

**Biographical Summary:** Dr. Massoud Amin, IEEE and ASME Fellow, is a professor of electrical & computer engineering ([ECE](#)), and a University Distinguished Teaching Professor at the [University of Minnesota](#). He is on leave from the Technological Leadership Institute ([TLI.umn.edu](#)), where he served as the Director and the Honeywell/H.W. Sweatt Chair in Technological Leadership since March 2003. In part, to complete his forthcoming book on *“Powering Progress and Fueling Prosperity: Resilience & Sensitivity in Face of Chaos,”* to continue his R&D in this area and to develop/deliver training, simulations, and new courses with a focus on proactive resilience and security of Complex Interactive Networks/Systems.

He is Chairman Emeritus of the [IEEE Smart Grid](#), and, from June 2010 to August 2017, was a member of the [Texas Reliability Entity](#) (as board chairman), a utility industry regional entity that oversees reliability of ERCOT region. From January 2013 to August 2017, he also served as a board member of the [Midwest Reliability Organization](#).

Before joining the University of Minnesota in March 2003, Dr. Amin was with the Electric Power Research Institute ([EPRI](#)) in Palo Alto, Calif. He pioneered R&D in smart grids in 1998, and led the development of 24 technologies that transferred to industry.

After 9/11, he directed all security-related R&D for U.S. utilities. He has led research, development, and deployment of smart grids, and the enhancement of critical infrastructures’ security during this period. He is considered the father of the smart grid (<https://tli.umn.edu/tli-blog/inspiration-behind-smart-grid-series-defining-moments>).

Dr. Amin’s professional contributions have primarily been in three areas:

- Defense networks, combat & logistics systems – Command, Control, Communications, Computers, and Intelligence (C4I), and Intelligent Transportation Systems (1982-1997),
- Modernization, efficiency, security & resilience of interdependent national critical infrastructures, including power, energy, communications, finance, and transportation (1997-present), and
- Technology/business/policy foresight & strategy (1997-present).

**Research & Development (R&D) results, since joining the UofM in 3/2003:** In addition to his work at the Technological Leadership Institute (TLI), Dr. Amin has maintained an active research program as a University Distinguished Teaching Professor in the department of Electrical and Computer Engineering at the University of Minnesota. Dr. Amin has made significant contributions in predictive system

identification methods coupled with analytical and multi-domain modeling, fast simulation, optimization and testing methodologies, and applies them to complex and large dynamical systems.

A major part of his R&D work is focused on enabling smarter, more secure, sustainable and resilient critical infrastructures for interdependent power and energy; computer and communications networks; logistics and transportation; finance and economic systems. His research focuses on two areas:

- 1) **Global transition dynamics to enhance resilience, agility, security and efficiency of complex dynamic systems:** These systems include national critical infrastructures for interdependent energy, computer networks, communications, transportation, financial networks and economic systems. Projects and results for potential technology transfer:
  - Distribution Systems: Self-organizing microgrids with integration and optimization of storage devices and PHEVs with the electric power grid. Assessments performed on several IEEE test cases as well as on the UM-Morris Campus, combined with practical costs, risk and reliability analyses.
  - End-to-End Power Generation, Transmission and Distribution Systems Overlaid with Communication Networks and Markets: Fast power grid simulation and risk assessment; and distributed state estimation and implementation of smart software agents as distributed computer.
  - Cyber-physical Security: Security of cyber-physical infrastructure, development of resilient real-time system for a secure and reconfigurable end-to-end power system; and security analyses of autonomous microgrids: Analysis, modeling and simulation of failure scenarios, and development of attack-resistant architectures.
  - Smart Grid Assessments for Communities, UM-Morris, and UMore Park: University microgrid projects offer very practical environments for testing smart grid systems. We employ a holistic systems approach to build consensus on issues such as microgrid configuration, cost-effectiveness, and security.
- 2) **Strategic technology analyses and foresight:** Technology scanning, mapping, and valuation to identify new science and technology-based opportunities that meet the needs and aspirations of today's consumers, companies and the broader society. This thrust builds coherence between short- and longer-term R&D opportunities and their potential socio-technological and economic impact.

Dr. Amin's research and expertise transcends his contributions to the University of Minnesota. Since joining the UofM in March 2003, he has given four briefings at the White House and nine Congressional briefings on smart grids, security and leadership in scientific R&D. He was one of

the three external faculty members on behalf of the Engineering directorate at the National Science Foundation (NSF) to create the content and foci for the Cyberinfrastructure division at the NSF in Computer and Information Science and Engineering. He has also served as a U.S. delegation representative to several world engineering and scientific congresses, and is regularly interviewed by the media to share his subject matter expertise.

At EPRI he received several awards including six EPRI Performance Recognition Awards for leadership in three areas, the 2002 President's Award for the Infrastructure Security Initiative, and twice received the Chauncey Award, the Institute's highest honor.

He has been recognized by his alma maters, receiving the 2011 Distinguished Alumni Achievement Award at Washington University, and the 2013 Outstanding Senior Alumni Award at the University of Massachusetts.

He was the inaugural Thought Leader of the Year, Energy Thought Summit 2015 (ETS '15); inducted into the University of Minnesota's Academy of Distinguished Teachers (2008); Professor of the Year, Washington University in St. Louis (1992-1995).

He is the author of more than 200 peer-reviewed publications, editor of seven collections of manuscripts, and served on the editorial boards of six academic journals.

Dr. Amin holds B.S. (cum laude), and M.S. degrees in electrical and computer engineering from the University of Massachusetts-Amherst, and M.S. and D.Sc. degrees in systems science and mathematics from Washington University in St. Louis, Missouri.

In summary, Dr. Amin has made transformative contributions in the areas of defense, critical infrastructures, technology, policy, and business. His passion is developing leaders and powering progress.

**Innovator, strategist, mathematician, academic, 'father of smart grid,'  
advocate, philanthropist, humanitarian, visionary, leader**

## Curriculum Vitae

### S. Massoud Amin

University of Minnesota, Minneapolis, MN 55454 USA, [amin@umn.edu](mailto:amin@umn.edu)

#### Education

- January 1990 **Washington University, St. Louis**  
Doctor of Science (D.Sc.) in Systems Science and Mathematics, Advisor E. Y. Rodin  
Dissertation: Intelligent Prediction Methodologies in the Navigation of Autonomous Vehicles
- December 1986 **Washington University, St. Louis**  
Master of Science in Systems Science and Mathematics
- February 1985 **University of Massachusetts, Amherst**  
Master of Science in Electrical and Computer Engineering, Advisor T. E. Djaferis  
Thesis: Robust Control of Linear Multivariable Systems
- September 1982 **University of Massachusetts, Amherst**  
Bachelor of Science in Electrical Engineering (cum laude)
- June 1979 **Storm King School, Cornwall-on-Hudson, New York**  
High School Diploma (Highest Honors)

#### Professional Experience

- 3/2003 - present University of Minnesota, Minneapolis, MN**
- Director, Technological Leadership Institute (TLI.umn.edu), 3/2003 – 10/2018
  - Honeywell/H.W. Sweatt Chair in Technological Leadership, TLI, 3/2003 – 10/2018
  - Professor, Department of Electrical and Computer Engineering, 3/2003 – present
  - University Distinguished Teaching Professor, Member Academy of Distinguished Teachers, inducted 4/2008
  - Director of Graduate Studies, Management of Technology 3/03 - 8/2009 & 9/2013-7/2016
  - Founder and Director of Graduate Studies, Security Technologies, 02/2009 – 10/2018
  - Founder, Master of Science in Medical Device Innovation, 09/2013 – 10/2018
  - Senior Member of the Graduate Faculties in Electrical and Computer Engineering (ECE), Infrastructure Systems Engineering (ISE), Management of Technology (MOT), Security Technologies (MSST), Medical Device Innovation (MDI), Computational Mathematics, and Biomedical Informatics and Computational Biology (BICB)
- 7/02 - 2/03 Electric Power Research Institute (EPRI), Palo Alto, CA**  
Area Manager, Infrastructure Security, Grid Operations & Planning,  
Power Markets, Risk & Policy Assessment  
Lead, Mathematics & Information Sciences
- 9/01 - 7/02 Electric Power Research Institute (EPRI), Palo Alto, CA**  
Area Manager, Infrastructure Security  
Lead, Mathematics & Information Sciences
- 1/98 – 9/01 Electric Power Research Institute (EPRI), Palo Alto, CA**  
Manager, Mathematics & Information Sciences
- 7/97–1/98 Washington University, St. Louis, MO**  
Associate Professor, Department of Systems Science and Mathematics  
Associate Director, Center for Optimization and Semantic Control
- 6/96–6/97 Washington University, St. Louis, MO**  
Assistant Professor, Department of Systems Science and Mathematics  
Associate Director, Center for Optimization and Semantic Control
- 6/92–6/96 Washington University, St. Louis, MO**  
Visiting Assistant Professor, Department of Systems Science and Mathematics  
Associate Director, Center for Optimization and Semantic Control

<b>1/90–6/92</b>	<b>Washington University, St. Louis, MO</b> Lecturer, Department of Systems Science and Mathematics Senior Fellow, Center for Optimization and Semantic Control
<b>8/86–12/89</b>	<b>Washington University, St. Louis, MO</b> Lecturer, Department of Systems Science and Mathematics Research Associate, Center for Optimization and Semantic Control
<b>9/83–6/85</b>	<b>University of Massachusetts, Amherst</b> Teaching Associate with C. V. Hollot (ECE), T. Cook, and D. St. Mary (Math) Department of Electrical and Computer Engineering Department of Mathematics and Statistics
<b>9/82–6/83</b>	<b>University of Massachusetts, Amherst</b> Research Assistant with T. E. Djaferis Department of Electrical and Computer Engineering

### Professional Organizations

American Society of Mechanical Engineers, Institute of Electrical and Electronics Engineers, Society for Industrial and Applied Mathematics, American Association for the Advancement of Science

### Honors and Awards

- **Fellow, Institute of Electrical and Electronics Engineers (IEEE)**, elected for **leadership in smart grids and security of critical infrastructures**. "The IEEE Fellow Award is a special recognition for members with extraordinary accomplishments in the IEEE technical fields. To ensure that the recognition is extraordinary, the total number of recipients each year cannot exceed 0.1% of the total higher grade membership."
- **Fellow, American Society of Mechanical Engineers (ASME)**, elected for **contributions in education and leadership in the profession**. "Dr. Amin is recognized for contributions in education and leadership in the profession. Specific accomplishments include: Dr. Amin has led national initiatives to enhance security, resilience and efficiency of our nation's critical infrastructure. At EPRI he pioneered RD&D in smart grids and led the development of over 24 technologies. At Minnesota he leads three graduate programs at the Technological Leadership Institute, he founded the Master of Science in Security Technologies program and leads the Master of Science in Management of Technology program. He served ASME as chair of energy security team for ASME's CAPI, received recognition for services as a leader of CAPI's helping US formulate strategies to protect against future attacks and has given 7 congressional briefings for ASME." June 2011
- **2015 Visionary Leader Award**, Cyber Security Summit (CSS), first-ever Visionary Leader Award, October 2015
- **Thought Leader of the Year**, Energy Thought Summit (ETS), "this first-ever award recognizes an individual with an inventive, brave vision to inspire the global energy ecosystem. Dr. Amin was selected by an ETS committee from among 175 of peers around the world for outstanding contributions to energy knowledge exchange and thought leadership." March 2015
- **2014 Minneapolis Star Tribune's Movers & Shakers**: For the creation of the M.S. program in Medical Device Innovation at the University of Minnesota to prepare students to understand, anticipate and manage innovation challenges in the global medical device industry. <http://www.startribune.com/business/251495061.html>
- **2013 University of Massachusetts' College of Engineering Outstanding Senior Alumni Award**: "Recipients of this award have brought recognition and honor to the College of Engineering through their professional achievements, leadership, and service to the profession, university, and society." October 2013
- **2013 Government Technology's Top 25 Doers, Dreamers and Drivers**: "as one who sets the standard for using innovative technology to solve public sector challenges and improve the performance of critical government programs." <http://www.govtech.com/top-25/>
- **Alumni Achievement Award**, School of Engineering & Applied Science, Washington University, February 2011
- **2011 Washington University Distinguished Alumni Achievement Award**, School of Engineering & Applied Science, Washington University, February 2011

- **2010-2011 Fellow of the Academic Leadership Program (ALP)**, Committee on Institutional Cooperation (CIC) comprised of 5 fellows from each of the Big 10 and the University of Chicago
- **2009 IEEE Power & Energy Society (PES) Technical Committee Award for Perfect Power Systems for Energy Efficiency**, IEEE PES, Power System Operation Committee, November 2009
- **2008 University of Minnesota Award for Outstanding Contributions to Post-baccalaureate, Graduate, and Professional Education**, and induction into the **University's Academy of Distinguished Teachers** "in recognition of excellence in instruction, instructional program development, intellectual distinction, advising and mentoring, and involvement of students in research, scholarship, and Professional development," on April 28, 2008
- **2007 Fellow of the Institute for Infrastructure and Information Assurance (IIIA)** "for contributions to homeland security, scholarly achievements in infrastructure protection and information assurance, effective leadership, and commitment to teaching and mentoring university students." The grade of Fellow is awarded to only a few (2-4) highly distinguished researchers per year by the IIIA to recognize extraordinary contributions and leadership in infrastructure and/or information assurance, National Academies, Washington DC on Tuesday, May 15, 2007
- **2004 ASME Certificate of appreciation** from the American Society of Mechanical Engineers (ASME) for services as a leader of ASME's Critical Asset Protection Initiative (CAPI), launched in February 2002 in the aftermath of 9/11 to help the U.S. government formulate practices and strategies to protect against future attacks, May 2004
- **2004 CSE Certificate of appreciation** from the Department of Computer Science and Engineering (CSE) at the University of Minnesota, for "dedication to building a strong M.S. in Software Engineering program," May 2004
- **2002 Chauncey Award**, the highest annual EPRI Award in recognition for "leadership in creation and execution of the Infrastructure Security Initiative," March 2003
- **2002 President's Award** for the Infrastructure Security Initiative, EPRI, Palo Alto, CA, April 2002
- **2002 Performance Recognition Award**, "for creating and implementing the Infrastructure Security Initiative," EPRI, Palo Alto, CA, Sept. 2002
- **2002 Performance Recognition Award**, "for development, preparation and major focusing of the 2003 Power Delivery and Markets R&D programs," EPRI, Palo Alto, CA, Oct. 2002
- **2001 Special Commendation**, "for outstanding contribution in the development of the Electricity Infrastructure Security Assessment," EPRI, Palo Alto, CA, Dec. 2001
- **2001 Performance Recognition Award**, "for helping build the CEIDS R&D plan (Consortium for Electricity Infrastructure for a Digital Society, <http://www.epri.com/ceids>)," EPRI, Palo Alto, CA, 2001
- **2001 Performance Recognition Award**, "for commitment to society in the development and advocacy of the Common Information Model (CIM), the Application Program Interface (API) standards and the application of API to Grid Operations and Planning software products," EPRI, Palo Alto, CA, Jun. 2001
- **2000 Chauncey Award**, the highest annual EPRI Award in recognition for "creation of a world-class analytical capability for electricity market design" by the six-member power market design team, 2001
- **1999 Performance Recognition Award**, "for leadership in launching the EPRI/DoD Complex Interactive Networks/Systems Initiative," Electric Power Research Institute, Palo Alto, CA, July 1999
- **1992-93, 93-94, 94-95 Professor of the Year**, School of Engineering & Applied Science, Washington University
- **1995-96 AGES "Big Fish" Award**, given to the faculty member "who best exemplifies excellence in graduate education" by the Association of Graduate Engineering Students (AGES), Washington University
- **Best Session Paper Presentation Awards**, American Control Conf., sessions WA9 and TA5, June 1997
- **Leadership Award**, Washington University, May 1995
- **Young Professional Award**, American Institute of Aeronautics and Astronautics, St. Louis, May 1991
- **Sigma Xi**, Scientific Research Society (initiated in 1992)
- **Tau Beta Pi**, Engineering Honor Society (initiated in 1981)
- **Eta Kappa Nu**, Electrical Engineering Honor Society (initiated in 1981)

### Current and Past Editorial Boards

- Chairman, IEEE Smart Grid (1/2014-present)
- Chairman, IEEE Smart Grid e-Newsletter (8/2010-6/2014)
- Associate Editor-in-Chief, International Journal of Mathematical and Computer Modelling (1998-present)
- Associate Editor, IEEE Power and Energy Magazine (2006-present)
- Founding member and Associate Editor, IEEE Security and Privacy magazine (2002- 2006)
- Associate Editor, IEEE Control Systems Magazine (1998-2003)

- Associate Editor-in-Chief, International Journal of Computers and Mathematics With Applications (1998-2010)
- Associate Editor-in-Chief, Applied Mathematics Letters (1998-2008)

## Boards

- Board on Mathematical Sciences and Their Applications (BMSA) at the National Academy of Sciences (2006-09)
- Board on Infrastructure and Constructed Environment (BICE) at the National Academy of Engineering (2001- 07)
- Chairman, Advisory Board, Instrumentation, Control & Intelligent Systems (ICIS), Idaho National Lab (2010- 2012)
- Scientific Advisory Committee, Computational Sciences & Engineering Division, Oak Ridge National Lab (2006)
- Board of Directors, Midwest Reliability Organization (MRO), & Chairman, Hearing Committee (1/2013-present)
- Board of Directors of the Texas RE (6/2010-present): Chairman, Board of Directors (BoD) of the Texas RE (12/2013-present); Vice Chairman of the BoD (12/2012-12/2013); Vice Chair (11/2010-11/2011) and Chair of the Audit and Governance Committee (11/2011- present); Chair of the Nominating Committee of the Board of Directors of the Texas RE (11/2011- 12/2011)
- Board of Trustees, Storm King School, Cornwall-on-Hudson, New York (6/2013-present)
- President of the University of Minnesota Chapter of Sigma Xi, the Scientific Research Society (2011-2013)
- President of the Int'l Association for Management of Technology (IAMOT, 2012-present), Member of the Board of IAMOT (2009-present), and Vice President of Public Affairs (2010- 2012)
- Management of Technology Accreditation Board (MOTAB, 2010- present )
- Senior Advisor, General E.W. Rawlings Chapter in the Air Force Association (2003-2008)
- Advisory board, AISI (2005-2009) and Full Spectrum (2006-2010)
- IEEE Computer Society's Task Force on Security and Privacy (2002-2006)
- ASME Critical Assets Protection Initiative (2002-2004)
- Board of the Center for Security Technologies at Washington University (2002-2006)
- Several additional advisory committees and review boards at: EPRI, DOE, DOD, DHS, NSF, and the White House Office of Science and Technology Policy (OSTP)

**My Team's Research and Development Summary:** Our strategic goal is to better understand the true dynamics of complex interdependent energy/communications/economic networks in order to enable stronger, greener, more secure and smarter power grids. We develop and apply analytical and multi-domain modeling, simulation, and testing of methodologies to assess the effects of smart grid technologies on distribution system operations and performance. Our results integrate aspects of cyber-physical security, dynamic price and demand response, mix and placement of storage devices, integration of wind, solar and intermittent distributed energy resources, combined with sensing, communications, and dynamic optimization and reconfiguration. Applying this comprehensive systems approach, performance results for several distribution system test cases have been performed.

**PI:** Massoud Amin, with support from EPRI, NSF, ORNL, Honeywell, and Sandia Nat'l Labs; work performed at the University of Minnesota Center for Smart Grid Technologies (est. May 2003), Dept. of Electrical & Computer Engineering

## Projects/research foci include:

- **Distribution Systems:** Integration and optimization of storage devices and PHEVs with the electric power grid. Assessments performed on several IEEE test cases as well as on the UM-Morris Campus, combined with practical costs, risk and reliability analyses.
- **High-Voltage Transmission and Distribution (T&D) Systems:** a) Fast power grid simulation and risk assessment, and b) Distributed state estimation and implementation of smart software agents as distributed computer.
- **Cyber-physical Security:** The objective of this cluster of projects is to model, design and develop reconfigurable and distributed smart energy systems supported by secure sensing/wireless communication network overlay and fault-resilient real-time controls. Projects include: a) Security of cyber-physical infrastructure, development of resilient real-time system for a secure and reconfigurable end-to-end power system; and b) Security analyses of autonomous Microgrids: Analysis, Modeling, and Simulation of Failure Scenarios, and Development of Attack-Resistant Architectures.

- **Smart Grid Assessments for communities, UM-Morris, and UMore Park:** Due to its size, complexity, and cost, the transformation of the existing electrical grid to a smart self-healing system will need to occur in several stages over time with equipment being gradually replaced as it reaches the end of its operating life. Focusing on smart grids for communities and at a college campus level, university microgrid projects offer very practical environments for testing Smart Grid systems. We employ a holistic systems approach for all of our work on this project. It engages faculty, postdocs, researchers, undergraduates, consumers from across the local community, as well as utilities from the wider Smart Grid coalition in Minnesota to build consensus on issues such as microgrid configuration, cost-effectiveness, and security.

#### **Areas of expertise:**

- **Dynamical Systems and Controls:** Theory and applications of self-healing controls including reconfigurable and self-repairing designs, on-line decision making, system optimization, and differential game theory for aerospace, energy, and transportation applications. Examples include smart self-healing grid, emergency control of stressed networks and uncertain systems, multi-agent modeling and simulation of energy enterprise, real-time topology estimation, and secure energy information networks;
- **Critical Infrastructure Protection (CIP):** Security, modeling, control and optimization of complex interactive systems for CIP; energy infrastructure and communication systems reliability and security; resilience and efficiency of national critical infrastructures for energy, cyber/communications, transportation and economic networks;
- **Development and Management of R&D initiatives** focusing on national infrastructures for energy, transportation, communication, banking and finance; strategic planning and implementation of science and technology R&D programs in partnership with diverse public/private stakeholders;
- **Research and Targeted Consulting in Science and Technology Leadership and Management:** Examples include technology scanning, mapping, assessment, valuation, and foresight, strategic management, science and technology policy, emerging and pivotal technologies.

My professional experiences and expertise noted above are rooted in systems science, mathematics, and engineering, have extended to management and leadership, and include the development of national/international energy R&D initiatives, and leadership of organizations focused on enhancing security, resilience and efficiency of critical infrastructures.

#### **Personal**

- Born 4 July 1961 in Tabriz, Iran. U.S. citizen, Secret Security Clearance
- Completed K-11 in Tehran and grade 12 through post-doctorate in the U.S.
- Volunteer work in the Organization for the Aged in the St. Louis area (1988-91)
- Volunteer instructor in Washington University's Chinese Kenpo Club (1992-1996)

**Recent PhD Candidates/RA and Postdocs:** Anthony Giacomoni (ECE PhD'11, PostDoc'6/12 NE ISO, now at the PJM), Jesse Gantz (ECE MS'12, GE/Alstom, Seattle), Laurie Miller (ECE MS'05, PNNL, Washington State), Sara Mullen (ECE PhD'09, EPRI, Kthenoxville), Vamsi Parachuri (PhD expected in May 2016, PhD candidate in Scientific Computation, full-time at Siemens, Minneapolis)

#### **Qualifications Summary**

*March 2003-present*      **Professor of Electrical and Computer Engineering** (March 2003-present)  
**University Distinguished Teaching Professor** (April 2008-present)  
**Honeywell/H.W. Sweatt Chair in Technological Leadership** (March 2003-Oct. 2018)  
**Director, Technological Leadership Institute (TLI)** (March 2003-Oct. 2018)  
**University of Minnesota, Minneapolis, MN**

#### **Directed Education and Research Institute at the University of Minnesota**

- Directed the Technological Leadership Institute (TLI), served as the Honeywell/H.W. Sweatt chair in technological leadership, and a full Professor of electrical and computer engineering
- In addition, I served as the director of graduate studies (DGS) for the security technologies program (2008-2012), serving as the DGS for the management of technology (MOT) program (2003-2009, 2014-present), and as noted above teach several courses including Dynamical Systems, Science & Technology Policy, Emerging and Pivotal



Technologies, Global Management of Technology, Intellectual Property Valuation and Strategy, and Critical Infrastructure Security and Protection.

- Responsibilities include direction and oversight of all academic, financial and administrative elements of TLI's programs and activities. Lead a staff of 7 endowed chairs, 12 professional staff, and 57 associated senior faculty from across the University of Minnesota, from industry and government.
- Attracted an endowment of \$4M for the Gemini Chair in Technology Management, in partnership with the development office, in November 2006.
- Established another endowed fund, the Lockwood Carlson Technology Leadership Fellowship in September 2014, in collaboration with our Dean's office and the UofM foundation, to support one or more highly qualified MOT students during their first year of study. We needed to reach \$25,000 by December 2014 for it to become a formal endowment and to reach \$50,000 to be able to make awards immediately. A few of us started the donations in August, and I am very pleased to report that we have received donations or pledges totaling \$50,500 in less than 3 months.
- Strengthened TLI's programs and offerings while actively engaging all staff, faculty, and industry leaders and assembled an outstanding team of TLI Board members.
- Successfully developed and undertook a four-step plan to assist TLI in redefining itself, setting the stage for growth, and rebuilding and establishing connections with over 400 stakeholder organizations.
- Led national searches for six chaired professorships, three of which had been vacant for up to seven years; successfully recruited and filled all positions with world-class faculty.
- Initiated a vigorous research component, ensuring that a solid foundation of TLI knowledge is funneled into the classroom and shared with high-tech companies and government.
- Developed new research objectives in partnership with state and national stakeholders on selected areas for TLI to become a knowledge center with increased impact of science and technology, through a systematic research program.
- Created successful new graduate programs: Master of Science in security technologies (MSST, during 2007-08 and served as its DGS (2009-12), Master of Science in Medical Device Innovation (MDI, 2011-present), and master of Science in Energy Technologies (MSET, in progress)
- Executed TLI's strategic plan to develop and extend its global reach and to create world-class programs; developed joint graduate programs in Management of Technology with the Government of Egypt and Nile University, and developed several collaborations with Saudi Arabia, India and China.
- Acquired and allocated budgets and executed four key areas identified for near to mid-term implementation. Ensured that TLI is re-energized and operates with a renewed vision and mission that is in alignment with the University's vision and mission
- Most of our students at TLI are fast-tracked full-time professionals from Minnesota's high-tech companies; I work closely with them to succeed globally and to ensure a very high positive impact on the State's economy by supplying a leadership talent pipeline in Minnesota. As an example of that impact in Minnesota, one of the key integrative courses in the Management of Technology (MOT) program is the capstone project undertaken by these professionals; there are about 30-33 Capstone projects completed each year. The dollar impact resulting from companies' increased revenues, cost savings, product or process innovations, or new products per project amount to a range of a few hundred thousand dollars to several tens of millions of dollars.

#### **Current research focuses on two areas:**

- Smart grid and global transition dynamics to enhance resilience, security and efficiency of complex dynamic systems. These systems include national critical infrastructures for interdependent energy, computer networks, communications, transportation, financial networks and economic systems. Research thesis advisor to four Master's and three doctoral students in the ECE Department.
- Technology scanning, mapping, and valuation to identify new science and technology-based opportunities that meet the needs and aspirations of today's consumers, companies and the broader society. This thrust builds coherence between short- and longer-term R&D opportunities and their potential impact.

#### **Research Grants/Funding:**

**Project Title: Cyber Forensics Education via Augmented Reality (CFEAR)**

**Funding: UofM - my portion of the funding: \$117,429; PI: Prof. Faisal Kaleem**

Summary: I serve as Co-PI and the lead at the UofM. This is a collaborative effort between Metropolitan State University and University of Minnesota. Both institutions are designated as National Centers of Academic Excellence in Information Assurance Education (CAE/IA). Together we proposed to explore the use of Google Glass in innovative ways relating to cybersecurity, privacy, and forensics.

**Funding Agency: European Union**

**Project Title: “Horizon 2020 – PICASSO” ICT Policy, Research and Innovation for a Smart Society: Towards new avenues in EU-US ICT collaboration**

**UofM portion of the funding: All pass through – Final Report Submitted in Oct. 2018**

Summary: The overall goal of the proposed 30 months PICASSO project is to reinforce EU-US ICT collaboration in pre-competitive research and innovation in key enabling technologies: 5G Networks, Big Data, Internet of Things, and Cyber-Physical Systems, and to support EU-US ICT policy dialogue by specific contributions. Co-PI Dr. Samad also received ~\$25K from the NSF to cosponsor our week-long workshop and program review, held at McNamara (TLI) in June 2017.

**Past funding include:**

Mar. 15, 2011- Sept. 15, 2013      **Principal Investigator**      Funding: \$405k  
Sandia National Laboratories

Project Title: Security Analyses of Autonomous Microgrids

- Microgrid Grand Challenges: Development of Attack-Resistant Microgrid Architectures
- Analysis, Modeling, and Simulation of Microgrid Failure Scenarios, and
- Vulnerability Analysis of Microgrids and Resilient Architectures.

January 2008-Sept. 2009      **Principal Investigator**      Funding: \$240K  
Minnesota Department of Transportation (Mn/DOT)

Project Title: Mn/DOT Master Skills Development for Project Management

September 2007-2013      **Principal Investigator**      Funding: \$200,000  
National Science Foundation

Project title: A Resilient Real-Time System for a Secure and Reconfigurable Power Grid

- Fast Risk assessment for large-scale power systems and Distributed sensing and control (Doctoral Dissertation: Laurie Miller, expected December 2009)
- Cyber Security for a Secure and Reconfigurable Power Grid (Doctoral Dissertation: Anthony Giacomoni (June 2009-present)

June 2007-Dec. 2009      **EPRI Innovation Fellowship**      Funding: \$150,000 (3 years)  
Electric Power Research Institute, Palo Alto, CA

Project title: Plug-In Hybrid Electric Vehicles (PHEV) as a Distributed Energy Resource (\$, watts, emissions)

Doctoral Dissertation: Sara Mullen (PhD completed, September 2009)

June 2005 –December 2007      **Principal Investigator**      Funding: \$ 170,000 (3 years)  
Oak Ridge National Laboratory, TN

Project title: Sensor-based Power Grid Control

In addition, I serve as a Co-PI in the first Center of Excellence (COE) created by the Department of Homeland Security (DHS). The Center for Risk & Economic Analysis of Terrorism Events, headquartered at the USC, in partnership with NYU, Wisconsin, NC State, U of MN, etc. The total award to USC is \$12 million over three years (\$4M per year). There are 38 faculty members involved, the website is at <http://www.usc.edu/dept/ise/hsc/>.

July 2002 - Feb. 2003      **Area Manager, Infrastructure Security, Grid Operations & Planning,**  
**Power Markets, Risk & Policy Assessment**      \$18-20 million per year

Oct. 2001 - July 2002      **Area Manager, Infrastructure security**  
**Lead, Mathematics & Information Sciences**

Jan. 1998 - Oct. 2001      **Manager, Mathematics & Information Sciences**      \$8-10 million per year

Electric Power Research Institute (EPRI), Palo Alto, CA

- Prior to joining the University of Minnesota in March 2003, held positions of increased responsibility including Area Manager of Infrastructure Security, Grid Operations/Planning, Markets, Risk and Policy Assessment, and head of mathematics and information sciences at the Electric Power Research Institute (EPRI) in Palo Alto.
- Directed all management and administrative activities in areas of infrastructure security, grid operations & planning, energy markets, risk & policy in the Science and Technology Division and the Power Delivery and Market Sector.
- Following the September 11, 2001, terrorist attacks, directed all security-related R&D activities at EPRI including the Enterprise Information Security (EIS) program with 40 participating utility organizations; led the creation, launch and management of the Infrastructure Security Initiative (ISI) to assess key vulnerabilities, develop new technologies and countermeasures that can prevent or mitigate attacks. Unclassified: Recovery HV transformers built/installed in 2012.
- During January 1998 to October 2001, held positions of increased responsibility in creation and management of R&D programs with a budget of \$8-\$10 million per year.
- Prior to October 2001, served as manager of mathematics and information sciences at EPRI, where I created and led several initiatives including EPRI/DOD Complex Interactive Networks/Systems Initiatives (CIN/SI), consisting of 108 professors, over 240 graduate students and researchers in 28 U.S. universities, together with participants from over 50 utilities and government agencies-- DOD, DOE, and OSTP, in strategic research in modeling, simulation, optimization, and adaptive control of critical national infrastructures for energy, telecommunication, transportation, and finance.
- Initiated and led research and development (R&D) toward the smart self-healing electric power grids starting in 1998, and the development of more than 24 advanced technologies to enhance the security of our national critical infrastructures (1998-2003). In the course of the CIN/SI, pioneered R&D in the smart grid and self-healing infrastructures.
- My work has become a leading concept in sixteen ongoing programs at EPRI, NSF, DHS, DOE and DOD. The resultant initiatives that I pioneered continue to be successful and now amount to several billions per year in the electricity sector (including Intelligrid at EPRI, Gridwise/Modern Grid/Smart Grid at the DOE). Defense applications of my work include Network-Centric Objective Force, which is now part of the Future Combat Systems.
- The area of self-healing infrastructure was recommended in 2005 by the White House Office of Science and Technology Policy (OSTP) and the U.S. Department of Homeland Security (DHS) as one of three thrust areas for the National Plan for research and development in support of Critical Infrastructure Protection.
- This work, spanning over 25 years of my professional career in the above areas, has become a leading concept in sixteen ongoing programs at EPRI, NSF, DHS, DOE and DOD. The resultant initiatives continue to be successful and now amount to several billions per year in the electricity sector (including Intelligrid at EPRI, Gridwise, Modern Grid and Smart Grid at the DOE). Defense applications of this work include Network-Centric Objective Force, which is now part of the Future Combat Systems.

Prior to joining EPRI in January 1998, I held positions of associate professor of systems science and mathematics and associate director of the Center for Optimization & Semantic Control at Washington University in St. Louis, Missouri.

During my twelve years at Washington University, I served as one of the main contributors to several projects with the United States Air Force, NASA-Ames, Rockwell International, McDonnell Douglas, Boeing, MEMC, ESCO, Systems & Electronics Inc. and United Van Lines.

July 1997 - Jan. 1998	<b>Associate Professor, Dept. of Systems Science &amp; Mathematics, Washington Univ.</b>	
June 1996 - June 1997	<b>Assistant Professor</b>	
June 1992 - May 1996	<b>Visiting Assistant Professor</b>	
Aug. 1987 - May 1992	<b>Lecturer</b>	
Apr. 1994 - Jan. 1998	<b>Associate Director</b>	Funding: \$240k-\$300k/year

Center for Optimization and Semantic Control, Washington University, St. Louis, MO

- Primary support from US Air Force Office of Scientific Research grants (1994-1998)

- Development and implementation of a general model and methodologies for analyzing and optimizing large-scale air transportation networks, including time-window constrained routing and scheduling for the USAF simulation program, Mobility Analysis Support System (MASS), which attempts to simulate Air Mobility Command's airlift operations. Efforts included optimization of simulations as well as formulation/simulation of on-the-ground activities.

### **1/90 -1/98      System Identification and Control**

- Real-time system identification and control of a damaged F-15 aircraft: Developed and implemented methods for on-line model learning and parameter estimation via dynamical neural networks. Implemented a real-time Riccati solver for optimal control of the aircraft (with McDonnell Douglas-St. Louis and NASA-Ames). These modules were integrated as part of the Intelligent Flight Control System (IFCS) damage adaptive system, which was successfully test flown in fifteen flights on a test F-15 aircraft at the NASA Dryden Flight Research Center.
- Neural networks for estimation, system identification and control:
  - Multi-layered perceptrons: air combat maneuver prediction; handwritten character recognition; aircraft antiskid system; network flow prediction for the Mobility Analysis Support System;
  - Radial-basis function neural networks: road traffic flow prediction;
  - Neurons with local memory: proofs of stability and convergence; application to simulated control of a Boeing 727 through windshear;
  - Internally dynamic neural networks: System identification and parameter estimation;
  - Recurrent high-order neural networks: on-line system identification and estimation; applied to a damaged F-15 aircraft and to the antiskid braking system of an MD-90.
- System identification for semiconductor crystal growth and tuning of multi-loop controller gains. Improved models and control methodologies for crystal growth (with MEMC Electronic Materials).

### **1/94 – 1/98      Transportation, Optimization and Scheduling Theory**

- Modeling, simulation and optimization of DoD's large-scale air transport operations (with USAF's Air Mobility Command and the US Transportation Command).
- Urban traffic prediction and management; vehicle routing and automatic control (with SEI, Inc.)

### **5/87 – 6/94      Learning Control for Game Theory**

- Developed a Flight & Fire Control System tested in Germany by Messerschmidt and adapted as the pilot's assistant for the Advanced Euro Fighter (with Rockwell Int'l).
- Developed a tactical decision support system for situation assessment, navigation and control of a vehicle engaged in evasive maneuvers against multiple pursuers (Electronics and Space Corp.).

Additional support from the following:

*Jan. 1997 - Dec. 1997*

**Principal Investigator**

Funding: \$ 48,000 (12 mon.)

Joint work with Boeing (McDonnell Douglas Corp.- Long Beach, CA) and ABS Corp.-Akron, OH

Project title: Neural-Network Augmented Antiskid Braking System

- Real-time parameter estimation and optimal control of the braking process for an MD-90 aircraft.

*Apr. 1995 - Jan. 1996*

**Principal Investigator**

Funding: \$ 41,000 (9 mon.)

Joint work with McDonnell Douglas and NASA-Ames Research Center

Project title: Intel. Flight Control Adv. Concept Prog.; On-Line Neural Network System Identification

- Real-time (< 3 sec.) parameters estimation for a damaged F-15 aircraft. This module and the real-time Riccati solver, indicated below, were integrated as part of the Intelligent Flight Control System (IFCS) damage adaptive system, successfully test flown on a test F-15 aircraft at the NASA Dryden Flight Research Center. Fifteen test flights were accomplished, including flight path control in a test flight envelope with supersonic flight conditions. Maneuvers included 4g turns, split S, tracking, formation flight, and maximum afterburner acceleration to supersonic flight.

*May 1995 - Jan. 1998*

**Co-Principal Investigator**

Funding: \$135,000 (3 years @ \$ 45,000 per year)

Joint work with Systems & Electronics Inc.

Project title: Decision and Control Project

- Control and optimization modules for urban traffic management. Macro-level (traffic prediction and management) as well as micro level (vehicle routing and control).

*Sept. 1994 - May 1996*

**Co-Principal Investigator**

Funding: \$ 100,000 (2 years)

Joint work with McDonnell Douglas for an ARPA "dual-use" program

Project title: Intelligent Flight Control for the Fly-By-Light Advanced Hardware System (FLASH).

- Implementation of a real-time (< 20 msec.) Riccati solver for the optimal control of a damaged aircraft.

May 1991 - Oct. 1994

**Co-Principal Investigator**

Joint work with Electronics & Space Corp.

Funding: \$150,000 (3 years @ \$50,000 per year)

Project title: Layered Defense Project (LDP)

- Embedded control and decision-aiding system for situation assessment, guidance and control of a vehicle engaged in evasive maneuvers against primary and secondary pursuers.

Aug. 1993 - Dec. 1997

**Consultant**

MEMC Electronic Materials, Inc., St. Peters, MO

- System identification and process control algorithms for semiconductor crystal growth processes.

Mar. 1994 - Sept. 1994

**Consultant**

Advanced Development Center, Electronics & Space Corp.

- Developed and tested shortest path/time routing algorithms for an in-vehicle drivers' assistance.

Sept. 1990 - Mar. 1994

**Senior Fellow**

Aug. 1987 - Aug. 1990

**Research Associate**

Center for Optimization and Semantic Control, Washington University, St. Louis, MO

US Air Force Office of Scientific Research grants (1990-1994) and Rockwell International contract (1986-89)

Project title: Artificial Intelligence methodologies in Flight-Related Differential Game, Control and Optimization Problems. Developed the following:

- A neural network module for the identification and prediction of tactical air combat maneuvers based on incomplete information.
- A simulation package for "low observables" (minimum-detection path planning), providing autonomous aircraft navigation in a time-varying environment cluttered with stationary & moving hostile radar sites.
- A computer package for situation assessment & risk prioritization in medium-range air combat (16-50 mi.).
- A simulator for system identification via dynamic neural nets, disturbance rejection/control using dynamic neurons.
- A neural network-based methodology for the recognition of handwritten characters.

Sept. 1983 - May 1985

**Teaching Associate**, University of Massachusetts, Amherst

Department of Electrical and Computer Engineering and Department of Mathematics and Statistics.

- Designed & supervised experiments and simulations in the Signal Processing and Control Engineering Lab.

Sept. 1982 - May 1983

**Research Assistant**, University of Massachusetts, Amherst

Department of Electrical and Computer Engineering.

Master's Thesis: Robust Control of Linear Multivariable Systems

- Investigated multi-input/multi-output linear systems, which contain unmodelled dynamics where stability and good transient response are desired. A sufficient condition for robust stabilization was obtained; this technique was illustrated in the design of fixed-state feedback for helicopter control.

## Consulting and Professional Experience:

Electric Power Research Institute (EPRI), United States (US) Dept. of Defense, US Air Force, US Army Research Office, US Dept. of Energy, NSF, National Governors' Association, White House Office of Science and Technology Policy, McDonnell Douglas, Boeing, NASA-Ames Research Center, Rockwell International, MEMC Electronic Materials Inc., Electronics & Space Corp., Emerson Electric, TSI, IBM, and the US National Academy of Engineering.

## Honorary Boards and Professional Service:

- Member of the National Academy of Engineering's Board on Infrastructure and Constructed Environment (BICE), 2001- 2007
- Member of the National Academy of Sciences' Board on Mathematical Sciences and Their Applications (BMSA), 2006- 2009
- Member of the Scientific Advisory Committee for the Computational Sciences and Engineering Division of the Oak Ridge National Laboratory (ORNL) for Jan. 2006-May 2010.

- Senior Advisor, Minnesota Homeland Security Senior Advisory Committee, General E.W. Rawlings Chapter in the Air Force Association, Jun. 2003-present
- Serving on several advisory and review boards in EPRI, the US Dept. of Energy, Dept. of Defense, National Science Foundation, National Laboratories, National Research Council and the National Academy of Engineering, White House Office of Science and Technology Policy, Jan. 1998-present
- Co-chaired several events including Minnesota's Defense Industry Roundtable on April 2, 2007: Minnesota Senators Norm Coleman (R-MN) and Amy Klobuchar (D-MN) and over 150 people representing more than 100 defense and homeland security businesses and organizations attended the Defense Alliance of Minnesota's morning event at the McNamara Alumni Center at the University of Minnesota
- Served on IEEE Computer Society's Task Force on Security and Privacy, Apr. 2002- Jan. 2007
- Gave keynote addresses regarding infrastructure security and the August 14, 2003 outages at several events, including: IEEE Twin Cities 2003 Awards Banquet, Congressional Staff Briefing, "An Engineering Perspective on the Blackout of 2003", hosted by ASME, IEEE, and the U.S. Energy Association, Congressional Briefing at the Inaugural Meeting of the House Research and Development Caucus, IEEE PES and International Council on Large Electric Systems (CIGRE) joint symposium, and IEEE Southern California PES Chapter.
- Chaired the Energy Security team of ASME Critical Assets Protection Initiative (CAPI), Feb. 2002- Sept. 2003
- Serve on the ASME CAPI Steering Committee, Sept. 2003- Nov. 2005
- Serve on the Board of the Center for Security Technologies (CST) at Washington University, Jan. 2003-present
- Chaired the IEEE Control Systems Society's Technical Committee on Control of Power Systems: Organized/Chaired Sessions at various Control Systems and Power Engineering Societies' Conferences, Jan. 1999-Jan. 2003
- Served on a six-member team on the Directorate for Engineering at the NSF to determine the future investments for the national Cyberinfrastructure that may be made by the Foundation. Represented the Electrical and Communications Systems (ECS) at the NSF, to help the Directorate for Engineering's future investments in Cyberinfrastructure. Participated in three workshops, co-organized a subsequent workshop focused on the Engineering research communities, Jun. 2003-2005.
- Member, Steering Committee, Academy of Distinguished Teachers, University of Minnesota, Oct. 2009-present
- Member, Campus Club Board, University of Minnesota, Aug. 2009-present
- Member, China Center Advisory Committee, University of Minnesota, 2006-present
- Executive Committee, China Center Advisory Committee, University of Minnesota, 2008-present
- President Elect, China Center Advisory Committee, University of Minnesota, 2010-2012
- President, China Center Advisory Committee, University of Minnesota, 2010-2012
- Member, Steering committee, Network of Interdisciplinary Initiatives, University of Minnesota, Sept. 2007-present
- Advisory board of the Center for Integrative Leadership, University of Minnesota, Sept. 2006-present
- Faculty advisor for Innovation By Design (7 MBA students), University of Minnesota, Sept. 2007-present
- Member of the Management of Technology Accreditation Board (MOTAB), consisting of ten members, May 2010-present
- Member, Board of the International Association for Management of Technology (IAMOT), April 2009-2014
- President, the International Association for Management of Technology (IAMOT), July 2012-2014
- Vice President of Public Affairs, the International Association for Management of Technology (IAMOT), IAMOT, March 2010-2012
- Academic Planning Committee in Rochester for the new graduate programs in Biomedical Informatics and Computational Biology.
- Teach short courses on Research Data Management and Social Responsibility as part of the Responsible Conduct of Research (RCR) training required for all PIs and Co-PIs at the University of Minnesota
- Faculty advisor (Jan.-Apr. 1994) and chief faculty advisor (Apr. 1994-Jan. 1998) to the Tau Beta Pi, Engineering Honor Society, MO Gamma Chapter, School of Eng'g & Applied Science, Washington Univ.
- Served on the Washington University School of Engineering and Applied Science's Graduate Recruiting Advisory Board, Jan. 2000-Mar. 2001
- Supervised senior and graduate students' projects and dissertations; advised undergraduates in the Dept. of Systems Science and Mathematics, Washington University, 1990-1998.
- Served as the IEEE Robotics & Automation Society's liaison to the Neural Network Council, 1992-'93.
- Served on the planning committee and refereed papers submitted to the Artificial Neural Networks in Engineering Conference, ANNIE 1992-1994.

- Served as conference Co-Chairman for the Int'l Federation of Operational Research Societies (IFORS) Conference, October 1995. Served as Track Chair for Intelligent Transportation Systems for the Int'l Federation of Operational Research Societies (IFORS) Conference, Oct. 1995.
- Refereed/reviewed papers submitted for publication to the following:
  - Journals: IEEE Trans. on Automatic Control; IEEE Trans. on Robotics and Automation; IEEE Control Systems Magazine; IEEE Trans. on Control Systems Technology; Automatica; Computers and Mathematics With Applications; Mathematics and Computer Modeling; Int'l Transactions in OR; AIAA Journal of Guidance, Navigation and Control; SIAM Journal of Control and Optimization; Neural Networks Journal.
  - Conferences: IEEE Conference on Decision and Control; American Control Conference; Int'l Federation of Operational Research Societies conference (IFORS); Artificial Neural Networks in Engineering conference (ANNIE); various conferences of the IEEE and the American Institute of Aeronautics and Astronautics.

**Recent/Other professional development activities:** Year-long CIC/Big 10 Academic Leadership Program; Strategic and Organizational Leadership, Diversity, and Conflict Management workshops (through the UofM internal training programs); on-going cybersecurity training.

### **Service Activities (within and outside of the institution)**

- Member, Industry outreach committee, ECE Dept., University of Minnesota
- Member, China Center Advisory Board (past Chairman), UofM
- Chairman, IEEE Smart Grid <https://smartgrid.ieee.org/> (1/2014-8/2018)
- Chairman, IEEE Smart Grid e-Newsletter (8/2010-6/2014)
- Member, Industry Advisory Committee, IEEE Innovative Smart Grid Technologies (ISGT), <http://sites.ieee.org/isgt-2019/industry-advisory-committee/> (6/2018-present)
- Member, ASME Energy Policies Committee (EPC), currently drafting "SECURING AMERICA'S ENERGY FUTURE: ASME General Position Paper."
- Member, IEEE EPC, currently part of a 5-member team co-drafting the IEEE-USA National Energy Policy Recommendations (NEPR)
- Member-at-Large, IEEE-USA Energy Policy Committee (2006-present, led and drafted Smart Grid and Cyber Physical security recommendations)
- Associate Editor-in-Chief, International Journal of Mathematical and Computer Modelling (1998-present)
- Associate Editor, IEEE Power and Energy Magazine (2006-present)
- Founding member and Associate Editor, IEEE Security and Privacy magazine (2002- 2006)
- Associate Editor, IEEE Control Systems Magazine (1998-2003)
- Associate Editor-in-Chief, International Journal of Computers and Mathematics With Applications (1998-2010)
- Associate Editor-in-Chief, Applied Mathematics Letters (1998-2008)
- Board on Mathematical Sciences and Their Applications (BMSA) at the National Academy of Sciences (2006-09)
- Board on Infrastructure and Constructed Environment (BICE) at the National Academy of Engineering (2001- 07)
- Chairman, Advisory Board, Instrumentation, Control & Intelligent Systems (ICIS), Idaho National Lab (2010- 2012)
- Scientific Advisory Committee, Computational Sciences & Engineering Division, Oak Ridge National Lab (2006)
- Board of Directors, Midwest Reliability Organization (MRO), & Chairman, Hearing Committee (1/2013-present)
- Board of Directors of the Texas RE (6/2010-present): Chairman, Board of Directors (BoD) of the Texas RE (12/2013-present); Vice Chairman of the BoD (12/2012-12/2013); Vice Chair (11/2010-11/2011) and Chair of the Audit and Governance Committee (11/2011- present); Chair of the Nominating Committee of the Board of Directors of the Texas RE (11/2011- 12/2011)
- Board of Trustees, Storm King School, Cornwall-on-Hudson, New York (6/2013-present)
- President of the University of Minnesota Chapter of Sigma Xi, the Scientific Research Society (2011-2013)
- President of the Int'l Association for Management of Technology (IAMOT, 2012-present), Member of the Board of IAMOT (2009-present), and Vice President of Public Affairs (2010- 2012)
- Management of Technology Accreditation Board (MOTAB, 2010- present )
- Senior Advisor, General E.W. Rawlings Chapter in the Air Force Association (2003-2008)
- Advisory board, AISI (2005-2009) and Full Spectrum (2006-2010)
- IEEE Computer Society's Task Force on Security and Privacy (2002-2006)

- ASME Critical Assets Protection Initiative (2002-2004)
- Board of the Center for Security Technologies at Washington University (2002-2006)
- Several additional advisory committees and review boards at: EPRI, DOE (ORNL, INL, SNL), DOD, DHS, NSF, and the White House Office of Science and Technology Policy (OSTP)

## Teaching and Curricular Development

### University of Minnesota (March 2003 –present)

- Created and delivered two university-wide, inter-disciplinary Master of Science in Security Technologies (MSST) degree program, along with M.S. and PhD minors in Security Technologies (2008-present), served as the MSST DGS (Feb. 2009-Sept. 2012, <http://tli.umn.edu/graduate/msst>).
- Created a university-wide, inter-disciplinary Master of Science in Medical Device Innovation (MS-MDI) degree program (2011-present, <http://mdi.umn.edu> and <http://tli.umn.edu/graduate/mdi>): As an interdisciplinary institute, TLI operates in a collaborative mode within the University and with local and global enterprises. In close partnership with several centers, departments, and public and private stakeholders, over a 150 participants from 50 enterprises, we developed and received approvals for offering the Master of Science in Medical Device Innovation (MDI). Built on TLI's proven successful track record in developing leaders for tech-intensive enterprises, the MDI program will prepare early-mid career professionals to enhance their careers by:
  - Deepening and broadening students' knowledge of industry, business, regulatory trends and more in local to global environments
  - Immersion in concept- to-market medical device innovation development and commercialization for professionals, with diverse backgrounds in science, engineering, policy, and business
  - Mentoring by world-class hand-picked faculty members with strong academic, industry, business, regulatory and leadership expertise
  - Mastery of what takes years of work experience on the job to develop culminating in an applied capstone project offering hands-on experience
  - May 28<sup>th</sup> program kick off for the first cohort of 28-30 students.
- Creating a Master of Science in Energy Technologies (MSET, 2012-present): MSET program is under development, contingent on approvals at the College and University levels, we anticipate that the program will begin in 2016. Held three follow up focus group meetings, with wholesome participation of faculty members from across the CSE departments, UofM colleges, local and national energy industry, government, and potential students' focus groups completed. Key feedback included:
  - a. Mass retirements in the present and foreseeable future: Industry is facing a significant talent shortage over the decade
  - b. A multi-disciplinary perspective and capability is required for innovation leaders in the industry
  - c. Technical expertise is necessary but insufficient: Understand energy, electrical industry, supply chain, technology innovations, outside forces based on public perceptions. Need to understand business, political, and legal environment.
  - d. Program to reach beyond MN for sustainable demand. Target audience: 2-5+ years of experience
  - e. In close partnership with a wide range of local, national and international stakeholders developed the curriculum, and tested through calls with national power, energy and investment leaders and employers
  - f. Curriculum outline completed and refined in consultation with the above-noted stakeholders.
- As the Director of Graduate Studies (DGS) for the Master of Science in Management of Technology (MOT), revamped MOT curriculum in 2004-2005, modified 7 courses, added 2 new courses, and updated content in 4 key programmatic areas.
- In partnership with the broader community, formed an advisory group of Master of Science in Infrastructure Systems Engineering (ISE) alumni, executives and stakeholders, then developed and am teaching a new course on Critical Infrastructure Security and Protection.
- Developed and delivered a collaborative graduate program in Management of Technology (MOT) at Nile University, Cairo, Egypt - delivered seven graduate MOT courses (taught Pivotal Technologies and S&T Policy classes) and two new software engineering courses (in partnership with the University of Minnesota Computer Science and Engineering (CSE) department) during Dec. 2007 through March 2009, Nile University.
- Developed and delivered International MOT courses and joint seminars/courses in China and India.



- Developed and taught the following courses at the University of Minnesota:
  - *Infrastructure Systems Eng'g 5302, Critical Infrastructure Security and Protection* (2 credits, 2005-present)
  - *Infrastructure Systems Eng'g (ISE) 8105, Capstone project* (3 credits, 2004-present)
  - *Management of Technology (MOT) 8224, Pivotal Technologies* (2 credits, 2005-present)
  - *Management of Technology (MOT) 8234, Capstone Project course* (2 credits, 2004 and 2006-present)
  - *Management of Technology (MOT) 8920, Science and Technology Policy* (1.5 credits, 2003-2008)
  - *Management of Technology (MOT) 8940, Intellectual Property Valuation and Strategy* (1.5 credits, 2006)
  - *Management of Technology (MOT) 8950, International MOT Project* (1.5 credits, 2006-2008)
  - *Security Technologies 8111, Methods, Theory & Applications* (2 credits, 2010-present)
  - *Security Technologies 8330, Critical Infrastructure Protection* (3 credits, 2010-present)
  - *Security Technologies 8331, Dynamic Systems Modeling & Simulation Tools* (2 credits, 2010-present)
  - *Security Technologies 8620, Capstone Project course* (2 credits, 2010-present)

### **Washington University Teaching (August 1987-December 1997)**

Courses taught: Department of Systems Science and Mathematics, Washington University, St. Louis, MO

- *Introduction to Systems Science & Mathematics: Mathematical Modeling* (SSM 202, twelve times)
- *Linear Algebra: Theory of matrices and vector spaces* (SSM/Math 309, three times)
- *Probability and Statistics for Engineers* (SSM 326, nine times)
- Senior/graduate level course in *Numerical Analysis* (SSM/CS 465/511, three times)
- Senior/graduate level course in *Nonlinear Optimization and Optimal Control* (SSM 480/506, five times)
- Graduate level *Applied Mathematics course sequence for Engineers* (SSM 501-502, eighteen times each)
- *Computer Methods for OR and Management of Engineering and Technology* (SSM 504/EP 536, twice)
- Graduate level course in *Mathematical Modeling & Identification of Dynamic Systems* (SSM 582, once)
- Graduate level course in *Computational Methods in Artificial Neural Systems* (SSM 591, once)
- Special Topic courses: *Active Control of Vibration* (once); *Neurocontrol of Nonlinear Dynamic Systems* (three times); *Large-Scale Nonlinear Optimization via Genetic Algorithms* (once); (SSM 500)

### **University of Massachusetts Teaching (August 1983-May 1985)**

- *Classical and Digital Control Systems*, Department of Electrical and Computer Engineering (ECE 580-581)
- *Pre calculus* course sequence, Department of Mathematics and Statistics (MATH 106-107)
- Designed and supervised experiments and simulations in the Signal Processing and Control Eng'g Lab.

### **Publications**

Author or co-author of more than 200 peer-reviewed publications, editor of 7 collections of manuscripts, and served(ing) on the editorial boards of 6 academic journals. Publications include:

### **Edited Journals**

- *Special Issue of Proceedings of the IEEE on Energy Infrastructure Defense Systems*, (Guest editor: Amin), Vol. 93, Number 5, pp. 855-1059, May 2005
- *Special issues of IEEE Security & Privacy Magazine on Infrastructure Security*, (Guest editor: Amin), Vol. 3, No. 3, May/Jun. 2005
- *Special issues of IEEE Control Systems Magazine on Control of Complex Networks*, (Guest editor: Amin), Vol. 21, No. 6, Dec. 2001 and Vol. 22, No. 1, Feb. 2002
- *Special issue of IEEE Control Systems Magazine on Power Systems and Markets*, (Guest editor: Amin), pp. 20-90, Vol. 20, Number 4, Aug. 2000
- *Operations Research Methods in Intelligent Transportation Systems*, (Guest editor: Amin), *International Transactions in Operational Research*, Vol. 6, No. 1, Jan. 1999
- *Intelligent Transportation Systems --Traffic Sensing and Management*, (Guest co-editors: Garcia-Ortiz, Amin and Wootton), *Mathematical and Computer Modeling*, Vol. 27, No. 9-11, May-Jun.1998

- *Network, Control, Communications and Computing Technologies in Intelligent Transportation Systems*, (Guest co-editors: Amin, Garcia-Ortiz and Wootton), *Mathematical and Computer Modeling*, Elsevier Science Ltd, Vol. 22, No. 4-7, 454 pp., Aug.-Oct. 1995

### Selected Publications in Refereed Journals, Books and Conferences

As noted above, author or co-author of more than 200 peer-reviewed publications, editor of seven collections of manuscripts, and served(ing) on the editorial boards of six academic journals. The most recent (2017-2018) selected publications in refereed journals, books and conferences are:

- Amin, M. "Toward Self-healing, Resilient, Robust, Secure and Smart Infrastructure Systems," book chapter, Wiley Handbook of Science and Technology for Homeland Security, 2<sup>nd</sup> edition, forthcoming in 2020, 28 pp. (in review)
- Amin, M. "Countermeasures: Robustness, Resilience, and Security in Face of Evolving Threats," book chapter, Wiley Handbook of Science and Technology for Homeland Security, 2<sup>nd</sup> edition, forthcoming in 2020, 21 pp. (in review)
- Amin, M. "Toward increasingly efficient, secure, resilient and sustainable power and energy systems," Energy & Environmental Science, Royal Society of Chemistry, Thomas Graham House, Science Park, Cambridge, UK, 22 pp. (in review)
- Amin, M. "Smart Grid, IoT, Smart Cities, and Big Data: [Implications and importance of aging infrastructure and options for addressing these challenges, through better Asset Management](#)," Electricity Today, in preparation
- Forthcoming book "Powering Progress: Complexity and Proactive Resilience" (title tbd\*), in preparation
- Sivagnanam, M. and Amin, M. "Primary Attack Scenarios and Network Challenges – Securing Cyber-Physical Systems in Smart Grid Utilities," IEEE Smart Grid Newsletter, 5 pp., A Special Issue on Cyber-Physical Security in Smart Grids, July 2018
- Amin, M. "Advanced Optimization to Enable Smart Grids & Resilient Interdependent Infrastructures," IEEE Smart Grid Newsletter, 7 pp. September 2018
- Amin, M. "Grid Operations and Planning: Options, Risks and Opportunities," Proceedings of the Innovative Smart Grid Technologies (ISGT), 6 pp., Washington DC, Feb. 2018
- Amin, M. "Critical Infrastructure Systems and 'Proactive Resilience' -- Enable Cyber-Physical Systems Security for the Power Grid: Methodologies, Metrics, and Tools, Proceedings of the Annual IEEE PES General Meeting, 6 pp., Portland, August 2018
- Instructor, "Smart Grid Highlights and State-of-the-Art Grid Modernizations," IEEE Power and Energy Society Boston Chapter Course, National Grid Headquarters, Waltham, MA, April 13, 2017
- Keynote Speaker, "Energy Transition," TexasRE Spring Standards & Compliance Workshop, TexasRE Headquarters, Austin, TX, April 18, 2017
- Moderator, "Smart Cities, Counties, Societies Panel," IoTFuse Conference, Minneapolis Convention Center, Minneapolis, MN, April 21, 2017
- Panelist, "Power Grid of the Future," IEEE ISGT Conference, Crystal Gateway Marriott, Washington D.C., April 25, 2017
- Moderator and Presenter, "Heartland Leadership Forum: Vice Admiral Jan Tighe," Inaugural U.S. Naval Academy alumni chapter. Heartland Leadership Forum, Hilton Minneapolis, Minneapolis, MN, May 15, 2017
- Participant, Global Hive Summit, Villas of Grand Cypress, Orlando, FL, May 31-June 2, 2017
- Presenter, "Conversation: The Future of Grid Modernization and Energy Storage," Midwest Governors Association: Grid Modernization & Energy Storage: Maximizing Opportunity & Reliability, Hine Hall, Indianapolis, IN, June 13, 2017
- Keynote Speaker, "Cybersecurity Implications for ICT and Smart Society," PICASSO Trans-Atlantic Symposium on Technology and Policy for a Smart Society," McNamara Alumni Center, Minneapolis, MN, June 19, 2017
- Instructor, "Asset Management, ROI, Risks, Resilience and Security: Critical power & energy infrastructures, transitions, modernization, and options for addressing challenges," IEEE Smart Grid Online Tutorial, WebEx, June 20-21, 27-28, 2017 (4 sessions, now an online course at the IEEE Power & Energy Society)
- Panelist, "Lessons Learned from Cyber Attack Incidents and How to Mitigate them," IEEE Power and Energy Society General Meeting, Sheraton Grand Chicago, Chicago, IL, July 20, 2017
- Speaker, "Tuesdays with a Scholar," OLLI Course, Southdale Library, Minneapolis, MN, October 17, 2017

- Presenter, “Securing Critical Infrastructure in an Uncertain World,” Cyber Security Summit, Minneapolis Convention Center, Minneapolis, MN, October 24, 2017
  - Keynote Speaker, “The Evolution of the Electrical Utility Industry in the United States,” 3M Utility Global Advisory Committee Discovery Summit, 3M Innovation Center, Saint Paul, MN, November 6, 2017
  - Participant, Global Hive Summit, The Bellagio Convention Center, Las Vegas, NV, December 5-7, 2017
  - Panelist, “Digitalization Beyond the Screen,” Zpryme webinar, January 31, 2018
  - Speaker, “Innovation and Business Success for Scientific and Technological Intensive Enterprises - Reading the Tea Leaves,” Medtronic Outreach Event, Medtronic Offices, Mounds View, MN, Feb.1, 2018
  - Keynote Speaker, “Grid Operation Evolution and Technology Requirements,” IEEE ISGT Conference, Washington Hilton, Washington D.C., February 21, 2018
  - Panelist, “Energy & Its Foundational Role for Our Smart City,” CPS Energy Future of Energy Symposium, Texas A&M University-San Antonio, San Antonio, TX, February 27, 2018
  - Speaker, “Game Changers: Power Plays Within Energy,” ETS18 Conference, W Hotel Austin, Austin, TX, March 29, 2018
  - Keynote address and half-day workshop: “Smarter, More Secure, and Resilient Power & Energy Infrastructures: Interdependencies, Hazards, Risks, and Preparedness,” for the SE Minnesota Disaster Health Coalition, *Enhancing Regional Preparedness, Response and Recovery*, Mayo Clinic, June 12, 2018
  - Developed and Delivered a Tutorial: “Smart Grids & Options Moving Forward:
    - Section 1: Smart Grids
      - Energy Transition: Local to global changes and options forward
    - Section 2: Cyber-Physical System
      - Security (Cyber-physical, IT, OT and CI), and Security Methods/Approaches
      - Resiliency and assessments – destabilizers and countermeasures
    - Section 3: Modernization
      - Holistic Systems’ Integration
      - Road Ahead, Recommendations and Next Steps”
- At the 15th International Conference on Probabilistic Methods Applied to Power Systems (PMAPS), June 24, 2018, Boise, Idaho
- Keynote address “On Smart Cities Dialogues: Challenge the Limits of Energy,” National Association of State Utility Consumer Advocates ([NASUCA](#)), June 26, 2018
  - “Critical Infrastructure Systems ‘Proactive Resilience’” Cyber-Physical Systems Security for the Power Grid: Methodologies, Metrics, and Tools, Annual IEEE PES General Meeting, Portland, OR, August 7, 2018

There were several additional blogs and refereed publications, which include: two in the IEEE Smart Grid Newsletter, one paper/panel in the IEEE Power and Energy Society’s General Meeting (Chicago, July 2017), two at the 2018 IEEE PES GM, one at the 2019 IEEE PES GM, and one paper/panel at the ISGT (Innovative Smart Grid Technologies (Washington DC, Feb. 2018). Several additional op-eds, short articles and media interviews published, including:

- “A Life’s Work Sparked by Innovation,” Storm King School News, Interview with Elizabeth Taviloglu, May 3, 2017, <https://sks.org/a-lifes-work-sparked-by-invention/>
- “Ruben Rosario: In Praise of Computer Security Geeks,” Twin Cities Pioneer Press, Interview with Ruben Rosario, May 19, 2017, <https://www.twincities.com/2017/05/19/ruben-rosario-in-praise-of-computer-security-geeks/>
- “FBI Report: Minnesotans reported losing \$12.6 million to cybercrime in 2016,” Minneapolis Star-Tribune, Interview with Stephen Montemayor, June 26, 2017, <http://www.startribune.com/fbi-report-minnesotans-reported-losing-12-6-million-to-cybercrime-in-2016/430944573/>
- “Ukraine Cyberattack: Is this the New Normal?,” KARE11, Interview with Lindsey Seavert, June 27, 2017, <http://www.kare11.com/news/ukraine-cyberattack-is-this-the-new-normal/452626432>
- “Why billionaire investors like Warren Buffett are chasing after this energy investment,” CNBC, Interview with Tom DiChristopher, August 22, 2017, <https://www.cnbc.com/2017/08/22/why-investors-like-warren-buffett-are-investing-in-electricity-transmission.html>
- “IoT, Drones And AI: How Technology Can Help In Disaster Situations,” International Business Times, Interview with Rishabh Jain, October 14, 2017, <http://www.ibtimes.com/iot-drones-ai-how-technology-can-help-disaster-situations-2601030>

- “Wine Country fires: Could a better power grid save us?,” San Jose Mercury News, Interview with Lisa M. Krieger, October 24, 2017, <https://www.mercurynews.com/2017/10/23/wine-country-fires-could-a-better-power-grid-save-us/>

**Past publications in refereed journals, books and conferences, include:**

**Journals**

- “Optimal Capacity Partitioning of Battery Energy Storage Systems for Multi-Use Customer-Premise Applications,” (Gantz, Amin and Giacomoni), *IEEE Transactions on Smart Grid* special issue on Energy Storage for Smart Grid, 2013, revised 2013 (accepted for publication)
- “Toward intelligent secure distribution system operation,” (Giacomoni, Amin and Wollenberg), *IEEE Transactions on Smart Grid*, 2012, revised 2013. (accepted for publication)
- “The Self-Healing Grid,” feature/cover article in Electricity Today Magazine, pp. 40-47 and 58, April 2013 ([http://online.electricity-today.com/doc/electricity-today/et\\_april\\_2013\\_digital/2013041501/#40](http://online.electricity-today.com/doc/electricity-today/et_april_2013_digital/2013041501/#40))
- “Analysis, Modeling, and Simulation of Autonomous Microgrid Failure Scenarios,” (Giacomoni, Goldsmith, and Amin), *IEEE Transactions on Smart Grid*, 2013, (submitted, under review)
- “Analysis, Modeling, and Simulation of Autonomous Microgrids with a High Penetration of Renewables,” (Giacomoni, Amin and Wollenberg), *IEEE Transactions on Smart Grid*, 2013, (submitted, under review)
- “[As U.S. Plans \\$7 Billion Effort to Electrify Africa, It Faces Challenges at Home](#),” National Geographic, July 2013
- “Energy: The smart-grid solution,” *Nature*, Vol. 499, pp. 145-147, ISSN 0028-0836, July 2013
- “[A smart self-healing grid: In pursuit of a more reliable and resilient system](#),” *IEEE Power and Energy Magazine*, Vol. 12, Issue 1, pp. 112, 108 and 110, January/February 2014
- “[Microgrids: Moving Away from Central Power - Asset management will evolve as microgrids play various roles](#),” *Electricity Today Magazine*, pp 44-48, January/February 2014

**Book Chapters**

- “Infrastructure Risk Analysis and Security: Electricity Infrastructure Security,” Chapter 9.2 in the Handbook of Energy Efficiency and Renewable Energy, pp. 9-41 to 9-59, 2<sup>nd</sup> edition, to appear 2014
- “Smart Grids,” (Amin and Giacomoni) in *Climate Change: An Encyclopedia of Science and History*, B. C. Black et al., Eds. Santa Barbara: ABC-CLIO, LLC, pp. 1243-1255, 2013
- “Smart Grids on the Line,” (Amin), in *Britannica Yearbook Report*, 4 pp., January 2013
- *IEEE Smart Grid Vision for Controls*, IEEE project lead: Anuradha Annaswamy; chapter leads: Massoud Amin, Anuradha Annaswamy, Christopher DeMarco, and Tariq Samad, 158 pp., 20 June 2013, I authored chapter 3 (Drivers for Change, 18 pp.) and made substantial contributions to the other 4 chapters (<http://ieeexplore.ieee.org/xpl/articleDetails.jsp?tp=&arnumber=6577608&queryText%3D%22Massoud+Amin%22>)

**Other Publications:**

- [One Man's Journey to the Self-Healing Grid - IEEE Smart Grid](#), April 2013
- Smart Grid Consumer Benefits (<http://smartgrid.ieee.org/questions-and-answers/964-smart-grid-consumer-benefits>), IEEE Smart Grid, September 2013
- Hurricane Sandy in hindsight: How can we prevent the ravages of another superstorm? (<http://www.fiercesmartgrid.com/story/hurricane-sandy-hindsight/2013-10-29>), Fierce Smart Grid, October 29, 2013
- Harmonizing Edison and Tesla with HVDC and Microgrids (<http://smartgrid.ieee.org/november-2013/1004-harmonizing-edison-and-tesla-with-hvdc-and-microgrids>), IEEE Smart Grid, November 2013
- [Three Questions about Physical Grid Security](#), IEEE Smart Grid, March 2014
- IEEE Institute: Is the Smart Grid Secure, Safe, and Private? <http://theinstitute.ieee.org/ieee-roundup/opinions/ieee-roundup/is-the-smart-grid-secure-safe-and-private> This article, fifth piece in a series of six on “Modernizing the Grid,” which I have had the privilege of writing for the IEEE Institute: <http://theinstitute.ieee.org/tag/modernizing+the+grid>
- An article invited by the IEEE on “Hurricane Sandy in hindsight: How can we prevent the ravages of another superstorm?” at [FierceSmartGrid: http://www.fiercesmartgrid.com/story/hurricane-sandy-hindsight/2013-10-29](http://www.fiercesmartgrid.com/story/hurricane-sandy-hindsight/2013-10-29)

Several additional op-eds, short articles and interviews were published, including:

1. Live interview on the Daily Circuit on MPR:  
<https://twitter.com/DailyCircuit/status/328887735404347392/photo/1> and  
<http://minnesota.publicradio.org/display/web/2013/04/29/daily-circuit-power-grid>, April 29, 2013
2. The Infrastructure Show- Live radio interview, <http://lnkd.in/P5YWQ5>, ([www.theinfrastructureshow.com](http://www.theinfrastructureshow.com)). The Smart Grid – bringing utility electricity delivery into the 21st century,  
(<http://theinfrastructureshow.com/podcasts>) May 20, 2013 (Length: 26:16 min)
3. Popular Mechanics: What It Will Take to Build a Real Smart Grid?  
[http://www.popularmechanics.com/technology/engineering/infrastructure/what-it-will-take-to-build-a-real-smart-grid-15683905?click=pm\\_news](http://www.popularmechanics.com/technology/engineering/infrastructure/what-it-will-take-to-build-a-real-smart-grid-15683905?click=pm_news)
4. Trying to Energize the Push for a Smart Grid,” Science Friday (National Public Radio), interview with Ira Flatow, Produced by Charles Bergquist, director and contributing producer, July 12, 2013  
<http://www.sciencefriday.com/segment/07/12/2013/trying-to-energize-the-push-for-a-smart-grid.html>
5. Cleveland Business-Aug 7, 2013 [The blackout, 10 years later: Could it happen again?http://www.craigslist.com/article/20130804/SUB1/308049964](http://www.craigslist.com/article/20130804/SUB1/308049964)
6. “Surviving the Inevitable Summer Power Outage,” Popular Mechanics, by John Galvin, July 10, 2013  
[www.popularmechanics.com/outdoors/survival/tips/surviving-the-inevitable-summer-power-outage-15680708](http://www.popularmechanics.com/outdoors/survival/tips/surviving-the-inevitable-summer-power-outage-15680708)
7. “As NY Sizzles, Con Ed Sets Record-High Peak for Electric Usage,” By Daniel P. Tucker, Associate Producer, WNYC News (Public Radio; New York, NY), July 19, 2013  
<http://www.wnyc.org/articles/wnyc-news/2013/jul/19/new-york-sizzles-coned-sets-record-high-peak-electric-usage/>
8. “The smart, self-healing grid,” presentation to representatives of the Minnesota Broadcasters Association at its quarterly meeting – July 2013’s topic: “Technology,” July 30, 2013
9. “Smart Grid Technology - Dr. Massoud Amin - Part 1,” interview with Jim du Bois, Access Minnesota, Published on Aug 8, 2013  
[http://www.youtube.com/watch?v=xnH00\\_cpmc&feature=share&list=UUPyTYENuSBSwFLagmXmUhng](http://www.youtube.com/watch?v=xnH00_cpmc&feature=share&list=UUPyTYENuSBSwFLagmXmUhng)
10. Access Minnesota radio interview, that was broadcast on July 10:  
<http://www.accessminnesotaonline.com/2013/07/10/1291/>
11. “Smart Grid Technology - The Obstacles - Dr. Massoud Amin - Part 2,” interview with Jim du Bois, Access Minnesota, Published on Aug 8, 2013  
<http://www.youtube.com/watch?v=MQRKN4O4s3M&feature=share&list=UUPyTYENuSBSwFLagmXmUhng>
12. "White House calls for increased grid spending," by JONATHAN FAHEY, Associated Press (AP) Energy Writer (article was picked up by several other news outlets during last week), August 12, 2013:  
[http://hosted.ap.org/dynamic/stories/U/US\\_OBAMA\\_ELECTRIC\\_GRID?SITE=AP&SECTION=HOME&TEMPLATE=DEFAULT](http://hosted.ap.org/dynamic/stories/U/US_OBAMA_ELECTRIC_GRID?SITE=AP&SECTION=HOME&TEMPLATE=DEFAULT)
13. “Making America’s Electric Grid Smarter,” HuffPost Live (Huffington Post Live broadcast) interview with Josh Zepps, August 13, 2013  
<http://live.huffingtonpost.com/r/segment/making-americas-electric-grid-smarter/52094d7b2b8c2a23d6000750>
14. “The Grid,” on Afternoon Shift (program), WBEZ Chicago (Chicago Public Media) interview with Ms. Niala Boodhoo, business reporter, August 14, 2013  
<https://soundcloud.com/afternoonshiftwbez/the-grid>
15. “The Grid Of The Future Could Be Brought To You By ... You,” NPR, interviewed by Ms. Elizabeth Shogren, August 13, 2013  
<http://www.npr.org/2013/08/14/212020224/the-grid-of-the-future-could-be-brought-to-you-by-you>
16. “10 Years Later: Could an Epic Blackout Happen Again?” FOXBusiness, interview with Matt Egan, Published August 15, 2013  
<http://www.foxbusiness.com/government/2013/08/15/10-years-later-could-epic-blackout-happen-again/>
17. “Electropolis,” Advisory Panel; a film by Melrae Pictures - forthcoming in Science Museums, National Geographic & General Electric, 2012-2013  
<http://melraepictures.com/>
18. Power-Technology.com, a publication in the UK: <http://www.power-technology.com/features/feature-upgrading-us-grid-smart-self-healing-reality/>
19. Interview with LiveScience: “Montreal Fireball: Spectacular Flash Explained” <http://www.livescience.com/40960-montreal-fireball-arc-flash-blast.html> surprised to receive a link for translation to Lithuanian:

<http://kauno.diena.lt/naujienos/ivairenybes/sunku-patiketi/monrealyje-sprogo-elektros-laidais-keliaves-didziulis-ugnies-kamuolys-426291>)

20. Interview with National Geographic: <http://news.nationalgeographic.com/news/energy/2013/10/131028-hurricane-sandy-aftermath-need-for-backup-power/>

**Past publications include:**

119. "Toward intelligent secure distribution system operation," (Giacomoni, Amin and Wollenberg), *IEEE Transactions on Smart Grid*, 2013
118. "The Self-Healing Grid," feature/cover article in Electricity Today Magazine, pp. 40-47 and 58, April 2013 ([http://online.electricity-today.com/doc/electricity-today/et\\_april\\_2013\\_digital/2013041501/#40](http://online.electricity-today.com/doc/electricity-today/et_april_2013_digital/2013041501/#40))
117. "Analysis, Modeling, and Simulation of Autonomous Microgrid Failure Scenarios," (Giacomoni, Goldsmith, and Amin), *IEEE Transactions on Smart Grid*, 2013
116. "[As U.S. Plans \\$7 Billion Effort to Electrify Africa, It Faces Challenges at Home](#)," National Geographic, July 2013
115. "Energy: The smart-grid solution," *Nature*, Vol. 499, pp. 145-147, ISSN 0028-0836, July 2013
114. "[A smart self-healing grid: In pursuit of a more reliable and resilient system](#)," *IEEE Power and Energy Magazine*, Vol. 12, Issue 1, pp. 112, 108 and 110, January/February 2014
113. "[Microgrids: Moving Away from Central Power - Asset management will evolve as microgrids play various roles](#)," *Electricity Today Magazine*, pp 44-48, January/February 2014
112. "Infrastructure Risk Analysis and Security: Electricity Infrastructure Security," Chapter 9.2 in the Handbook of Energy Efficiency and Renewable Energy, pp. 9-41 to 9-59, 2<sup>nd</sup> edition, 2014
111. "Smart Grids," (Amin and Giacomoni) in *Climate Change: An Encyclopedia of Science and History*, B. C. Black et al., Eds. Santa Barbara: ABC-CLIO, LLC, 2013, pp. 1243-1255.
110. "Toward intelligent secure distribution system operation," (Giacomoni, Amin and Wollenberg), *IEEE Transactions on Smart Grid*, 2012. (Submitted, under review)
109. "Analysis, Modeling, and Simulation of Autonomous Microgrids with a High Penetration of Renewables," (Giacomoni, Amin and Wollenberg), *IEEE Transactions on Smart Grid*, 2013, (submitted, under review)
108. "Optimal Capacity Partitioning of Battery Energy Storage Systems for Multi-Use Customer-Premise Applications," (Gantz, Amin and Giacomoni), *IEEE Transactions on Smart Grid* special issue on Energy Storage for Smart Grid, 2013, revised 2013 (accepted for publication)
107. "Intelligent Monitoring, Control, and Security of Critical Infrastructures: System-of-Systems Approach," (Amin), Chapter 14 in *Intelligent Monitoring, Control and Security of Critical Infrastructure Systems*, Springer-Verlag, 33 pp., accepted for publication, 2013
106. "Toward the Self-Healing Grid," (Amin), *IEEE Smart Grid Newsletter*, April 2013, <http://smartgrid.ieee.org/april-2013>
105. "The Self-healing Grid: A Concept Two Decades in the Making," (Amin), *IEEE Smart Grid Newsletter*, March 2013, <http://smartgrid.ieee.org/march-2013>
104. "Smart Grids," (Amin), in *Encyclopaedia Britannica*, 5 pp., December 2012
103. "Smart Grids on the Line," (Amin), in *Britannica Yearbook Report*, 4 pp., January 2013
102. *Terrorism and the Electric Power Delivery System*, declassified in 2012, 146 pp., NRC press, published on November, 14, 2012 ([http://www.nap.edu/catalog.php?record\\_id=12050](http://www.nap.edu/catalog.php?record_id=12050), related workshop/videos [http://sites.nationalacademies.org/DEPS/BEES/DEPS\\_081103](http://sites.nationalacademies.org/DEPS/BEES/DEPS_081103)). I authored chapter 4, [Vulnerabilities of Systems for Sensing, Communication, and Control](#), and made substantial contributions to 8 of the 9 remaining chapters.
101. *IEEE Smart Grid Vision for Controls*, IEEE project lead: Anuradha Annaswamy; chapter leads: Massoud Amin, Anuradha Annaswamy, Christopher DeMarco, and Tariq Samad, 158 pp., 20 June 2013, I authored chapter 3 (Drivers for Change, 18 pp.) and made substantial contributions to the other 4 chapters (<http://ieeexplore.ieee.org/xpl/articleDetails.jsp?tp=&arnumber=6577608&queryText%3D%22Massoud+Amin%22>)



100. "Optimal Mix and Placement of Distributed Energy Storage in Power Distribution Systems for Reduced Cost of Outages," (Gantz, Amin and Giacomoni), 6 pp., 2012 IEEE Energy Conversion Congress and Exposition, Raleigh, NC, September 16-20, 2012
99. "Biological Warfare Attacks: Advancing Countermeasures and Strengthening our Critical National Infrastructures in the 21<sup>st</sup> Century," (E. Amin and M. Amin) in "American Security in a Changing World Since 9/11: Technology, Strategy and Management Policy," J.R. Goldman, ed., University Press of America, accepted for publication, forthcoming in 2012
98. "Smart Grid Security, Privacy, and Resilient Architectures: Opportunities and Challenges," (Amin), IEEE Power and Energy Society General Meeting, 5 pp., San Diego, CA, July 2012
97. "Analysis, modeling, and simulation of autonomous microgrids with a high penetration of renewables," (Giacomoni, Goldsmith, Amin and Wollenberg), *IEEE Power and Energy Society General Meeting*, San Diego, CA, July 2012
96. "Building and Testing Smart Systems in an All-New Clean-Slate Microgrid," (Amin), *IEEE Smart Grid Newsletter*, February 2012
95. "Smart Grid - Safe, Secure, Self-Healing," (Amin and Giacomoni), *IEEE Power & Energy Magazine*, vol. 10, no. 1, pp. 33-40, January/February 2012
94. "Smart Grid: Overview, Issues and Opportunities: Advances and Challenges in Sensing, Modeling, Simulation, Optimization and Control," (Amin), *European Journal of Control*, pp. 547-567, 2011
93. "Playing in the smart grid sandbox to achieve zero net energy," (Amin and Giacomoni), *IEEE Smart Grid Newsletter*, December 2011
92. "The Next 'Stimulus': Filling Potholes Is Necessary but Insufficient," (Amin), *Midwest Reliability Matters*, MRO, pp. 1-4, September/October 2011
91. "A resilient real-time system design for a secure and reconfigurable power grid," (Qi, Wang, Tolbert, Li, Peng, Ning, and Amin), *IEEE Transactions on Smart Grid*, 2(4):770-781, December 2011
90. "Toward stronger, smarter, and more secure electric power grids: advances and challenges in distributed sensing, modeling, simulation, and control," (Amin and Giacomoni), in *Fundamentals of Materials for Energy and Environmental Sustainability*, D. Ginley and D. Cahen, Eds. London: Cambridge University Press, 2011, ch. 42. (In Press).
89. "Smart Grid as a Dynamical System of Complex Interdependent Networks/Systems," (Amin and Giacomoni), *International Federation for Automatic Control (IFAC)*, August 2011
88. "A Control and Communications Architecture for a Secure and Reconfigurable Power Distribution System: An Analysis and Case Study," (Giacomoni, Amin and Wollenberg), *International Federation for Automatic Control (IFAC)*, August 2011
87. "Toward More Secure, Stronger and Smarter Electric Power Grids," (Amin), 5 pp., 2011 IEEE PES General Meeting, Detroit, MI, July 2011
86. "Reconfigurable Interdependent Infrastructure Systems: Advances in Distributed Sensing, Modeling, and Control," (Giacomoni, Amin and Wollenberg), in *IEEE American Control Conference (ACC)*, San Francisco, June 2011
85. "U.S. Electrical Grid Gets Less Reliable," (Amin) *IEEE Spectrum*, page 80, January 2011
84. "The Rising Tide of Outages: The Promise of a Stronger and Smarter Grid," (Amin), *EnergyBiz Magazine*, Volume 7, Issue 6, pp. 37-38, Nov./Dec 2010
83. "Smart grids" (Amin and Wollenberg), *McGraw Hill 2010 Yearbook of Science & Technology*, 2010
82. "Electricity Infrastructure Security: Toward Reliable, Resilient and Secure Cyber-Physical Power and Energy Systems," (Amin), 5 pp., paper # 2010GM1719, 2010 IEEE PES General Meeting, July 25-29, 2010
81. "Self-Healing and Resilient Energy Systems," (Amin), *Wiley Handbook of Science and Technology for Homeland Security*, 2010
80. "Robustness, Resilience, and Security of National Critical Infrastructure Systems," (Amin), *Wiley Handbook of Science and Technology for Homeland Security*, 2010
79. "Securing the Electricity Grid," (Amin), *The Bridge*, the quarterly publication of the National Academy of Engineering, Volume 40, Number 1, pp. 13-20, Spring 2010
78. "Afterword: Technology to the Rescue?" (Amin and Marcus), Chapter 7, pp. 159-168, in *Strategic Foresight*, Palgrave MacMillan, May 2009
77. "Greening of the Power Grid: Toward increased efficiencies and integration of renewable resources," (Amin), proceedings of the 18th International Conference on Management of Technology (IAMOT), paper #1569171823, Orlando, FL, April 2009

76. "Technology Scanning, Mapping and Foresight: Energy Science, Technology and Policy Options for Electrification of Transportation Systems and Greening of the Grid," (Amin and Carlson) proceedings of the 18th International Conference on Management of Technology (IAMOT), paper #1569171827, Orlando, FL, April 2009
75. "Toward Resilient and Agile Systems: Leadership and Management of Infrastructures and Large-scale Complex Adaptive Enterprises," (Amin and Froggatt), proceedings of the 18th International Conference on Management of Technology (IAMOT), paper #1569171829, Orlando, FL, April 2009
74. "Towards Resilient and Self-healing National Critical Infrastructures," (Amin), European Critical Information Infrastructure Protection Newsletter ECN ([www.IRRIS.EU](http://www.IRRIS.EU)), issue 11, v1, 21, pp. 12-17, November/December 2008
73. "For the Good of the Grid: Toward Increased Efficiencies and Integration of Renewable Resources for Future Electric Power Networks," (Amin), IEEE Power & Energy Magazine, Vol. 6, Number 6, pp. 48-59, November/December 2008
72. "The Smart Self-healing Electric Power Grid: Challenges in Security and Resilience of Energy Infrastructure," (Amin), Proceedings of the 2008 IEEE Power Engineering Society General Meeting, Pittsburgh, July 2008
71. "The Electric Power Grid: Today and Tomorrow," (Amin and Stringer), *MRS Bull.*, Vol. 33, No. 4, pp. 399-407, April 2008
70. "Toward Agile and Resilient Large-Scale Systems: Adaptive Robust National/International Infrastructures," (Amin and Horowitz), keynote address at the International Conference on Flexible Systems Management GLOGIFT-07, 22 pp., Nov. 15-17, 2007, Noida, India
69. "Preventing Blackouts," (Amin and Schewe), *Scientific American*, pp. 60-67, May 2007
68. Terrorism and the Electric Power Delivery System, with the Committee on Enhancing the Robustness and Resilience of Future Electric Transmission and Distribution in the United States to Terrorist Attack, NRC book and committee report, National Academy of Engineering and National Research Council, 342 pages, May 2007
67. "New Directions in Understanding Systemic Risk", with NAS and FRBNY Committee, National Academy of Sciences and Federal Reserve Bank of NY, 77 pages, Mar. 2007
66. "A Self-healing Network", (Amin), p. 38, *EnergyBiz*, [www.energybizmag.com](http://www.energybizmag.com), Jan/Feb. 2007
65. Defense Plan Against Extreme Contingencies - CIGRE TF C2.02.24, (with Miroslav Begovic, Gagnon Jean-Marie, Gomes Paulo, Walter Lachs, Chen-Ching Liu, Vahid Madani, Damir Novosel, Gilles Trudel, Harrison Clark, Ian Dobson, Peter Donalek, Pierre Grondin, Louis Wehenkel), Final Technical Report, CIGRE Report, 210 pages, Dec. 2006
64. Defense Plan Against Extreme Contingencies, (with Miroslav Begovic, et. al.), 8 pages, *Electra Journal*, Oct./Nov. 2006
63. "Toward a self-healing Energy Infrastructure", (Amin) Proceedings of the General Meeting of the IEEE Power Engineering Society, 7 pages, Montreal, Jun. 18-22, 2006
62. "The North American power delivery system: Balancing market restructuring and environmental economics with infrastructure security", (Amin and Gellings) *Energy*, Vol. 31, Issues 6-7, pp. 967-999, May-Jun. 2006
61. "Galvin Electricity Initiative: Technology Scanning, Mapping and Foresight", (Amin, Carlson, and Gellings), EPRI, Palo Alto, CA and Galvin Electricity Project, Inc., Chicago, IL, [www.galvinelectricity.org](http://www.galvinelectricity.org), Apr. 2006
60. "Electricity Infrastructure Security", (Amin) Chapter 9 in *The CRC Handbook of Energy Conservation and Renewable Energy* Y.D. Goswami, and F. Kreith (editors), 24 pp., CRC Press, 2006
59. "Toward a Smart Grid", (Amin and Wollenberg), IEEE Power and Energy Magazine, Vol. 3, No 5, pp. 34-38, Sept/Oct. 2005
58. "Scanning the Issue", *Special Issue of Proceedings of the IEEE*, (Amin), Vol. 93, Number 5, pp. 855-860, May 2005
57. "Energy Infrastructure Defense Systems", *Special Issue of Proceedings of the IEEE*, (Amin), Vol. 93, Number 5, pp. 861-875, May 2005
56. "Strategic Insights into Security, Quality, Reliability, and Availability", (Amin, Forsten, Key, and Kirby) Electric Power Research Institute (EPRI), Report 1008566, 128 pp., Palo Alto, CA, Mar. 2005
55. "Powering the 21st century: We can—and must—modernize the grid", (Amin), IEEE Power and Energy Magazine, pp. 93-96, Mar./Apr. 2005
54. "Electricity", (Amin), in *Digital Infrastructures: Enabling Civil and Environmental Systems through Information Technology*, R. Zimmerman and T. Horan (Editors), Chapter 7, pp. 116-140, Jul. 2004
53. "North American Electricity Infrastructure: System Security, Quality, Reliability, Availability, and Efficiency Challenges and their Societal Impacts", (Amin), Chapter 2 in the National Science Foundation (NSF) report on "Continuing Crises in National Transmission Infrastructure: Impacts and Options for Modernization", Jun. 2004
52. "Balancing Market Priorities with Security Issues: Interconnected System Operations and Control under the Restructured Electricity Enterprise", (Amin), IEEE Power and Energy Magazine, Vol. 2, No 4, pp. 30-38, Jul./Aug. 2004
51. "North American Electricity Infrastructure; Are We Ready for More Perfect Storms?" (Amin), *IEEE Security and Privacy* magazine, volume 1, no. 5, pp. 19-25, Sept./Oct. 2003



50. "Power System Infrastructure for a Digital Society: Creating the New Frontiers", (M. Samotyj, C. Gellings, and M. Amin), 10 pp. proceedings of the GIGRE/IEEE-PES Symposium on Quality and Security of Electric Power Delivery, Montreal, Oct. 7-10, 2003
49. "Global Transition Dynamics: Unfolding the Full Social Implications of National Decision Pathways", (Chauncey Starr and Massoud Amin), 11 pp., submitted to the President of the US National Academy of Engineering, Sept. 2003
48. "Restructuring the Electric Enterprise: Simulating the Evolution of the Electric Power Industry with Adaptive Agents", (Amin), Chapter 3, pp. 27-50, in *Electricity Pricing in Transition*, Ahmad Faruqui and Kelly Eakin (editors), Kluwer Academic Publishers, Sept. 2002
47. "Security Challenges for the Electricity Infrastructure", (Amin), Special issue of the *IEEE Computer Magazine* on Security and Privacy, Apr. 2002
46. "Evolving Energy Enterprise: Possible road ahead and challenges for R&D", (M. Amin and S.T. Lee), Proceedings of the International Conference on Electrical Engineering, panel on Future development of power systems in the 21st century, paper # 0324, 8pp., Xi'an, China, Jul. 22-26, 2001
45. "Development and Leadership of Research Consortia: Lessons learned and possible road ahead for continued innovation", (Amin), Proceedings of the IEEE Power Engineering Society Summer Conf., panel on Organizing Research Consortia, 6pp., Vancouver, BC, Jul. 18, 2001
44. "Toward Self-Healing Energy Infrastructure Systems", (Amin), cover feature in the *IEEE Computer Applications in Power*, pp. 20-28, Vol. 14, No. 1, Jan. 2001
43. "Defining New Markets for Intelligent Agents", (Amin and Ballard), *IEEE IT Professional*, pp. 29-35, Vol. 2, No. 4, Jul./Aug. 2000
42. "Modeling and Control of Electric Power Systems and Markets", (Amin), *IEEE Control Systems Magazine*, pp. 20-25, Vol. 20, No. 4, Aug. 2000
41. "Toward Self-Healing Infrastructure Systems", (Amin), cover feature in the *IEEE Computer Magazine*, pp. 44-53, Vol. 33, No. 8, Aug. 2000
40. "Energy Infrastructure Interdependencies: Challenges for R&D", (Amin), Proceedings of the 8th International Energy forum (ENERGEX'2000 conference) and the Global Energy Exposition, pp. 703-708, Las Vegas, NV, Jul. 23-28, 2000
39. "EPRI/DoD Complex Interactive Networks/Systems Initiative: Self-Healing Infrastructures", (Amin), 11 pp., invited paper and keynote address at the 2nd DARPA-JFACC Symposium on Advances in Enterprise Control, Minneapolis, MN, Jul. 10-11, 2000
38. "National Infrastructures as Complex Interactive Networks", (Amin), chapter 14 in: *Automation, Control, and Complexity: An Integrated Approach*, T. Samad & J. Weyrauch (Eds.), pp. 263-286, John Wiley and Sons Ltd., NY, Mar. 2000
37. "Human Performance Issues in the Security of the National Infrastructure", (Wildberger and Amin), 6 pp., Proceedings of the ASTC2000 (Advanced Simulation Technology Conference), Washington, DC, Apr. 16-20, 2000
36. "Adaptive Infrastructures – the Complex Interactive Networks and Systems Initiative", (Amin and Holmes), 9 pp., Proceedings of the ISA 2000 conference, San Antonio, TX, Jun. 5-9, 2000
35. "Neural Network Augmented Anti-skid Controller for Transport Aircraft", (Tunay, Amin and Rodin), Proceedings of the 37<sup>th</sup> AIAA Aerospace Sciences Meeting and Exhibit, paper # AIAA 99-0260, 9 pp., Jan. 11-14, 1999
34. "Simulating the Evolution of the Electric Enterprise with Autonomous Adaptive Agents", (Wildberger, Amin, Harp and Morton), 32<sup>nd</sup> Annual Hawaii International Conference on System Sciences (HICSS), 13 pp., Jan. 5 - 8, 1999
33. "Self-Healing Electric Power Grid as a Complex Adaptive System", (Amin, Wildberger, McCarthy), Proceedings of the 4th Joint Conf. on Information Sciences- JCIS'98, and the 2nd International Workshop on Intelligent Control, Vol. I, pp. 295-301, RTP, N.C., Oct.23-28, 1998
32. "Complexity and the Deregulation of the Electric Power Industry", (Amin), Proceedings of the third Embracing Complexity (EC3) Conference, pp. 101-106, Cambridge, MA, Aug. 2-4, 1998
31. "Simulation of Military Airfields", (Cusick, et. al.), paper #AIAA-98-4822, Proc. of 7<sup>th</sup> AIAA/USAF/ NASA /ISSMO Symp. on Multidisciplinary Analysis and Optimization, St. Louis, MO, Sept. 2-4, 1998
30. "Object Oriented Modeling of the Strategic Brigade Airdrop Operation", (Grindey, et. al.), paper # AIAA-98-4881, Proc. of 7<sup>th</sup> AIAA/USAF/NASA/ISSMO Symp. on Multidisciplinary Analysis and Optimization, St. Louis, MO, Sept. 2-4, 1998
29. "Implementation of NRMO to Study the Airlift Problem at Air Mobility Command", (Rink, et. al.), paper # AIAA-98-4821, Proc. of 7<sup>th</sup> AIAA/USAF/NASA/ISSMO Symp. on Multidisciplinary Analysis and Optimization, St. Louis, MO, Sept. 2-4, 1998

28. "Robust Control of a Hydraulic Valve for Aircraft Anti-skid Operation", (Tunay, Amin and Beck), Proc. of the 7<sup>th</sup> IEEE Conf. on Control Applications (CCA), Vol.1, pp. 689 – 693, Trieste, Italy, Sept. 1-4, 1998
27. "Traffic Prediction & Management via RBF Neural Nets & Semantic Control", (Amin, et. al.), *Journal of Computer-Aided Civil and Infrastructure Engineering*, 13, pp. 315-327, 1998
26. "Operations Research in ITS-A Semantic Control Approach", (Garcia, et. al.), *International Trans. on OR*, Vol. 6, No. 1, 1999
25. "Neurocontrol of Nonlinear Systems via Local Memory Neurons", (Amin, Rodin and Wu), *Mathl. Comput. Modelling*, Vol. 27, No. 3, pp. 65-92, 1998
24. "System Identification via Artificial Neural Networks: Applications to On-line Aircraft Parameter Estimation", (Amin, Gerhart and Rodin), Proc. of AIAA/SAE 1997 World Aviation Congress, Anaheim, CA, 22 pp., Oct. 14-16, 1997
23. "A Kalman Filter Approach to Traffic Modeling and Prediction", (Grindey, et. al.), Proc. of the 1997 SPIE's Int'l Symp. on Intelligent Systems and Advanced Manufacturing, , Pittsburgh, PA, 8 pp., Oct. 199
22. "Evasive Adaptive Navigation and Control against Multiple Pursuers", (Amin et. al.), Proc. of 1997 American Control Conference (ACC), pp. 1453-1457, Albuquerque, NM, June 4-6, 1997
21. "Application of Dynamic Neural Networks to Approximation and Control of Nonlinear Systems", (Amin, Rodin and Wu), Proc. of 1997 ACC, pp. 222-226, Albuquerque, NM, Jun. 4-6, 1997
20. "Traffic Flow Prediction by Radial Basis Function Neural Networks", (Liu, Amin, Rodin, and Garcia), Proc. of Neural Network Applications in Highway and Vehicle Engineering, US DOT and George Washington Univ., Report # FHWA- RD-96-154, Washington D.C., pp. 1-12, Jul. 1996
19. "Modeling and Optimization of Mobility Analysis: Optimal Requirement Studies", (Yang, Rodin and Amin), *Military Operations Research*, Vol. 1, No. 4, pp. 81-106, Winter 1996
18. "A Semantic Control Approach to Intelligent Transportation Systems", (Amin et. al.), Proc. of the Intelligent Vehicles '95 Symposium, Detroit, MI, pp. 430-435, Sept. 25-26, 1995
17. "Evasion from Multiple Pursuers via Semantic Control Theory", (Amin, et. al.), Proceedings of the Guidance, Navigation, and Control Conference, Vol. 1, pp. 478-493, Paper # 95-3226, American Institute of Aeronautics and Astronautics, Baltimore, MD, Aug. 7-9, 1995
16. "Intelligent Transportation Systems: Enabling Technologies", (Garcia-Ortiz, Amin and Wootton), *Mathl. Comput. Modelling* , Vol. 22, No. 4-7, pp. 11-81, 1995
15. "Network, Control, Communication and Computing Technologies for Intelligent Transportation Systems: An Overview", (Amin, Garcia-Ortiz and Wootton), *Mathl. Comput. Modelling* , Vol. 22, No. 4-7, pp. 1-10, 1995
14. "Intelligent Transportation Systems: A Global Perspective", (Wootton, Garcia-Ortiz and Amin), *Mathl. Comput. Modelling* , Vol. 22, No. 4-7, pp. 259-268, 1995
13. "Neurocontrol of an Aircraft: Application to Windshear", (Amin, Rodin & Wu), *Mathematical and Computer Modelling* , Elsevier Science Ltd, Vol. 22, No. 1, pp. 63-78, May 1995
12. "A Semantic Control Approach to Evasive Maneuvering", (Meusey, et al.), Proceedings of the First World Congress on Intelligent Manufacturing Processes and Systems, San Juan, Puerto Rico, 8 pp., Feb. 13-17, 1995
11. "Systems Identification and Disturbance Attenuation via Dynamic Neural Nets", (Amin, Rodin and Wu), Proceedings of Neural Nets for Aero Control Symp., NASA Ames Research Center, Moffett Field, CA, 16 pp., Aug. 1994
10. "Application of Semantic Control to a Class of Pursuer-Evader Problems", (Garcia-Ortiz et al.), *Computers and Mathematics With Applications* , Special Issue on Pursuit-Evasion Differential Games, edited by Y. Yavin, Vol. 26, No. 6, pp. 97-124, 1993
9. "System Identification with Dynamic Neural Networks", (De, Amin and Rodin), *Intelligent Engineering Systems Through Artificial Neural Networks*, edited by C.H. Dagli, Y.C. Shin and L.I. Burke, ASME Press, pp. 97-103, 1992
8. "Control and Disturbance Rejection with a Dynamic Neurocontroller", (Wu, Amin and Rodin), *Intelligent Engineering Systems Through Artificial Neural Networks*, edited by C.H. Dagli, Y.C. Shin and L.I. Burke, ASME Press, pp. 643-649, 1992
7. "Maneuver Prediction in Air Combat via Artificial Neural Networks", (Rodin & Amin), *Computers and Mathematics With Applications* , Vol. 24, No. 3, pp. 95-112, Aug. 1992
6. "Collision Avoidance and Low-Observable Navigation in a Dynamic Environment", (Rodin, Amin & Ruan), *Mathematical and Computer Modelling* , Vol. 16, No. 5, pp. 77-98, 1992
5. "Character Recognition: Qualitative Reasoning and Neural Networks", (Rodin, Wu & Amin), *Mathematical and Computer Modelling* , Vol. 16, No. 2, pp. 95-104, 1992
4. "Intelligent Autonomous Navigation: Minimum Detection/Low-Observable Aircraft Path Planning", (Amin, Rodin and Ruan), Proc. of the Fifth Annual Aerospace Appl. of AI Conf., Dayton, OH, Oct. 1989

3. "Prediction of Tactical Air Combat Maneuvers; Neural Network Implementation of a Qualitative Approach", (Rodin and Amin), Proceedings of the Fifth Annual Aerospace Applications of AI Conference, Dayton, OH, Oct. 1989
2. "Development of a Real-Time Flight and Fire Control System", (Geist, Amin *et al.*), Proceedings of the 4th Annual Aerospace Applications of AI Conf., Dayton, OH, Oct. 1988
1. "Intelligent Navigation for an Autonomous Mobile Robot", (Rodin and Amin), Proc. of the Third IEEE Int'l Symp. on Intelligent Control, Alexandria, VA, pp. 366-369, Aug. 1988

### **EPRI technical reports for projects under my management**

During January 1998 through January 2003 supervised several programs/initiatives, which resulted in over 420 publications and 45 EPRI technical reports published as deliverables; these reports include:

24. "Complex Interactive Networks/Systems Initiative: Final Summary Report", (Author: M. Amin), 155 pp., Overview and Summary Final Report for Joint EPRI and U.S. Department of Defense University Research Initiative, EPRI, Mar. 2004
23. Development of Analytical and Computational Methods for the Strategic Power Infrastructure Defense (SPID) System-- EPRI/DoD CIN/S Program: Final Report, Mar. 2004 (Authors: PI and Co-PIs at the U. of Washington, Arizona State U., Iowa State U., Virginia Tech.)
22. TR-1006091: Intelligent Management of the Power Grid: An Anticipatory, Multi-Agent, High Performance Computing Approach-- EPRI/DoD CIN/S Program: Final Report, Mar. 2004 (Authors: PI and Co-PIs at Purdue U., U. of Tennessee, and Fisk U.)
21. TR-1006092: Modeling and Diagnosis Methods for Large-Scale Complex Networks-- EPRI/DoD CIN/S Program: Final Report, Mar. 2004 (Authors: PI and Co-PIs at Harvard U., Boston U., MIT, U. of Massachusetts-Amherst, Washington U.-St. Louis)
20. TR-1006094: Context-Dependent Network Agents-- EPRI/DoD CIN/S Program: Final Report, Mar. 2004 (Authors: PI and Co-PIs at Carnegie Mellon U., RPI, Texas A&M U., U. of Illinois, U. of Minnesota)
19. TR-1006095: From Power Laws to Power Grids: A Mathematical and Computational Foundation for Complex Interactive Networks-- EPRI/DoD CIN/S Program: Final Report, Mar. 2004 (Authors: PI and Co-PIs at CalTech, MIT, Stanford UCLA, UC-Santa Barbara, U. of Illinois)
18. TR-1006089: Development of Analytical and Computational Methods for the Strategic Power Infrastructure Defense (SPID) System-- EPRI/DoD CIN/S Program: Second Annual Report, June 2001 (Authors: PI and Co-PIs at the U. of Washington, Arizona State U., Iowa State U., Virginia Tech.)
17. TR-1006091: Intelligent Management of the Power Grid: An Anticipatory, Multi-Agent, High Performance Computing Approach-- EPRI/DoD CIN/S Program: Second Annual Report, Jun. 2001 (Authors: PI and Co-PIs at Purdue U., U. of Tennessee, and Fisk U.)
16. TR-1006092: Modeling and Diagnosis Methods for Large-Scale Complex Networks-- EPRI/DoD CIN/S Program: Second Annual Report, Jun. 2001 (Authors: PI and Co-PIs at Harvard U., Boston U., MIT, U. of Massachusetts-Amherst, Washington U.-St. Louis)
15. TR-1006093: Minimizing Failures While Maintaining Efficiency of Complex Interactive Networks and Systems-- EPRI/DoD CIN/S Program: Second Annual Report, Jun. 2001 (Authors: PI and Co-PIs at Cornell U., George Washington U., UC-Berkeley, U. of Illinois, Washington State U., U. of Wisconsin)
14. TR-1006094: Context-Dependent Network Agents-- EPRI/DoD CIN/S Program: Second Annual Report, Jun. 2001 (Authors: PI and Co-PIs at Carnegie Mellon U., RPI, Texas A&M U., U. of Illinois, U. of Minnesota)
13. TR-1006095: From Power Laws to Power Grids: A Mathematical and Computational Foundation for Complex Interactive Networks-- EPRI/DoD CIN/S Program: Second Annual Report, June 2001 (Authors: PI and Co-PIs at CalTech, MIT, Stanford UCLA, UC-Santa Barbara, U. of Illinois)
12. TP-1000466: Extended Common Information Model (CIM) Standard for Planning Applications: CIM Interface, PC Upgrade, and Enhancements for Competitive Energy Markets, Dec. 2000
11. TP-114660: Complex Interactive Networks/Systems Initiative: Overview and Progress Report for Joint EPRI/Dept. of Defense University Research Initiative, May 2000 (Author: M. Amin)
10. TP-114661: Conceptual Design of a Strategic Power Infrastructure Defense (SPID) System, May 2000, (Authors: PI and Co-PIs at the U. of Washington, Arizona State U., Iowa State U., Virginia Tech.)
9. TP-114662: Intelligent Management of the Power Grid: An Anticipatory, Multi-Agent, High-Performance Computing Approach, May 2000 (Authors: PI and Co-PIs at Purdue U., U. of Tennessee, and Fisk U.)
8. TP-114663: Modeling and Diagnosis Methods for Large-Scale Complex Networks, May 2000 (Authors: PI and Co-PIs at Harvard U., Boston U., MIT, U. of Massachusetts-Amherst, Washington U.-St. Louis)

7. TP-114664: Minimizing Failures While Maintaining Efficiency of Complex Interactive Networks and Systems, May 2000 (Authors: PI and Co-PIs at Cornell U., George Washington U., UC-Berkeley, U. of Illinois, Washington State U., U. of Wisconsin)
6. TP-114665: Context-Dependent Network Agents, May 2000 (Authors: PI and Co-PIs at Carnegie Mellon U., RPI, Texas A&M U., U. of Illinois, U. of Minnesota)
5. TP-114666: From Power Laws to Power Grids: A Mathematical and Computational Foundation for Complex Interactive Networks, May 2000 (Authors: PI and Co-PIs at CalTech, MIT, UCLA, UC-Santa Barbara, U. of Illinois)
4. TP-114659: E-Commerce Applications and Issues for the Power Industry, Apr. 2000 (Author: PI at the Illinois Inst. of Technology)
3. CM-112817, Environment for Specification and Analysis of Sequential Control Systems: Final Report and TimeLine User Manual, Dec. 1999 (Authors: PI at the Uniview Corp., Mtn. View, CA)
2. TR-112816: Simulator for Electric Power Industry Agents (SEPIA): Complex Adaptive Strategies, Dec. 1999 (Authors: PI and Co-PI at Honeywell Technology Center, Minneapolis, MN)
1. TR-113366: Prototype Intelligent Software Agents for Trading Electricity: Competitive/Cooperative Power Scheduling in an Electronic Marketplace, Nov. 1999 (Author: Reticular Corp, San Diego, CA)

## Other Major Technical Reports and Publications

23. "Highway Traffic Management: Traffic Estimation and Modeling, Sensor Mix and Placement, Incident Detection and Localization", with E.Y. Rodin et al., Decision and Control Project, FY 1997 final report, 101 pp., submitted to the Advanced Development Center, Systems & Electronics Inc. (Dec. 10, 1997)
22. "Controller Design for the Brake-By-Wire Anti-Skid Valve", (Tunay, Amin and Rodin), Task 3 Report, submitted to Boeing-Long Beach (Oct. 14, 1997)
21. "Neural Network Augmented Antiskid System: Neural Network Identification of Brake Torque Function", (Tunay, Amin and Rodin), Task 2 Report, submitted to McDonnell Douglas-Long Beach (May 25, 1997)
20. "Neural Network Augmented Antiskid System: Optimum Controller Design and Software Description", (Tunay, Amin and Rodin), Task 1 Report, submitted to McDonnell Douglas-Long Beach (Mar. 20, 1997)
19. "Intelligent Flight Control System: System Identification via Dynamical Neural Networks", (Gerhart, Amin & Rodin) Final Report and the User's Manual for the RHONNI Simulator, submitted to McDonnell Douglas and NASA-Ames Research Center (Jan. 1996)
18. "Video Surveillance and Image Compression Project", (K.S. Ruland and S.M. Amin) Final Report, 46 pp., submitted to Comtrak division of the E&S Corp., St. Louis (Oct. 1995)
17. "Real-Time Riccati Solver; Vol. II: Implementation and Results", (Chen, Amin & Rodin) Final Report submitted to McDonnell Douglas Aerospace Corp., St. Louis (Sept. 1995)
16. "Real-Time Riccati Solver; Vol. I: Theory and Algorithms", (Chen, Amin & Rodin) Final Report submitted to McDonnell Douglas Aerospace Corp., St. Louis (Sept. 1995)
15. "Evasive Adaptive Navigation and Control against Multiple Pursuers", (Amin et. al.), COSC Tech. Rep., 23 pp., Washington Univ. (May 1995)
14. "Application of Dynamic Neural Networks to Approximation and Control of Nonlinear Systems", (Amin, Rodin and Wu), COSC Tech. Rep., 25 pp., Washington Univ. (Jan. 1995)
13. "Vehicle Routing for Inter- and Intra-City Travel", Final Report, submitted to the Advanced Dev. Center, Electronics and Space Corp., ES-ADC-94-3, 20 pp. (Jun. 1994)
12. "Next Steps in Process Modeling and Controller Design for Crystal Growth", MEMC Electronic Materials Inc., St. Peters, Missouri, CT-5-94-1, 21 pp. (May 1994)
11. "Layered Defense Project, Vol. I: Methodologies and Algorithms", FY 1993 report, Advanced Dev. Center, Electronics and Space Corp., ES-ADC-94-1, 118 pp. (May 1994)
10. "Layered Defense Project, Vol. II: Implementation and Software", FY 1993 report, Advanced Dev. Center, Electronics and Space Corp., ES-ADC-94-2, 143 pp. (May 1994)
9. "Introduction to Process Modeling, Controller Design Methods and Algorithms", MEMC Electronic Materials Inc., St. Peters, Missouri, CT-10-93-1, 106 pp. (Oct. 1993)
8. "Process Modeling, PID Design and Tuning Algorithms", MEMC Electronic Materials Inc., St. Peters, Missouri, CT-10-93-2, 72 pp. (Oct. 1993)
7. "Layered Defense Project", with E.Y. Rodin et. al., FY 1992 report, 124 pp., submitted to the Advanced Development Center, Electronics and Space Corp. (Oct. 1992)

6. "Multiple Cooperating Vehicles: Navigation and Control", with A. Garcia-Ortiz and E.Y. Rodin, submitted to DARPA, 30 pp. (Dec. 1992)
5. "A Layered Defense Expert System", with E.Y. Rodin et al., FY 1991 report, 118 pp., submitted to the Advanced Development Center, Electronics and Space Corp. (Oct. 1991)
4. "Signature Recognition via Artificial Neural Networks and Wavelet Transformations", with E.Y. Rodin, 25 pp., submitted to the FBI Res. Laboratory, Washington D.C. (Aug. 1991)
3. "Multisensor Tracking of Low-Observable Targets", 52 pp., sub. to USAF/RADC (Jul. 1990)
2. "Prediction and Situation Assessment in Medium-Range Air Combat", tech. report, 24 pp., Center for Optimization and Semantic Control, Washington Univ., St. Louis (Mar. 1990)
1. "Mobile Autonomous Robot Simulation: Intelligent Navigation in a Dynamic Environment", tech. report, 18 pp., Center for Optimization and Semantic Control, Washington University (Jan. 1990)

## Invited Presentations

Given over 800 invited presentations and more than 100 keynote addresses during 1990-present, on smart grids, technological innovation, and security of the interdependent critical infrastructures. These include:

1. Instructor, "Smart Grid Highlights and State-of-the-Art Grid Modernizations," IEEE Power and Energy Society Boston Chapter Course, National Grid Headquarters, Waltham, MA, April 13, 2017
2. Keynote Speaker, "Energy Transition," TexasRE Spring Standards & Compliance Workshop, TexasRE Headquarters, Austin, TX, April 18, 2017
3. Moderator, "Smart Cities, Counties, Societies Panel," IoTFuse Conference, Minneapolis Convention Center, Minneapolis, MN, April 21, 2017
4. Panelist, "Power Grid of the Future," IEEE ISGT Conference, Crystal Gateway Marriott, Washington D.C., April 25, 2017
5. Moderator and Presenter, "Heartland Leadership Forum: Vice Admiral Jan Tighe," Inaugural U.S. Naval Academy alumni chapter. Heartland Leadership Forum, Hilton Minneapolis, Minneapolis, MN, May 15, 2017
6. Participant, Global Hive Summit, Villas of Grand Cypress, Orlando, FL, May 31-June 2, 2017
7. Presenter, "Conversation: The Future of Grid Modernization and Energy Storage," Midwest Governors Association: Grid Modernization & Energy Storage: Maximizing Opportunity & Reliability, Hine Hall, Indianapolis, IN, June 13, 2017
8. Keynote Speaker, "Cybersecurity Implications for ICT and Smart Society," PICASSO Trans-Atlantic Symposium on Technology and Policy for a Smart Society," McNamara Alumni Center, Minneapolis, MN, June 19, 2017
9. Instructor, "Asset Management, ROI, Risks, Resilience and Security: Critical power & energy infrastructures, transitions, modernization, and options for addressing challenges," IEEE Smart Grid Online Tutorial, WebEx, June 20-21, 27-28, 2017 (4 sessions, now an online course at the IEEE Power & Energy Society)
10. Panelist, "Lessons Learned from Cyber Attack Incidents and How to Mitigate them," IEEE Power and Energy Society General Meeting, Sheraton Grand Chicago, Chicago, IL, July 20, 2017
11. Speaker, "Tuesdays with a Scholar," OLLI Course, Southdale Library, Minneapolis, MN, October 17, 2017
12. Presenter, "Securing Critical Infrastructure in an Uncertain World," Cyber Security Summit, Minneapolis Convention Center, Minneapolis, MN, October 24, 2017
13. Keynote Speaker, "The Evolution of the Electrical Utility Industry in the United States," 3M Utility Global Advisory Committee Discovery Summit, 3M Innovation Center, Saint Paul, MN, November 6, 2017
14. Participant, Global Hive Summit, The Bellagio Convention Center, Las Vegas, NV, December 5-7, 2017
15. Panelist, "Digitalization Beyond the Screen," Zpryme webinar, January 31, 2018
16. Speaker, "Innovation and Business Success for Scientific and Technological Intensive Enterprises - Reading the Tea Leaves," Medtronic Outreach Event, Medtronic Offices, Mounds View, MN, February 1, 2018
17. Keynote Speaker, "Grid Operation Evolution and Technology Requirements," IEEE ISGT Conference, Washington Hilton, Washington D.C., February 21, 2018
18. Panelist, "Energy & Its Foundational Role for Our Smart City," CPS Energy Future of Energy Symposium, Texas A&M University-San Antonio, San Antonio, TX, February 27, 2018
19. Speaker, "Game Changers: Power Plays Within Energy," ETS18 Conference, W Hotel Austin, Austin, TX, March 29, 2018

#### Other Major Refereed Publications:

- i) I served on a 7-member team, during May-October 2014, who drafted and advised the U.S. President's Quadrennial Energy Review (QER) report on behalf of the IEEE. This team *completed a report that provides guidance on grid-related developments to the U.S. Department of Energy and the White House for the nation's first-ever Quadrennial Energy Review*. In addition to making major input to 4 of 6 chapters, I sought/received feedback and coordinated with all IEEE and industry, the academy and government stakeholders, led and authored the third (of six) areas, which addressed the implications of aging infrastructure, asset management, security, risks and trade-offs, and how to deal with them (<http://www.ieee-pes.org/component/content/article/158-uncategorised/749-qer>). We received comprehensive feedback and referees' reports from a very wide range of stakeholders to which we responded and incorporated.  
By way of background, the US DOE asked IEEE for this report, as a follow up to a "January 9, 2014 *Presidential Memorandum* directing the administration to conduct a Quadrennial Energy Review (QER). This first-ever review focuses on energy infrastructure and identifies the threats, risks, and opportunities for U.S. energy and climate security, enabling the federal government to translate policy goals into a set of integrated actions." My work included advanced controls, sensors, security, and systemic asset management. All recommendations have been accepted and incorporated in the <http://energy.gov/epsa/quadrennial-energy-review-qer>

**Other Publications:** S.M. Amin, Report to the IEEE Control Systems Society Technical Activities Board, Control Systems Magazine, IEEE 35 (2), 30-32, 2015

#### Conference Presentations without Full Papers, Invited Addresses, and Colloquia

In 2014-2016, I gave several invited presentation and keynote addresses on smart grids, technological innovation, and security of the interdependent critical infrastructures. These include:

1. Panelist - current issues in research, School of Public Health (U of M), Faculty Retreat, American Swedish Institute, Minneapolis MN, Friday, January 17, 2014
2. Presenter - "Changing Cyber-physical Paradigms: Toward a More Secure and Resilient Critical Infrastructure", Excel Engineering, Excel Engineering Technical Conference, Shoreview Community Center, Shoreview MN, Thursday, January 23, 2014
3. Workshop Expert, GridWise Alliance and the U.S. Department of Energy Office of Electricity Delivery and Energy Reliability (DOE OE), The Future of the Grid Evolving to Meet Americas Needs, Crowne Plaza, Dallas TX, Tuesday, February 4, 2014
4. committee leadership and presentations, IEEE, IEEE Meeting Series, Hyatt Regency Century Plaza, Los Angeles CA, Wednesday, February 12, 2014
5. committee leadership and presentations, IEEE Power and Energy Society (PES), 5th Annual IEEE PES Conference on Innovative Smart Grid Technologies (ISGT), Grand Hyatt Washington, Washington DC, Wednesday, February 19, 2014
6. Presenter - Electric Power Grid: Security, Reliability and Resilience, American Bar Association (St Paul Chapter), Emerging Energy Law Issues: Cybersecurity and Privacy (Chapter CLE), William Mitchell College of Law, Saint Paul MN, Tuesday, March 4, 2014
7. Expert panelist, ASME Government Relations, DOE budget/congressional briefing, DOE Office of Science, Germantown MD, Monday, March 17, 2014
8. Featured Speaker session and Smart Grid Realization Panel, ETS (zPryme), Energy Thought Summit, Paramount Theatre and State Theatre, Austin TX, Monday, March 24, 2014
9. Executive Session, POWER magazine and ELECTRIC POWER, EPEC14 (16th ELECTRIC POWER Conference & Exhibition), Ernest N. Morial Convention Center, New Orleans LA, Monday, March 31, 2014
10. Instructor - Master Trainer's Training - Innovation Track Finalists Training - Nat'l Olympics Scientific Innovation, Saudi Gifted Foundation - Mawhiba - DaamInno, Riyadh KSA, Saturday, April 5, 2014
11. Welcome and intro, GPSA (U of M), Speaker: Bruce Schneider, McNamara Alumni Center, Minneapolis MN, Monday, April 14, 2014

12. Host, TLI, Medical Device Innovation Roundtable, McNamara Alumni Center, Minneapolis MN, Thursday, April 24, 2014
13. Host, TLI, NIST Standards Announcement, McNamara Alumni Center, Minneapolis MN, Tuesday, May 13, 2014
14. Expert Faculty, ECE/CSE, Xcel Energy - Campus Visit, Walter Library, Minneapolis MN, Wednesday, May 14, 2014
15. Panelist - View from The Top, DNV GL, Utility of the Future Leadership Forum, Grand Hyatt, Washington DC, Monday, June 2, 2014
16. Committee Chair and presentations, American Automatic Control Council, 2014 American Control Conference, Hilton Portland & Executive Tower, Portland OR, Wednesday, June 4, 2014
17. Technological Leadership, Local to Global Strategy, IEEE and IEEE Smart Grid, IEEE Webinar, internet/web, internet/web, Wednesday, June 11, 2014 (over 500 participants from across the globe)
18. Keynote - Electric Power Grid: Security, Reliability and Resilience, Power Across Texas, Policy Forum, Headliners Club, Austin TX, Monday, June 16, 2014
19. Chaired, convened and serve as one of the experts, State of MN, Smart Grid/Intelligent Infrastructure (Roundtable), McNamara Alumni Center, Minneapolis MN, Tuesday, July 8, 2014, MN DoC and DEED -- Minnesota's Clean Energy Economy Report (Smart Grid highlighted as the fastest growing, highest paying, and highest ranking IP among all clean technology sectors in MN -- <http://mn.gov/deed/data/research/clean-energy.jsp>)
20. Presenter - Powering Progress: Creating and Managing a Greener, More Resilient, Secure and Smarter Power Grid and Energy Infrastructure, 3M Sustainability, 3M Sustainability Series, 3M, Saint Paul MN, Thursday, July 10, 2014
21. Presenter - Technological Leadership: Local to Global Strategy, Ecolab R & D, Symposium, Ecolab, Eagan MN, Thursday, July 17, 2014
22. Convener and Host, State of Minnesotas National Governors Association Clean Energy Economic Development team, MN Clean Energy Economy Summit, McNamara Alumni Center, Minneapolis MN, Thursday, July 17, 2014
23. Presentation - Chair of IEEE Smart Grid, IEEE PES Board of Governors, PES GM, Gaylord, National Harbor MD, Sunday, July 27, 2014
24. Peer Reviewer and Workshop presenter - Distributed energy storage systems, Siemens AG, Corporate Technology - Portfolio Strategy team, Invited Peer Review, Siemens AG Campus, Erlangen Germany, Sunday, September 14, 2014
25. Luncheon Keynote - Cybersecurity, International Association of Privacy Professionals, KnowledgeNet, Target Corporate West Offices, Saint Louis Park MN, Tuesday, September 30, 2014
26. Invited expert, University Economic Development and the Institute on the Environment (U of M), "Essential Actors in a Renewable Energy Future" and "Renewable Energy Opportunities: Four Years of Connecting Minnesota and Germany", McNamara Alumni Center, Minneapolis MN, Monday, October 6, 2014
27. Co-host; Welcome and intro, TLI/The Event Group, Cyber Security Summit, The Commons Hotel, Minneapolis MN, Monday, October 20, 2014
28. Welcome and intro, ASIS International (f.k.a. American Society for Industrial Security), Women in Security Leadership Conference, The Commons Hotel, Minneapolis MN, Thursday, October 23, 2014
29. Interview and Presentation - Powering Innovation-based Economic Growth in Minnesota, Civic Caucus, Interview, MN, Friday, October 24, 2014 ) – published under “Bridge business/engineering skills gap to focus on key growth sectors -- A Civic Caucus Focus on Human Capital Interview, on December 9, 2014 ([civiccaucus.org/Interviews/PDF/Amin-Massoud\\_12-09-14.pdf](http://civiccaucus.org/Interviews/PDF/Amin-Massoud_12-09-14.pdf))
30. Keynote - Smart Grids:Toward a More Resilient, Secure, and Modern Infrastructure, Engineering Energy Laboratory, Oklahoma State University, Frontiers of Power Conference, Oklahoma State University, Stillwater OK, Sunday, October 26, 2014
31. Panelist - Data Use and Privacy, Center for Transportation Studies and the Humphrey School of Public Affairs Center for Science, Technology, and Public Policy, Autonomous Vehicle Conference, Cowles Auditorium, HHH Center, U of M, Minneapolis MN, Friday, October 31, 2014
32. Workshop Expert, Presentation - Future of Smart Grids - From Distribution Automation to More Secure, Resilient, and Self-healing Grid, Eaton, Eaton R & D team workshop, Eaton, Plymouth MN, Friday, November 7, 2014
33. Opening Remarks, National Cyber Security Alliance, TwoStepsAhead, Union Depot, Saint Paul MN, Tuesday, December 9, 2014
34. Presentation - Smart Grids, Global Hive, Summit: Data Centers and Smart Grid, Wynn Casino, Las Vegas NV, Tuesday, December 9, 2014

35. Committee chair and presentations, IEEE Control Systems Society, CDC - Conference On Decision and Control, J.W. Marriott Hotel, Los Angeles CA, Sunday, December 14, 2014
36. Host and Introductions, TLI, Medical Device Security Announcement - Securing Networked Medical Devices, McNamara Alumni Center, Minneapolis MN, Thursday, December 18, 2014
37. Invited expert, Energy Transition Lab (U of M), luncheon and dialogue - MN Energy Future Study, Mondale Hall, Minneapolis MN, Tuesday, January 6, 2015
38. committee leadership and presentations, IEEE Power & Energy Society, Innovative Smart Grid Technologies conference, Grand Hyatt Washington, Washington DC, Monday, February 16, 2015
39. Keynote - Smart Grids: Impacts for the Rural Electric System, Midwest Rural Electric Consortium, Midwest Rural Electric Consortium, Embassy Suites, Bloomington MN, Friday, February 20, 2015
40. Expert Session Presentation - Infrastructure: Design, Optimization & Security, Internet of Things monthly meetup group, IoTfuse, Keller Hall, Minneapolis MN, Thursday, March 19, 2015
41. Presentation - 2020 Outlook, zPryme, Energy Thought Summit 15, AT&T Hotel & Conference Center, Austin TX, Tuesday, March 24, 2015
42. Expert Panelist - Regulation and Policy, MBA Energy Club (CSOM), Carlson School Energy Symposim, Carlson School of Management, Minneapolis MN, Friday, April 3, 2015
43. Presenter and Panelist, Congressional Briefing, Grid Security and Advancements in Smart Grid Technology, B-369 Rayburn House Office Building, Washington DC, Friday, May 15, 2015 sponsored by ASME and IEEE-USA in conjunction with The Congressional Research and Development Caucus -- Rep. John Culberson (R-TX) and Rep. Bill Foster (D-IL), Co-Chairs -- "Grid Security and Advancements in Smart Grid Technology" -- Friday, May 15, 2015, Noon-- 1:30pm, B-369 Rayburn House Office Building -- "Stronger, Smarter, More Secure and Resilient Cyber-Physical Power Grid" Dr. S. Massoud Amin D. Sc., ASME Energy Pubic Policy Task Force
44. Roundtable Discussion Leader - Connect Asia event organized by the India Association of Minnesota (IAM) in collaboration with the Medtronic Asian Resource Group (MARG), Mounds View MN, Saturday, May 16, 2015
45. Presentation - Cybersecurity and Resilience, Central Texas Cybersecurity Symposium, Livestream from Austin TX, Tuesday, May 19, 2015
46. Panelist - View from the Top, Utility of the Future Leadership Forum, Washington Marriott at Metro Center, Washington, DC, Tuesday, June 3, 2014
47. Panelist - 2015 State of Reliability Report, FERC Reliability Technical Conference, Washington, DC, Thursday, June 4, 2015
48. Keynote - Energy Infrastructure, Municipal Smart Grid Summit (MSGs), PGA National Resort & Spa, Palm Beach Gardens, FL, Sunday, June 21, 2015
49. Panelist - Cyber Security: Protecting the Grid, Power Generating Facilities & More, ASME 2015 Power & Energy Conference, San Diego Convention Center, San Diego, CA, Monday, June 29, 2015
50. Chaired a panel, **2015 American Control Conference (ACC)**, Hilton Palmer House, Chicago, IL, July 1-3, 2015
51. Panelist, - IEEE CSS Technical Committee on Smart Grids Meeting (TC-SG), Chicago Room - Hilton Palmer House, Chicago, IL, July 2, 2015
52. Presenter, Panelist, and co-host - Energy Storage Summit, University of Minnesota Law School, Minneapolis, MN, Wednesday, July 15, 2015
53. Panelist - Industry Advisory Committee Meeting, Clean Energy Economy Minnesota, Cargill - Excelsior Crossings Campus, Hopkins, MN, July 22, 2015
54. Presenter and Panelist - 2015 IEEE PES General Meeting (GM), Sheraton Denver Downtown Hotel, Room Plaza Court 3, Denver, CO, Sunday, July 26, 2015
55. Panelist, IEEE-PES-PSACE (Power System Analysis, Computing and Economics Committee) Committee Meeting, Sheraton Denver Downtown Hotel, Columbine Room, Denver, CO, Wednesday, July 29, 2015.
56. PEEC Research meeting to present the report in person. He therefore forwarded this document. It refers to agenda item no. 4 on NAPS reporting.
57. Participant - 2025 Energy Action Plan Stakeholder Advisory Committee, Wilder Foundation, St. Paul, MN, Thursday, July 30, 2015



58. Panelist, Fall Grid Modernization workshop, Minnesota Public Utilities Commission Grid Modernization, Friday, September 25, 2015
59. Presenter - Open Access Technology International, Inc., Minneapolis, MN, Tuesday, September 29, 2015
60. Panelist, - Clean Power Plan Stakeholder Group Meeting, Minnesota Pollution Control Agency (MPCA), MPCA Boardroom, St. Paul, MN, Thursday, October 8, 2015
61. Panelist, "Energy Innovation in Germany: New Business Models and Integrated Urban Redevelopment," University of Minnesota, McNamara Alumni Center, Minneapolis, MN, Monday, October 12, 2015
62. Panelist, 2015 C3 Summit, US-Arab Business Summit & Commerce Exchange, The Union League League Club, New York, NY, Monday, October 19, 2015
63. Presenter, Fifth Annual Cyber Security Summit, Minneapolis Marriott Northwest, Brooklyn Park, MN, October 20-21, 2015
64. Panelist, "Security, Infrastructure, and Governance," Securing Critical Infrastructure: Georgetown Journal of International Affairs Cyber V Event, Mortara Center for International Studies, Washington, DC, Monday, October 26, 2015
65. Chairman/Presenter, IEEE November 2015 Meeting Series, Hyatt Regency New Brunswick, NJ, Wednesday, November 18, 2015
66. Presenter, "Leadership & Innovation," Humphrey Fellows' Program Workshop, UMN Law School, Walter F. Mondale Hall, Minneapolis, MN, Wednesday, December 2, 2015
67. Presenter, "Smart Grids: Overview, Issues, and Opportunities", Southern Methodist University, Dallas, TX, Tuesday, December 8, 2015
68. Presenter, Meeting with FERC Chairman, FERC Headquarters, Washington, DC, Monday, December 14, 2015
69. Panelist, Energy Thought Summit Focus Group, Video Conference, Tuesday, December 15, 2015
70. Presenter, "Power and Energy Infrastructure: Cyber Security, Defense, and Resilience," Excel Engineering 2016 Technical Conference, Shoreview Community Center, Shoreview, MN, Thursday February 11, 2016
71. Keynote speaker/Presenter, "Utility 2.0 – Technology Roadmap," World Unity Summit, Bangalore, India, February 15, 2016
72. Keynote Speaker, "How to Save Ageing Assets: Applying Limited Resources to Critical Infrastructure," SAIEE Smart Grid Conference, Johannesburg, South Africa, Tuesday, February 23, 2016
73. Presenter/moderator, PJM Grid Meeting, Chicago, IL, Friday, March 11, 2016
74. Keynote Speaker, "Unplugged: How Energy and Networking Enable a New Future", Energy Thought Summit, Paramount and Stateside Theatres, Austin, TX, Thursday, March 31, 2016
75. Presenter, Humphrey Fellows Seminar, UMN Law School, Walter F. Mondale Hall, Minneapolis, MN, Monday, April 11, 2016
76. Presenter, "Cyber Security: From Protecting Critical Infrastructures We Depend on ... To Our Individual Privacy, Security and Civil Liberties," Young Scientist Roundtable, Wayzata Central Middle School, Plymouth, MN, Tuesday, April 19, 2016
77. Presenter, Power Policy and New Energy Technologies: Challenges and Opportunities for Smarter Cities with Smart Grids," UMRA Luncheon, Tuesday, April 26, 2016
78. Attendee, DOE Midwest Grid Modernization Regional Workshop, Humphrey School Conference Center, Minneapolis, MN, May 9-10, 2016
79. Presenter, "New Energy Technologies, Policy, and the Acceleration of Change: 'The Future is Not What It Used to Be'," Council of State Government: Midwest Energy Subcommittee Meeting, Mission American Kitchen, Minneapolis, MN, Friday, June 3, 2016
80. Presenter, "Embrace Change, Power Progress," IDEA Conference, Saint Paul River Centre, Saint Paul, MN, Tuesday, June 21, 2016
81. Panelist, "Cyber Security: Protecting the Grid, Power Generating Facilities & More," ASME P & E Conference, Charlotte Convention Center, Charlotte, NC, Monday, June 27, 2016

82. Presenter, "IEEE Smart Grid Update," American Control Conference, Video Conference, July 5, 2016
83. Presenter, "Resiliency Metrics and Methodology for Power Grid," IEEE PES General Meeting, Sheraton Boston Hotel, Boston, MA, July 19, 2016
84. Attendee, "Conservative Approaches to Clean Energy: Innovative Solutions for the 21st Century", MN Energy Policy Meeting, Minneapolis Event Center, Minneapolis, MN, Monday, July 25, 2016
85. Presenter/panelist/video broadcast, MIT Technology Review & IEEE Smart Cities Webinar, MIT, Cambridge, MA, July 29, 2016
86. Honorary Chair and Plenary Speaker, Resilience Week, Video Conference, Wednesday, August 17, 2016
87. Panelist, Presidential Commission on Enhancing National Cybersecurity, TCF Bank Stadium, Minneapolis, MN, Tuesday, August 23, 2016
88. Panelist, "A New Cybersecurity Architecture from Bulk Power to Distribution Grid Endpoints," IEEE ISGT Conference, Radisson Blu, Minneapolis, MN, Wednesday, September 7, 2016
89. Panelist, SBA Minnesota Lenders Conference, Minneapolis Marriott Northwest, Brooklyn Park, MN, September 8, 2016
90. Presenter/Feature video production, "77 Problems" Screening, Start@ETS Conference, 800 Congress, Austin, TX, Wednesday, September 14, 2016
91. Keynote Speaker, "Future of the Smart Grid," IEEE Energy Conversion Congress and Exposition, Wisconsin Center, Milwaukee, WI, September 19, 2016
92. Presenter, "Public Health Emergencies and Public Vulnerabilities: Smarter, More Secure, & Resilient Power & Energy Infrastructures," CIDRAP Leadership Forum, McNamara Alumni Center, Minneapolis, MN, Thursday, October 6, 2016
93. Keynote Speaker, "Challenging the Limits of Energy: Embrace Change – Power Progress," OATI Energy Conference, The Cosmopolitan, Las Vegas, NV, Tuesday, October 11, 2016
94. Speaker, Conference Introduction and Welcome Address, IEEE International Forum on Smart Grids for Smart Cities, Les Salons de l'Hôtel des Arts & Métiers, Paris, France, October 17, 2016
95. Panelist, "The Electricity Market of the Future-Adapting to New Realities," Economist Energy Summit, the HAC, London, England, November 10, 2016
96. Honored Guest, creation and the launch of the National Cyber Security Center 2016 Cyber Institute, The Broadmoor, Colorado Springs, CO, November 13-15, 2016
97. Panelist, "Micro-Grids for Energy Security," MN SEIA Gateway to Solar in the Midwest Conference, Hilton Mall of America, Bloomington, MN, Wednesday, November 16, 2016
98. Honoree, IEEE CDC Awards Ceremony, ARIA Resort and Casino, Las Vegas, NV, Tuesday, December 13, 2016

**Several additional op-eds, short articles and media interviews were published, including:**

1. January 22, 2014 - "New program preps for medical device industry" by Kristoffer Tighe, Minnesota Daily - <http://www.mndaily.com/news/campus/2014/01/22/new-program-preps-medical-device-industry>
2. January 31, 2014 - 5:00PM ET - "Reforming the grid: Can the US keep up with 21st century energy demands?" by Dana Ballout, THE STREAM, Al Jazeera America - <http://alj.am/1eEiBpx>
3. March 6, 2014 - 9:02 PM - "Phone cyberattack shuts down Mpls. teen crisis line for a day" by EMMA NELSON, Star Tribune - <http://www.startribune.com/local/minneapolis/248929771.html>
4. March 12, 2014 - 07:00 PM ET - "Electric Grid Hardened, Still Vulnerable After Attack" BY CIARAN MCEVOY, INVESTOR'S BUSINESS DAILY - <http://news.investors.com/business/031214-692823-utilities-beef-up-security-after-metcalf-attack.htm> (republished at Yahoo Finance as
5. "Electric Grid Needs Protection, But Progress Slow Since Attack" - <http://finance.yahoo.com/news/electric-grid-hardened-still-vulnerable-120200565.html>)
6. March 23, 2014 - 9:51 AM - "Movers & Shakers: Massoud Amin, University of Minnesota" by TODD NELSON, Special to the Star Tribune - <http://www.startribune.com/business/251495061.html>
7. May 15, 2014 - 8:32 PM - "5 EYEWITNESS NEWS Investigates Flaw in Security of Popular Websites" by: Stephen Tellier, KSTP.com - (Updated: 05/16/2014 7:44 AM) - <http://kstp.com/article/stories/s3437670.shtml>

8. May 18, 2014 - 2:00 PM - "Wilbers: Technology works best when paired with an educated human mind" by STEPHEN WILBERS, Special to the Star Tribune - <http://www.startribune.com/business/259588871.html>
9. June 20, 2014 - 9:56 PM - "U doctor caught off-guard by rising crime of phone scam" by EMMA NELSON, Star Tribune - <http://www.startribune.com/local/264068431.html>
10. July 17 2014 3:01 PM EDT "Aging US Power Grid Blacks Out More Than Any Other Developed Nation" by Meagan Clark, International Business Times - <http://www.ibtimes.com/aging-us-power-grid-blacks-out-more-any-other-developed-nation-1631086>
11. September 26, 2014 "GRID: Arcane technical standards play key role in solar power's future" by Peter Behr, E&E reporter, EnergyWire - <http://www.eenews.net/stories/1060006478>
12. December 9, 2014 "Bridge business/engineering skills gap to focus on key growth sectors" A Civic Caucus Focus on Human Capital Interview - [http://civiccaucus.org/Interviews/PDF/Amin-Massoud\\_12-09-14.pdf](http://civiccaucus.org/Interviews/PDF/Amin-Massoud_12-09-14.pdf)
13. December 23, 2014 - 11:04 AM EST "Cybersecurity Investments Promise Returns for Investors Looking to Capitalize on Hacks" by Ross Kenneth Urken - <https://www.mainstreet.com/article/cybersecurity-investments-promise-returns-for-investors-looking-to-capitalize-on-hacks>
14. March 23, 2015 - "GRID: An 'extension cord' remedy for coal plant retirements" by Peter Behr and Emily Holden, E&E reporters, EnergyWire - <http://www.eenews.net/stories/1060015539>
15. April 18, 2015 - "Solar Power Battle Puts Hawaii at Forefront of Worldwide Changes" by Diane Cardwell, Energy and Environment, New York Times - <http://www.nytimes.com/2015/04/19/business/energy-environment/solar-power-battle-puts-hawaii-at-forefront-of-worldwide-changes.html>

In 2013, I gave 52 invited presentations (including 8 keynote addresses), including:

1. "Research Networks and Optimization of Infrastructure," College of Pharmacy – University of Minnesota, Dean/Faculty Sustainable Research Retreat, January 10, 2013
2. "The self-healing grid," Minnesota Rural Electric Association (MREA) Board of Directors Strategic Thinking Session, Maple Grove MN, January 24, 2013
3. "The Power Grid of the 21st Century," American Association of University Women (AAUW) – St. Paul, MN Chapter, "Fifth Tuesday" event, January 29, 2013
4. "What's Next? Powering the Future," Learning Life Seminar, College of Continuing Education – University of Minnesota, February 9, 2013
5. "Smart Critical Infrastructure for the Future," Technically Speaking, TLI, February 21, 2013
6. Presentations on "Current and Future Needs for the Electric Power Delivery System" and "Cyber Security of the Grid", and chair of panel discussion, Resilience of the Grid Workshop, National Research Council, National Academy of Engineering, Washington DC, February 27-28, 2013
7. Roundtable discussion and presentation, Biometrics & Facial Recognition Technologies with Barry Conway (US State Department), Office of the Chief Information Officer, State of Minnesota, St. Paul MN, March 8, 2013
8. "Impact of severe weather on critical infrastructure," When Systems Collide: Mitigating the Impact of Severe Weather on Personnel, Critical Infrastructure, and Enterprise Operations, Monthly meeting of the FBI InfraGard Minnesota, Bloomington MN, March 12, 2013
9. Presentation and breakout session panel leadership on "Energy/Air," Minnesota Environmental Congress, Environmental Quality Board, State of Minnesota, Bloomington MN, March 15, 2013
10. Keynote "Power Grid control," Future Internet Architecture Program – Investigator's Meeting, National Science Foundation's Directorate for Computer and Information Science and Engineering (CISE) Division of Computer and Network Systems (CNS) Network Systems Cluster, Salt Lake City UT, March 18-19, 2013
11. Moderator, Panel on the Electricity Grid, Public Utility Commissions, and Energy Transition, Legal and Policy Pathways for Energy Innovation, Consortium on Law and Values in Health, Environment & the Life Sciences, University of Minnesota – Twin Cities, April 24, 2013
12. Keynote "Toward Smart, Secure, and Resilient Power and Energy Infrastructures," I2MTC – IEEE International Instrumentation & Measurement Conference, Minneapolis MN, May 6, 2013
13. "Power & Energy Challenges and Opportunities: To Enable Reliable, Resilient, Smart and Secure Cyber Physical Systems," Homeland Security Conference, Center for Homeland Defense and Security, Naval Postgraduate School, Monterey CA, June 16-17, 2013
14. ["IT Innovations, Cyber-Physical Security and Cyber-Infrastructure Security,"](#) IEEE Webinar, over 700 participants, June 20, 2013

15. Keynote "Greener, Resilient, Secure and Smart Power Grid and Energy Infrastructure," National Society of Professional Engineers 2013 Leader Conference & Annual Meeting, Minneapolis, MN, July 19, 2013
16. Panelist, "Cyber security and privacy in the smart grid context: Challenges and opportunities," IEEE PSACE CAMS subcommittee, IEEE Power and Energy Society General Meeting 2013, Vancouver, BC, Canada, July 21-25, 2013
17. Keynote, "Critical Infrastructure Security and Protection: R&D Challenges in Infrastructure Security and Defense," 6th International Symposium on Resilient Control Systems (ISRCs), San Francisco, CA, August 14, 2013
18. Keynote "Solar Energy and Smart Grids," CHILECON 2013, The Chilean section of IEEE and the scientific committee of CHILECON 2013 (Electric Engineering Congress), Santiago, Chile, September 9 and 10, 2013
19. Keynote "The Power Grid Critical Infrastructure - Risks and Response To Enable Reliable, Resilient, Smart and Secure Cyber Physical Systems" Association of Minnesota Emergency Managers (AMEM) 53rd Annual Conference, Breezy Point MN, September 16, 2013
20. Seminar, "Research Networks and Optimization of Infrastructure," Pharmaceuticals, College of Pharmacy, University of Minnesota – Twin Cities, October 3, 2013
21. Keynote, "Powering Progress: Smart Grids, the future of cities and smart infrastructure," IEEE Region 4 Student Leadership Conference, University of Minnesota – Twin Cities, October 5, 2013
22. "The future of cities and smart infrastructure," GovDocs (Citizens League), St. Paul MN, October 7, 2013
23. Seminar, "Smart Grid: Toward Stronger, More Resilient and Secure Energy Infrastructure," IEEE Rochester, MN Chapter, Rochester MN, October 9, 2013
24. Seminar, "The Future of Cities: The Smart Grid Solution for America's Electricity Infrastructure," Tuesday with a Scholar (Osher Lifelong Learning Institute, University of Minnesota – Twin Cities), Edina MN, October 15, 2013
25. Invited Distinguished Lecture, "Powering Progress: Smart Grids, the future of cities and smart infrastructure," ARCH 5550 (Carbon Neutral: Towards Net Zero at Community Scale, Rick Carter, Instructor), October 17, 2013
26. "Smart Grid: Toward Stronger, More Resilient and Secure Energy Infrastructure," University of Massachusetts-Amherst graduate seminar, Amherst MA, October 18, 2013
27. Keynote, "Building New American Prosperity through Smarter and More Secure Critical Infrastructure," Cyber Security Summit, Minneapolis MN, October 22, 2013
28. "Changing Cyber-physical Paradigms: Toward a More Secure and Resilient Critical Infrastructure" Standards and Compliance Workshop - Texas Reliability Entity, Austin TX, October 28-29, 2013
29. "Power Grid Reliability, Resilience, and Security," MIT Workshop on Multi-spectrum Metrics for Cyber Defense, Massachusetts Institute of Technology Computer Science and Artificial Intelligence Laboratory, Cambridge MA, October 28-30, 2013
30. "Big Data: An Overview," November General Membership Meeting of the FBI InfraGard Minnesota Members Alliance, Bloomington MN, November 19, 2013
31. "Stronger, Smarter, More Secure and Resilient Cyber-Physical Power Grid," IEEE Congressional Forum - Enabling a More Resilient Electric Grid, Washington DC, November 20, 2013
32. Presentation, Topic: The future of cities and smart infrastructure, Capella University (Citizens League), Minneapolis MN, December 2, 2013
33. "Electric Power Grid: Security, Reliability and Resilience," Special Meeting of the Minnesota Public Utilities Commission, Minnesota Reliability Organization offices, Saint Paul MN, December 16, 2013

Several additional op-eds, short articles and interviews were published in 2013, including:

21. Live interview on the Daily Circuit on MPR:  
<https://twitter.com/DailyCircuit/status/328887735404347392/photo/1> and  
<http://minnesota.publicradio.org/display/web/2013/04/29/daily-circuit-power-grid>, April 29, 2013
22. The Infrastructure Show- Live radio interview, <http://lnkd.in/P5YWQ5>, ([www.theinfrastructureshow.com](http://www.theinfrastructureshow.com)). The Smart Grid – bringing utility electricity delivery into the 21st century,  
(<http://theinfrastructureshow.com/podcasts>) May 20, 2013 (Length: 26:16 min)
23. Popular Mechanics: What It Will Take to Build a Real Smart Grid?  
[http://www.popularmechanics.com/technology/engineering/infrastructure/what-it-will-take-to-build-a-real-smart-grid-15683905?click=pm\\_news](http://www.popularmechanics.com/technology/engineering/infrastructure/what-it-will-take-to-build-a-real-smart-grid-15683905?click=pm_news)
24. Trying to Energize the Push for a Smart Grid," Science Friday (National Public Radio), interview with Ira Flatow, Produced by Charles Bergquist, director and contributing producer, July 12, 2013  
<http://www.sciencefriday.com/segment/07/12/2013/trying-to-energize-the-push-for-a-smart-grid.html>

25. Cleveland Business-Aug 7, 2013 [The blackout, 10 years later: Could it happen again?http://www.craigslist.com/article/20130804/SUB1/308049964](http://www.craigslist.com/article/20130804/SUB1/308049964)
26. "Surviving the Inevitable Summer Power Outage," Popular Mechanics, by John Galvin, July 10, 2013 [www.popularmechanics.com/outdoors/survival/tips/surviving-the-inevitable-summer-power-outage-15680708](http://www.popularmechanics.com/outdoors/survival/tips/surviving-the-inevitable-summer-power-outage-15680708)
27. "As NY Sizzles, Con Ed Sets Record-High Peak for Electric Usage," By Daniel P. Tucker, Associate Producer, WNYC News (Public Radio; New York, NY), July 19, 2013 <http://www.wnyc.org/articles/wnyc-news/2013/jul/19/new-york-sizzles-coned-sets-record-high-peak-electric-usage/>
28. "The smart, self-healing grid," presentation to representatives of the Minnesota Broadcasters Association at its quarterly meeting – July 2013's topic: "Technology," July 30, 2013
29. "Smart Grid Technology - Dr. Massoud Amin - Part 1," interview with Jim du Bois, Access Minnesota, Published on Aug 8, 2013 [http://www.youtube.com/watch?v=xnH00\\_cpmc&feature=share&list=UUPyTYENuSBSwFLagmXmUhng](http://www.youtube.com/watch?v=xnH00_cpmc&feature=share&list=UUPyTYENuSBSwFLagmXmUhng)
30. Access Minnesota radio interview, that was broadcast on July 10: <http://www.accessminnesotaonline.com/2013/07/10/1291/>
31. "Smart Grid Technology - The Obstacles - Dr. Massoud Amin - Part 2," interview with Jim du Bois, Access Minnesota, Published on Aug 8, 2013 <http://www.youtube.com/watch?v=MQRKN4O4s3M&feature=share&list=UUPyTYENuSBSwFLagmXmUhng>
32. "White House calls for increased grid spending," by JONATHAN FAHEY, Associated Press (AP) Energy Writer (article was picked up by several other news outlets during last week), August 12, 2013: [http://hosted.ap.org/dynamic/stories/U/US\\_OBAMA\\_ELECTRIC\\_GRID?SITE=AP&SECTION=HOME&TEMPLATE=DEFAULT](http://hosted.ap.org/dynamic/stories/U/US_OBAMA_ELECTRIC_GRID?SITE=AP&SECTION=HOME&TEMPLATE=DEFAULT)
33. "Making America's Electric Grid Smarter," HuffPost Live (Huffington Post Live broadcast) interview with Josh Zepps, August 13, 2013 <http://live.huffingtonpost.com/r/segment/making-americas-electric-grid-smarter/52094d7b2b8c2a23d6000750>
34. "The Grid," on Afternoon Shift (program), WBEZ Chicago (Chicago Public Media) interview with Ms. Niala Boodhoo, business reporter, August 14, 2013 <https://soundcloud.com/afternoonshiftwbez/the-grid>
35. "The Grid Of The Future Could Be Brought To You By ... You," NPR, interviewed by Ms. Elizabeth Shogren, August 13, 2013 <http://www.npr.org/2013/08/14/212020224/the-grid-of-the-future-could-be-brought-to-you-by-you>
36. "10 Years Later: Could an Epic Blackout Happen Again?" FOXBusiness, interview with Matt Egan, Published August 15, 2013 <http://www.foxbusiness.com/government/2013/08/15/10-years-later-could-epic-blackout-happen-again/>
37. "Electropolis," Advisory Panel; a film by Melrae Pictures - forthcoming in Science Museums, National Geographic & General Electric, 2012-2013 <http://melraepictures.com/>
38. Power-Technology.com, a publication in the UK: <http://www.power-technology.com/features/feature-upgrading-us-grid-smart-self-healing-reality/>
39. Interview with LiveScience: "Montreal Fireball: Spectacular Flash Explained" <http://www.livescience.com/40960-montreal-fireball-arc-flash-blast.html> surprised to receive a link for translation to Lithuanian: <http://kauno.diena.lt/naujienos/ivairenybes/sunku-patiket/monrealyje-sprogo-elektros-laidais-keliaves-didziulis-ugnies-kamuolys-426291>)
40. Interview with National Geographic: <http://news.nationalgeographic.com/news/energy/2013/10/131028-hurricane-sandy-aftermath-need-for-backup-power/>

Other publications in 2013 and 2014 included:

1. [One Man's Journey to the Self-Healing Grid - IEEE Smart Grid](#), April 2013
2. Smart Grid Consumer Benefits (<http://smartgrid.ieee.org/questions-and-answers/964-smart-grid-consumer-benefits>), IEEE Smart Grid, September 2013
3. Hurricane Sandy in hindsight: How can we prevent the ravages of another superstorm? (<http://www.fiercesmartgrid.com/story/hurricane-sandy-hindsight/2013-10-29>), Fierce Smart Grid, October 29, 2013

4. Harmonizing Edison and Tesla with HVDC and Microgrids (<http://smartgrid.ieee.org/november-2013/1004-harmonizing-edison-and-tesla-with-hvdc-and-microgrids>), IEEE Smart Grid, November 2013
5. [Three Questions about Physical Grid Security](#), IEEE Smart Grid, March 2014
6. IEEE Institute: Is the Smart Grid Secure, Safe, and Private? <http://theinstitute.ieee.org/ieee-roundup/opinions/ieee-roundup/is-the-smart-grid-secure-safe-and-private> This article, fifth piece in a series of six on "Modernizing the Grid," which I have had the privilege of writing for the IEEE Institute: <http://theinstitute.ieee.org/tag/modernizing+the+grid>
7. An article invited by the IEEE on "Hurricane Sandy in hindsight: How can we prevent the ravages of another superstorm?" at [FierceSmartGrid](http://www.fiercesmartgrid.com/story/hurricane-sandy-hindsight/2013-10-29): <http://www.fiercesmartgrid.com/story/hurricane-sandy-hindsight/2013-10-29>

In 2012 I gave the following invited presentations and keynote/plenary addresses, including:

1. "Smart Grids: Overview, Issues and Opportunities," Process to Profit: New Dimensions of Growth in the Semiconductor Industry, SEMI, Industry Strategy Symposium, January 16, 2012
2. Three presentations of "Social Responsibility," at the U of MN's Education in the Responsible Conduct of Research, on January 31, May 18, and November 2, 2012
3. "Smart Grid Research, Development and Deployments Projects at the University of Minnesota" at the MN Trade Office (and Canadian Trade Delegation), on February 2, 2012
4. "Transforming Public Policy: Toward a Smarter, more Secure, and Greener Power and Energy Infrastructure Systems" Transforming Public Policy, PA 8001, Hubert H. Humphrey Institute, March 5, 2012
5. "Critical Infrastructure Security and Protection: R & D Challenges in Infrastructure Security and Defense" Keynote Address at the IEEE INFOCOM 2012 Workshop on Green Networking and Smart Grid, March 30, 2012
6. "Smart Grid Projects at the University of Minnesota and Potential Areas for Collaboration" Siemens - Infrastructure & Cities, Smart Grid Division, Energy Automation, April 3, 2012
7. "Centrality of Science and Technology to Safeguard our Nation" SOC 4411 Terrorist Networks and Counterterror Organizations, April 5, 2012
8. "Cyber Security and Critical Infrastructure," TLI/DHS Cyber Security Awareness Program, TCF stadium, University of Minnesota, April 19, 2012
9. "Powering Progress: Smart Grids, future of cities and smart infrastructure," recorded and broadcast for TEDxUMN, on April 21, 2012
10. "Smart Grid Projects at the University of Minnesota and Potential Areas for Collaboration" at the Great River Energy Roundtable, Maple Grove, MN, on May 1, 2012
11. "Powering Progress" and "Master of Science in Management of Technology program overview" at Worldwide Cummins Power Generation Executives' Annual Meeting, on May 16, 2012
12. "Security challenges of protecting human safety and the critical infrastructure in the United States and throughout the World" - introductory remarks at COBIT 5 framework Introduction, Carlson School of Management Information Systems Research Center (along with the Minnesota ISACA chapter, and the IT Service Management Forum Local Interest Group) on May 18, 2012
13. "Meet Future Energy Challenges and Prepare for the Demands of Tomorrow's Smart Grid" – keynote address at the 3rd Canadian Smart Grid Summit, Toronto, CA, on June 12-13, 2012
14. "Smart Grids" – presentation to the University of Minnesota - College of Science and Engineering's Renewable energy planning meeting, on June 15, 2012
15. "Report of the IEEE Technical Committee on Smart Grids" to the 2012 American Control Conference (ACC), Montreal, Canada, on June 27-29, 2012
16. "Smart Grid Security, Privacy, and Resilient Architectures: Opportunities and Challenges" at the IEEE – Power Energy Society general meeting's "Super Sessions," San Diego, CA on July 26, 2012
17. Chairman of the External Review Committee on "Instrumentation, Control, and Intelligent Systems Distinctive Science Signature Review" - Idaho National Laboratory, Salt Lake City, UT on August 13-16, 2012
18. "Smart Grids: Overview, Challenges and Opportunities," Keynote address at the 8th Power Plant & Power System Control Symposium (PPPSC 2012), International Federation of Automatic Control - Power and Energy Systems, Toulouse, FRANCE, on September 2-5, 2012
19. With Jesse Gantz, and Anthony Giacomoni, "Optimal Mix and Placement of Distributed Energy Storage in Power Distribution Systems for Reduced Cost of Outages" (paper, presented for oral presentation) at the 2012 IEEE Energy Conversion Congress and Exposition, Raleigh NC, on September 16-20, 2012
20. "Smart Grid: Overview, Challenges and Opportunities" at the GE Global Research Center Control Symposium, Niskayuna NY, on September 17-19, 2012



21. "Complex Interactive Networks: Resilience, Efficiency, Quality, Security and Stability" at the National Information Technology R&D (NITRD) – Large Scale Networking (LSN) Workshop on Complex Engineered Networks, Washington DC, on September 20-21, 2012
22. "Building New American Prosperity through Smarter and More Secure Critical Infrastructure" at the Cyber Security Summit 2012, Minneapolis MN, on October 9-10, 2012
23. Panelist/expert participation in the Gemini Project Workshop "The Innovator's DNA," University of Minnesota, Minneapolis MN, on October 11, 2012
24. "A look at India's Blackout, China's Growth" at the Smart Grid Business Roundtable, State of Minnesota Trade Office, Minneapolis MN, on November 1, 2012
25. "Administration of Research Projects and Funds: The Perspective of Faculty and Researchers" to the China Delegation, China Center, University of Minnesota, Minneapolis MN, on November 1, 2012
26. "Smart Grid: Overview, Issues and Opportunities" to the IEEE Southern MN Section, Rochester MN, on November 7, 2012
27. "The Father of the SmartGrid and the future of cities and smart infrastructure" for TEDxUMN Salon, Minneapolis MN, on November 10, 2012
28. "Greener, Resilient, Secure and Smart Power Grid and Energy Infrastructure" to the Minnesota Society of Professional Engineers seminar, Minneapolis MN, on December 5, 2012

Media interview in 2012 included:

1. "7 elements of a self-healing power grid," by William Jackson, Government Computer News (GCN), 1105 Government Information Group, a division of 1105 Media, Inc., Nov 13, 2012 <http://gcn.com/articles/2012/11/13/7-elements-of-a-self-healing-power-grid.aspx>
2. "How can we improve America's electrical grid?" (Alex DiPalma, Assistant Producer) The Daily Circuit, Minnesota Public Radio News, November 12, 2012 <http://minnesota.publicradio.org/display/web/2012/11/12/daily-circuit-hurricane-sandy-electrical-grid>
3. "When the Lights Go Down in the City...the Energy Infrastructure Lessons from Super Storm Sandy," Go Green Radio hosted by Jill Buck, November 9, 2012 <http://www.voiceamerica.com/episode/65520/when-the-lights-go-down-in-the-citythe-energy-infrastructure-lessons-from-super-storm-sandy>
4. "Preparing the power grid for the next Sandy" by Steve Hargreaves, CNNMoney, November 7, 2012, <http://money.cnn.com/2012/11/07/news/economy/power-grid-sandy/>
5. "Could a smarter grid withstand storms like Sandy?" by William Jackson, Government Computer News (GCN), 1105 Government Information Group, a division of 1105 Media, Inc., November 07, 2012 <http://gcn.com/articles/2012/11/07/could-a-smarter-grid-withstand-storms-like-sandy.aspx>
6. "Can Hurricane Sandy Shed Light on Curbing Power Outages?" by Marianne Lavelle, National Geographic News, November 2, 2012 <http://news.nationalgeographic.com/news/energy/2012/11/121102-hurricane-sandy-power-outages/>
8. "'Sandy' shows vulnerabilities in power grid," by Jay Olstad, KARE11 News, Oct 31, 2012 <http://www.kare11.com/news/article/996540/391/Sandy-shows-vulnerabilities-in-power-grid>
9. "Smart Power Grid May Have Lessened Sandy's Impact," by Elizabeth Shogren, All Things Considered, National Public Radio (NPR) News, October 31, 2012 <http://www.npr.org/2012/10/31/164055670/smart-power-grid-may-have-lessened-sandys-impact>
10. "Power Grid Vulnerability: Where Do We Go From Here?" by Peter Kelly-Detwiler, Forbes.com (Business: Energy), October 31, 2012 <http://www.forbes.com/sites/peterdetwiler/2012/10/31/power-grid-vulnerability-where-do-we-go-from-here/>
11. "Sandy overwhelms preparations by NYC energy utility," by The Associated Press, October 31, 2012 [http://www.nola.com/hurricane/index.ssf/2012/10/sandy\\_overwhelms\\_preparations.html](http://www.nola.com/hurricane/index.ssf/2012/10/sandy_overwhelms_preparations.html)
12. "NYC utility prepped for big storm, got bigger one," by Jeff Donn, Jonathan Fahey and Dave Carpenter (AP), originally published for the Wall Street Journal (online), also published in the Huffington Post, October 31, 2012 <http://bigstory.ap.org/article/coned-prepped-big-storm-got-even-bigger-1> and <http://www.huffingtonpost.com/huffwires/20121031/superstorm-con-ed/>
14. "Superstorm Shines A Light On Power Grid Vulnerabilities," by Scott Neuman, The Two-Way, National Public Radio (NPR) News, October 30, 2012
15. "Sandy Reminds About Frailty of Electric Grid," by Michael Todd, Pacific Standard, October 30, 2012 <http://www.psmag.com/business-economics/sandy-reminds-about-frailty-of-electric-grid-48918/>
16. "Minnesota could become cyber-security hub, speakers say," by Leslie Brooks Suzukamo, TwinCities.com – Pioneer

- Press, October 10, 2012 [http://www.twincities.com/technology/ci\\_21742552/minnesota-could-become-cyber-security-hub-speakers-say](http://www.twincities.com/technology/ci_21742552/minnesota-could-become-cyber-security-hub-speakers-say)
17. "Educating the Future Smart Grid Workforce," by Karen Stewartson, Govtech.com - online portal to Government Technology, a division of e.Republic, Inc., September 21, 2012 <http://www.govtech.com/technology/Educating-the-Future-Smart-Grid-Workforce.html>
  18. "10 Big Questions About the Smart Grid," by Karen Stewartson, Govtech.com - Government Technology, September 14, 2012 <http://www.govtech.com/transportation/10-Big-Questions-About-the-Smart-Grid.html>
  19. "Technological Leadership Institute Director Envisions the Smart Grid," by Karen Stewartson, Government Technology, August 29, 2012 <http://www.govtech.com/technology/Massoud-Amin-Smart-Grid.html>
  20. "Electric Forecast Calls for Increasing Blackouts," by Lisa Margonelli, Pacific Standard, July 13, 2012 <http://www.psmag.com/environment/electric-forecast-call-for-increasing-blackouts-43395/>
  21. "Building New American Prosperity through Smarter and More Secure Infrastructure," by Dr. Massoud Amin, Op-Ed to IEEE USA Today's Engineer, July 12, 2012 <http://www.todaysengineer.org/2012/Jul/OpEd-Building-Prosperity.asp>
  22. "Living In The Dark: Why The U.S. Needs To Upgrade The Grid," by Eric Savitz, Forbes.com - CIO Network, July 11, 2012 <http://www.forbes.com/sites/ciocentral/2012/07/11/living-in-the-dark-why-the-u-s-needs-to-upgrade-the-grid/>
  23. "Trees, above-ground wires biggest culprits in power outages," by Judy Keen, USA Today, July 9, 2012 <http://usatoday30.usatoday.com/money/industries/energy/story/2012-07-07/power-grid/56067560/1>
  24. "Storm-ravaged West Virginia makes the case for a smart grid," by Adrian Morrow, The Globe and Mail Inc., July 06 2012 <http://www.theglobeandmail.com/news/world/storm-ravaged-west-virginia-makes-the-case-for-a-smart-grid/article4397280/>
  25. "Power Grid Wobbles as Outages Sweep Mid-Atlantic," Produced by Robert Balint and Joe Hernandez, The Takeaway, WNYC Radio and Public Radio International - in collaboration with New York Times Radio and WGBH Boston, July 3, 2012 <http://www.thetakeaway.org/2012/jul/03/power-grid-wobbles-outages-sweep-mid-atlantic/> and podcast: <http://www.thetakeaway.org/audio/m3u/220135/>
  26. "The Networked Grid 100: The Movers and Shakers of the Smart Grid in 2012," by Jeff St. John, David J. Leeds, Greentech Media, Inc., April 25, 2012 <http://www.greentechmedia.com/articles/read/the-networked-grid-100-the-movers-and-shakers-of-the-smart-grid-in-2012/>
  27. "U students get their masters in cyber security," by Jeff Hargarten, The Minnesota Daily, March 19, 2012 <http://www.mndaily.com/2012/03/19/u-students-get-their-masters-cyber-security>
  28. "Building and Testing Smart Systems in an All-New Clean-Slate Microgrid," by Massoud Amin, IEEE Smart Grid Newsletter, IEEE Future Directions, February 22, 2012 <http://smartgrid.ieee.org/newsletter/february-2012/508-building-and-testing-smart-systems-in-an-all-new-clean-slate-microgrid>

In 2011 I gave 45 invited presentations, including 10 keynote/plenary addresses:

- "Get Smart: Enable a Stronger and Smarter Energy Infrastructure," Keynote address at the Smart Grid summit, ITEXPO, Miami Beach Convention Center, February 2, 2011
- Keynote address at the 3M Seminar - Technology Commercialization Opportunities Via Smart Grid – and led a ½ seminar *"developed for graduate and PhD students in technology and science programs at the University of Minnesota, the 3M Seminar series features interactive discussions on how to bring your ideas from the laboratory to the marketplace,"* Feb. 5, 2011
- "Securing the North American Power Grid: Toward Smarter, More Resilient, and Secure Cyber-Physical Power and Energy Infrastructures," Center for Homeland Defense and Security's Executive Leaders Program (ELP) Tuesday, February 8, 2011, Naval Postgraduate School, Monterey, CA
- "Greener, Resilient, Secure and Smart Power Grid and Energy Infrastructure," Minnesota Renewable Energy Society, Feb. 2011
- "Cyber-Security," Emergency Preparedness Briefing, Federal Executive Board of Minnesota, Feb. 2011
- "Security of Emerging Power Systems: From Embedded Devices to Advanced Metering Infrastructure to SCADA and EMS Systems," Metropolitan Emergency Managers Association, Feb. 2011
- "Smart Grid 101: Toward increasingly efficient, secure, resilient and sustainable energy infrastructure system," presentation to Commissioner Rothman (MN DOC) and Deputy Commissioner Bill Grant (OES), Feb. 2011
- "Cyber Security and Graduate program on Security Technologies" CSO Executive Summit, February 25, 2011
- "Enable a Stronger, Smarter, Greener and Secure Electric Power and Energy Infrastructure" presentation at the Federal Reserve Bank, March 2, 2011, Minneapolis, MN



- Transforming Public Policy: Toward a Smarter, more Secure, and Greener Power and Energy Infrastructure Systems,” presentation at the Hubert H. Humphrey Institute University of Minnesota, March 7, 2011
- Smart Grid: Toward a stronger, smarter, and more secure energy infrastructure,” Distinguished Research Seminar, Missouri University of Science and Technology, Rolla, MO, March 9, 2011
- “Robustness, Resilience, and Stability of Complex Networks/Systems,” presentation at the ASME Complex Systems Failure Project meeting, Washington DC, March 29, 2011
- Presentations at the University of Oslo (UiO), Norwegian Acad. of Science and Letters, and the Institute for Energy Technology on May 9-11: at the University of Oslo 200 Year Anniversary Seminar on Sustainable Energy Systems on May 10, presented on “Renewable energy integration with the power grid: Super grids, smart grids and distributed energy systems” and at the “University Energy week” in The Norwegian Academy of Sciences on May 9, 2011
- Co-hosted the NIST cyber security workshop and gave two presentations on: 1) NIST’s Guidelines for Smart Grid Cyber Security, and 2) Smart Grid: Challenges and Opportunities for Minnesota Leadership To Enable Reliable, Resilient, Smart and Secure Cyber-Physical Systems, May 18-19, 2011, University of Minnesota
- “Smart Grid: Enable a stronger, smarter and more secure electric power and energy infrastructure,” at the 2011 ECE Tech Tune Up, Thursday, June 9, 8:30 – Noon
- “Resilience: Strategies for the Bulk Electric System,” MRO Board of Directors meeting, June 16, 2011, Bloomington, MN
- “Complex Interactive Networks: Mobility, Security & Resilience,” White House Communications Agency, June 27, 2011
- Plenary address for the “Controls for Societal Challenges: Energy “ track at the IEEE ACC 2011, San Francisco on: “Controls and Dynamical Systems Challenges & Opportunities: Enabling Sustainable, Smarter, and more Secure Energy Infrastructures ... from global emissions planning and transportation to efficient devices,” Thursday, June 30, 2011
- Keynote address on “Smart Grid: Toward a stronger, smarter and more secure electric power and energy infrastructure,” National Rural Economic Developers Association (NREDA) Annual Conference in Nashville on July 12, 2011
- “Enabling a Resilient and Secure North American Electric Power Grid,” Keynote address at the 4th International Symposium on Resilient Control Systems, August 10, 2011
- “Promise and vision of stronger and smarter grid: A Potential for the Midwest,” keynote at the Humphrey School of Public Affairs (HHH), Great Plains Institute (GPI), and the Institute on the Environment (IoE) Wednesday, August 17, 2011
- “Enable Smarter Grid: Summary, challenges and opportunities,” McQuay International World Headquarters, 13600 Industrial park Boulevard, Minneapolis, MN, August 17, 2011
- “Promise and Vision of Stronger and Smarter Grid Integrating Distributed Generation, Solar and Cogeneration,” Third Annual Conference on New Developments in Renewable Energy in the Midwest: New policy, business and legal developments , August 25, 2011
- “Smart Grid as a Dynamical System of Complex Networks: A Framework for Enhanced Security,” 18th IFAC World Congress, IFAC 2011, Milan, Smart Grid Dynamics, Stability and Security, Session, Paper MoA15.6, August 29, 2011
- “Smart Grid: Enable a Stronger, Smarter and More Secure Electric Power and Energy Infrastructure,” America’s View on the Energy Challenge Panel, Sept. 6, 2011 14:00-15:30
- “The Intersection of Smart Grids and Buildings,” Keynote address at the Engineered Systems High-Performance Building Conference, September 14, 2011
- “Smart Grids: Enable Stronger, Smarter and More Secure Electric Power and Energy Infrastructure,” Meeting of the Minds 2011 Panel on “Smart Grids – How Far Away Are We From the Reality?” Friday, Sept. 23, 2011
- “Critical Infrastructure and Job Creation,” Cyber Security Summit, UofM, October 3, 2011
- “The World is Flat” ... What Does That Mean to Us? How do we adapt, prepare fast and play to win-win?” UMR CONNECTS, Rochester, October 11, 2011, 7:00 - 8:30 p.m.
- “Smart Grids: Opportunities and Pathways Toward Stronger, Smarter, and More Secure North American Power & Energy Infrastructure,” Energy and Environmental Policy, Nov. 2, 2011, 4:00-5:15 p.m.
- “Smart Grids: Opportunities and Pathways Toward Stronger, Smarter, and More Secure North American Power & Energy Infrastructure,” Makin’ Bacon Breakfast Club, Minneapolis, Nov. 3, 2011

- “Smart Grids: Opportunities and Pathways Toward Stronger, Smarter, and More Secure North American Power & Energy Infrastructure,” Association of Minnesota Counties (AMC), Nov. 3, 2011
- “Smart Grids: Opportunities and Pathways Toward Stronger, Smarter, and More Secure North American Power & Energy Infrastructure,” District Energy St. Paul Board of Directors Meeting, Friday, November 4, 2011
- “Smart Grid Vision for Control Systems,” Keynote at the Kick-off Meeting of IEEE CSS, GE, Atlanta, November 21, 2011
- “Smart Grids: Opportunities and Pathways Toward Stronger, Smarter, and More Secure North American Power & Energy Infrastructure,” Fox & Hounds Breakfast Club, November 30, 2011
- “Smart Grid: Overview, Issues, and Challenges,” Semi-Plenary presentation at the 50<sup>th</sup> IEEE Conference on Decision and Control and the European Control Conference, December 13, 2011

During 2010 I gave 41 invited presentations, including those given at the MN Senate, Smart Grid Summit (keynotes at both the U.S. and Canadian SG summits), the White House OSTP, ARPA-E and Kaufman Foundation, and 12 keynote addresses on smart grids, technological innovation, S&T policy, security and methods to assess and reduce multi-hazard vulnerability of the interdependent critical infrastructures, including:

- January 22, 2010: Gave two presentations at the "National Council for Science and the Environment (NCSE) 10th National Conference on Science, Policy and the Environment: The New Green Economy.
- February 11<sup>th</sup> and March 8th: Facilitated and led the Smart Grid Roundtables with Brian Isle (Adventium), Bill Malcolm (Midwest ISO), John Setala (Great River Energy), Lara Greden (Verisae), Dick Hemmingsen (IREE), Betsy Lulfs, (DEED), Tariq Samad (Honeywell), Richard Kalisch (Midwest ISO), Georgios Giannakis (DTC and ECE), Dan Gunderson (Minnesota Power), John Frederick (Silent Power), Steve Riedel (MN Trade Office), Bill Bushnell (Adventium), Gary Smaby (IbD, U of M), Bob Long (Energy Harvest Group), Arif Quaraishi (Johnson Controls), Randy Huston (Xcel Energy), Georgie Hilker (MN Office of Energy Security), Bruce Sayler (Connexus Energy), Lynn Meredith (Lockheed Martin), Jeffrey Haase ( Office of Energy Security), Laurie Miller (ECE Ph.D. Candidate), Rod Larkins (IoE, IREE), Mike Bull (Xcel Energy), Mike Kaluzniak (MN Public Utilities Commission), Todd Headlee (Silent Power), Bill Glahn (MN Office of Energy Security), and Anthony Giacomoni (ECE Ph.D. Candidate).
- February 12, 2010: Colab Ideation Session with Innovation by Design team, colleagues from IBM, Connexus Energy, and Arcadian Networks, focused on Smart Grid security. Gary Smaby and I were assisted by a team of MBAs from the Carlson School of Management to create a pre-read for everyone to use to prepare for the meeting. Explored possibilities of working together and formalizing an 18-month project.
- February 16, 2010: Invited presentation on “Smart Grid: Toward stronger, smarter, and more secure energy infrastructure,” MN Senate Energy, Utilities, Technology & Communications Committee, 3:00-5:30 p.m.
- March 9, 2010: Invited presentation in the opening panel: “MOT Education & Research: Lessons Learned & Pathways Forward,” at the 19th IAMOT Int’l Conference, Cairo, Egypt
- March 22, 2010: “Smart Energy: Pathways to Transforming Public Policy” PA8001, HHH, University of Minnesota, 6:45-8:30 p.m.
- March 25, 2010: “Cyber and Critical Infrastructure Security: Toward Smarter and More Secure Power and Energy Infrastructures,” invited by the Consul General of Canada, at the Canada-U.S. Workshop on Smart Grid Technologies, 8:00 am to 12:30 pm, Vancouver, BC
- April 14, 2010: “Smart Grid: Toward stronger, smarter, and more secure energy infrastructure,” invited presentation at the UM Alumni Association event, at the Prior Lake Rotary
- April 16, 2010: “Stronger, Smarter and Greener Power Grid: Toward increasingly efficient, secure, resilient and sustainable infrastructure system,” Seminar co-hosted by the Center for Information and Systems Engineering (CISE), Departments of ECE, Mechanical Engineering, and Division of Systems Engineering at Boston University
- April 17, 2010: “Smart Grid Cities” 2010 Tufts Energy Conference, Medford, Massachusetts
- April 17, 2010: “Stronger, Smarter and Greener Energy Systems and Power Grid,” workshop, 2010 Tufts Energy Conference, Medford, Massachusetts

In 2009, gave 45 invited presentations, including 5 keynote addresses:

- January 15, 2009: “Illuminating our Future: Renewable Energy Resources,” presented during 6:30-9:00 p.m. at the Radisson Roseville hosted by The Indus Entrepreneurs (TiE), Stillwater, Minnesota
- February 2, 2009: “Toward Resilient Self-healing Complex Dynamical Systems,” Conflict Dynamics: Simple Strategies for Complex Times, Collaborative Leadership Development Series, Mississippi Room, Coffman Memorial Union, UofM

- February 24, 2009: "Our Nation's Energy Infrastructure: Toward Stronger and Smarter Grid," Citizen's Energy Summit, Willmar, Minnesota
- March 6, 2009: "Smart Grid: Opportunities and Challenges -- Toward a Stronger and Smarter Grid," kickoff of the Smart Grid part of the 2009 MIT Energy Conference – Accelerating Change in Global Energy, sponsored by the Sandia National Laboratories, MIT, Cambridge, MA
- March 11, 2009: "Toward a Stronger and Smarter Grid," Overview for the State of Minnesota – College of Science & Engineering meeting on the Smart Grid Opportunities and Challenges, UofM
- March 26, 2009: "Smart Grid: Opportunities and Challenges -- Toward a Stronger and Smarter Grid," invited presentation at the U.S. Congressional Research and Development [R&D] Caucus, sponsored by the ASME/IEEE-USA ([www.researchcaucus.org](http://www.researchcaucus.org))
- April 7, 2009: "Greening of the Power Grid: Toward increased efficiencies and integration of renewable resources," (paper #1569171823), 18th International Conference on Management of Technology (IAMOT), Orlando, FL
- April 8, 2009: "World Economy, What happened?... *the Role of Technology in the recovery process*," Gave a Plenary talk and served on the opening panel, 18th International Conference on Management of Technology (IAMOT), Orlando, FL
- April 8, 2009: "Technology Scanning, Mapping and Foresight: Energy Science, Technology and Policy Options for Electrification of Transportation Systems and Greening of the Grid," by S. Massoud Amin and Lockwood Carlson (paper #1569171827), 18th International Conference on Management of Technology (IAMOT), Orlando, FL
- April 9, 2009: "Toward Resilient and Agile Systems: Leadership and Management of Infrastructures and Large-scale Complex Adaptive Enterprises," by Kirk Froggatt and S. Massoud Amin (paper #1569171829), 18th International Conference on Management of Technology (IAMOT), Orlando, FL
- April 13, 2009: "Minnesota's Technological Leadership Role: Enabling Economic Growth," invited presentation and meeting with Governor Tim Pawlenty
- April 14, 2009: "Energy Infrastructure Security & Protection," invited presentation and served on a panel at the InfraGard Minnesota and the FBI, Saint Paul, MN
- April 15, 2009: "Our Nation's Energy Infrastructure: Toward Stronger and Smarter Grid," invited presentation on behalf of the University of Minnesota Alumni Association (UMAA), UM-Rochester, UMAA, and RAAUM, Rochester, MN
- May 18, 2009: Our Nation's Energy Infrastructure: Toward Stronger, more Secure and Smarter Grid," Los Alamos National Lab. (LANL), Center for Nonlinear Studies (CNLS), 29th Annual CNLS Conference, Santa Fe, New Mexico
- May 18, 2009: "Energy and Global Dimensions: Transformation pathways to carbon-neutral energy systems to meet increasing demand for energy by growing population and higher standards of living," LANL, CNLS, 29th Annual CNLS Conference, Santa Fe, New Mexico
- June 18, 2009: "Stronger, Smarter and Greener Power Grid: Toward increasingly efficient, secure, resilient and sustainable system" invited presentation at the Howard Baker, Jr. Center for Public Policy and the Woodrow Wilson International Center for Scholars, Joint Program on the Presidential Policy-Making: Formulating a Bipartisan Energy and Climate Policy Process for America, Washington, DC
- June 18, 2009: Chaired a session on Formulation of Energy and Climate Policy: Toward and Open and Transparent Process, at the Howard Baker, Jr. Center for Public Policy and the Woodrow Wilson International Center for Scholars, Washington, DC
- June 23, 2009: Presented an hour-long Webinar titled "Making the Electric Grid Smarter, Stronger and More Secure" with attendance of over 700 participants from 23 nations. To see his presentation slides, go to [www.smartgridlearninginstitute.com](http://www.smartgridlearninginstitute.com)
- June 24, 2009: "Our Nation's Energy Infrastructure: Toward Stronger, more Secure and Smarter Grid," at the Great River Energy for the annual meeting of the National Rural Economic Developers Association (NREDA).
- June 30, 2009: Gave a keynote on "Toward Resilient, Smart and Self-healing Interdependent Infrastructures," at the ASCE - TCLEE 2009 Conference, LIFELINE EARTHQUAKE ENGINEERING IN A MULTHAZARD ENVIRONMENT, Oakland, California
- August 12, 2009: presented "Toward a Stronger, More Secure and Smarter Grid" to the Minnesota Rural Electric Association (MREA) Energy Issues Summit on. MREA is comprised of 44 member owned electric cooperatives and generation and transmission cooperatives, and serves more than 1.6 million Minnesotans, largely rural residents.
- September 17-18, 2009: Gave a keynote address in Cyprus for the initiation of a new European Cooperation Project entitled "Intelligent Monitoring, Control and Security of Critical Infrastructure Systems (IntelliCIS)". About

- 20 nations (including EU countries) are participating in this cooperation project (<http://www.kios.org.cy/ICANN09/>)
- September 24, 2009: "Making the Electric Power Grid Smarter, Stronger, Greener, and more Secure," 3M Tech Forum, for welcoming Ginny and me to the very impressive 3M Innovation Center.
  - October 8, 2009: "Toward a Stronger, More Secure and Smarter Grid," ECE colloquium, University of Minnesota.
  - October 14, 2009: Gave a keynote at the Canadian Smart Grid Summit in Toronto on: [http://www.strategyinstitute.com/101409\\_csgs/dsp.php](http://www.strategyinstitute.com/101409_csgs/dsp.php)
  - October 15th, 2009: Gave a Congressional briefing in DC, on Transitional Technologies: The Road to the New Energy Economy. This event was hosted by Discover magazine, The National Science Foundation (NSF), IEEE and ASME at the Rayburn House Office Building <http://discovermagazine.com/events/road-to-new-energy-economy/>
  - October 23, 2009: Presented "The Smart Grid" at PopTech 2009 "America Reimagined" <http://poptech.org/massoudamin>, summary at : [http://www.poptech.org/blog/massoud\\_amin\\_on\\_fixing\\_the\\_whole\\_system](http://www.poptech.org/blog/massoud_amin_on_fixing_the_whole_system)
  - November 9, 2009: Presented at the 6th MIT Pan-Arab Energy Conference in Abu Dhabi, on Global Energy Challenges and Opportunities (hosted by the MIT Arab Alumni Association) <http://www.mitpanarabconf.org/>
  - November 17, 2009: Served on a panel and presented at the E3 Conference (<http://www1.umn.edu/iree/e3/>)
  - November 18, 2009: Gave a keynote address on "The Smart Grid Landscape: What's on the Horizon?" at the Putting Minnesota on the Map: Next Steps for Building a Smart Grid Coalition ([http://environment.umn.edu/news\\_events/events/smartgrid.html](http://environment.umn.edu/news_events/events/smartgrid.html))
  - November 19th: Presented "Globalization and Policy Impact on Innovation" at the annual Boston Scientific Cardiovascular R&D Technology Forum "Innovation Happens Here," Boston Scientific Corporation.
  - December 7, 2009: "Leadership," Presentation in the Dept. of English, 207A Lind Hall University of Minnesota
  - December 8, 2009: "Toward Resilient, Self-healing, and Smart Interdependent Infrastructure Systems," departmental seminar at the Dept. of Civil Engineering & Engineering Mechanics, Columbia University, NYC

In 2008, gave 41 invited presentations including the following:

- January 29, 2008: "Energy Infrastructure Security and Protection," Invited presentation to the University's Emergency Management folks and faculty/staff at the UofM medical school, University of Minnesota Medical Center, University of Minnesota
- March 11, 2008: "Toward Agile and Resilient Large-Scale Systems: Adaptive Robust National/International Infrastructures," Keynote address at the Spring 2008 Howe School Technology Management Lecture Series, Wesley J. Howe School of Technology Management, Stevens College of Science & Engineering, Castle Point on Hudson, Hoboken, NJ
- March 12, 2008: "High Voltage Lessons from Managing Risk in the Power Grid," invited presentation at the 2008 Global Conference on Operational Risk, New York, NY
- March 18, 2008: "Energy Infrastructure Security," invited presentation to the Minnesota InfraGard Board of Directors and FBI, Bloomington Fire Department, MN
- April 8, 2008: "Power to the People: Modernizing our Nation's Electric Power Grid," Young Scientists Roundtable, with participation of about 150 6<sup>th</sup>-12<sup>th</sup> graders and their parents, Wayzata Central Middle School, MN
- May 6, 2008: "College of Science & Engineering Global seminar: Science, technology and Culture," Physics 4993
- May 15-16, 2008: "Maxed Out Grid," for the filming a documentary on the North American power grid for the Canadian Learning Channel and Smithsonian.
- May 20, 2008: "The role of innovation, emerging and pivotal technologies in shaping business," two hour seminar at the Twin Cities IEEE Engineering Management Society
- June 4, 2008: "Critical Infrastructure Security and Protection," at the Tech Tune-Up, ECE department, University of Minnesota.
- June 15, 2008: "Technology Development and Management in a Global Environment," keynote address at the 8<sup>th</sup> Global Conf. on Flexible Systems Management, GLOGIFT 08, Stevens College of Science & Engineering, Hoboken, NJ
- June 17, 2008: "North American Electric Power Grid: Present/Possible Futures," at the Post Petroleum Energetics Workshop, hosted by the MITRE Corporation for the National Intelligence Council and the Scientific and Technical Intelligence Committee, June 17-19, 2008, McLean, VA

- June 24, 2008: "Toward Agile and Resilient Large-Scale Systems: Adaptive Robust National/International Infrastructures," at the Technion, Haifa, and two shorter class presentations in the Industrial Engineering and Management, and in the MBA classes.
- June 30, 2008: "Technology Development and Management in a Global Environment," presentation at the Workshop on ICT Policy Development in the Globalization Era, Nile University in collaboration with the Seoul National University, and the Information & Communication University (ICU) of Korea.
- July 13, 2008: "Shaping Business for Success: The Role of Innovation, Emerging and Pivotal technologies," Aida Ballroom, Cairo Marriott Hotel, Zamalek, hosted by Nile University.
- July 22, 2008: "Challenges in Reliability, Security, Efficiency, and Resilience of Energy Infrastructure: Toward Smart Self-healing Electric Power Grid," IEEE paper 08GM1398, presentation at the 2008 PES General Meeting, July 20 – 24, Pittsburgh, PA
- August 7, 2008: "Capstones and Int'l MOT projects: Update on MOT and CDTL," presentation/meeting with MOT Alumni at Medtronic
- August 16, 2008: "China and India's emerging S&T-driven Economic Power," 3-hour workshop at the MN Futurists Society.
- September 10, 2008: "Advanced IT Needs of the Electric Power Industry," presentation at the CA ISO, Folsom, CA
- September 16, 2008: "Scoping Study and Survey of Electric Utility Industry Chief Information Officers: Changing roles of Utility CIOs and CTOs in the 'Smart Grid' era," Electric Power Research Institute (EPRI), Knoxville, TN
- October 14, 2008: "Resilience and Self-healing Challenges: Present/Possible Futures," keynote address at the 3rd International Workshop on Critical Information Infrastructures Security CRITIS'08, Frascati (Rome), Italy
- October 19, 2008: "Minnesota's leadership role in Pivotal & Emerging Technologies," presentation to Commissioner Gopal Khanna for Governor Pawlenty.
- October 27, 2008: "Science and Its Contributions to Policy Change: Toward Smart Self-healing Critical Infrastructures" invited presentation at the Humphrey Institute for PA8001 Transforming Public Policy.
- October 29, 2008: "Energy and Environmental Policy: Toward Smart Self-healing Electric Power Grid," invited presentation at the Humphrey Institute for PA5721 Energy and Environmental Policy.
- November 11, 2008: "Understanding the implications of 'World is Flat' for science- and technology-intensive organizations," Eugenie ballroom, Cairo Marriott Hotel, 9-noon, hosted by Nile University.
- November 17, 2008: "Innovations in Sustainable Energy," presentation to the ASME ITI, Washington, D.C.
- November 21, 2008: "Green Energy: Reconfiguring the North American Power Grid," Keynote address, University of Massachusetts- Environmental Lecture Series-- Building Green Communities, and kick-off the Massachusetts Energy Conference, Cape Cod Lounge, Student Union, Amherst.
- December 8, 2008: "Tomorrow's Infrastructure: Researching Sustainable Solutions -- Smart Grid and Self-healing Interdependent Critical Infrastructures," Congressional Staffer Briefing, presented and served on a 3-member panel at the U.S. Congress, Washington D.C.

During 2007, gave 34 invited presentations that included the following:

- February 23, 2007: Served as the Master of Ceremonies at the 43rd Annual Engineers Week Awards and Recognition Banquet, Minnesota Society of Professional Engineers (MSPE), and Minnesota Federation of Engineering, Science and Technology Societies.
- March 14, 2007: "Autonomic Mishap Management," invited presentation at the Global Conference on Operational Risk, New York City.
- March 19th, 2007: "Toward Smart Self-healing Critical Infrastructures," in Transforming Public Policy (PA 8001), Humphrey Center
- April 5, 2007: Served on an eight-member review team, together with Mr. Kurt Yeager (retired CEO/President of EPRI), Mr. Clark Gellings (VP-Technology, EPRI) and colleagues for the progress review of the Galvin Electricity Initiative prototype Perfect Power microgrid design for the Illinois College of Science & Engineering (IIT) campus in Chicago. This prototype design is being developed as a collaborative effort led by Endurant Energy with the active involvement and support of Exelon/Commonwealth Edison, EPRI, et al.
- April 7, 2007: I was interviewed by Mr. Mukhtar Thakur (MOT Class of 1997) on "Technology's Impact on World Economies" broadcast on TPT Channel 17 at 9 p.m. on 09/16/07
- April 26, 2007: "The Role of Innovation, Emerging and Pivotal Technologies in Shaping Business Development," invited lecture at the IEEE Bangalore Section Lecture, Indian Institute of Science (IISc), Bangalore, India

- May 16, 2007: Chaired a panel and presented on “Cascading Failure Assessment and Modeling” at the Homeland Security Symposium on “Cascading Infrastructure Failures: Avoidance and Response” at the National Academy of Sciences.
- June 4, 2007: Served on the MN Governor’s energy roundtable, follow with collaborations with Mr. Gary Smaby (Innovation by Design) and visit with Governor’s Chief of Staff, Commissioner Garvey and their colleagues VP Mulcahy and Mr. Smaby to assist charting priorities for NGA and collaborative programs.
- July 9-11, 2007: Served on the opening panel with Hon Jay Cohen (Under Secretary for Science & Technology, US Department of Homeland Security), and presented on Homeland Security: Policy & Technology to Answer the Challenge, at the 2007 Heartland Security Conference and Exposition, Minneapolis Convention Center.
- July 29 – 31, 2007: Presented a 2.5 hour workshop with David Keenan and Rolf Nordstrom on “The Future of Fuels for Transportation,” at the World Future Society (WFS) Conference, in Minneapolis.
- August 31, 2007: “Preventing Blackouts and Increasing Energy Efficiency,” invited presentation to the American Physical Society, in Washington D.C.
- September 25, 2007: “The Role of Innovation, Emerging and Pivotal Technologies in Shaping Business Development,” invited presentation on behalf of the University of Minnesota Alumni Association (UMAA), Brainerd Rotary Club, Brainerd, MN.
- October 2-3, 2007: “Secure and Sustainable Critical Infrastructure,” invited presentation at the Workshop Toward Critical Infrastructure Systems: Framing the Challenges, Board on Infrastructure and the Constructed Environment (BICE), National Research Council, in Washington, D.C.
- October 12, 2007: “Technology Development and Transition Strategy: Unfolding the Potential, Energy Infrastructure Defense,” invited presentation at the Cummins Power Generation, Fridley, MN
- October 15-16, 2007: Served as chairman of the 7-member National Science Foundation’s Trustworthy Cyber Infrastructure for the Future Power Grid (TCIP) onsite program review at the University of Illinois for the 2<sup>nd</sup>-year. Onsite review team members in attendance: Massoud Amin (University of Minnesota), Ben Cook (Sandia National Laboratory), Katherine Drew (Center for Naval Analyses), Ron Hebert (NSA), Hank Kenchington (DOE), Douglas Maughan (DHS), and Ralph Wachter (ONR/NSF).
- October 29, 2007: “Science and Its Contributions to Policy Change: Toward Smart Self-healing Critical Infrastructures” invited presentation at the Humphrey Institute for PA8001 Transforming Public Policy,
- November 6, 2007: “Pivotal Technologies: Smart Transportation, Energy, Security and Nanotechnologies,” Invited presentation at the Minnesota Society of Professional Engineers (MSPE) “Beyond Coal and Oil: Engineering our Energy Alternatives”
- November 15, 2007: “Toward Agile and Resilient Large-Scale Systems: Adaptive Robust National/International Infrastructures,” Keynote address at the International Conference on Flexible Systems Management GLOGIFT-07, New Delhi/Noida, India
- November 19, 2007: “The Human Side of Electricity,” invited presentation on behalf of the University of Minnesota Alumni Association (UMAA), Stillwater, MN
- In 2006, gave 42 presentations, including eleven keynote addresses on S&T policy and methods to assess and reduce multi-hazard vulnerability of the interdependent critical national and International infrastructures (including the energy system and power grids) to a broad array of destabilizers ranging from natural disasters to terrorist attacks to pandemic flu outbreaks.
- In 2005, gave 41 presentations in Minnesota and nationally. I also served on several advisory and review panels at the national level and within the NSF, DHS, OSTP, National Academy of Engineering (three Boards and Committees at the NAE), and was interviewed by the national media on issues regarding energy and infrastructure security. Publications included a special issue of the *Proceedings of the IEEE on Energy Infrastructure Defense Systems*, published in May 2005, and IEEE Security & Privacy’s special issue on Infrastructure Security published in May/June 2005.
- In 2004, gave 38 presentations, including twelve keynote addresses at: The ASME/DHS National Homeland Security Forum, Plug Power fuel cells, California ISO, NSF, NSF Cyberengineering/ Cyberinfrastructure initiative, MN Public Works Association, Board on Infrastructure and Constructed Environment at the National Academy of Engineering, TSI, MIPSYCON, IEEE Engineering Management Society, SMMPA, U.S. Department of Energy (DOE) Conference, EPRI SQRA meeting, EPRI Council, MN Dept. of Commerce, and the 40th Annual Minnesota Power

Systems Conference. Other presentations included the following: 2004 AAAS Annual Meeting, Princeton U, University of Virginia, University of Missouri-Rolla, University of Minnesota, at four NSF workshops including Engineering Directorate's Cyberinfrastructure, US DOE's Energy 2003 Conference, Los Alamos National Laboratory (LANL), National Regulatory Research Institute, ASME CAPI Steering Committee, ASME Congress, represented ASME at the Department of Homeland Security (DHS) S&T Forum, presentations at three IMA workshops, and the NAE.

- In 2003, gave 32 presentations, including eleven keynote addresses: The annual Int'l Conf. of the Instrumentation, Systems, and Automation (ISA) Society, Santa Fe Institute, U.S. Department of Energy (DOE) 2003 Conference, 100th Fall Convention of the Rocky Mountain Electric League, IEEE Twin Cities 2003 Awards Banquet, Congressional Staff Briefing, "An Engineering Perspective on the Blackout of 2003", hosted by ASME, IEEE, and the U.S. Energy Association, Congressional Briefing at the Inaugural Meeting of the House Research and Development Caucus, EPRI Grid Reliability and Power Markets Council, Infrastructure Security, and Enterprise Information Security Meetings, IEEE and International Council on Large Electric Systems (CIGRE) joint symposium, SAIC Senior Executive Meeting, MN Chamber of Commerce, and the 39th Annual Minnesota Power Systems Conference.
- In addition, gave several additional invited presentations regarding the August 14, 2003 power outages and related infrastructure issues to a variety of organizations including: Institute of Electrical and Electronics Engineers (IEEE), IEEE Computer Society's Security and Privacy Journal, U.S. Energy Association, U.S. Congress, Air Force Association, Minnesota Chapter, Electric Power Research Institute, National Science Foundation, National Academy of Engineering (NAE), American Society of Mechanical Engineers (ASME), ASME Critical Asset Protection Initiative, Society of Industrial and Applied Mathematics (SIAM). Gave two congressional briefings: 1) Congressional Staff Briefing, "An Engineering Perspective on the Blackout of 2003", hosted by ASME, IEEE, and the U.S. Energy Association, and 2) was one of two speakers at the Congressional Briefing at the Inaugural Meeting of the House Research and Development Caucus.
- Media interviews during 2003 were published in: New York Times, Chicago Tribune, Congressional Quarterly, Times-Picayune, Scientific American, Healthcare Informatics, Society of Industrial and Applied Mathematics (SIAM) News, Oil Daily, Natural Gas Week, International Oil Daily, World Gas Intelligence, and Energy Compass.
- In 2002, gave 47 presentations at the AAAS Annual Meeting and Science Innovation Exposition, the White House and U.S. Department of Commerce, EMP Commission, ASME Industry Advisory Board, UC-Berkeley, Stanford U, CISAC, RAND and the Woodrow Wilson International Center for Scholars, DistribuTech 2002 Conference, University of Minnesota, EEI Executives Workshop, CBI's Safety and Security in the Electric Power Industry, Entergy, presented at seven EPRI Council meetings, IEEE Manpower Development Workshop, two IEEE PES conferences, IMA, Japanese delegation, AECC IT conference, Memphis Light, Gas and Water Division, BPA, NYPA, ONCOR/TXU, SCE, and Southern California IEEE PES Chapter, Lawrence Livermore National Laboratory (LLNL), two presentations at the NAE/NRC, NASA-Ames, four NSF workshops, TISP Congress on Infrastructure Security for the Built Environment, also gave keynote addresses at Westinghouse Process Control Inc., and the Santa Fe Institute.
- In 2001, gave 26 invited seminars and presentations on areas of work including infrastructure security, CIN/SI, load forecasting, control of complex networks, distributed control through intelligent adaptive agents, next generation communication infrastructure, organizing R&D consortia, fostering innovation at EPRI. Gave presentations at several member utilities (including ONS, BPA, AmerenUE, Exelon), two presentations at the National Academy of Engineering, Army Corp. of Engineers (utilities' group on Interagency Forum on Infrastructure Protection), Argonne National Laboratory, Idaho National Engr'g. and Environmental Laboratory, Sandia, and Los Alamos, at several additional events sponsored by CA State Senate, IBM, NSF, DARPA, DOE, and the White House OSTP.
- In 2000, gave 23 invited seminars and presentations at several conferences, member utilities, government (including at three meetings of the White House OSTP, at two meetings of the National Governors' Association, several at NSF, DARPA, ARO, DoD, DOE and the National Laboratories), two presentations at the National

Academy of Engineering, as well as at several universities (including UC-Berkeley, University of Illinois at Urbana-Champaign, Iowa State University, Virginia Tech, Stanford University, etc.).

Prior to January 2000, gave the following invited presentations:

75. "EPRI/DoD Complex Interactive Networks Initiative", served as chair of an all-day tutorial workshop held during the Institute of Electrical and Electronics Engineers' Conference on Decision & Control, Phoenix, Arizona (Dec. 5, 1999)
74. "Complex Interactive Networks and Systems Initiative", invited presentation at EPRI's Electronic Infrastructure Security Workshop, Houston, TX (Nov. 9-10, 1999)
73. "Self-healing Infrastructures", invited presentation at EPRI FACTS User's Group meeting, Chattanooga, TN (Nov. 5, 1999)
72. "Energy Infrastructure Interdependencies: Challenges for R&D" invited presentation at the Critical Infrastructures R&D Workshop: Interdependencies, White House Office of Science and Technology Policy (OSTP) and National Infrastructure Protection Center (NIPC), McLean, VA (Aug. 11-12, 1999)
71. "EPRI/DoD Complex Interactive Networks Initiative", Invited presentation at the EPRI Grid Operation and Planning meeting, Atlanta, GA (June 8, 1999)
70. "Focus Group on Grid Reliability: Complex Interactive Networks Issues", Invited presentation at the EPRI Grid Operation and Planning meeting, Atlanta, GA (Jun. 7, 1999)
69. "Overview of the EPRI/DoD Complex Interactive Networks initiative", served as chair at the kickoff meeting for the Complex Interactive Networks Initiative, held as an all-day meeting in the Virginia Campus of George Washington University (May 5, 1999)
68. "EPRI/DoD Complex Interactive Networks/Systems Initiative: Program overview" invited presentation at the Tennessee Valley Authority, Chattanooga, TN (May 3, 1999)
67. "EPRI/DoD Complex Interactive Networks/Systems Initiative", invited presentation at the NSF workshop on Education and Research, Washington, D.C. (Apr. 12-13, 1999)
66. "Complex Interactive Networks/Systems Initiative: Self-healing Infrastructures As Complex Adaptive Systems", keynote presentation at the annual Systems and Software Workshop, Honeywell Technology Center, Phoenix, Arizona (Mar. 16, 1999)
65. "EPRI/DoD Complex Interactive Networks/Systems Initiative", invited presentation at the Bonneville Power Administration, Vancouver, WA (Feb. 26, 1999)
64. "Complex Interactive Networks/Systems Initiative" invited presentation at EPRI's Power Market Design meeting, Palo Alto, CA (Feb. 12, 1999)
63. "Complex Interactive Networks and Systems Initiative and Simulator for Electric Power Applications", invited presentation at the EPRI Research Advisory Committee, La Jolla, CA (Oct. 21, 1998)
- 43-62. "Complex Interactive Networks/Systems Initiative: Self-Healing Infrastructures", during July 20-August 14, 1998 visited and gave the above invited presentation at the following universities: U. of Washington-Seattle, Washington State Univ.-Pullman, Case Western Reserve Univ., Univ. of Missouri-Rolla, Washington Univ.-St. Louis, Michigan State Univ., Purdue Univ., Univ. of Illinois- Champaign, Univ. of Pittsburgh, Carnegie Mellon Univ., Cornell, UMass-Amherst, Harvard, MIT, BU, Univ. of Virginia, George Washington Univ., Naval Post Graduate School, UC-Davis, and CalTech.
42. "Complexity and the Deregulation of the Electric Power Industry", Invited presentation at the Embracing Complexity Workshop, Cambridge, MA (Aug. 2 – 4, 1998)
41. "Neural Network Augmented Anti-skid Brake Controller, "(Tunay, Amin, and Rodin) final report presentation at the Boeing Research Center, Everett, WA (Dec. 5, 1997)
40. "Dynamical Neural Networks for Approximation and Control of Uncertain Nonlinear Systems ", Invited presentation at the Boeing Research Center, Everett, WA (Dec. 5, 1997)
39. "Overview of Cosc's Projects for Highway Traffic Management: Estimation and Modeling, Sensor Mix and Placement, Incident Detection and Localization", Presented to the Missouri DOT's Director of Planning, St. Louis, MO (Aug. 6, 1997)
38. "Neural Network Augmented Antiskid System", invited presentation, ABSC/MDC-Long Beach/WU meeting, Aircraft Braking Systems Corp., Akron, OH (Sept. 13, 1996)
37. "Highway Traffic Management via Semantic Control II", SEI Corp., St. Louis, MO (Aug. 2, 1996)
36. "System Identification via Dynamical Neural Networks", invited presentation, Mathematical Theory of Networks and Systems Conference, St. Louis, MO (Jun. 24-28, 1996)
35. "Traffic Flow Prediction by Radial Basis Function Networks", invited presentation at George Washington University, Ashburn, VA (Apr. 10, 1996)



34. "Reflections on Graduate Education, Research and Development: Lessons learned and the "possible" road ahead", Mentor of the Year award lecture, Assoc. of Grad. Eng'g Students, Washington Univ. (Feb. 9, 1996)
33. "Computational Methods for Learning Control and Optimization", invited presentation, Pi Mu Epsilon Mathematics Honorary seminar, Dept. of Mathematics, Washington University, St. Louis (Feb. 7, 1996)
32. "On-Line System Identification for an F-15 Aircraft via Dynamical Neural Networks", invited presentation, Intel. Flight Control Systems Meeting, NASA-Ames, CA (Nov. 13, 1995)
31. "Pickup and Delivery with Time-Window Constraints", (with E.F. Yang and E.Y. Rodin), IFORS Fourth Specialized Conference, OR and Eng'g Design, St. Louis, MO (Oct. 26, 1995)
30. "Intelligent Transportation System: Tutorial", (with J. Wootton and A. Garcia-Ortiz), IFORS Fourth Specialized Conference, OR and Eng'g Design, St. Louis, MO (Oct. 25, 1995)
29. "Video Surveillance and Image Compression Project", (with K. Ruland) presentation and final report, Comtrak division of ESCO, St. Louis, MO (Oct. 1995)
28. "Modeling of Airfield Operations via Semantic Control", USAF Air Mobility Command, Scott AFB, IL (Aug. 15, 1995)
27. "System Modeling and Identification: Formulation of Maximum On Ground (MOG) Capabilities", USAF Air Mobility Command, Scott AFB, IL (Aug. 15, 1995)
26. "Traffic Management via Semantic Control", Executive Briefing, E&S Corp., (Jun. 16, 1995)
25. "NETO: Network Optimization with Time Window Constrained Routing and Scheduling", invited presentation at the Third Air Mobility Modeling Workshop, Air Force College of Science & Engineering, Wright-Patterson AFB (May 25, 1995)
24. "System Identification via Dynamical Neural Networks", Intelligent Flight Control: Advanced Concept Program Meeting, NASA/MDA/TSU/WU, St. Louis, MO (May 23, 1995)
23. "Computational Methods for Learning Control and Optimization", invited seminar at the Department of Mathematics and Computer Science, University of Missouri, St. Louis, MO (Apr. 5, 1995)
22. "Modeling and Systems Identification for Medical Decision Support", Command Surgeon's Office, US Transportation Command (TRANSCOM), Scott AFB, IL (Mar. 23, 1995)
21. "Approximate Reasoning Applications to Transportation Modeling, Routing and Scheduling", Mobility Modeling and Simulation User's Group, Scott AFB, IL (Nov. 16, 1994)
20. "Systems Identification and Disturbance Attenuation via Dynamic Neural Networks", Invited presentation at the Neural Nets for Aero Control Symposium, NASA Ames Research Center, Moffett Field, CA (Aug. 25, 1994)
19. "Learning and Computational Methodologies for Decision Support", Advanced Development Center, Electronics and Space Corp., St. Louis, MO (May 18, 1994)
18. "Next Steps in Process Modeling and Controller Design for Crystal Growth", MEMC Electronic Materials Inc., St. Peters, MO (May 12, 1994)
17. "Computational Methods for Learning Control and Optimization", Department of Mathematics, Penn. State University, Wilkes-Barre, PA (May 9, 1994)
16. "AFOSR Research Review: Approximate Reasoning Applications to Transportation Modeling, Routing & Scheduling", presented to the Director of the Operations Research group, USAF Office of Scientific Research, (Apr. 29, 1994)
15. "Approximate Reasoning: Brief Overview of Methodologies and Applications", CME Conference, USAF AMC, Command Surgeon's Office, Scott AFB, IL (Mar. 25, 1994)
14. "Artificial Neural Networks: Paradigms and Applications", Invited Presentation, John M. Olin School of Business, Washington University, St. Louis, MO (Mar. 2, 1994)
13. "Neural Networks for Mobility Analysis Support System (MASS)", USAF Air Mobility Command, Scott AFB, IL (Nov. 18, 1993)
12. "Fuzzy Linear Programming", USAF AMC, Scott AFB, IL (Nov. 18, 1993)
11. "Process Modeling, PID Design and Tuning Algorithms", MEMC Electronic Materials Inc., St. Peters, MO (Oct. 29, 1993)
10. "Introduction to Process Modeling, Controller Design Methods and Algorithms", MEMC Electronic Materials Inc., St. Peters, MO (October 6, 1993)
9. "Intelligent Embedded Control & Decision-Aiding Systems: Summary of Projects and Overview of Research", Invited Presentation, United Technologies Research Center, East Hartford, CT (September 27, 1993)
8. "Layered Defense Project: Application of Semantic Control to a Class of Pursuer-Evader Problems III", Advanced Development Center, E&S Corp., St. Louis, MO (May 21, 1993)
7. "A Summary of Projects and an Overview of Research", Invited Presentation, United Van Lines HQ, St. Louis, MO (April 14, 1993)
6. "Research Ideas & Applications from the Center for Optimization and Semantic Control", USAF Air Mobility Command, Scott AFB, IL (March 19, 1993)

5. "A Summary of Projects: Intelligent and Process Control Algorithms", Invited Presentation, MEMC Electronic Materials Inc., St. Peters, MO (December 11, 1992)
4. "Neural Network Approach, Optimal Scheduling & Multiple Knapsack Algorithms", USAF Air Mobility Command, Scott AFB, IL (November 20, 1992)
3. "System Identification with Dynamic Neural Networks", ANNIE '92 Conference, St. Louis, MO (November 17, 1992)
2. "Control and Disturbance Rejection with a Dynamic Neurocontroller", ANNIE '92 Conference, St. Louis, MO (November 16, 1992)
1. "Layered Defense Project: FY 1992 Progress Report", Advanced Development Center, Electronics and Space Corp., St. Louis, MO (October 1992)

### Undergraduate Advisees

Matt Dushek	B.S.	May 2004
Brent King	B.S.	May 1998
Christian Hoge	B.S.	May 1997
Bryan Russina	B.S.	Aug. 1997
Richard Woodworth	B.S.	May 1997
Debra Goldstein	B.S.	May 1995
Scott L. Carpenter	B.S.	Dec. 1993
Alvaro R. Jimenez	B.S.	May 1993

### Senior Project Advisees

Matt Dushek	B.S.	May 2004
Senior Honors Project:	"Analysis, Simulation, and Detection of Large-Scale Network Vulnerabilities: National Infrastructure Interdependencies".	
Babak Razavi	B.S.	Dec. 1998
Senior Project:	"Intelligent Trans. Syst.: Simulation and Automated Incident Detection"	
Mabel Sin-Yi Chau	B.S.	May 1998
Senior Project:	"Road Traffic Sensor Mix and Placement"	
Felix Landaeta	B.S.	May 1998
Senior Project:	"NN Identification of Processes for the MD-90 Anti-skid System"	
Stefanie Hill	B.S.	Dec. 1997
Senior Project:	"Intelligent Traffic Systems: Incident Detection and Localization"	
Bryan Russina	B.S.	Aug. 1997
Senior Project:	"Simulation and Control of Czochralski Silicon Crystal-Growth Process"	
Hajnal Szilagyi	B.S.	Aug. 1997
Senior Project:	"St. Louis Highway Traffic Modeling and Analysis"	
Richard Woodworth	B.S.	May 1997
Senior Project:	"Optimal Selection of DHL Offices for Installation of Imaging Systems"	
Amy Lewin	B.S.	May 1997 (Senior Project Co-advisor)
Senior Project:	"Conflict Resolution Between Selfish Agents in a Network: Modeling/Optimization"	
Chris Hoge	B.S.	May 1997 (Senior Project Co-advisor)
Senior Project:	"Conflict Resolution Between Selfish Agents in a Network: Simulation /GUI"	
Cammie Humke	B.S.	Dec. 1996
Senior Project:	"Asset Allocation on the Web"	
Jong Hur	B.S.	Dec. 1996
Senior Project:	"A Matlab-based Simulation and Control of Semiconductor Crystal Growth"	
Doo H. Pak	B.S.	May 1996
Senior Project:	"NN Modeling of Inverse Kinematics for Real-Time Control of a Rhino Robot Arm"	
Leonard Gutnikov	B.S.	Dec. 1995
Senior Project:	"Neurocontroller Design for Vibration Control"	
Elliot Vermes	B.S.	May 1995
Senior Project:	"A Fuzzy Model Approach to the Optimization of Airlift Movements"	
Michelle Osburn	B.S.	Dec. 1994
Senior Project:	"Simulation of Shortest-Path Algorithms for Vehicle Routing in IVHS"	

Jamali Samsuddin	B.S.	May 1994
Senior Project:	"Multiple Knapsack Loading Algorithm for Mobility Analysis Support System"	
Amy Piggot	B.S.	May 1993
Senior Project:	"Optimal Route Planning for Mobility Analysis Support System (MASS)"	
Ronald B. Segal	B.S.	May 1992
Senior Project:	"Optimizing Operations of the Motor Vehicle Administration"	
Kevin O'Brien	B.S.	May 1991
Senior Project:	"Situation Assessment in Medium-Range Air Combat: Interface/Simulations"	
Kristi Yamagata	B.S.	May 1991
Senior Project:	"Situation Assessment in Medium-Range Air Combat: Rules/Implementation"	
Elizabeth A. Lamon	B.S.	May 1991
Senior Project:	"Computational Geometry"	

## Graduate Advisees

Jesse Gantz, M.S. 2012 (M.S. research/thesis advisor)	
Thesis: "Optimal Mix and Placement of Energy Storage Resources in Resilient Power Distribution Networks" completed in June 2012	
Anthony Giacomoni Ph.D. 2011 (doctoral research advisor)	
Dissertaion: "Secure and Reconfigurable Power Grid" completed in November 2011	
Laurie Miller	M.S. (Dec. 2005), Ph.D. 2010 (Master's and doctoral research advisor)
Dissertation: "Fast Power System Risk Analysis"	
Sarah Mullen	M.S. (Dec. 2005), Ph.D. 2009 (Master's and doctoral research co-advisor)
Dissertation: "Plug-In Hybrid Electric Vehicles as a Source of Distributed Frequency Regulation"	
Michael M. Meusey	D.Sc. May 1996 (Doctoral Research Co-supervisor)
Dissertation: "A Semantic Control Approach to Evasive Maneuver Selection"	
Volker Gerhart	M.S. Dec. 1995 (Master's Project Advisor)
Master's thesis: "On-line Systems Identification and Control of a Damaged Aircraft"	
Kevin Ruland	D.Sc. Aug. 1995 (Doctoral Research Co-supervisor)
Dissertation: "Polyhedral Solution To The Pickup and Delivery Problem"	
Edward Fan Yang	D.Sc. May 1995 (Doctoral Research Co-supervisor)
Dissertation: "Network Optimization with Time Window Constrained Routing & Scheduling"	
Yuanlan Wu	D.Sc. Dec. 1992 (Doctoral Research Co-supervisor)
Dissertation: "Artificial Intelligence Methodologies in Aerospace and Control Systems"	

TLI's flagship MOT program attracts/graduates exceptional students. Over the past 11 years 280 of 281 students have graduated on time (#152 is nearly done -on leave for active duty). Among the 812 MOT alumni, over 33% have become executives and an additional 52-54% assume management or senior management roles within 5-7 years after graduation:

- Served as advisor for over 420 graduate students in the MOT program and chaired all capstone committees
- Served as advisor for all MS-MOT capstone projects (Aug. 2006-June 2013), and chaired a total of 328 since joining the University in 2003
- Served as advisor to 143 MSST students, served as DGS for MSST (May 2008-September 2012), and chaired 157 MSST Capstone projects.

In addition to the above advisees, I have also served in the following theses/dissertation committees:

- on 6 PhD dissertation 2 M.S. thesis committees in ECE, 1 PhD at the CEHD, 1 PhD in the CSOM, and one Master's thesis committee in the Humphrey School at the University of Minnesota.
- On 7 additional doctoral dissertation committees in the SSM Department at Washington University:
- on over twenty doctoral qualifying examination committees in the SSM Department
- on four doctoral dissertation and three masters' thesis committees in the Mechanical Engineering Dept.
- on two doctoral dissertation committees in the Department of Electrical Engineering
- on one doctoral dissertation committee in the Department of Computer Science
- on one doctoral dissertation committee in the Department of Civil Engineering
- on one doctoral dissertation committee in the Department of Earth and Planetary Sciences
- on one doctoral dissertation committee in the Department of Chemistry

*S. Massoud Amin, 10/2018 DRAFT*

Served on seven doctoral dissertation committees and chaired over 500 Capstone projects at the University of Minnesota (March 2003-present). For additional information, please see <http://umn.edu/~amin>

References available upon request