

# Auto Trader Group plc

## is the UK's largest automotive marketplace

Auto Trader's purpose is Driving Change Together. Responsibly. Auto Trader is committed to creating a diverse and inclusive culture, it aims to build stronger partnerships with its customers and use its voice and influence to drive more environmentally friendly vehicle choices.

With the largest number of car buyers and the largest choice of trusted stock, Auto Trader's marketplace sits at the heart of the UK car buying process. That marketplace is built on an industry-leading technology and data platform, which is increasingly used across the automotive industry. Auto Trader is continuing to bring more of the car buying journey online, creating an improved buying experience, whilst enabling all its retailer partners to sell vehicles online.

## 2

### Strategic report

2	Chair's statement
3	CEO's statement
6	Market overview
8	How we create value
10	Our purpose-driven strategy
14	Section 172(1) statement
18	Key performance indicators
21	Non-financial information statement
22	Operational review
24	Financial review
26	Being a responsible business
48	How we manage risk
50	Principal risks and uncertainties

## 58

### Governance

58	Governance overview
60	Board of Directors
62	Corporate governance statement
66	Report of the Nomination Committee
70	Report of the Audit Committee
76	Report of the Corporate Responsibility Committee
80	Directors' remuneration report
94	Directors' report

## 98

### Financial statements

98	Independent auditor's report to the members of Auto Trader Group plc
109	Consolidated income statement
110	Consolidated statement of comprehensive income
111	Consolidated balance sheet
112	Consolidated statement of changes in equity
113	Consolidated statement of cash flows
114	Notes to the consolidated financial statements
156	Company balance sheet
157	Company statement of changes in equity
158	Notes to the Company financial statements
163	Unaudited five-year record
164	Shareholder information

