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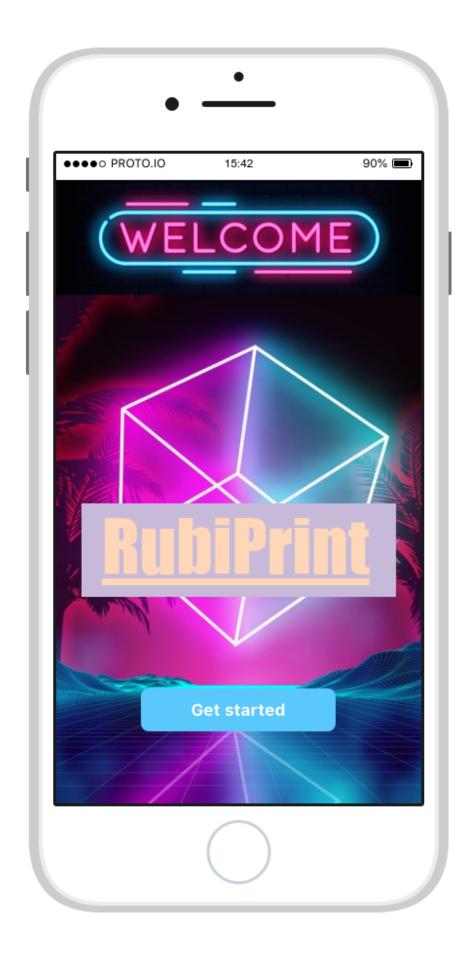
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Mateusz Kołacz

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EXAMPLE 1
Kentucky Transportation Cabinet
June 14-17, 2004

Attending
Kentucky Transportation Cabinet (KTC)

Texas Transportation Institute
Documentation Provided
- Link to the department's external website http://www.kytc.state.ky.us/

Interview Summary
Strengths of DOT
- The Kentucky Transportation Cabinet considers similar projects and terrain when developing their conceptual estimates.
- KTC has project identification forms that are used to document information about the project including changes.
- The Cabinet has started a Project Manager's Academy to train the preconstruction engineers and project managers in cost estimating.
- For preliminary design estimates, KTC established trigger values for projects that exceed their budget.

Weaknesses of DOT
- Accountability is an issue the Kentucky Transportation Cabinet has during the conceptual estimating.
- A major problem for Kentucky is the change of project scope and failing to make the proper adjustment in cost.
- Problems with the estimates arise because the estimates are not always routinely updated or updated with the right attention to inflation and other issues; as a result, the project usually ends up being underestimated.
- The Kentucky Transportation Cabinet does not have formal estimating procedures or reviews for most of their estimates. Their long-range planning estimates rely on the estimator's experience.
- The Cabinet applies a range of contingency (0-50%) for the different estimates depending on their confidence with the estimate and not on a formal analysis.

Overview of Project Development Phases
Kentucky has 12 districts and 9 MPOs. Most of the conceptual estimates are part of the unscheduled needs list, which is updated on a two-year cycle. The Kentucky Transportation Cabinet has a six-year program that is updated every two years, and the first two years are funded. Kentucky has four levels of estimating, levels A, B, C, and D. At the initial concept of the project, the estimate is a level D. When a project reaches about 46% design completion, an estimate for each of the alternatives being considered is prepared, which is a B or C level estimate depending on the amount of information. When 60-80% of the design is complete, another B or C level estimate is produced. When the plans are 90% complete and the final plans are reviewed, a level A estimate is created.

C-2

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EXAMPLE 1
Kentucky Transportation Cabinet
June 14-17, 2004

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Kentucky Transportation Cabinet (KTC)

Texas Transportation Institute
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C-2

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