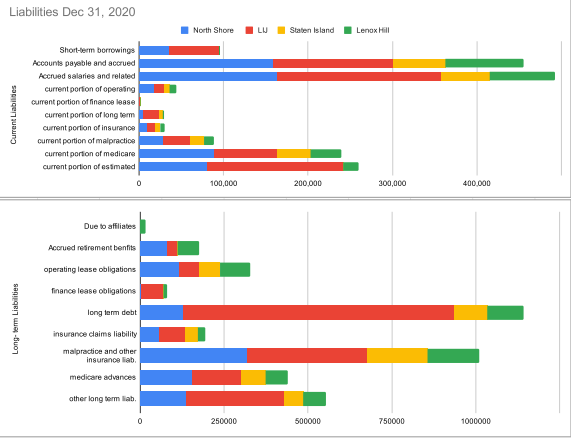
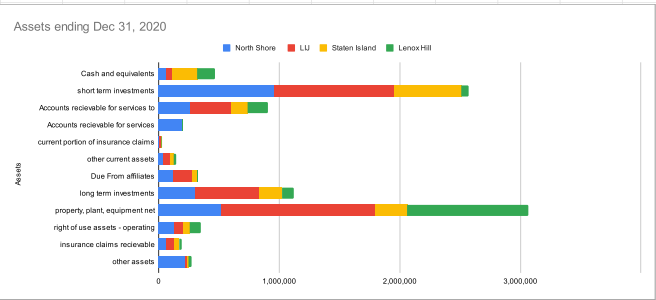
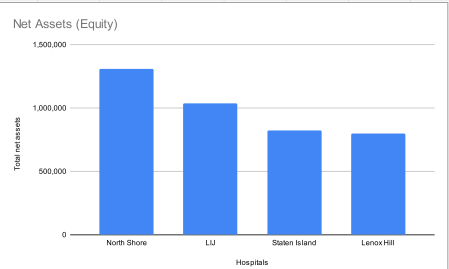


	North Shore	LU	Staten Island	Lenox Hill
<b>Assets</b>				
Cash and equivalents	63,315	46,957	208,457	150,120
short term investments	961,743	993,136	554,220	59,752
Accounts receivable for services to patients	280,323	346,932	132,185	165,342
Accounts receivable for services physician activities	197,335			
current portion of insurance claims receivable	9,409	10,231	5,339	5,393
other current assets	45,802	49,520	28,065	25,138
Due From affiliates	123,658	157,952	37,332	
long term investments	305,201	530,687	185,525	100,406
property, plant, equipment net	522,672	1,269,813	267,842	1,006,945
right of use assets - operating lease	132,295	67,425	56,899	92,112
insurance claims receivable	58,807	74,142	39,111	21,120
other assets	219,333	19,753	8,957	23,063
<b>Total Assets</b>	<b>2,899,753</b>	<b>3,566,548</b>	<b>1,523,932</b>	<b>1,649,391</b>
<b>Liabilities</b>				
Short-term borrowings	35,000	60,000		
Accounts payable and accrued expense	159,256	141,151	62,121	92,769
Accrued salaries and related benefits	163,427	153,856	57,762	77,470
current portion of operating lease obligations	18,916	10,810	6,366	6,264
current portion of finance lease obligations	171	945	118	254
current portion of long term debt	5,419	18,405	4,000	1,820
current portion of insurance claims liability	9,409	10,231	5,339	5,393
current portion of malpractice and other insur. liab.	28,784	32,160	16,302	11,469
current portion of medicare advances	89,513	74,138	39,591	35,128
current portion of estimated payables to third-party pay	80,966	160,541		18,624
<b>Total current liabilities</b>	<b>590,861</b>	<b>702,237</b>	<b>191,589</b>	<b>252,189</b>
Due to affiliates				15,615
Accrued retirement benefits	79,844	31,383	750	63,651
operating lease obligations	117,528	56,244	63,089	68,762
finance lease obligations	692	68,467	280	11,030
long term debt	129,996	805,191	98,463	109,567
insurance claims liability	58,807	74,142	39,111	21,120
malpractice and other insurance liab.	318,922	357,085	179,575	154,773
medicare advances	157,030	142,798	73,627	65,967
other long term liab.	137,835	290,685	55,462	68,575
<b>Total Liabilities</b>	<b>1,591,415</b>	<b>2,539,222</b>	<b>702,966</b>	<b>851,249</b>

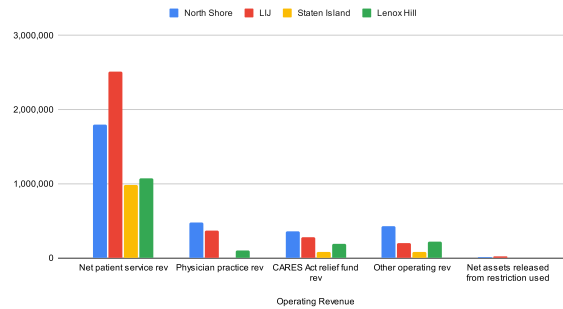


	North Shore	LU	Staten Island	Lenox Hill
Net Assets (Equity)				
Total net assets	1,308,338	1,036,352	820,966	798,142

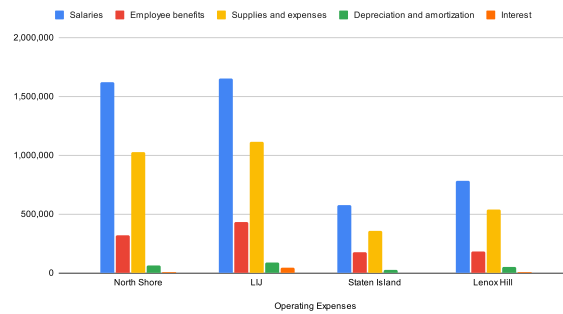


Operating Revenue	North Shore	LU	Staten Island	Lenox Hill
Net patient service rev	1,801,779	2,514,301	980,511	1,077,251
Physician practice rev	476,357	369,582	174	97,595
CARES Act relief fund rev	359,260	282,184	79,913	192,483
Other operating rev	427,311	205,013	80,710	222,903
Net assets released from restriction used	13,894	18,867	222	6,645
<b>Total operating revenue</b>	<b>3,078,601</b>	<b>3,389,947</b>	<b>1,141,530</b>	<b>1,596,877</b>
Operating Expenses	North Shore	LU	Staten Island	Lenox Hill
Salaries	1,618,740	1,651,544	574,497	783,242
Employee benefits	320,739	431,272	172,991	178,909
Supplies and expenses	1,029,015	1,115,481	357,206	539,835
Depreciation and amortization	61,727	90,646	22,016	48,171
Interest	4,853	41,387	2,486	4,796
<b>Total Operating Expenses</b>	<b>3,034,874</b>	<b>3,330,330</b>	<b>1,129,196</b>	<b>1,554,953</b>

Operating Revenue - Year Ended December 31, 2020

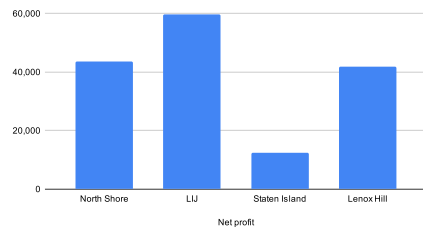


Operating Expenses



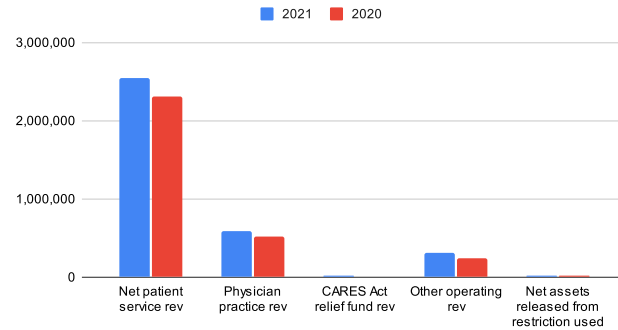
Net profit	North Shore	LU	Staten Island	Lenox Hill
Net profit	43,727	59,617	12,334	41,924

Net profit



<b>Operating Revenue</b>	<b>2021</b>	<b>2020</b>		
Net patient service rev	2,542,722	2,310,548		
Physician practice rev	587,413	515,421		
CARES Act relief fund rev	22,128			
Other operating rev	306,042	238,431		
Net assets released from restriction used	17,196	16,997		
<b>Total operating revenue</b>	<b>3,475,501</b>	<b>3,081,397</b>		
<b>Operating Expenses</b>	<b>2021</b>	<b>2020</b>		
Salaries	1,792,544	1,669,734		
Employee benefits	427,570	403,973		
Supplies and expenses	1,112,692	973,510		
Depreciation and amortization	145,933	135,076		
Interest	39,825	40,067		
<b>Total Operating Expenses</b>	<b>3,518,564</b>	<b>3,222,360</b>		
<b>Net Profit</b>	<b>2021</b>	<b>2020</b>		
<b>Net Profit</b>	<b>-43,063</b>	<b>-140,963</b>		

First Quarter Operating Revenue 2021 - 2020



Operating expenses compared 2021 - 2020

