

Maxime Skryma

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Morgan Stanley (France)

32 Rue de Monceau

75008 Paris

Dear Sir/Madam,

I am a first-year Master's student in the Grande École program at HEC Paris set to graduate in 2027, with a Bachelor's degree in Mathematics from the University of Versailles Paris-Saclay. I am applying for the Off-Cycle 2025 Investment Banking Internship at Morgan Stanley in Paris. My motivation was intensified by attending the Morgan Stanley presentation at HEC Paris and through insightful discussions with Ms. Leonilde Lopes Tavares from the London office.

Morgan Stanley has established itself as the leader among American banks in France, thanks to its trusted relationships with clients. Its commitment to principled practices and ability to stand out through eminent ideas have empowered it to execute landmark transactions, such as Novo Holdings' \$16.5 billion acquisition of Catalent.

My interest in corporate finance was sparked by my summer internship as an equity analyst, where I discovered how fascinating it is to understand a company's business model and the synergies that can arise from strategic operations. Joining the M&A team at Morgan Stanley would allow me to work on unique, structurally transformative transactions daily, rendering the role truly stimulating. The demanding nature of this environment aligns well with the discipline I have developed through my international karate competitions.

I believe I can bring a pragmatic approach, as competing at a high level in sports has taught me to respond quickly to new information in a calm yet decisive manner. This adaptability pairs well with my strong communication skills and proficiency in synthesizing information, which I developed while working as an oral examiner in mathematics. As the Head of Partnerships for the HEC Bourse association, I recognize that effective teamwork was essential in overcoming organizational challenges during one of our events.

Finally, I am particularly attentive to the feedback and advice I receive, and I always strive to address areas for improvement promptly to be as effective as possible for my team. I am truly looking forward to the possibility of contributing to Morgan Stanley and would be grateful for the opportunity to discuss my application further.

Yours faithfully,

Maxime Skryma