

Opening up a world of opportunity

Our ambition is to be the preferred international financial partner for our clients.

Our purpose, ambition and values reflect our strategy and support our focus on execution.

▶ Read more on our values and strategy on pages 4 and 11.

Contents

Strategic report

- 1 Performance in 2023
- 2 Highlights
- 4 Who we are
- 6 Group Chairman's statement
- 8 Group Chief Executive's review
- 11 Our strategy
- 14 ESG overview
- 20 Board decision making and engagement with stakeholders (Section 172(1) statement)
- 24 Remuneration
- 25 Financial overview
- 30 Global businesses
- 37 Risk overview
- 40 Long-term viability and going concern statement

Environmental, social and governance ('ESG') review

- 42 Our approach to ESG
- 44 Environmental
- 75 Social
- 87 Governance

Financial review

- 100 Financial summary
- 111 Global businesses and legal entities
- 130 Reconciliation of alternative performance measures

Risk review

- 136 Our approach to risk
- 140 Top and emerging risks
- 145 Our material banking risks

Corporate governance report

- 239 Biographies of Directors and senior management
- 262 Board committees
- 279 Directors' remuneration report

Financial statements

- 318 Independent auditors' report
- 329 Financial statements
- 341 Notes on the financial statements

Additional information

- 435 Shareholder information
- 444 Abbreviations


This *Strategic Report* was approved by the Board on 21 February 2024.

Mark E Tucker
Group Chairman


A reminder

The currency we report in is US dollars.

Our approach to ESG reporting

We embed our ESG reporting and Task Force on Climate-related Financial Disclosures ('TCFD') within our *Annual Report and Accounts*. Our TCFD disclosures are highlighted with the following symbol: 

Constant currency performance

We supplement our IFRS Accounting Standards figures with non-IFRS Accounting Standards measures used by management internally that constitute alternative performance measures under European Securities and Markets Authority guidance and non-GAAP financial measures defined in and presented in accordance with US Securities and Exchange Commission rules and regulations. These measures are highlighted with the following symbol: 

▶ Further explanation may be found on page 29.

IFRS 17 'Insurance Contracts'

From 1 January 2023, we adopted IFRS 17 'Insurance Contracts', which replaced IFRS 4 'Insurance Contracts'. Comparative data have been restated. For further details of our adoption of IFRS 17, see page 100.

None of the websites referred to in this *Annual Report and Accounts 2023* for the year ended 31 December 2023 (including where a link is provided), and none of the information contained on such websites, are incorporated by reference in this report.

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We connect people, capital and ideas across the world. By unlocking the true power of our international networks, we are able to deliver our purpose of opening up a world of opportunity.