#### Q1. How many companies are in the data set?

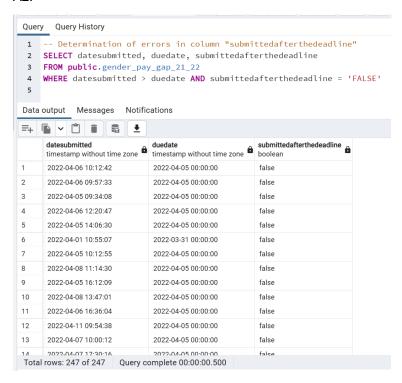
#### A1.



There are a total of 10174 unique companies in the data set.

#### Q2. How many of them submitted their data after the reporting deadline?

A2.



There are 247 rows with both a 'false' entry in the submitted afterthedeadline column and datesubmitted > duedate, indicating 247 rows were wrongly indicated as 'false' in submitted afterthedeadline column.

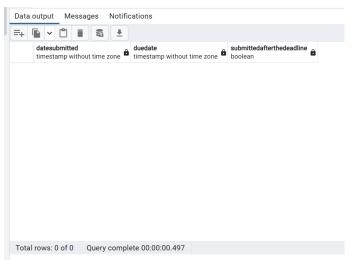
```
Query Query History

1 -- Determination of errors in column "submittedafterthedeadline"

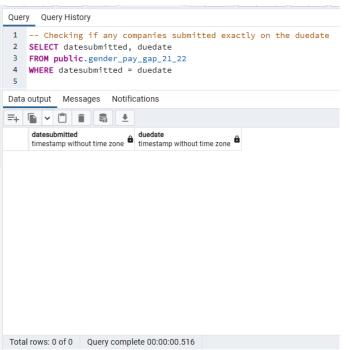
2 SELECT datesubmitted, duedate, submittedafterthedeadline

3 FROM public.gender_pay_gap_21_22

4 WHERE datesubmitted < duedate AND submittedafterthedeadline = 'TRUE'
```



There are 0 rows with both a 'true' entry in the submittedafterthedeadline column and datesubmitted < duedate, indicating no rows were wrongly indicated as 'true' in the submittedafterthedeadline column.



There are no entries with datesubmitted = duedate, indicating no companies submitted exactly on the duedate.



Using datesubmitted > duedate as an indicator, 608 unique companies were counted to have submitted data after the reporting deadline.

#### Q3. How many companies have not provided a URL?

A3.



Assuming the '0' values in the companylinktogpginfo column are due to companies not providing a URL, 3700 unique companies were counted.

### Q4. Which measures of pay gap contain too much missing data, and should not be used in our analysis?

A4.



Any entry in the dataset with a value of '0' or '0.0' were considered missing data. The SQL dataset from the SQL database was compared with the dataset from the original website and there was no correlation between the '0' values in the SQL dataset and the null values in the original dataset.

The top 2 highest amount of missing data came from the diffmeanbonuspercent and diffmedianbonuspercent columns with 2837 and 4019 missing values, respectively, which converts to 27.9% and 39.5%, respectively. These 2 measures of pay gap have more than 25% of their data missing and should not be used for analysis.

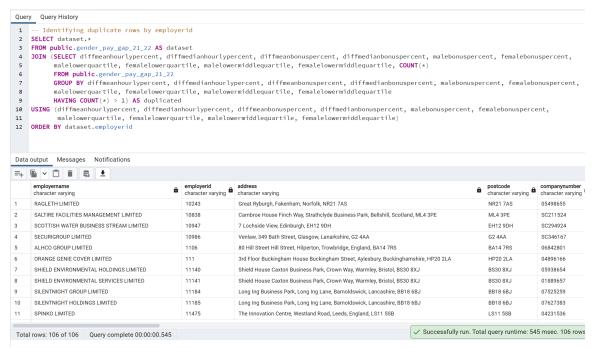
## Q5. Choose which column you will use to calculate the pay gap. Will you use DiffMeanHourlyPercent or DiffMedianHourlyPercent? Can you justify your choice?

A5. DiffMedianHourlyPercent. There are extreme outliers which exist on the data when it comes to the income of both men and women in the company. For example, the salary of the CEO or directors of the company will be several times higher than a junior level executive in the company. Therefore, the median will be a more accurate representation of central tendency of the data because it is not affected by extreme outliers.

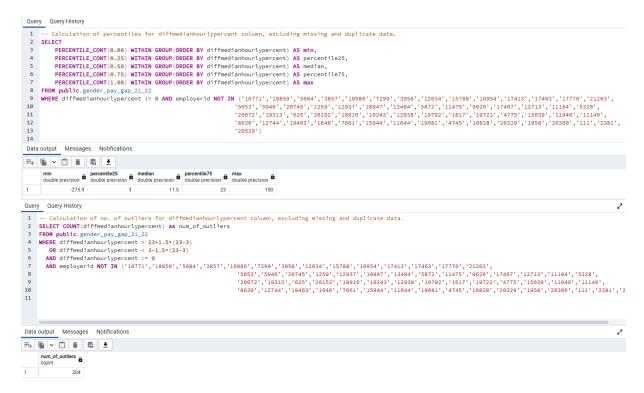
# Q6. Use an appropriate metric to find the average gender pay gap across all the companies in the data set. Did you use the mean or the median as your averaging metric? Can you justify your choice?

Que	ry Qu	uery History									
2 3 4 5 6 7	SELE FROM GROU	malelowerquan public.gender_p P BY diffmeanhou	lypercent, diff rtile, femalelo pay_gap_21_22 urlypercent, di	medianhourlyper werquartile, ma	lelowermiddle ercent, diffm	equartile, fem neanbonusperce	alelowermidd nt, diffmedi	lequartile, Co	OUNT(*)	nt, femalebonusper eent, femalebonusp	
8 ata	output	Messages Notificatio	ns								
+	<b>-</b>										
	ercent 🖨	diffmedianhourlypercent numeric	diffmeanbonuspercent numeric	diffmedianbonuspercent numeric	malebonuspercent numeric	femalebonuspercent numeric	malelowerquartile numeric	femalelowerquartile numeric	malelowermiddlequartile numeric	femalelowermiddlequartile numeric	count
	0	0	0	0	0	0	0	0	0	0	
	16.1	14.7	54.5	14.2	26.8	35.2	73.0	27.0	82.0	18.0	
	5.1	6.2	-0.9	6.6	81.0	81.0	49.0	51.0	51.0	49.0	
	24.6	-1.9	51.0	60.8	10.1	7.0	31.4	68.6	37.1	62.9	
	22.5	10.2	54.6	13.8	100	100	26.9	73.1	19.2	80.8	
	27	18	51	17	27	23	80	20	80	20	
	12.6	16.1	32.8	0.0	91.9	92.1	83.8	16.2	79.7	20.3	
	28.6	35.0	55.9	63.3	7.5	23.3	50.9	49.1	90.4	9.6	
	24.0	23.0	-51.0	-210.0	18.0	3.0	64.0	36.0	78.0	22.0	
	-6.7	-9.8	34.7	0	18.8	36.6	93	7	95	5	
	-4.1	-5.2	0	0	0	0	93.8	6.2	89.5	10.5	
	27.0	21.8	69.5	60.0	100.0	100.0	78.6	21.4	88.6	11.4	

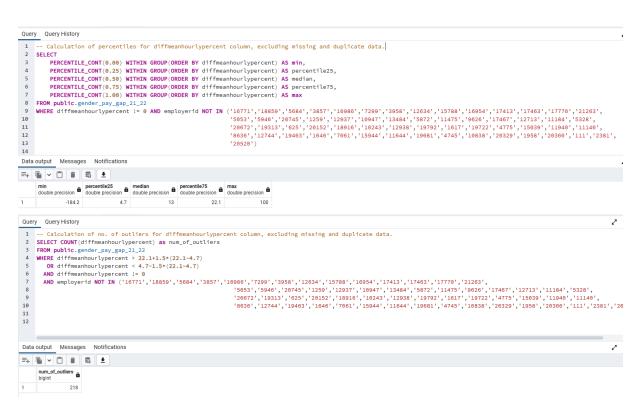
49 groups of repeats were found in the dataset. 1 group was found to have 9 rows containing '0' values across 10 columns used for computing pay gap measures. 47 groups were found to have duplicates, and 1 group was found to have triplicates.



The rows with '0' values, duplicates and triplicates were identified using their employerid column.



The calculation of percentiles for the diffmedianhourlypercent column, excluding missing and duplicate data. The number of outliers found in the diffmedianhourlypercent column was 204.



The calculation of percentiles for the diffmeanhourlypercent column, excluding missing and duplicate data. The number of outliers found in the diffmeanhourlypercent column was 218.



The diffmedianhourlypercent column was used as the averaging metric because it has less outliers and because median is a more accurate representation of central tendency of the data when extreme outliers exist.

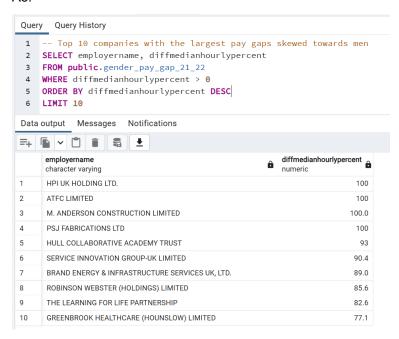
The average gender pay gap across all the companies, excluding outliers, missing, and duplicate data, was calculated to be 14.77%.

### Q7. What are some caveats we need to be aware of when reporting the figure we've just calculated?

A7. The average gender pay gap across all companies completely disregards the differences in average gender pay gaps between companies of different sizes, of different industries, and across different locations.

#### Q8. What are the 10 companies with the largest pay gaps skewed towards men?

A8.

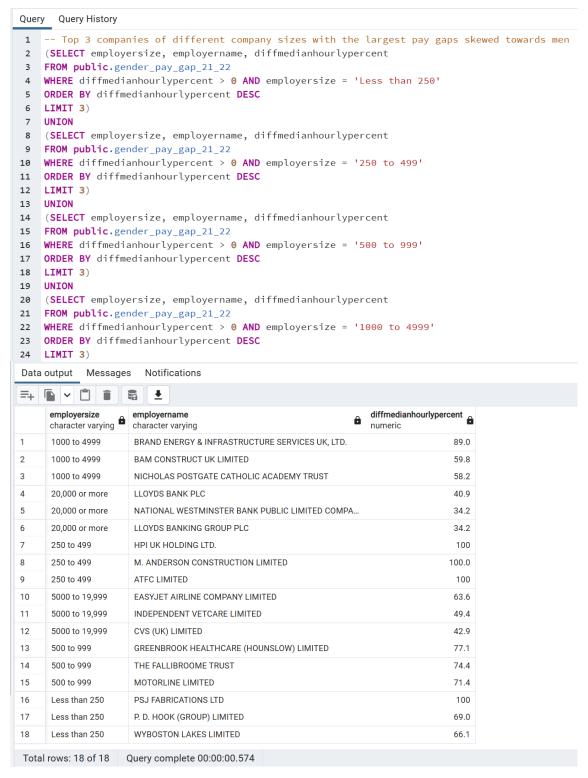


#### Q9. What do you notice about the results? Are these well-known companies?

A9. The top 10 companies with largest pay gaps skewed towards men are mostly small and unknown companies. 6 out of 10 of them are small companies with less than 500 employees, 1 company has between 500 to 999 employees, and only 1 of them has between 1000 to 4999 employees. Another 2 companies did not report their number of employees.

### Q10. Apply some additional filtering to pick out the most significant companies with large pay gaps.

A10.



The companies were filtered based on employer size and the top 3 companies with the largest pay gaps skewed positively towards men were selected.

```
Ouerv Ouerv History
 1 -- Top 3 companies of different company sizes with the largest pay gaps skewed towards women
    (SELECT employersize, employername, diffmedianhourlypercent
    FROM public.gender_pay_gap_21_22
 3
 4
    WHERE diffmedianhourlypercent < 0 AND employersize = 'Less than 250'
    ORDER BY diffmedianhourlypercent
 6
    LIMIT 3)
    UNION
 8
    (SELECT employersize, employername, diffmedianhourlypercent
    FROM public.gender_pay_gap_21_22
9
    WHERE diffmedianhourlypercent < 0 AND employersize = '250 to 499'
10
11 ORDER BY diffmedianhourlypercent
12 LIMIT 3)
13 UNION
    (SELECT employersize, employername, diffmedianhourlypercent
14
    FROM public.gender_pay_gap_21_22
15
16 WHERE diffmedianhourlypercent < 0 AND employersize = '500 to 999'
17
    ORDER BY diffmedianhourlypercent
18 LIMIT 3)
19
    UNION
20
    (SELECT employersize, employername, diffmedianhourlypercent
21
    FROM public.gender pay gap 21 22
    WHERE diffmedianhourlypercent < 0 AND employersize = '1000 to 4999'
23 ORDER BY diffmedianhourlypercent
24 LIMIT 3)
 Data output Messages Notifications
 =+ □ ∨ □ = = ±
                                                          diffmedianhourlypercent
      emploversize
                       emplovername
       character varying
                       character varying
                                                          numeric
 1
       1000 to 4999
                       FORTEL SERVICES LIMITED
                                                                         -128.8
 2
       1000 to 4999
                       PAYSTREAM MY MAX 2 LIMITED
                                                                          -83.0
       1000 to 4999
                       RULLION ENGINEERING LIMITED
 3
                                                                          -64 1
 4
       20.000 or more
                       NHS PROFESSIONALS LIMITED
                                                                          -14.4
 5
       20.000 or more
                       OPENREACH LIMITED
                                                                          -14.2
 6
       250 to 499
                       RLC (UK) LIMITED
                                                                         -121.5
 7
       250 to 499
                       RAGDALE HALL (1990) LIMITED
                                                                          -97.6
 8
                       WEST HAM UNITED FOOTBALL CLUB LIMIT...
       250 to 499
 9
       5000 to 19,999
                       G4S SECURE SOLUTIONS (UK) LIMITED
                                                                         -275.9
 10
       5000 to 19,999
                       FDM GROUP LIMITED
                                                                           -9.6
 11
       5000 to 19,999
                       PULSE HEALTHCARE LIMITED
                                                                           -9.1
 12
       500 to 999
                       NCR UK GROUP LIMITED
                                                                           -104
 13
       500 to 999
                       PICTUREHOUSE CINEMAS LIMITED
                                                                          -59.3
 14
       500 to 999
                       The National Farmers' Union
                                                                          -51.8
 15
       Less than 250
                       INS-SURE SERVICES LIMITED
                                                                           -61
 16
       Less than 250
                       SPORTING INDEX LIMITED
                                                                          -59.4
                       NICHOLAS ASSOCIATES GROUP LIMITED
 17
       Less than 250
                                                                          -46.2
 Total rows: 17 of 17 Query complete 00:00:00.520
```

The companies were filtered based on employer size and the top 3 companies with the largest pay gaps skewed positively towards women were selected. For companies with 20,000 or more employees, only 2 companies had pay gaps which were skewed towards women.

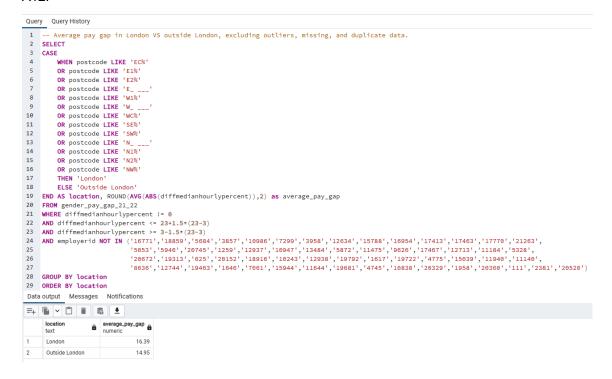
# Q11. How would you report on the results? Can we say that these companies are engaging in unlawful pay discrimination?

A11. In the UK, the Equality Act 2010 creates a legal obligation for equal pay for men and women, performing equal work. We need to compare pay gap between men and women performing equal work. In order to establish equal work, we need to differentiate between workers with different years of experience, job function, and titles. Unfortunately, the data does not provide that level of granularity.

Therefore, we are not able to claim that these companies are engaging in unlawful pay discrimination despite the large gender pay gaps.

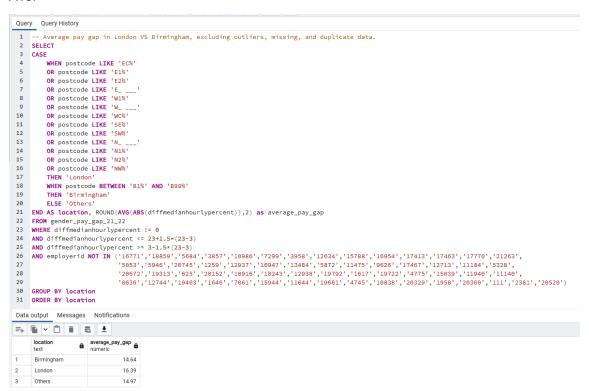
#### Q12. What's the average pay gap in London versus outside London?

#### A12.



#### Q13. What's the average pay gap in London versus Birmingham?

#### A13.



#### Q14. What is the average pay gap within schools?

A14.



#### Q15. What is the average pay gap within banks?

A15.



# Q16. Is there a relationship between the number of employees at a company and the average pay gap?

A16.



There is a general trend of average pay gap decreasing as the number of employees at a company increases. The only exception are companies with more than 20,000 employees.

### Q17. What's the average pay gap in London, Birmingham, Manchester, Liverpool, and Leeds, considering only companies that are skewed towards women?

#### A17.

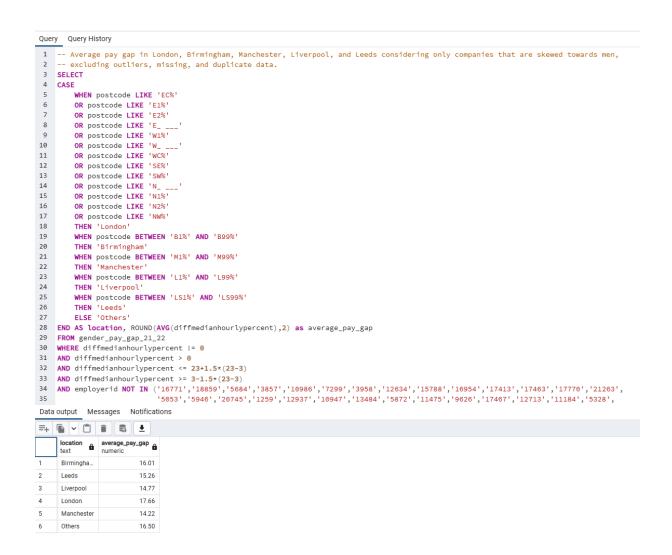
```
Query Query History
1 -- Average pay gap in London, Birmingham, Manchester, Liverpool, and Leeds considering only companies that are skewed towards women,
        excluding outliers, missing, and duplicate data.
    CASE
         WHEN postcode LIKE 'EC%'
         OR postcode LIKE 'E1%'
         OR postcode LIKE 'E2%'
        OR postcode LIKE 'E_
 8
        OR postcode LIKE 'W1%'
        OR postcode LIKE 'W_ ___
OR postcode LIKE 'WC%'
10
11
12
         OR postcode LIKE 'SE%'
13
         OR postcode LIKE 'SW%'
         OR postcode LIKE 'N_ ___
OR postcode LIKE 'N1%'
14
15
16
         OR postcode LIKE 'N2%'
17
         OR postcode LIKE 'NW%'
18
         THEN 'London'
19
         WHEN postcode BETWEEN 'B1%' AND 'B99%'
20
         THEN 'Birmingham'
21
          WHEN postcode BETWEEN 'M1%' AND 'M99%'
22
         THEN 'Manchester'
23
         WHEN postcode BETWEEN 'L1%' AND 'L99%'
         THEN 'Liverpool
25
         WHEN postcode BETWEEN 'LS1%' AND 'LS99%'
26
         THEN 'Leeds'
         ELSE 'Others'
28 END AS location, ABS(ROUND(AVG(diffmedianhourlypercent),2)) as average_pay_gap
29 FROM gender_pay_gap_21_22
30 WHERE diffmedianhourlypercent != 0
31 AND diffmedianhourlypercent < 0
32 AND diffmedianhourlypercent <= 23+1.5*(23-3)
AND diffmedianhourlypercent >= 3-1.5*(23-3)

AND employerid NOT IN ('16771','18859','5684','3857','10986','7299','3958','12634','15788','16954','17413','17463','17770','21263',

'5053','5946','20745','1259','12937','10947','13484','5872','11475','9626','17467','12713','11184','5328',
Data output Messages Notifications
=+ 6 ~ 6 6 5
      location text average_pay_gap numeric
                            6.45
      Birmingha...
                            4.61
                            6.34
3
      Liverpool
4
                            6.59
     Others
                            6.77
```

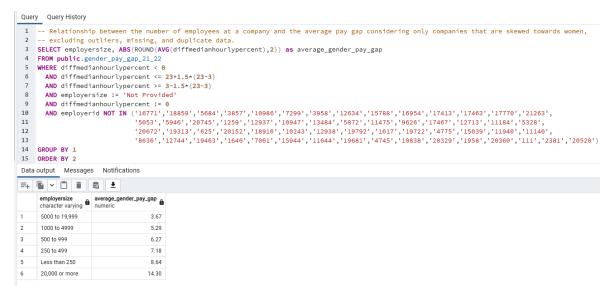
# Q18. What's the average pay gap in London, Birmingham, Manchester, Liverpool, and Leeds, considering only companies that are skewed towards men?

A18.



## Q19. Is there a relationship between the number of employees at a company and the average pay gap, considering only companies that are skewed positively towards women?

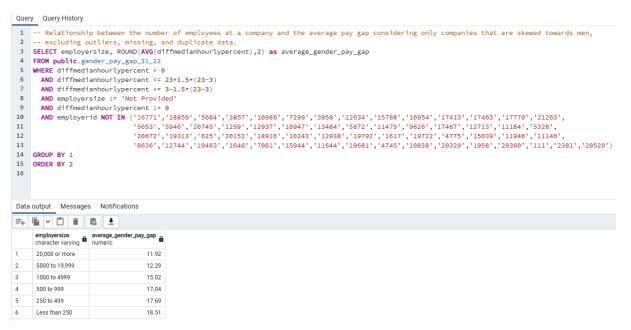
A19.



There is a general trend of average pay gap skewed positively towards women decreasing as the number of employees at a company increases. The only exception are companies with more than 20,000 employees, the pay gap jumps up to 14.30% from 3.67%.

## Q20. Is there a relationship between the number of employees at a company and the average pay gap, considering only companies that are skewed positively towards men?

A20.



There is a general trend of average pay gap skewed positively towards men decreasing as the number of employees at a company increases.