



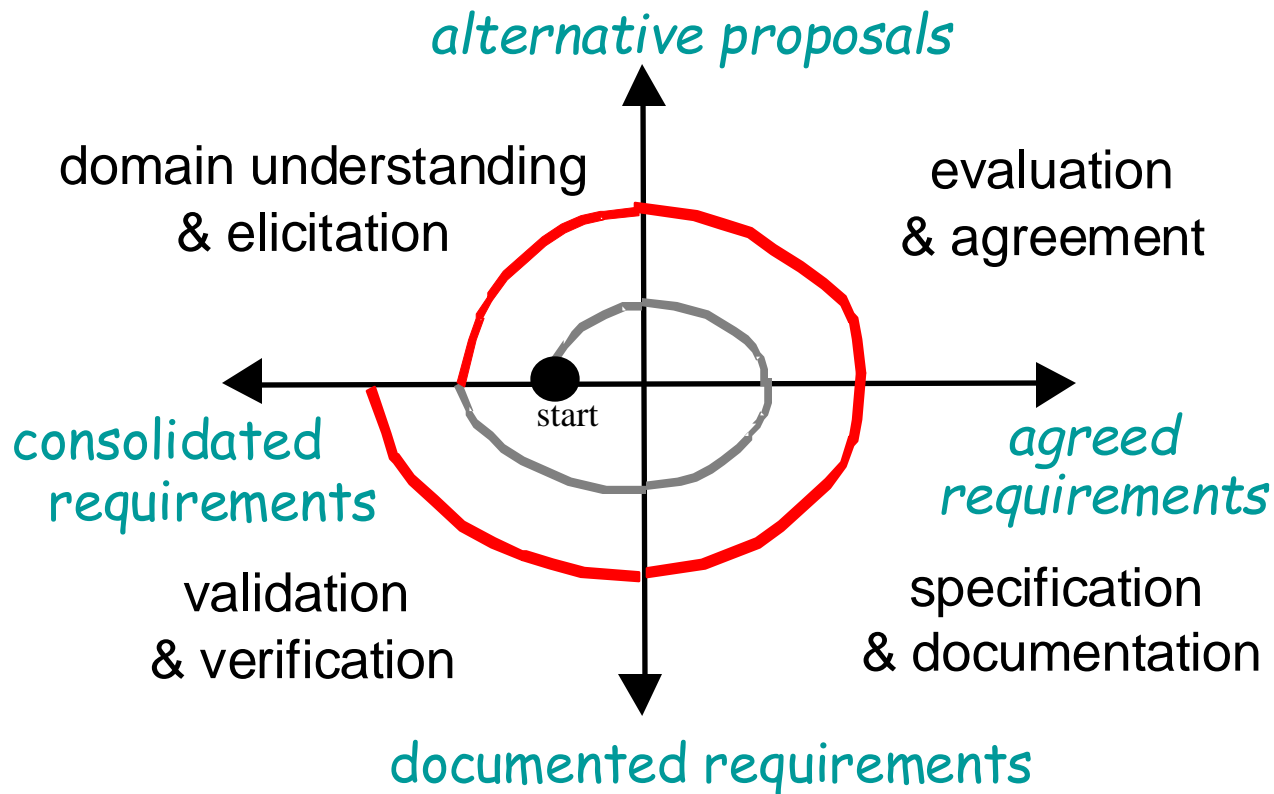
Requirements Evolution

Mariano Ceccato

mariano.ceccato@univr.it



RE products and process





Requirements changes must be managed



- The problem world keeps changing
 - organizational changes, new regulations, new opportunities, alternative technologies, evolving priorities & constraints
 - better understanding of system features, strengths, limitations, defects
- Causes changes in objectives, concepts, reqs, assumptions
 - during RE, during software development, after deployment
- Triggers new RE cycle (elicit, evaluate, document, consolidate)
 - facilitated by change anticipation, traceability management
- Information management problem
 - consistency maintenance, change propagation, versioning
- **Requirements (change) management** = process of anticipating, evaluating, agreeing on, propagating changes in RD items



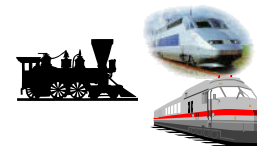


Outline

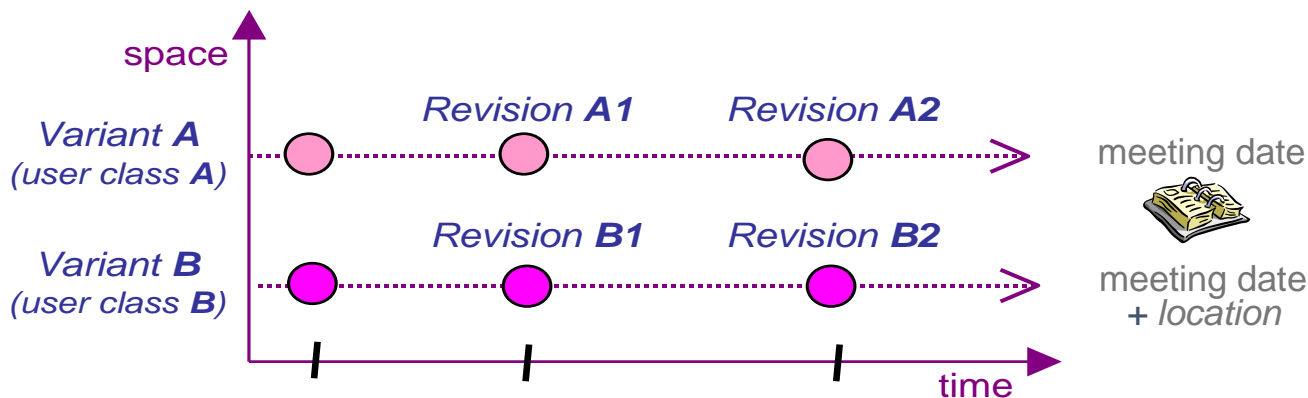
- **The time-space dimension: revisions and variants**
- **Change anticipation**
- Traceability management for evolution support
 - Traceability links
 - The TM process, benefits & cost
 - Traceability management techniques
 - Determining an adequate cost-benefit tradeoff
- Change control
 - Change initiation
 - Change evaluation & prioritization
 - Change consolidation
- Runtime spec monitoring for dynamic change management



Features, revisions, variants



- Feature = change unit
 - **functional/non-functional**: sets of functional/non-functional reqs
 - **environmental**: assumptions, constraints, work procedures, etc
- Feature changes yield new system version
 - **revision**: to correct, improve single-product version
 - **variant**: to adapt, restrict, extend multi-product version
 - => commonalities + variations at variation points





A wide variety of changes

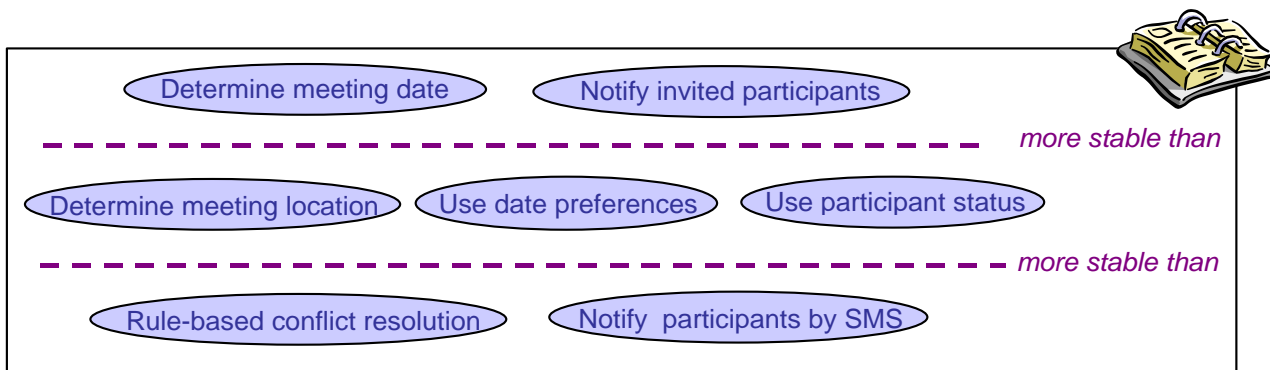
Cause	Change type	Version type	Change time
<i>errors & flaws</i>	corrective	revision	RE, design, implem, post-deployment
<i>better understanding</i>	corrective extension	revision	RE, post-deployment
<i>new functionality</i>	extension	revision, variant	post-deployment
<i>improved feature</i>	ameliorative	revision	post-deployment
<i>new users/usage</i>	adaptative	variant	RE, design, post-deployment
<i>other ways of doing</i>	adaptative	variant	RE, post-deployment
<i>new regulation</i>	adaptative	revision	post-deployment
<i>alternative regulation</i>	adaptative	variant	post-deployment
<i>organizational change</i>	adaptative	revision	post-deployment
<i>new technology</i>	adaptative	revision	post-deployment
<i>new priority/constraint</i>	adaptative	revision	RE, design, implem



We must prepare for change



- Identify likely changes, assess likelihood, document them
 - to consider more stable alternatives at RE time, to anticipate adequate response when change will occur
 - to design architecture remaining stable in spite of changes
- By associating levels of stability (or commonality) with groups of statements defining features
 - small number of levels, each containing items of similar stability
 - qualitative & relative (for comparability)





Analyzing likely changes: heuristic rules



- Group within features cohesive sets of statements sharing same stability level and addressing same system objective
- For highest stability level: group features to be found in any contraction, extension, or variant of the system
- Intentional & conceptual aspects are often more stable than operational & factual ones
- Functional aspects meeting key objectives are more stable than non-functional ones
- Choices among alternative options are less stable
 - may be based on incomplete knowledge, volatile assumptions
 - e.g. choice among alternative ...
 - decompositions of same objective into sub-objectives
 - conflict resolutions
 - countermeasures to risks
 - responsibility assignments





Outline

- The time-space dimension: revisions and variants
- Change anticipation
- **Traceability management for evolution support**
 - Traceability links
 - The TM process, benefits & cost
 - Traceability management techniques
 - Determining an adequate cost-benefit tradeoff
- Change control
 - Change initiation
 - Change evaluation & prioritization
 - Change consolidation
- Runtime spec monitoring for dynamic change management



Evolution support requires traceability management

- An item is **traceable** if we can fully figure out ...
 - WHERE it comes from, WHY it is there
 - WHAT it will be used for, HOW it will be used
- Traceability management (TM), roughly ...
 - identify, document, retrieve the rationale & impact of RD items
- Objectives of RE-specific traceability
 - assess impact of proposed changes
 - easily propagate changes to maintain consistency ...
 - among RD items (objectives, functional reqs, NFRs, assumptions, domain properties, concept definitions, etc)
 - between RD items & *downward* software items (design specs, architectural decisions, test data, user manuals, code, etc)

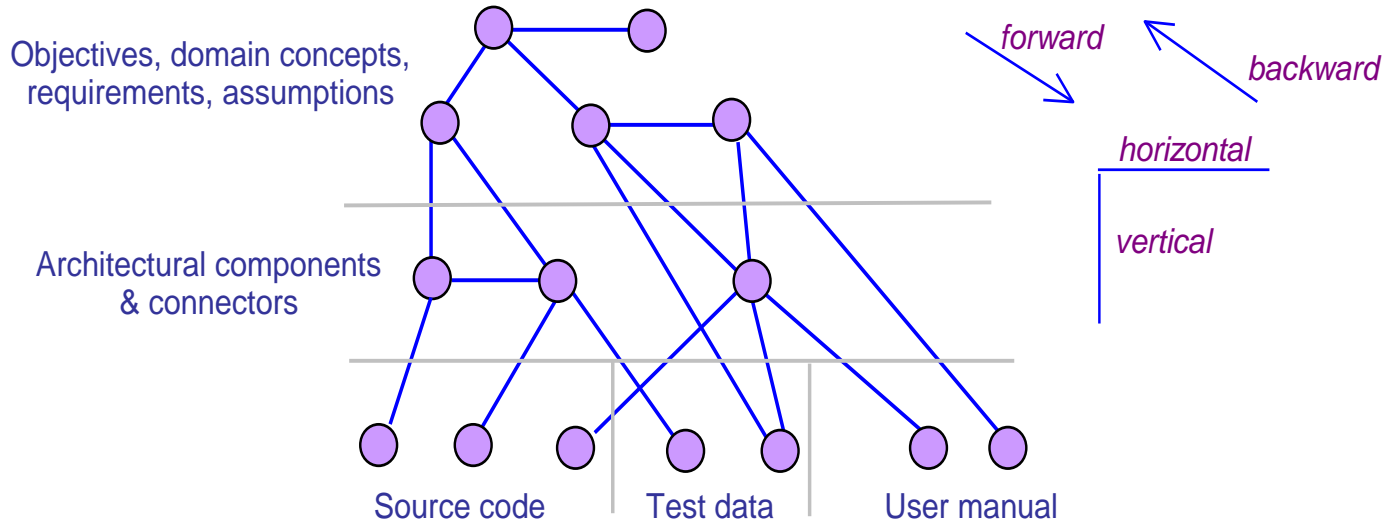




TM relies on traceability links among items



- To be identified, recorded, retrieved
- Bidirectional: for accessibility from ...
 - source to target (**forward** traceability)
 - target to source (**backward** traceability)
- Within same phase (**horizontal**) or among phases (**vertical**)





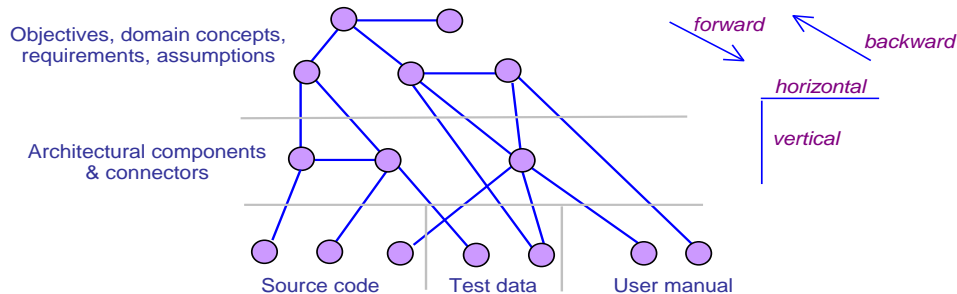
Traceability chains support multiple analyses



- Backward traceability
 - Why is this here? (and recursively)
 - Where does it come from? (and recursively)
- Forward traceability
 - Where is this taken into account? (and recursively)
 - What are the implications of this? (and recursively)

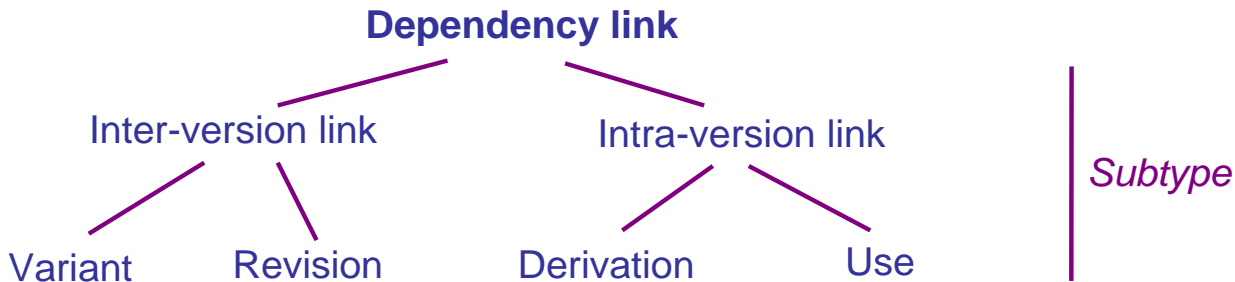


Localize & assess impact of changes along horizontal/vertical links

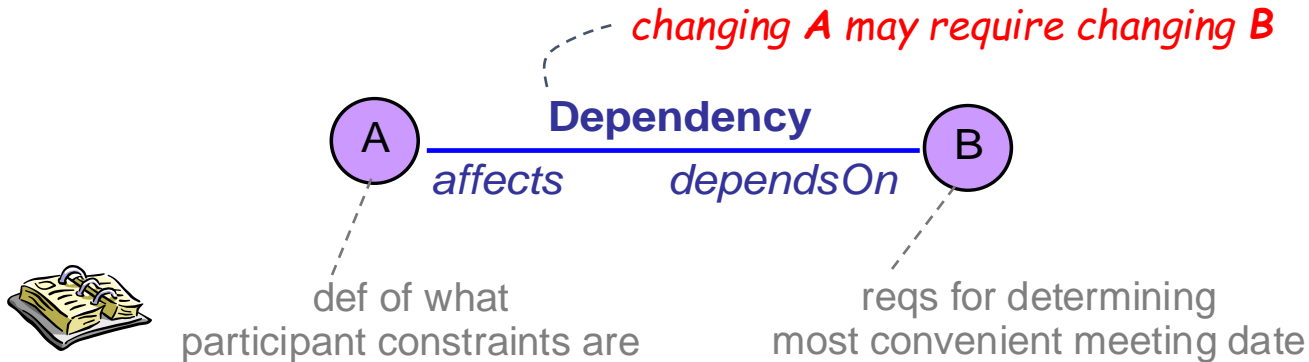




A taxonomy of traceability link types

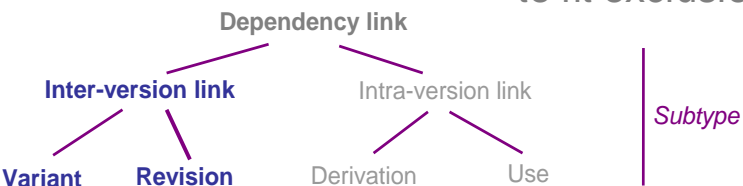
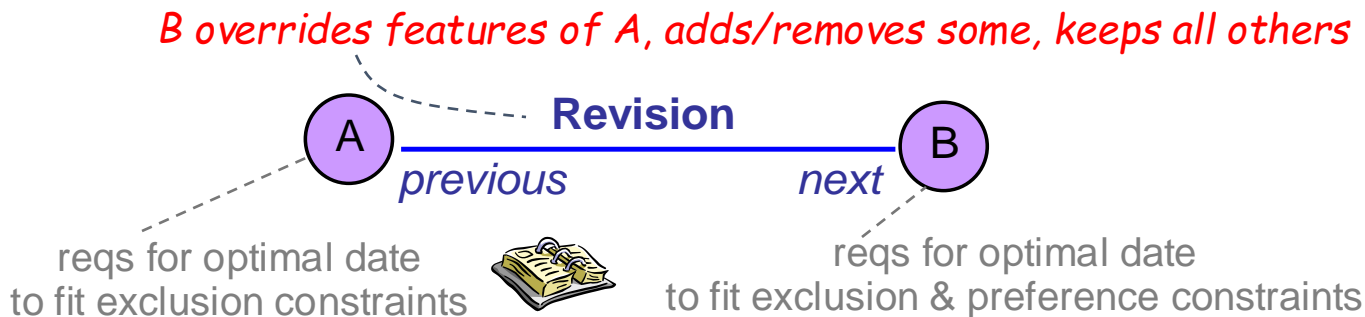
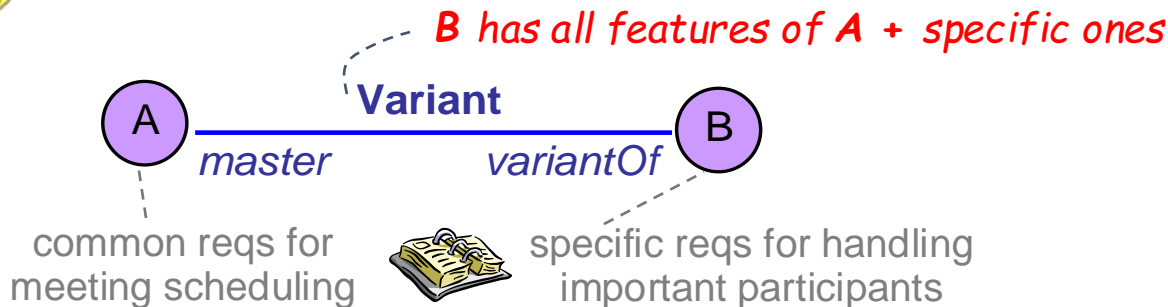


More specific link type => more accurate capture & analysis





Inter-version traceability: variant, revision links



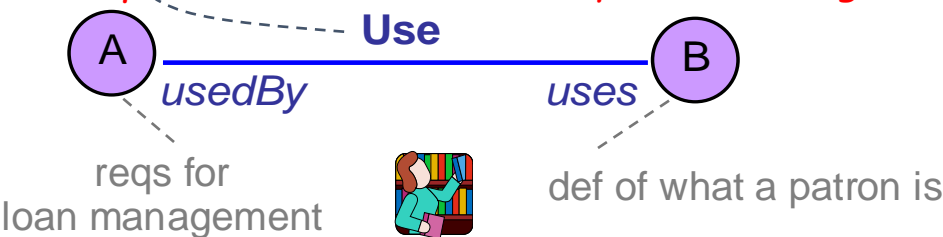
+ link annotation with configuration management info:
date, author, status, rationale



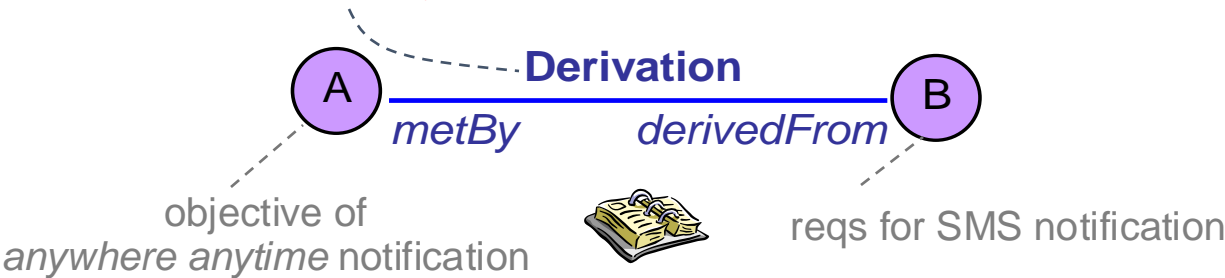
Intra-version traceability: use, derivation links



changing A makes B incomplete, inconsistent, inadequate or ambiguous



B is built from A under constraint that A must be met



Dependency link

Inter-version link

Intra-version link

Variant

Revision

Derivation

Use

Subtype

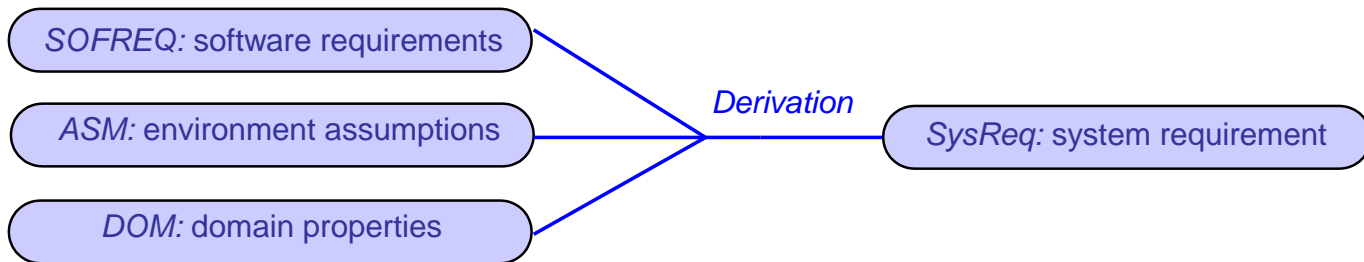


Satisfaction arguments yield derivational traceability links for free



$\text{SOFREQ}, \text{ASM}, \text{DOM} \models \text{SysReq}$

"If the software requirements in *SOFREQ*, the assumptions in *ASM* and the domain properties in *DOM* are all satisfied and consistent, then the system requirement *SysReq* is satisfied"



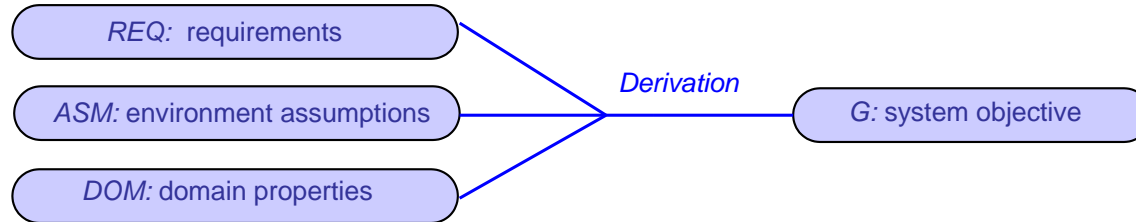
if assumption in ASM is no longer valid, reqs in SOFREQ must be reconsidered to entail satisfaction of SysReq



More accurate argument types yield more accurate derivational traceability link types

$REQ, ASM, DOM \models G$

"If the reqs in REQ, the assumptions in ASM, the domain props in DOM are all satisfied and consistent, then the system goal G is satisfied"



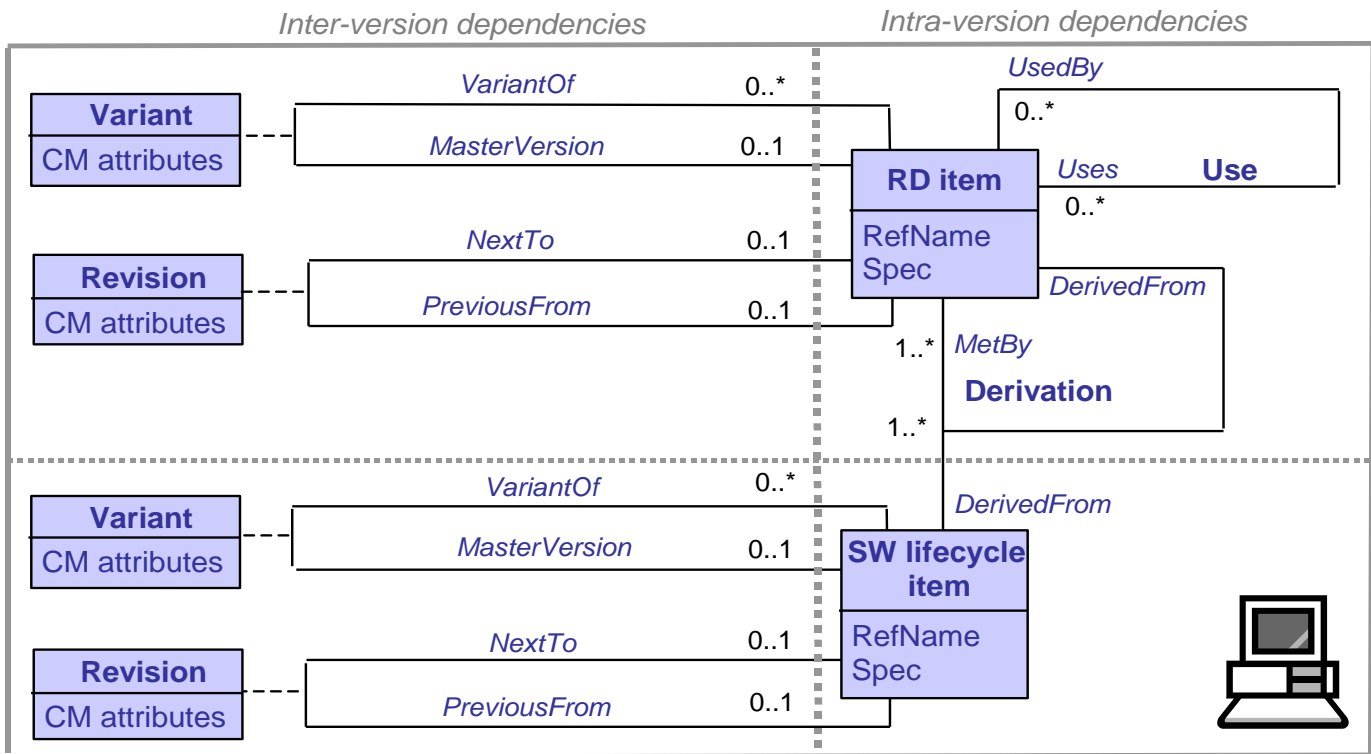
$OP \models G$

"If the operation specs in OP are satisfied and consistent, then the system goal G is satisfied"





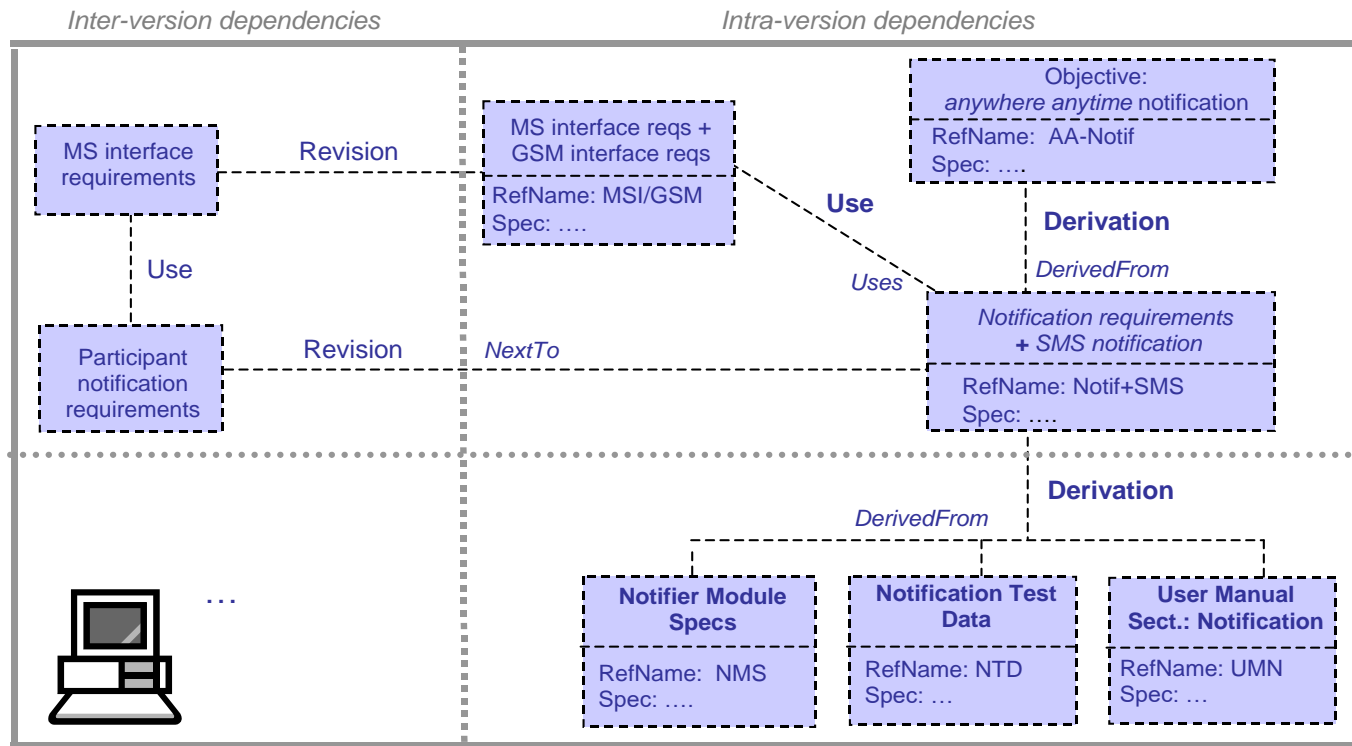
Traceability link types: an entity-relationship meta-model



Usable as database schema for traceability database management tool



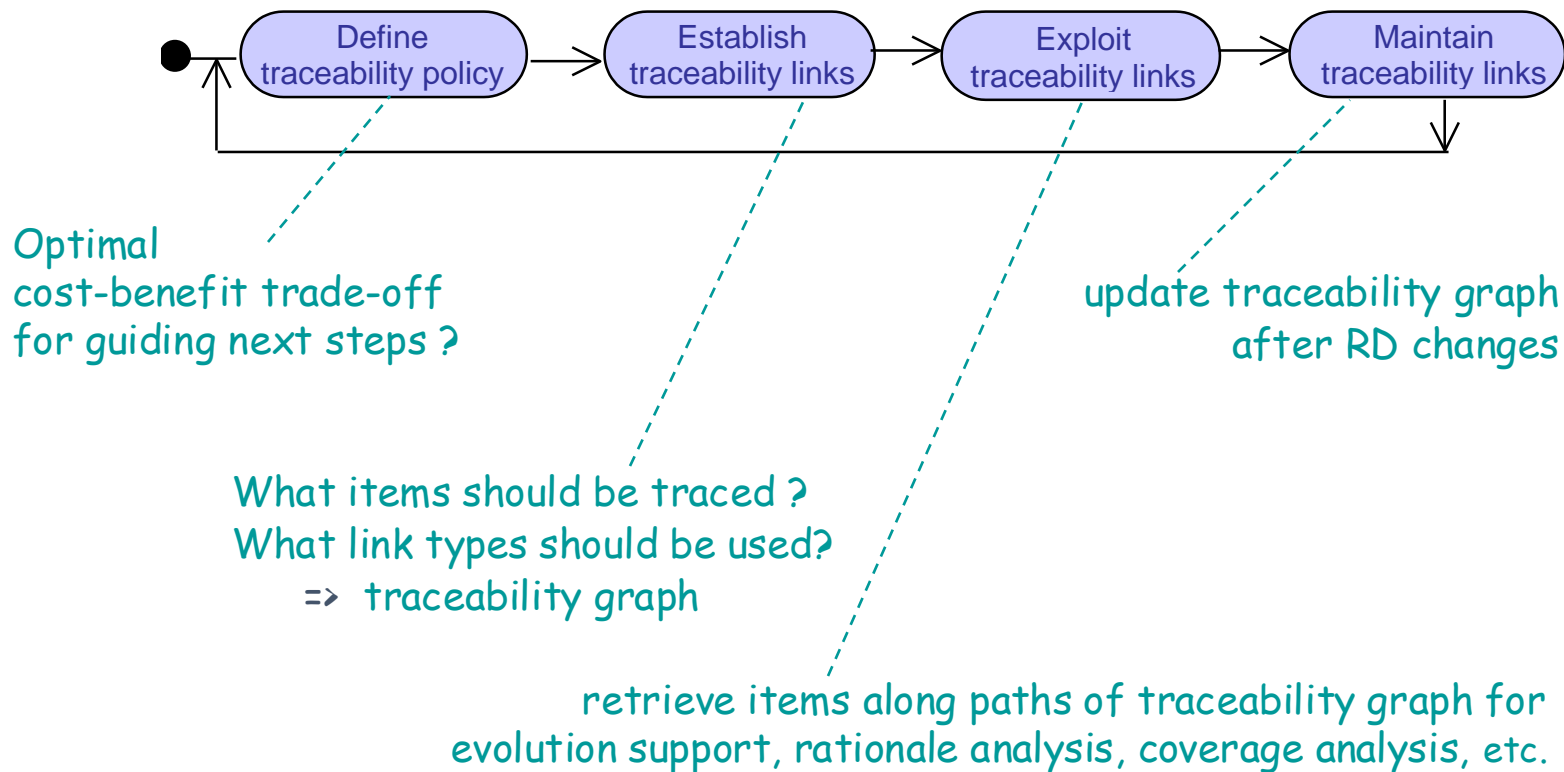
Item traceability: ER model instantiation



Traceability database analyzable through queries



The traceability management process

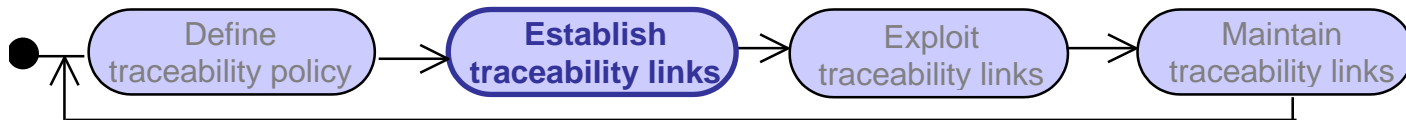




Establishing traceability links



- Four issues to consider ...
 - **granularity** of links & linked items ?
 - link **richness** -- convey semantic (*Use, Derivation*) vs. lexical (keywords) ?
 - link **accuracy** -- meets semantics? focussed enough for precise localization of dependencies?
 - **overhead** required for link management ?
- These issues interact positively, negatively
=> best compromise needed from cost-benefit assessment
- Finer-grained traceability required for mission critical features, important volatile features
- Outcome: **traceability graph**
 - nodes = traceable items, edges = links labelled by type

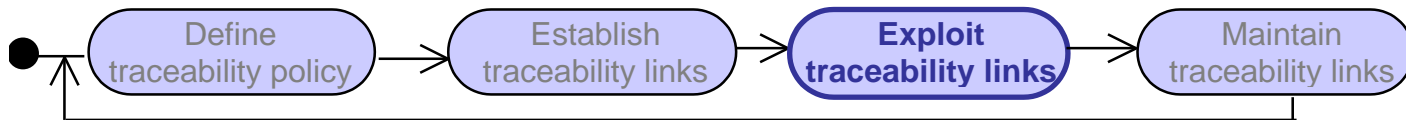




Exploiting traceability links



- For evolution support
 - To get context of requested change:
follow *dependency* links backwards
 - To assess change impact, to propagate changes:
follow *dependency* links forwards, horizontally & vertically
- For rationale analysis
 - To find reasons for this RD item: follow *derivation* links upwards
 - 🖱️ may reveal missing or irrelevant items
- For coverage analysis
 - To assess WHETHER, WHERE, HOW this RD item is used:
follow *derivation* links downwards
- For other uses: cause-effect tracking of defects, compliance, checking against regulations, project tracking

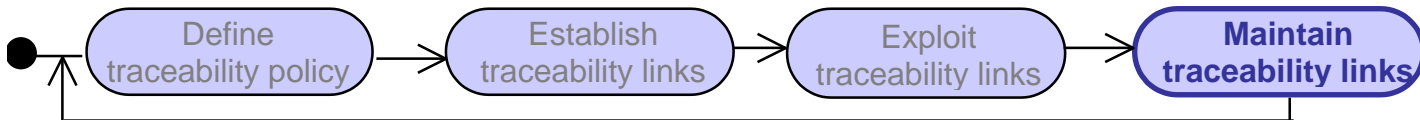




Maintaining traceability links



- To enable link exploitation, the traceability graph must remain correct & accurate as the RD evolves
- Possible graph updates ...
 - for new item: should it get in ?
 - for modified non-traceable item: should it get in now ?
 - for modified traceable item: should its i/o links be modified ?
 - for deleted traceable item: after change propagation, remove it, remove its i/o links
- May require further graph checking, garbage collection





Outline

- The time-space dimension: revisions and variants
- Change anticipation
- Traceability management for evolution support
 - Traceability links
 - The TM process, benefits & cost
 - **Traceability management techniques**
 - **Determining an adequate cost-benefit tradeoff**
- Change control
 - Change initiation
 - Change evaluation & prioritization
 - Change consolidation
- Runtime spec monitoring for dynamic change management



Traceability management techniques: a wide palette

- Cross referencing
- Traceability matrices
- Feature diagrams (for *Variant* link type)
- Traceability databases
- Traceability model databases
- Specification-based traceability management
- Traceability link generators
- Consistency checkers





Cross referencing

- Select items to be traced, assign unique name
 - Define index/tagging scheme for linking these lexically
 - Configure standard search/browse engine to this scheme
 - Retrieve items by following cross-reference chains
- 😊 lightweight, readily available
- 😊 any level of granularity
- 😞 single, semantics-free link type (lexical reference)
- 😞 hidden traceability info, cost of maintaining indexing scheme
- => limited control & analysis

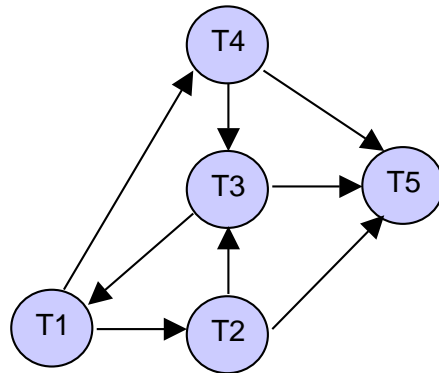




Traceability matrices

- Matrix representation of single-relation traceability graph
 - e.g. *Dependency graph*

Traceable item	T1	T2	T3	T4	T5
T1	0	1	0	1	0
T2	0	0	1	0	1
T3	1	0	0	0	1
T4	0	0	1	0	1
T5	0	0	0	0	0



across T_i 's row: forward retrieval of elements depending on T_i

down T_i 's column: backward retrieval of elements which T_i depends on

😊 forward, backward navigation

😊 simple forms of analysis e.g. cycle $T1 \rightarrow T4 \rightarrow T3 \rightarrow T1$ can be detected

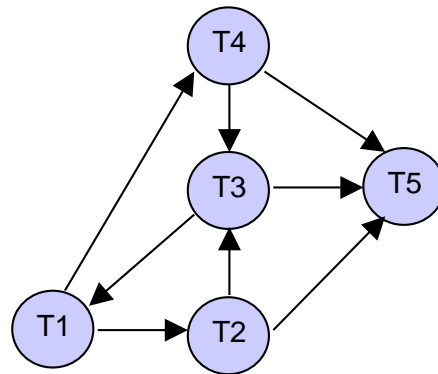
😞 unmanageable, error-prone for large graphs; single relation only



Traceability lists

- Alternative representation to avoid large sparse matrices

Traceable item	forwardLinkTo
T1	T2, T4
T2	T3, T5
T3	T1, T5
T4	T3, T5
T5	-



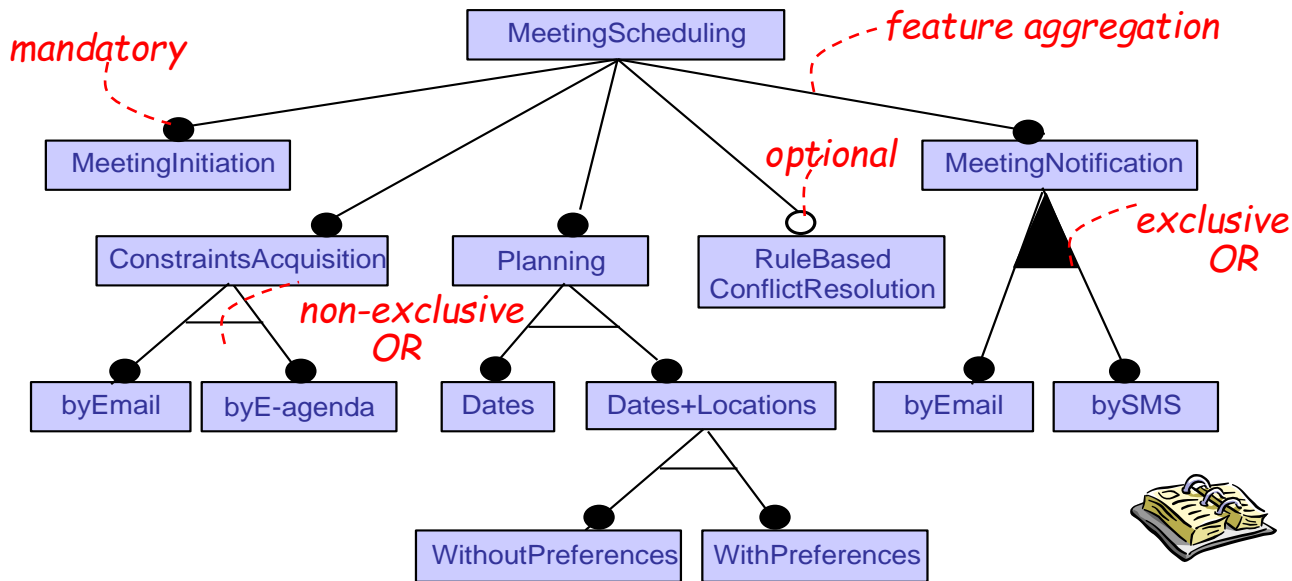
⚠ Backward navigation is no longer easy



Feature diagrams



- For *Variant* link type: graphical representation of commonalities & variations in system family



😊 Compact representation of large number of variants:

$$1 \text{ (MeetingInitiation)} \times 3 \text{ (ConstraintsAcquisition)} \times 3 \text{ (Planning)} \\ \times 2 \text{ (ConflictResolution)} \times 2 \text{ (MeetingNotification)} = 36 \text{ variants}$$



Traceability databases

- Simple idea:
 - store traceability graph & attached info in database
 - use DBMS facilities: queries, views, versioning, ...
- Traceability info is often hierarchically structured
 - project -> document -> data
- User-definable attributes can be attached at any level
 - e.g. date, author, rationale, approval status, dependency, ...
- Dedicated facilities for traceability management
 - create, update, delete info units
 - historical tracking of changes
 - baselining of approved versions
 - forward/backward navigation
 - visualization of traceability chains, reporting, etc





Traceability databases

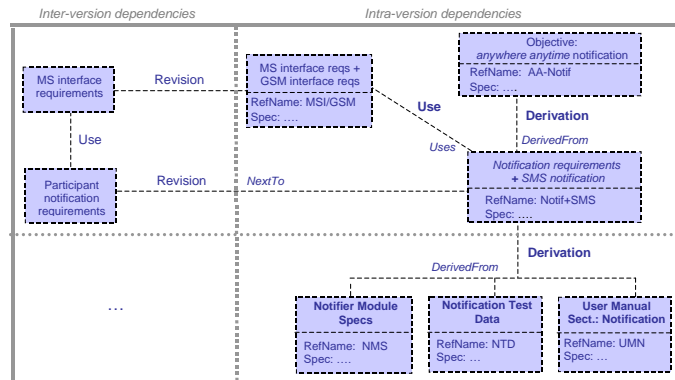
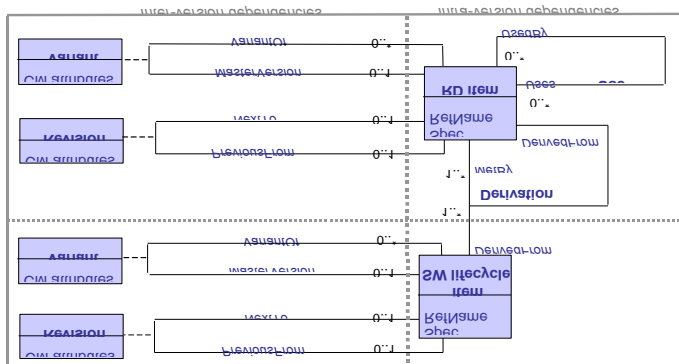
- ☺ Scalable
- ☺ Generic, can be instantiated to specific needs
 - e.g. multiple link types
- ☺ Tool support
 - e.g. DOORS, RTM, RequisitePro, ...
- ☹ Manual customization to specific needs may be difficult
- ☹ Traceability information lacks structure
 - flat user-defined attributes (no model)





Traceability model databases

- Model which type of traceable *item* should be related through which type of *link* (specific to organization or project)
 - entity-relationship model
 - may include process-level info --e.g. contributors, their role
- Generate tailored DBMS from model (DB schema, query system)
- Fill in, retrieve, maintain traceability model instances in DB
 - cf. queries on requirements DB for spec analysis





Traceability model databases



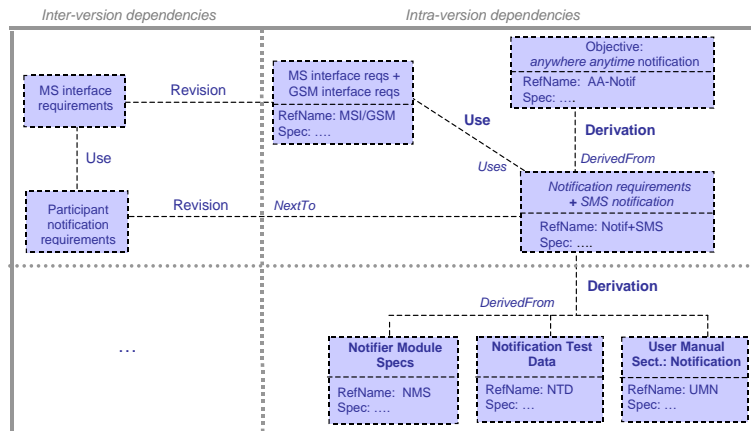
- Queries for forward/backward, horizontal/vertical navigation

set ItemsUsingGsmInterfaceReqs = **RD-Section**

which Uses (**RD-Section** with **RD-Section.RefName** = 'MSI/GSM')

set GsmDependentItems = **ModuleSpecs** \cup **TestData** \cup ... \cup **UserManualSection**

which DerivedFrom (**RD-Section** (with **RD-Section.RefName** = 'MSI/GSM'
or in ItemsUsingGsmInterfaceReqs))



- ◆ Predefined queries \Rightarrow dependency chains in press-button mode
- ◆ Access to executable nodes \Rightarrow change assessment



Traceability management techniques: a wide palette

- Cross referencing
- Traceability matrices
- Feature diagrams (for *Variant* link type)
- Traceability databases
- Traceability model databases
- Specification-based traceability management
- Traceability link generators
- Consistency checkers



Traceability link generators

- Based on information-retrieval techniques for link mining
 - a query lists keywords characterizing *source* RD item
 - *target* items = RD items whose terms match query "closely"
=> candidate source-target links
- use of similarity measures for target-source matching
 - weights on term importance
 - thesaurus for handling synonyms

☺ Shortcut steps of establishing & maintaining traceability links

☺ Widely applicable e.g. RDs in natural language

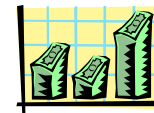
☹ Purely lexical links

☹ Precision? Recall? => false positives, missed links

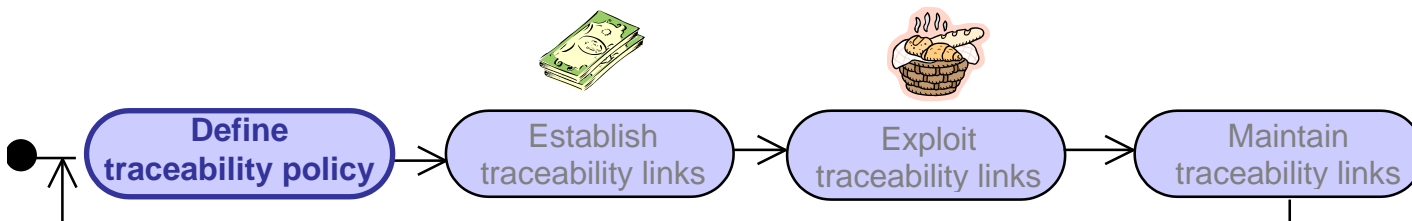
=> *Rule-based* link generation as an alternative for more semantics, better precision/recall



Determining cost-benefit trade-offs for traceability management



- Goal of traceability policy: achieve optimal balance between...
 - **cost** of establishing & maintaining large traceability graph
 - **benefit** from evolution support, rationale analysis, coverage analysis, compliance analysis, defect tracking, etc.
- Obstacle: delayed gratification
 - you pay now, others will benefit later
- To reach goal in spite of obstacle, a project-specific policy must effectively control *output* parameters from *input* ones



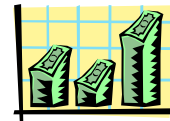


Input parameters for effective traceability policies



The weight on TM depends on project characteristics...

- size: the larger the project, the higher the weight
- physical distribution, turnover of development team
- timing of development phases: the tighter, the lower the weight
- estimated lifetime of software-to-be
- traceability concerns set explicitly by customers/agencies
- estimated number of requirements/assumptions to be traced
- estimated proportion of mission-critical reqs & assumptions
- estimated proportion of volatile reqs & assumptions

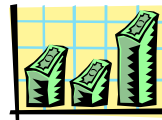




Output parameters for effective traceability policies



- Based on weight put on TM, a policy must determine...
 - TM scope: what should be traced, what should not?
 - link parameters (as seen before)
 - granularity
 - semantic richness
 - accuracy
 - acceptable overhead
 - TM techniques & tools to be used for decreasing cost
 - points in time where traceability graph will be established, exploited, updated
 - staff in charge of TM
- To be reevaluated throughout project



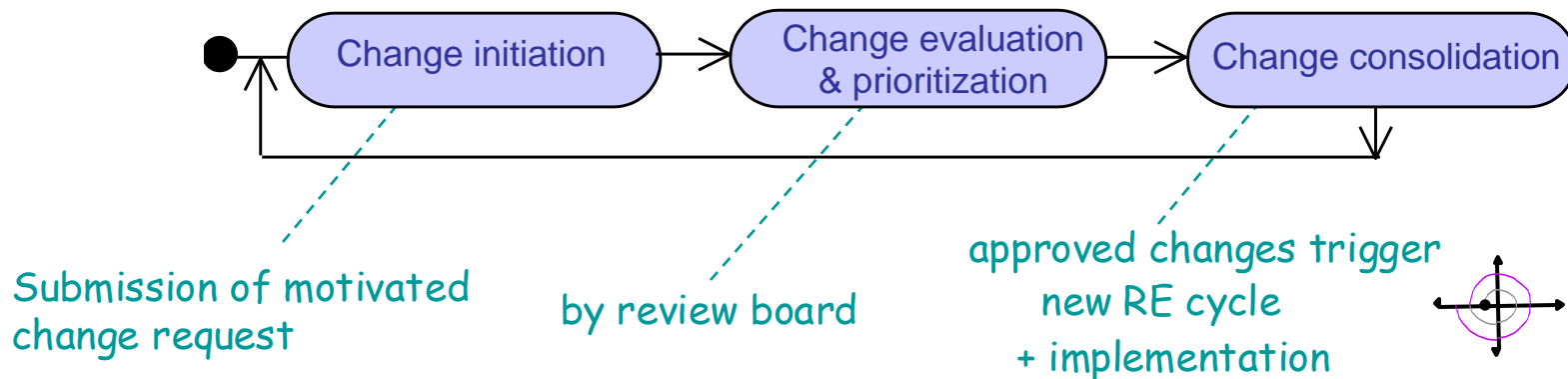


Requirements evolution: outline

- The time-space dimension: revisions and variants
- Change anticipation
- Traceability management for evolution support
 - Traceability links
 - The TM process, benefits & cost
 - Traceability management techniques
 - Determining an adequate cost-benefit tradeoff
- Change control
 - Change initiation
 - Change evaluation & prioritization
 - Change consolidation
- Runtime monitoring for dynamic change management



Change control



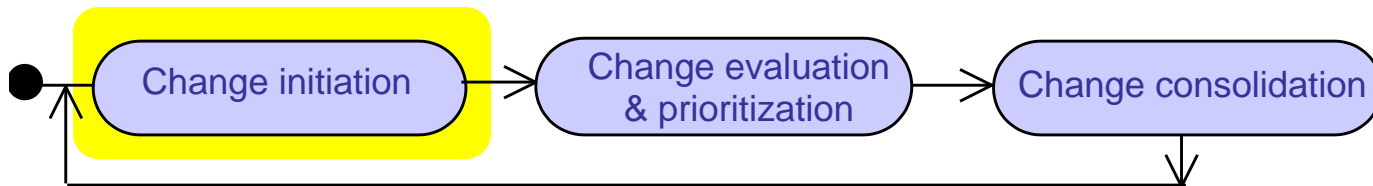
- Change anticipation & traceability management are preconditions for effective change control
- More or less formal process depending on ...
 - importance of changes
 - type of project, application domain (e.g. mission-critical projects)



Change initiation



- *Wishlist* accumulates changes asked by insiders or outsiders
 - might be classified as corrective, ameliorative, adaptative
 - with perceived degree of urgency
- Periodically consolidated in motivated *change request*
 - spec of proposed changes, target items involved
 - why these items were introduced, where/how they are used
 - rationale for change
 - stakeholders asking for it
 - level of priority & urgency, why
 - estimated change impact on dependent RD/software items
 - estimated cost of changes, resources required
- On ad-hoc, project-specific form & periodicity





Change evaluation & prioritization



- By independent review board
 - stakeholder representatives: decision makers, domain experts, developers, marketing dept, etc.
- Value/cost assessment of requested changes
 - understand reason, check well-foundedness
 - assess benefits, risks
 - assess impact of change, feasibility, cost
 - ☞ Cf. requirements evaluation techniques
- Outcome: agreed status for each requested change
 - approve, ignore, amend, defer
 - to be documented for next board meetings

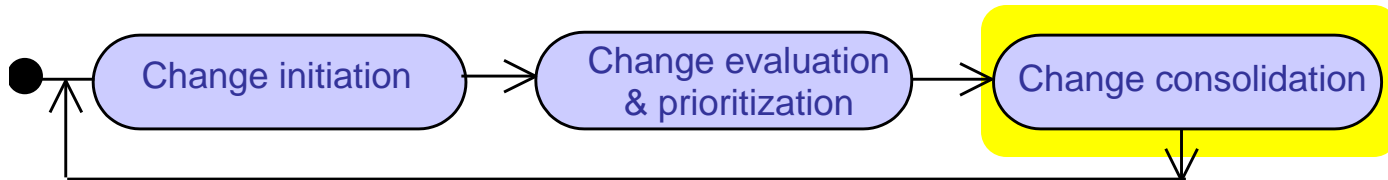




Change consolidation



- Perform all approved changes => new system version
 - forward propagation of changes through RD along horizontal links of traceability graph (new RE cycle in spiral process)
 - baselining of new RD version
 - forward propagation through software items along vertical links of traceability graph
 - update traceability graph
- Tool support for change control
 - collaborative tools, database tools for managing change requests
 - traceability management tools
 - version control tools





Outline

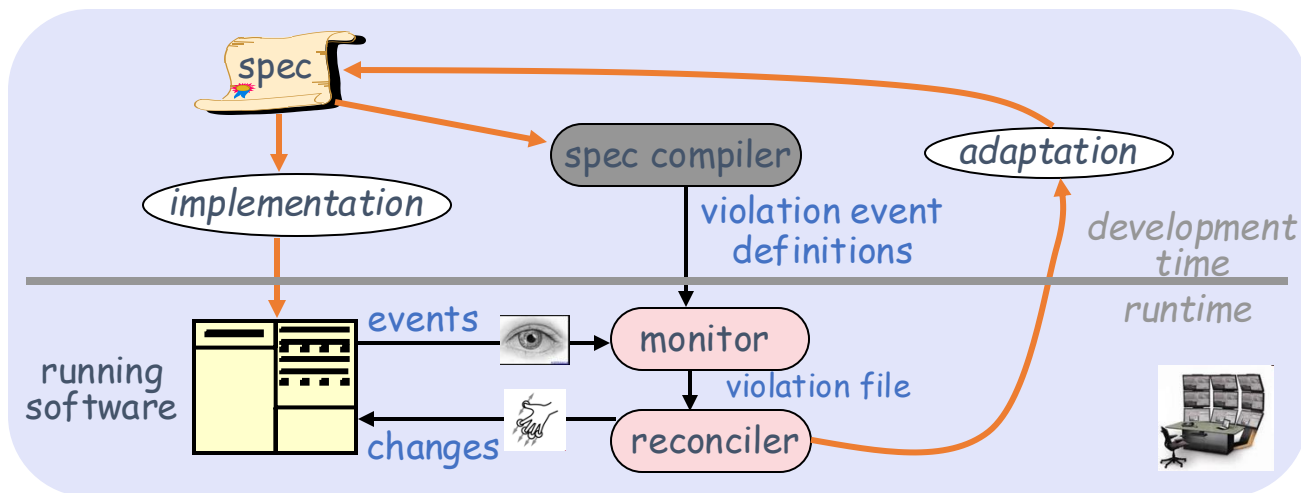
- The time-space dimension: revisions and variants
- Change anticipation
- Traceability management for evolution support
 - Traceability links
 - The TM process, benefits & cost
 - Traceability management techniques
 - Determining an adequate cost-benefit tradeoff
- Change control
 - Change initiation
 - Change evaluation & prioritization
 - Change consolidation
- Runtime spec monitoring for dynamic change management



Runtime spec monitoring for dyn. adaptation



- Motivation
 - assumptions underlying reqs might be no longer valid at runtime
 - system might be running under new/other conditions
 - variations anticipated at RE time might be too costly to handle
- General architecture for self-adapting system:





Runtime spec monitoring for dyn. adaptation

- At RE time ...
 - identify specs to be monitored
 - requirements, assumptions
 - volatile, unrealistic in some cases, mission-critical, ...
 - for each such spec: derive dedicated spec monitor
 - can be automatically generated if formal spec
- At development time ...
 - design, implement software according to specs
 - design, implement alternative routes for excessive spec violation
- At system runtime ...
 - **monitor** tracks system events, generates warnings if spec violation, and triggers system reconfiguration if too frequent violations
 - **reconciler** forces shifting to alternative route when triggered
 - rule-based system reconfiguration



Dynamic evolution: example



1. Identify unstable or sometimes unrealistic assumption

Participant receiving email request for constraints will provide them within X days

2. Derive monitor detecting no-reply events within deadline

3. Design, implement alternative route in case of spec violation

Send reminder to participant ? Send request to secretary ?

Issue warning to initiator ? etc

development time

runtime

4. Monitor violation events during system execution and trigger reconciler according to reconfiguration rules

If # times participant did not return constraints within X days, last Y months, > Z

then send reminder to alternative contact person P

If # times participant did not return constraints within X days, last Y months, > Z

then get participant's constraints from e-agenda

5. Shift to alternative route for *this* participant



Requirements evolution, summary: prepare for change

- Requirements consistency, completeness, adequacy must be preserved through inevitably evolving problem world
 - wide variety of corrective, ameliorative, adaptative changes
- We must anticipate changes, specify levels of stability
- Traceability management is another precondition for evolution
 - Variety of traceability link types specializing dependencies
 - multi-directional: backward, forward, horizontal, vertical
 - Issues: link granularity, semantic richness, accuracy, overhead
 - Variety of supporting techniques
 - Cost-benefit tradeoff to be determined
- Change control iterates on initiation, evaluation-prioritization, consolidation cycles
 - more or less formal process depending on project type
- Specs can be monitored for on-the-fly change management in self-adapting system