

During the audit of Commitments, we noted that the below purchase orders were duplicated on the commitments schedule used to compile the disclosure note:

No.	Service Provider	Batch Order Payment number	Remaining Commitments	Auditors Recalculation	Differences
1	Brandbase IT and Printing Solution	OR-062280	80 000,00	-	80 000,00
2	C A Petersen Building	OR-056940	3 681 163,92	-	3 681 163,92
TOTAL			3 761 163,92	•	3 761 163,92

Impact of the finding

Overstatement of Commitments recorded in the financial statements by R3 761 163,92

Internal control deficiency

Financial and performance management

Management did not implement controls over daily and monthly processing and reconciling of transactions to ensure that no duplications occur in the Commitment Schedule, as a result, Commitments Notes disclosed in the financial statement has been overstated by R3 761 163,92

Recommendation

It is recommended that:

Management must revisit the population of Commitments and determine if there are more misstatements and thereafter update the listing and the disclosure note. The updated listing and the updated Annual Financial Statements must be submitted to the Auditor General South Africa.

Management response

I am in agreement with the finding, it was an oversight; the department revisited the entire population and performed all tests to ensure completeness of commitments and the total overstated



transactions amounts to R 10 818 281.40. The financial statements (Word and Excel) updated accordingly, See Annexure A.

Name: Azwihangwisi Negota

Position: Director Date: 27 June 2019

Auditor's conclusion

Management comment noted.

The revised commitment schedule was re-audited and no similar finding were identified, however the finding remains in the management report



Goods and Services

20. Travel and Subsistence: Non-compliance with the Travel and Subsistence Directive (Policy Advisor's Travel) - COFF 23

Requirements

Public Finance Management Act (PFMA) section 38(1)(a) states: "The accounting officer for a department trading entity or constitutional institution must ensure that that department trading entity or constitutional institution has and maintains effective efficient and transparent systems of financial and risk management and internal control."

Paragraph 24.1 (2) and (4) of the Travel and Subsistence Directive Number P&L/2013/09 states: "Officials accompanying the Minister or Deputy Minister on international flights may no longer travel in the same class as both the minister or the Deputy Minister" and "Travelling in a more expensive class requires a detailed motivation and written approval from the Minister or in instances where no other class of travel is available from the CD: SCM"

Nature

While auditing Travel and Subsistence Expenditure it was identified that payments were made for international travel using business class for Dr. J Lewis (Policy Advisor). On further perusal of the payment batch it was noted that a memorandum requesting for ministerial authorization for officials to accompany the Minister on an official trip to Havana, Cuba from 28 March to 08 April 2018 was attached. The memorandum stated the classes that were going to be used by the officials accompanying the Minister together with the financial implications thereof, and was approved by the S Vukela (Director General) and Mr. TW Nxesi (Minister) on 27 March 2018.

However, no motivation was made stating the reasons why the officials were travelling in business class as required by the Travel and Subsistence Directive.

No	Supplier name Date of trip		Payment Date	Batch Number	Amount "R"	
1	Travel with flair	29-Mar-18	17-Apr-18	2412386	120 459,29	

Impact of the finding

This results in non – compliance with the Travel and Subsistence Directive approved by the Accounting Officer

Internal control deficiency

Financial and performance management

Management did not review and monitor compliance with applicable laws and regulations

Management did not review and monitor compliance with the Travel and Subsistence Directive which has resulted in non – compliance with internal policies.

Recommendation

It is recommended that:

Management must ensure that they implement effective controls to ensure that officials of the department comply with internal policies



Management must ensure that remedial steps are taken against the officials that do not comply with internal policies of the department.

Management response

Management is not in agreement with the finding as the National Travel Policy Framework state that flight exceeding 5 hours business class ticket may be purchased for, refer to (Annexure A paragraph 12.2.1.3) (C)

The approved Departmental policy on Domestic and international travel and subsistence 2018 states that that flight exceeding 5 hours business class ticket may be purchased for, refer to (Annexure B paragraph 13.2.1.3) (e) and it accommodate the Special Adviser to the Minister.

Name: E Kruger Position: Director Date: 17 July 2019

Auditor's conclusion

Managements comments are noted, but the finding still remains due to the following reasons:

The policy as mentioned by management was approved on 17/07/2018 and yet the international travel occurred on 19/03/2018. Hence the old policy was still applicable when it comes to support staff only travelling in economy and not business class.

The National Department of Public Works was audited against their own Substance and Travel policy and not the National Travel Policy Framework. Furthermore, The National Travel Policy Framework was established to set the minimum standards for Institutions to compile their own policies, therefore the reference to the National Travel Policy Framework is not applicable.



22. Goods and Services: Misclassification of Travel Agency Fees - COFF 21

Requirements

Public Finance Management Act (PFMA) section 38(1)(a) states: "The accounting officer for a department trading entity or constitutional institution must ensure that that department trading entity or constitutional institution has and maintains effective efficient and transparent systems of financial and risk management and internal control."

Classification circular 4 of 2005/06: Adjustments to the Standard Chart of Accounts (SCOA) states: "The non-posting level item previously known as "Personnel Agency" fees (segment number 1059888) has been changed to "Agency fees" to provide for other types of agency fees. An additional account has been created for the monthly and/or annual fees paid to travel agencies in connection with the services rendered to a department. The item "Travel agency fees" has been added under the non-posting level item "Agency fees".

Standard Chard of Account (SCOA) defines Travel Agency Fees as follows: "Cost incurred by departments for services rendered by a Travel Agency for the administration and management of travel arrangements of employees. It is important to note that any transaction relating to administration fee payable to a service provider is excluded from the scope of the agency fee account. Important: Fees payable to a car rental service provider in respect of traffic fines should not form part of departmental expenditure, but should be recovered from the employee receiving the traffic fine."

Nature

The department appointed Travel with Flair to facilitate travel and accommodation and related expenditure by officials, other defined individuals and groups.

During the audit of goods and services (Travel and Subsistence and Venues and Facilities) we noted that the agency fees that the department paid to the travel agency were expensed to the travel & subsistence and venues & facilities line items instead of to travel agency fees, which is contradictory to the requirements of Classification circular 4 of 2005/06.

• Travel and Subsistence Expenditure

	Batch No: 2412386									
No	Date	Description	Invoice No.	Supplier	Actual Allocation as per GL	Correct SCoA allocation	Amount			
		Travel		Travel With	T&S Dom:Air	Travel Agency				
1	16-Mar-18	Management Fee	3659007	Flair	Transport	fees	165,00			
		Travel		Travel With	T&S Dom:Air	Travel Agency				
2	31-Mar-18	Management Fee	3681134	Flair	Transport	fees	195,00			
		Travel		Travel With	T&S Dom:Air	Travel Agency				
3	16-Mar-18	Management Fee	3658783	Flair	Transport	fees	165,00			
		Travel		Travel With	T&S Dom:Air	Travel Agency				
4	29-Mar-18	Management Fee	3678302	Flair	Transport	fees	195,00			
		Travel		Travel With	T&S Dom:Air	Travel Agency				
5	29-Mar-18	Management Fee	3677424	Flair	Transport	fees	165,00			
				Batch No:2412	2666					
No	Date	Description	Invoice No.	Supplier	Actual Allocation as per GL	Correct SCoA allocation	Amount			
			Hof	Travel	T&S Dom: Car	Travel Agency				
1	27-Mar-18	Service Fees	0199300	Adventures	Rental	fees	66,14			
			Hof	Travel	T&S Dom: Car	Travel Agency				
2	22-Mar-18	Service Fees	0199142	Adventures	Rental	fees	66,14			



1 1	İ	Ī	Luct	l Tanzal	TO C Dame Con	Traval Aganav	
3	28-Mar-18	Service Fees	Hof 0198746	Travel Adventures	T&S Dom: Car Rental	Travel Agency fees	66,14
	20 14141 10	OCIVIOC I CCS	Hof	Travel	T&S Dom: Car	Travel Agency	00,14
4	28-Mar-18	Service Fees	0198825	Adventures	Rental	fees	66,14
			Hof	Travel	T&S Dom :Car	Travel Agency	-
5	29-Mar-18	Service Fees	0199017	Adventures	Rental	fees	66,14
			Hof	Travel	T&S Dom: Car	Travel Agency	00.44
6	28-Mar-18	Service Fees	0198749	Adventures	Rental T&S Dom: Car	fees	66,14
7	28-Mar-18	Service Fees	Hof 0198749	Travel Adventures	Rental	Travel Agency fees	66,14
	20-IVIAI-10	Service rees	0190749	Batch No: 241		1662	00,14
		Ι	Invoice	Batch No. 241	Actual Allocation	Correct SCoA	
No	Date	Description	No.	Supplier	as per GL	allocation	Amount
		Travel		Travel With	T&S Dom:	Travel Agency	
1	20-Mar-18	Management Fee	3662260	Flair Travel With	Accommodation	fees	160,00
2	20-Mar-18	Travel Management Fee	3662308	Flair	T&S Dom: Accommodation	Travel Agency fees	160,00
	20-IVIAI-10	Travel	3002300	Travel With	T&S Dom:	Travel Agency	100,00
3	31-Mar-18	Management Fee	3679952	Flair	Accommodation	fees	160,00
		Travel		Travel With	T&S Dom:	Travel Agency	,
4	31-Mar-18	Management Fee	3679726	Flair	Accommodation	fees	160,00
		Travel		Travel With	T&S Dom:	Travel Agency	
5	31-Mar-18	Management Fee	3679742	Flair	Accommodation	fees	160,00
				Batch No: 241	2476		
No	Date	Description	Invoice	Supplier	Actual Allocation	Correct SCoA	Amount
NO	Date	Description	No.	Supplier	as per GL	allocation	Amount
1	27-Feb -18	Travel Management Fee	3626184	Travel With Flair	T&S: Air Transport	Travel Agency fees	165,00
		Travel		Travel With		Travel Agency	
2	02-Mar-18	Management Fee	3633572	Flair	T&S: Air Transport	fees	165,00
2	10 Mor 10	Travel	2649464	Travel With	TOC. Air Transport	Travel Agency	165.00
3	12-Mar-18	Management Fee Travel	3648461	Flair Travel With	T&S: Air Transport	fees Travel Agency	165,00
4	29-Mar-18	Management Fee	3678305	Flair	T&S: Air Transport	fees	195,00
	20 10101 10	Travel	0070000	Travel With	Tab. 7th Transport	Travel Agency	100,00
5	19-Mar-18	Management Fee	3661564	Flair	T&S: Air Transport	fees	150,00
				Batch No: 241	8534		
No	Doto	Description	Invoice	Supplier	Actual Allocation	Correct SCoA	Amount
No	Date	Description	No.	Supplier	as per GL	allocation	Amount
		Travel		Travel With		Travel Agency	
1	13-Sep-18	Management Fee	3955009	Flair	T&S: Air Transport	fees	166,45
	45.0-4.40	Travel	4040005	Travel With	T0.0: Air Transact	Travel Agency	405.00
2	15-Oct-18	Management Fee Travel	4019885	Flair Travel With	T&S: Air Transport	fees Travel Agency	195,00
3	12-Oct-18	Management Fee	4017680	Flair	T&S: Air Transport	fees	166,45
	12 001-10	Travel	+017000	Travel With	Tao. 7 iii Transport	Travel Agency	100,40
4	10-Oct-18	Management Fee	4009979	Flair	T&S: Air Transport	fees	166,45
		Travel		Travel With	22.2	Travel Agency	,
5	12-Oct-18	Management Fee	4017406	Flair	T&S: Air Transport	fees	166,45
		Travel		Travel With		Travel Agency	
6	09-Oct-18	Management Fee	4007751	Flair	T&S: Air Transport	fees	166,45
							4 015,23

Venues and Facilities Expenditure

Batch No: 2418856								
No	No Date Description Invo		Invoice No.	Supplier	Actual Allocation as per GL	Correct SCoA allocation	Amount	
1	13-Feb-18	Travel Agency Fees	197988	Travel Adventures	Venue and Facilities	Travel Agency fees	2 718,97	
ı	19-160-10	FEE2	131300	Auventules	Facilities	1669	2710,97	



	31-Oct-17	Travel Agency Fees	196957	Travel Adventures	Venue and Facilities	Travel Agency fees	276 14
2	31-001-17		190957				276,14
_	24 4 47	Travel Agency	404007	Travel	Venue and	Travel Agency	400.40
3	31-Aug-17	Fees	191037	Adventures	Facilities	fees	423,43
١.	0.4 50 .4 7	Travel Agency	404070	Travel	Venue and	Travel Agency	070.04
4	21-Dec-17	Fees	194372	Adventures	Facilities	fees	370,94
				Batch No: 24158	347		
No	Date	Description	Invoice No.	Supplier	Actual Allocation as per GL	Correct SCoA allocation	Amount
		Travel Agency			Venue and	Travel Agency	
1	05-Jul-17	Fees	3826848	Travel With Flair	Facilities	fees	50 919,77
				Batch No: 24195	576	<u> </u>	
No	Date	Description	Invoice No.	Supplier	Actual Allocation as per GL	Correct SCoA allocation	Amount
		Travel Agency			Venue and	Travel Agency	
1	20-Nov-18	Fees	4094806	Travel With Flair	Facilities	fees	4 460,69
		Travel Agency			Venue and	Travel Agency	,
2	15-Nov-18	Fees	4085537	Travel With Flair	Facilities	fees	9 945,42
		Travel Agency			Venue and	Travel Agency	,
3	19-Nov-18	Fees	4092972	Travel With Flair	Facilities	fees	58 067,04
Total	1						127 182,40

Impact of the finding

The incorrect classification has resulted in the overstatement of T&S Dom: Accommodation, T&S Dom: Air Transport, T&S Dom: Car Rental, T&S: Air Transport, Venue and Facilities and an understatement of Travel Agency Fees as per the table above.

Internal control deficiency

Financial and performance management

Daily and monthly reconciliations not performed

Inadequate reviews were performed prior to processing payments to ensure service fees and management fees expenditure for the travel management and accommodation agency is posted to the correct account.

Management has not implemented an effective reconciliation process to prevent and/or detect expenditure incorrectly classification.

Recommendation

It is recommended that:

Implement all new and/or updated regulations circulars practice notes and acts and change internal policies accordingly.

Adequate reviews are performed on transactions prior to making payments to ensure that all transactions are correctly allocated on the system.

Management should revisit the total population to identify the extent of the incorrect classification which includes the comparative figure for the prior year.

Provide the auditors with all adjustments processed for inspection.



Management response

We agree with the AG findings. We have agreed further with the AG that this finding has had no impact on the economic classification disclosed in the AFS. We in addition agreed with the AG that this finding will fall under errors to be corrected in the next financial and that there is no need to make adjustments in the current year AFS.

We have implemented the recommended SCOA classification and the service fees are now being correctly classified.

Name: Mbuyi Dondashe Position: Director: Man Acc

Date: 16 July 2019

Auditor's conclusion

Management agrees with the finding and the issue will be reported in the management report

R127 182,40 will be transferred to over and unders document as the amount will not be adjusted by the department and have no effect on the statement of performance.

This issue will be followed up during the 2019/2020 financial year audit to confirm that the correct allocation is used for service fees.



23. Legal fees paid to the State Attorney: Non-compliance and resultant irregular expenditure – COFF 25

Nature

1. The State Attorney and client departments/entities - Agent vs. Principal

The Modified Cash Standard, Chapter 16: Accounting by principals and agents (effective 1 April 2018) contains the following provisions:

"Definitions

.06 The following terms are used in this Chapter with the meanings specified:

An agent is an entity that has been directed by another entity (a principal), through a binding arrangement, to undertake transactions with third parties on behalf of the principal and for the benefit of the principal.

A principal is an entity that directs another entity (an agent), through a binding arrangement, to undertake transactions with third parties on its behalf and for its own benefit.

A principal-agent arrangement results from a binding arrangement in which one entity (an agent), undertakes transactions with third parties on behalf, and for the benefit of, another entity (the principal)."

- ".10 When a department directs another entity to undertake an activity on its behalf, it must consider whether it is a party to a principal-agent arrangement. The definition of a principal-agent arrangement refers to an entity acting on behalf of another entity in relation to transactions with third parties. In the absence of transactions with third parties, the arrangement is not a principal-agent arrangement, and the entity then acts in another capacity rather than as an agent. This type of assessment may be particularly relevant to the following two scenarios that are often encountered in the public sector:
- (a) Departments are often asked to collect money from public entities or other agencies and to subsequently deposit the money into the relevant revenue fund. In these arrangements, although the departments seemingly undertake activities on behalf of the revenue fund, there is no specific direction given by the revenue fund in relation to the transactions with third parties. As a result, such arrangements may not meet the definition of a principal-agent arrangement
- (b) The structure and operation of the public sector means that entities frequently control other entities. Although these control relationships mean that the controlling entity is able to direct the activities of an entity so that it benefits from those activities, these relationships by themselves do not indicate the existence of a principal-agent arrangement. Only where a controlling entity specifically directs a controlled entity to undertake transactions with third parties for its benefit will a principal-agent arrangement exist. In control relationships, it is possible for one or more principal-agent arrangements to exist within the context of a control relationship.
- .11 "Transactions with third parties" in the context of this Chapter includes the execution of a specific transaction with a third party, e.g. a sale or purchase transaction, but it also includes interactions with third parties, e.g. when an agent is able to negotiate with third parties on the principal's behalf. The nature of the transactions with third parties is linked to the type of activities carried out by the agent in accordance with the binding arrangement. These activities could include the agent transacting with third parties for the procurement or disposal of resources, or the receipt of resources from a third party on behalf of the principal."



"Identifying whether an entity is a principal or an agent

- .17 When a department is party to a principal-agent arrangement, it shall assess whether it is the principal or the agent in accounting for revenue, expenses, assets and/or liabilities that result from transactions with third parties undertaken in terms of the arrangement. The assessment of whether a department is a principal or an agent requires the department to assess whether the transactions it undertakes with third parties are for the benefit of another entity or for its own benefit."
- ".25 When a department in a principal-agent arrangement concludes that it undertakes transactions with third parties for the benefit of another entity, then it is the agent. If the department concludes that it is not the agent, then it is the principal in the transactions.
- .26 A department is an agent when, in relation to transactions with third parties, all three of the following criteria are present, except as outlined in paragraph .27:
- (a) It does not have the power to determine the significant terms and conditions of the transaction.
- (b) It does not have the ability to use all, or substantially all, of the resources that result from the transaction for its own benefit.
- (c) It is not exposed to variability in the results of the transaction."
- ".29 All three of the criteria in paragraph .26 must be present for a department to be an agent. There may however be instances when legislation or equivalent grants powers to an entity to determine the terms and conditions of particular transactions. This is particularly the case where an entity acts in a regulatory capacity or as an enforcement agency. Where these powers are granted to entities, the criteria in paragraph .26(a) may not be a useful determinant in assessing whether an entity is an agent or a principal. In these instances, the criteria in paragraph .26(b) and (c) are more relevant because even though these entities may have the power to determine the significant terms and conditions, they are often not able to use all or substantially all of the resources that result from the transaction, nor are they exposed to variability in the results of the transactions. There may be a strong link between the powers granted to entities to direct the terms and conditions of transactions as envisaged in paragraph .26(a), and the circumstances that may give rise to the recognition/recording of receivables or payables as an agent as explained in paragraph .55 to .60."

"Accounting by a principal or an agent

- .43 A principal recognises revenue and expenses that arise from transactions with third parties in a principal-agent arrangement.
- .44 An agent recognises only that portion of the revenue and expenses it receives or incurs in executing the transactions on behalf of the principal.
- .45 A department recognises/records assets and liabilities arising from principal-agent arrangements in accordance with the requirements of other Chapters of the MCS."

In determining whether the State Attorney constitutes a principal or an agent the following criteria was considered:

i) Does the instruction from the client department constitute a binding arrangement?

In the case of the State Attorney and client departments, the binding agreement is established by legislation – i.e. the State Attorney Act 56 of 1957. Section 3(1) of the Act states: "the functions of the State shall be the performance in any court or in any part of the Republic of such work on



behalf of the Government of the Republic as is by law, practice or custom performed by attorneys, notaries and conveyancers".

In this scenario the various acts/rules/code of conduct that regulates the conduct of all legal practitioners, also serves as a binding agreement. These acts/rules/codes are explicit in outlining the duties and responsibilities of the attorney client relationship.

The instruction letter/notice can be seen as a binding arrangement as the State Attorney is obliged by legislation to carry out legal work on behalf of the Government (in this case the department).

<u>ii) Does the binding agreement require one entity to undertake transactions with third parties on</u> behalf of the other entity to the arrangement?

MCS 16 paragraph 10 states: "The definition of a principal-agent arrangement refers to an entity acting on behalf of another entity in relation to transactions with third parties. In the absence of transactions with third parties, the arrangement is not a principal-agent arrangement, and the entity then acts in another capacity rather than as an agent."

In terms of MCS 16.11, transactions with third parties include the execution of a specific transaction with a third party, e.g. a sale or purchase transaction, but it also includes interactions with third parties e.g. when an agent is able to negotiate with third parties on the principal's behalf.

The state attorney conducts itself as a representative of the client department in its dealings with the external law firms. The nature of transactions by state attorney with external legal experts clearly indicates that the state attorney is acting on behalf of and for the benefit of the user/client department. It is the view of the state attorney that the state attorney acts in the best interest of its client and negotiate accordingly but always on behalf of the client. The state attorney can only act under instruction of the client department.

iii) Assessment of which entity benefits from transactions with third parties

MCS 16.25 states that when a department in a principal-agent arrangement concludes that it undertakes transactions with third parties for the benefit of another entity, then it is the agent. If the department concludes that it is not the agent, then it is the principal in the transactions.

In order to determine whether DOJ (State Attorney) is an agent in the transactions with third parties (i.e. external legal representatives) the requirements of paragraph 26 of MCS 16 must be tested and met.

MCS 16.26 – A department is an agent when, in relation to the transactions with third parties, all three of the following requirements are present:

a) It does not have the power to determine the significant terms and conditions of the transaction.

The State Attorney needs a mandate from the client to make certain decisions on behalf of the client. However, it is very important to note that the State Attorney Act doesn't expressly prohibit the State Attorney from taking a decision on behalf of the client without the client's prior consent. Therefore, the State Attorney may need a mandate to make certain decisions but not all decisions on behalf of the client.

Any powers to negotiate terms and conditions of transactions with third parties stems from the State Attorney's Act of 1957 and the rules and codes of the legal practice council as such the state attorney does not have to consider the requirements of 26(a) of MCS 16 in determining whether it is an agent. However, in its assessment the state attorney does not consider a price negotiation as a significant term or condition, it has determined that the significant direction of any legal proceedings are set by client departments in their instructions.



b) It does not have the ability to use all, or substantially all, of the resources that result from the transaction for its own benefit.

A state attorney does not have unrestricted access to resources emanating from these transactions as it cannot use the resources for its own benefit. Legal proceedings which are dealt with under the circumstances have no benefit to the state attorney.

c) It is not exposed to variability in the results of the transaction

The variability of results as included in paragraph .41 of the MCS 16 does not only refer to receipt or sacrifice of economic benefits or service potential but also the end result achieved by undertaking the particular transaction. Both the financial and reputational exposure to the outcomes of legal proceedings lies with the client departments.

Further considerations:

The MCS disclosure requirements are clear with regards to a principal recognising the expenditure arising from transactions with third parties in a principal-agent arrangement.

In line with the Estimates of National Expenditure (ENE) legal fees paid to the state attorney is budgeted and paid for by the client departments. It should be noted that as the DoJ&CD does not have a budget for the payment of external legal representatives, should they disclose such expenditure it would amount to unauthorised expenditure as defined in the PFMA.

Conclusion:

In line with the assessment above the State Attorney comprises an agent.

The department should therefore have included the relevant principal-agent disclosure from the principal's perspective in their annual financial statements. This was not included in the financial statements submitted for auditing purposes on 31 May 2019.

2. Non-compliance with SCM prescripts

It has been confirmed and acknowledged by the State Attorney that historically up until the end of the 2018-19 financial year there were no appropriate processes in place to ensure adherence to applicable Supply Chain Management (SCM) laws and regulations in the procurement of outside legal expertise to represent government.

Therefore, all appointments of legal representatives/experts made by the State Attorney constitutes non-compliance with prevailing legislation.

The non-compliance in question is material and therefore it must be determined which party was responsible for the material non-compliance in order to report such accordingly in the relevant audit report(s).

Two possible scenarios have been identified:

- a) The client department does not specify a particular service provider in its request for legal representation: In this instance the material non-compliance will only be reported in the audit report of the State Attorney.
- b) The client department specifies the legal firm it wishes the State Attorney to engage: In this instance the material non-compliance will be reported in the audit reports of both the client



department and the State Attorney. The State Attorney is bound by the PFMA and therefore must uphold the PFMA regardless of outside requests to transgress. However, the consequence must also be borne by the client department to reflect the act of causing the State Attorney to drift away from PFMA requirements.

3. Irregular expenditure

The Public Finance Management Act of South Africa, 1999 (Act No. 1 of 1999) (PFMA) defines Irregular Expenditure in Chapter 1 as follows:

- "'irregular expenditure' means expenditure, other than unauthorised expenditure, incurred in contravention of or that is not in accordance with a requirement of any applicable legislation, including
- (a) this Act; or
- (b) the State Tender Board Act, 1968 (Act 86 of 1968), or any regulations made in terms of that Act: or
- (c) any provincial legislation providing for procurement procedures in that provincial government;"

Per point 2 above it has been confirmed that contravention of applicable legislation has occurred in the acquisition of external services by the State Attorney.

For a department to incur irregular expenditure, the non-compliance (referred to above) must be linked to a financial transaction. Although a transaction, condition or an event may trigger irregular expenditure, a department will only record irregular expenditure when a payment pertaining to the non-compliance is actually made (i.e. when the expenditure is recognised in accordance with the recognition principles contained in the Modified Cash Standard). If 'possible irregular expenditure' is determined prior to a payment being made, then such a transgression shall be regarded as a non-compliance matter until payment is made at which point irregular expenditure shall be recorded. Non-compliance corrected prior to any payment being made will not result in any irregular expenditure.

Given the assessment above that the State Attorney is an agent (refer point 1), the irregular expenditure emanating from the transaction with third parties on behalf of the client department, will need to be recorded in the financial records of the client department.

The Irregular Expenditure Framework issued by National Treasury contains the following requirement:

- "22. The accounting officer or accounting authority must conduct a **determination test** or analyse the particulars of non-compliance in order to establish the facts and losses, if any, related to the transaction.
- 23. The determination test must be conducted by the Loss Control function or by another relevant function to confirm the facts and losses associated with the transaction and to collect information related to the identification of –
- (a) root causes that led to the transgression;
- (b) employee(s) responsible for the irregular expenditure;
- (c) if the department, constitutional institution or public entity suffered a loss; and
- (d) any breakdown in the designed internal controls.
- 24. The determination test referred to in paragraph 22 above must be instituted within 30 days from the date that the irregular expenditure was reported to the accounting officer or accounting authority."



IRREGULAR EXPENDITURE ACCOUNTABILITY CYCLE

 Figure 3: Accountability cycle for accounting officers and accounting authorities when dealing with matters related to irregular expenditure

STAGE 1 Legislation and internal policies STAGE 2 Implementation of the legislation and internal policies STAGE 3 Contravention of

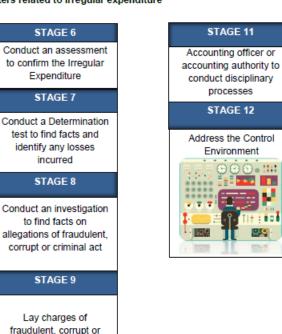
Contravention of legislation or internal policies

STAGE 4

Payment related to the contravention is made or liability related to the contravention is recognised

STAGE 5

Report the alleged irregular expenditure to Accounting Officer or Accounting Authority



STAGE 10

criminal acts to the South

African Police Service

Where criminal charges have been laid against an accounting officer or accounting authority, the executive authority must inform the relevant treasury within 7 days after laying a criminal charge against the accounting officer or accounting authority

Per the schematic representation above, stage 6 of the process has been concluded. Therefore, the process surrounding the disclosure of irregular expenditure (legal fees paid to the State Attorney) is presently at Stage 7 – the conducting of a determination test.

The Irregular Expenditure Framework requires the accounting officer, in paragraph 82, to ensure that only confirmed irregular expenditure is disclosed in the main note to the annual financial statements. Paragraph 83 goes on to say that irregular expenditure not confirmed **or in the process of determination** or investigation must be disclosed in the **sub-note** to the annual financial statements related to irregular expenditure.

The irregular expenditure in question should therefore be disclosed by the department in the subnote "Irregular expenditure under determination" – sub-note 31.6 per the Excel template for departments.

Internal control deficiency

Leadership

Inadequate oversight responsibility exercised regarding compliance and related internal controls.



Recommendation

Management must ensure to:

Disclose the principal-agent arrangement in question in line with MCS Chapter 16 (Note 42 per the prescribed Excel template for departments) in their annual financial statements.

Quantify the legal expenditure paid over to the State Attorney for the 2018-19 financial year as well as any years prior to 2018-19 since the matter has been "under investigation".

Disclose the expenditure per (b) as irregular expenditure under determination in the annual financial statements as highlighted in the finding above.

Compile a summary of the expenditure paid over to the State Attorney per case/appointment of legal expert and indicate per case/appointment whether the department specified the legal expert it required the State Attorney to appoint or not.

Present the results of all items above for auditing purposes to confirm the completeness of the irregular expenditure disclosed as "under determination" and to enable an assessment of whether or not material non-compliance will be reported in the audit report for 2018-19.

Management response

Management disagree with the findings of AGSA that the relationship between the Department and State Attorney constitutes a principal and agent relationship within the definition of the Modified Cash Standard as published by National Treasury but that the State Attorney act within its statutory mandate when handling matters on behalf of Government as mandated by Section 3(1) of the State Attorney Act of 1957 as amended for the following reasons:

1. Mandate of the Office of the State Attorney and or its Branches

- 1.1. The State Attorney is a creature of statute, the State Attorney Act 56 of 1957 as amended and section 3(1) of the Act provides that "the functions of the Office of the State Attorney and of its branches shall be the performance in any court or in any part of the Republic of such work on behalf of the Government of the Republic as is by law, practice or custom performed by attorneys, notaries and conveyancers or by parliamentary agents: Provided that the functions in regard to his duties as parliamentary agent shall be subject to the Standing Rules of the respective Houses of Parliament".
- 1.2. An interpretation of this section 3 (1) from a literal point of view denotes that the Office of the State Attorney is duty-bound rather than having discretionary function, to represent in any Court or in any part of the Republic of such work on behalf of the Government of the Republic as is by law, practice or custom performed by attorneys, notaries and conveyancers through the use of the word "shall" and a wording which in its sense does not give support to the notion of principal and agent relationship employed by AGSA arising from the Modified Cash Standard published by National Treasury.
- 1.3. DPW argue that the State Attorney is statutorily empowered to represent the Department of Public Works in any court in any part of the Republic by virtue of Section 3 (1) of the State Attorneys Act of 1957 as amended and therefore the instructions letters issued by the Department does not necessarily override the statutory provisions or creates new contractual relationship between the Department and the Office of the State Attorney outside the State Attorneys Act.



2. Origin of the Practice of the Letters of Instructions from Departments to Office of the State Attorney and or its Branches

- 2.1. Naturally, the Office of the State Attorney is empowered by law to represent Government in any Court at any part of the Republic in the same way as it is done by private practitioners within the available capacity of the Office.
- 2.2. Due to capacity constraints faced by Office of the State Attorney, the employment of external correspondents and or advocate was considered necessary by the State Attorney and this is permissible in terms of Section 8 of the State Attorney Act of 1957 which provides as follows" The State Attorney or the person in charge of a branch of the State Attorney's office shall be entitled in the exercise of his functions aforesaid to instruct and employ as correspondent any attorney or other qualified person to act in any legal proceedings or matters in any place in the same way and, mutatis mutandis, subject to the same rules, terms and conditions as govern attorneys in private practice, and shall be entitled to receive and recover from such correspondent the same allowances as he would be entitled to do if he were an attorney in private practice".
- 2.3. However, overtime the Office of the State Attorney experienced capacity constraints both in terms of human resource and in terms of expertise on complex or specialized cases, in which case the State Attorney started to employ correspondents' attorneys and or advocates with a view to augment capacity of its own office. To ensure continuity of matters dealt with before, the clients would over time, in more or less the same cases, recommend employment of correspondents or advocates in recognition of capacity constraints in the Office of the State Attorney and its branches.
- 2.4. This practice of issuing letters or notices of instructions continued to an extent that the Departments were, and still are, perceived in practice by both State Attorney and the Departments themselves, as if they are the final arbiter on any matter handled by the Office of the State Attorney, however, the perception is wrong in law.
- 2.5. It is therefore the argument of DPW that the employment of correspondents and or advocates, being third parties, are for the benefit of the State Attorney, and in particular, to augment their capacity to handled cases on behalf of Government rather than for the immediate benefit of the client Departments.
- 2.6. Furthermore, in some instances, letters of instructions or notices by client Departments, notwithstanding the fact that they do not override the provisions of Section 3(1) of the State Attorney Act of 1957, by their very nature merely express wishes for particular correspondents or advocates to assist the Office of the State Attorney in defending and or prosecuting a claim for and on behalf of the Department, however, this does not necessarily divest the Office of the State Attorney of its statutory responsibility to represent Government in any Court at any part of the Republic in whichever it deems fit and necessary.
- 3. Formula employed by the Office of the State Attorney and or its Branches when appointing correspondents or advocates
- 3.1. Departments including the DPW are informed by the Office of the State Attorney that the Office of the State Attorney are the attorneys of choice of Government and that the Office of the State Attorney may only employ correspondents attorneys or advocates in cases where there is a conflict of interests or where the Office has capacity constraints due to complex



nature of the cases involved. It is on this basis that the DPW argues that the State Attorney is the final arbiter on any litigation case in Court involving Government.

4. Nature and Process of Reimbursement of the Legal Costs by Client Departments to the Office of the State Attorney

- 4.1. Usually after appointment of either private correspondents or advocate to assist the Office of the State Attorney in any matter, the Office of the State Attorney provide instructions or brief to correspondents or advocate who then perform legal work for and behalf of State Attorney and Government.
- 4.2. In most cases, the private or external correspondents or advocates will then provide the report or feedback on work carried-out together with an invoice for payment of services rendered to the Office of the State Attorney for review and processing of payment. The Office of the State Attorney and or its Branches will then process payment without necessarily obtaining consent from the Department on the reasonableness of such invoices before processing the said invoices for payment.
- 4.3. The client departments, just like the DPW, will only learn about the expenditure incurred when they receive a batch of invoices for different matters in various Regional Offices for recovery of settled invoices and in most cases after an average period of three months has passed since payment has been effected to the external correspondent and or advocate.
- 4.4. DPW can safely argue that there has never been an invoice from the Department of Justice that was submitted as a single invoice for payment of a particular file but that the invoices are submitted through various batches involving several cases per department.
- 4.5. After receipt of the invoices, the DPW officials then peruse the invoices against the files and if the items levied are not questionable, then the invoices are approved and submitted for processing of reimbursement of Department of Justice by Finance Section.
- 4.6. Simply put, the DPW is charged with the responsibility to check, verify and approve the invoices for reimbursement process, however, it is not responsible to approve any invoice prior to payment by the Office of the State Attorney.
- 4.7. By implication, the services rendered by external correspondents and or advocates are engaged and paid for by the Office of the State Attorney and that the DPW becomes responsible for reimbursement of the funds already committed and paid for by the Office of the State Attorney in managing litigation cases for and on behalf of the DPW.
- 4.8. The legal basis for recovery of costs when work is performed at State Attorney's Office is clear from the State Attorney Act of 1957 as amended and in particular Section 6(1) which states that "In every application, motion, action, suit, or other legal proceedings of a civil nature in or before any court in or in connection with which the State Attorney, or any person employed in the State Attorney 's Office or a branch thereof and admitted and entitled to practice as aforesaid, has appeared, or in any matter wherein he or any such person has acted in the performance of any of the said functions, fees and costs may be taxed and recovered in the same manner as if such functions had been performed by a practitioner in private practice".
- 4.9. DPW argues that the reimbursement of the Office of the State Attorney of the fees and costs incurred in any legal matter either handled directly by State Attorney or through external



correspondents and or advocates are recoverable in the same manner as if such services were performed by a private practitioner in private practice, however, the recovery of the fees and costs are not in any way dependent on the instruction letters issued by client department or any agency agreement between the State Attorney and the client department but that this arise from the statutory provisions empowering the State Attorney.

5. Does the instruction from the client department constitute a binding arrangement

5.1. Management disagrees with the assertion of the audit team that performance of State Attorney in terms of section 3(1) constitutes binding arrangement. There is no binding arrangement between the Department and the State Attorney in the execution of State Attorney's function to the Government. Therefore, an inference that there is a "binding arrangement" between the Department and State Attorney is without any legal basis and it is rejected. The letter instruction or notice that is issued to State Attorney by the Department is the only mean available to employ the services of State Attorney.

6. Does the binding agreement require one entity to undertake transactions with third parties on behalf of the other entity to the arrangement?

6.1. As mentioned above, there is no binding arrangement (the audit team uses arrangement and agreement inter-changeably and this may perhaps be the source of confusion and misinterpretation of this statute) between the Department and State Attorney. At no does point does the Department instruct State Attorney to enter into transactions with third parties. The Department would, for continuity, and depending on the complexity and expertise required, implored State Attorney to recommend for appointment correspondents or advocates in recognition of capacity constraints in the Office of the State Attorney. The employment of correspondents or advocates by State Attorney is in support and benefit of State Attorney as they are legislated to represent the Government in any court.

7. Non-compliance with SCM prescripts

- 7.1. The Department is unable to confirm or verify the processes followed by State Attorney in the exercise of its functions in terms section 8 of the State Attorney Act. Management of the Department is unable to confirm or agree with the audit team "all the appointments of legal representatives/experts made by the State Attorney constitutes non-compliance with prevailing legislation" since the department, as mentioned already, is not part of the processes followed State Attorney.
- 7.2. The responsibilities of the Accounting Officers, the Director-General or delegate, of the Department as enjoined inter alia in Part 2 of the PFMA and Treasury Regulations are quite unambiguous, especially when it comes to compliance with SCM prescripts. The Department has taken "effective and appropriate steps to... prevent unauthorised, irregular and fruitless and wasteful expenditure and losses resulting from criminal conduct", as enjoined, and engaged the services of State Attorney as the legislation requires. Had the Department engaged other correspondents' attorneys or advocates directly, then such conducts would without any doubt amount to non-compliance by the Department.

8. Irregular expenditure

8.1. The definition of irregular expenditure as well-quoted by the audit team is without questions. The Department is unable to confirm that "contravention of applicable legislation has occurred in the acquisition of external services by the State Attorney" nor agree in this regard.



State Attorney is an institution within the Department of Justice and Correctional Services and subject to the same PFMA and prescripts that the Department is subjected to. The Department was not party to the processes that was followed by State Attorney in the performance of its functions, nor is it aware of the processes that should be followed by State Attorney. This point becomes moot on the premise that there is no principal-agent agreement between the Department and State Attorney, and the Department followed the defined and legislated prescripts in its engagement with State Attorney.

8.2. While for accounting purpose the Department may be incurring the expenditure on legal costs, this will not pass the legislative muster that the reimbursement to State Attorney would constitute irregular expenditure since the Department followed, as mentioned earlier, the defined legislated process in its engagement with State Attorney. The Department was not, and is never, part of any processes that State Attorney employs to engage with correspondents' attorneys and or advocates. The Department, in reimbursing State Attorney, did not contravene with the requirement of any applicable legislation.

9. CONCLUSION

In conclusion, the DPW is of the view, that the employment of Modified Cash Standard by AGSA in determining irregularity of the expenditure incurred where DPW has issued the letters of instructions or notice to State Attorney which resulted

Auditor's conclusion

Managements comments noted. Further engagements were held between the AGSA and National Treasury in order to determine the way forward in this issue. We therefore conclude as follows:

The State Attorney and client departments/entities – Agent vs. Principal

Management's assessment is noted, however cognisance is taken of the fact that this creates inconsistencies within the accounting for these transactions within the national government, as other departments have made differing assessments.

Management's assessment is accepted for the current audit cycle, however further engagements will be held in the forthcoming audit cycle between AGSA Technical Department and Office of the Accountant-General to rectify the inconsistencies, and ensure that there is consistent application of the requirements of MCS 16. This may result in adjustments being required in the 2019-20 audit cycle.

2. Non-compliance with SCM prescripts and Irregular expenditure

After further consideration of the NT Updated Guideline on Irregular expenditure as well as the Irregular Expenditure Framework, it was concluded that the department will only incur irregular expenditure when both the following requirements were met:

- There was a contravention of legislation
- Expenditure was incurred.



It is improbable that the department could have incurred irregular expenditure where a legislated third party (the State Attorney in this case) contravened legislation (not following SCM processes). This is based on the fact that the actual expenditure was paid by the department which was not the contracting institution (State Attorney) that contravened the legislation.

Therefore, the department, having made use of legal service providers contracted by the State Attorney should not be required to disclose irregular expenditure in their financial statements.



Procurement and contract management

24. Procurement and contract management- COFF 5

Requirements

Instruction note 32 section 3.2.1 states that "within ten (10) working days after the closure of any advertised competitive bid, institutions must publish on its website the names of all bidders that submitted bids in relation to that particular advertisement. Where practical, institutions must also publish the total price and the preferences claimed by the respective bidders. The information should remain on the website for at least thirty (30) days. The details of the winning bidder, contract number and description, preference claimed and contract price must also be published in the government tender bulleting."

Nature

No evidence was provided that the names of all bidders who submitted bids in relation to the advertisement were published on the website within ten (10) working days after the closure of the advertised bid and remained on the website for a minimum of thirty (30) days. Furthermore, no evidence could be obtained that the details of the winning bidder was published in the government tender bulleting.

No	Tender Number Advertisement date		Supplier	Amount (R')
1	HP18/006GS	20 July 2018	Institute for Performance Management (PTY) LTD	3 135 337,00

Impact of the finding

Non-compliance with instruction note 32 par 3.2.1

Internal control deficiency

Financial and performance management

Reviewing and monitoring of compliance with applicable laws and regulations is insufficient and not properly monitored.

Recommendation

It is recommended that:

Management should ensure that the entity complies with all applicable laws and regulations.

Management must develop policies and procedures to ensure compliance with all prescribed laws and regulations.

A compliance checklist should be completed and reviewed before the payment is approved to ensure that the correct procurement process was followed.

Management response

I am in agreement with the finding for the following reasons:



The names of the bidders received were not published within 10 days as required. This was an oversight on the part of the relevant official and it occurred because the official was having x2 projects simultaneously with almost similar tender numbers (H18/006GS and HP18/006GS).

The official managed to successful publish bids received for tender number H18/006GS and the bid award.

The award however tender number HP/18/006GS was duly published on the Government Tender Bulletin and evidence has been attached as such. See attached proof of the published award on all platforms.

Name: Xolani Makhonco Position: Deputy Director Date: 13 June 2019

Auditor's conclusion

Management comment noted however the finding remains and will be included in the management report.



Non compliance

25. FORM B-BBEE 1 not submitted within thirty (30) days - COFF 24

Requirements

B-BBEE Regulations 12(2) states that: "The sphere of government, public entity or an organ of state must file the audited annual financial statements and annual report compiled in terms of section 13G (1), with the Commission, in the prescribed FORM B-BBEE 1 within thirty (30) days of the approval of such audited annual financial statements and annual report."

Nature

The 2017/18 B-BBEE 1 form, was requested and inspected to verify that the document was submitted to the B-BBEE commission within 30 days after approval of the audited financial statement and annual report. However, the form B-BBEE 1 was only signed on the 18 July 2019, therefore it was not submitted within 30 days after approval of the 2017/18 audited financial statement and annual report.

Impact

This results in non-compliance with B-BBEE Regulations 12(2).

Internal control deficiency

Financial and performance management.

Review and monitor compliance with applicable laws and regulations

Management did not implement proper controls to ensure compliance with the B-BBEE regulations 12(2).

Recommendation

Management must ensure that:

The Department submits the file form B-BBEE 1 within thirty (30) days of the approval of such audited annual financial statements and annual report.

Management response

Management takes note of the finding. While the report was not submitted to the Commission within 30 days of approval, as required the regulations, it must be noted by the audit team that compliance with this requirement was, and would still, not be possible. The annual financial statements and annual report become public documents only after their tabling in the relevant legislature. The executive authority, to whom the responsibility to table the annual report in the legislature has been assigned, is expected to table such an annual report within two months after receiving the audited annual financial statements. It well known that the audit practices prohibit the publishing and dissemination of the audited annual financial statements until they are tabled in the legislature. Management has since submitted the annual report, which invariably contained the audited annual financial statements, to the Commission on 18 July 2019.

Auditor's conclusion



Management comments were noted; however, the finding remains unresolved as the annual report was not submitted to the commissioner within the required time.



26. Secondment of employee from private organisation

BRIEF BACKGROUND

Mr. Gerald Boitumelo "Cox" Mokgoro was the Chief Financial Officer of the Department of Public Works (DPW). Mr. Mokgoro was seconded from the Independent Development Trust (IDT) around March 2011 to DPW as part of the Ministerial Task Team to stabilise the finance and supply chain functions at DPW and to deal with the persistent negative audit outcomes. This secondment was done in terms of the Section 15 (2) of the Public Service Act (PSA), 1994 as amended."

Under a secondment agreement with IDT, DPW would reimburse Mr. Mokgoro's salary to IDT. In March 2013, he was appointed as CFO of DPW but still under the secondment agreement with IDT. In and around November 2015, it appears that Mr. Mokgoro resigned from IDT, and at the same time established a company called Honey Cloud Enterprises (Pty) Ltd (Honey Cloud) to facilitate his engagement with DPW. This is evidence by an email dated 18 January 2016 from Mr. Mokgoro to a Stanley B at IDT.

On 2 December 2015, the Minister of Public Works T Nxesi approved the secondment of Mr. Mokgoro to be the Head of Finance at Property Management Trading Entity (PMTE) from Honey Cloud. The secondment was effective from 1 November 2015 till 30 October 2017 (24 months). A secondment agreement was entered into between DPW and Honey Cloud and signed by the DPW Director General. This secondment agreement was signed on 20 September 2016.

During the Honey Cloud secondment agreement period, Honey Cloud would invoice DPW the agreed salary per the secondment agreement per month of R183 756.45 and any other expenses. DPW would make a payment to Honey Cloud as a company.

In July 2017, it appears that the Minister of Public Works, N Nhleko sought legal opinion from Senior Counsel regarding secondment of staff to the Department of Public Works from various entities. The Minister then addressed a letter to the Director General on this matter, the main points of which are that per the legal opinion there are instances of non-compliance with the PSA with regard to secondment of staff from various entities to the Department of Public Works. The Minister then directed that these posts occupied by seconded staff be advertised.

In January 2018, DPW submitted a request for approval of deviation in terms of National Treasury Instruction Note 3 of 2016/17 to National Treasury. The deviation requested approval to appoint Honey Cloud for a specific deployment of Mr Mokgoro to PMTE for 24 months to ensure continuity of service as Mr Mokgoro had already served as CFO of PMTE. Mr Mokgoro would be the project leader on the operationalization of PMTE. National Treasury did not support the reason to deviate requesting DPW to go on a procurement process.

It is noted that the request for deviation relates to a new contract that the DPW intended to enter into with Honey Cloud. No new contract has been entered into since the deviation was not approved by National Treasury; rather the existing "secondment" contract has been extended. It is this secondment contract which is the subject of this finding.



Nature

The issues that we considered with respect to the above were as follows:

- 1. Does section 15(2) of the Public Service Act allow for the secondment of employees from private companies to a department?
- 2. What is the status of the expenditure that was paid to Honey Cloud since November 2015?
- 3. Is Mr Mokgoro regarded as an "employee" of DPW if one considers the definition of an "employee" in the Fourth Schedule of the Income Tax Act? What is impact on the department if the answer is "yes"?

Our considerations in respect of each of the above matters are detailed below:

1. Does section 15(2) of the Public Service Act (PSA) allow for the secondment of employees from private companies to a department?

In respect to the above matter, we considered the following:

- S15(2) of the PSA states that "If it is in the public interest and if the prescribed conditions (if any) have been complied with, the executive authority of a department may, with the approval of the employer concerned, approve the secondment of a person in the service of an organ of state, another government or any other body to the department." (emphasis added)
- The ordinary meaning of the words "any other body" when read in the context of the section, is wide enough to include private companies, entities and recognized juristic persons, other than natural persons.
 - This would thus include Honey Cloud
- It is not uncommon for government departments to second employees from the private sphere, as specific skills may not be available within the government or the state at large.

Impact

We thus conclude that there is no audit finding to report with respect to this matter.

2. What is the status of the expenditure that was paid to Honey Cloud since November 2015?

In respect to the above matter, we considered the following:

- DPW is not engaging Mr. Mokgoro or his skills directly, but rather engaging him through a company (Honey Cloud).
- It is our view that, through the secondment agreement, Honey Cloud is providing "management services" to the DPW, being the "management company" that is co-ordinating / arranging the secondment of Mr Mokgoro. The fact that the agreement is called a "secondment agreement" has no impact on the actual nature of the agreement.
- Honey Cloud gets paid for these services as the payments for Mr. Mokgoro's services are made to Honey Cloud.
- DPW must thus ensure that SCM processes are followed in securing the services of Honey Cloud.
- If the services required for the position in which Mr. Mokgoro was engaged were so specialised that he was specifically identified as the only one who would be able to perform them, this should be addressed by means of a deviation in line with SCM processes.

Impact

In this case, proper SCM processes were not adequately followed and the expenditure to Honey Cloud must be regarded as irregular expenditure.



3. Is Mr Mokgoro regarded as an "employee" of DPW if one considers the definition of an "employee" in the Fourth Schedule of the Income Tax Act (ITA)? What is impact on the department if the answer is "yes"?

SARS interpretation note 4 (the note) refers.

The purpose of the note is to address employees' tax implications and the deductions that may be claimed by a "personal service provider" or a labour broker. The note requires personal service providers to deduct employee's tax. A "personal service provider" is defined in the ITA as follows:

"personal service provider" means any company or trust, where any service rendered on behalf of such company or trust to a client of such company or trust is rendered personally by any person who is a connected person in relation to such company or trust, and —

- (a) such person would be regarded as an employee of such client if such service was rendered by such person directly to such client, other than on behalf of such company or trust; or
- (b) where those duties must be performed mainly at the premises of the client, such person or such company or trust is subject to the control or supervision of such client as to the manner in which the duties are performed or are to be performed in rendering such service; or
- (c) where more than 80 per cent of the income of such company or trust during the year of assessment, from services rendered, consists of or is likely to consist of amounts received directly or indirectly from any one client of such company or trust, or any associated institution as defined in the Seventh Schedule to this Act, in relation to such client.

Honey Cloud meets the criteria set in the ITA for the definition of a personal service provider. Honey Cloud is therefore a personal service provider. The ITA further has a wide definition for an employee. This definition is in the fourth schedule to the ITA. Personal service providers are regarded as employees for the purposes of income tax deductions. (see clause 5 of the note.)

As a result, Mr. Mokgoro is regarded as an "employee" of DPW for the purposes of the ITA. The result is that the DPW has tax deduction obligations for amounts paid to Honey Cloud every month.

There was an onus on the DPW to determine whether Honey Cloud was a "personal service provider" and whether employees' tax must be deducted or withheld from amounts paid or payable to Mr. Mokgoro through Honey Cloud. Based on the above DPW should have deducted PAYE from the salary claimed by Honey Cloud (Pty) Ltd. The PAYE should have been paid over to SARS. Therefore, DPW did not comply with the Income Tax Act.

It does not appear that the DPW made such deductions required by it in law and they have not complied with the ITA in this regard.

Impact

DPW will be required to remedy the non-compliance as required by the Income Tax Act. If any penalties are charged by SARS to the DPW, such penalty must be considered as Fruitless and Wasteful expenditure.

Recommendation

Management should ensure that all relevant legislative requirements are complied with when entering into secondment arrangements.

DPW should quantify the full extent of irregular expenditure incurred due to the non-compliance with SCM prescripts indicated above.

DPW should investigate the root causes of the irregular expenditure incurred by the department, and take necessary actions where required.



Management response

- DPW should quantify the full extent of irregular expenditure incurred due to the noncompliance with SCM prescripts indicated above.
- DPW should investigate the root causes of the irregular expenditure incurred by the department, and take necessary actions where required.

Management response:

Management takes note of the findings raised herein and wishes to respond as thus with respect to each matter:

Brief Background

Before dealing with the specific findings, it is also important that we provide more clarity to the background you attempted to give as context to your findings. As you may be aware, the appointment of Mr Mokgoro was subject of an intense probing by SCOPA on 6 June 2018. SCOPA concluded the probe by requesting the Department to provide it with a detailed report on the matter. In the interest of completeness, we hereby attach the narrative detailed report and its associated annexures provided to SCOPA for your reference (see Appendix 1). As this SCOPA report dealt with a lot of the context that may provide further clarity to the background you attempted to provided, we will refer to the report for this further clarity.

With respect to your statement:

"In and around November 2015, it appears that Mr. Mokgoro resigned from IDT, and at the same time established a company called Honey Cloud Enterprises (Pty) Ltd (Honey Cloud) to facilitate his engagement with DPW. This is evidence by an email dated 18 January 2016 from Mr. Mokgoro to a Stanley B at IDT".

May we refer you to paragraphs 3.3.2 to 3.3.5 in the report to SCOPA as it provides better context to the referenced "resignation" of Mr Mokgoro from the IDT in the email to Mr Stanley B who was then the IDT's Executive responsible for Human Resources. Copy of said email is also attached as Appendix 2 for ease of reference.

With respect to your statement:

"On 2 December 2015, the Minister of Public Works T Nxesi approved the secondment of Mr. Mokgoro to be the Head of Finance at Property Management Trading Entity (PMTE) from Honey Cloud. The secondment was effective from 1 November 2015 till 30 October 2017 (24 months). A secondment agreement was entered into between DPW and Honey Cloud and





signed by the DPW Director General. This secondment agreement was signed on 20 September 2016".

May we refer you to the same paragraphs as per above and additional paragraphs 3.4.1 to 3.4.3. The secondment agreement referred to in your background signed on 20 September 2016, almost 10 months after the approval of secondment was granted by the Minister on 2 December 2015, was in effect an amended agreement to the original one which was concluded in January 2016 and only sought to amend the date of payment of claims by Honey Cloud submitted from the end of the month to the 25th of each month. Refer to submission to request the amendment to the DG included in **Annexure F** to the attached SCOPA report.

With respect to the deviation request submitted to the office of the Chief Procurement Officer in January 2018, the details of this are well documented in the SCOPA report under paragraph 3.7. In the meanwhile, an extension of Minister Nhleko's-approved secondment contract was granted by Minister Nxesi on his re-appointment to the Department for a six (6) months period to end on 30 November 2018 as per Annexure L of the SCOPA report. The Department opted to go through the SCM route at the time when there seemed to have been uncertainty and confusion around secondments in the Department. The Department acknowledges that it was an error of judgement, based on the information at the time, to have requested his engagement through SCM process. The Department will engage has with the National Treasury and withdrew the request and providing context and assurance to the National Treasury that all relevant prescripts have been followed in the secondment engagements, a purview within the Public Service Act.

Given the fact that secondments to the Department were both from government, and its organs, and outside of government, the premise of this response is not only limited to the secondment of Mr Mokgoro from Honey Cloud (Pty) Ltd but rather a broad general overview and response to secondments in the Department. It is therefore important that a historical context to the secondments in the Department is provided and understood.

It is trite that the Department (and this includes the PMTE) went through a turbulent period which was characterise by disclaimer and adverse audit outcomes. With the appointment of Minister Nxesi in 2012/13, a turnaround strategy was developed and presented to Parliament, among others. The Department drew expertise and skills in various fields – both within government and outside government – to assist in implementing the turnaround strategy, which was fundamental in turning around the Department and ameliorate on its delivery of service to clients and the systems of internal control. The improvement of systems of internal, as a





cardinal pillar to the turnaround strategy, was the improvement in the audit outcomes of the Department and PMTE. The turnaround strategy was located within the Director-General's office to ensure its continuity and sustainability beyond the term and deployment of a Minister.

The Department engaged with the Department of Public Service and Administration (DPSA), among other institutions that it required assistance from, to assist with implementing the turnaround strategy that was developed under executive authority of Hon. Minister Nxesi. While the turnaround strategy was multi-dimensional in its approach, the DPSA was to assist the Department with *inter alia* change management and other aspects of capacity building. The engagement of capacity through section 15(2) was with the assistance of Mr K Govender, a Deputy Director-General at DPSA. The secondments were put under the microscope and, in each case, there were no substantive findings raised. The secondments were also audited in the previous years by your office and no material findings were raised, or remained unresolved. Secondment is a tool used in terms of the Public Service Act to bring the required skill into the Department.

 Does section 15(2) of the Public Service Act (PSA) allow for the secondment of employees from private companies to a department?

Given the impact of this question, and as per your conclusion that "we thus conclude that there is no audit finding to report with respect to this matter" management has no further comments to make.

2. What is the status of the expenditure that was paid to Honey Cloud since November 2015?

With respect to the question above, the impact of this, according to your office is, "In this case, proper SCM processes were not adequately followed and the expenditure to Honey Cloud must be regarded as irregular expenditure", the Department does not agree with this assertion or conclusion. Furthermore, the AGSA has not provided the framework which the Department has "failed" to follow as it has done in the first and third findings. As a consequence thereof, management is unable to comprehensively respond to the finding since the framework that the finding is based on, that management purportedly failed to follow, was not provided in the finding.



3. Is Mr Mokgoro regarded as an "employee" of DPW if one considers the definition of an "employee" in the Fourth Schedule of the Income Tax Act (ITA)? What is impact on the department if the answer is "yes"?

The Public Service Act, 2007 (PSA), as amended, defines an as **employee** a person contemplated in section 8, but excludes a person appointed in terms of section 12A. Section 8 of the PSA, under the heading *Composition of public service* provides as thus:

- (1) The public service shall consist of persons who are employed-
- (a) in posts on the establishment of departments; and
- (b) additional to the establishment of departments.
- (2) Subject to the prescribed conditions, any person referred to in subsection (1) may be employed permanently or temporarily and in a full-time or part-time capacity.
- (3) For the purpose of this Act, in relation to employment-
- (a) the word 'permanently' or 'permanent', in respect of an employee, means an employee to whom a retirement age referred to in section 16 applies; and
- (b) the word 'temporarily' or 'temporary', in respect of an employee, means not permanently employed.

It is not necessary, for the purpose of this response, to go through section 12A to determine who the excluded person is. The purpose of the Public Service Act, which is an act of Parliament, is "To provide for the organisation and administration of the public service of the Republic, the regulation of the conditions of employment, terms of office, discipline, retirement and discharge of members of the public service, and matters connected therewith." From the aforesaid definitions, officials seconded to the Department were never regarded as employees of the department. It has always been the interpretation of the Department, without taking into account the applications of the Income Tax Act, and its associated schedules, that the seconded staff remains the employees of institutions from whom they are seconded. Furthermore, the interpretation from the department was that the determination of an "employees" in terms of the Income Tax Act, 1962, is to identify an employer from whom the responsibility to deduct tax of employees rests, as they were with other deductions such as pension, medical aid etc, of their employees and pay it over to SARS.

Given the aforesaid finding, and the uncertainty around the interpretation, the Department sought a legal opinion with respect to *inter alia* whether the Department is a personal service provider, as defined, and whether the definition of personal service provider extends to government and its institutions. The legal opinion confirmed that, in this case, the engagement with Honey Cloud (Pty) Ltd meets the definition of the Department being a personal service

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provider for tax purpose. To this end, the Department subsequently is liable to withhold tax and pay it over to the South African Revenue Services (SARS). To the end, with effect from the September 2018 claim, the Department has withheld tax and paid Honey Cloud (Pty) Ltd the net amount.

Should there any tax liability and interest owe to SARS by Honey Cloud (Pty) Ltd, Honey Cloud (Pty) Ltd will be responsible for such liability and any interest thereon. It is premature at this stage to make inference that, should interest be levied by SARS against the Department, such an interest would by default be regarded as fruitless and wasteful expenditure. The guideline on fruitless and wasteful expenditure will be followed, if it were to get to that stage.

It is the Department's firm belief and contention that the impact of question 3 that "DPW will be required to remedy the non-compliance as required by the Income Tax Act. If any penalties are charged by SARS to the DPW, such penalty must be considered as Fruitless and Wasteful expenditure" is therefore incorrect. However, the Department, as a collection agent of SARS in terms of the Tax Administration Act, remains committed to assist SARS to collect all tax due. Should SARS issue an instruction to the Department in terms of the Tax Administration Act to collect any money(ies) due to SARS by any of the service providers or employees of the Department, the Department will do so without any hesitation, as it has done in the past.

The Department will henceforth put control in place to determine if any envisaged secondment contract would not result in the Department being regarded as a personal service provider through an affidavit as recommended by SARS. Once a determination is made that the envisaged contract would result in the Department being a personal service provider, appropriate measures would be put in place to withhold the necessary tax and pay it over to SARS.

Name: Mr C Mtshisa

COMPR

Position: Deputy Director-General: CS

Date: 20/02/2019



Auditors response with updated comments

Managements comments are noted, cognisance is taken of the fact that there is agreement between management and the audit team with respect to Issue 1 and Issue 3 raised above, thus no further discussion is required on these matters and these are now concluded as per the findings raised.

With respect the matter of Issue 2 (i.e. the status of the expenditure that was paid to Honey Cloud since November 2015), we have further engaged with management in this regard and a request was made for further clarification from our side on the matter. Our considerations are thus provided in more detail below, taking into account the matters discussed, as well as management's formal response.

Background

Secondments are subject to the Public Service Act, and thus any secondment done in terms of this Act need to adhere to the applicable Public Service Regulations. The Public Service Regulations, 2016 (PSR 2016) were effective from 1 August 2016 as per Chapter 1, paragraph 1 of the PSR 2016.

As the secondment for Mr. Mokgoro was approved by the Minister in December 2015, the PSR 2016 would not have been effective at that date. The regulations that would have been required to be adhered to in the appointment process would have been the Public Service Regulations, 2001 (PSR 2001).

PSR 2001 Chapter 1 *General Provisions*, Part VII, Section B. *Conditions for appointment*, specifically B.4.1, contains the principle that allows for secondments as a means of appointing an employee in the public service for a particular service or for a period of time.

However, we maintain the view that the appointment of Mr. Mokgoro was not done in line with the prevailing prescripts and regulations and set our reasons below:

1. Open competition

PSR 2001 Chapter 4 Senior Management Service, Part II Recruitment, selection and appointment gives further details specifically relating to persons appointed to the Senior Management Service (SMS). Section A states that "Posts shall as far as possible be filled through open competition" (emphasis added).

The secondment of Mr. Mokgoro from Honey Cloud Enterprises (Honey Cloud) was not done through an open process, despite this being possible. It is also noted from the documents provided in management's response that the initial secondment (from IDT) was for the position of CFO for DPW, while this secondment from Honey Cloud was for Head of Finance for PMTE. The memorandum for approval of the secondment included in the management's response (Page 41 of 125) states that the position was advertised and Mr. Mokgoro was recommended for appointment, however no details are provided as to why the secondment route was then followed, with only a vague reason provided regarding "challenges relating to the modalities thereof".

If the decision was taken to follow a secondment route rather than full-time appointment, proper reasons should have been documented especially considering the same person who was recommended for appointment was then seconded.

2. Temporary capacity

PSR 2001 Chapter 4, Part II/B.2 states "where persons are appointed to the SMS in a temporary capacity, it shall be for a fixed term or for a specific project."

Mr. Mokgoro has been seconded to the department for a number of years through different arrangements which were also extended, first through IDT and then via Honey Cloud. In total his



secondments have lasted approximately 6 years. In addition, he has performed differing tasks during this period (i.e. CFO of DPW, Head of PMTE Finance, PMTE Operationalisation Project Lead, etc.). The above facts taken together indicate that the secondment was not for a specific project nor for a specific duration, in contravention of the PSR indicated above.

3. Doing business with the state

PSR 2016 Regulation 13(c) *Ethical conduct* states that "an employee shall not conduct business with any organ of state or be a director of a public or private company conducting business with an organ of state, unless such employee is in an official capacity a director of a company listed in schedule 2 and 3 of the Public Finance Management Act".

Mr. Mokgoro is the Director of Honey Cloud which is the company facilitating the secondment of Mr. Mokgoro to DPW. As Honey Cloud is thus doing business with the state (i.e. all payments are made to Honey Cloud in terms of the secondment arrangement), Mr. Mokgoro is thus doing business with the state while he was being employed in various SMS positions at the department.

4. Salary and increases

PSR 2001 Chapter 1, Part V/C.9 states that "As far as possible, an executing authority shall set the salary of a part-time, seasonal or temporary employee proportional to the salary of an equally graded full-time employee". In addition, Part IV/A.1 (c) states "the remuneration of members of the SMS shall aim to ensure equal pay for work of equal value in line with job evaluation and grading".

Mr. Mokgoro was paid a salary in excess of the amounts applicable to members of SMS, while the salary increases applied were also in excess of the amounts applicable to members of SMS for the period.

It is also a concern that the circumvention of these salary scales was the reason why it was proposed (paragraph 6.1 on page 42 of 125 on the Annexures to Management Response) that a secondment through Honey Cloud be pursued, which in itself was created with the sole purpose of acting as a vehicle through which he could be seconded to the DPW at the salary scale of R2.4 million per annum.

Conclusion

Due to the matters raised above, we remain of the view that the proper prescripts were not followed and the expenditure to Honey Cloud must be regarded as irregular expenditure.

Management response on auditor's response

Management takes notes of the fact that the audit team's findings 1 and 3 have been resolved. However, it is worrying that despite the fact that the audit team had indicated that findings 1 and 3 have been resolved, the audit team went ahead to find against point 2 (i.e. the status of the expenditure that was paid to Honey Cloud since November 2015), which was made in terms of Public Service Act, although this is covered in finding 1, the associated expenditure thereof was regarded as irregular expenditure. Management further wishes to respond to each of the point raised by the audit team.

Open competition

It is incorrect of the audit team to even suggest that secondments are subject to "open competition" without making any reference to the applicable legislation. Part II *Recruitment, selection and appointment* as quoted by the audit team specifically deals with *recruitment, selection and appointment* of *Senior Management Services*. Secondments are not the means of filling positions, but rather a means of getting external assistances "for a particular service for a period of time."



Therefore for the audit team to conflate the two points equally is worrying to management. The secondment of Mr Mokgoro, as we all as other secondments, was done in terms of Part VII. Procedure for appointment, promotion and termination of service paragraph B.4. The legislation did not provide, and neither does it at the moment, prescribe for an "open competition", which will defeat the whole purpose of secondments. Secondments are only meant to appoint a specific person for a particular service or for a period of time. The secondment, as with other secondments, of Mr Mokgoro was in response to a seven-year turnaround programme that had different work streams of interventions.

How the audit team conflated Part VII *Procedure for appointment, promotion and termination of service* and Part II *Recruitment, selection and appointment* remains a source of concern to the Department. Parts II and VII are different sections that deal with different issues or matters. Part II deals specifically with *Recruitment, selection and appointment* of SMS, and secondment of employees to, or from, the department cannot be seen as, and be expected to comply with, Part II *Recruitment, selection and appointment*. The audit team should assist management how Part VII Procedure for appointment, promotion and termination of service and Part II *Recruitment, selection and appointment* are applicable to secondments.

Temporary capacity

This does not apply since the audit team makes reference to Chapter 4, Part II/B.2 for the same reasons elucidated above. The quoted paragraph, specifically deals with instances where "persons are appointed" and recruited into the Department, and secondments are not subjected the aforementioned paragraph of the PSR 2001. As already mentioned above, the secondment, as with other secondments, of Mr Mokgoro was in response to a seven-year turnaround programme that had different work streams of interventions.

Doing business with the state

As mentioned above in the background, the secondment of Mr Mokgoro complied with both Public Service Regulations 2001 and Public Service Regulations 2016. Paragraph 2 under the background of your updated response states thus "As the secondment for Mr. Mokgoro was approved by the Minister in December 2015, the PSR 2016 would not have been effective at that date. The regulations that would have been required to be adhered to in the appointment process would have been the Public Service Regulations, 2001 (PSR 2001)". Neither was Honey Cloud (Pty) Ltd nor Mr Mokgoro conducting business with the state. Mr Mokgoro under secondment agreement was also not an employee as defined in terms in section 1 of the Public Service Act, as amended. The only relationship between Honey Cloud and government as a well as Mr Mokgoro is a result of secondment of Mr Mokgoro from Honey Cloud to the Department. As already mentioned above, secondments are not the means of filling positions in the public service, but rather a means of getting external assistances "for a particular service or for a period of time." Therefore, Mr Mokgoro or Honey Cloud did not do business with the state as per the finding of the audit team.

Salary and increases

The quoted paragraphs referring to employees and officials who are seconded to the department are not regarded as employees as per the definition of employees in terms of section 1 of the Public Service Act, as amended, and therefore do not apply in this instance. It is therefore inconceivable that an official who is appointed on a secondment at a salary determined and approved in terms of the Policy, could be found irregular without any contravention of the specific provisions of the Secondment Policy, which does not in any way prescribe the threshold in salaries and increases. It must be noted by the audit team that approval for the initial salary and secondment of Mr Mokgoro was subject to the concurrence of the National Treasury, which served as a baseline for subsequent salary increases.



Conclusion

The Department has consistently complied with the prescripts on secondment. The audit team has never found any non-compliance with secondments with regard to finding 1, which confirmed that the Department complied with the applicable prescripts on secondment. Finding 2 and all subsequent findings raised by the audit team are irrelevant in this instance.

Name: Clive Mtshisa

Position: Deputy Director-General: Corporate Services

Date:

Auditors conclusion

Management's comments noted and cognizance is taken of the fact that subsequent engagements have also taken place between management and the audit team regarding this matter. We engaged internally and explored technically viable options taking into account the concerns that were raised by yourselves in the response above, as well as in our subsequent engagements. The main driver of those options being the requirements of the auditing standards and AGSA audit methodology.

Based on our considerations, we conclude that disclosing irregular expenditure either as 'incurred', 'under investigation' or 'determination' may not be fully warranted at this point. During the deliberations, however, it became clear that the matter would have to be included and concluded in the management report with specific follow-up work for consideration in the 2019/20 audit cycle. Management's comments noted and cognizance is taken of the fact that subsequent engagements have also taken place between management and the audit team regarding this matter. We engaged further with the DPSA to obtain further clarity regarding the provisions of the Act and its regulations.

Based on our considerations, we conclude as follows:

1. Does section 15(2) of the Public Service Act (PSA) allow for the secondment of employees from private companies to a department?

The secondment of Mr. Mokgoro from Honey Cloud Enterprises (Pty) Ltd to the DPW was facilitated by section 15 (2) of the Public Service Act. In terms of section 8A of the Public Service Act, services of persons may be obtained in terms of the Public Service Act by means deployments in the form of secondments in terms of section 15 of the Public Service Act. This section 8A does not make a distinction between SMS positions and non-SMS positions.

Therefore, it can be deemed that the secondment of a person to a SMS position is allowed by the Public Service Act.

2. What is the status of the expenditure that was paid to Honey Cloud since November 2015?

The DPW seemed to have satisfied the legislative procedural requirements in seconding Mr. Mokgoro to the DPW save for the period of secondment which exceeded 12 calendar months. Mr. Mokgoro was seconded for a period of twenty-four (24) months which was further extended on numerous occasions. A period of secondment may only exceed twelve (12) calendar due to operational reasons determined by the Minister for Public Service and Administration. There was



no approval from the Minister for Public Service and Administration for the extensions that were given to Mr. Mokgoro.

In terms of legislation the act of Mr. Mokgoro, in terminating the secondment agreement between the IDT and the DPW and thereafter establishing his own private company and entering into a second secondment agreement with the DPW, is not regulated by the law and neither is it specifically prohibited by the law.

The filling of the vacant post of Head of Finance: PMTE is regulated by the Public Service Act. Accordingly, non-compliance in terms of the Public Service Act must be reported.

The non-compliance with the Public Service Act will thus be reported in the Management report 3. Is Mr Mokgoro regarded as an "employee" of DPW if one considers the definition of an "employee" in the Fourth Schedule of the Income Tax Act (ITA)? What is impact on the department if the answer is "yes"?

Management comment noted in this regard, and cognisance is taken of the fact that management agrees with the finding. No penalties were noted from SARS with respect to the withholding of tax, however follow up will be performed in the forthcoming audit to confirm whether the department has implemented the recommendations with respect to similar arrangements, if any.



Accrual

27. Accrual - Understated - COFF 20

Requirements

Public Finance Management Act section 38(1)(a)(i) states that: "The accounting officer for a department, trading entity or constitutional institution must ensure that that department, trading entity or constitutional institution has and maintain effective, efficient and transparent systems of financial and risk management and internal control".

Chapter 4, Paragraph 11 of Modified Cash Standard states that: "Financial statements shall present fairly the financial position, financial performance and cash flows of a department. Fair presentation requires the faithful representation of the effects of transactions, other events and conditions in accordance with the definitions and recognition criteria for assets, liabilities, revenue and expenses set out in the Standard. The application of the Standard with additional disclosures when necessary is presumed to result in financial statements that achieve fair presentation."

Nature

During the audit of Accruals, we noted differences between the amount on the accrual listing and the amount on the supporting documents used to determine the accrual as at 31 March 2019. Refer to the below table for differences identified:

No	Service Provider	Description of service	Supporting document date	Date of receipt Goods/ Services	Amount per accrual listing	Invoice amount / open voucher amount	Differences
1	CathsSETA	Training	20-Sep-14	20-Sep-14	2 265 312,69	2 652 312,69	(387 000,00)

Impact of the finding

Accruals recorded in the financial statements were understated by R387 000,00.

Internal control deficiency

Financial and performance management

Management did not implement controls over daily and monthly processing and reconciling of transactions to ensure that the correct amounts as per the supporting documents is used to determine the accrual amount disclosed in the accrual listing, as a result, Accruals and Payables not Recognised Notes disclosed in the financial statement has been understated.

Recommendation

It is recommended that:

Management must revisit the population of Accruals and determine if there are more misstatements and thereafter update the listing and the disclosure note.

The updated listing and the updated Annual Financial Statements must be submitted to the Auditor General South Africa.

Management response



I am in agreement with the finding, it was an oversight; the department revisited the entire population and performed all tests to ensure accuracy of accruals disclosed. The total understated transactions amount to R 438 286.52, as tabled on page 03 & 4. The financial statements (Word and Excel) updated accordingly, See Annexure A & B

Name: Azwihangwisi Negota

Position: Director: Date: 16 July 2019

Auditor's conclusion

Management comment noted, therefore the finding remains in the management report.



Information Systems

28. IT Governance - Vacant positions within information technology division.

Nature

During the audit, it was noted that there was an established and approved IT department structure. However, the following listed positions were vacant:

- Solution Architect;
- Quality Assurers;
- Database Administrator;
- Network Architect;
- Application Architect;
- Ass Dir: Automation;
- Deputy Project Manager (ICT);
- Security Specialists; and
- DRP & BCP Specialist.

Impact of finding

The inadequate staffing of the ICT division may result in inefficient service delivery and lack of segregation of duties within the ICT function which might lead to integrity of data being compromised.

Internal control deficiency

Leadership

Lack of implementation of appropriate key controls

The implementation of the cost containment measures and budget cuts on the compensation budget contributed to the delayed and non-filling of in the Department.

Recommendation

It is recommended that:

Human Resource together with the Chief Information Officer should ensure that the IT organisational structure is reviewed on an annually basis to ensure that all vacant positions are filled. Furthermore, management should allocate adequate funds to IT to allow the department to fast track the process of appointing appropriately qualified and experienced personnel for the vacant positions.

Management response

Management agrees with the finding.

The implementation of cost containment measures, budget cuts and budget ceilings (Human Resource Budget Plan) contributed to the delayed and non-filing of posts in the Department.

In addition, the approved organisational structure and its implementation on the post establishment increased the number of positions and vacancies whilst the compensation budget remains insufficient. Having finalised the matching and placing processes, the department will soon engage in a process of identifying positions for filling informed by the availability of funds.



The Chief Directorate ICT is one of the DPW priorities for advertisement and filling of posts.

Name: Ernest Ledwaba

Position: Chief Director: Information and Communication Technology

Date: 10 September 2019

Auditor's conclusion

Management comments are noted; however, an assessment of the corrective actions agreed upon by management will be performed during the next financial audit.



29. Security Management

Security management ensures that security controls are implemented to prevent unauthorised access to the network and information systems that generate the information used to prepare the financial statements.

29.1 Inadequate Security Management controls

Nature

During the audit, the following security management processes weaknesses were noted:

Consideration was taken that an ICT Security Policy was developed, however the policy was still not approved;

There was no process in place to review the activity logs on active directory for security significant events:

Furthermore, there were some workstations which were not installed with the latest network agent/patches and anti-virus protection.

These matters were reported in 2017-18 financial year.

Impact of the finding

Security breaches and incidents may not be timely detected, which may affect the confidentiality, integrity and availability of the systems.

Internal control deficiency

Financial and performance management

Formal controls over IT Systems

Lack of consequence management for not resolving prior audit findings.

Recommendation

It is recommended that:

The Chief Information Officer should ensure that the required leadership direction and involvement is provided in the adequate design and implementation of operating system and network security controls.

Management should consider implementing the following:

- Commit to findings resolution by approving and implementing the Security management policy.
- Ensuring that operating security logs are enabled and reviewed on the regular basis.
- Ensure that antivirus updates and patches are implemented on the IT environment

Management response

Management agrees with the finding.



ICT Security policy has been drafted, adopted by EXCO and submitted for sign-off and final approval by the Accounting Officer. This will assist to ensure that processes and security are enforced and followed.

A process will be put in place to ensure that updates, patches and logs are done and registered.

Name: Lindiswa Skhosana

Position: Director: System Operations

Date: 25 July 2019

Auditor's conclusion



29.2 Missing security updates and unsupported software on various systems

A patch is software developed and released by a vendor with the intention of correcting flaws in the software or operating system. Patches may include resolutions to security vulnerabilities or fixes to a malfunctioning component of the software.

Nature

A total of one hundred and nineteen (119) internal hosts (e.g. production servers, switches, routers, etc.) were either running unsupported software, operating systems and/or databases, or missing critical and/or high risk security updates with exploits available.

The issues detected included:

- Missing Microsoft patches
- Unsupported operating systems, internet information services and application software
- Vulnerable Windows shares
- Cisco vulnerabilities
- Virtual machine vulnerabilities
- Vulnerable encryption

The following section details the vulnerabilities and their prevalence:

a) Missing Microsoft patches

A total of thirty-four (34) servers were missing three critical and one high and one medium Microsoft security updates.

These updates corrected multiple flaws within the underlying operating systems and unauthorised individuals or attackers on the internal network could attempt to leverage these vulnerabilities in an attempt to gain access to confidential information hosted on these systems or limit valid users access to these systems by causing these systems to continuously reboot.

b) Unsupported operating systems, internet information services and application software

A total of thirteen (13) systems on the network were out of date and no longer supported by the vendor. In addition, these servers were affected by vulnerabilities that could affect the overall availability of services these servers provide.

According to their version, the operating systems listed below were obsolete and would therefore no longer be maintained by the vendor or provider. Lack of support implies that the vendor will not release any new security patches for these products. As a result, they will probably contain security vulnerabilities.

An attacker could leverage these vulnerabilities to obtain access to sensitive information or disrupt the services provided by these operating systems.

c) Vulnerable Windows shares

Microsoft Windows SMB shares unprivileged is when one or more shares that could be accessed remotely through the network with given credentials.



One (1) host have Microsoft Server Message Block 1.0 (SMBv1) shares enabled and if exploited it could allow an attacker to disclose sensitive confidential data, to execute arbitrary code or a denial of service.

d) Cisco vulnerabilities

A total of five (5) devices were running versions of the Cisco Internetwork Operating Systems (IOS) that were missing one or more high risk security updates and/ or contained bugs (technical issues) identified by the vendor.

A total of 3 missing patches and/or bug references were detected amongst the 2 systems, for example referenced:

- Cisco TelePresence Endpoint SIP INVITE Packet Flood DoS (cisco-sa-20170607-tele)
- Cisco TelePresence TC and TE Software Multiple Vulnerabilities (cisco-sa-20150513-tc)
- Cisco Wireless LAN Controller Multiple Vulnerabilities

Affected systems: 10.154.1.2, 10.130.1.10, 10.130.1.13, 10.130.1.7, cisco-lwapp-controller.ndpw.local

e) Virtual machine vulnerabilities

VMware ESXi is a management component of VMware that is not dependent on an operating system. It provides an independent operating console in a virtualised environment.

The version of VMware ESXi on ten (10) hosts was outdated, therefore, affected by multiple vulnerabilities including arbitrary code execution and information disclosure.

An unauthenticated, attacker can exploit this, via a crafted package, to execute arbitrary code or cause a denial of service condition thus disrupting services provided by these systems.

Affected systems: 10.128.78.80, 10.128.78.81, 10.128.78.82, 10.128.78.83, 10.128.78.84, 10.128.78.85, 10.128.78.86, 10.128.78.87, 10.128.78.88, 10.128.78.89

f) Vulnerable encryption

Open secure Shell (SSH), is a cryptographic network protocol to allow remote login and other network services to operate securely over an insecure network.

A total of seventeen (17) hosts were running SSH version 1.33 and/or 1.5 protocol. This version is not completely cryptographically safe. SSH version 1 is vulnerable to information leaking related vulnerabilities where attackers will attempt to intercept traffic that should be encrypted, and potentially decrypt portions of information.

Affected systems: 10.130.0.2, 10.130.0.242, 10.130.0.35, 10.130.0.52, 10.130.0.70, 10.130.0.84, 10.130.1.1, 10.130.10.1, 10.130.10.4, 10.130.40.1, 10.130.48.1, 10.130.10.5, 10.130.10.6, 10.130.2.1, 10.130.32.1, 10.130.36.1, 10.130.4.1

Secure Sockets Layer (SSL) are the standard security technology for establishing an encrypted link between a web server and a browser. This link ensures that all data passed between the web server and browsers remain private and secure. Due to its cryptographic vulnerabilities, SSL was therefore preceded by Transport Layer Security (TLS).

It was found that SSL version 2 and 3 was enabled on nineteen (19) systems. This version of SSL is affected by several cryptographic flaws, including: an insecure padding scheme with CBC ciphers



and insecure session renegotiation and resumption schemes. An attacker could exploit these flaws to conduct man-in-the-middle attacks or to decrypt communications between the affected service and clients.

Affected systems: 10.128.78.11, 10.128.78.13, 10.128.78.22, 10.128.78.34, pmte-fen-tms-db01.ndpw.local, 10.128.78.49, 10.128.78.51, 10.128.78.104, 10.128.78.126, 10.128.78.85, 10.128.78.86, 10.128.78.87, 10.128.78.88, 10.142.0.52, 10.144.96.158, 10.130.1.12, 10.130.10.4, 10.130.40.83, dpwsitw4u01.ndpw.local

Impact of the finding

An attacker may use the enumerated vulnerabilities to cause unapproved/malicious activities within the confines of the network, directly/indirectly affecting critical business applications.

Exploits (note: exploits available freely online) would primarily disrupt services provided by the affected hosts.

Information disclosure exploits and default access vulnerabilities were also detected. If used, attackers may successfully conduct privileged access attacks.

Internal control deficiency

Financial and performance management

Information technology systems

Weaknesses identified is attributed to lack of approved operating system configuration standard and security hardening standards not in place for management to comply with.

Recommendation

It is recommended that:

Management should ensure that approved operating system configuration standard and security hardening standards is in place and incompliance with management.

A complete system evaluation is performed to detect and update/ upgrade outdated/ unsupported systems.

Relevant patches for outdated Windows operating systems are tested and applied by considering the following remedial actions:

- The required Microsoft patches should be loaded on all systems.
- Consider upgrading to a supported service pack or operating system. If these systems are no longer in use, ICT should consider decommissioning these systems.
- For outdated and vulnerable web servers the following should be considered:
 - i) For unsupported software and web server remove the service if it is no longer needed. Otherwise, upgrade to a newer version if possible or switch to another server.
 - ii) Upgrade to PHP version 5.3.12 or later.
 - iii) Upgrade to Apache version 2.2.34 or later.
 - iv) Upgrade to a version of OpenSSL that is currently supported
- Apply the applicable security update for your Windows version.
- Upgrade to Cisco TelePresence Codec (TC) version 7.3.8 or Cisco Collaboration Endpoint (CE) version 8.3.0.
- Apply patch ESXi550-201703401-SG according to the vendor advisory



 Ensure that the SSL is update to a supporting version. Disable support for SSL 2.0, SSL 3.0 and TLS 1.0 and enable support for TLS 1.1 and TLS 1.2. Upgrade to SSH version 2016.74 or later or disable compatibility with version 1 of the protocol.

Management response

We agree with the auditors' finding, and the following action will be taken to improve the situation. WSAS device is already configured to target all servers at Vodacom for updates and patches, SAS device has been already configured to target all servers at SITA for updates and patches.

Auditor's conclusion

Management comment noted, however this is still a risk and management should accept the risk and include it into their Risk Register.



29.3 Insecure configurations on internal network systems

Nature

A total of eighty-six (86) internal systems (e.g. production servers, switches, routers, etc.) were vulnerable as a result of weak configuration settings.

The issues detected included:

- Vulnerable services allowing clear text transmissions
- Non-credentialed access and password hash disclosures
- Simple Network Management Protocol Vulnerabilities
- Network File System vulnerabilities
- Vulnerable databases Oracle vulnerabilities

The following section details the vulnerabilities and their prevalence:

a) Vulnerable services allowing clear text transmissions

Communication between the administrators and servers was transmitted in unencrypted format over the network, i.e. in clear text. File transfer protocol (FTP) and Telnet communication protocols were used to facilitate access to the servers.

A total of forty-six (46) hosts connected on the internal network had clear text ports enabled. The service ports enabled was telnet. Telnet is a network protocol that allows the user of one computer to log into another computer on the same network. Telnet allows an administrator or another user to access someone else's computer remotely. If information is intercepted, usernames and passwords, as well as any other communication transmitted using clear-text methods between the servers and end-users would be visible to an unauthorised individual attempting to gain access to the information hosted on these servers.

Affected systems: 10.128.78.1, 10.128.78.55, 10.128.78.56, 10.128.78.57, 10.145.0.17, 10.145.0.19, 10.145.0.49, 10.145.0.51, 10.147.0.1, 10.149.0.51, 10.154.0.17, 10.154.0.19, 10.154.0.51, 10.154.1.2, 10.144.0.1, 10.130.0.1, 10.130.0.2, 10.130.0.242, 10.130.0.35, 10.130.0.52, 10.130.0.54, 10.130.0.70, 10.130.0.84, 10.130.1.1, 10.130.1.10, 10.130.1.13, 10.130.1.4, 10.130.1.7, 10.130.1.9, 10.130.10.1, 10.130.10.4, 10.130.40.1, 10.130.48.1, 10.131.0.1, 10.132.0.1, 10.132.0.35, 10.132.0.81, 10.134.0.1, 10.142.0.1, 10.130.10.5, 10.130.10.6, 10.130.2.1, 10.130.32.1, 10.130.36.1, 10.130.4.1

A total of twenty-eight (28) systems were running file FTP and TFTP. FTP allows the user's name and password to be transmitted in clear text, which could be intercepted by a network sniffer or a man-in-the-middle attack.

If intercepted, all username and passwords between the server and administrator would be visible to an unauthorised individual attempting to gain access to the systems or networked devices.

Affected systems: 10.128.78.1, 10.128.78.32, 10.128.78.37, 10.128.78.63, 10.128.78.64, 10.128.78.65, 10.128.78.66, 10.128.78.67, 10.128.78.68, 10.128.78.69, 10.128.78.118, 10.128.78.91, 10.130.0.2, 10.130.0.242, 10.130.0.35, 10.130.0.52, 10.130.0.70, 10.130.0.84, 10.130.1.1, 10.130.10.1, 10.130.40.1, 10.130.48.1, 10.130.10.5, 10.130.10.6, 10.130.2.1, 10.130.32.1, 10.130.36.1, 10.130.4.1

b) Non-credentialed access and password hash disclosures



IPMI is a method used for remote connection to a network deployed server. It ships standard with most of the well-known brands of servers. It provides administrators complete access/ control to a server as if they were physically at the server itself.

A total of nine (9) systems support Platform Management Interface version 2 (IPMI v2) which is affected by an information disclosure vulnerability due to the support of Remote Management and Control Protocol (RMCP) + Authenticated Key-Exchange Protocol (RAKP) authentication. A remote attacker can obtain password hash information for valid user accounts.

Affected systems: 10.128.78.62, 10.128.78.63, 10.128.78.64, 10.128.78.65, 10.128.78.66, 10.128.78.67, 10.128.78.68, 10.128.78.69, 10.128.78.72

c) Simple Network Management Protocol vulnerabilities

Simple Network Management Protocol (SNMP) is used to monitor the performance and statistical information of systems over the network and often contains detailed configuration information about the servers. SNMP if vulnerable could allow attackers to orchestrate denial-of-service attacks, service interruptions and total takeovers of network devices (buffer overflow).

A total of fourteen (14) systems used SNMP configured with the default "public" community strings.

Affected systems: 10.128.78.55, 10.128.78.56, 10.128.78.57, 10.128.78.58, 10.128.78.114, 10.128.78.115, 10.154.1.2, 10.130.1.10, 10.130.1.11, 10.130.1.13, 10.130.1.2, 10.130.1.4, 10.130.1.7, 10.130.1.9

d) Network File System vulnerabilities

Network file system (NFS) is a type of file system mechanism that enables the storage and retrieval of data from multiple disks and directories across a shared network.

A total of two (2) NFS server is active but not exporting any shares and also these NFS shares could be mounted by the scanning host. An attacker may be able to leverage this to read (and possibly write) files on NFS server.

Affected systems: pmte-fen-tms-web01.ndpw.local, 10.128.78.91,

e) Vulnerable databases - Oracle vulnerabilities

One (1) host allows Oracle TNS listener service registration. An attacker can exploit this issue to divert data from a legitimate database server or client to an attacker-specified system.

Successful exploits will allow an attacker to divert data from a legitimate database server or client to an attacker-specified system or potentially facilitating man-in-the-middle, session-hijacking, or denial of service attacks on a legitimate database server.

Affected systems: 10.130.40.83

Impact of the finding

An attacker may be able to use these vulnerabilities to access the affected system(s), disrupt services provided by the affected systems or gather sensitive/ confidential information generated by the entity.



In addition, an attacker may use the enumerated issues to conduct unapproved/ malicious activities in the confines of the network.

Internal control deficiency

Financial and performance management

Information technology systems

Weaknesses identified is attributed to lack of approved operating system configuration standard and security hardening standards not in place for management to comply with.

Recommendation

It is recommended that:

Management should ensure that approved operating system configuration standard and security hardening standards is in place and incompliance with management.

A complete system evaluation is performed to detect and update/ upgrade outdated/ unsupported systems Relevant patches for outdated Windows operating systems are tested and applied and system configurations are adequately set by considering the following remedial actions:

- The following should be considered on clear text:
 - i) Disable the Telnet service and use SSH instead.
 - ii) Disable FTP and TFTP if are not being used.
- For IPMI vulnerability, no specific fix is available, thus consider:
 - i) Disabling IPMI over LAN if it is not needed.
 - ii) Using strong passwords to limit the successfulness of off-line dictionary attacks (i.e. use 10 characters or more; use complexities including at least one uppercase, one lowercase, one numeric and one non-alphanumeric character, and; change passwords through the cycle).
 - iii) Using Access Control Lists (ACLs) or isolated networks to limit access to your IPMI management interfaces.
- Disable the SNMP service on the remote host if you do not use it. Either filter incoming UDP packets going to this port, or change the default community string.
- Disable NFS on the server if not in use and configure NFS shares so that only authorized hosts can mount its remote shares.
- Apply the workaround in Oracle's advisory.

Management response

The department accept the findings and remedial action plan will be put in place to closes the gaps.

By whom: Pakiso Mphuthi and Dintheng Matlala

By when: 31st March 2020

Auditor's conclusion

Management comments are required. The risks will be reassessed in the following audit (19/20) cycle based on changes to the environment.



30. USER ACCESS MANAGEMENT

User access controls ensures that only valid and authorised users are allowed access to initiate and approve transactions on the system and that user access is adequately segregated when transactions are captured and approved.

30.1 Inadequate user access management controls on PERSAL

Nature

During the audit, it was noted that the PERSAL user account management procedure was in place; however, procedure did not provide adequate guidance on the process to follow when performing the following user access management activities:

- Monitoring actions of the system controllers on application security level (creation of IDs, user ID maintenance, allocating functions to users etc.)
- Periodic checks to ensure employees' access is commensurate with their job responsibilities

These matters were also reported in 2017-18 financial year.

Furthermore, the authorisation of the following users whose functions were modified during the period under review were not provided for audit purposes:

Advising User		Functions	Date
190001	PBA760 Ndlovu	ADDED: 50619	05/2018
190001	PBA604 Machaba	ADDED: 50758	22/06/2018
190001	PBA780 Shelleng	ADDED: 40329	01/10/2018
190494	190860 Sibeko	ADDED: 40845	22/05/2018
190860	190001 Khumalo	ADDED: 50619	18/05/2018
191296	191313 Manzini	ADDED: 40612	17/10/2018

Impact of the finding

Without an adequately designed user account management procedure, there will be inconsistences in processes followed for user creation, termination, modification of user accounts and resetting of user passwords.

This weakness could compromise the integrity of data and ultimately financial statements.

Furthermore, failure to perform user reviews might result in employees being granted excessive rights that would allow them to perform inappropriate activities on the applications such as fraud being committed on the systems.

Internal control deficiency

Financial and performance management

Formal controls over IT Systems

Lack of consequence management for not resolving prior audit findings.



Recommendation:

It is recommended that:

PERSAL management or system controller should consult with BAS system controller to ensure that the current PERSAL user access management procedure is benchmarked with the BAS user access management procedure to update and include the following key requirements for implementation:

- Monitoring actions of the system controllers on application security level (creation of IDs, user ID maintenance, allocating functions to users etc.)
- Periodic checks to ensure employees' access is commensurate with their job responsibilities
- The PERSAL management should commit to findings resolution by implementing adequate user access controls within the PERSAL environment.

Furthermore, ensure that there is a formal process in place to manage change of functions/ roles on the system.

Management response

PERSAL Controller's activities and performance is reviewed by the Director: Human Resource Administration.

Name: Mr C Mtshisa Position: DDG: CS Date: 20 July 2019

Auditor's conclusion

Management comments are noted; however, it was noted that the comment does not address the finding raised.



30.2 Inadequate user access management controls on Active Directory

Nature

During the audit, the following weaknesses were identified on Active Directory:

- The "Account Management Policy" was not approved by management.
- Security question were not asked by the administrator before resetting user password to confirm the identity of the user.
- Review of administrator activities were not performed on a regular basis by an independent person.
- Furthermore, the were active accounts that could not be linked to the specific user such as:
 - ARCOS Admi;
 - SQLADMIN:
 - PAYMENTS NSP:
 - Bfn Accounts; and
 - Invoice.

These matters were also reported in 2017-18 financial year.

Furthermore, it was noted that there was no process in place to suspend/disable/terminate user access on Active Directory who left the department.

Impact of the finding

Without an adequately designed user account management procedure, there will be inconsistences in processes followed for user creation, termination, modification of user accounts and resetting of user passwords. This weakness could compromise the integrity of data and ultimately financial statements.

Internal control deficiency

Financial and performance management

Formal controls over IT Systems

Lack of consequence management for not resolving prior audit findings.

Recommendation

It is recommended that:

The CIO should ensure the following with regards to user access management on active directory:

- Ensure that they expedite the process of approving the Account Management policy.
- Ensure that the administrator introduces security questions to assist in identifying users for password reset.
- Ensure that the activities performed by the users with administrator access is reviewed on a regular basis to ensure that only authorised activities were performed and evidence of review is be retained for audit purposes.
- Ensure that there is an implemented formal process to suspend/disable/terminate user access on Active Directory.



 The ICT management should commit to findings resolution by implementing adequate user access controls within the AD environment

Management response

Management agrees with the finding.

ICT Security policy has been drafted, adopted by EXCO and submitted for sign-off and final approval by the Accounting Officer. This will assist to strengthen the security area around Active Directory.

A process will also be put in place to ensure that all activities are managed properly and registered for record keeping purpose.

Name: Lindiswa Skhosana

Position: Director: System Operations

Date: 10 July 2019

Auditor's conclusion



30.3 Inadequately implementation of the user account management policy on EPWPRS

Nature

The following weaknesses were identified:

- The approved system user account management state that for user to be assigned access to the EPWPRS have to complete the request for access form and entities letter head signed by the user's supervisor. However, request for access form and letter head signed by the user's supervisor was not yet implemented for the new user that require access to be assigned on the EPWPRS. (Repeat finding)
- The approved system user account management state that user that require profile to be change, they supervisors has to send email to the system administrator. However, user profiles were changed without supervisor sending email to the system administrator as the control was not yet implemented.
- The approved system user account management state that privileged user access rights shall be review every six months and the activities of the privileges user account (Helpdesk and system administrator) shall be closed monitored and review by the senior manager: Data Quality and modelling on a monthly basis. However, review of privileged user access rights and their activities were not performed for the period under review.
- They were six super administrators with conflict access such as admin, user/capture, authorizer, project owner and participant approver on the system. (Repeat finding)
- The password configuration on EPWPRS system was not configured according to DPW password policy as the password attempts threshold and history were not set furthermore, review of login violations was not performed. (Repeat finding)

Impact of the finding

Users with unauthorised access to EPWPRS system might results in unauthorised project capture that could negatively impact data integrity and quality on the EPWPRS system.

Lack of review of the privilege activities and privilege user access right might result in ghost users created on the system that might have unauthorised access to confidential information or might compromise the data quality on EPWPRS system.

Unauthorised access to the EPWPRS system may be gained via weak password configuration management which could impact on the integrity and quality of data.

Internal control deficiency

Financial and performance management: Formal controls over IT Systems

EPWRS senior manager prioritised to implement action plan to the AGSA 17/18 findings in the new version to be rolled-out in 01 April 2019 as the current version had limitation.

Recommendation

It is recommended that:

Management should work together with the service provider to ensure that when the new version of the EPWPRS system is implemented the findings above are addressed and resolved.

Management response



The approved system user account management state that for user to be assigned access to the EPWPRS have to complete the request for access form and entities letter head signed by the user's supervisor.

However, request for access form and letter head signed by the user's supervisor was not yet implemented for the new user that require access to be assigned on the EPWPRS. (Repeat finding)

User access requests for the current EPWP Phase 3 reporting system are done via email. A request is sent to system administrator. After verifications on the authenticity of the request, system access is granted. The implementation of the above mentioned policy is effective 1st April 2019 for the EPWP Phase 4 reporting system.

The approved system user account management state that user that require profile to be change, they supervisors has to send email to the system administrator. However, user profiles were changed without supervisor sending email to the system administrator as the control was not yet implemented.

The current EPWP Phase 3 system has limitations and the above findings will be addressed in the new version of the EPWPRS system to be implemented during EPWP Phase 4.

The approved system user account management state that privileged user access rights shall be review every six months and the activities of the privileges user account (Helpdesk and system administrator) shall be closed monitored and review by the senior manager: Data Quality and modelling on a monthly basis. However, review of privileged user access rights and their activities were not performed for the period under review.

The privileges of the system administrator and the helpdesk personnel were reviewed twice during the 2018/19 financial year. The first review was in September 2018 where no changes in privileges were effected as the functions of the officials did not change. The second review was at the end of the financial year whereby four helpdesk officials' accounts were revoked as their employment contracts has come to an end.

They were six super administrators with conflict access such as admin, user/capture, authorizer, project owner and participant approver on the system. (Repeat finding)

The single role of system administration is shared among the six helpdesk officials. The functions of the helpdesk are to effectively and efficiently assist system users' with challenges encountered during data capturing. The nature of the assistance necessitates full access by the helpdesk officials to the system in order to effectively assist users. This is due to the nature of the system design. All helpdesk activities are logged and are traceable. Reporting public bodies have full access to their information captured in the system and are able to monitor and track changes to their information. Only authorised and validated data is published.

The updated version 2 EPWP Phase 4 system will address the above mentioned finding by separating the access rights of helpdesk officials from those of the system administrator. This implies that the system admin role will not have the ability to capture, update or authorise information.

The password configuration on EPWPRS system was not configured according to DPW password policy as the password attempts threshold and history were not set furthermore, review of login violations was not performed. (Repeat finding)

The EPWPRS is only accessible to registered users. Configuration of the password strength is in line with the department's requirements for system access control, as per the department's password policy.



It is noted that the system is not complying in terms of password attempts threshold. This has been reviewed to comply accordingly in the updated EPWP version 2 reporting system which will be implemented during the 2019/20 financial year.

Name: Position: Action Date:

Auditor's conclusion



31 IT Service Continuity - Inadequate IT service continuity controls

IT service continuity is the process of managing the availability of hardware, system software, application software and data to enable an organisation to recover/re-establish information systems services in the event of a disaster. The process includes Business Continuity Plan (BCP), Disaster Recovery Plan (DRP) and backups.

Nature

The following deficiencies were noted with regard to the management and implementation of IT Service Continuity/ Disaster Recovery processes at the department:

- Although Disaster Recovery Plan (DRP) was developed and approved, it was noted that the DRP was not tested in the financial year under review.
- There was no formal backup policy and procedure.
- There was no performance of periodic restoration of backups.
- There was no evidence to demonstrate that backups were taken to an offsite storage during the financial year.
- EPWP backups were performed, however evidence provided could not conclude that backups performed was not successfully backed up.
- These matters were reported in 2017-18 financial year.

Impact of the finding

Without a comprehensively documented, tested and regularly updated Disaster Recovery and Business Continuity Plan, it might not be possible to recover the key business operations, critical systems, applications, their supporting infrastructure or networking capability in the correct sequence and time, to ensure that the department's business operations could be sufficiently resumed at an alternative processing site without considerable loss to its financial well-being and negative impact of service delivery should a disaster occur.

Internal control deficiency

Financial and performance management

Formal controls over IT Systems

Lack of consequence management for not resolving prior audit findings.

Recommendation

It is recommended that:

The Chief Information Officer should ensure that the DRP is periodically tested to ensure that the plan is practical with regard to its execution.

During the testing process, the relevant role players in the disaster recovery process should receive the necessary training to ensure the success of the recovery process.

Furthermore, document and approve the backup policy to include the following:

- Backup strategy
- Roles and responsibilities
- Backup frequency



- Retention period
- Backup window (time available each day to complete backups)
- Back restoration process
- On and off-site requirements
- Archival requirements
- Special media considerations

Management response

Management agrees with the finding.

The DRP/ICT Service Continuity strategy is in place; the Chief Directorate ICT is in a process of putting in place a DR environment with full infrastructure to ensure that activities such as testing are done regularly.

ICT Security policy, which includes backups, has been drafted, adopted by EXCO and submitted for sign-off and final approval by the Accounting Officer.

Chief Directorate ICT has a process which is follow to ensure that backups and retentions are done properly and in time.

Full back up of ICT systems including EPWP system are done on weekly basis as per the backup procedure.

Off-site storage is done at our Johannesburg regional office. Chief Directorate ICT has started a process to upgrade the overall backup solution to ensure that other features such as electronic archiving are available.

Name: Lindiswa Skhosana

Position: Director: System Operations

Date: 11 November 2019

Auditor's conclusion



32 Program Change Management - Lack change control on EPWPRS

Nature

The department did not have a change management process in place for EPWPRS, as result change log was not provided for audit purposes.

Impact of the finding

Without an adequate change management process, unauthorised change might be implemented to the production without the acknowledgement of the department and this could result in compromised information systems that do not fully support the business requirements and service interruptions.

Internal control deficiency

Financial and performance management

Formal controls over IT Systems

The system was not yet handover to the department.

Recommendation

It is recommended that:

Management should ensure that the system is handover to the department and change controls are developed and implemented so that only authorised change is implemented to the live environment.

Management response

The EPWP system will be handed over to the Department in May 2019. The ICT has started the process for ensuring that the process of handover happens without challenges. The ICT change management process will be in effect as of May 2019.

Name:

Position:

Action Date:

Auditor's conclusion



1.1 <u>Annexure D: Performance management and reporting</u> framework

The Performance Management and Reporting Framework (PMRF) consists of the following:

- Legislation applicable to performance planning, management and reporting, which includes the following:
 - o Public Finance Management Act, 1999 (Act No. 1 of 1999) (PFMA)
 - o Treasury Regulations, 2005 issued in terms of the PFMA
 - National treasury practice note 4 of 2009-10
 - Public Service Act, 1994 (PSA)
 - o Public Service Regulations, 2016 issued in terms of the Public Service Act
- The Framework for Managing Programme Performance Information (FMPPI), issued by the National Treasury. This framework is applicable to all spheres of government.
- The Framework for Strategic Plans and Annual Performance Plans (FSAPP), issued by the National Treasury. This framework is applicable to all national and provincial departments, constitutional institutions and those public entities listed in parts A and C of schedule 3 of the PFMA.
- Circulars and guidance issued by the National Treasury, Department of Public Service and Administration (DPSA) and supported by the Department of Planning Monitoring and Evaluation (DPME) regarding the planning, management, monitoring and reporting of performance against predetermined objectives.



Annexure D – Criteria developed from the performance management and reporting framework

	CRITERIA		REFERENCES TO THE PM	IRF PER TYPE OF ENTITY	
constitution institutions / tra		Departments / constitutional institutions / trading entities	Public entities	Parliament / provincial legislatures	Universities
Co	nsistency: Objectives, perf	formance measures / indicators	s and targets are consistent bet	ween planning and reporting d	ocuments
1.	Reported strategic or development objectives are consistent or complete when compared	Section 40(3)(a) of the PFMA TR 5.2.4 NT Instruction Note 33: Implementation of the FSAPP	Section 55(2)(a) of the PFMA TR 28.2.2 Applicable to 3A & 3C public entities: TR 30.1.3(g)	Section 55(3)(d) of the FMPPLA	Sec 5(2)(k) & 7(4)(a)of the regulations for reporting by Public Higher Education Institutions
	to planned objectives	Sec 25(1) and 31(1) of the PSR	NT Instruction Note 33: Implementation of the FSAPP		
		Applicable to 2; 3B & 3D public entities: TR 29.1.1 & TR 29.2			
2.	Changes to strategic or development objectives are approved TR 5.1.1 NT Instruction Note 33: Implementation of the FSAPF Sec 4 of FSAPP		Applicable to schedule 3A & 3C public entities: TR 30.1.1 NT Instruction Note 33: Implementation of the FSAPP	Section 15(1) and (2)(b) of the FMPPLA	Sec 5(2)(m) & 7(4)(a) of the regulations for reporting by Public Higher Education Institutions
			Sec 4 of FSAPP		
			Applicable to schedule 2, 3B & 3D public entities:TR 29.1.1 and TR 29.2		
3.	Reported measures or indicators are consistent or complete when compared to planned	Section 40(3)(a) of the PFMA TR 5.2.4 NT Instruction Note 33: Implementation of the FSAPP	Section 55(2)(a) of the PFMA TR 28.2.2 Applicable to 3A & 3C public entities: TR 30.1.3(g)	Section 55(3)(d) of the FMPPLA	Sec 5(2)(k) & 7(4)(a) of the regulations for reporting by Public Higher Education Institutions
	measures or indicators	Sec 25(1) of the PSR	NT Instruction Note 33: Implementation of the FSAPP		
			Applicable to 2; 3B & 3D public entities: TR 29.1.1 & TR 29.2		



	CRITERIA		REFERENCES TO THE PN	IRF PER TYPE OF ENTITY	
		Departments / constitutional institutions / trading entities	Public entities	Parliament / provincial legislatures	Universities
4.	Changes to measures or indicators are approved	TR 5.1.1 NT Instruction Note 33: Implementation of the FSAPP Sec 4 of FSAPP	Applicable to 3A & 3C public entities: TR 30.1.1 NT Instruction Note 33: Implementation of the FSAPP Sec 4 of FSAPP Applicable to 2; 3B & 3D public entities: TR 29.1.1 &	Section 15(1) and (2)(b) of the FMPPLA	Sec 5(2)(m) of the regulations for reporting by Public Higher Education Institutions
5.	Reported targets are consistent or complete when compared to planned targets	Section 40(3)(a) of the PFMA TR 5.2.4 NT Instruction Note 33: Implementation of the FSAPP Sec 25(1) of the PSR	TR 29.2 Section 55(2)(a) of the PFMA TR 28.2.2 Applicable to 3A & 3C public entities: TR 30.1.3(g) Applicable to 2; 3B & 3D public entities: TR 29.1.1 & TR 29.2	ction 55(2)(a) of the PFMA 28.2.2 Section 55(3)(d) of the FMPPLA blicable to 3A & 3C public ities: TR 30.1.3(g) blicable to 2; 3B & 3D blic entities: TR 29.1.1 &	
6.	Changes to targets are approved	TR 5.1.1 NT Instruction Note 33: Implementation of the FSAPP Sec 4 of FSAPP	Applicable to 3A & 3C public entities: TR 30.1.1 NT Instruction Note 33: Implementation of the FSAPP Sec 4 of FSAPP Applicable to 2; 3B & 3D public entities: TR 29.1.1 & TR 29.2	Section 15(1) and (2)(b) of the FMPPLA	Sec 5(2)(m) of the regulations for reporting by Public Higher Education
7.	Reported achievements are consistent with the planned and reported indicator and target	Sec 40(3)(a) of the PFMA	Sec 55(2)(a) of the PFMA	Sec 55(3)(d) of the FMPPLA	Sec 7(4)(a) of the regulations for reporting by Public Higher Education Institutions



CRITERIA		REFERENCES TO THE	PMRF PER TYPE OF ENTITY	
	Department constitution institutions / tra entities	nal Public entities	Parliament / provincial legislatures	Universities
Measurability: Performa	nnce measures / indicators are	well defined and verifiable, and ta	rgets are specific, measurable	
and time bound		,	g,	
8. A performance meas or indicator is well de when it has a clear definition so that data be collected consiste and is easy to undersand use	fined will ntly		Criteria not applicable	Sec 1(d) of the regulations for reporting by Public Higher Education Institutions
9. A performance meas indicator is verifiable when it is possible to validate or verify the processes and syster that produce the indicator.	ns		Criteria not applicable	
10. A target is specific when the nature and the required level of performance of the tare clearly identifiable.	ırget		Criteria not applicable	Sec 1(a) of the regulations for reporting by Public Higher Education Institutions
11. A target is measurable when the required performance can be measured	e FMPPI Chapter 3.3		Criteria not applicable	Sec 1(b) of the regulations for reporting by Public Higher Education Institutions
12. A target is time bound when the time frames			Criteria not applicable	Sec 1(c) of the regulations for reporting by Public Higher Education Institutions



CRITERIA		REFERENCES TO THE PM	IRF PER TYPE OF ENTITY	
	Departments / constitutional institutions / trading entities		Parliament / provincial legislatures	Universities
the achievement of the				
target are indicated				
Relevance: Performance mea	sures / indicators relate logical	lly and directly to an aspect of t	the entity's mandate and the	
realisation of its strategic goa				
13. The performance	FMPPI Chapter 3.2		Criteria not applicable	Sec 1(e) of the regulations for
measure / indicator and				reporting by Public Higher Education Institutions
target relate logically and				Education institutions
directly to an aspect of				
the entity's mandate and				
the realisation of its				
strategic goals and				
objectives				
		e annual performance report is frameworks, circulars and guid		
14. Reasons for variances	The NT's annual report guide	Applicable to schedule 3A &	Criteria not applicable	
between planned and	for national and provincial	3C public entities:		
actual performance are	•	The NT's annual report guide		
disclosed in the annual	departments	for schedule 3A and 3C public entities		
performance report.	Sec 31(1) of the PSR	entities		
15. Reasons for variances	The NT's annual report guide	Applicable to schedule 3A &	Criteria not applicable	
are corroborated by source documentation	for national and provincial	3C public entities: The NT's annual report guide		
Source documentation	departments	for schedule 3A and 3C public		
	FMPPI chapter 5	·		
	, '	entities		
		FMPPI chapter 5		
16. Changes to objectives,	NT annual report guide for	Applicable to 3A & 3C public	Criteria not applicable	
performance indicators	national and provincial departments	entities:		
and performance targets	Gopartinonto			



CRITERIA		REFERENCES TO THE PMRF PER TYPE OF ENTITY						
	Departments / constitutional institutions / trading entities	Public entities Parliament / provincial legislatures		Universities				
are disclosed in the annual performance report	Sec 31(1) of the PSR	NT annual report guide for schedule 3A and 3C public entities						
Reliability: Recording, measurachievements that is valid, as	ring, collating, preparing and p ccurate and complete	resenting information on actua	al performance / target					
Reported performance occurred and pertains to the reporting entity	Section 40(3)(a) of the PFMA Chapter 5 of the FMPPI Sec 25(1)(e) of the PSR	Section 55(2)(a) of the PFMA Chapter 5 of the FMPPI	Section 55 of the FMPPLA	Section 7 of the regulations for reporting by Public Higher Education Institutions				
Reported performance is recorded and reported accurately								
All actual performance is recorded and included in the reported performance information								



1.2 <u>Annexure E: Auditor general's responsibility for the audit of</u> the reported performance information¹

- 1. As part of our engagement conducted in accordance with ISAE 3000, we exercise professional judgement and maintain professional scepticism throughout our reasonable assurance engagement on reported performance information for selected programmes.
- 2. We are independent of the Department in accordance with the International Ethics Standards Board for Accountants' Code of ethics for professional accountants (IESBA code) together with the ethical requirements that are relevant to our audit in South Africa. We have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA code.

1.2.1 QUALITY CONTROL RELATING TO ASSURANCE ENGAGEMENTS

In accordance with the International Standard on Quality Control 1, the Auditor-General
of South Africa maintains a comprehensive system of quality control that includes
documented policies and procedures on compliance with ethical requirements and
professional standards.

1.2.2 REPORTED PERFORMANCE INFORMATION

- 4. In addition to our responsibility for the assurance engagement on reported performance information as described in the auditor's report, we also:
 - identify and assess risks of material misstatement of the reported performance information, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. In making those risk assessments, we consider internal control relevant to the management and reporting of performance information per selected programme in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Department's internal control.
 - evaluate the documentation maintained by the Department that supports the generation, collation, aggregation, monitoring and reporting of performance indicators/measures and their related targets for the selected programmes.
 - evaluate and test the usefulness of planned and reported performance information, including presentation in the annual performance report, its consistency with the approved performance planning documents of the Department and whether the indicators and related targets were measurable and relevant.
 - evaluate and test the reliability of information on performance achievement to determine whether it is valid, accurate and complete.



1.2.3 COMMUNICATION WITH THOSE CHARGED WITH GOVERNANCE

5. We communicate with the accounting officer regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also confirm to the accounting officer that we have complied with relevant ethical requirements regarding independence, and communicate all relationships and other matters that may reasonably be thought to bear on our independence and, where applicable, related safeguards.



1.3 Annexure F: Assessment of internal controls

Below is our assessment of implementing the drivers of internal control based on significant deficiencies identified during our audit of the financial statements, the annual performance report and compliance with legislation. Significant deficiencies occur when internal controls do not exist, are not appropriately designed to address the risk, or are not implemented. These either had caused, or could cause, the financial statements or the annual performance report to be materially misstated, and material instances of non-compliance with legislation to occur.

The internal controls were assessed as follows:

<u>•</u>	The required preventative or detective controls were in place.
<u>:</u>	Progress was made on implementing preventative or detective controls, but improvement is still required, or actions taken were not or have not been sustainable.
2	Internal controls were either not in place, were not properly designed, were not implemented or were not operating effectively. Intervention is required to design and/or implement appropriate controls.

The movement in the status of the drivers from the previous year-end to the current year-end is indicated collectively for each of the three audit dimensions under the three fundamentals of internal control. The movement is assessed as follows:

1	Improved
\Leftrightarrow	Unchanged
1	Regressed

		ncial ments	Performance reporting		Compliance win		
	Current year	Prior year	Current year	Prior year	Current year	Prior year	
Leadership							
Overall movement from previous assessment	1	Ţ.	⇔		\	\Leftrightarrow	
Provide effective leadership based on a culture of honesty, ethical business practices and good governance, and protecting and enhancing the best interests of the entity	•	•	•	•	•	•	
Exercise oversight responsibility regarding financial and performance reporting and compliance as well as related internal controls	<u>•</u>	•	2	•	•	•	



	Finai staten			mance rting	Complia legisl	
	Current year	Prior year	Current year	Prior year	Current year	Prior year
Implement effective human resource management to ensure that adequate and sufficiently skilled resources are in place and that performance is monitored	<u>•</u>	•	<u></u>	<u>:</u>	•	•
Establish and communicate policies and procedures to enable and support the understanding and execution of internal control objectives, processes and responsibilities	•	•	•	•	•	•
Develop and monitor the implementation of action plans to address internal control deficiencies	<u>=</u>		<u>:</u>	<u>:</u>	•	
Establish and implement an information technology governance framework that supports and enables the business, delivers value and improves performance	<u>:</u>	<u>:</u>	<u></u>	<u>:</u>	<u>:</u>	<u>:</u>
Financial and performance management						
Overall movement from previous assessment	•		⇔		•	
Implement proper record keeping in a timely manner to ensure that complete, relevant and accurate information is accessible and available to support financial and performance reporting		•	=	(1)		•
Implement controls over daily and monthly processing and reconciling transactions	<u>=</u>	<u>•</u>	<u>=</u>	=	<u>:</u>	<u>•</u>
Prepare regular, accurate and complete financial and performance reports that are supported and evidenced by reliable information	<u> </u>	<u>•</u>	2	=	•	•
Review and monitor compliance with applicable legislation	<u>=</u>	<u>··</u>	•	=	<u>:</u>	<u>··</u>
Design and implement formal controls over information technology systems to ensure the reliability of the systems and the availability, accuracy and protection of information relating to user access management, program change control and IT service continuity.	<u></u>	<u> </u>	<u></u>	<u>::</u>	N/A	N/A
Governance			•			
Overall movement from previous assessment	1	,		⇒		⇒



	Fina stater		Performance reporting		Compliance legislation	
	Current year	Prior year	Current year	Prior year	Current year	Prior year
Implement appropriate risk management activities to ensure that regular risk assessments, including the consideration of information technology risks and fraud prevention, are conducted and that a risk strategy to address the risks is developed and monitored	<u></u>					•
Ensure that there is an adequately resourced and functioning internal audit unit that identifies internal control deficiencies and recommends corrective action effectively	•	•	•	•	•	•
Ensure that the audit committee promotes accountability and service delivery through evaluating and monitoring responses to risks and overseeing the effectiveness of the internal control environment, including financial and performance reporting and compliance with legislation	•	•	•	•	•	•

