

**MBA<sup>+</sup>**

**MBA em Artificial  
Intelligence & Machine  
Learning**

**MBA<sup>+</sup>**

# Introdução a Inteligência Artificial

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2018

# CONTEÚDO DA DISCIPLINA

- ~~A.I. e a 4ª Revolução Industrial~~
- ~~Definições~~
- ~~Revolução das Interfaces~~
- ~~Genários Utópicos~~
- ~~Estudos de Caso de Sucesso~~
- ~~Ferramentas de A.I.~~
- ~~Ética no Desenvolvimento de A.I.~~
- ~~Genários Distópicos~~
- ~~Riscos / Desafios / Caminhos~~
- ~~Taxonomia de Falhas~~
- ~~AI Fails: Estudos de Caso de Fracasso~~
- A.I. para negócios
- Conceito de aprendizagem
- Aprendizagem Supervisionada
- Aprendizagem não Supervisionada
- Aprendizagem por Reforço
- Áreas / subáreas da A.I.
- Intenção & Entidade
- Assistentes pessoais

MCKINSEY GLOBAL INSTITUTE  
ARTIFICIAL INTELLIGENCE:  
THE NEXT DIGITAL FRONTIER?

## MGI AI adoption and use survey sample overview

% of respondents (n = 3,073)

### Geography

Sweden	5
South Korea	9
China	10
Germany	10
Japan	10
Italy	11
Canada	11
France	11
United States	11
United Kingdom	12

### Company size

>10,000	7
5,000–10,000	6
1,000–5,000	15
500–1,000	10
250–500	10
50–250	11
10–50	14
<10	27

### Sector

Other	12
Energy and resources	3
Travel and tourism	4
Automotive and assembly	4
Transportation and logistics	4
Telecommunications	5
Consumer packaged goods	5
Education	5
Media and entertainment	5
Financial services	5
Health-care systems and services	7
Construction	8
Retail	8
High tech	10
Professional services	14



Investment in AI is growing at a high rate, but adoption in 2017 remains low

In 2016, companies invested  
**\$26B to \$39B**  
in artificial intelligence

TECH GIANTS  
**\$20B to \$30B**

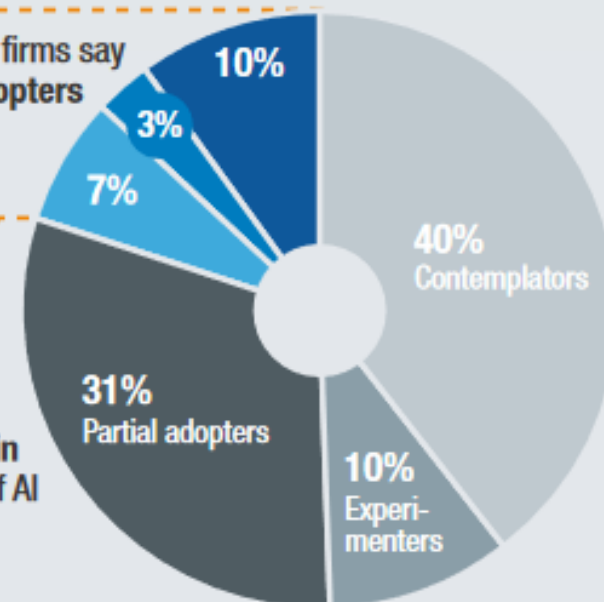
STARTUPS  
**\$6B to \$9B**

**3x** External investment growth since 2013

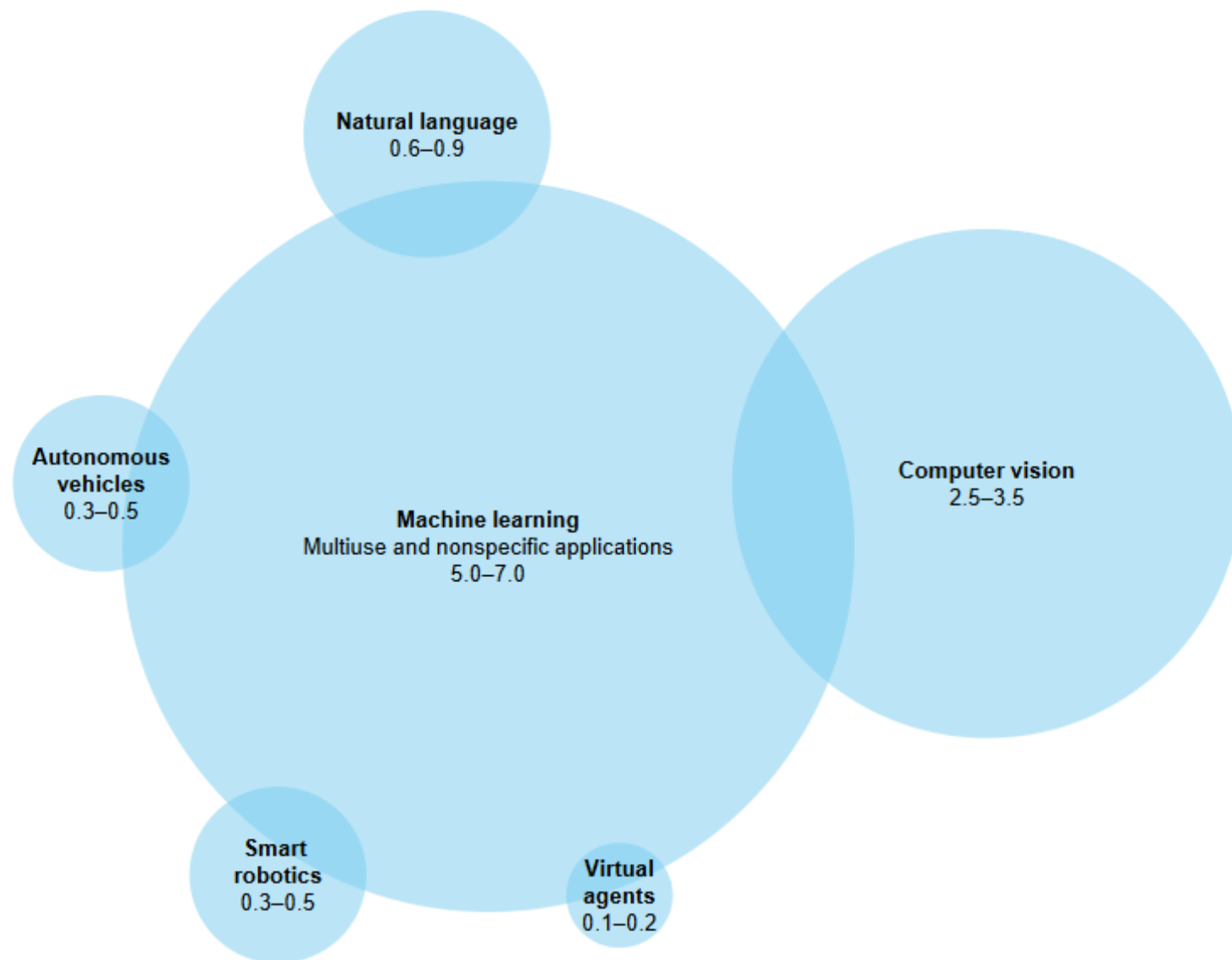
**20%** of AI-aware firms say they are adopters

- 3+ technologies
- 2 technologies
- 1 technology

**41%** of firms say they are uncertain about the benefits of AI



External investment in AI-focused companies by technology category, 2016<sup>1</sup>  
\$ billion



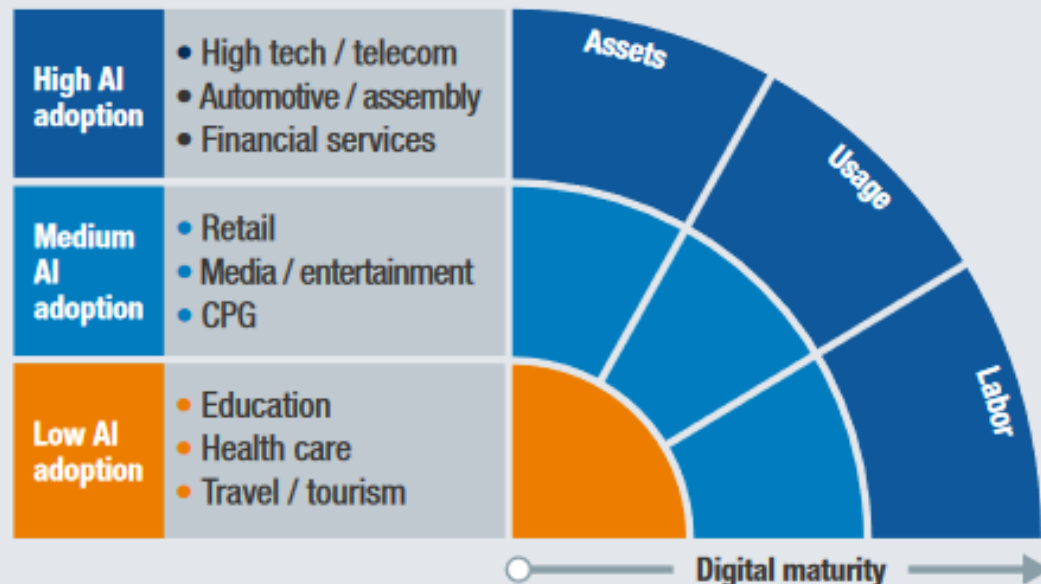
<sup>1</sup> Estimates consist of annual VC investment in AI-focused companies, PE investment in AI-related companies, and M&A by corporations. Includes only disclosed data available in databases, and assumes that all registered deals were completed within the year of transaction.

SOURCE: Capital IQ; Pitchbook; Dealogic; McKinsey Global Institute analysis



## How companies are adopting AI

AI adoption is greatest in sectors that are already strong digital adopters



## Six characteristics of early AI adopters



Digitally mature

Larger businesses










































































































































































Adopt AI in core activities

Adopt multiple technologies

Focus on growth over savings

C-level support for AI



	Overall AI index	MGI Digitization Index <sup>1</sup>	Assets			Usage						Labor	
			Depth of AI technologies	AI spend	Supporting digital assets	Product development	Operations	Supply chain and distribution	Customer experience	Financial and general management	Workforce management	Exposure to AI in workforce	AI resources per worker
High tech and telecommunications													
Automotive and assembly													
Financial services													
Resources and utilities													
Media and entertainment													
Consumer packaged goods													
Transportation and logistics													
Retail													
Education													
Professional services													
Health care													
Building materials and construction													
Travel and tourism													

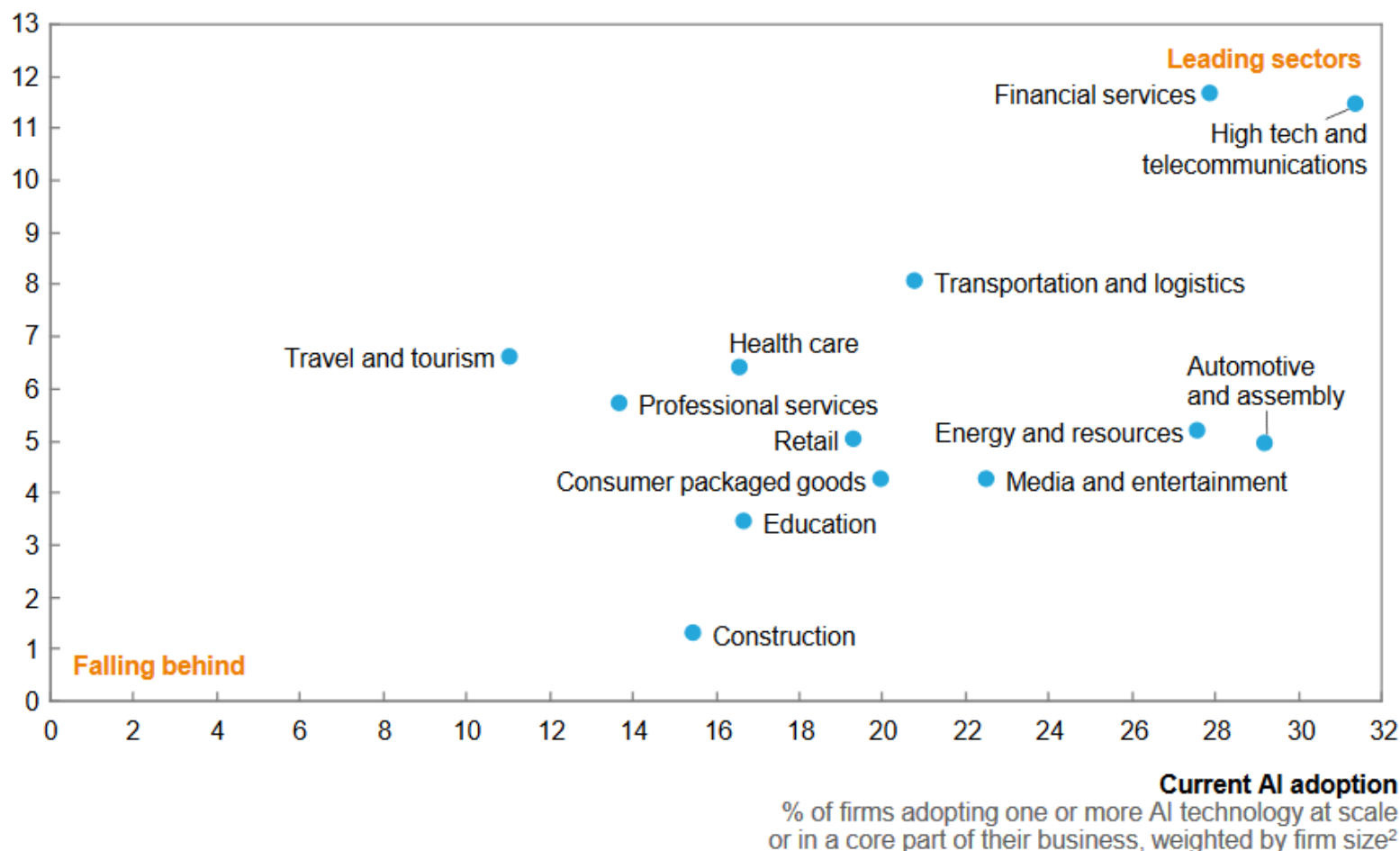
1. The MGI Digitization Index is GDP weighted average of Europe and United States. See Appendix B for full list of metrics and explanation of methodology.

Metric			Description
Assets	Depth of AI technologies		Average number of AI technologies adopted at scale or in core part of business per company
	AI spend		Average AI spend as share of total annual investment <sup>1</sup>
	Supporting digital assets		Percentage of firms using cloud and big data
Usage	Product development	An entirely new product or service	Percentage of firms in sector using AI for entirely new product or service
		Research and development	Percentage of firms in sector using AI in R&D
	Operations		Percentage of firms in sector using AI in operations
	Supply chain and distribution	Supply chain management	Percentage of firms in sector using AI in supply chain management
		Distribution	Percentage of firms in sector using AI in distribution
	Customer experience	Customer services	Percentage of firms in sector using AI in customer services
		Sales and marketing	Percentage of firms in sector using AI in sales and marketing
	Financial and general management	Executive management	Percentage of firms in sector using AI in executive management
		Financial and risk management	Percentage of firms in sector using AI in financial and risk management
	Workforce management	Management of operational staff	Percentage of firms in sector using AI in operational staff management
		HR	Percentage of firms in sector using AI in HR
Labor	Exposure to AI in workforce		Percentage of workforce in firms adopting AI at scale or in core part of business
	AI resources per worker		Average AI spend per employee (€ thousand)

## Sectors leading in AI adoption today also intend to grow their investment the most

### Future AI demand trajectory<sup>1</sup>

Average estimated % change in AI spending, next 3 years, weighted by firm size<sup>2</sup>

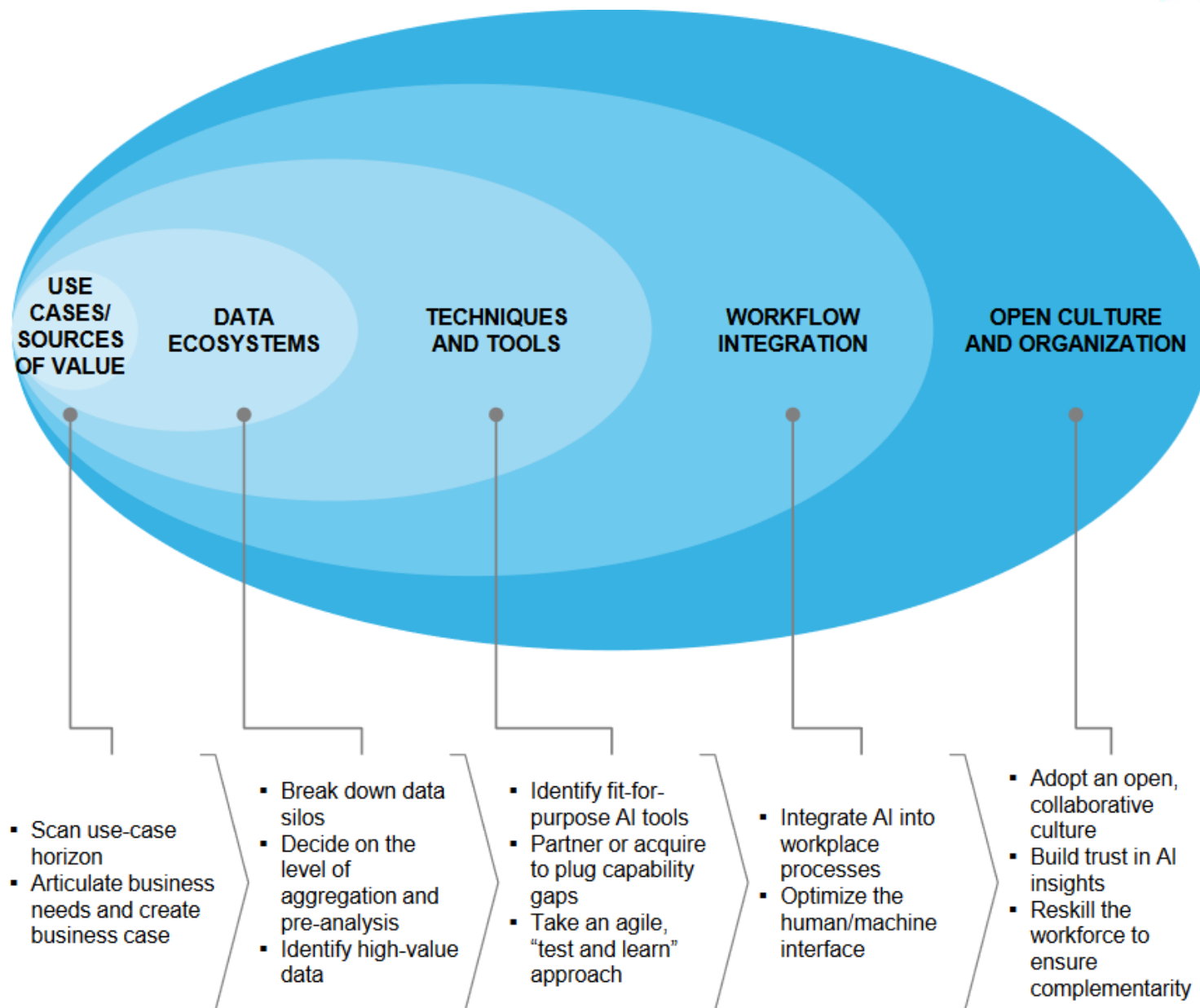


<sup>1</sup> Based on the midpoint of the range selected by the survey respondent.

<sup>2</sup> Results are weighted by firm size. See Appendix B for an explanation of the weighting methodology.

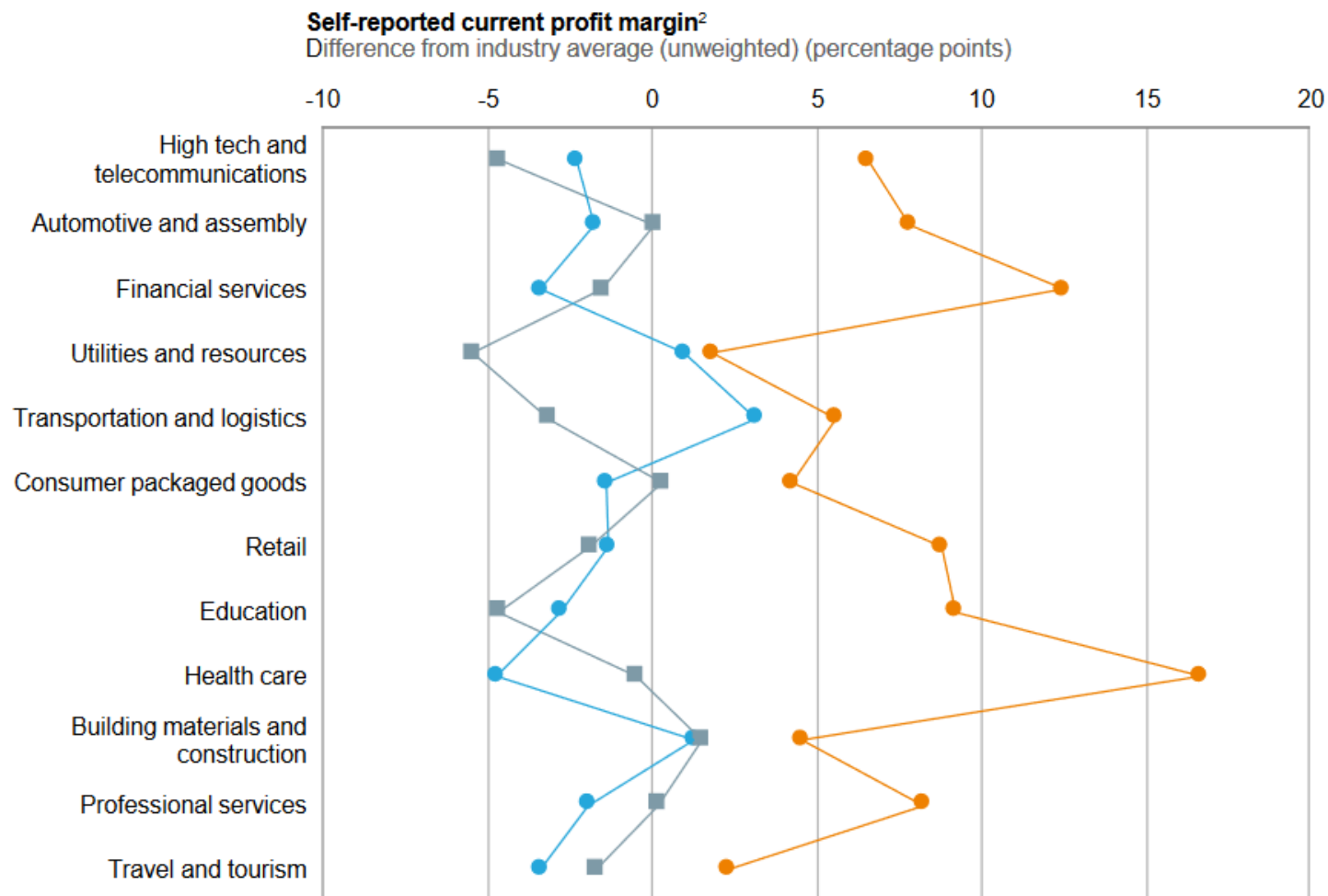


“Se você automatizar um processo ruim, só vai fazer a coisa errada mais rapidamente.”



### AI adopters with a proactive strategy have significantly higher profit margins

● AI adopters with proactive strategy<sup>1</sup> ● Partial AI adopters or experimenters ■ Non-adopters





## Four areas across the value chain where AI can create value

**PROJECT:**  
Smarter R&D and  
forecasting

**PRODUCE:**  
Optimized  
production and  
maintenance

**PROMOTE:**  
Targeted sales  
and marketing

**PROVIDE:**  
Enhanced user  
experience

	Project	Produce	Promote	Provide
	Accurate demand forecasting, smart sourcing, and enlightened R&D	Higher productivity and minimized maintenance and repairs	Products and services at the right price, with the right message, to the right targets	Enriched, tailored, and convenient user experience
Retail	<ul style="list-style-type: none"> <li>▪ <b>1–2% EBIT<sup>1</sup> improvement</b> using machine learning to anticipate fruit and vegetable sales</li> <li>▪ <b>20% stock reduction</b> using deep learning to predict e-commerce purchases</li> <li>▪ <b>2 million</b> fewer product returns per year</li> </ul>	<ul style="list-style-type: none"> <li>▪ <b>30% reduction of stocking time</b> using autonomous vehicles in warehouses</li> </ul>	<ul style="list-style-type: none"> <li>▪ <b>50% improvement of assortment efficiency</b></li> <li>▪ <b>4–6% sales increase</b> using geospatial modeling to improve micromarket attractiveness</li> <li>▪ <b>30% online sales increase</b> by using dynamic pricing and personalization</li> </ul>	
Electric utilities	<ul style="list-style-type: none"> <li>▪ Objective to <b>cut 10% in national electricity usage</b> by using deep learning to predict power demand and supply</li> </ul>	<ul style="list-style-type: none"> <li>▪ <b>20% energy production increase</b> using machine learning and smart sensors to optimize assets' yield</li> <li>▪ <b>10–20% EBIT improvement</b> by using machine learning to enhance predictive maintenance, automate fault prediction, and increase capital productivity</li> </ul>		<ul style="list-style-type: none"> <li>▪ <b>\$10–\$30 savings on monthly bills</b> by using machine learning to automatically switch electricity supply deals</li> </ul>

SOURCE: McKinsey Global Institute analysis



	Project	Produce	Promote	Provide
	Accurate demand forecasting, smart sourcing, and enlightened R&D	Higher productivity and minimized maintenance and repairs	Products and services at the right price, with the right message, to the right targets	Enriched, tailored, and convenient user experience
Manufacturing	<ul style="list-style-type: none"> <li>10% yield improvement for integrated-circuit products using AI to improve R&amp;D process</li> <li>39% IT staff reduction by using AI to fully automate procurement processes</li> </ul>	<ul style="list-style-type: none"> <li>30% increase of material delivery time using machine learning to determine timing of goods' transfer</li> <li>3–5% production yield improvement</li> </ul>	<ul style="list-style-type: none"> <li>13% EBIT improvement by using machine learning to predict sources of servicing revenues and optimize sales efforts</li> </ul>	<ul style="list-style-type: none"> <li>12% fuel savings for manufacturers' customers, airlines, by using machine learning to optimize flight routes</li> </ul>
Health care	<ul style="list-style-type: none"> <li>\$300 billion possible savings in the United States using machine learning tools for population health forecasting</li> <li>£3.3 billion possible savings in the United Kingdom using AI to provide preventive care and reduce nonelective hospital admissions</li> </ul>	<ul style="list-style-type: none"> <li>30–50% productivity improvement for nurses supported by AI tools</li> <li>Up to 2% GDP savings for operational efficiencies in developed countries</li> </ul>	<ul style="list-style-type: none"> <li>5–9% health expenditure reduction by using machine learning to tailor treatments and keep patients engaged</li> </ul>	<ul style="list-style-type: none"> <li>\$2 trillion–\$10 trillion savings globally by tailoring drugs and treatments</li> <li>0.2–1.3 additional years of average life expectancy</li> </ul>
Education		<ul style="list-style-type: none"> <li>Virtual teaching assistants can answer 40% of students' routine questions</li> </ul>	<ul style="list-style-type: none"> <li>1% increase in enrollment by using a virtual assistant to follow up with applicants</li> </ul>	<ul style="list-style-type: none"> <li>85% match with human grading, using machine learning and predictive modelling</li> </ul>

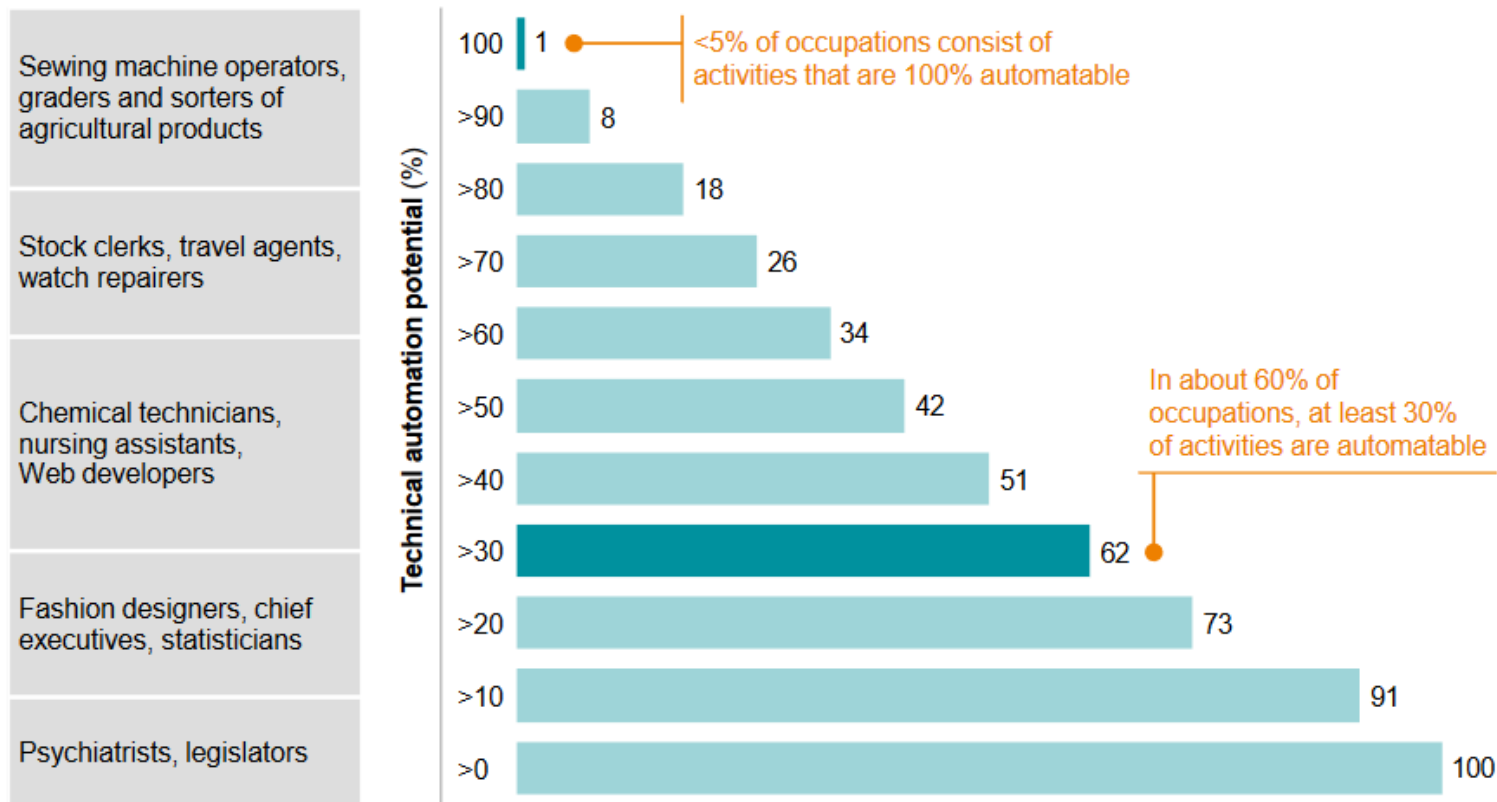
SOURCE: McKinsey Global Institute analysis



**E OS EMPREGOS?**

## Automation potential based on demonstrated technology of occupation titles in the United States (cumulative)<sup>1</sup>

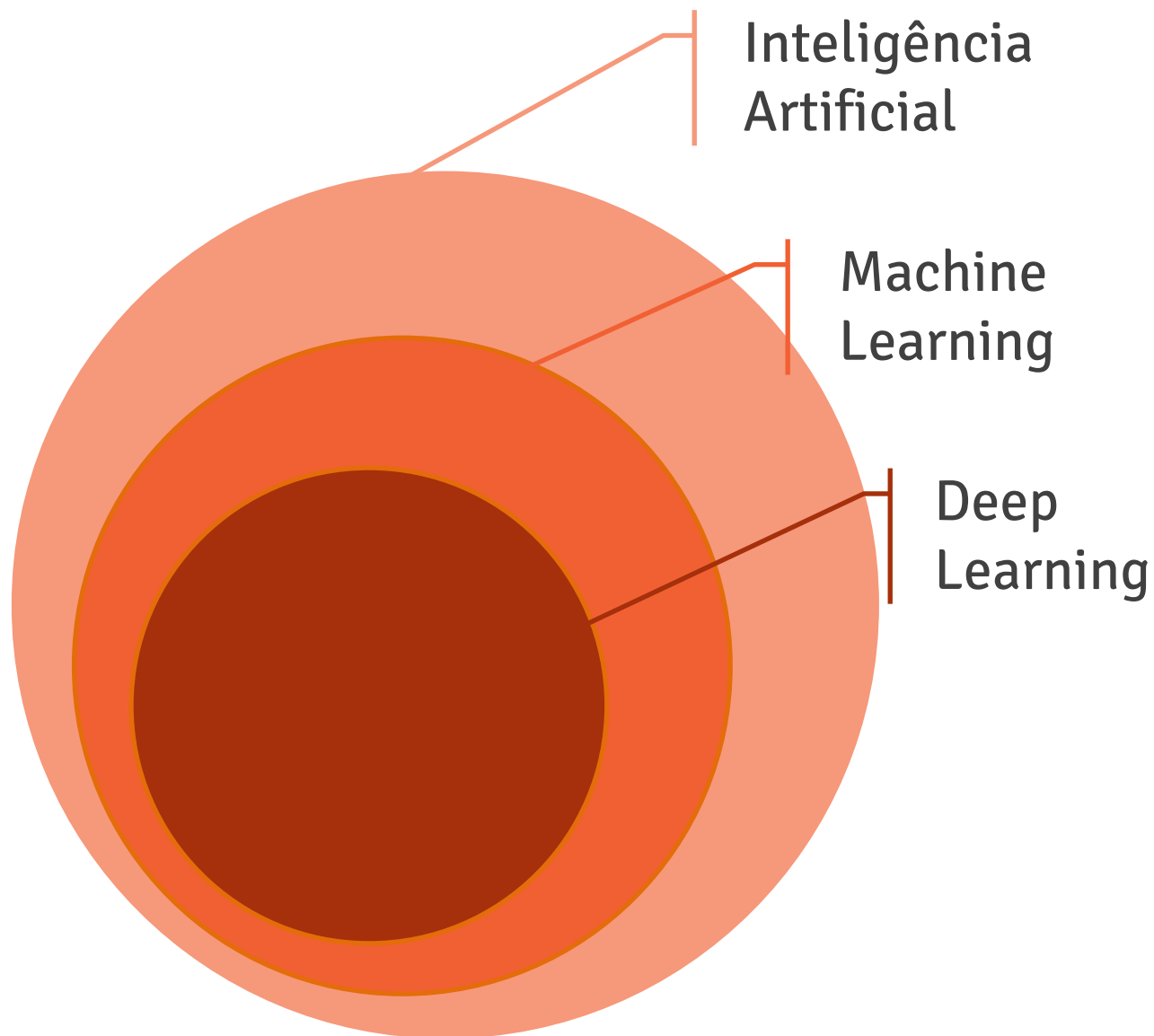
### Example occupations



<sup>1</sup> We define automation potential according to the work activities that can be automated by adapting currently demonstrated technology.



# **CONCEITOS DE APRENDIZAGEM**





# **TIPOS DE APRENDIZAGEM**



## **SUPERVISIONADO**

*Classificação, Regressão*

Com histórico

## **NÃO - SUPERVISIONADO**

*Agrupamento, Associação,  
Sumarização*

Sem histórico

## **POR REFORÇO**

Interação com o  
ambiente

## Machine Learning Use Cases

### Supervised Learning

### Unsupervised Learning

### Reinforcement Learning



#### Banking

**Predict credit worthiness of credit card holders:** Build a machine learning model to look for delinquency attributes by providing it with data on delinquent and non-delinquent customers

**Segment customers by behavioral characteristics:** Survey prospects and customers to develop multiple segments using clustering

**Create a 'next best offer' model for the call center group:** Build a predictive model that learns over time as users accept or reject offers made by the sales staff



#### Healthcare

**Predict patient readmission rates:** Build a regression model by providing data on the patients' treatment regime and readmissions to show variables that best correlate with readmissions

**Categorize MRI data by normal or abnormal images:** Use deep learning techniques to build a model that learns different features of images to recognize different patterns

**Allocate scarce medical resources to handle different types of ER cases:** Build a Markov Decision Process that learns treatment strategies for each type of ER case



#### Retail

**Analyze products customers buy together:** Build a supervised learning model to identify frequent item sets and association rules from transactional data

**Recommend products to customers based on past purchases:** Build a collaborative filtering model based on past purchases by "customers like them"

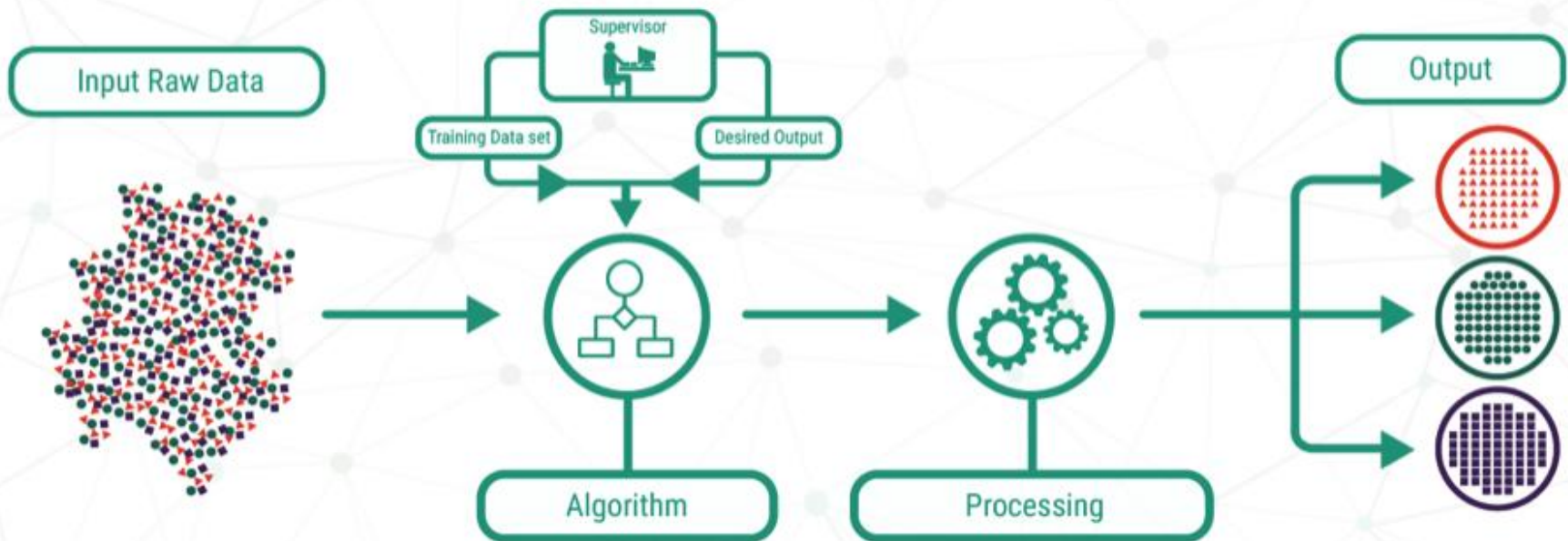
**Reduce excess stock with dynamic pricing:** Build a dynamic pricing model that adjusts the price based on customer response to offers





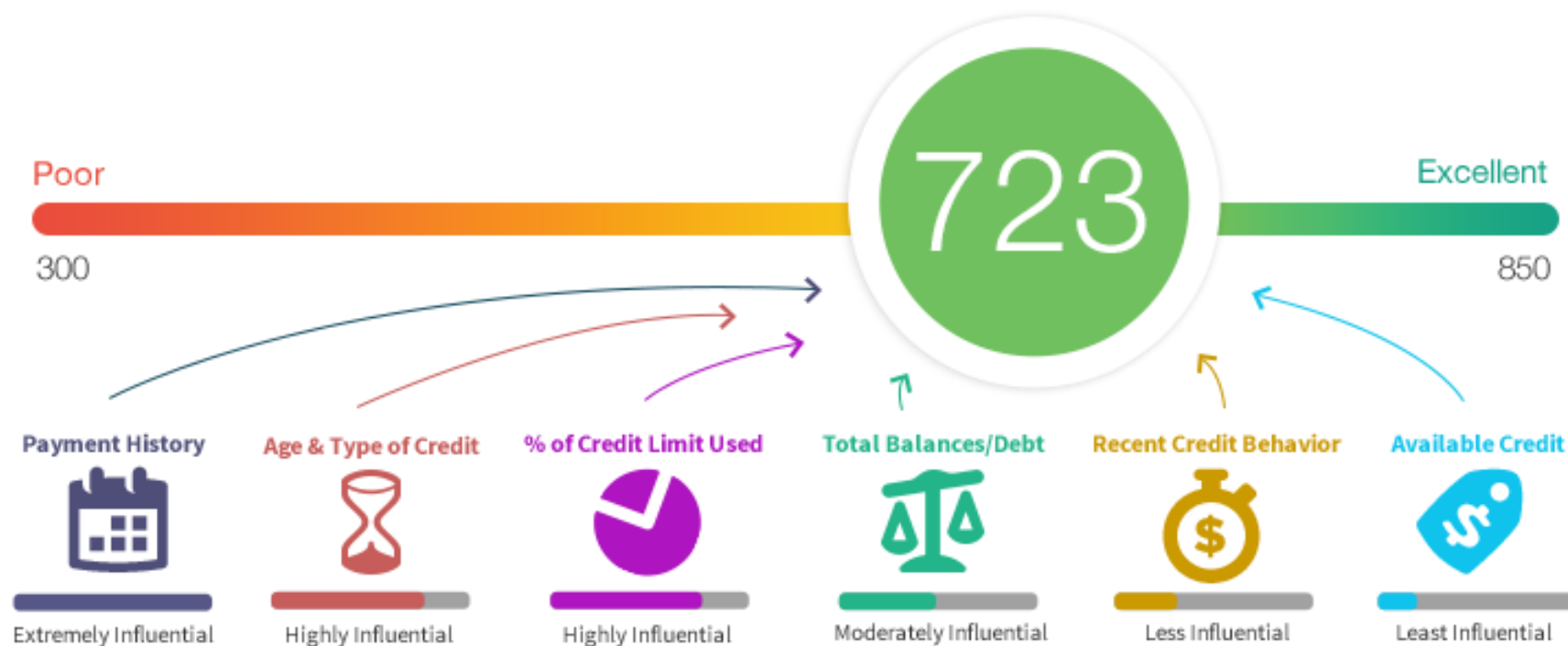
# **APRENDIZAGEM SUPERVISIONADA**

## SUPERVISED LEARNING

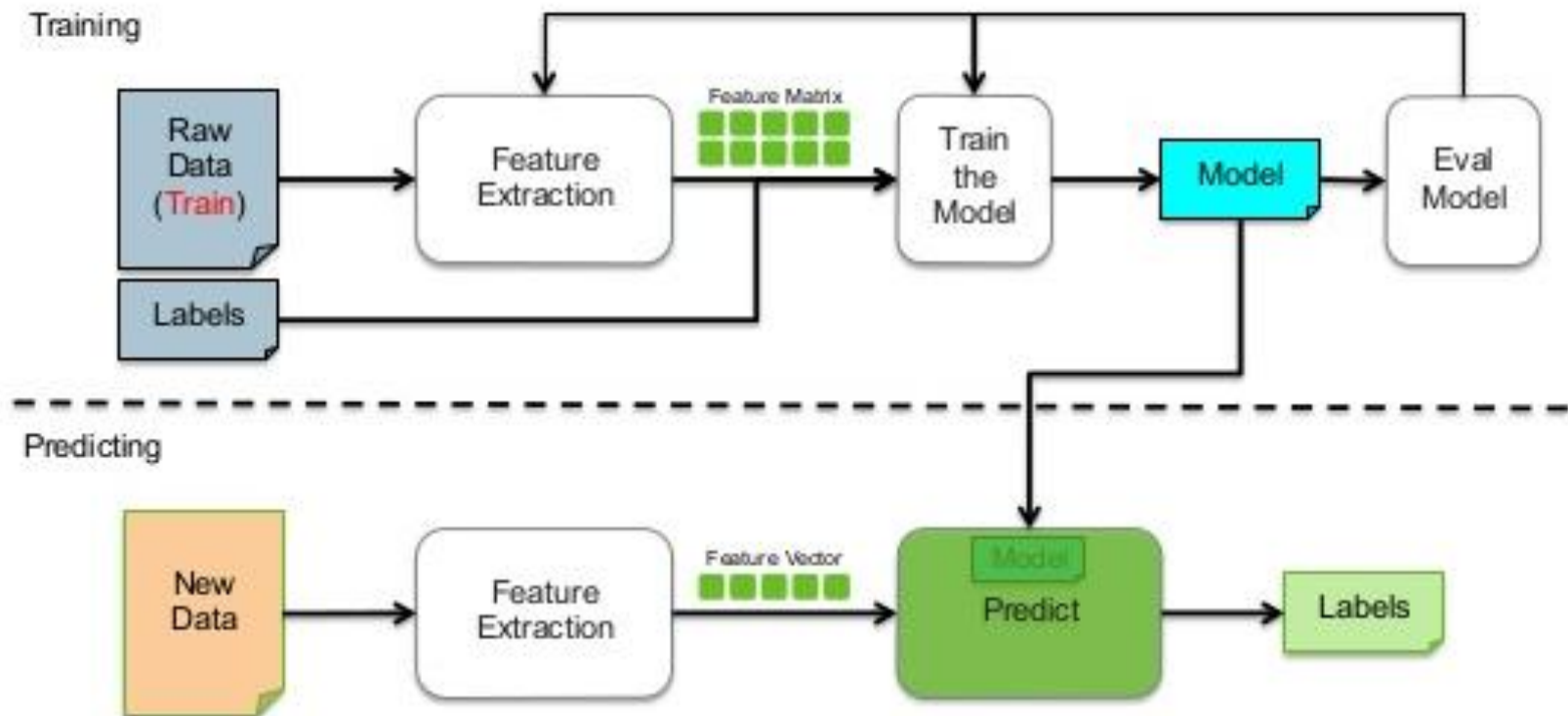


# Aplicações

FIAP



# Fluxo da Aprendizagem Supervisionada

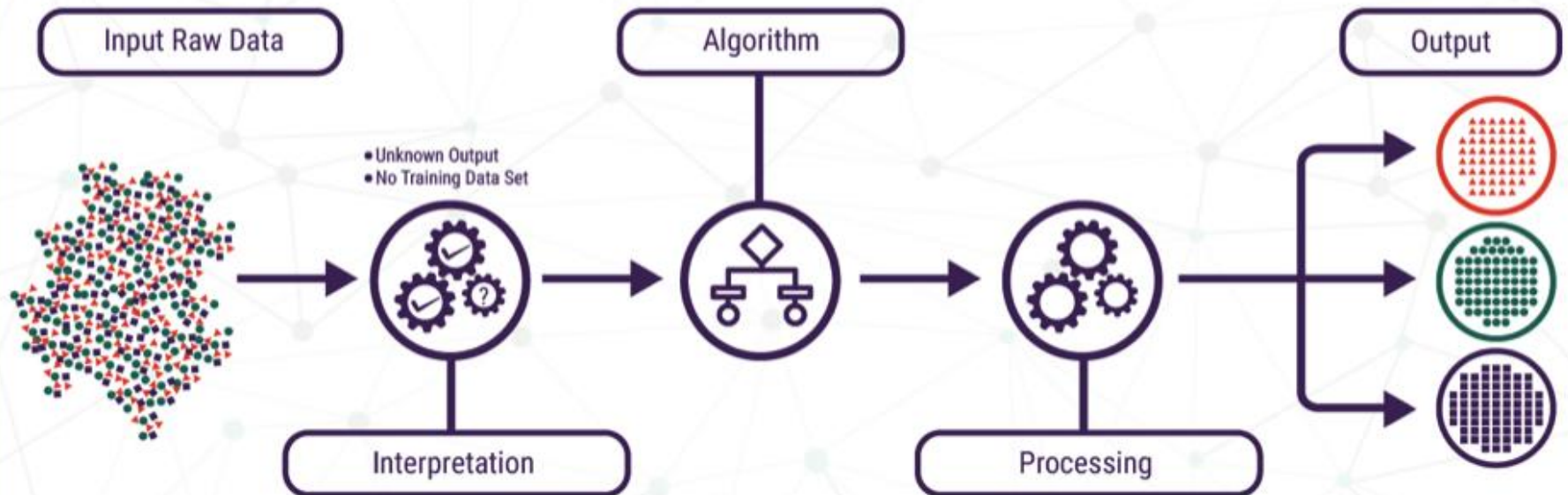


**Predict credit worthiness of credit card holders:** Build a machine learning model to look for delinquency attributes by providing it with data on delinquent and non-delinquent customers



# **APRENDIZAGEM NÃO-SUPERVISIONADA**

## UNSUPERVISED LEARNING



## TYPES OF CUSTOMER SEGMENTS

NPV PER CUSTOMER



CONVENIENCE SEEKERS

- VALUE CONVENIENCE IN DELIVERY. ORDERING
- HIGH INCOME
- LONG RELATIONSHIP, LARGE REFERRALS



BRAND BUYERS

- BRAND BUYERS, NOT PRICE SENSITIVE
- HIGHEST INCOME. MORE OFTEN MALE
- EXPENSIVE TO ACQUIRE, BUT BUY MOST INITIALLY AND REFER MORE



CASUAL BUYERS

- NOT CONCERNED WITH PERISHABLES OR DELIVERY TIME WINDOWS
- SMALL SPENDING GROWTH



RELATIONSHIP SEEKERS

- INFLUENCED BY RETAILER BRAND, SUGGESTIONS, AND PROMOTIONS
- LOW INCOME
- SMALL SPENDING GROWTH/REFERRAL

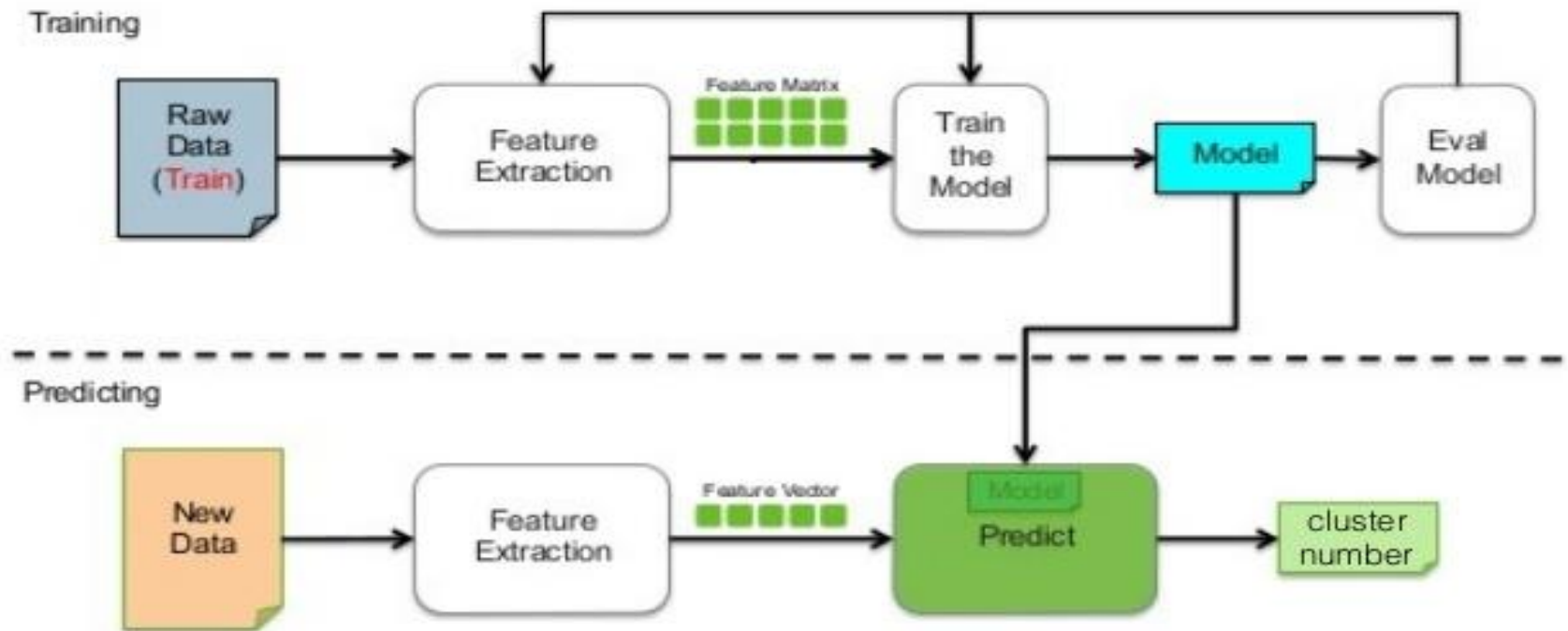


BARGAIN HUNTERS

- PRICE IS PRIMARY AND PERISHABLES ARE NOT IMPORTANT
- LOW INCOME
- SMALL PURCHASES



# Fluxo da Aprendizagem Não Supervisionada



**Segment customers by behavioral characteristics:**  
Survey prospects and customers to develop multiple segments using clustering





# **APRENDIZAGEM POR REFORÇO**

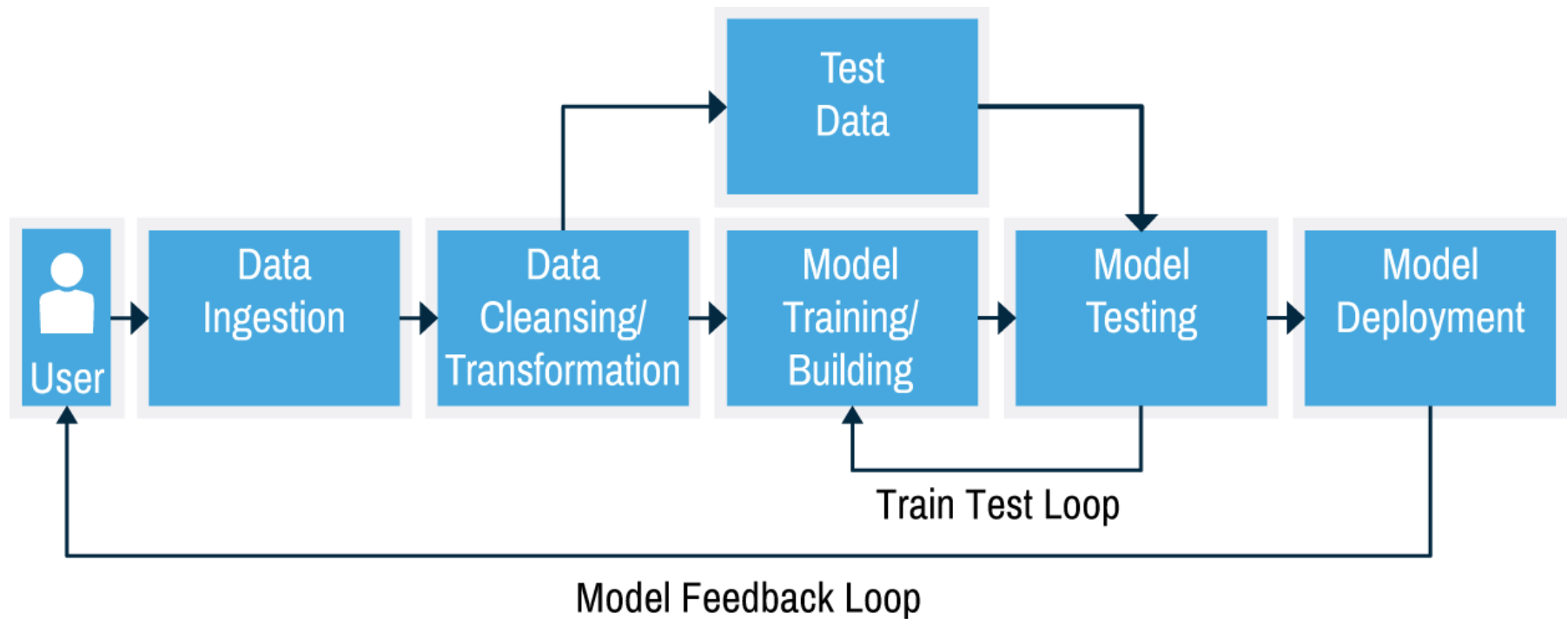
## REINFORCEMENT LEARNING



# Aplicações



# Fluxo da Aprendizagem por Reforço

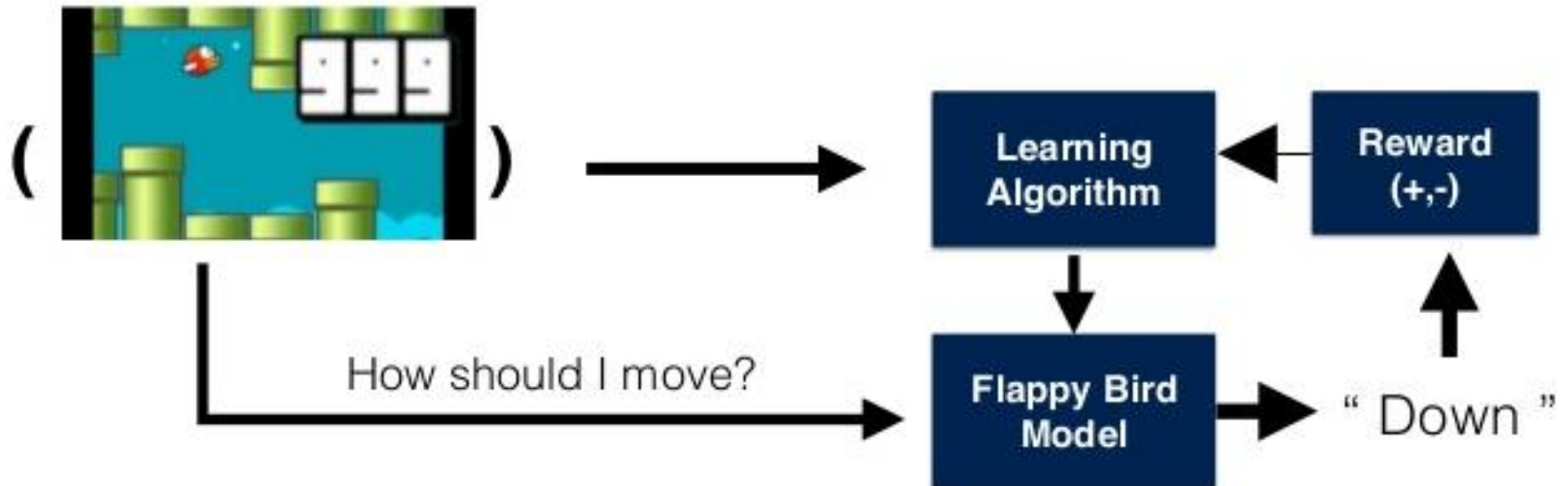


**Create a 'next best offer' model for the call center group:** Build a predictive model that learns over time as users accept or reject offers made by the sales staff

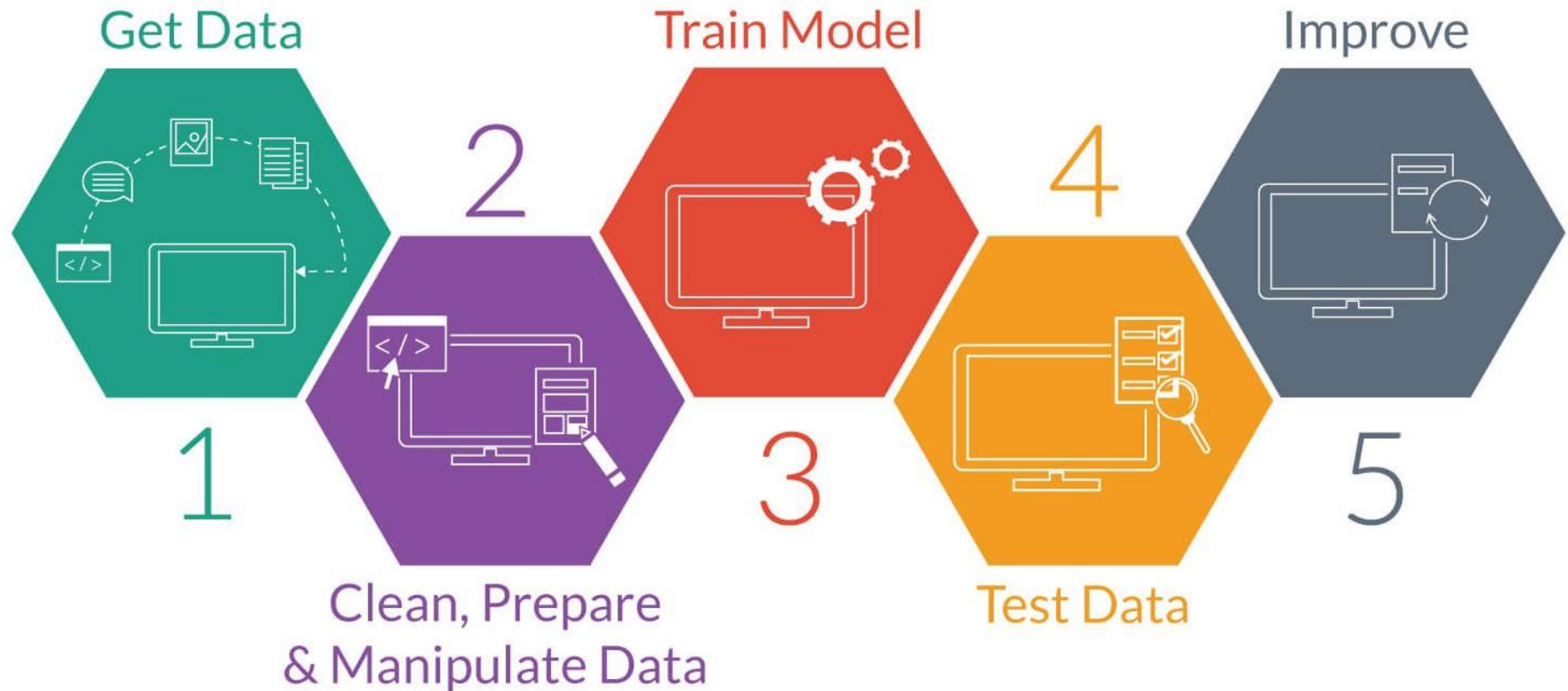
# Fluxo de Trabalho

Learning  
Algorithm

Reinforcement Learning



# Resumo - Fluxos de Trabalho





# ALGORITMOS

## Regressão: *Previsão de valores*

Se quisermos prever números antes que eles ocorram, os métodos de regressão são adequados. A regressão linear é um dos métodos de regressão e é um dos mais populares em aprendizado de máquina.

## Classificação: *Previsão de Categorias*

Se houver a necessidade de classificar objetos ou categorias com base em suas classificações e atributos históricos, serão usados métodos de classificação, como árvores de decisão (DT também pode ser Regressão).

## Clusterização: *Agrupamento em categorias desconhecidas*

Se não tivermos idéia sobre os dados e quisermos dividí-los em subgrupos para entender seu comportamento coletivo, a clusterização é um dos métodos de referência.



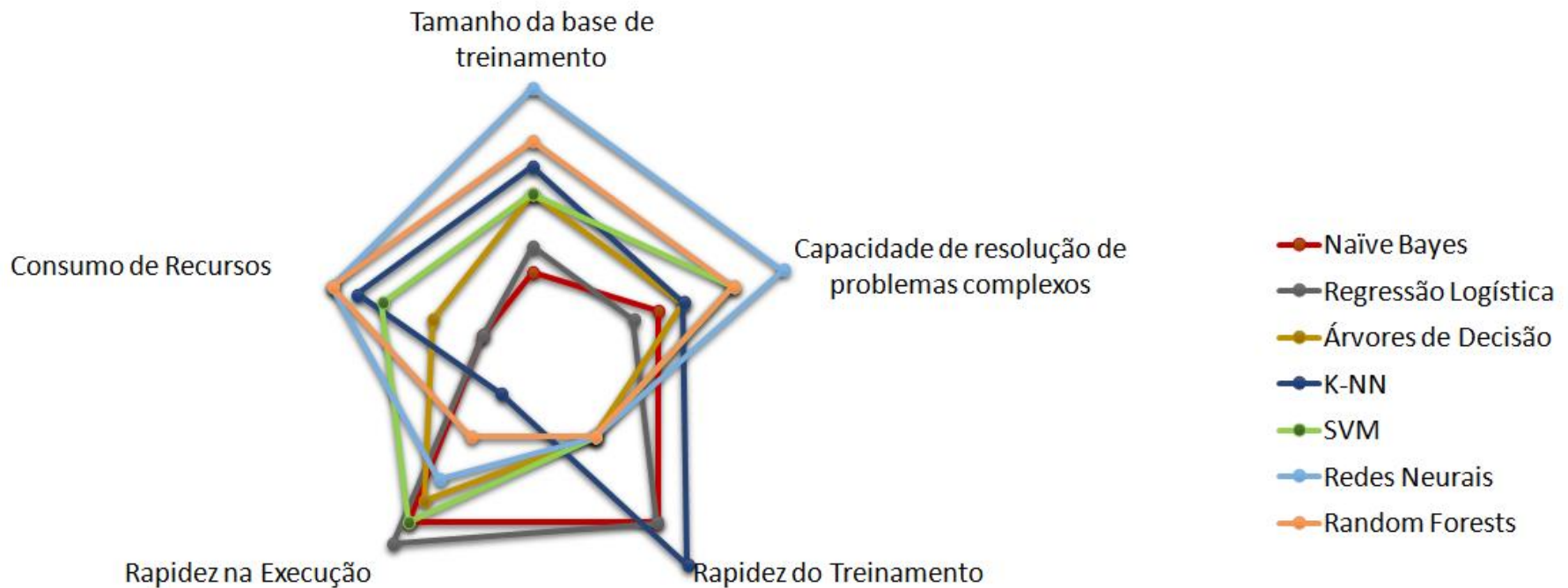


# **ALGORITMOS DE CLASSIFICAÇÃO**

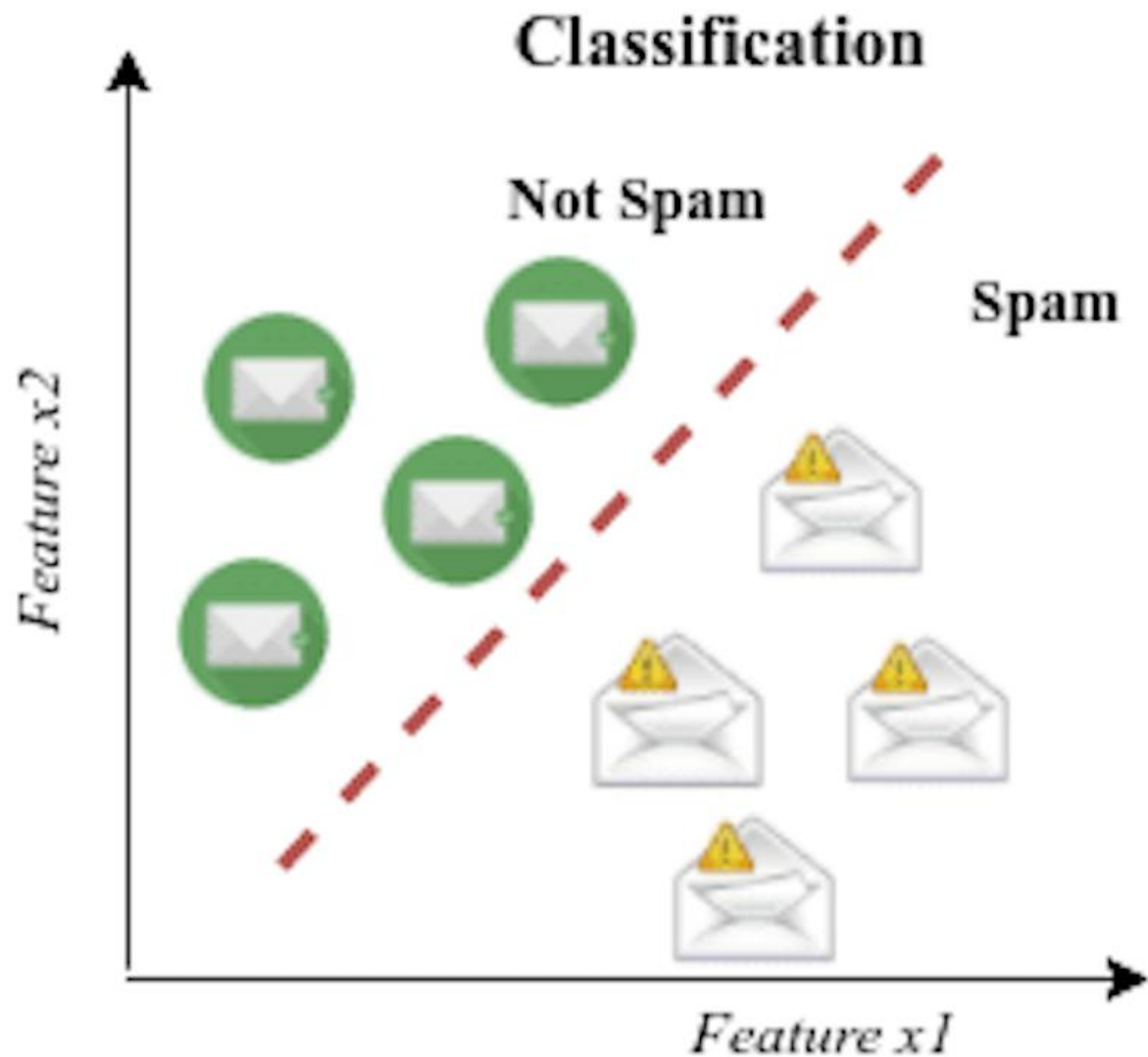
Se o valor da predição tende a ser uma categoria como sim/não, positivo/negativo etc, ele se caracteriza como um problema de classificação em Machine Learning.

Exemplo: Dada uma frase, prever se é um review negativo ou positivo.

# Classificação

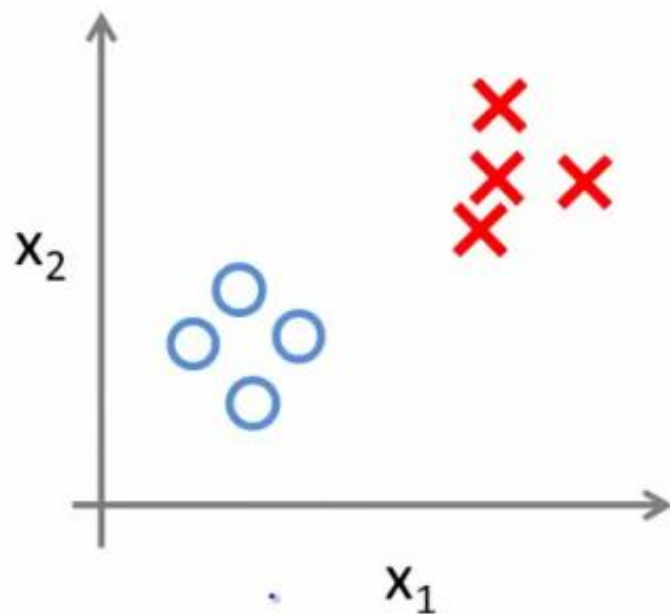


# Classificação

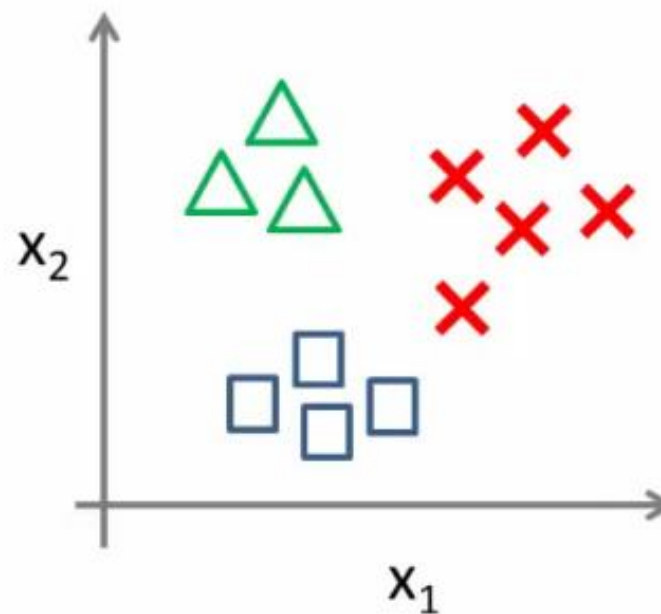


# Classificação

Binary classification:



Multi-class classification:



# TOMATO SORTING

FIAP

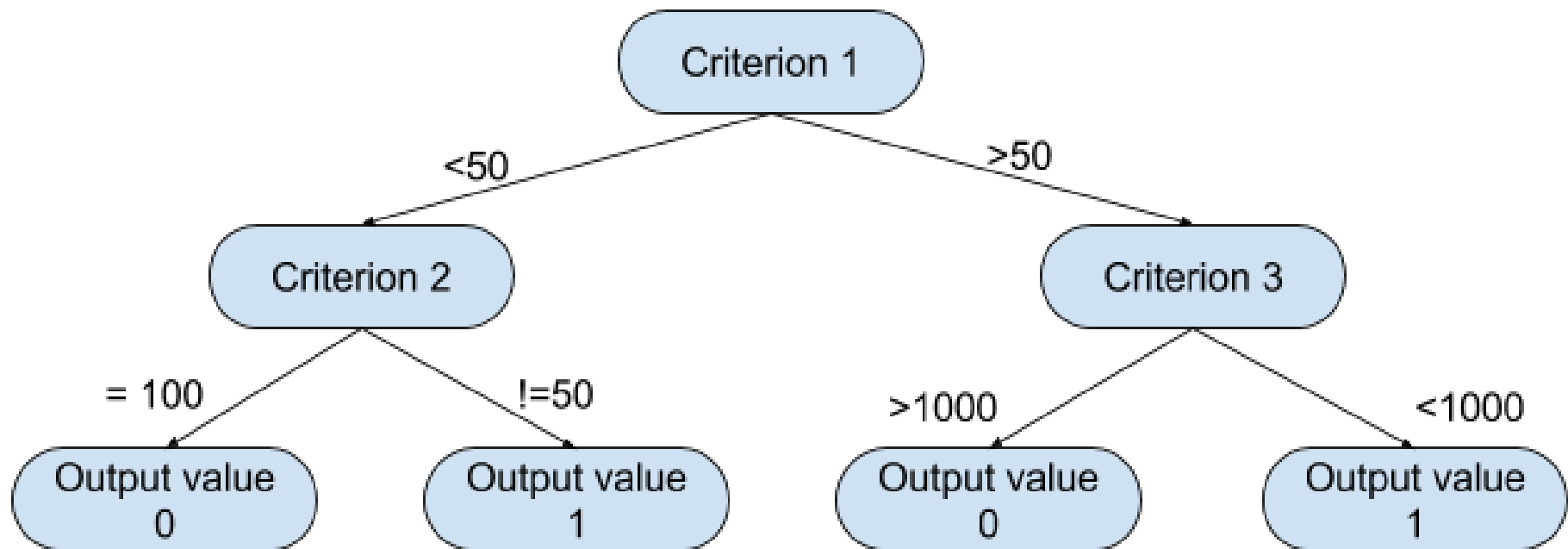
<https://www.youtube.com/watch?v=Lz88nsWL4kw>

# UBER – ATENÇÃO NA ESTRADA

FIAP

<https://www.youtube.com/watch?v=iMOD9TYRtr8>

# CLASSIFICAÇÃO COM ÁRVORE DE DECISÃO





## Eficiência Computacional

- Modelo de classificação *in-memory*
  - Pouco acesso a base de dados
    - Baixo custo computacional

## Compreensão e transparência

- Muito utilizados por bancos pela extrema transparência na decisão baseada em regras.

## Qualidade dos dados

- São capazes de lidar com bases de dados com erros e valores faltantes.

## Error Rates

- Apresentam taxas de erros relativamente altas, mas não tão altas quanto a regressão linear.

## Compatibilidade de dados

- Árvores de decisão podem manipular dados com atributos numéricos ou nominais.

## Impacto do número de atributos

- Estes algoritmos tendem a produzir resultados errados se fatores complexos ou intangíveis estiverem presentes, como no caso de segmentação de clientes, por exemplo.



# **ALGORITMOS DE REGRESSÃO**

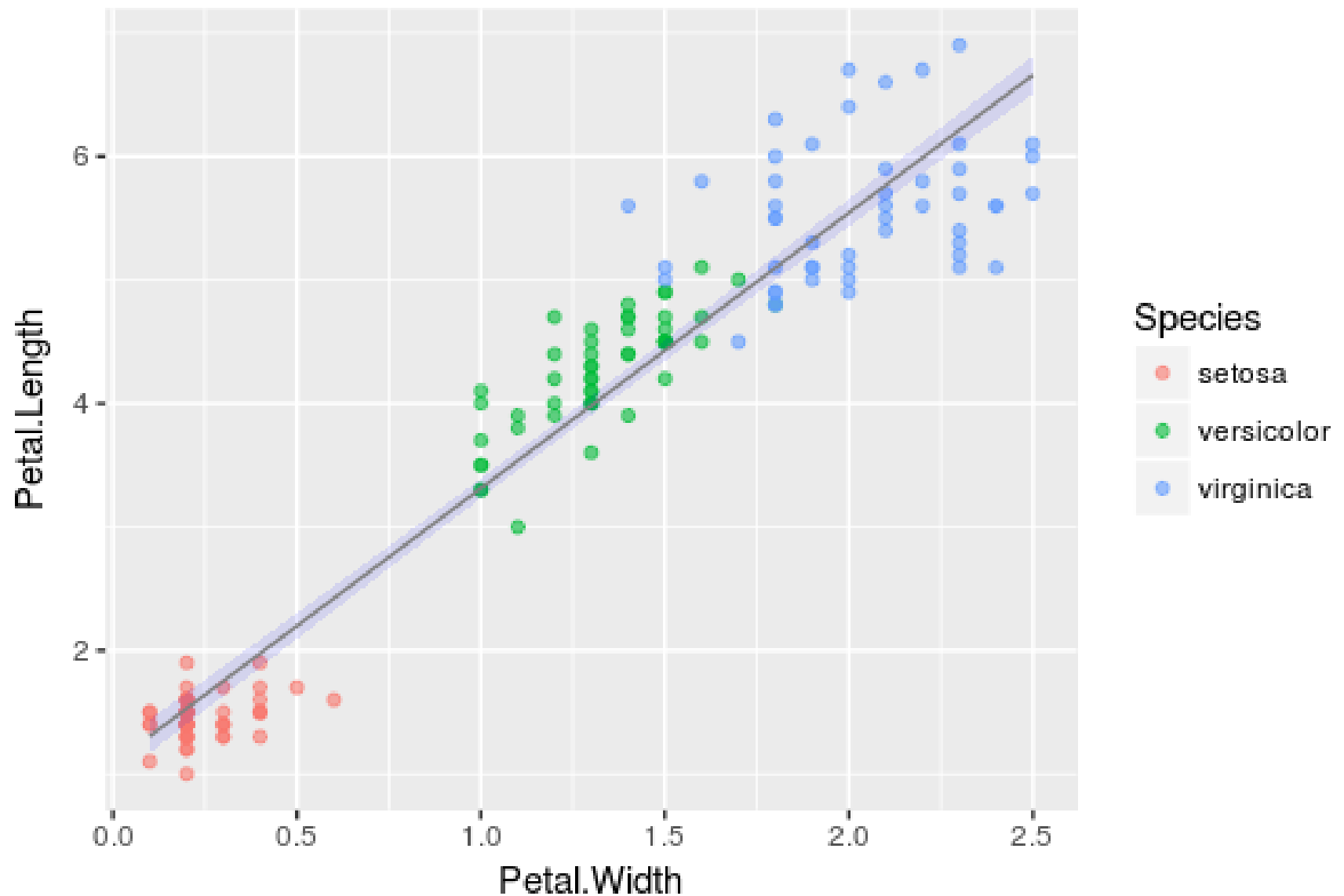
Se o valor a ser previsto tende a ser contínuo ele se caracteriza como um problema de Regressão em Machine Learning.

Exemplo: Em função da região, tamanho do terreno etc, prever o custo de um terreno.

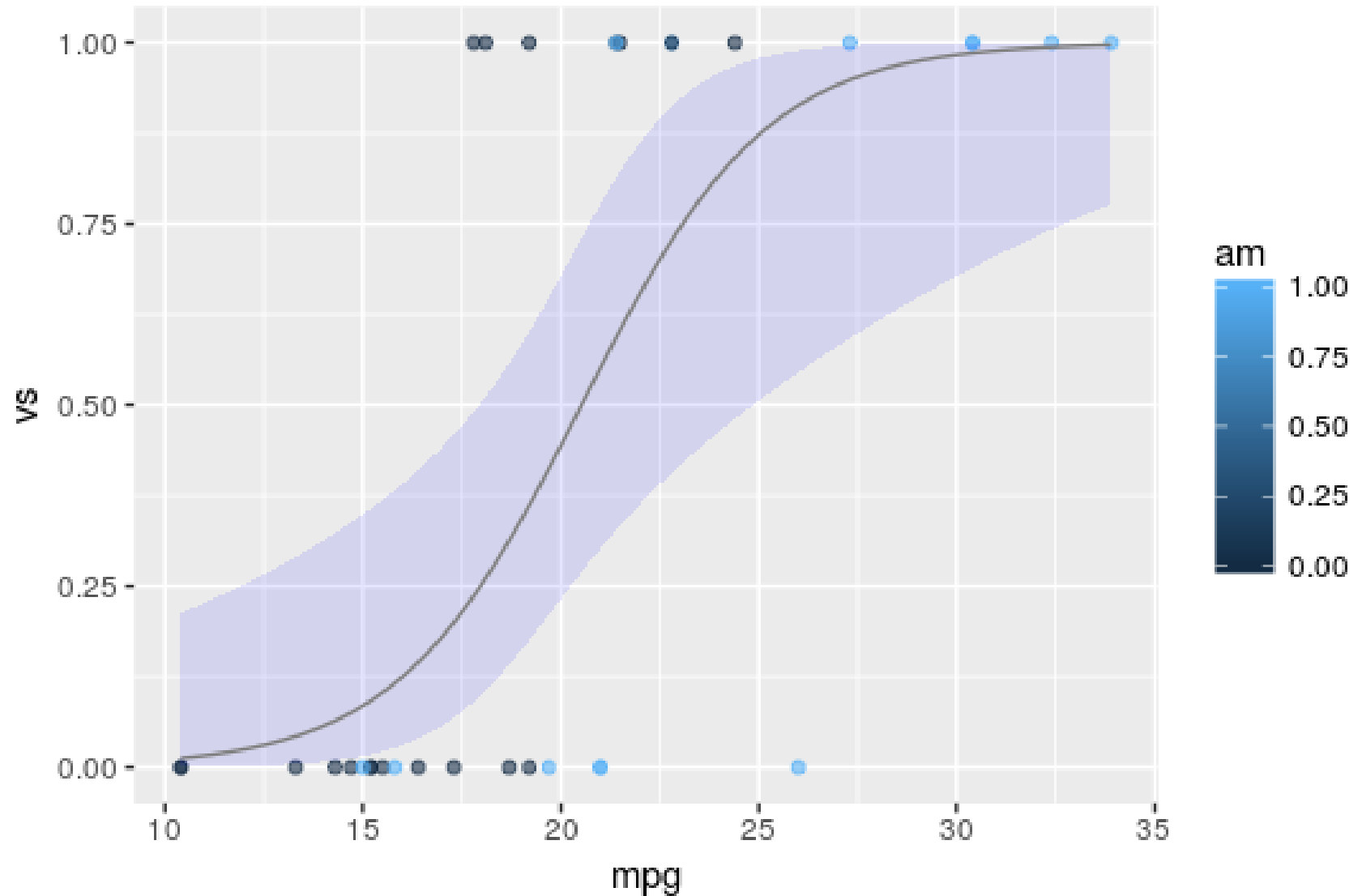


- Método mais tradicional
- Utilizado em aplicações práticas
  - $Y=f(X)$

# REGRESSÃO LINEAR



# REGRESSÃO LOGÍSTICA



Capacidade para classificação:

- Prevê um valor contínuo.
- Não adequado para classificação

## Taxa de erro

- Mais fraco que outros algoritmos no aspecto redução da taxa de erro

Compatibilidade de dados

- Depende de dados contínuos (numéricos)

## Qualidade dos dados

- Cada valor faltante prejudica a otimização
- Outliers podem corromper significativamente a saída

## Complexidade Computacional

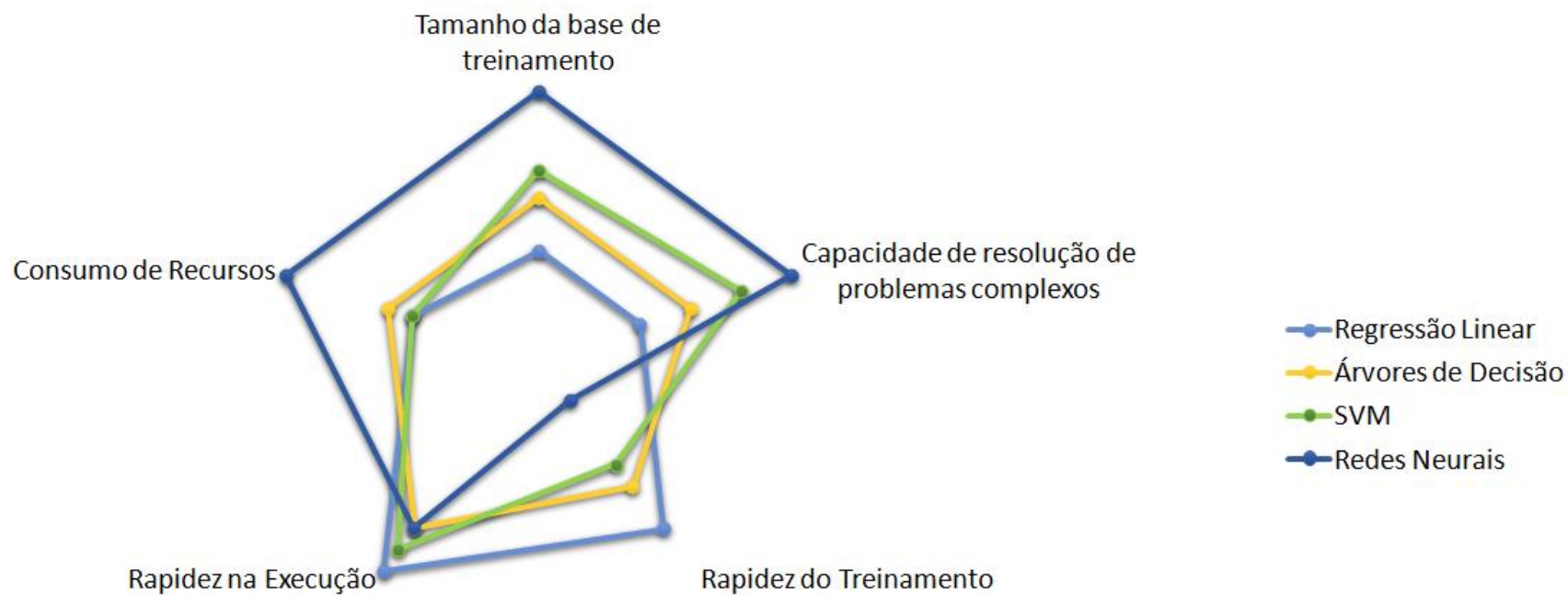
- Comparado a árvores de decisão e clusterização, não é custosa computacionalmente.



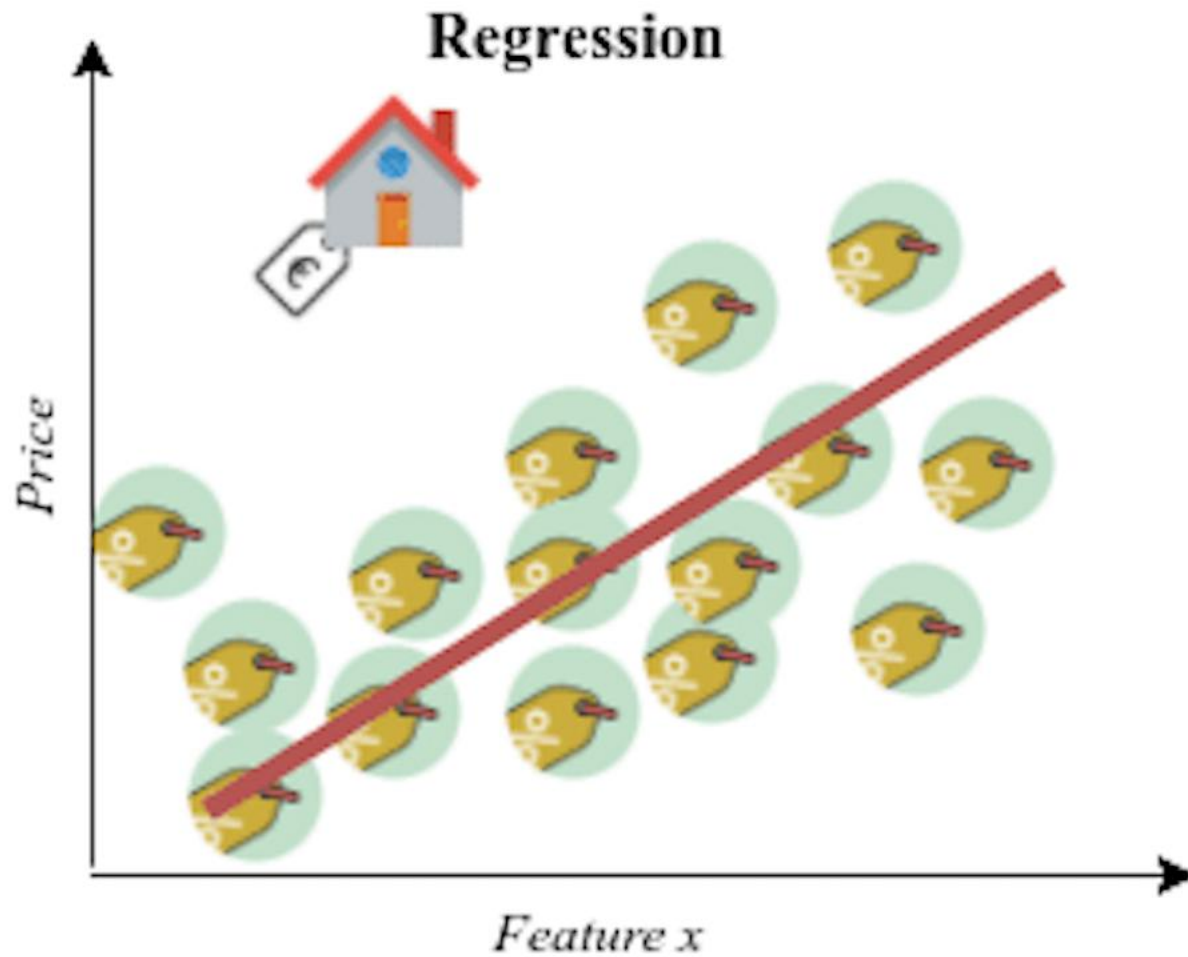
Compreensão e transparência

- Facilmente compreensível através de notação matemática

# REGRESSÃO



# Regressão





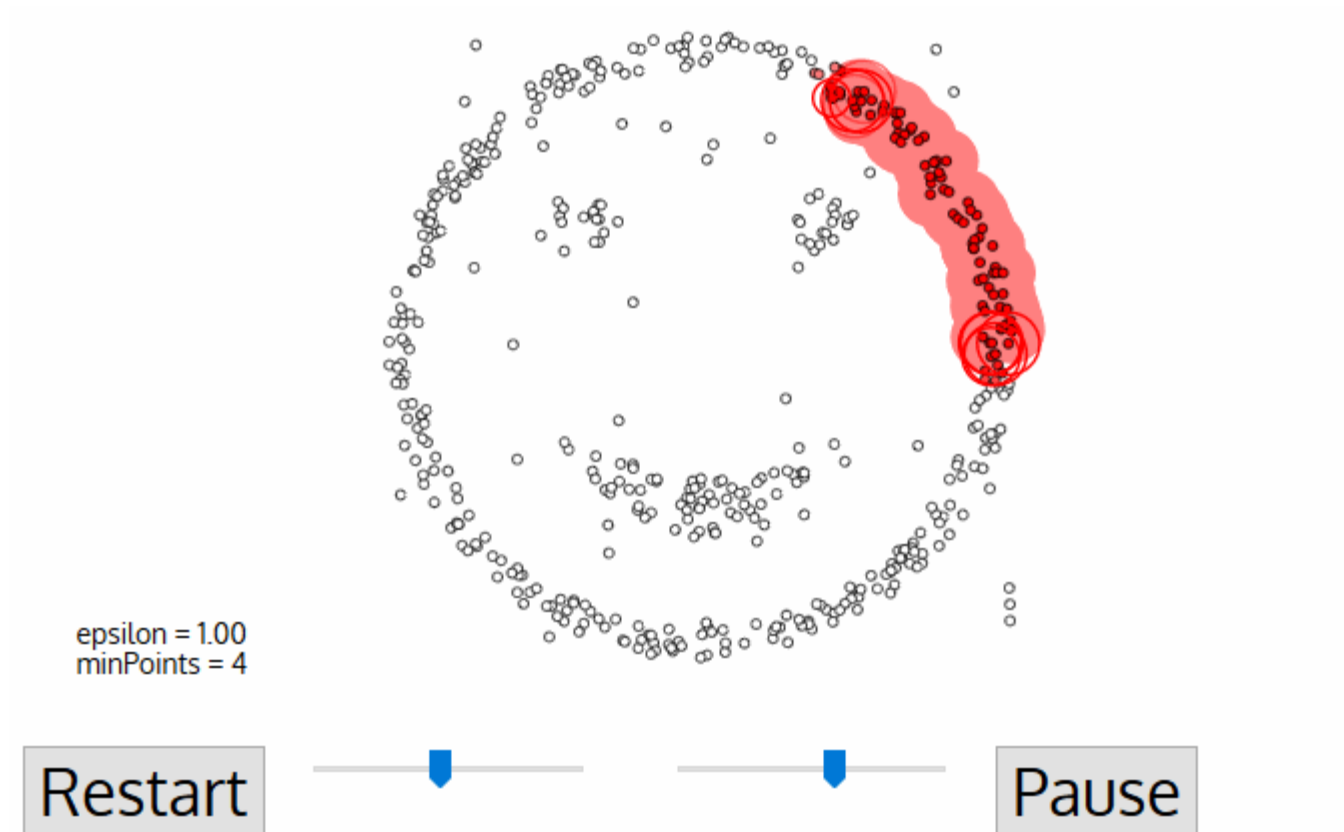
# ALGORITMOS DE CLUSTERIZAÇÃO

Agrupamento de um conjunto de pontos em um determinado número de clusters.

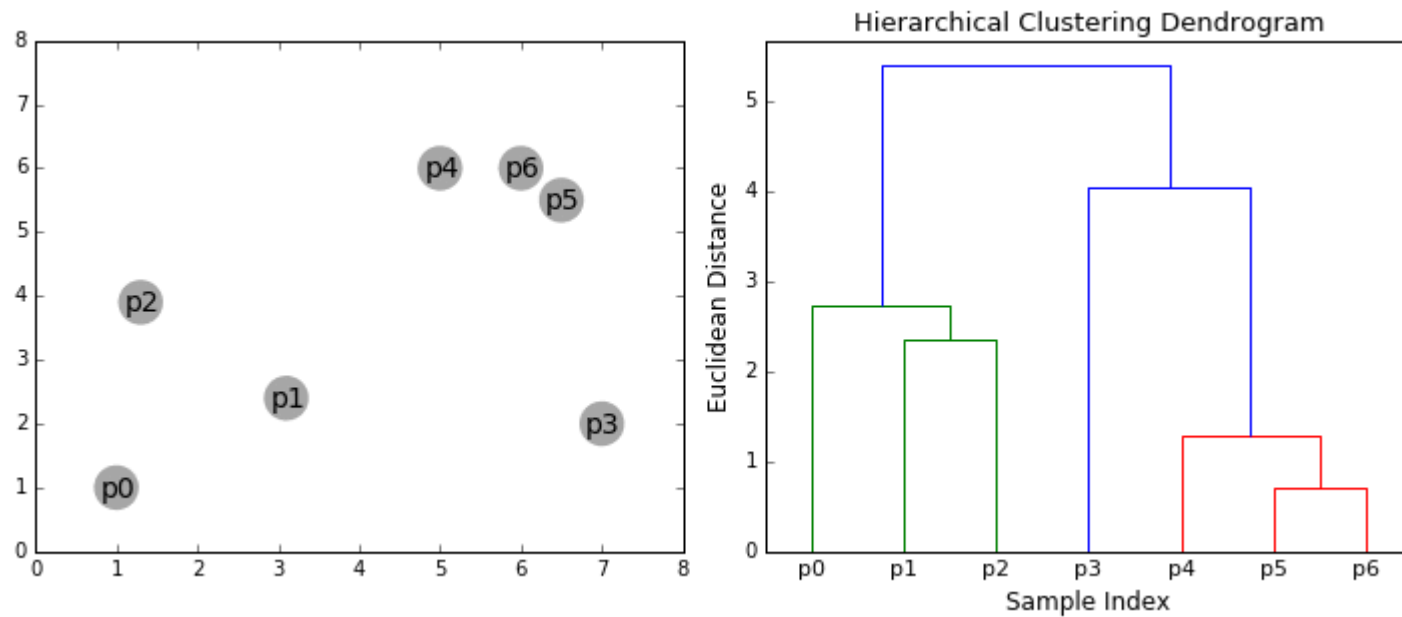
Exemplo: Dados os números 3, 4, 8 e 9, e uma quantidade de clusters igual a 2, o algoritmo deve dividir em dois clusters (3, 4) e (8, 9).

Agrupamento em segmentos com características similares.

Aprendizagem não supervisionada, busca padrões na própria estrutura dos dados sob análise



**Density-Based Spatial Clustering of  
Applications with Noise (DBSCAN)**



## Agglomerative Hierarchical Clustering



Capacidade de manipulação de dados

- Compatível com a maioria dos tipos de dados e ignora dados faltantes.

## Qualidade dos dados

- Funciona bem com dados contínuos ou fatoriais

## Compreensibilidade e Transparência

- Requer explicações no nível da implementação, não compreensíveis diretamente por leigos.

## Eficiência Computacional

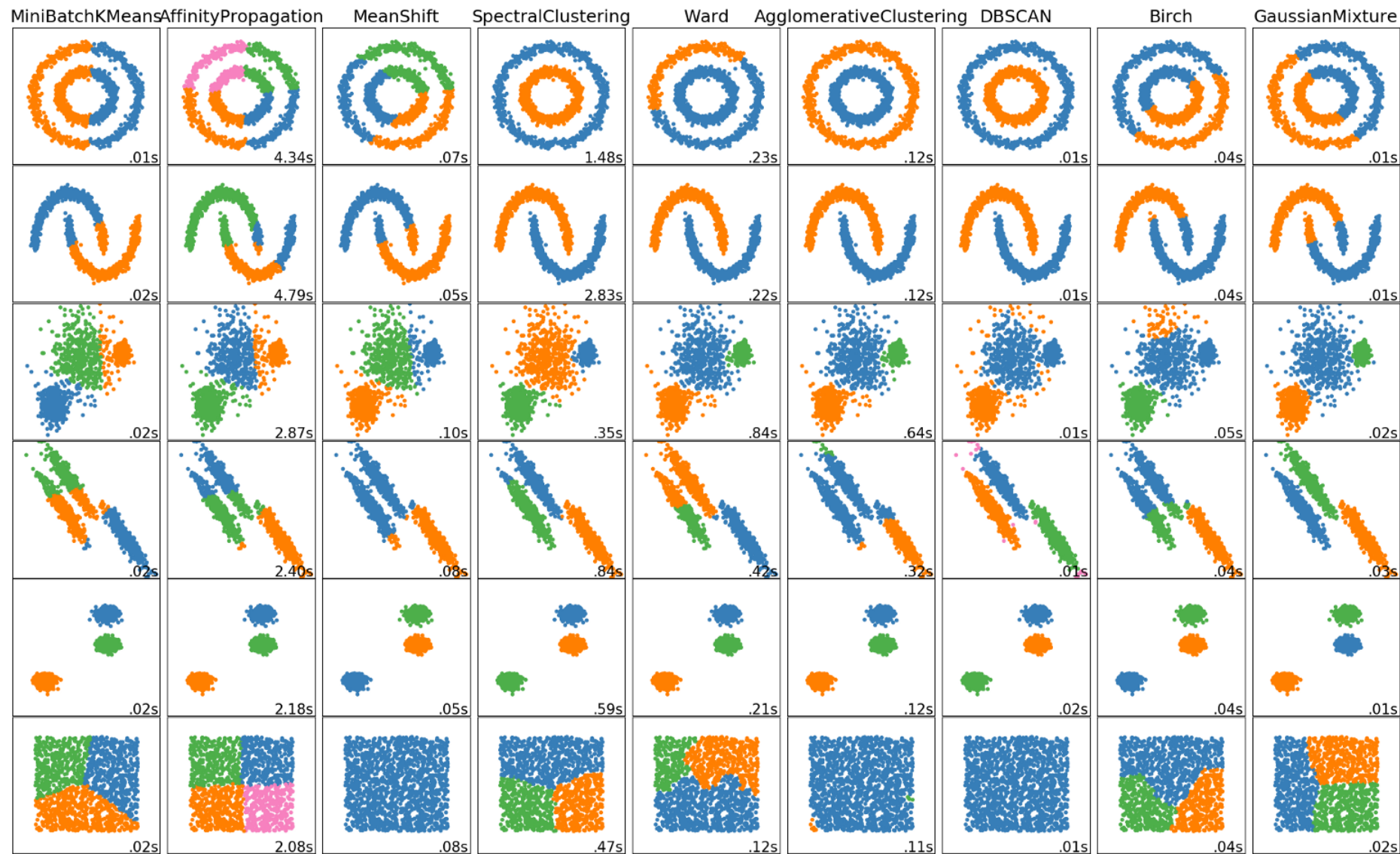
- São algoritmos custosos computacionalmente, pois requerem frequentes consulta à base de dados.

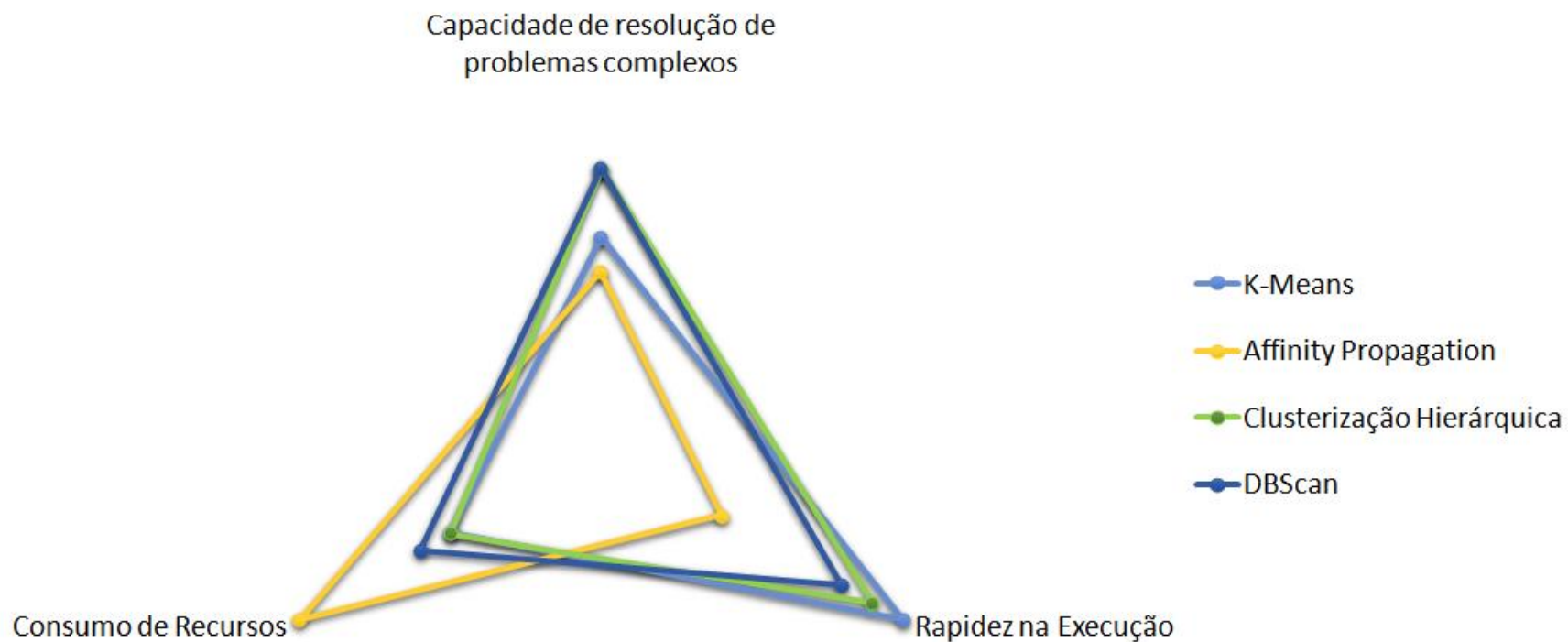
## Taxa de erros

- Semelhante aos classificadores bayesianos (baixa)

Impacto do número de atributos

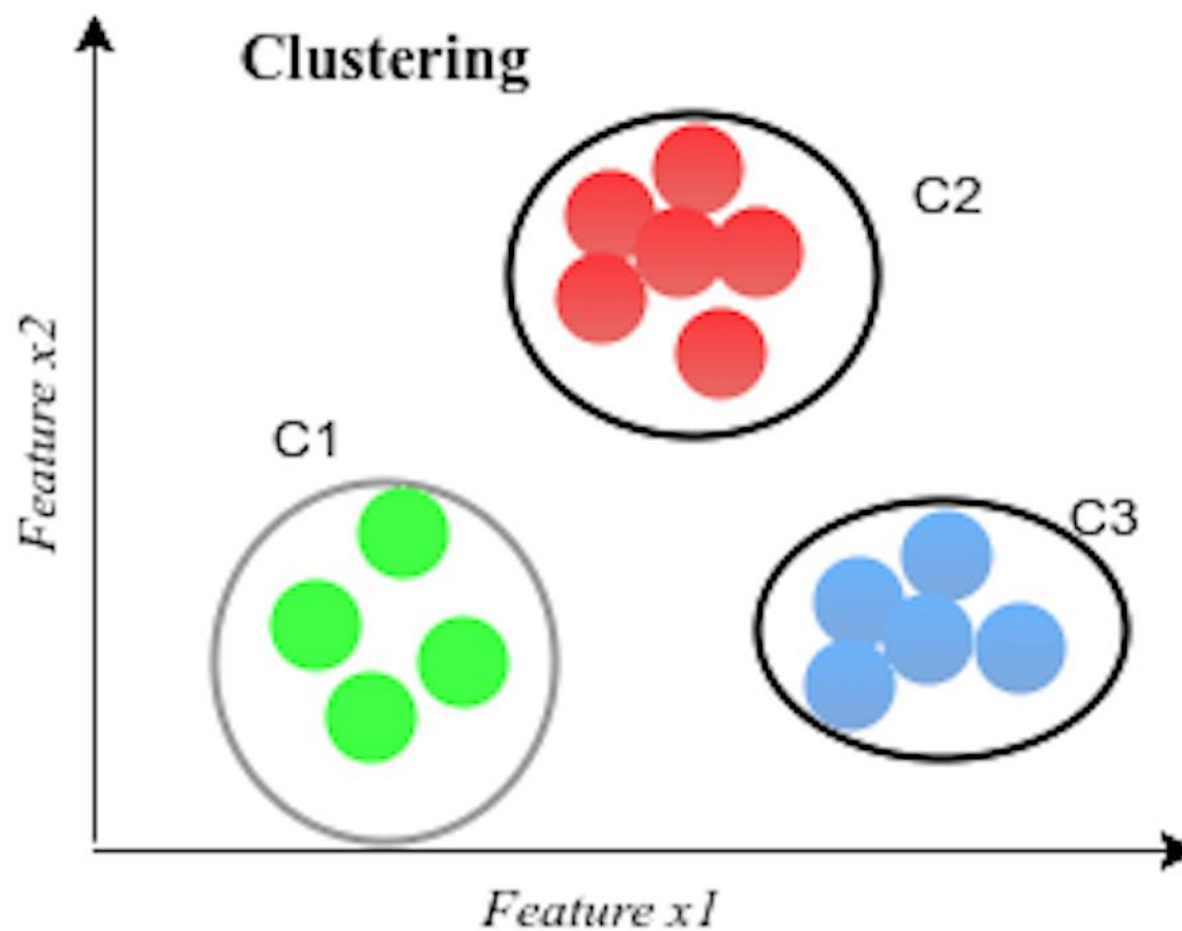
- Capazes de manipular múltiplos atributos e interações complexas.



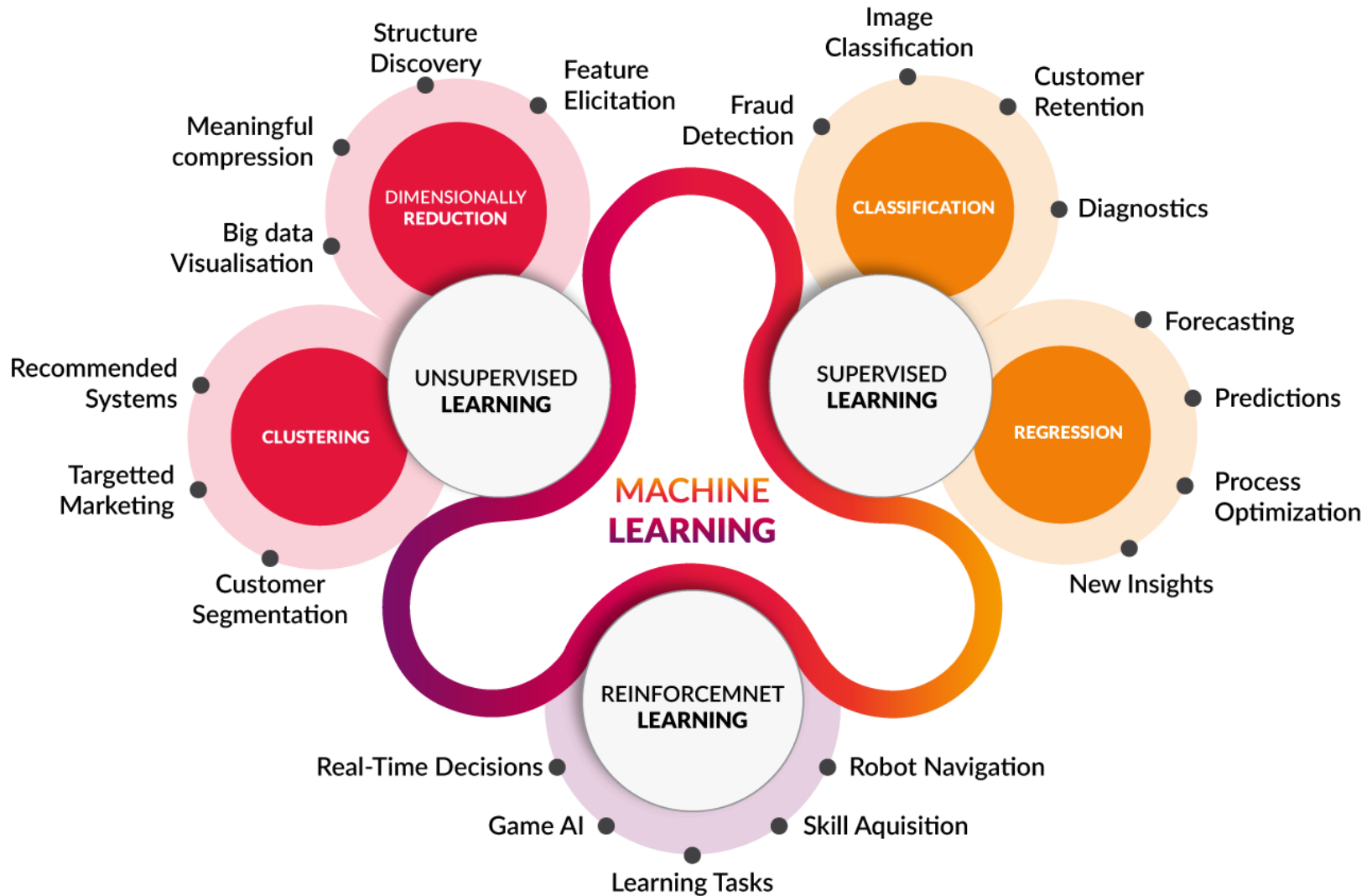




# CLUSTERIZAÇÃO



# Aplicações





# **ALGORITMOS PRONTOS E APIs**

## Classification

Identifying to which category an object belongs to.

**Applications:** Spam detection, Image recognition.

**Algorithms:** SVM, nearest neighbors, random forest, ... — Examples

## Regression

Predicting a continuous-valued attribute associated with an object.

**Applications:** Drug response, Stock prices.

**Algorithms:** SVR, ridge regression, Lasso, ... — Examples

## Clustering

Automatic grouping of similar objects into sets.

**Applications:** Customer segmentation, Grouping experiment outcomes

**Algorithms:** k-Means, spectral clustering, mean-shift, ... — Examples

## Dimensionality reduction

Reducing the number of random variables to consider.

**Applications:** Visualization, Increased efficiency

**Algorithms:** PCA, feature selection, non-negative matrix factorization. — Examples

## Model selection

Comparing, validating and choosing parameters and models.

**Goal:** Improved accuracy via parameter tuning

**Modules:** grid search, cross validation, metrics. — Examples

## Preprocessing

Feature extraction and normalization.

**Application:** Transforming input data such as text for use with machine learning algorithms.

**Modules:** preprocessing, feature extraction. — Examples



# IBM

- Conversation
- Translation
- Classifier
- NLU
- Personality Insights
- Speech to text / Text to speech
- Tone Analyser
- Visual Recognition
- Voice Agent (labs)
- Data Kits (labs)
- IBM Cloud



# MICROSOFT

- NLP/NLU
- Text Analytics (sentimentos e assuntos)
- Azure
- Bot Framework

<https://dev.botframework.com/>

<https://azure.microsoft.com/pt-br/services/cognitive-services/>



# GOOGLE

- Infra - Cloud TPUs
- Tensor Flow
- AutoML
- Job Search and Discovery
- DialogFlow
- Video Analysis
- Image Analysis
- Speech Recognition
- Text Analysis
- Translation



# AMAZON

- Lex - ASR NLU
- Polly - TTS
- Rekognition - Imagem
- Infra





# FACEBOOK

- Detectron
- AR/VR
- Data Science
- NLP / Speech
- Caffe2
- Faiss
- Torch



# OPEN SOURCE

- Open Cog
- Open AI
- Open CV



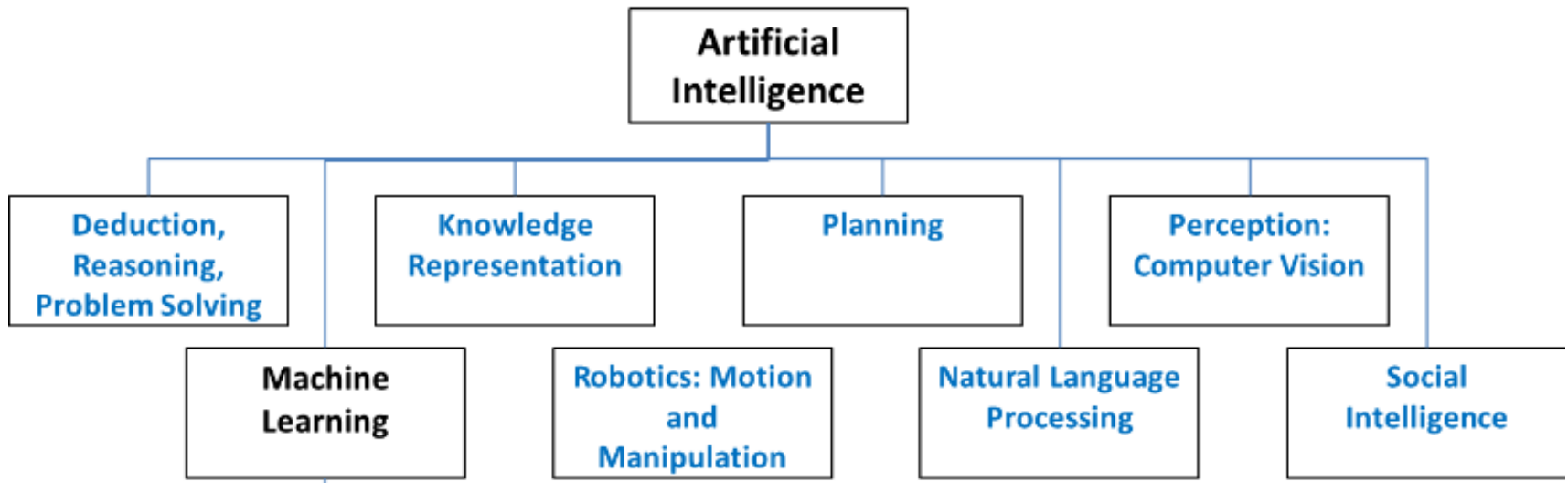
# TRABALHO



**ESCOLHA UM PROBLEMA RELEVANTE**

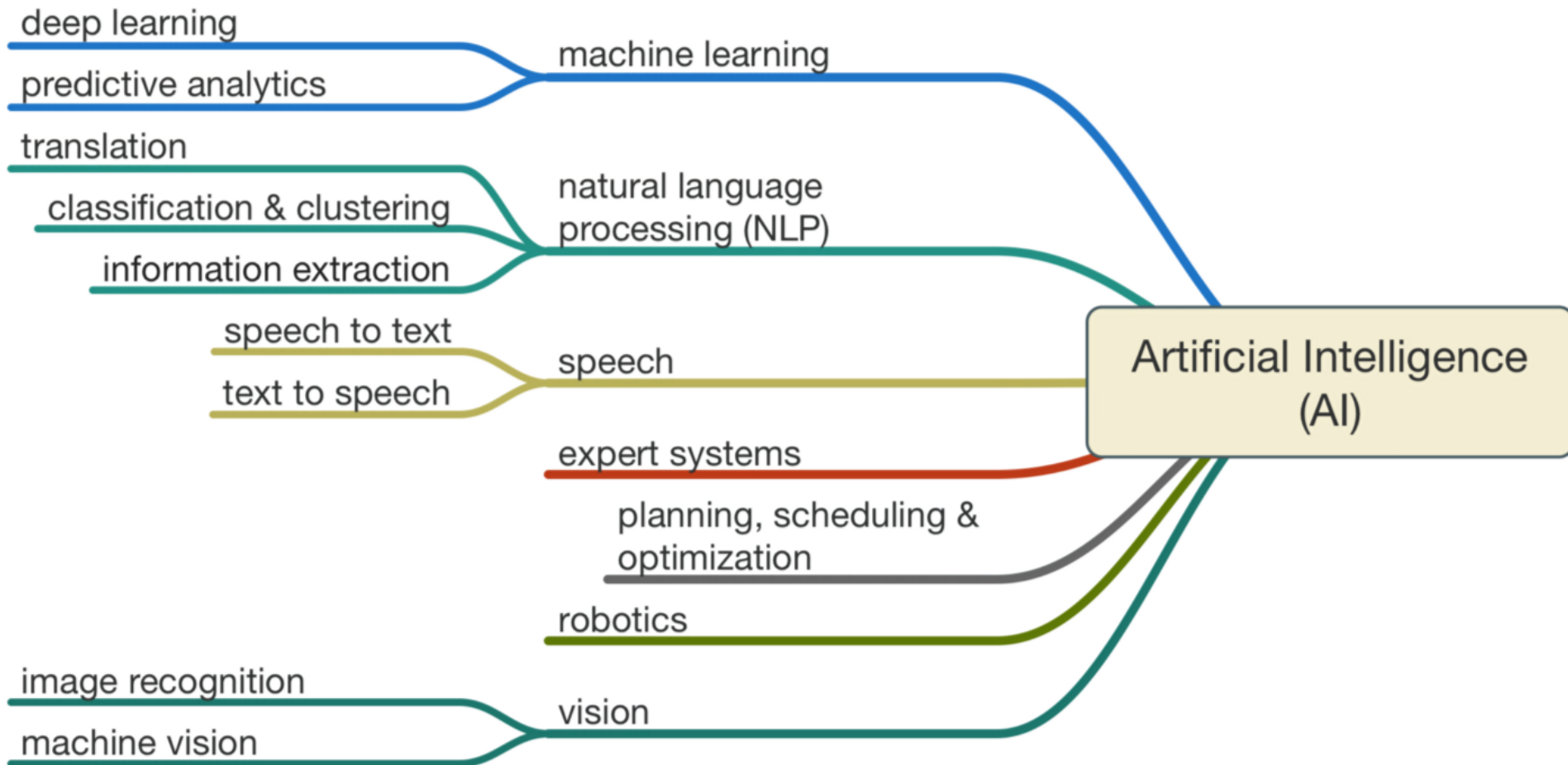
# Trabalho Final – Pontos Importantes

- Introdução e Problemática;
  - Motivação e Objetivo;
  - Possível Ferramental e (ou) Técnicas;
  - Considerações e Potencial.
- 
- **Avaliação:**
    - Aderência aos pontos;
    - Participação de todos os alunos;
    - Originalidade, “*fit*” para com o perfil do curso/alunos e “*doability*”.



## Perspectiva 2

FIAP



# Perspectiva 3

FIAP



NLP



NLU



STT



TTS



Tradução



Visão Computacional



1.: Análise de Tom

2.: Análise de Tom para Engajamento



1.: Personalidade PT-BR

2.: Personalidade EN



**MBA<sup>+</sup>**

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