



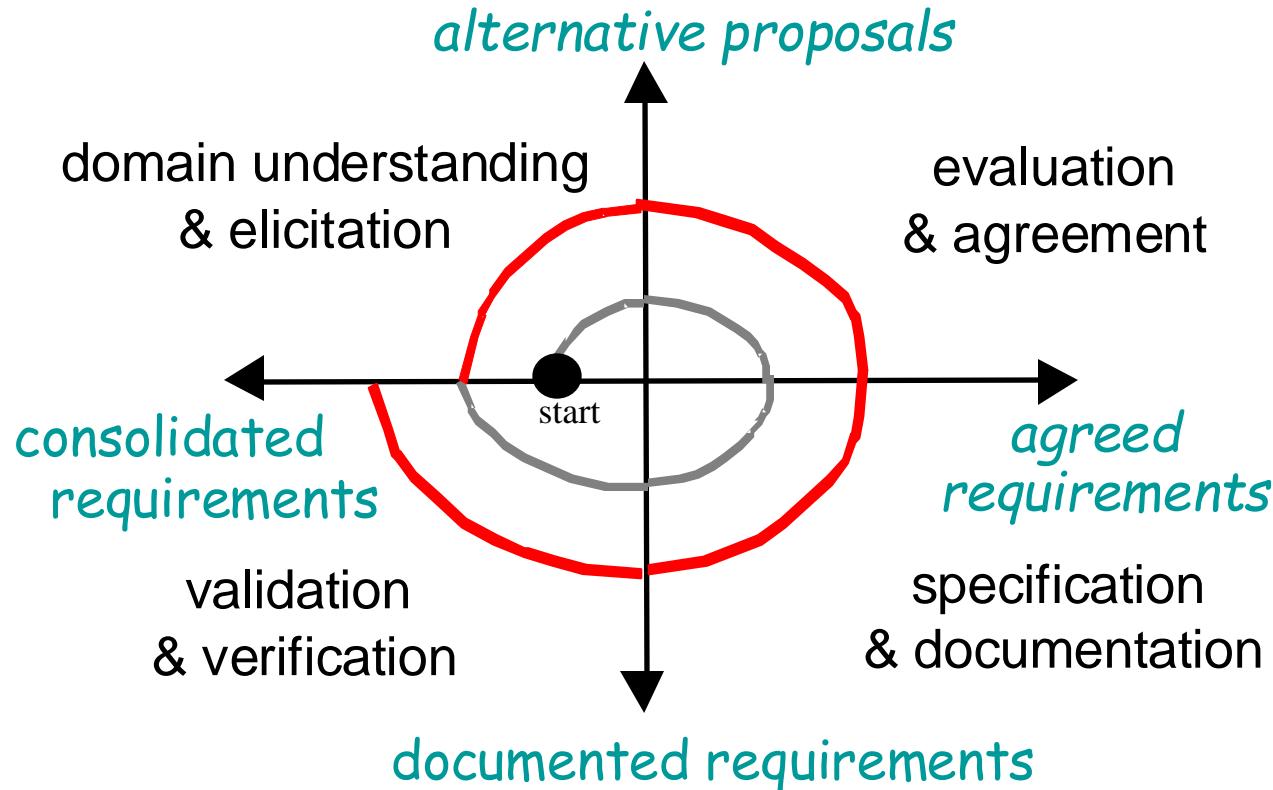
# Requirements Evolution

Mariano Ceccato

[mariano.ceccato@univr.it](mailto:mariano.ceccato@univr.it)



# RE products and process





# Requirements changes must be managed



- The problem world keeps changing
  - organizational changes, new regulations, new opportunities, alternative technologies, evolving priorities & constraints
  - better understanding of system features, strengths, limitations, defects
- Causes changes in objectives, concepts, reqs, assumptions
  - during RE, during software development, after deployment
- Triggers new RE cycle (elicit, evaluate, document, consolidate)
  - facilitated by change anticipation, traceability management
- Information management problem
  - consistency maintenance, change propagation, versioning
- **Requirements (change) management** = process of anticipating, evaluating, agreeing on, propagating changes in RD items



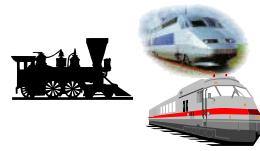


# Outline

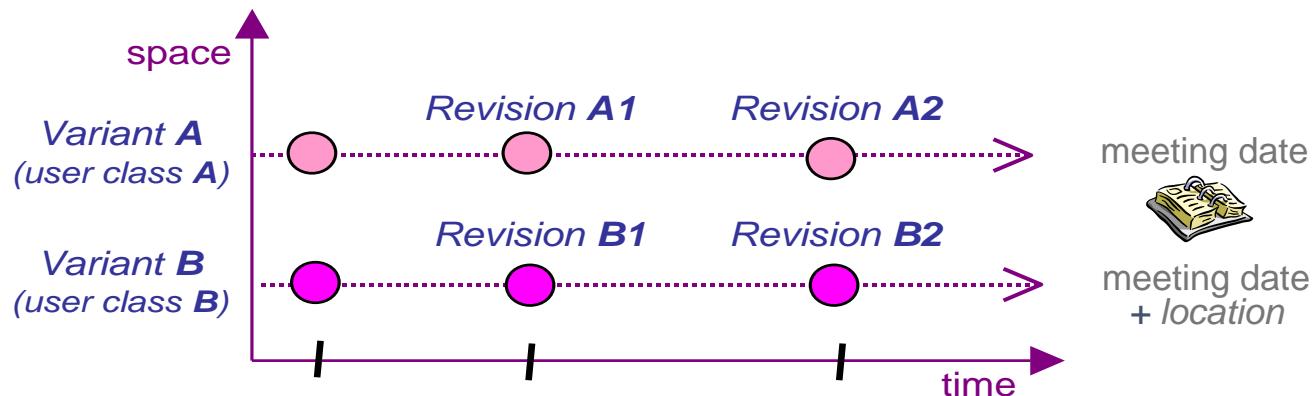
- The time-space dimension: revisions and variants
- Change anticipation
- Traceability management for evolution support
  - Traceability links
  - The TM process, benefits & cost
  - Traceability management techniques
  - Determining an adequate cost-benefit tradeoff
- Change control
  - Change initiation
  - Change evaluation & prioritization
  - Change consolidation
- Runtime spec monitoring for dynamic change management



# Features, revisions, variants



- Feature = change unit
  - **functional/non-functional**: sets of functional/non-functional reqs
  - **environmental**: assumptions, constraints, work procedures, etc
- Feature changes yield new system version
  - **revision**: to correct, improve single-product version
  - **variant**: to adapt, restrict, extend multi-product version  
=> commonalities + variations at variation points





# A wide variety of changes

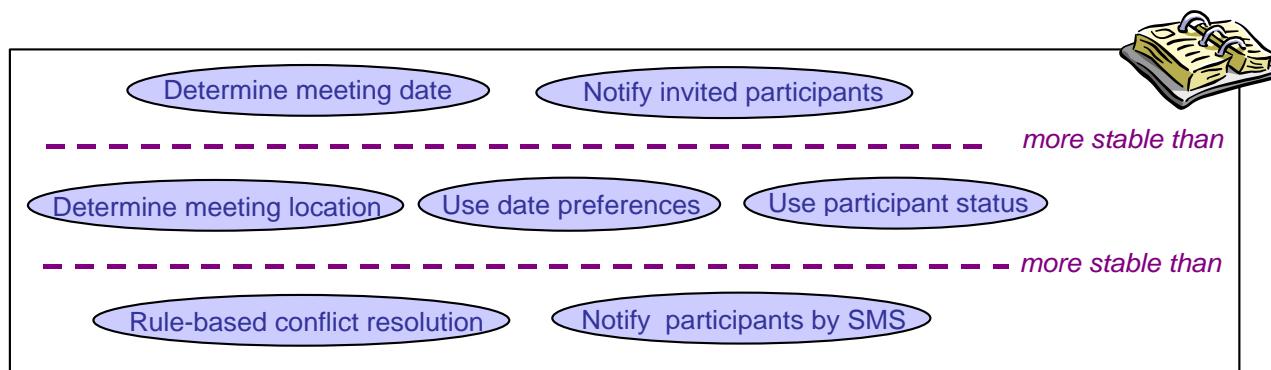
Cause	Change type	Version type	Change time
<i>errors &amp; flaws</i>	corrective	revision	RE, design, implem, post-deployment
<i>better understanding</i>	corrective extension	revision	RE, post-deployment
<i>new functionality</i>	extension	revision, variant	post-deployment
<i>improved feature</i>	ameliorative	revision	post-deployment
<i>new users/usage</i>	adaptative	variant	RE, design, post-deployment
<i>other ways of doing</i>	adaptative	variant	RE, post-deployment
<i>new regulation</i>	adaptative	revision	post-deployment
<i>alternative regulation</i>	adaptative	variant	post-deployment
<i>organizational change</i>	adaptative	revision	post-deployment
<i>new technology</i>	adaptative	revision	post-deployment
<i>new priority/constraint</i>	adaptative	revision	RE, design, implem



# We must prepare for change



- Identify likely changes, assess likelihood, document them
  - to consider more stable alternatives at RE time,  
to anticipate adequate response when change will occur
  - to design architecture remaining stable in spite of changes
- By associating levels of stability (or commonality) with groups of statements defining features
  - small number of levels, each containing items of similar stability
  - qualitative & relative (for comparability)





# Analyzing likely changes: heuristic rules



- Group within features cohesive sets of statements sharing same stability level and addressing same system objective
- For highest stability level: group features to be found in any contraction, extension, or variant of the system
- Intentional & conceptual aspects are often more stable than operational & factual ones
- Functional aspects meeting key objectives are more stable than non-functional ones
- Choices among alternative options are less stable
  - may be based on incomplete knowledge, volatile assumptions
  - e.g. choice among alternative ...
    - decompositions of same objective into sub-objectives
    - conflict resolutions
    - countermeasures to risks
    - responsibility assignments





# Outline

- The time-space dimension: revisions and variants
- Change anticipation
- **Traceability management for evolution support**
  - Traceability links
  - The TM process, benefits & cost
  - Traceability management techniques
  - Determining an adequate cost-benefit tradeoff
- Change control
  - Change initiation
  - Change evaluation & prioritization
  - Change consolidation
- Runtime spec monitoring for dynamic change management



# Evolution support requires traceability management

- An item is **traceable** if we can fully figure out ...
  - WHERE it comes from, WHY it is there
  - WHAT it will be used for, HOW it will be used
- Traceability management (TM), roughly ...
  - identify, document, retrieve the rationale & impact of RD items
- Objectives of RE-specific traceability
  - assess impact of proposed changes
  - easily propagate changes to maintain consistency ...
    - among RD items (objectives, functional reqs, NFRs, assumptions, domain properties, concept definitions, etc)
    - between RD items & *downward* software items (design specs, architectural decisions, test data, user manuals, code, etc)

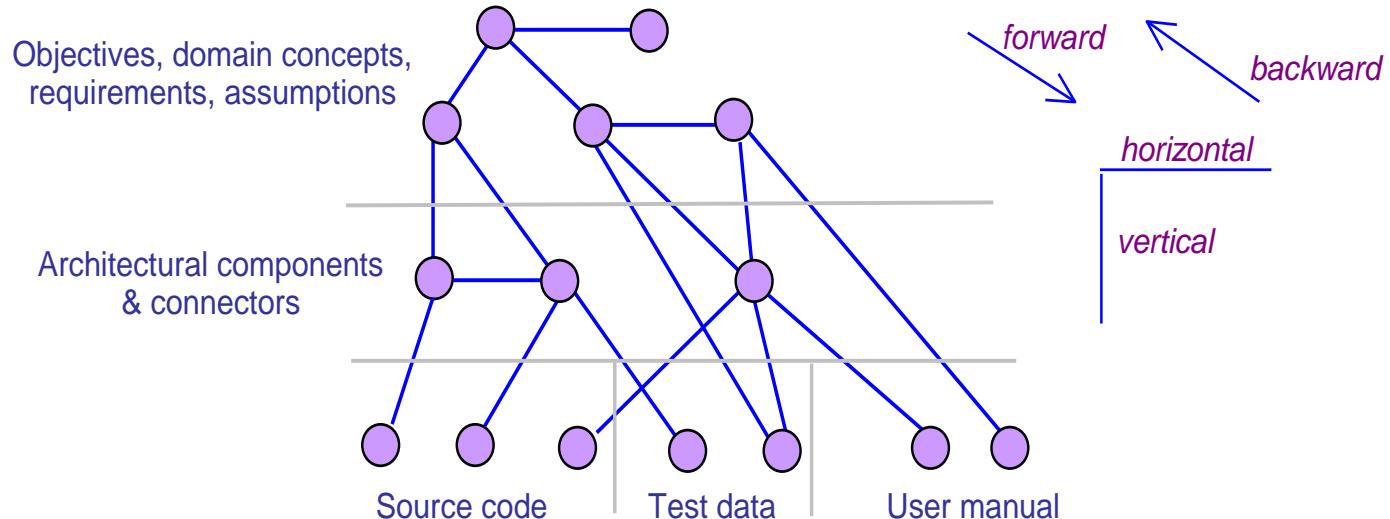




# TM relies on traceability links among items



- To be identified, recorded, retrieved
- Bidirectional: for accessibility from ...
  - source to target (**forward** traceability)
  - target to source (**backward** traceability)
- Within same phase (**horizontal**) or among phases (**vertical**)





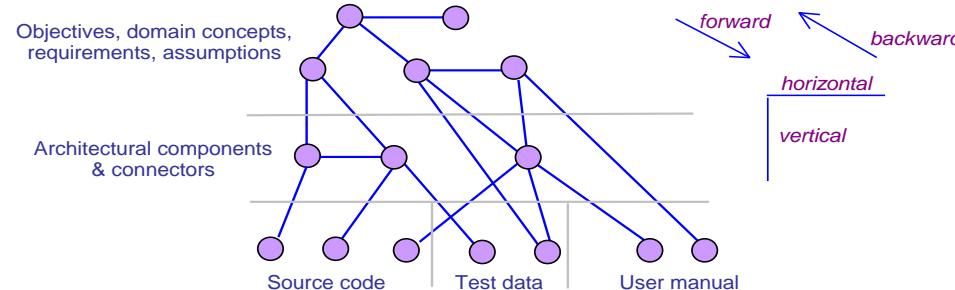
# Traceability chains support multiple analyses



- Backward traceability
  - Why is this here? (and recursively)
  - Where does it come from? (and recursively)
- Forward traceability
  - Where is this taken into account? (and recursively)
  - What are the implications of this? (and recursively)

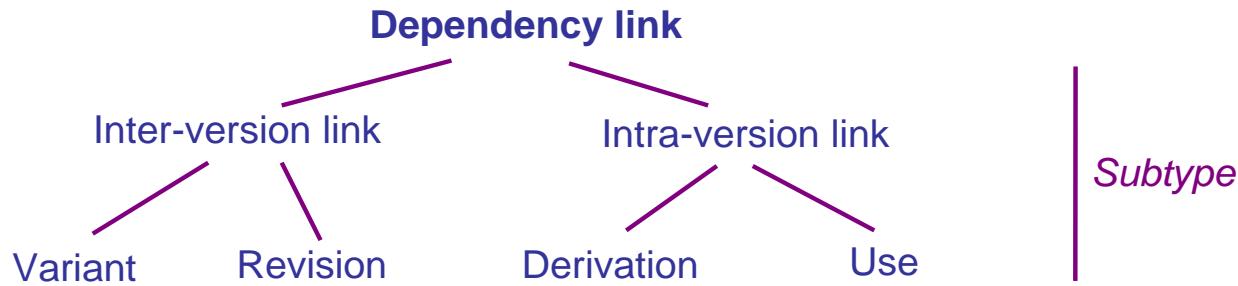


Localize & assess impact of changes along horizontal/vertical links

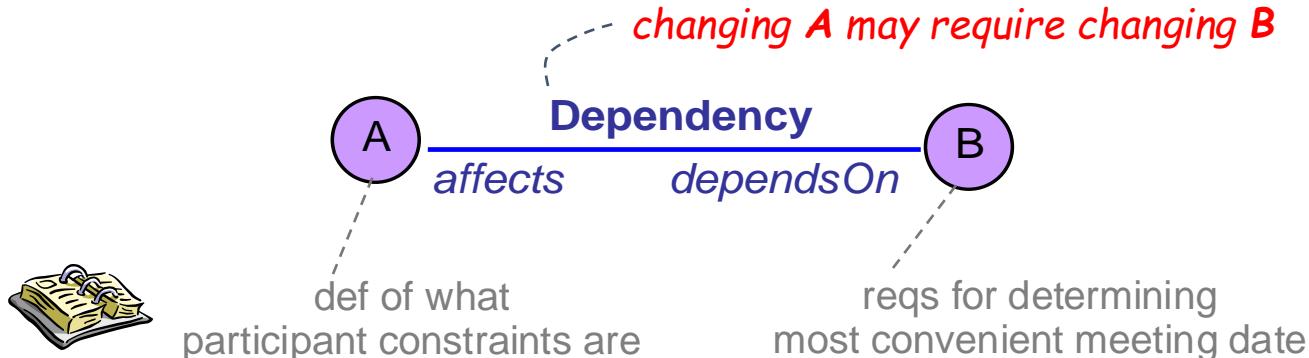




# A taxonomy of traceability link types

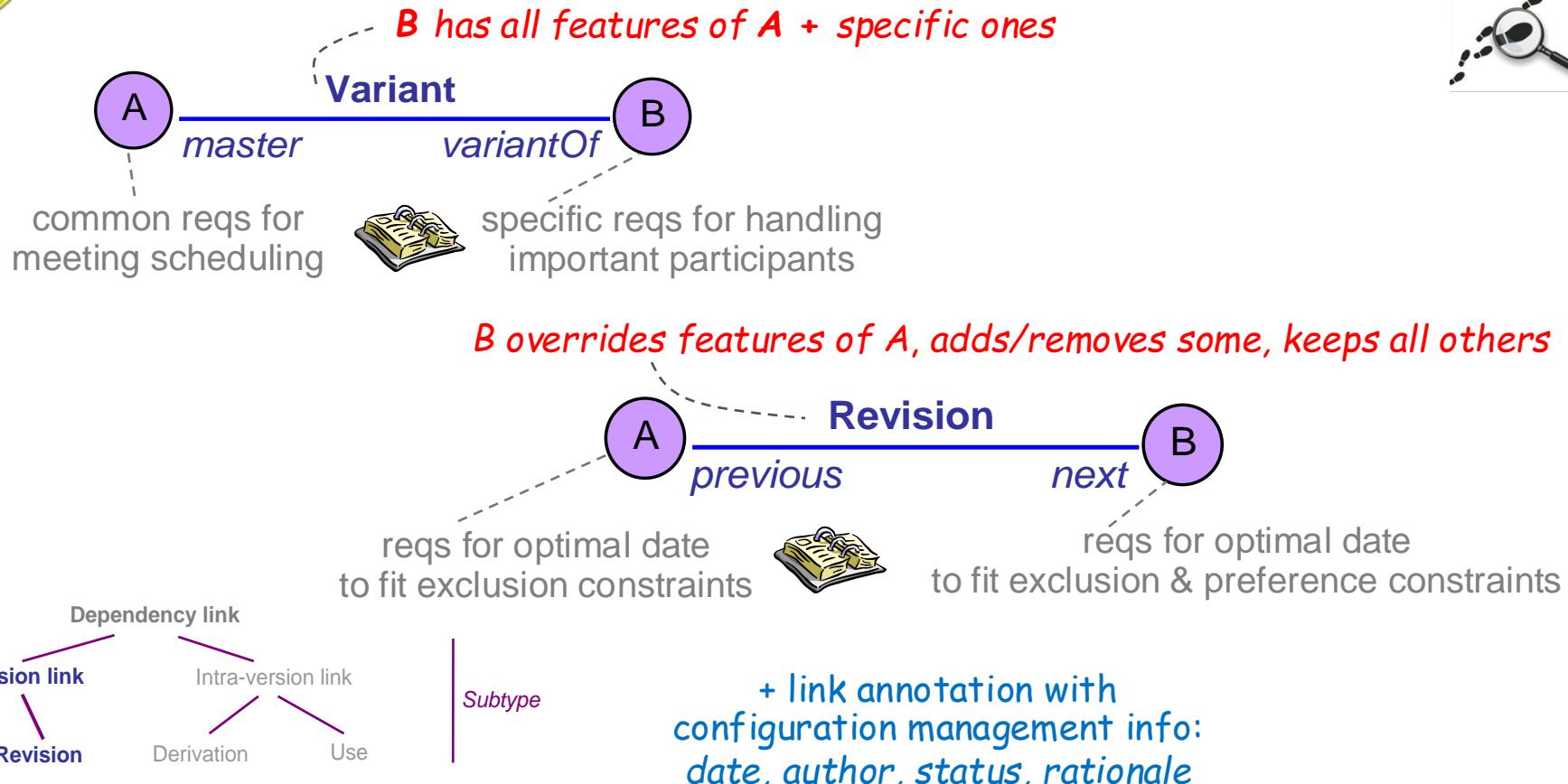


More specific link type => more accurate capture & analysis





# Inter-version traceability: variant, revision links

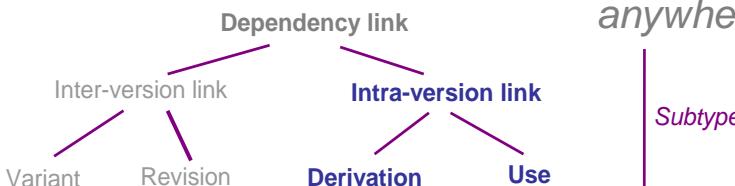
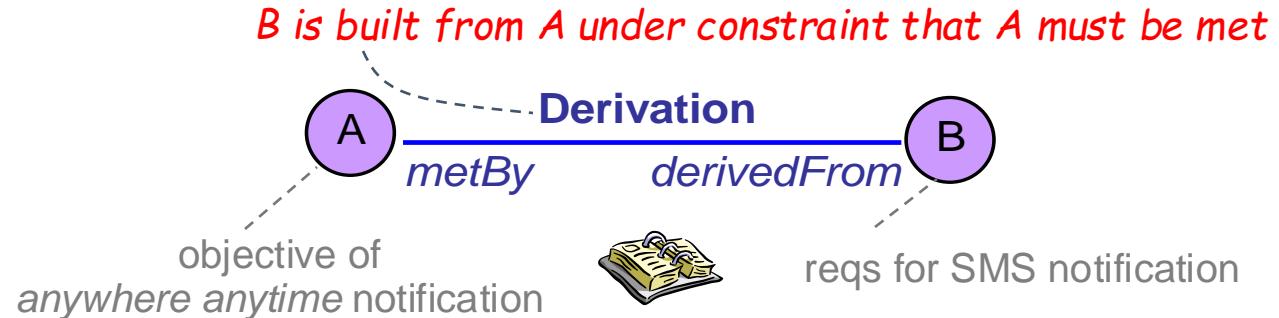




# Intra-version traceability: use, derivation links



changing A makes B incomplete, inconsistent, inadequate or ambiguous



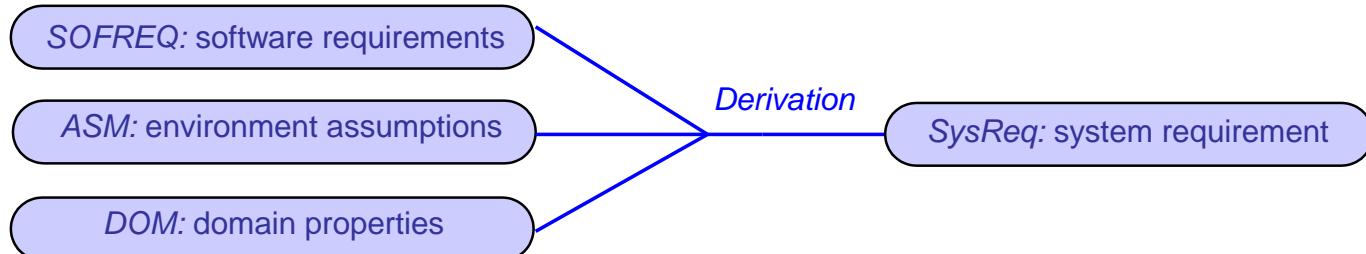


# Satisfaction arguments yield derivational traceability links for free



$\text{SOFREQ}, \text{ASM}, \text{DOM} \models \text{SysReq}$

"If the software requirements in *SOFREQ*, the assumptions in *ASM* and the domain properties in *DOM* are all satisfied and consistent, then the system requirement *SysReq* is satisfied"



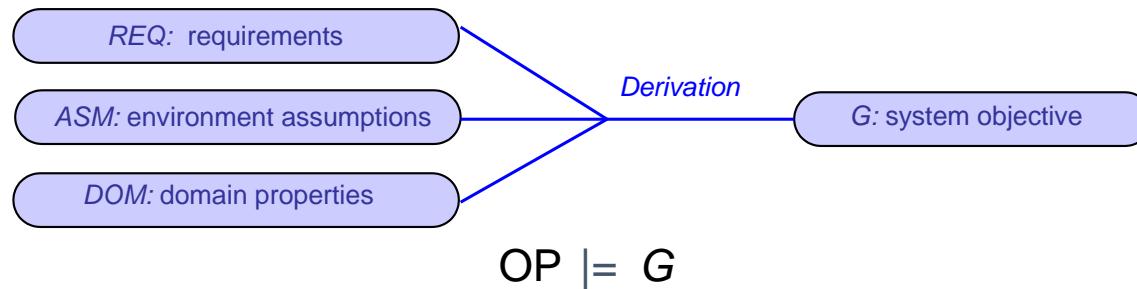
*if assumption in *ASM* is no longer valid, reqs in *SOFREQ* must be reconsidered to entail satisfaction of *SysReq**



# More accurate argument types yield more accurate derivational traceability link types

$\text{REQ}, \text{ASM}, \text{DOM} \models G$

"If the reqs in REQ, the assumptions in ASM, the domain props in DOM are all satisfied and consistent, then the system goal  $G$  is satisfied"

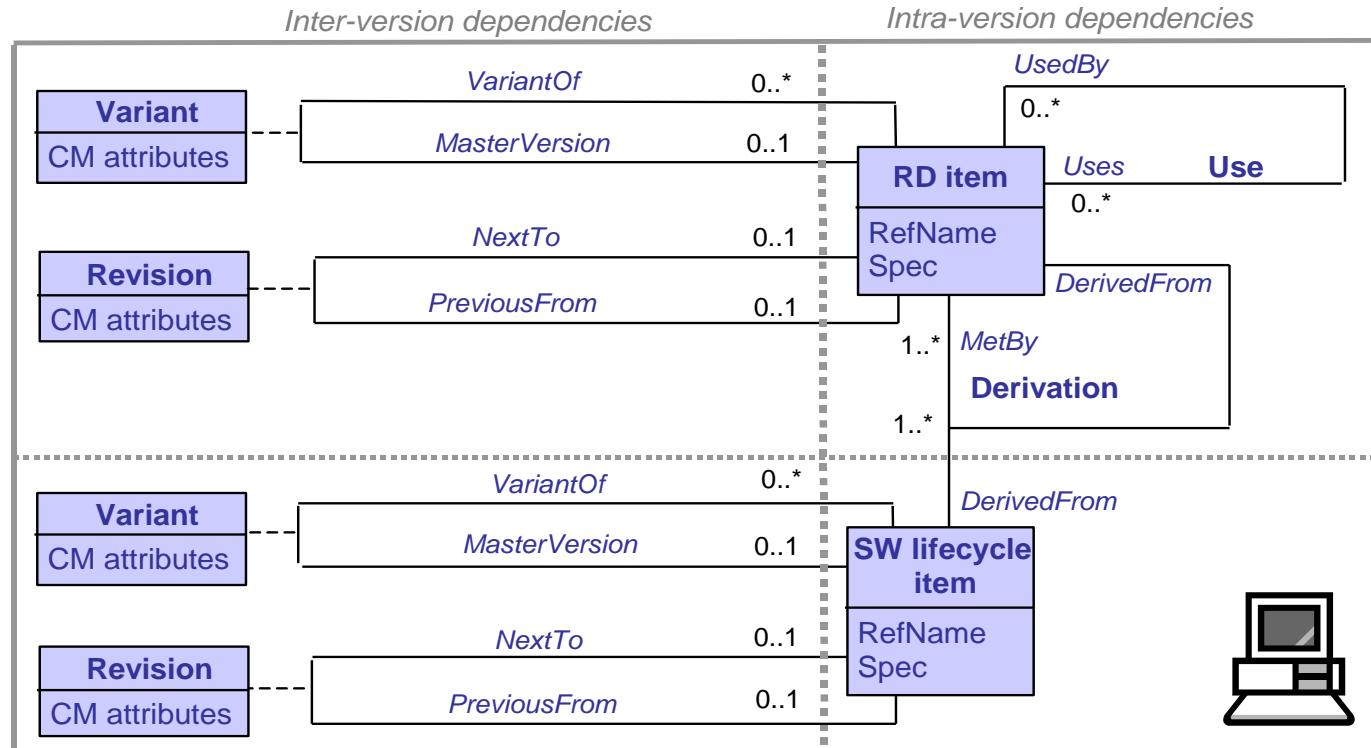


"If the operation specs in OP are satisfied and consistent, then the system goal  $G$  is satisfied"





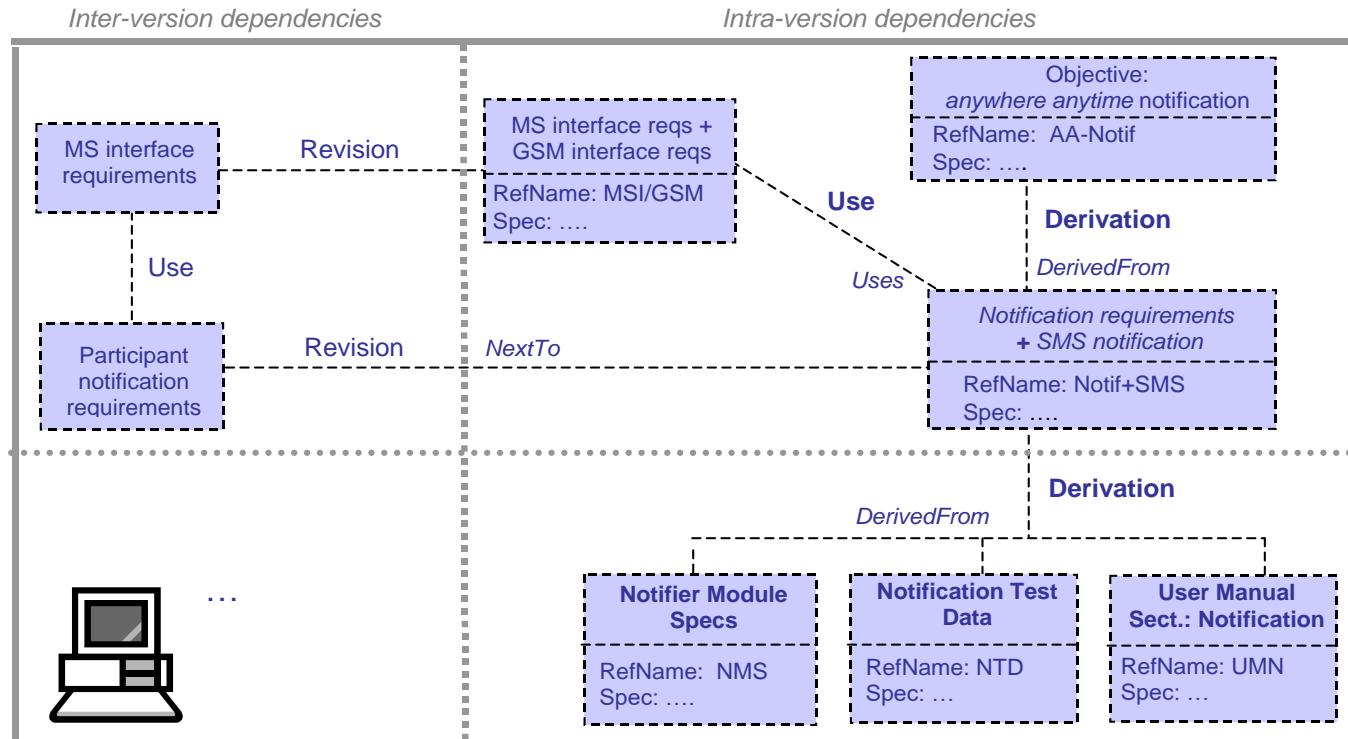
# Traceability link types: an entity-relationship meta-model



Usable as database schema for traceability database management tool



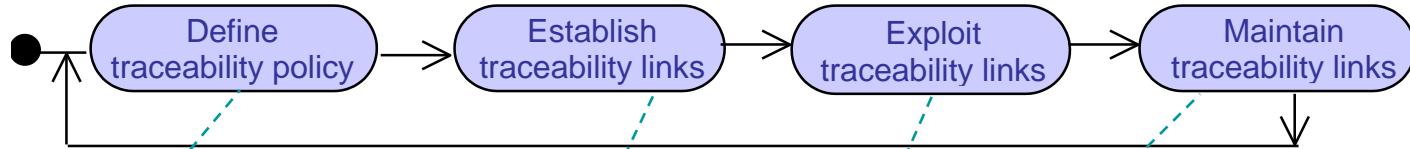
# Item traceability: ER model instantiation



Traceability database analyzable through queries



# The traceability management process



Optimal  
cost-benefit trade-off  
for guiding next steps ?

What items should be traced ?  
What link types should be used?  
=> traceability graph

update traceability graph  
after RD changes

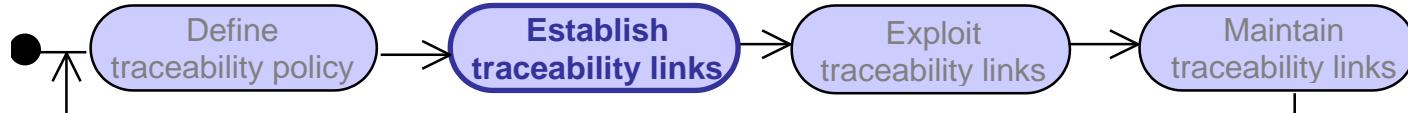
retrieve items along paths of traceability graph for  
evolution support, rationale analysis, coverage analysis, etc.



# Establishing traceability links



- Four issues to consider ...
  - **granularity** of links & linked items ?
  - link **richness** -- convey semantic (*Use, Derivation*) vs. lexical (keywords) ?
  - link **accuracy** -- meets semantics? focussed enough for precise localization of dependencies?
  - **overhead** required for link management ?
- These issues interact positively, negatively  
=> best compromise needed from cost-benefit assessment
- Finer-grained traceability required for mission critical features, important volatile features
- Outcome: **traceability graph**
  - nodes = traceable items, edges = links labelled by type

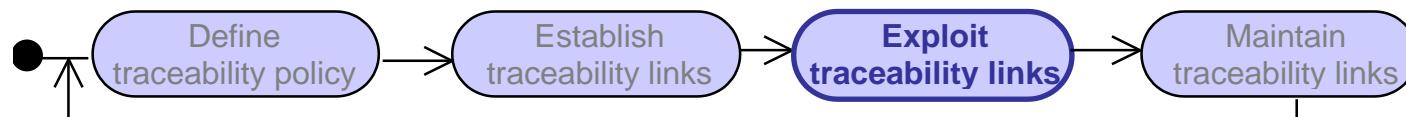




# Exploiting traceability links



- For evolution support
  - To get context of requested change:  
follow *dependency* links backwards
  - To assess change impact, to propagate changes:  
follow *dependency* links forwards, horizontally & vertically
- For rationale analysis
  - To find reasons for this RD item: follow *derivation* links upwards
    - ↗ may reveal missing or irrelevant items
- For coverage analysis
  - To assess WHETHER, WHERE, HOW this RD item is used:  
follow *derivation* links downwards
- For other uses: cause-effect tracking of defects, compliance, checking against regulations, project tracking

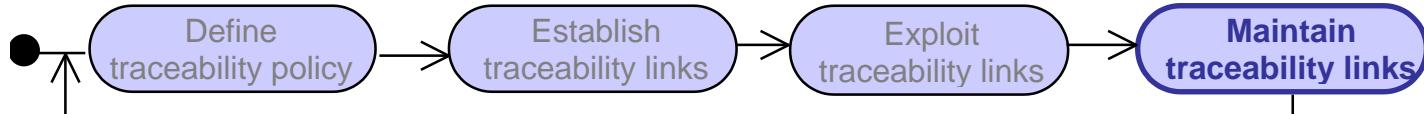




# Maintaining traceability links



- To enable link exploitation, the traceability graph must remain correct & accurate as the RD evolves
- Possible graph updates ...
  - for new item: should it get in ?
  - for modified non-traceable item: should it get in now ?
  - for modified traceable item: should its i/o links be modified ?
  - for deleted traceable item: after change propagation,  
remove it, remove its i/o links
- May require further graph checking, garbage collection





# Outline

- The time-space dimension: revisions and variants
- Change anticipation
- Traceability management for evolution support
  - Traceability links
  - The TM process, benefits & cost
  - **Traceability management techniques**
  - **Determining an adequate cost-benefit tradeoff**
- Change control
  - Change initiation
  - Change evaluation & prioritization
  - Change consolidation
- Runtime spec monitoring for dynamic change management



# Traceability management techniques: a wide palette

- Cross referencing
- Traceability matrices
- Feature diagrams (for *Variant* link type)
- Traceability databases
- Traceability model databases
- Specification-based traceability management
- Traceability link generators
- Consistency checkers





# Cross referencing

- Select items to be traced, assign unique name
  - Define index/tagging scheme for linking these lexically
  - Configure standard search/browse engine to this scheme
  - Retrieve items by following cross-reference chains
- ☺ lightweight, readily available
- ☺ any level of granularity
- ☹ single, semantics-free link type (lexical reference)
- ☹ hidden traceability info, cost of maintaining indexing scheme
- => limited control & analysis

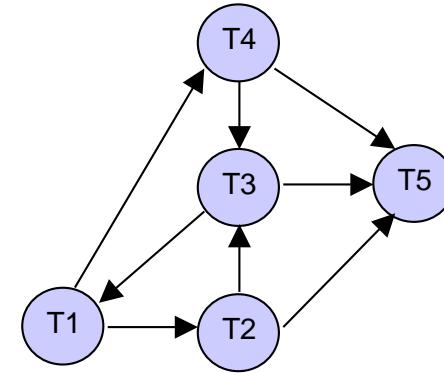




# Traceability matrices

- Matrix representation of single-relation traceability graph
  - e.g. *Dependency* graph

Traceable item	T1	T2	T3	T4	T5
T1	0	1	0	1	0
T2	0	0	1	0	1
T3	1	0	0	0	1
T4	0	0	1	0	1
T5	0	0	0	0	0



across  $T_i$ 's row: forward retrieval of elements depending on  $T_i$

down  $T_i$ 's column: backward retrieval of elements which  $T_i$  depends on

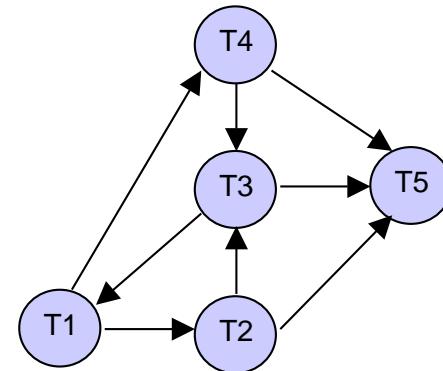
- 😊 forward, backward navigation
- 😊 simple forms of analysis e.g. cycle  $T1 \rightarrow T4 \rightarrow T3 \rightarrow T1$  can be detected
- 😢 unmanageable, error-prone for large graphs; single relation only



# Traceability lists

- Alternative representation to avoid large sparse matrices

Traceable item	forwardLinkTo
T1	T2, T4
T2	T3, T5
T3	T1, T5
T4	T3, T5
T5	-



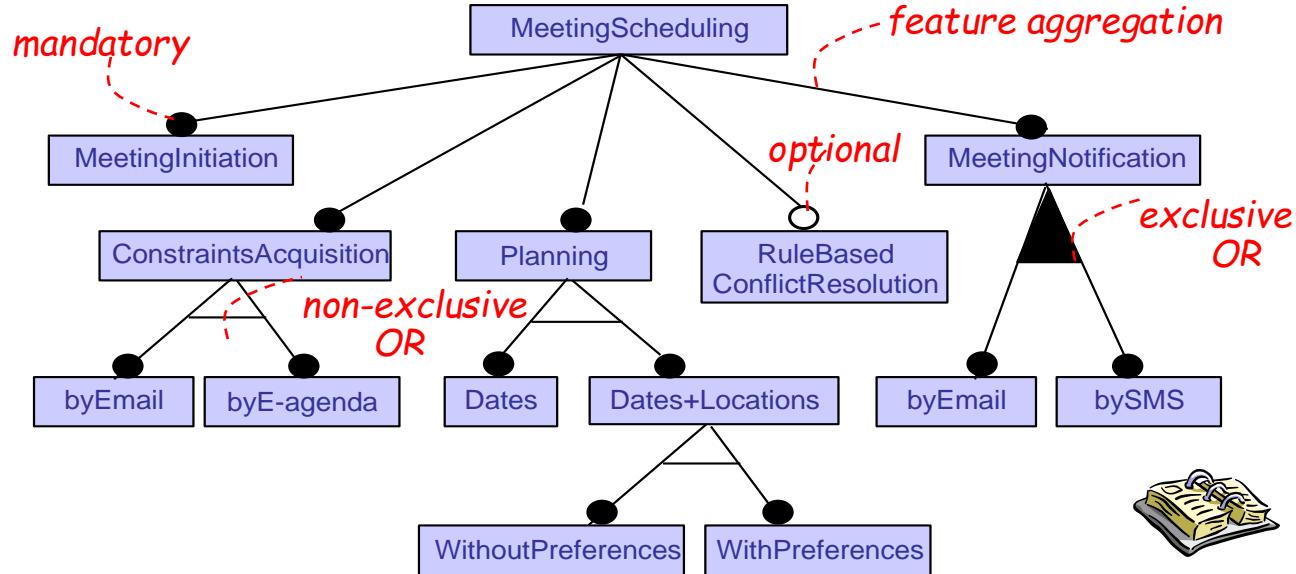
⌚ Backward navigation is no longer easy



# Feature diagrams



- For *Variant* link type: graphical representation of commonalities & variations in system family



Compact representation of large number of variants:

$$1 \text{ (MeetingInitiation)} \times 3 \text{ (ConstraintsAcquisition)} \times 3 \text{ (Planning)} \\ \times 2 \text{ (ConflictResolution)} \times 2 \text{ (MeetingNotification)} = 36 \text{ variants}$$



# Traceability databases

- Simple idea:
  - store traceability graph & attached info in database
  - use DBMS facilities: queries, views, versioning, ...
- Traceability info is often hierarchically structured
  - project -> document -> data
- User-definable attributes can be attached at any level
  - e.g. date, author, rationale, approval status, dependency, ...
- Dedicated facilities for traceability management
  - create, update, delete info units
  - historical tracking of changes
  - baselining of approved versions
  - forward/backward navigation
  - visualisation of traceability chains, reporting, etc





# Traceability databases

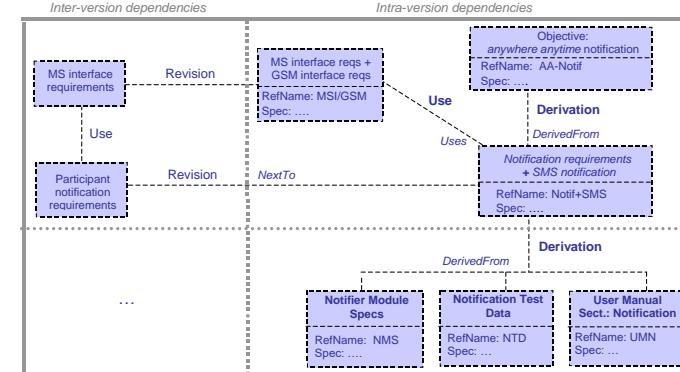
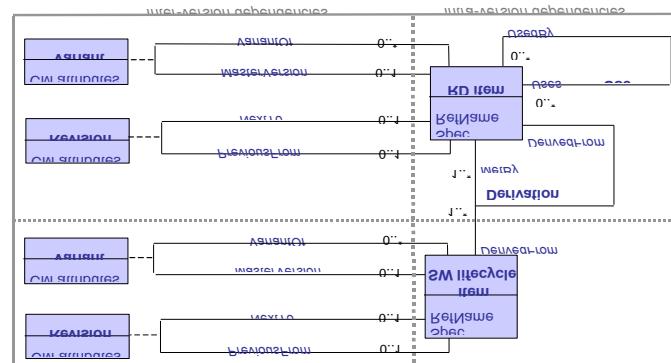
- 😊 Scaleable
- 😊 Generic, can be instantiated to specific needs
  - e.g. multiple link types
- 😊 Tool support
  - e.g. DOORS, RTM, RequisitePro, ...
- 😢 Manual customization to specific needs may be difficult
- 😢 Traceability information lacks structure
  - flat user-defined attributes (no model)





# Traceability model databases

- Model which type of traceable *item* should be related through which type of *link* (specific to organization or project)
  - entity-relationship model
  - may include process-level info --e.g. contributors, their role
- Generate tailored DBMS from model (DB schema, query system)
- Fill in, retrieve, maintain traceability model instances in DB
  - cf. queries on requirements DB for spec analysis





# Traceability model databases

- Queries for forward/backward, horizontal/vertical navigation

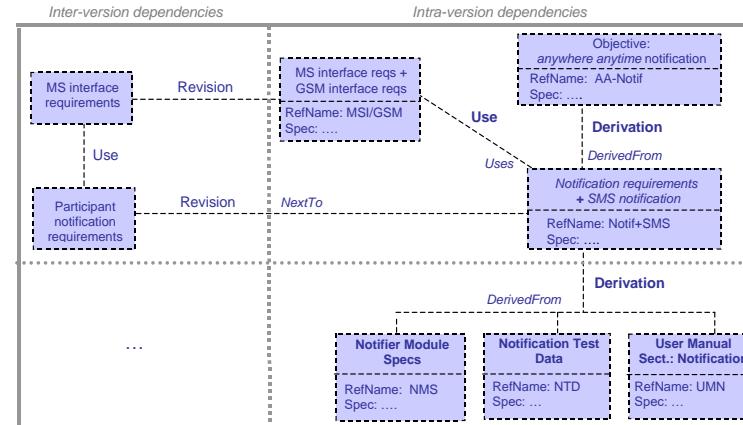
**set ItemsUsingGsmInterfaceReqs = RD-Section**

**which Uses (RD-Section with RD-Section.RefName = 'MSI/GSM')**

**set GsmDependentItems = ModuleSpecs ∪ TestData ∪ ... ∪ UserManualSection**

**which DerivedFrom (RD-Section (with RD-Section.RefName = 'MSI/GSM')**

**or in ItemsUsingGsmInterfaceReqs))**



- ◆ Predefined queries => dependency chains in press-button mode
- ◆ Access to executable nodes => change assessment



# Traceability management techniques: a wide palette

- Cross referencing
- Traceability matrices
- Feature diagrams (for *Variant* link type)
- Traceability databases
- Traceability model databases
- Specification-based traceability management
- Traceability link generators
- Consistency checkers



# Traceability link generators

- Based on information-retrieval techniques for link mining
  - a query lists keywords characterizing *source* RD item
  - *target* items = RD items whose terms match query "closely"  
=> candidate source-target links
  - use of similarity measures for target-source matching
    - weights on term importance
    - thesaurus for handling synonyms

☺ Shortcut steps of establishing & maintaining traceability links

☺ Widely applicable e.g. RDs in natural language

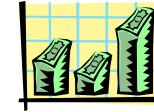
☹ Purely lexical links

☹ Precision? Recall? => false positives, missed links

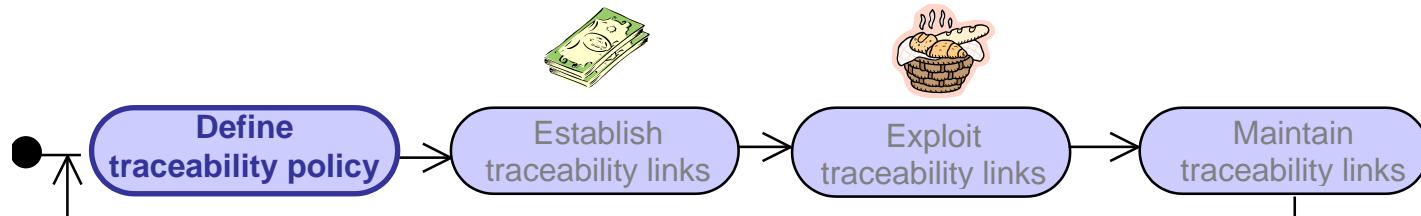
=> *Rule-based* link generation as an alternative for more semantics, better precision/recall



# Determining cost-benefit trade-offs for traceability management



- Goal of traceability policy: achieve optimal balance between...
  - **cost** of establishing & maintaining large traceability graph
  - **benefit** from evolution support, rationale analysis, coverage analysis, compliance analysis, defect tracking, etc.
- Obstacle: delayed gratification
  - you pay now, others will benefit later
- To reach goal in spite of obstacle, a project-specific policy must effectively control *output* parameters from *input* ones





# Input parameters for effective traceability policies



The weight on TM depends on project characteristics...

- size: the larger the project, the higher the weight
- physical distribution, turnover of development team
- timing of development phases: the tighter, the lower the weight
- estimated lifetime of software-to-be
- traceability concerns set explicitly by customers/agencies
- estimated number of requirements/assumptions to be traced
- estimated proportion of mission-critical reqs & assumptions
- estimated proportion of volatile reqs & assumptions





# Output parameters for effective traceability policies



- Based on weight put on TM, a policy must determine...
  - TM scope: what should be traced, what should not?
  - link parameters (as seen before)
    - granularity
    - semantic richness
    - accuracy
    - acceptable overhead
  - TM techniques & tools to be used for decreasing cost
  - points in time where traceability graph will be established, exploited, updated
  - staff in charge of TM
- To be reevaluated throughout project



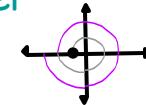
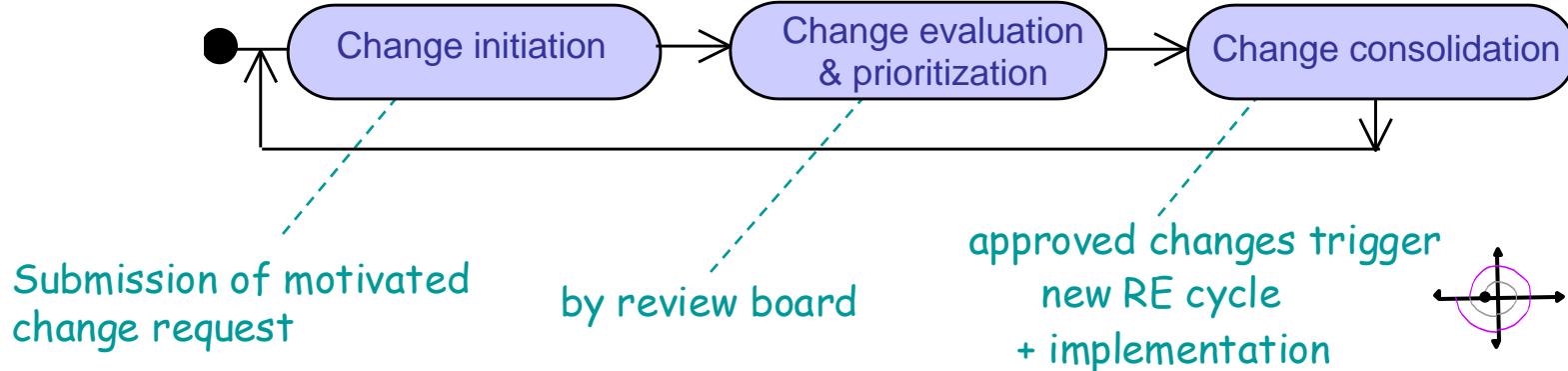


# Requirements evolution: outline

- The time-space dimension: revisions and variants
- Change anticipation
- Traceability management for evolution support
  - Traceability links
  - The TM process, benefits & cost
  - Traceability management techniques
  - Determining an adequate cost-benefit tradeoff
- Change control
  - Change initiation
  - Change evaluation & prioritization
  - Change consolidation
- Runtime monitoring for dynamic change management



# Change control



- Change anticipation & traceability management are preconditions for effective change control
- More or less formal process depending on ...
  - importance of changes
  - type of project, application domain (e.g. mission-critical projects)



# Change initiation



- *Wishlist* accumulates changes asked by insiders or outsiders
  - might be classified as corrective, ameliorative, adaptative
  - with perceived degree of urgency
- Periodically consolidated in motivated *change request*
  - spec of proposed changes, target items involved
  - why these items were introduced, where/how they are used
  - rationale for change
  - stakeholders asking for it
  - level of priority & urgency, why
  - estimated change impact on dependent RD/software items
  - estimated cost of changes, resources required
- On ad-hoc, project-specific form & periodicity

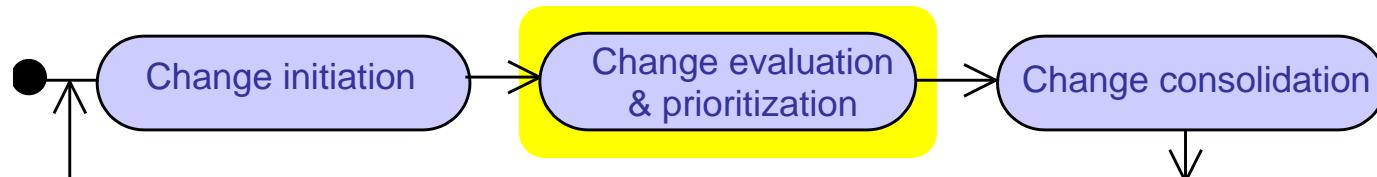




# Change evaluation & prioritization



- By independent review board
  - stakeholder representatives: decision makers, domain experts, developers, marketing dept, etc.
- Value/cost assessment of requested changes
  - understand reason, check well-foundedness
  - assess benefits, risks
  - assess impact of change, feasibility, cost
  - ☞ Cf. requirements evaluation techniques
- Outcome: agreed status for each requested change
  - approve, ignore, amend, defer
  - to be documented for next board meetings





# Change consolidation

- Perform all approved changes => new system version
  - forward propagation of changes through RD along horizontal links of traceability graph (new RE cycle in spiral process)
  - baselining of new RD version
  - forward propagation through software items along vertical links of traceability graph
  - update traceability graph
- Tool support for change control
  - collaborative tools, database tools for managing change requests
  - traceability management tools
  - version control tools





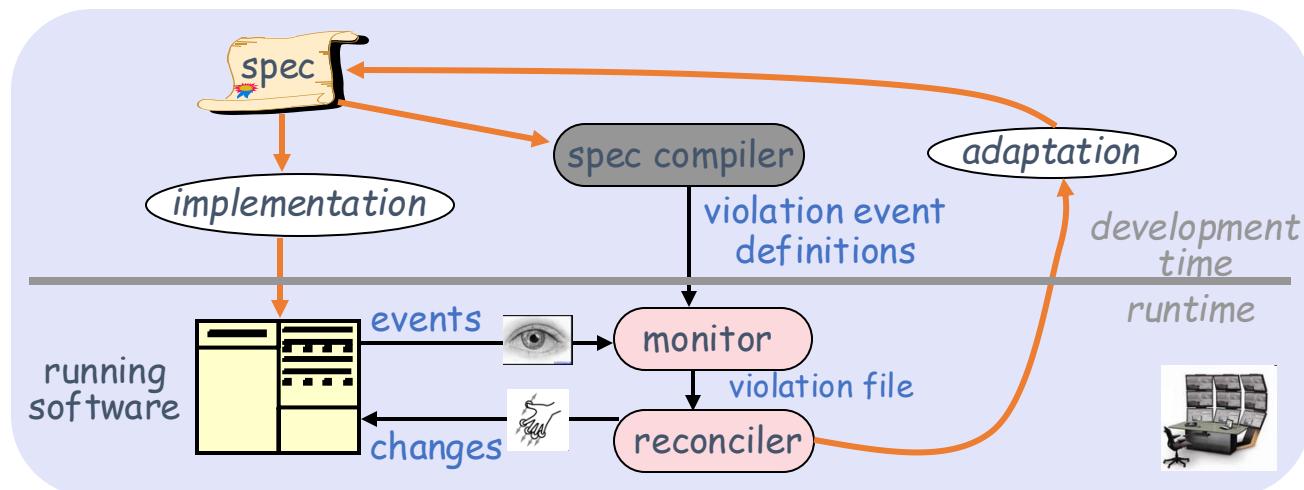
# Outline

- The time-space dimension: revisions and variants
- Change anticipation
- Traceability management for evolution support
  - Traceability links
  - The TM process, benefits & cost
  - Traceability management techniques
  - Determining an adequate cost-benefit tradeoff
- Change control
  - Change initiation
  - Change evaluation & prioritization
  - Change consolidation
- Runtime spec monitoring for dynamic change management



# Runtime spec monitoring for dyn. adaptation

- Motivation
  - assumptions underlying reqs might be no longer valid at runtime
  - system might be running under new/other conditions
  - variations anticipated at RE time might be too costly to handle
- General architecture for self-adapting system:





# Runtime spec monitoring for dyn. adaptation

- At RE time ...
  - identify specs to be monitored
    - requirements, assumptions
    - volatile, unrealistic in some cases, mission-critical, ...
  - for each such spec: derive dedicated spec monitor
    - can be automatically generated if formal spec
- At development time ...
  - design, implement software according to specs
  - design, implement alternative routes for excessive spec violation
- At system runtime ...
  - **monitor** tracks system events, generates warnings if spec violation, and triggers system reconfiguration if too frequent violations
  - **reconciler** forces shifting to alternative route when triggered
    - rule-based system reconfiguration



# Dynamic evolution: example



1. Identify unstable or sometimes unrealistic assumption

*Participant receiving email request for constraints will provide them within X days*

2. Derive monitor detecting no-reply events within deadline

3. Design, implement alternative route in case of spec violation

*Send reminder to participant ? Send request to secretary ?*

*Issue warning to initiator ? etc*

*development time*  
*-----*  
*runtime*

4. Monitor violation events during system execution and trigger reconciler according to reconfiguration rules

**If** # times participant did not return constraints within X days, last Y months, > Z  
**then** send reminder to alternative contact person P

**If** # times participant did not return constraints within X days, last Y months, > Z  
**then** get participant's constraints from e-agenda

5. Shift to alternative route for this participant



# Requirements evolution, summary: prepare for change

- Requirements consistency, completeness, adequacy must be preserved through inevitably evolving problem world
  - wide variety of corrective, ameliorative, adaptative changes
- We must anticipate changes, specify levels of stability
- Traceability management is another precondition for evolution
  - Variety of traceability link types specializing dependencies
    - multi-directional: backward, forward, horizontal, vertical
  - Issues: link granularity, semantic richness, accuracy, overhead
  - Variety of supporting techniques
  - Cost-benefit tradeoff to be determined
- Change control iterates on initiation, evaluation-prioritization, consolidation cycles
  - more or less formal process depending on project type
- Specs can be monitored for on-the-fly change management in self-adapting system