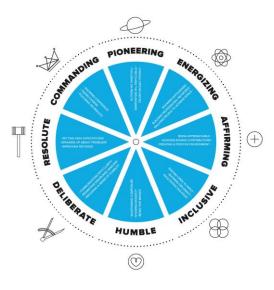
# Lessons from the 8 Dimensions of Leadership





LEADERSHIP STRATEGIES BASED ON DISC®

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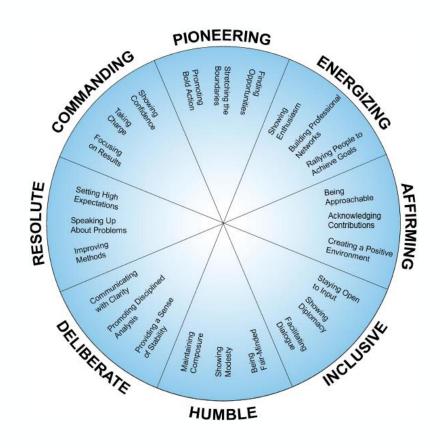
#### Expand your perspective.

Shape your leadership style to match your current situation.

What lessons can you learn from each of the eight dimensions of leadership?

When would each style best serve your organization?

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# Pioneering leaders

They tend to be good at initiating change.

They often trust their gut instincts.

They're able to bring people together to achieve their goals.

They tend to be inspiring.

DiSC® style iD or Di.



# PIONEERING

- FINDING OPPORTUNITIES
- STRETCHING THE BOUNDARIES
- FOCUSING ON RESULTS



Leaders are pioneers—
people who are willing to step out
into the unknown. They search for
opportunities to innovate, grow,
and improve.

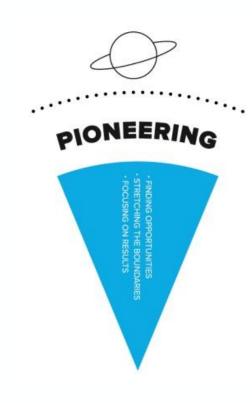
Jim Kouzes and Barry Posner

# To be more Pioneering

Actively seek new opportunities beyond your organization's walls.

Break some glass. Stray away from your comfort zone.

Learn to take leaps of faith.



# Energizing leaders

They're able to rally people around group goals.

They tend to look on the bright side.

They're comfortable being in the spotlight.

They're often accepting of other people's ideas.

DiSC® style i.



- BUILDING PROFESSIONAL NETWORKS
- RALLYING PEOPLE TO ACHIEVE GOALS



Great leaders energize people to go the extra mile. They set stretch goals that motivate people to accomplish more than they think is possible.

Jack Zenger and Joe Folkman

12/14/2018

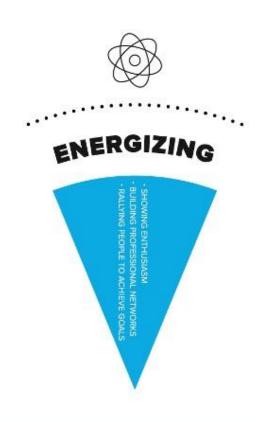
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# To be more Energizing

Make an effort to build enthusiasm for the group's goals.

Be intentional about making connections with a wide variety of people.

Learn to lead the rally.



# Affirming leaders

They tend to be friendly and approachable.

They're often generous in their praise.

They're able to consider the needs of different groups of people.

They're less concerned with their own ego needs.

DiSC® style iS or Si.



- ACKNOWLEDGING CONTRIBUTIONS
- CREATING A POSITIVE ENVIRONMENT



The quality of a leader cannot be judged by the answers he gives, but by the questions he asks.

Simon Simek

12/14/2018

# To be more Affirming

Monitor your "default" expressions.

Let people know that you value them.

Accept other people's limitations.



#### Inclusive leaders

They tend to be very people-oriented.

They're often able to create a warm, safe environment.

They're able to overlook other people's flaws.

They tend to deliver reliable results.

DiSC® style S.





- STAYING OPEN TO INPUT
- SHOWING DIPLOMACY
- FACILITATING DIALOGUE



Only the leader can set the tone of the dialogue in the organization. Dialogue is the core of culture and the basic unit of work. How people talk to each other absolutely determines how well the organization will function.

Larry Bossidy and Ram Charan

#### To be more Inclusive

Show people that you're open to their ideas.

Monitor your emotional output carefully.

Work to facilitate two-way discussion on important issues.



#### Humble leaders

They're often able to head off potential problems with careful planning.

They provide others with the tools necessary to do their work.

They maintain their composure, even under stress.

DiSC® style SC or CS.





- MAINTAINING COMPOSURE
- SHOWING MODESTY
- BEING FAIR-MINDED



Don't flaunt your authority.

Humility will make you approachable.

It opens the door to building relationships.

Jack Zenger and Joe Folkman

DISCPROFILE.COM

#### To be more Humble

Maintain your composure by keeping things in perspective.

Take the time to listen to the less powerful people around you.

Make the needs of your group a priority.



#### Deliberate leaders

They're determined to get things done right.

They're often able to separate emotions from facts.

They take the time to create systems and structures.

DiSC® style C.





- COMMUNICATING WITH CLARITY
- PROMOTING DISCIPLINED ANALYSIS
- PROVIDING A SENSE OF STABILITY



Whatever surprises leaders themselves may face, they don't create any for the group. Leaders are all of a piece; they stay the course.

Warren Bennis

#### To be more Deliberate

Be deliberate in your communication.

Show that you've done your homework.

Pay attention to process management tools and methods.



#### Resolute leaders

They tend to be good problem solvers.

They're often able to push their way through obstacles.

They're able to hold people accountable.

They're often able to identify potential weaknesses in plans.

DiSC® style CD or DC.





- SETTING HIGH EXPECTATIONS
- SPEAKING UP ABOUT PROBLEMS
- IMPROVING METHODS



The expectations that successful leaders hold provide the framework into which people fit their own realities.

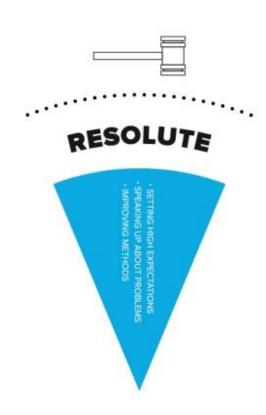
Jim Kouzes and Barry Posner

#### To be more Resolute

Learn to hold people accountable.

Find and address problems.

Get comfortable making unpopular decisions.



# Commanding leaders

They are able to set and stick to aggressive timelines.

They tend to be very goal-oriented.

They're able to speak with conviction.

They're not afraid to take some risks.

DiSC® style D.



FOCUSING ON RESULTS

Psychologically, leaders lead because they convince others that they understand the issues better than anyone else. People follow them because they speak about solutions with persuasive conviction, project confidence when others are uncertain, and act decisively.

**Judith Bardwick** 

#### To be more Commanding

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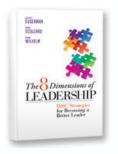
Get comfortable with making firm, public commitments

Learn to act without permission.

Create some urgency.



#### Learn more



The 8 Dimensions of Leadership: DiSC Strategies for Becoming a Better Leader

Authors: Jeffrey Sugerman, Mark Scullard, Emma Wilhelm

Publisher: Berrett-Koehler

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