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- Bayesian/Statistical Decision Theory
 - A Trivial Example
- Integrating Inference and Decisions
- Course Evaluation

Bayesian Statistics and Data Analysis

Lecture 9

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Thanks to Aki Vehtari, Aalto University



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Section 1

Bayesian/Statistical Decision Theory



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- Bayesian/Statistical
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Introduction to Decision Theory

- Statistical Decision Theory (SDT): Formalizing decision-making under uncertainty



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Introduction to Decision Theory

- Statistical Decision Theory (SDT): Formalizing decision-making under uncertainty
- Early work by Condorcet (1793-1794) and Dewey (1910)
- Two types of decision theory:
 1. Normative (moral philosophy)



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- SDT: Normative theory for rational decision-making



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- "Decision theory concerns goal-directed behaviour in the presence of options" (and under uncertainty) (Hansson, 1994).



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Bayesian decision theory

- Potential decisions (or actions) $d \in D$
 - d may be categorical, ordinal, real, scalar, vector, etc.
e.g. treat a person or not

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 - the decisions are controlled and thus $p(d)$ does not exist



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e.g. a person has covid-19
- Probability distribution of outcome given decision $p(x|d)$
 - the decisions are controlled and thus $p(d)$ does not exist
 - Sometimes the decision has an effect in itself, hence $p(x|d)$
e.g. x outcome in exam, d is whether to study or not
 - If outcome doesn't depend on the decision $p(x|d) = p(x)$



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Bayesian decision theory

- Utility function $U(x, d)$ maps consequences to real value
 - e.g. euro or expected lifetime
 - instead of utility, sometimes cost or loss is defined as $-U(x, d)$
 - can be multiple types of values



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Bayesian decision theory

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 - instead of utility, sometimes cost or loss is defined as $-U(x, d)$
 - can be multiple types of values
- Expected utility for each decision d

$$E[U(x, d)|d] = \int U(x, d)p(x|d)dx$$



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Bayesian decision theory

- Utility function $U(x, d)$ maps consequences to real value
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 - instead of utility, sometimes cost or loss is defined as $-U(x, d)$
 - can be multiple types of values
- **Expected utility** for each decision d

$$E[U(x, d)|d] = \int U(x, d)p(x|d)dx$$

- **Optimal decision**: d^* , which maximizes the expected utility (Maximal Expected Utility, MEU)

$$d^* = \arg \max_d E[U(x, d)|d]$$



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Subsection 1

A Trivial Example



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Example of decision making: 2 choices

- Helen is going to pick mushrooms in a forest, she notices a paw print which could be made by a dog or a wolf

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Example of decision making: 2 choices

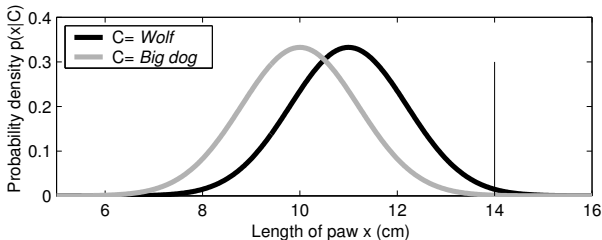
- Helen is going to pick mushrooms in a forest, she notices a paw print which could be made by a dog or a wolf
- Helen measures that the length of the paw print is 14 cm
- Based on data she wants to infer the probability of wolf



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Example of decision making: 2 choices

- Helen is going to pick mushrooms in a forest, she notices a paw print which could have been made by a dog or a wolf
- Helen measures that the length of the paw print is 14 cm
- Based on data she wants to infer the probability of wolf



observed length has been marked with a horizontal line

- Likelihood of wolf is 0.92 (alternative being dog)



Example of decision making

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- Helen also assumes that in her living area there are about one hundred times more free running dogs than wolves, i.e. *a priori* probability for wolf, before observation is 1%.
- Likelihood and posterior

Animal	Likelihood	Posterior probability
Wolf	0.92	0.10
Dog	0.08	0.90



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Example of decision making

- Helen also assumes that in her living area there are about one hundred times more free running dogs than wolves, i.e. *a priori* probability for wolf, before observation is 1%.
- Likelihood and posterior

Animal	Likelihood	Posterior probability
Wolf	0.92	0.10
Dog	0.08	0.90

- Posterior probability of wolf is 10%



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Example of decision making

- Helen has to make decision whether to go pick mushrooms
- Utility function $U(d, x)$:
- Expected utilities

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Example of decision making

- Helen has to make decision whether to go pick mushrooms
- If she doesn't go to pick mushrooms utility is zero
- Utility function $U(d, x)$:
- Expected utilities



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Example of decision making

- Helen has to make decision whether to go pick mushrooms
- If she doesn't go to pick mushrooms utility is zero
- Helen assigns positive utility 1 for getting fresh mushrooms

- Utility function $U(d, x)$:

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Example of decision making

- Helen has to make decision whether to go pick mushrooms
 - If she doesn't go to pick mushrooms utility is zero
 - Helen assigns positive utility 1 for getting fresh mushrooms
 - Helen assigns negative utility -1000 for a event that she goes to the forest and wolf attacks
 - Utility function $U(d, x)$:
-
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- Helen has to make decision whether to go pick mushrooms
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- Utility function $U(d, x)$:

Decision d	Animal x	
	Wolf	Dog
Stay home	0	0
Go to the forest	-1000	1

- Expected utilities



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Example of decision making

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Decision d	Animal x	
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Stay home	0	0
Go to the forest	-1000	1

- Expected utilities

Action d	Conditional utility $E[U(x) d]$
Stay home	0
Go to the forest	$-100 + 0.9 = -99.1$



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Example of decision making

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- **Maximum likelihood** decision would be to assume that there is a wolf



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Example of decision making

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- **Maximum likelihood** decision would be to assume that there is a wolf
 - **Maximum posterior** decision would be to assume that there is a dog



Example of decision making

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- **Maximum likelihood** decision would be to assume that there is a wolf
 - **Maximum posterior** decision would be to assume that there is a dog
 - **Maximum Expected Utility** (MEU) decision is to stay home, even if it is more likely that the animal is dog
 - The uncertainties (probabilities) related to all consequences need to be take into account



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Section 2

Integrating Inference and Decisions



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Integrating inference and decisions

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- To make an optimal decision we need $p(x|d)$



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Integrating inference and decisions

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- To make an optimal decision we need $p(x|d)$
- In many situations we can approximate $p(x|d) \approx p(x)$



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- To make an optimal decision we need $p(x|d)$
- In many situations we can approximate $p(x|d) \approx p(x)$
- The benefit of Bayesian inference:
We can use $p(x|d, y)$ i.e. integrating previous data in decision making (some times referred to as Bayesianism)
- Formal Bayesian Decision making hence have two parts:
 1. Model $p(x|y, d)$ as good as possible



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- Formal Bayesian Decision making hence have two parts:
 1. Model $p(x|y, d)$ as good as possible
 2. Define $U(x, d)$



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Challenges with the utility function

- Utility functions are rarely linear:
How do we set it up?



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Challenges with the utility function

- Utility functions are rarely linear:
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- What is the cost of human life/illness? Can it be formulated to a utility function?



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- Different parties might have different utilities (patient, physician, society)



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Challenges with the utility function

- Utility functions are rarely linear:
How do we set it up?
- What is the cost of human life/illness? Can it be formulated to a utility function?
- Different parties might have different utilities (patient, physician, society)
- Personal vs institutional decisions
 - An individual have a subjective $p(x|d)$ and a subjective $U(x, d)$. Need for formal decision-making?
 - An institution might be better suited.
Decision-recommendations.
- Decision theoretical approaches is better suited when $U(x, d)$ and $p(x|d)$ is well-defined.



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Challenges with the probability model

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- We seldom know $p(x|d)$



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- We need to approximate: $\hat{p}(x|y, d) \approx p(x|d)$
- If our approximation is bad - we will not necessarily make the optimal decision
- And we know that all models are wrong.
- $\hat{p}(x|y, d)$ is a statistical problem. Can we trust the model?
- But it can also be extremely hard to estimate, say:

$P(\text{a new pandemic in 2025})$



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Challenges in decision making

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Multi-stage decision making

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- Slightly more complex: Multi-stage decision-making
- We need to take all uncertainties into account
- We can also condition after the decision is made



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Multi-stage decision making example

- 95-year-old has a tumor that is malignant with 90% probability
- A priori knowledge
 - expected lifetime is 34.8 months if no cancer
 - expected lifetime is 16.7 months if cancer and radiation therapy is used



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 - quality-adjusted lifetime
 - 1 month is subtracted from the time spent in treatments



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 - Radiotherapy: $0.9 \cdot 16.7 + 0.1 \cdot 34.8 - 1 = 17.5\text{mo}$



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 - Surgery: $0.35 \cdot 0 + 0.65 \cdot (0.9 \cdot 20.3 + 0.1 \cdot 34.8 - 1) = 13.5\text{mo}$



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 - Surgery: $0.35 \cdot 0 + 0.65 \cdot (0.9 \cdot 20.3 + 0.1 \cdot 34.8 - 1) = 13.5\text{mo}$
 - No treatment: $0.9 \cdot 5.6 + 0.1 \cdot 34.8 = 8.5\text{mo}$
- Elaborated further in Bayesian Data Analysis



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Section 3

Course Evaluation



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Course Evaluation

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- Did you get what you expected?



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- Did you get what you expected?
- What can be improved? What was annoying?



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- Did you get what you expected?
- What can be improved? What was annoying?
- What was good? What was fun?



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Course Evaluation

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- Did you get what you expected?
- What can be improved? What was annoying?
- What was good? What was fun?
- Anything else?