

A BI Capstone
project
on

INSURANCE ANALYTICS

EXCEL, POWER BI,
TABLEAU, MY SQL

- MALLIKA UPPUGANTI

AGENDA

- What is Insurance?
- Why Analytics matter ?
- KPI List
- Excel
- Power BI
- Tableau
- MySQL
- Recommendations and Action Plan
- Conclusion

INSURANCE

What is Insurance?

Insurance is an agreement between an individual policy (or a business) and an insurance company. Under this agreement, the policy holder pays premiums to the insurer in exchange for financial compensation in the event of a covered incident.

The core components that make up most insurance policies are the premium, deductible, and policy limits.

Why Analytics matter?

With increasing market competition and evolving customer needs, leveraging data analytics is no longer optional—it's essential. Insurance companies rely heavily on data to optimize sales, improve customer retention, and drive profitability.

Through this presentation, we'll uncover trends, identify challenges, and discuss actionable strategies that can help us maximize efficiency and revenue.

KPI List

1.Number of Invoice by Account Executive.

2.Yearly Meeting Count.

3.1.Cross-Target, Achievement, New.

3.2.New-Target, Achievement, New.

3.3.Renewal-Target, Achievement, New.

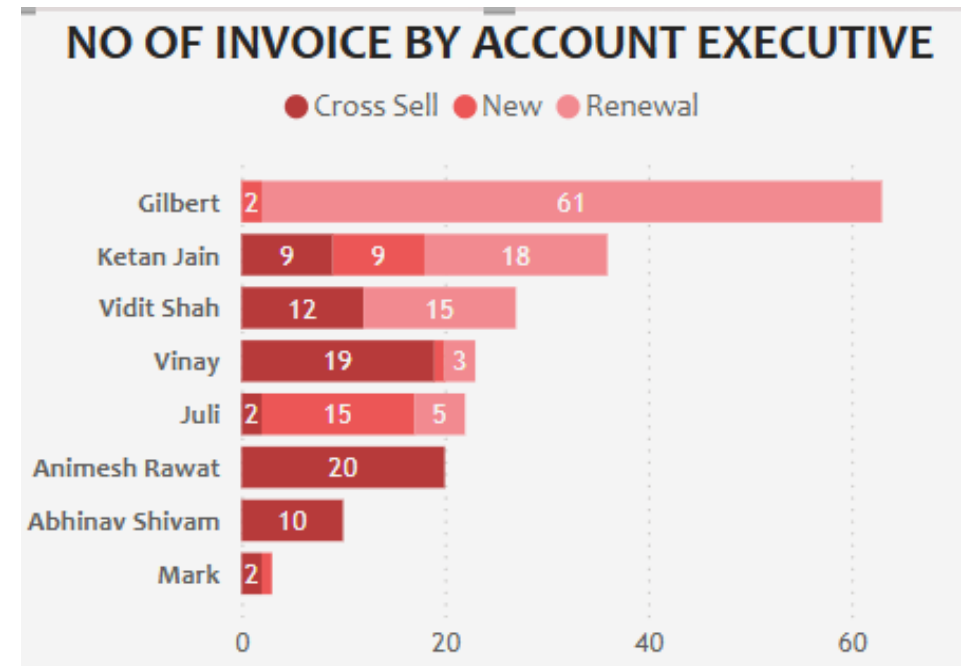
4. Stage Funnel by Revenue.

5. Number of meeting By Account Executive.

6.Top Open Opportunity.

KPI 1: Number of Invoice by Account Executive

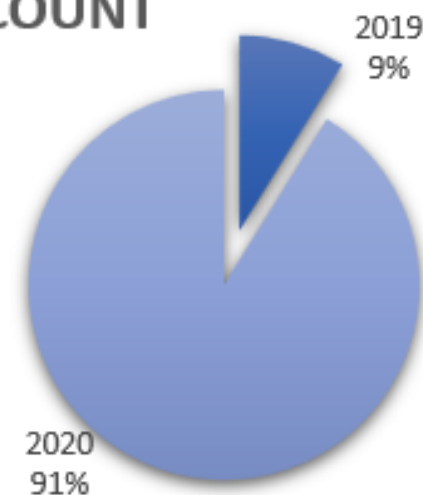
In insurance analysis, tracking the number of invoices by account executive helps measure productivity and sales performance. The number of invoices is influenced by client load, the types of insurance products, sales activity, renewals, and claims processing. To analyze, track the number of invoices per executive over a set of period. Comparing invoice numbers across executives reveals relative productivity. The key data needed includes account executive IDs, client information, invoice details, and policy information.



KPI 2: Yearly Meeting Count

In insurance analysis, yearly meeting counts track executive-client engagement. These meetings may involve sales, renewals, claims, or general check-ins. The count reflects the level of relationship management and business development. It is influenced by client needs, product complexity, and sales goals. Analyzing this helps evaluate account executive productivity and client satisfaction. Data required includes meeting dates and count of global attendees.

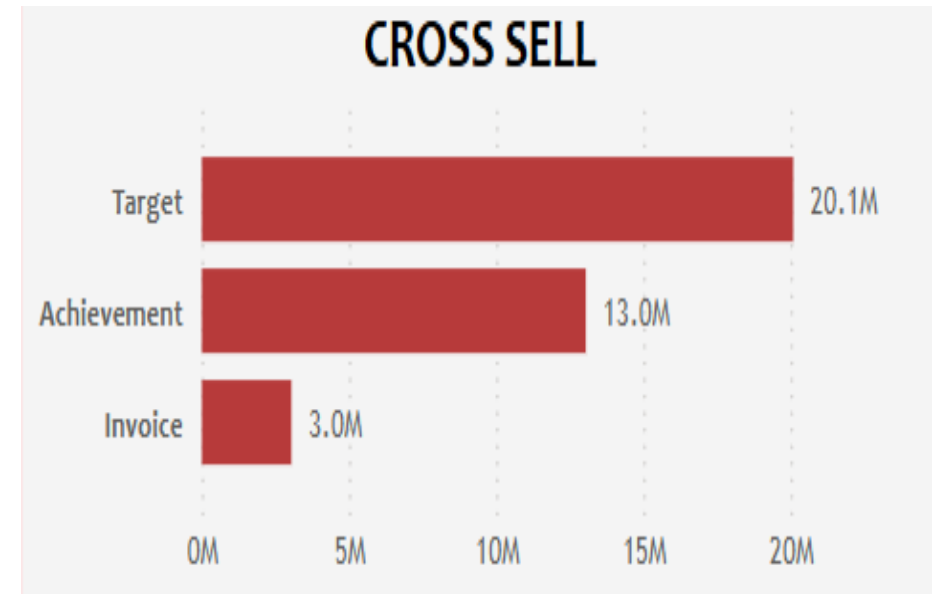
**YEARLY
MEETING
COUNT**



KPI 3.1 – Cross Sell

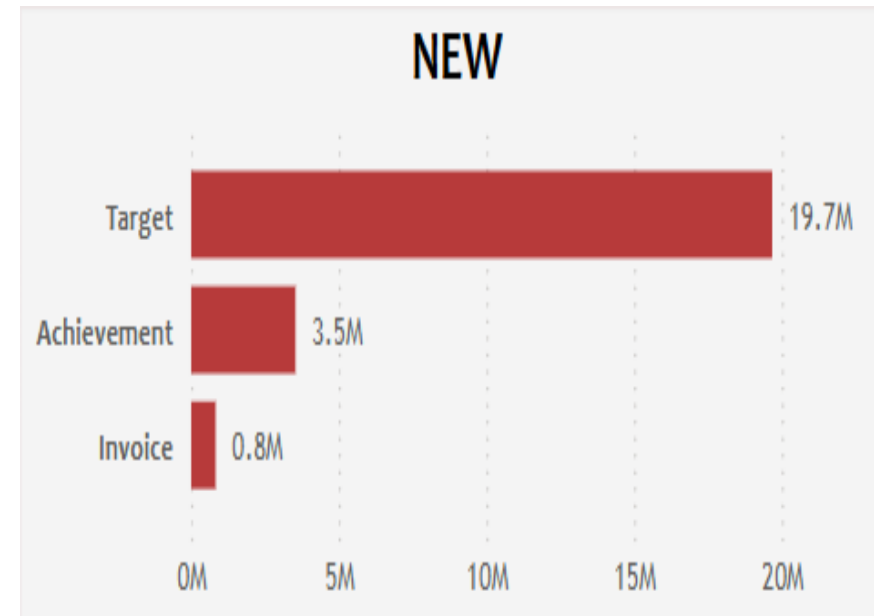
Target, Achievement, New

In insurance analysis, cross-sell targets focus on encouraging account executives to sell additional products to existing clients. The goal is to increase revenue and deepen client relationships. Achieving the cross-sell target means meeting or exceeding the set sales goals for these additional products. Analyzing this data helps assess account executive performance, identify opportunities, and improve sales strategies. Key metrics include target goals, achieved sales and invoice sales of the number of cross-sell clients or policies.



KPI 3.2 – New Target, Achievement, New

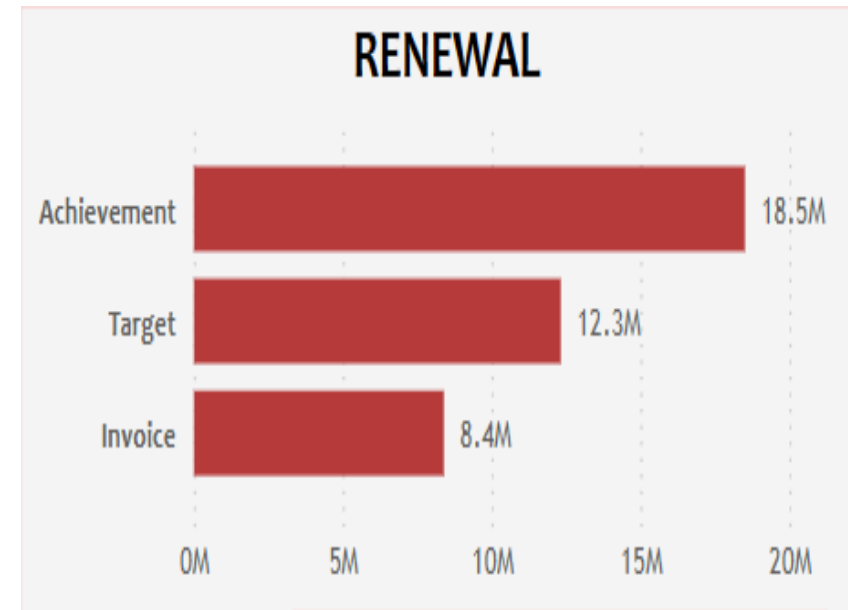
In insurance analysis, the "new-target" represents sales goals for acquiring new clients or policies. Achieving this target means meeting or exceeding the goal for new business. "New" refers to newly acquired policies or clients, not renewals or cross-sells. Tracking this metric helps evaluate account executive performance, their efforts for growth and market expansion. It provides insights into sales effectiveness and market expansion. Key data includes target goals, achieved sales, invoice sales of the number of new clients or policies.



KPI 3.3 – Renewal

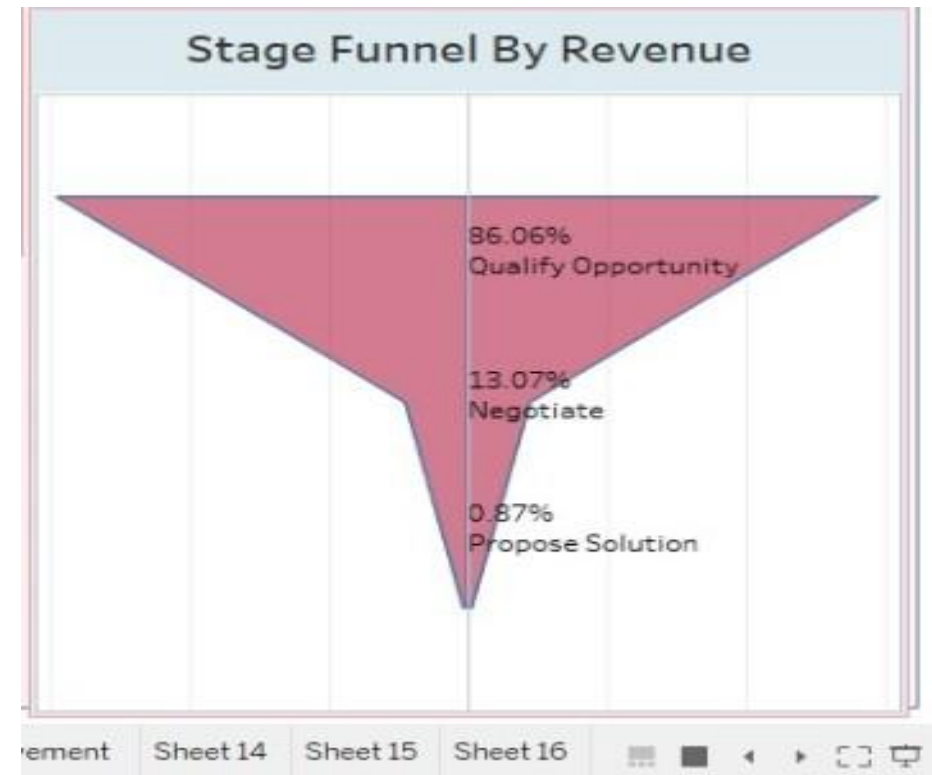
Target, Achievement, New

In insurance analysis, the "renewal-target" refers to the goal set for renewing existing policies with clients. Achieving this target means successfully renewing a set percentage or number of policies. Tracking renewal-targets helps measure account executives' ability to maintain client retention and stable revenue streams. Analyzing this metric helps assess performance in client loyalty and retention strategies. Key data includes renewal goals, achieved renewals, and invoiced renewals of the additional policies sold.



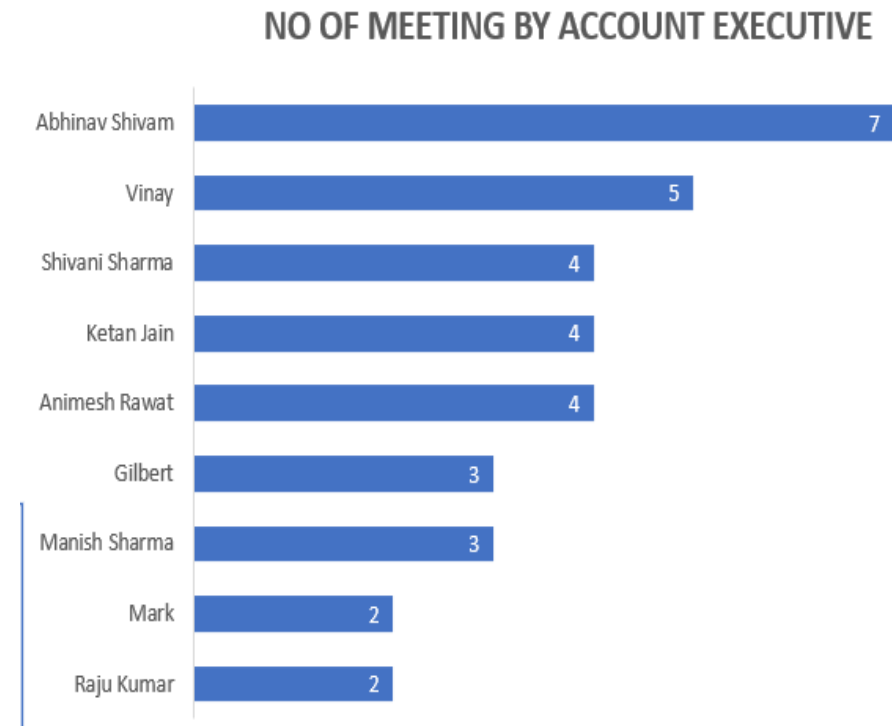
KPI 4 : Stage Funnel by Revenue

In insurance analysis, the stage funnel by revenue tracks potential sales through stages based on revenue. Stages typically include Lead Generation, Qualification, Proposal, Negotiation, and Closure. Revenue is measured at each stage to identify conversion rates and potential earnings. This funnel helps detect the bottlenecks and forecast sales more accurately. It also allows prioritizing high-value opportunities. Key metrics include revenue per stage and total revenue potential.



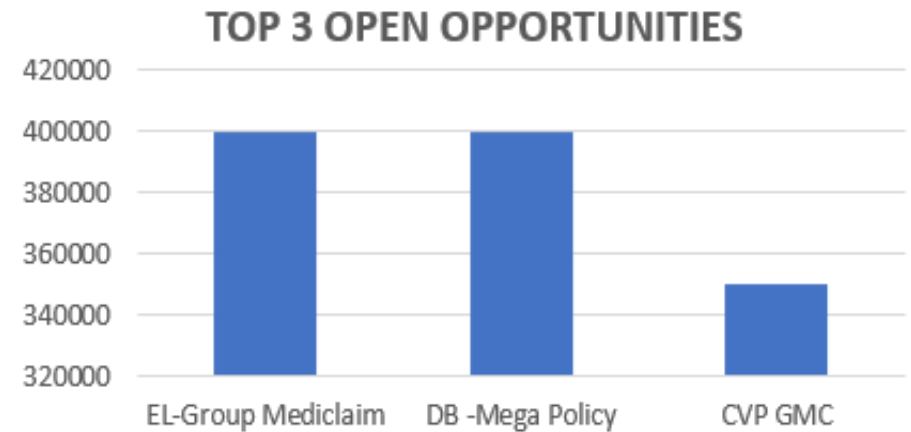
KPI 5: No of meeting By Account Executive

In insurance analysis, the number of meetings by account executives tracks client interactions such as sales, renewals, and claims discussions. It reflects account executive engagement and relationship-building efforts. A higher meeting count typically indicates stronger client relationships and more business opportunities. This metric helps evaluate productivity and identify areas for improvement. Monitoring meetings also aid in optimizing sales strategies. Key data includes Account Executives and meeting frequency.



KPI 6: Top Open Opportunity

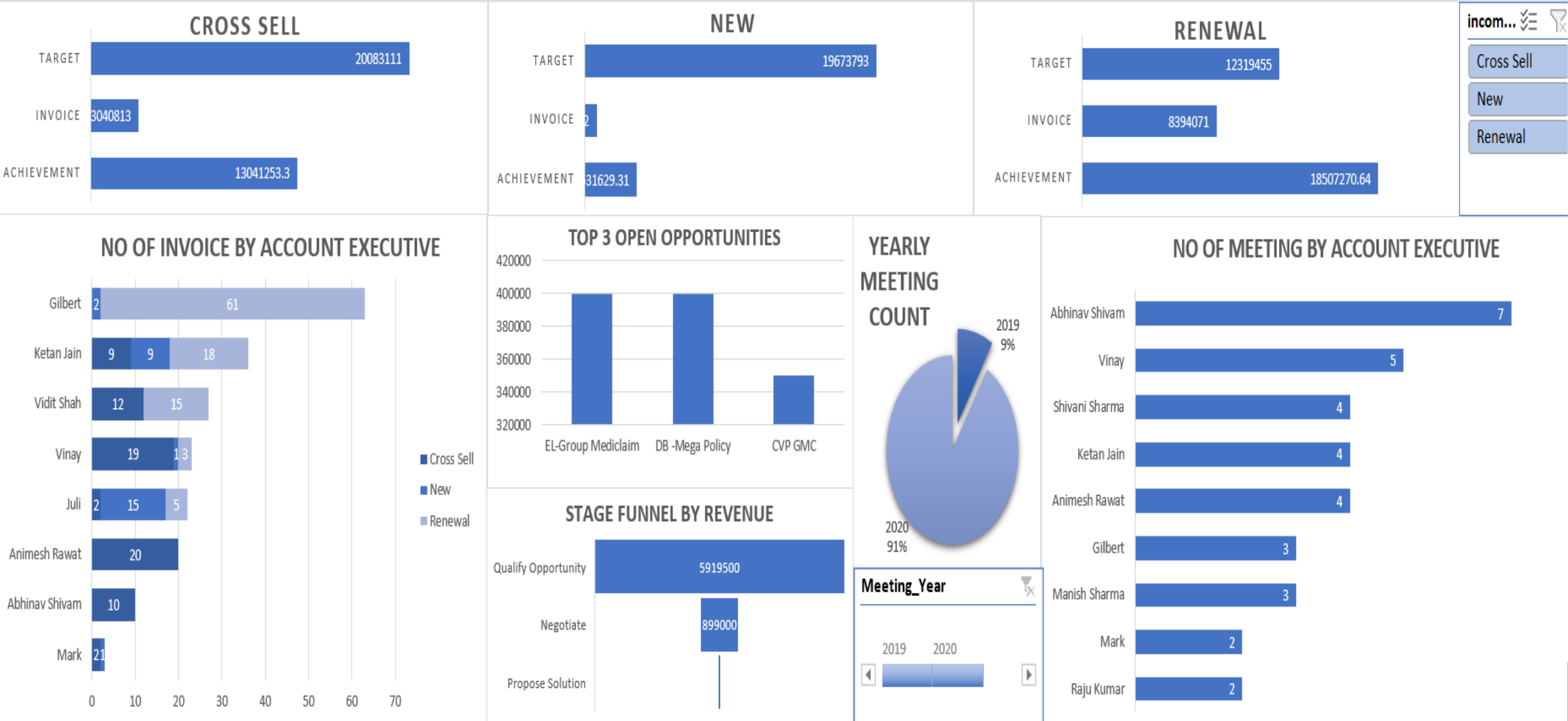
In insurance analysis, top open opportunities are high-value, yet-to-be-closed leads or deals. These opportunities are prioritized based on factors like revenue potential and client interest. Tracking them helps account executives focus on the most promising prospects. Analyzing these opportunities identifies deals nearing closure or requiring more attention. This helps in forecasting and resource allocation. Key metrics include opportunity value, Sum of Revenue and filtering at the Stage level.





EXCEL DASHBOARD

INSURANCE ANALYTICS



Challenges faced

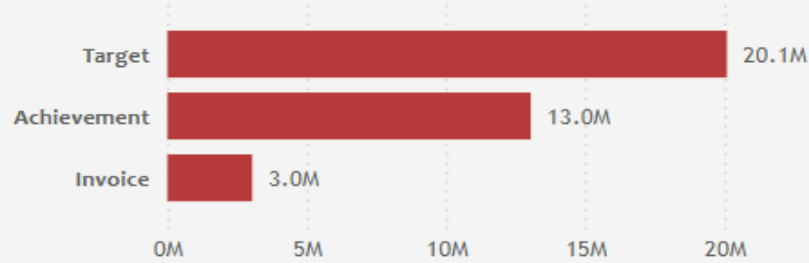
- Understanding the terminology of Insurance (Target, Achievement, Invoice)
- Data type conversion in the process of creating calculated measures
- Creation of Funnel chart with pivot



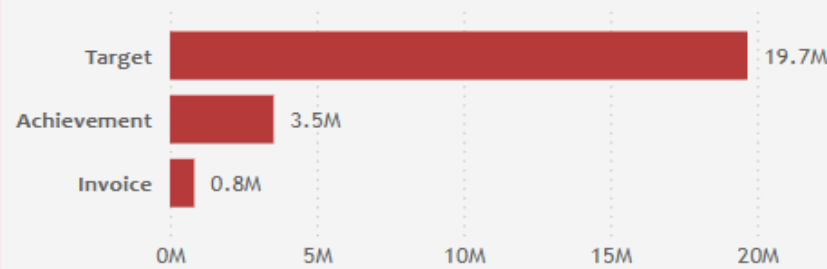
POWER BI DASHBOARD

INSURANCE ANALYTICS

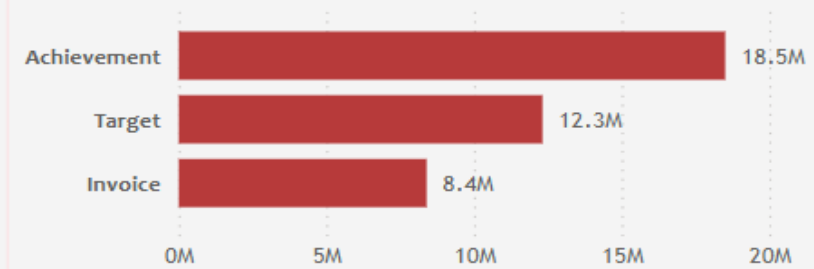
CROSS SELL



NEW



RENEWAL



Acc Executive Name

All

Income Class

☐ Cross Sell

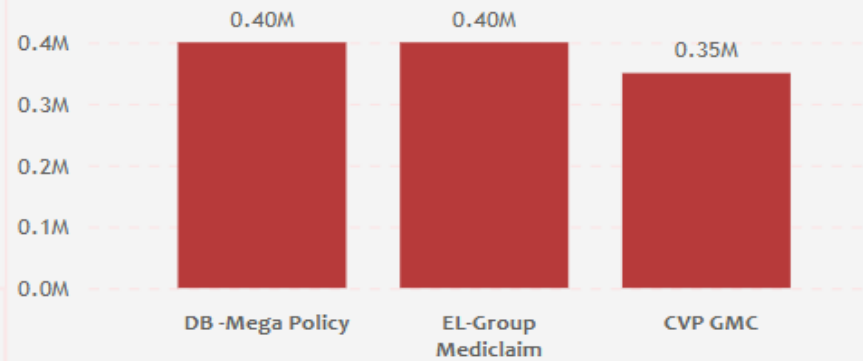
☐ New

☐ Renewal

REVENUE

6.88M

TOP 3 OPEN OPPURTUNITIES

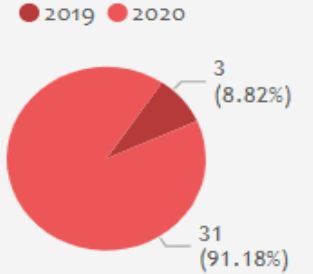


Year

2019

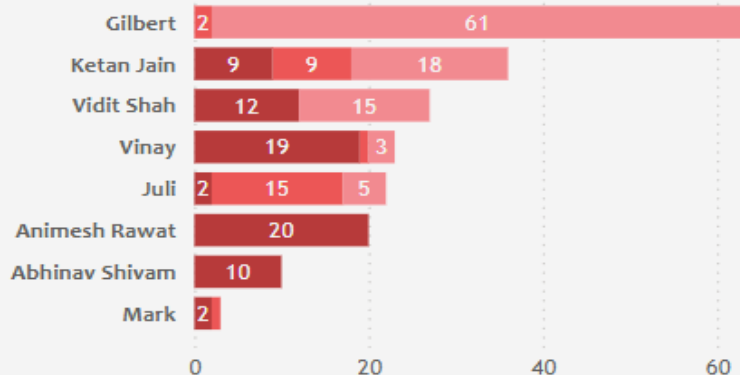
2020

YEARLY MEETING COUNT

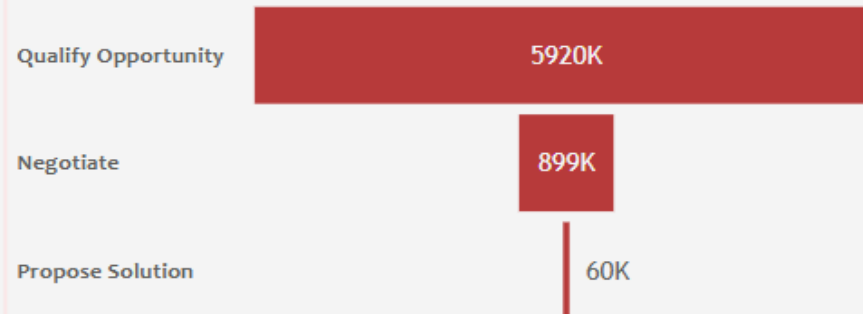


NO OF INVOICE BY ACCOUNT EXECUTIVE

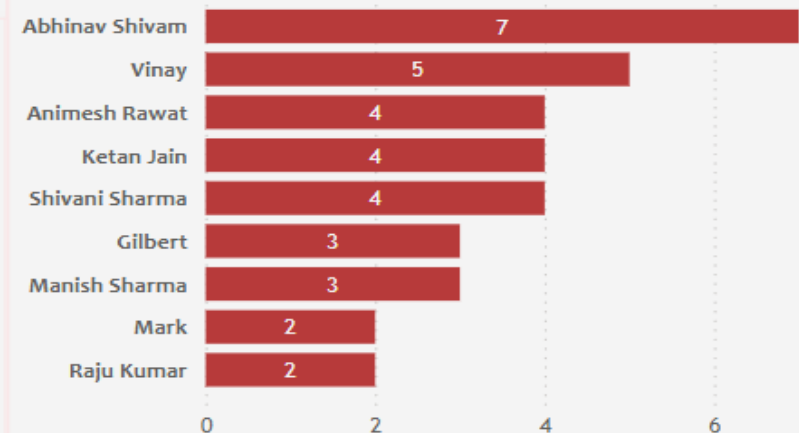
● Cross Sell ● New ● Renewal



STAGE FUNNEL BY REVENUE



NO OF MEETING BY ACCOUNT EXECUTIVE



Challenges faced

- Choosing method that works for the Data Import
- Retention of datatypes while importing the data
- Data cleaning of Brokerage table
- Creation of calculated tables and measures (DAX)

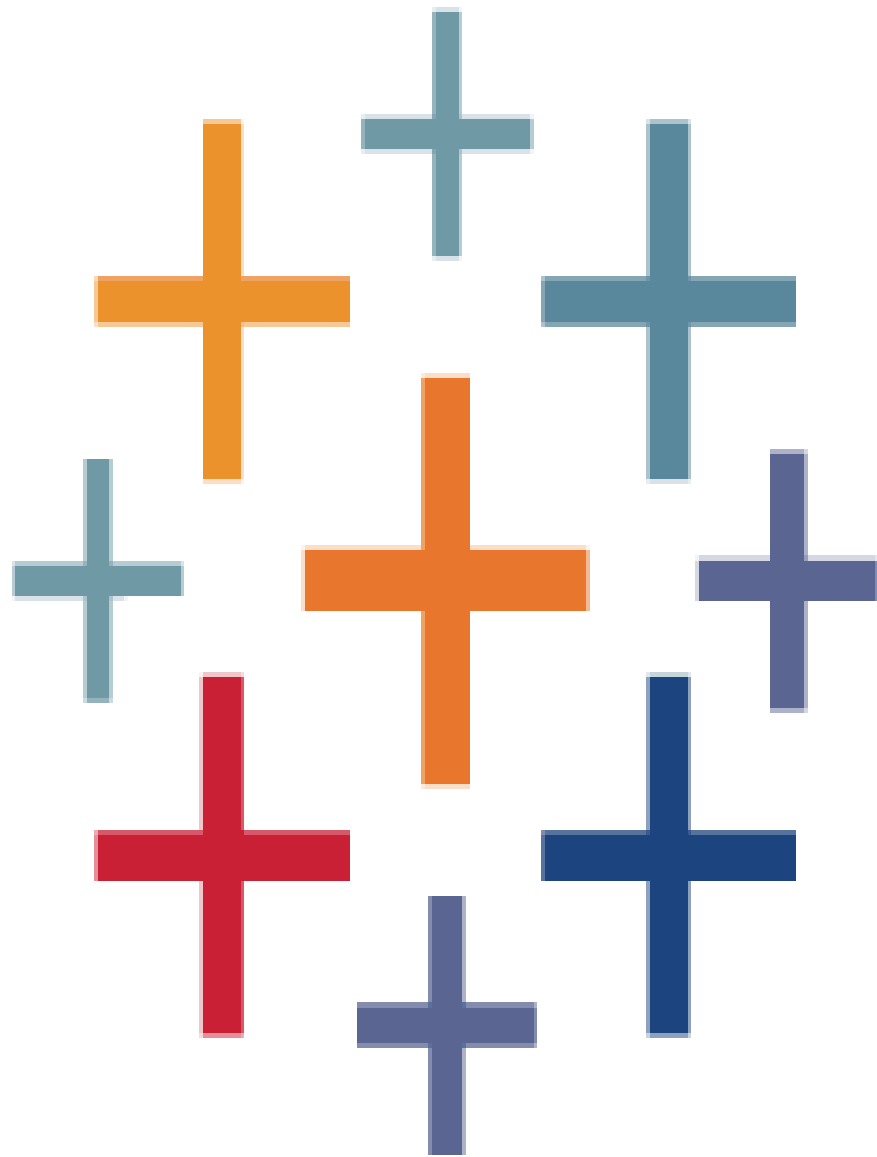


TABLEAU DASHBOARD

Insurance Analytics Dashboard

YEAR

(All)



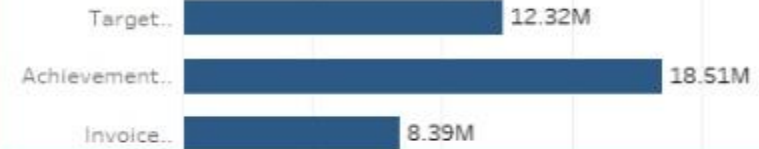
NEW



CROSS SELL



RENEWAL



Top Opportunity

4

Stage

(All)



New Plcd Achievement%

17.95%

New Invoice plc%

4.21%

Cross Sell plcd Achievement%

64.94%

Cross Sell Invoice Achievement%

15.14%

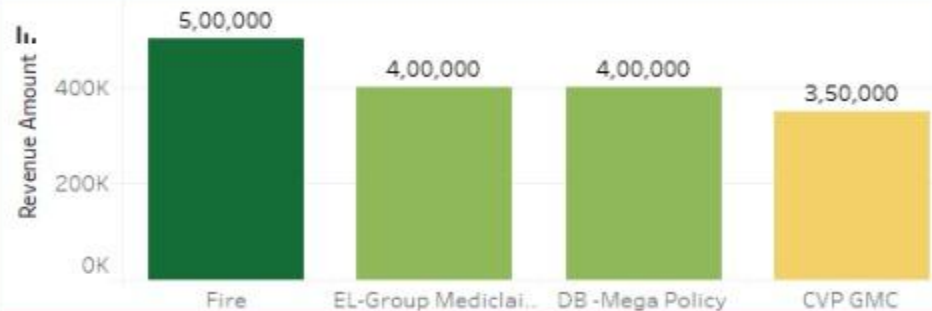
Renewal Placed Achievement %

150.23%

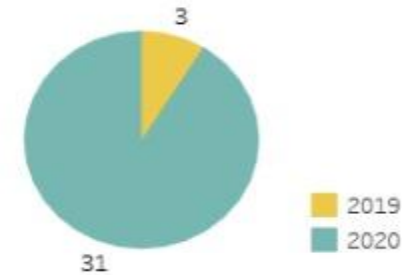
Renewal Invoice Achievement%

68.14%

Top 4 Opportunity



Meeting Count



Revenue Amount

6.88M

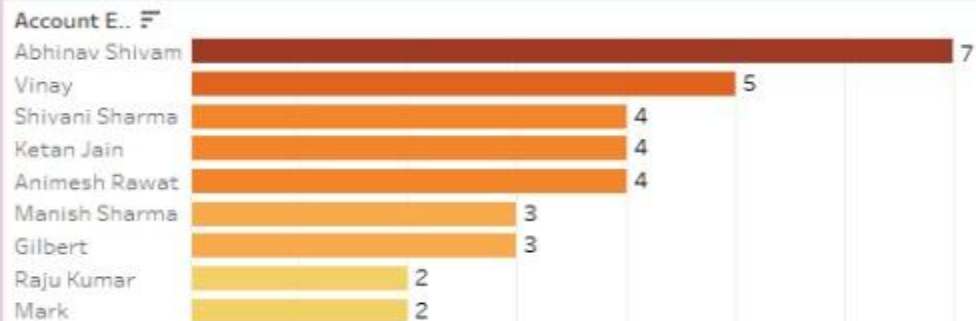
Premium Amount

143.11M

Stage Funnel By Revenue



Count of Meetings by Account executive



No Of Invoice By Account Executive



Challenges faced

- Inability of Tableau public to connect to database – Tableau Desktop is must
- For this data and calculated fields, faced difficulty in creation of bar charts
- Advance Funnel Chart
- Formatting the Tableau Dashboard



MySQL™

KPI 1: Number of Invoice by Account Executive

QUERY

```
1  -- 1-No of Invoice by Accnt Exec
2  • SELECT
3      `Account Executive`,
4      COUNT(CASE WHEN income_class = 'New' THEN 1 END) AS `New`,
5      COUNT(CASE WHEN income_class = 'Renewal' THEN 1 END) AS `Renewal`,
6      COUNT(CASE WHEN income_class = 'Cross Sell' THEN 1 END) AS `Cross Sell`,
7      COUNT(invoice_number) AS `number_of_invoices`
8  FROM invoice
9  GROUP BY `Account Executive`
10 order by `number_of_invoices` desc ;
```

OUTPUT

	Account Executive	New	Renewal	Cross Sell	number_of_invoices
▶	Gilbert	2	61	0	63
	Ketan Jain	9	18	9	36
	Vidit Shah	0	15	12	27
	Vinay	1	3	19	23
	Juli	15	5	2	22
	Animesh Rawat	0	0	20	20
	Abhinav Shivam	0	0	10	10
	Mark	1	0	2	3

KPI 2: Yearly Meeting Count

QUERY

```
-- 2-Yearly Meeting Count  
SELECT year(meeting_date) as Year, count(year(meeting_date)) as MeetingCount  
from meeting  
group by year(meeting_date) ;
```

OUTPUT

	Year	MeetingCount
▶	2019	3
	2020	31

KPI 3.1 – Cross Sell Target, Achievement, New

QUERY

```
17  -- 3.1Cross Sell--Target,Achive,new
18  • SELECT 'Cross Sell' AS stage,
19      COALESCE(invoice.total_cross, 0) AS Invoice,
20      COALESCE(unified.total_cross, 0) AS Achivement,
21      COALESCE(budget.cross_sell_budget, 0) AS Target
22  FROM    -- Subquery for Invoice Data
23      (SELECT SUM(amount) AS total_cross FROM invoice WHERE income_class = 'Cross sell') AS invoice
24  CROSS JOIN -- Subquery for Unified Brokerage and Fees Data
25      (SELECT SUM(amount) AS total_cross
26       FROM (
27           SELECT income_class, SUM(amount) AS amount FROM brokerage GROUP BY income_class
28           UNION ALL
29           SELECT income_class, SUM(amount) AS amount FROM fees GROUP BY income_class
30       ) unified
31       WHERE income_class = 'Cross sell') AS unified
32  CROSS JOIN -- Subquery for Budget Data
33      (SELECT SUM('Cross sell budget') AS cross_sell_budget FROM `individual budgets`) AS budget;
```

OUTPUT

	stage	Invoice	Achivement	Target
▶	Cross Sell	3040813	13041253.3	20083111

KPI 3.2 – New Target, Achievement, New

QUERY

```
35      -- 3.2New-Target,Achive,new
36 •  SELECT 'New' AS stage,
37         COALESCE(invoice.total_new, 0) AS Invoice,
38         COALESCE(unified.total_new, 0) AS Achievement,
39         COALESCE(budget.new_budget, 0) AS Target
40  FROM -- Subquery for Invoice Data
41       (SELECT SUM(amount) AS total_new FROM invoice WHERE income_class = 'New') AS invoice
42  CROSS JOIN -- Subquery for Unified Brokerage and Fees Data
43       (SELECT SUM(amount) AS total_new
44        FROM (SELECT income_class, SUM(amount) AS amount FROM brokerage GROUP BY income_class
45              UNION ALL
46              SELECT income_class, SUM(amount) AS amount FROM fees GROUP BY income_class
47             ) unified
48        WHERE income_class = 'New') AS unified
49  CROSS JOIN -- Subquery for Budget Data
50       (SELECT SUM(`New Budget`) AS new_budget
51        FROM `individual budgets`) AS budget;
```

OUTPUT

	stage	Invoice	Achievement	Target
▶	New	827822	3531629.3099999999	19673793

KPI 3.3 – Renewal Target, Achievement, New

QUERY

```
53      -- 3.3Renewal-Target, Achive,new
54 •  SELECT 'Renewal' AS stage,
55         COALESCE(invoice.total_renewal, 0) AS Invoice,
56         COALESCE(unified.total_renewal, 0) AS Achievement ,
57         COALESCE(budget.renewal_budget, 0) AS Target
58  FROM -- Subquery for Invoice Data
59      (SELECT SUM(amount) AS total_renewal
60       FROM invoice WHERE income_class = 'Renewal') AS invoice
61  CROSS JOIN -- Subquery for Unified Brokerage and Fees Data
62      (SELECT SUM(amount) AS total_renewal
63       FROM (SELECT income_class, SUM(amount) AS amount FROM brokerage GROUP BY income_class
64             UNION ALL
65             SELECT income_class, SUM(amount) AS amount FROM fees GROUP BY income_class
66            ) unified
67       WHERE income_class = 'Renewal') AS unified
68  CROSS JOIN -- Subquery for Budget Data
69      (SELECT SUM(`Renewal Budget`) AS renewal_budget FROM `individual budgets`) AS budget;
```

OUTPUT

	stage	Invoice	Achievement	Target
►	Renewal	8394071	18507270.640000015	12319455

KPI 4 : Stage Funnel by Revenue

QUERY

```
-- Q4. Stage Funnel by Revenue
select stage , sum(revenue_amount)
from opportunity
group by stage;
```

OUTPUT

	stage	sum(revenue_amount)
►	Qualify Opportunity	5919500
	Negotiate	899000
	Propose Solution	60000

KPI 5: No of meeting By Account Executive

QUERY

```
-- Q5. No of meeting By Account Exe
• select `Account Executive`, count(meeting_date)
  from meeting
  group by `Account Executive` ;
```

OUTPUT

	Account Executive	count(meeting_date)
▶	Abhinav Shivam	7
	Vinay	5
	Animesh Rawat	4
	Ketan Jain	4
	Gilbert	3
	Shivani Sharma	4
	Manish Sharma	3
	Raju Kumar	2
	Mark	2

KPI 6: Top Open Opportunity

QUERY

```
-- 6-Top Open Opportunity
select opportunity_name,max(revenue_amount) as Revenue from opportunity
group by opportunity_name
order by revenue desc
limit 4;
```

OUTPUT

	opportunity_name	Revenue
▶	Fire	500000
	EL-Group Medicaid	400000
	DB -Mega Policy	400000
	CVP GMC	350000

Challenges faced

- Selection of the type of Join to be used to retrieve data as per requirement
- At the time of data import,
change in datatype of a column into the date datatype requires formatting inorder to import the data properly

Recommendations & Action Plan

- **Boost Invoice Generation:** New business invoices need to increase to match target achievements.
- **Leverage Top Performers' Strategies:** Sharing best practices from high-performing executives.
- **Close High-Potential Deals:** Focus on the top 3 opportunities to accelerate growth.
- **Enhance Negotiation Success:** Strengthening the conversion from negotiation to closure.
- **Maintain High Meeting Engagement:** Continue the momentum of increased client meetings to drive future revenue.

CONCLUSION

In summary, while we are seeing strong achievement in renewals and cross-sell, there are gaps in new business invoicing and final deal closure.

By focusing on key opportunities and leveraging the strengths of top performers, we can optimize our revenue performance.



Thank You!