

# Opening up a world of opportunity

Our ambition is to be the preferred international financial partner for our clients.

Our purpose, ambition and values reflect our strategy and support our focus on execution.

▶ Read more on our values and strategy on pages 4 and 11.

## Contents

### Strategic report

- 1 Performance in 2023
- 2 Highlights
- 4 Who we are
- 6 Group Chairman's statement
- 8 Group Chief Executive's review
- 11 Our strategy
- 14 ESG overview
- 20 Board decision making and engagement with stakeholders (Section 172(1) statement)
- 24 Remuneration
- 25 Financial overview
- 30 Global businesses
- 37 Risk overview
- 40 Long-term viability and going concern statement

### Environmental, social and governance ('ESG') review

- 42 Our approach to ESG
- 44 Environmental
- 75 Social
- 87 Governance

### Financial review

- 100 Financial summary
- 111 Global businesses and legal entities
- 130 Reconciliation of alternative performance measures

### Risk review

- 136 Our approach to risk
- 140 Top and emerging risks
- 145 Our material banking risks

### Corporate governance report

- 239 Biographies of Directors and senior management
- 262 Board committees
- 279 Directors' remuneration report

### Financial statements

- 318 Independent auditors' report
- 329 Financial statements
- 341 Notes on the financial statements

### Additional information

- 435 Shareholder information
- 444 Abbreviations

This *Strategic Report* was approved by the Board on 21 February 2024.

**Mark E Tucker**  
Group Chairman

### A reminder

The currency we report in is US dollars.

### Our approach to ESG reporting

We embed our ESG reporting and Task Force on Climate-related Financial Disclosures ('TCFD') within our *Annual Report and Accounts*. Our TCFD disclosures are highlighted with the following symbol: TCFD

### Constant currency performance

We supplement our IFRS Accounting Standards figures with non-IFRS Accounting Standards measures used by management internally that constitute alternative performance measures under European Securities and Markets Authority guidance and non-GAAP financial measures defined in and presented in accordance with US Securities and Exchange Commission rules and regulations. These measures are highlighted with the following symbol: ▶

▶ Further explanation may be found on page 29.

### IFRS 17 'Insurance Contracts'

From 1 January 2023, we adopted IFRS 17 'Insurance Contracts', which replaced IFRS 4 'Insurance Contracts'. Comparative data have been restated. For further details of our adoption of IFRS 17, see page 100.

None of the websites referred to in this *Annual Report and Accounts 2023* for the year ended 31 December 2023 (including where a link is provided), and none of the information contained on such websites, are incorporated by reference in this report.

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### Cover image: Opening up a world of opportunity

We connect people, capital and ideas across the world. By unlocking the true power of our international networks, we are able to deliver our purpose of opening up a world of opportunity.