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CHAPTER XIV: RISK MODELING and Stochastic Programming

Risk is often cited as a factor which influences decisions. This chapter reviews methods for incorporating risk and risk reactions into mathematical programming models.¹

Stochastic mathematical programming models depict the risk inherent in model parameters and possibly the decision maker's response to that risk. Risk considerations are usually incorporated assuming that the parameter probability distribution (i.e., the risk) is known with certainty.² Usually, the task becomes one of adequately representing these distributions as well as the decision makers response to parameter risk.

The question arises: Why use stochastic models, why not just solve the model under all combinations of the risky parameters and use the resultant plans? Such an approach is tempting, yet suffers from problems of dimensionality and certainty. The dimensionality problem is manifest in the number of possible solutions under the alternative settings for the uncertain parameters (i.e., five possible values for each of three parameters would lead to $3^5 = 243$ possible model specifications). Often, there are more possible combinations of values of the risky parameters than can practically be enumerated. Furthermore, these enumerated plans suffer from a certainty problem. Every LP parameter is assumed known with perfect knowledge. Consequently, solutions reflect "certain" knowledge of the parameter values imposed. Thus, when one solves many models one gets many plans and the question remains which plan should be used.

Usually, it is desirable to formulate a stochastic model to generate a robust solution which yields satisfactory results across the full distribution of parameter values. The risk modeling techniques discussed below are designed to yield such a plan. The "optimal" plan for a stochastic model generally does not place the decision maker in the best possible position for all (or maybe even any) possible parameter combinations(commonly called states of nature or events), but rather establishes a robust position across the set of possible events.

14.1 Decision Making and Recourse

Many different stochastic programming formulations have been posed for risk problems. An important assumption involves the potential decision maker reaction to information. The most fundamental distinction is between cases where:

- 1) all decisions must be made now with the uncertain outcomes resolved later, after all random draws from the distribution have been taken, and
- 2) some decisions are made now, then later some uncertainties are resolved followed by other decisions yet later.

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The risk modeling problem is a form of the multiple objective programming problem so that there are parallels between the material here and that in the multi-objective chapter.

It should be noted that in this chapter risk and uncertainty are used interchangeably in a manner not consistent with some discussions in the literature where a distinction is made involving the degree to which a decision maker knows the parameter probability distributions(Knight). Any time we discuss risk or uncertainty we assume that the probability distribution is known.

These two settings are illustrated as follows. In the first case, all decisions are made then events occur and outcomes are realized. This is akin to a situation where one invests now and then discovers the returns to the investment at years end without any intermediate buying or selling decisions. In the second case, one makes some decisions now, gets some information and makes subsequent decisions. Thus, one might invest at the beginning of the year based on a year long consideration of returns, but could sell and buy during the year depending on changes in stock prices.

The main distinction is that under the first situation decisions are made before any uncertainty is resolved and no decisions are made after any of the uncertainty is resolved. In the second situation, decisions are made sequentially with some decisions made conditional upon outcomes that were subject to a probability distribution at the beginning of the time period.

These two frameworks lead to two very different types of risk programming models. The first type of model is most common and is generally called a stochastic programming model without recourse. The second type of model was originally developed by Dantzig in the early 50's and falls into the class of stochastic programming with recourse models. These approaches are discussed separately, although many of the "without recourse" techniques can be used when dealing with the "with recourse" problems.

14.2 An Aside: Discounting Coefficients

Before discussing formal modeling approaches, first let us consider a common, simple approach used in virtually all "risk free" linear programming studies. Suppose a parameter is distributed according to some probability distribution, then a naive risk specification would simply use the mean. However, one could also use conservative price estimates (i.e., a price that one feels will be exceeded 80% of the time).

This reveals a common approach to risk. Namely, data for LP models are virtually never certain. Conservative estimates are frequently used, in turn producing conservative plans (see McCarl et al., for an example of treatment of time available). Objective function revenue and resource availability coefficients may be deflated while cost coefficients are inflated. Technical coefficients and right hand sides may be treated similarly. The main difficulty with a conservative estimate based approach is the resultant probability of the solution. Conservative estimates for all parameters can imply an extremely unlikely event (ie what is the chance that resource availability in every period will be at the low end of the probability distribution at the same time as all prices) and cause the model to take on an overly conservative choice of the decision variables.

14.3 Stochastic Programming without Recourse

Risk may arise in the objective function coefficients, technical coefficients or right hand sides separately or collectively. Different modeling approaches have arisen with respect to each of these possibilities and we will cover each separately.

14.3.1 Objective Function Coefficient Risk

Several objective function coefficient risk models have been posed. This section reviews these. First, however, some statistical background on distributions of linear sums is necessary.

Given a linear objective function

$$Z = c_1 X_1 + c_2 X_2$$

where X_1 , X_2 are decision variables and c_1 , c_2 are uncertain parameters distributed with means $\overset{-}{c_1}$ and $\overset{-}{c_2}$ as well as variances s_{11} , s_{22} , and covariance s_{12} ; then Z is distributed with mean

$$\overline{Z} = \overline{c_1}X_1 + \overline{c_2}X_2$$

and variance

$$\sigma_Z^2 = s_{11} X_1^2 + s_{22} X_2^2 + 2s_{21} X_1 X_2.$$

In matrix terms the mean and variance of Z are

$$(\overline{C}X, X'SX)$$

where in the two by two case

$$\overline{\mathbf{C}} = \begin{bmatrix} \overline{\mathbf{c}}_1 & \overline{\mathbf{c}}_2 \end{bmatrix} \qquad \mathbf{S} = \begin{bmatrix} \mathbf{s}_{11} & \mathbf{s}_{12} \\ \mathbf{s}_{21} & \mathbf{s}_{22} \end{bmatrix}.$$

Defining terms

- is the variance of the objective function coefficient of X_i , which is calculated using the formula $s_{ik} = \sum_i (c_{ik} c_i)^2 / N$ where c_{ik} is the k^{th} observation on the objective value of X_i and N is the number of observations, assuming an equally likely probability (1/N) of occurrence.³
- for $i \neq j$ is the covariance of the objective function coefficients between c_i and c_j , calculated by the formula $s_{ij} = \sum_i (c_{ik} c_i)(c_{jk} c_j)/N$. Note $s_{ij} = s_{ji}$.
- is the mean value of the objective function coefficient c_i , calculated by $c_i = \sum c_{ik}/N$. (Assuming an equally likely probability of occurrence.)

14.3.1.1 Mean-Variance Analysis

The above expressions define the mean and variance of a LP objective function with risky c parameters. Markowitz exploited this in the original mean-variance (or EV) portfolio choice formulation.

The portfolio choice problem involves development of an "optimal" investment strategy. The variables indicate the amount of funds invested in each risky investment subject to a total funds constraint. Markowitz motivated the formulation by observing that investors only place a portion, not all, of their funds in the highest-yielding investment. This, he argued, indicated that a LP formulation is inappropriate since such an LP would reflect investment of all funds in the

One could also use the divisor N-1 when working with a sample.

highest yielding alternative (since there is a single constraint). This divergence between observed and modeled behavior led Markowitz to include a variance term resulting in the so-called expected value variance (EV) model.

Freund (1956) developed a related model, apparently independently, which has become the most commonly used EV model. The portfolio context of Freund's formulation is

Here the objective function maximizes expected income $(\bar{c}X)$ less a "risk aversion coefficient" (Φ) times the variance of total income (X'SX). The model assumes that decision makers will trade expected income for reduced variance.

In this context Markowitz discussed the E-V efficient frontier which is the locus of points exhibiting minimum variance for a given expected income, and/or maximum expected income for a given variance of income (Figure 14.1 gives the frontier for the example below). Such points are efficient for a decision maker with positive preference for income, negative preference for variance and indifference to other factors.

The E-V problem can handle problem contexts broader than the portfolio example. A general formulation in the resource allocation context is

 \overline{C} is average returns from producing X and S gives the associated variance-covariance matrix.

14.3.1.1.1 Example

Assume an investor wishes to develop a stock portfolio given the stock annual returns information shown in Table 14.1, 500 dollars to invest and prices of stock one \$22.00, stock two \$30.00, stock three \$28.00 and stock four \$26.00.

The first stage in model application is to compute average returns and the variance-covariance matrix of total net returns. The mean returns and variance – covariance matrix are shown in Table 14.2. In turn the objective function is

$$Max \begin{bmatrix} 4.70 & 7.60 & 8.30 & 5.80 \end{bmatrix} \begin{bmatrix} X_1 \\ X_2 \\ X_3 \\ X_4 \end{bmatrix} - \Phi \begin{bmatrix} X_1 & X_2 & X_3 & X_4 \end{bmatrix} \begin{bmatrix} +3.21 & -3.52 & +6.99 & +0.04 \\ -3.52 & +5.84 & -13.68 & +0.12 \\ +6.99 & -13.68 & +61.81 & -1.64 \\ +0.04 & +0.13 & -1.64 & +0.36 \end{bmatrix} \begin{bmatrix} X_1 \\ X_2 \\ X_3 \\ X_4 \end{bmatrix}$$

or, in scaler notation

This objective function is maximized subject to a constraint on investable funds:

$$22X_1 + 30X_2 + 28X_3 + 26X_4 \le 500$$

and non-negativity conditions on the variables.

Empirically, this problem is solved for various ϕ values as implemented in the GAMS instructions in Table 14.3 or in the EVPORTFO file. The solutions, at selected values of ϕ , are shown in Table 14.4, while Figure 14.1 gives the efficient frontier.

The model yields the profit maximizing solution $(X_1=X_2=X_4=0,X_3=17.86)$ for low risk aversion parameters ($\phi < 0.0005$). As the risk aversion parameter increases, then X_2 comes into the solution. The simultaneous use of X_2 and X_3 coupled with their negative covariance reduces the variance of total returns. This pattern continues as ϕ increases. For example, when ϕ equals 0.012 expected returns have fallen by \$17 or 11%, while the standard deviation of total returns has fallen by \$117 or 80%. For yet higher values of the risk aversion parameter, investment in X_1 increases, then later X_4 is added.

Three other aspects of these results are worth noting. First, the shadow price on investable capital continually decreases as the risk aversion parameter (ϕ) increases. This reflects an increasing risk discount as risk aversion increases. Second, solutions are reported only for selected values of ϕ . However, any change in ϕ leads to a different solution and an infinite number of alternative ϕ 's are possible; e.g., all solutions between ϕ values of 0.0005 and 0.0075 are convex combinations of those two solutions. Third, when ϕ becomes sufficiently large, the model does not use all its resources. In this particular case, when ϕ exceeds 2.5, not all funds are invested.

14.3.1.1.2 Markowitz's E-V Formulation

Markowitz's original formulation of the E-V problem minimized variance subject to a given level of expected income as in the multi-objective programming lexicographic formulation.

Algebraically, this model is

Min
$$X$$
 'SX
s.t. $\overline{C}X = \lambda$
 $AX \le b$
 $X \ge 0$

where λ is parameterized over the relevant part of the range of possible expected incomes i.e. from the lowest acceptable to the LP maximum.

14.3.1.1.3 Formulation Choice

Markowitz's (1959) and Freund's (1956) formulations yield identical efficient frontiers; however, we favor Freund's (1956) formulation (a weighted multi-objective tradeoff model) due to a perceived incompatibility of the Markowitz formulation with model use as argued in the multi-objective chapter. Briefly, models are usually formulated for comparative statics analysis of a related series of problems. This type of analysis involves changes in the S, \overline{C} , A and b parameters. In such an analysis, we feel it is not desirable to give alternative efficient frontiers; rather, we feel it is desirable to give specific plans (i.e., X variable values) for the S, \overline{C} , A and b settings. Using the above E-V models one would first need to select either a numerical value for ϕ or one for λ . A value of ϕ so adopted is largely a function of the decision makers' preference between income and risk (see Freund (1956) or Bussey for theoretical development of this point). The value of λ adopted will be a function of both the risk-income tradeoff and the values of \overline{C} , S, A, and b. Thus, the attainability of a given choice λ would change with alterations in these parameters. On the other hand, ϕ expresses a "pure" measure of the risk-tradeoff and is more likely to be relevant for different parameter values. Thus, we prefer the Freund (1956) formulation.

14.3.1.1.4 Characteristics of E-V Model Optimal Solutions

Properties of optimal E-V solutions may be examined via the Kuhn-Tucker conditions. Given the problem

Its Lagrangian function is

$$\ell(X,\mu) = \overline{C}X - \Phi XSX - \mu(AX - b)$$

and the Karush-Kuhn-Tucker conditions are

where μ is the vector of dual variables (Lagrangian multipliers) associated with the primal constraint AX \leq b.

A cursory examination of these conditions indicates two things. First, the solution permits more variables to be nonzero than would a LP basic solution. This occurs since copyright 1997 Bruce A. McCarl and Thomas H. Spreen

variables can be nonzero to satisfy the n potential conditions $\partial \ell/\partial X=0$ and the m conditions where AX=b or $\mu=0$. Thus, the solution can have more nonzero variables than constraints. Second, the $\partial \ell/\partial X$ equation relates resource

cost (μ) with marginal revenue (\overline{C}) and a marginal cost of bearing risk $(-2 \phi X'S)$. Consequently, the optimal shadow prices are risk adjusted as are the optimal decision variable values.

14.3.1.1.5 E-V Model Use - Theoretical Concerns

Use of the E-V model has been theoretically controversial. Expected utility theory (von Neumann and Morgenstern) provides the principal theoretical basis for choice under uncertainty. Debate has raged, virtually since the introduction of E-V analysis, on the conditions under which an E-V model makes choices equivalent to expected utility maximization. Today the general agreement is that maximizing the E-V problem is equivalent to maximizing expected utility when one of two conditions hold: 1) the underlying income distribution is normal - which requires a normal distribution of the c_j and the utility function is exponential (Freund, 1956; Bussey)⁴, and 2) the underlying distributions satisfy Meyer's location and scale restrictions. In addition, Tsiang (1972, 1974) has shown that E-V analysis provides an acceptable approximation of the expected utility choices when the risk taken is small relative to total initial wealth. The E-V frontier has also been argued to be appropriate under quadratic utility (Tobin). There have also been empirical studies (Levy and Markowitz; Kroll, et al.; and Reid and Tew) wherein the closeness of E-V to expected utility maximizing choices has been shown.

14.3.1.1.6 Specification of the Risk Aversion Parameter

E-V models need numerical risk aversion parameters (ϕ). A number of approaches have been used for parameter specification. First, one may avoid specifying a value and derive the efficient frontier. This involves solving for many possible risk aversion parameters. Second, one may derive the efficient frontier and present it to a decision maker who picks an acceptable point (ideally, where his utility function and the E-V frontier are tangent) which in turn identifies a specific risk aversion parameter (Candler and Boeljhe). Third, one may assume that the E-V rule was used by decision makers in generating historical choices, and can fit the risk aversion parameter as equal to the difference between marginal revenue and marginal cost of resources, divided by the appropriate marginal variance (Weins). Fourth, one may estimate a risk aversion parameter such that the difference between observed behavior and the model solution is minimized (as in Brink and McCarl (1979) or Hazell et al. (1983)). Fifth, one may subjectively elicit a risk aversion parameter (see Anderson, et al. for details) and in turn fit it into the objective function (i.e., given a Pratt risk aversion coefficient and assuming exponential utility implies the E-V ϕ equals 1/2 the Pratt risk aversion coefficient [Freund, 1956 or Bussey]). Sixth, one may transform a risk aversion coefficient from another study or develop one based on

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Normality probably validates a larger class of utility functions but only the exponential case has been worked out.

probabilistic assumptions (McCarl and Bessler).

The E-V model has a long history. The earliest application appears to be Freund's (1956). Later, Heady and Candler; McFarquhar; and Stovall all discussed possible uses of this methodology. A sample of applications includes those of Brainard and Cooper; Lin, et al.; and Wiens. In addition, numerous references can be found in Boisvert and McCarl; Robinson and Brake; and Barry.

14.3.1.2 A Linear Approximation - MOTAD

The E-V model yields a quadratic programming problem. Such problems traditionally have been harder to solve than linear programs (although McCarl and Onal argue this is no longer true). Several LP approximations have evolved (Hazell, 1971; Thomas et al; Chen and Baker; and others as reviewed in McCarl and Tice). Only Hazell's MOTAD is discussed here due to its extensive use.

The acronym MOTAD refers to Minimization of Total Absolute Deviations. In the MOTAD model, absolute deviation is the risk measure. Thus, the MOTAD model depicts tradeoffs between expected income and the absolute deviation of income. Minimization of absolute values is discussed in the nonlinear approximations chapter. Briefly reviewing, absolute value may be minimized by constraining the terms whose absolute value is to be minimized (D_k) equal to the difference of two non-negative variables ($D_k = d_k^+ - d_k^-$) and in turn minimizing the sum of the new variables $\sum (d_k^+ + d_k^-)$. Hazell(1971) used this formulation in developing the MOTAD model.⁵

Formally, the total absolute deviation of income from mean income under the k^{th} state of nature (D_k) is

$$D_{k} = \left| \left(\sum_{j} c_{kj} X_{j} \right) - \left(\sum_{j} \bar{c}_{j} X_{j} \right) \right|$$

where c_{kj} is the per unit net return to X_j under the k^{th} state of nature and \bar{c}_j is the mean.

Since both terms involve X_i and sum over the same index, this can be rewritten as

$$D_k = \left| \sum_{j} \left(c_{kj} - \bar{c}_{j} \right) X_{j} \right|$$

Total absolute deviation (TAD) is the sum of D_k across the states of nature. Now introducing deviation variables to depict positive and negative deviations we get

$$TAD = \sum_{k} D_{k} = \sum_{k} \left(d_{k}^{+} + d_{k}^{-} \right)$$

$$where \sum_{j} \left(c_{kj} - c_{j} \right) X_{j} - d_{k}^{+} + d_{k}^{-} = 0 \text{ for all } k$$

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The approach was suggested in Markowitz (1959, p. 187).

Then adding the sum of the deviation variables to the objective function the MOTAD model maximizes expected net returns less a risk aversion coefficient (Ψ) times the measure of absolute deviation. The final MOTAD formulation is

where d_k^+ is the positive deviation of the k^{th} income occurrence from mean income and d_k^- is the associated negative deviation.

There have been a number of additional developments regarding the MOTAD formulation.

Hazell formulated a model considering only negative deviations from the mean, ignoring positive deviations. This formulation is:

Max
$$\sum_{j} \bar{c}_{j} X_{j} - \Theta \sum_{k} d_{k}^{-}$$
s.t.
$$\sum_{j} \left(c_{kj} - \bar{c}_{j} \right) X_{j} + d_{k}^{-} \geq 0 \quad \text{for all } k$$

$$\sum_{j} a_{ij} X_{j} \leq b_{i} \quad \text{for all } i$$

$$X_{j}, d_{k}^{-} \geq 0 \quad \text{for all } j, k$$

However, Hazell notes that when the deviations are taken from the mean, the solution to this problem is equivalent to the total absolute value minimization where $\theta = 2\Psi$ due to the symmetry of the deviations. The negative deviations only model is the more commonly used MOTAD formulation (for example, see Brink and McCarl).

Also, Hazell (1971) reviews Fisher's development which shows that the standard error of a normally distributed population can be estimated given sample size N, by multiplying mean absolute deviation (MAD), total absolute deviation (TAD), or total negative deviation (TND) by appropriate constraints. Thus,

$$\sigma \approx \left| \frac{\pi N}{2 (N-1)} \right|^{0.5} MAD = \left| \frac{\pi N}{2 (N-1)} \right|^{0.5} \frac{TAD}{N} = \left| \frac{\pi}{2 N (N-1)} \right|^{0.5} TAD = \left| \frac{2 \pi}{N (N-1)} \right|^{0.5} TND$$

where $\pi = 22/7$ or 3.14176.

This transformation is commonly used in MOTAD formulations. A formulation incorporates such as

Note this formulation approach can be used within an E-V framework if one squares d⁺ and d⁻ in the objective function.

14.3.1.2.1 Example

This example uses the same data as in the E-V Portfolio example. Deviations from the means $(c_{kj} - \bar{c}_j)$ for the stocks are shown in Table 14.5. The MOTAD formulation is given in Table 14.6. The equivalent GAMS statement is called MOTADPOR.

Here Δ is the constant which approximates standard error from the empirical value of TND as discussed above. This problem is solved for over a range of values for γ . The associated solutions are reported in Table 14.7 and contain information on investment in the nonzero X_j 's, unused funds, mean absolute deviation, and the approximation of the standard error. Also, the true variance and standard error are calculated from the solution values and the original data. Note the approximate nature of the Fisher standard error formula. For example, the approximated standard error at the first risk aversion range is 161.4, but the actual standard error is 140.4. The approximation initially overstates the true standard error, but later becomes quite close. The E-V and MOTAD frontiers correspond closely (see Figure 14.2). However, this is not adequate proof that the solutions will always be close (see Thomson and Hazell for a comparison between the methods).

14.3.1.2.2 Comments on MOTAD

Many of the E-V model comments are appropriate here and will not be repeated. However, a number of other comments are in order. First, a cursory examination of the MOTAD model might lead one to conclude covariance is ignored. This is not so. The deviation equations add across all the variables, allowing negative deviation in one variable to cancel positive deviation in another. Thus, in minimizing total absolute deviation the model has an incentive to "diversify", taking into account covariance.

Second, the equivalence of the total negative and total absolute deviation formulations depends critically upon deviation symmetry. Symmetry will occur whenever the deviations are taken from the mean. This, however, implies that the mean is the value expected for each observation. This may not always be the case. When the value expected is not the mean, then moving averages or other expectation models should be used instead of the mean (see Brink and McCarl, or Young). In such cases, the deviations are generally non-symmetric and consideration must be given to an appropriate measure of risk. For example, Brink and McCarl use a mean negative deviation formulation with a moving average expectation.

Third, most MOTAD applications use approximated standard errors as a measure of risk. When using such a measure, the risk aversion parameters can be interpreted as the number of standard errors one wishes to discount income. Coupling this with a normality assumption permits one to associate a confidence limit with the risk aversion parameter. For example, a risk aversion parameter equal to one means that level of income which occurs at one standard error below the mean is maximized. Assuming normality, this level of income is 84% sure to occur.

Fourth, one must have empirical values for the risk aversion parameter. All the E-V approaches are applicable to its discovery. The most common approach with MOTAD models has been based on observed behavior. The procedure has been to: a) take a vector of observed solution variables, (i.e. acreages); b) parameterize the risk aversion coefficient in small steps (e.g., 0.25) from 0 to 2.5, at each point computing a measure of the difference between the model solution and observed behavior; and c) select the risk aversion parameter value for which the smallest dispersion is found between the model solution values and the observed values (for examples see Hazell et al.; Brink and McCarl; Simmons and Pomareda; or Nieuwoudt, et al.).

Fifth, the MOTAD model does not have a general direct relationship to a theoretical utility function. Some authors have discovered special cases under which there is a link (see Johnson and Boeljhe(1981,1983) and their subsequent exchange with Buccola). Largely, the MOTAD model has been presented as an approximation to the E-V model. However, with the advances in nonlinear programming algorithms the approximation motivation is largely gone (McCarl and Onal), but MOTAD may have application to non-normal cases (Thomson and Hazell).

Sixth, McCarl and Bessler derive a link between the E-standard error and E-V risk aversion parameters as follows:

Consider the models

$$Max \ cX - \psi \ \sigma^2(X)$$
 $Max \ cX - \xi \ \sigma(X)$
 $s.t.$ $AX \le b \ versus \ s.t.$ $AX \le b$
 $X \ge 0$ $X \ge 0$

The first order conditions assuming X is nonzero are

$$c - 2 \psi \sigma(X) \frac{\partial \sigma(X)}{\partial X} - \lambda A = 0$$
 $c - \xi \frac{\partial \sigma(X)}{\partial X} - \lambda A = 0$

For these two solutions to be identical in terms of X and \square , then

$$\psi = \frac{\xi}{2 \sigma(X)}$$

Thus, the E-V risk aversion coefficient will equal the E-standard error model risk aversion coefficient divided by twice the standard error. This explains why E-V risk aversion coefficients are usually very small (i.e., an E-standard error risk aversion coefficient usually ranges from 0 - 3 which implies when the standard error of income is \$10,000 the E-V risk aversion coefficient range of 0 - .000015). Unfortunately, since ξ is a function of σ which depends on X, this condition must hold ex post and cannot be imposed a priori. However, one can develop an approximate a priori relationship between the risk aversion parameters given an estimate of the

standard error.

The seventh and final comment regards model sensitivity. Schurle and Erven show that several plans with very different solutions can be feasible and close to the plans on the efficient frontier. Both results place doubt on strict adherence to the efficient frontier as a norm for decision making. (Actually the issue of near optimal solutions is much broader than just its role in risk models.) The MOTAD model has been rather widely used. Early uses were by Hazell (1971); Hazell and Scandizzo; Hazell et al. (1983); Simmons and Pomareda; and Nieuwoudt, et al. In the late 1970's the model saw much use. Articles from 1979 through the mid 1980s in just the American Journal of Agricultural Economics include Gebremeskel and Shumway; Schurle and Erven; Pomareda and Samayoa; Mapp, et al.; Apland, et al. (1980); and Jabara and Thompson. Boisvert and McCarl provide a recent review.

14.3.1.3 Towards A Unified Model

The E-V and MOTAD models evolved before many software developments. As a consequence, the models were formulated to be easily solved with 1960's and 70's software. A more extensive unified model formulation is possible today. The E-standard error form of this model is as follows

In this model the resource constraints continue to appear. But we introduce a new variable (Inc_k) which is income under state of nature k. This is equated with income arising under the kth state of nature. In turn, a variable is entered for average income (Inc) which is equated to the probabilities (p_k) times the income levels. This variable appears in the objective function reflecting expected income maximization. Finally, deviations between the average and state of nature dependent income levels are treated in deviation constraints where d_k indicates income above the average level whereas d_k indicates shortfalls. The objective function is then modified to include the probabilities and deviation variables. Several possible objective function formulations are possible. The objective function formulation above is E-standard error without approximation. Note that the term in parentheses contains the summed, probabilistically weighted, squared deviations from the mean and is by definition equal to the variance. In turn, copyright 1997 Bruce A. McCarl and Thomas H. Spreen

the square root of this term is the standard deviation and \square would be a risk aversion parameter which would range between zero and 2.5 in most circumstances (as explained in the MOTAD section).

This objective function can also be reformulated to be equivalent to either the MOTAD or E-V cases. Namely, in the E-V case if we drop the 0.5 exponent then the bracketed term is variance and the model would be E-V. Similarly, if we drop the 0.5 exponent and do not square the deviation variables then a MOTAD model arises.

This unifying framework shows how the various models are related and indicates that covariance is considered in any of the models. An example is not presented here although the files UNIFY, EV2 and MOTAD2 give GAMS implementations of the unified E-standard error, E-V and MOTAD versions. The resultant solutions are identical to the solution for E-V and MOTAD examples and are thus not discussed further.

14.3.1.4 Safety First

Roy posed a different approach to handling objective function uncertainty. This approach, the Safety First model, assumes that decision makers will choose plans to first assure a given safety level for income. The formulation arises as follows: assume the model income level under all k states of nature $(\sum c_{kj} X_j)$ must exceed the safety level (S). This can be assured by entering the constraints

$$\sum_{i} c_{kj} X_{j} \geq S$$
 for all k

The overall problem then becomes

where S is the safety level.

14.3.1.4.1 Example

A formulation using the data from the E-V example and a safety level of S is given in Table 14.8 and a GAMS implementation is in the file SAFETY. This example was solved for safety levels ranging from -\$100 to +\$50. The solution (Table 14.9) at S = \$100 gives the profit maximizing linear programming solution. As the safety level is increased the solutions reflect a diversification between X_3 and X_2 . These solutions exhibit the same sort of behavior as in the previous examples. As the safety level increases a more diversified solution arises with an accompanying reduction in risk and a decrease in expected value. For example at S = \$50 the mean has dropped from \$148.00 to \$135.00, but the standard error is cut by more than two-thirds.

14.3.1.4.2 Comments

The safety first model has not been extensively used empirically although Target MOTAD as discussed in the next section is a more frequently used extension. However, the Safety First model is popular as an analytical model in characterizing decision making. For a review and more extensive discussion see Barry.

14.3.1.5 Target MOTAD

The Target MOTAD formulation developed by Tauer, incorporates a safety level of income while also allowing negative deviations from that safety level. Given a target level of T, the formulation is

All definitions are as above except p_k is the probability of the k^{th} state of nature; T is the target income level (somewhat analogous to S in the safety first model); the variable Dev_k is the negative deviation of income, allowing income under the k^{th} state of nature to fall below target income; and \square is the maximum average income shortfall permitted. The equation containing T gives the relationship between income under the k^{th} state of nature and a target income level. The variable Dev_k is non-zero if the k^{th} income result falls below T. The constraint with the right hand side of λ limits the average shortfall. Thus, the Target MOTAD model has two parameters relating to risk (T and λ) which must be specified. These, in turn, can be parameterized to yield different risk solutions.

14.3.1.5.1 Example

Using the data from the earlier examples and assuming each state of nature is equally probable ($P_k = 1/10$) yields the formulation given in Table 14.10 and the GAMS formulation is in the file TARGET.

The Target MOTAD example was solved with a safety level of \$120.00 with the allowable deviation from the safety level varied from allowing as much as \$120.00 average deviation to as little as \$3.60. The solution behavior (Table 14.11) again largely mirrors that observed in the prior examples. Namely, when a large deviation is allowed, the profit maximizing solution is found, but as the allowable deviation gets smaller, then X_2 enters and then finally X_1 . Again a sacrifice in expected income yields less risk.

14.3.1.5.2 Comments

Target MOTAD has not been applied as widely as other risk programming models. However, it is consistent with second degree stochastic dominance (Tauer). Use of Target MOTAD requires specification of two parameters, T and \Box . No attempt has been made to determine consistency between a T, λ choice and the Arrow-Pratt measure of risk aversion. Nor is there theory on how to specify T and λ . The target MOTAD and original MOTAD models can be related. If one makes λ a variable with a cost in the objective function and makes the target level a variable equal to expected income, this becomes the MOTAD model.

Another thing worth noting is that the set of Target MOTAD solutions are continuous so that there is an infinite number of solutions. In the example, any target deviation between \$24.00 and \$12.00 would be a unique solution and would be a convex combination of the two tabled solutions.

McCamley and Kliebenstein outline a strategy for generating all target MOTAD solutions, but it is still impossible to relate these solutions to more conventional measures of risk preferences.

Target MOTAD has been used in a number of contexts. Zimet and Spreen formulate a farm production implementation while Curtis et al., and Frank et al., studied crop marketing problems.

14.3.1.6 DEMP

Lambert and McCarl (1985) introduced the <u>Direct Expected Maximizing Nonlinear Programming (DEMP)</u> formulation, which maximizes the expected utility of wealth. DEMP was designed as an alternative to E-V analysis, relaxing some of the restrictions regarding the underlying utility function. The basic DEMP formulation requires specification of a utility of wealth function U(W), a level of initial wealth (W_o) , and the probability distribution of the objective function parameters (C_{kj}) . The basic formulation is

where $\ p_k$ is the probability of the k^{th} state of nature;

W_o is initial wealth;

 W_k is the wealth under the k^{th} state of nature; and

 c_{kj} is the return to one unit of the j^{th} activity under the k^{th} state of nature.

14.3.1.6.1 Example

Suppose an individual has the utility function for wealth of the form $U=(W)^{power}$ with copyright 1997 Bruce A. McCarl and Thomas H. Spreen

an initial wealth (W_0) of 100, and is confronted with the decision problem data as used in the E-V example. The relevant DEMP formulation appears in Table 14.12 with the solution for varying values of the exponent appearing in Table 14.13. The GAMS formulation is called DEMP.

The example model was solved for different values of the exponent (power). The exponent was varied from 0.3 to 0.0001. As this was varied, the solution again transitioned out of sole reliance on stock three into reliance on stocks two and three. During the model calculations, transformations were done on the shadow price to convert it into dollars. Following Lambert and McCarl, this may be converted into an approximate value in dollar space by dividing by the marginal utility of average income i.e., dividing the shadow prices by the factor.

$$\mu^* = \mu / \frac{\partial U(\overline{W})}{\partial W}$$

Preckel, Featherstone, and Baker discuss a variant of this procedure.

14.3.1.6.2 Comments

The DEMP model has two important parts. First, note that the constraints involving wealth can be rearranged to yield

$$W_k = W_o + \sum_j c_{kj} X_j$$

This sets wealth under the k^{th} state of nature equal to initial wealth plus the increment to wealth due to the choice of the decision variables.

Second, note that the objective function equals expected utility. Thus the formulation maximizes expected utility using the empirical distribution of risk without any distributional form assumptions and an explicit, exact specification of the utility function.

Kaylen, et al., employ a variation of DEMP where the probability distributions are of a known continuous form and numerical integration is used in the solution. The DEMP model has been used by Lambert and McCarl(1989); Lambert; and Featherstone et al.

Yassour, et al., present a related expected utility maximizing model called EUMGF, which embodies both an exponential utility function and distributional assumptions. They recognize that the maximization of expected utility under an exponential utility function is equivalent to maximization of the moment generating function (Hogg and Craig) for a particular probability distribution assumption. Moment generating functions have been developed analytically for a number of distributions, including the Binomial, Chi Square, Gamma, Normal and Poisson distributions. Collender and Zilberman and Moffit et al. have applied the EUMGF model. Collender and Chalfant have proposed a version of the model no longer requiring that the form of the probability distribution be known.

14.3.1.7 Other Formulations

The formulations mentioned above are the principal objective function risk formulations which have been used in applied mathematical programming risk research. However, a number of other formulations have been proposed. Alternative portfolio models such as those by Sharpe;

Chen and Baker; Thomas et al.(1972) exist. Other concepts of target income have also been pursued (Boussard and Petit) as have models based upon game theory concepts (McInerney [1967, 1969]; Hazell and How; Kawaguchi and Maruyama; Hazell(1970); Agrawal and Heady; Maruyama; and Low) and Gini coefficients (Yitzhaki). These have all experienced very limited use and are therefore not covered herein.

14.3.2 Right Hand Side Risk

Risk may also occur within the right hand side (RHS) parameters. The most often used approach to RHS risk in a nonrecourse setting is <u>chance-constrained</u> programming. However, Paris(1979) has tried to introduce an alternative.

14.3.2.1 Chance Constrained Programming

The chance-constrained formulation was introduced by Charnes and Cooper and deals with uncertain RHS's assuming the decision maker is willing to make a probabilistic statement about the frequency with which constraints need to be satisfied. Namely, the probability of a constraint being satisfied is greater than or equal to a prespecified value α .

$$P\left(\sum_{j} a_{ij}X_{j} \leq b_{i}\right) \geq \alpha$$

If the average value of the RHS (\bar{b}_i) is subtracted from both sides of the inequality and in turn both sides are divided by the standard deviation of the RHS σ_{b_i} then the constraint becomes

$$P\left[\frac{\sum\limits_{j} a_{ij}X_{j} - \overline{b_{i}}}{\sigma_{b_{i}}} \leq \frac{\left(b_{i} - \overline{b_{i}}\right)}{\sigma_{b_{i}}}\right] \geq \alpha$$

Those familiar with probability theory will note that the term

$$\frac{\left(b_i - \overline{b_i}\right)}{\sigma_{bi}}$$

gives the number of standard errors that b_i is away from the mean. Let Z denote this term.

When a particular probability limit α is used, then the appropriate value of Z is Z_\square and the constraint becomes

$$P\left[\frac{\sum_{j} a_{ij} X_{j} - \overline{b_{i}}}{\sigma_{b_{i}}} \leq Z_{\alpha}\right] \geq \alpha$$

Assuming we discount for risk, then the constraint can be restated as

$$\sum_{j} a_{ij} X_{j} \leq \overline{b}_{i} - Z_{\alpha} \sigma_{b_{i}}$$

which states that resource use $(\sum a_{ij}X_j)$ must be less than or equal to average resource availability copyright 1997 Bruce A. McCarl and Thomas H. Spreen

less the standard deviation times a critical value which arises from the probability level.

Values of Z_{α} may be determined in two ways: a) by making assumptions about the form of the probability distribution of b_i (for example, assuming normality and using values for the lower tail from a standard normal probability table); or b) by relying on the conservative estimates generated by using Chebyshev's inequality, which states the probability of an estimate falling greater than M standard deviations away from the mean is less than or equal to one divided by M^2 . Using the Chebyshev inequality one needs to solve for that value of M such that $(1-\alpha)$ equals $1/M^2$. Thus, given a probability α , the Chebyshev value of Z_{α} is given by the equation $Z_{\alpha}=(1-\alpha)^{-0.5}$. Following these approaches, if one wished an 87.5 percent probability, a normality assumption would discount 1.14 standard deviations and an application of the Chebyshev inequality would lead to a discount of 2.83 standard deviations. However, one should note that the Chebyshev bound is often too large.

14.3.2.1.1 Example

The example problem adopted for this analysis is in the context of the resource allocation problem from Chapter V. Here three of the four right hand sides in that problem are presumed to be stochastic with the distribution as given in Table 14.14. Treating each of these right hand side observations as equally likely, the mean value equals those numbers that were used in the resource allocation problem and their standard errors respectively are as given in Table 14.14. Then the resultant chance constrained formulation is

The GAMS implementation is the file CHANCE. The solutions to this model were run for Z values corresponding to 0, 90,95, and 99 percent confidence intervals under a normality assumption. The right hand sides and resultant solutions are tabled in Table 14.15. Notice as the Z_{α} value is increased, then the value of the uncertain right hand side decreases. In turn, production decreases as does profit. The chance constrained model discounts the resources available, so one is more certain that the constraint will be met. The formulation also shows how to handle simultaneous constraints. Namely the constraints may be treated individually. Note however this requires an assumption that the right hand sides are completely independent. The results also show that there is a chance of the constraints being exceeded but no adjustment is made for what happens under that circumstance.

14.3.2.1.2 Comments

Despite the fact that chance constrained programming (CCP) is a well known technique and has been applied to agriculture (e.g., Boisvert, 1976; Boisvert and Jensen, 1973; and Danok et al., 1980) and water management (e.g., Eisel; Loucks; and Maji and Heady) its use has been

limited and controversial. See the dialogue in Blau; Hogan, et al.; and Charnes and Cooper (1959).

The major advantage of CCP is its simplicity; it leads to an equivalent programming problem of about the same size and the only additional data requirements are the standard errors of the right hand side. However, its only decision theoretic underpinning is Simon's principle of satisficing (Pfaffenberger and Walker).

This CCP formulation applies when either one element of the right hand side vector is random or when the distribution of multiple elements is assumed to be perfectly correlated. The procedure has been generalized to other forms of jointly distributed RHS's by Wagner (1975). A fundamental problem with chance constrained programming (CCP) is that it does not indicate what to do if the recommended solution is not feasible. From this perspective, Hogan et al., (1981), conclude that "... there is little evidence that CCP is used with the care that is necessary" (p. 698) and assert that recourse formulations should be used.

14.3.2.2 A Quadratic Programming Approach

Paris(1979) proposed a quadratic programming model which permits RHS risk in an E-V context. In contrast to chance constrained programming, the formulation treats interdependencies between the RHS's. The formulation is developed through an application of nonlinear duality theory and is

where X is the vector of activities; ϕ and Θ are risk aversion coefficients with respect to variance in returns and the RHS. S_c and S_b are variance-covariance matrices of returns and the RHS's, respectively; Y is the vector of dual variables, A is the matrix of technical coefficients, and \bar{b} is the vector of expected values of the RHS's.

This primal model explicitly contains the dual variables and the variance-covariance matrix of the RHS's. However, the solutions are not what one might expect. Namely, in our experience, as right hand side risk aversion increases, so does expected income. The reason lies in the duality implications of the formulation. Risk aversion affects the dual problem by making its objective function worse. Since the dual objective function value is always greater than the primal, a worsening of the dual objective via risk aversion improves the primal. A manifestation of this appears in the way the risk terms enter the constraints. Note given positive Θ and S_b , then the sum involving Θ and Y on the left hand side augments the availability of the resources. Thus, under any nonzero selection of the dual variables, as the risk aversion parameter increases so does the implicit supplies of resources. Dubman et al., and Paris(1989) debate these issues, but the basic flaw in the formulation is not fixed. Thus we do not recommend use of this formulation and do not include an example.

14.3.3 Technical Coefficient Risk

Risk can also appear within the matrix of technical coefficients. Resolution of technical copyright 1997 Bruce A. McCarl and Thomas H. Spreen

coefficient uncertainty in a non-recourse setting has been investigated through two approaches. These involve an E-V like procedure (Merrill), and one similar to MOTAD (Wicks and Guise).

14.3.3.1 Merrill's Approach

Merrill formulated a nonlinear programming problem including the mean and variance of the risky a_{ij} 's into the constraint matrix. Namely, one may write the mean of the risky part as $\sum a_{ij} X_i$ and its variance as $\sum X_j X_n \sigma_{inj}$ where \bar{a}_{ij} is the mean value of the a_{ij} 's and σ_{inj} is the

covariance of the a_{ij} coefficients for activities n and j in row i. Thus, a constraint containing uncertain coefficients can be rewritten as

$$\sum_{j} \overline{a_{ij}} X_{j} + \Phi \sum_{j} \sum_{n} X_{j} X_{n} \sigma_{inj} \leq b_{i} \quad for \ all \ i$$

or, using standard deviation,

$$\sum_{j} a_{ij} X_{j} + \Phi \left(\sum_{j} \sum_{k} X_{j} X_{n} \sigma_{inj} \right)^{0.5} \leq b_{i} \quad for \ all \ i$$

Note that the term involving σ_{inj} is added inflating resource use above the average to reflect variability, thus a safety cushion is introduced between average resource use and the reserve limit. The parameter \square determines the amount of safety cushion to be specified exogenously and could be done using distributional assumptions (such as normality) or Chebyshev's inequality as argued in McCarl and Bessler. The problem in this form requires usage of nonlinear programming techniques.

Merrill's approach has been unused largely since it was developed at a time when it was incompatible with available software. However, the MINOS algorithm in GAMS provides capabilities for handling the nonlinear constraint terms (although solution times may be long -- McCarl and Onal). Nevertheless the simpler Wicks and Guise approach discussed below is more likely to be used. Thus no example is given.

14.3.3.2 Wicks and Guise Approach

Wicks and Guise provided a LP version of an uncertain a_{ij} formulation based on Hazell(1971) and Merrill's models. Specifically, given that the ith constraint contains uncertain a_{ij} 's, the following constraints may be set up.

Here the first equation relates the mean value of uncertain resource usage plus a risk term (ϕD_i) to the right hand side, while the second computes the deviation $(a_{kij} - a_{ij})$ incurred from

the k^{th} joint observation on all a_{ij} 's and sums it into a pair of deviation variables $\left(d_{ki}^+, d_{ki}^-\right)$. These deviation variables are in turn summed into a measure of total absolute deviation (D_i) by the third equation. The term ϕ D_i then gives the risk adjustment to the mean resource use in constraint i where ϕ is a coefficient of risk aversion.

The Wicks and Guise formulation is essentially this; however, Wicks and Guise convert the total absolute deviation into an estimate of standard deviation using a variant of the Fisher constant but we will use the one discussed above

$$\Delta D - \sigma = 0$$

where $\Delta = (\Pi/(2n(n-1)))^{.5}$ and σ is the standard error approximation. The general Wicks Guise formulation is

14.3.3.2.1 Example

Suppose we introduce ingredient uncertainty in the context of the feed problem as discussed in Chapter V. Suppose one is using three feed ingredients corn, soybeans, and wheat while having to meet energy and protein requirements. However, suppose that there are four states of nature for energy and protein nutrient content as given in Table 14.16. Assume that the unit price of corn is 3 cents, soybeans 6 cents, and wheat 4 cents and that the energy requirements are 80% of the unit weight of the feed while the protein requirement is 50%. In turn, the GAMS formulation of this is called WICKGUIS and a tableau is given in Table 14.17.

The solution to the Wicks Guise example model are given in Table 14.18. Notice in this table when the risk aversion parameter is 0 then the model feeds corn and wheat, but as the risk aversion parameter increases the model first reduces its reliance on corn and increases wheat, but as the risk aversion parameter gets larger and larger one begins to see soybeans come into the answer. Notice across these solutions, risk aversion generally increases the average amount of protein with reductions in protein variability. As the risk aversion parameter increases, the probability of meeting the constraint increases. Also notice that the shadow price on protein monotonically increases indicating that it is the risky ingredient driving the model adjustments. Meanwhile average energy decreases, as does energy variation and the shadow price on energy is zero, indicating there is sufficient energy in all solutions.

14.3.3.2.2 Comments

The reader should note that the deviation variables do not work well unless the constraint including the risk adjustment is binding. However, if it is not binding, then the uncertainty does not matter.

The Wicks and Guise formulation has not been widely used. Other than the initial application by Wicks and Guise the only other application we know of is that of Tice.

Several other efforts have been made regarding a_{ij} uncertainty. The method used in Townsley and later by Chen (1973) involves bringing a single uncertain constraint into the objective function. The method used in Rahman and Bender involves developing an overestimate of variance.

14.3.4 Multiple Sources of Risk

Many problems have C's, A's and b's which are simultaneously uncertain. The formulations above may be combined to handle such a case. Thus, one could have a E-V model with several constraints handled via the Wicks Guise and/or chance constrained techniques. There are also techniques for handling multiple sources of risk under the stochastic programming with recourse topic.

14.4 Sequential Risk-Stochastic Programming with Recourse

Sequential risk arises as part of the risk as time goes on and adaptive decisions are made. Consider the way that weather and field working time risks are resolved in crop farming. Early on, planting and harvesting weather are uncertain. After the planting season, the planting decisions have been made and the planting weather has become known, but harvesting weather is still uncertain. Under such circumstances a decision maker would adjust to conform to the planting pattern but would still need to make harvesting decisions in the face of harvest time uncertainty. Thus sequential risk models must depict adaptive decisions along with fixity of earlier decisions (a decision maker cannot always undo earlier decisions such as planted acreage). Nonsequential risk, on the other hand, implies that a decision maker chooses a decision now and finds out about all sources of risk later.

All the models above are nonsequential risk models. Stochastic programming with recourse (SPR) models are used to depict sequential risk. The first of the models was originally developed as the "two-stage" LP formulation by Dantzig (1955). Later, Cocks devised a model with N stages, calling it discrete stochastic programming. Over time, the whole area has been called stochastic programming with recourse (SPR). We adopt this name.

14.4.1 Two stage SPR formulation

Suppose we set up a two stage SPR formulation. Such formulations contain a probability tree (Figure 14.3). The nodes of the tree represent decision points. The branches of the tree represent alternative possible states. A two stage model has one node and set of decision variables (X) at the first stage, with the second stage containing branches associated with the resolved uncertainty from the first stage and associated decision nodes (Z_k) .

Suppose the variables X_j indicate the amount of the j^{th} alternative which is employed in copyright 1997 Bruce A. McCarl and Thomas H. Spreen

the first stage. There is an associated set of resource constraints where the per unit usage of the i^{th} resource by X_j is a_{ij} and the endowment of the resources b_i . Suppose that the outcome of X_j is uncertain and dependent on state of nature where the quantity of the m^{th} output item produced is d_{mjk} where k designates state of nature. Let us also define c_j as the objective function coefficient for X_j . In the second stage, the variables are Z_{nk} , where n represents the n^{th} alternative for production and k identifies state of nature. Here we have different decision variables for each second stage state of nature. For example, we have the amount of stock sold if the market has been moving up and the amount of stock sold if the market is moving down, with second stage decisions that depend upon the resultant state of nature after the first stage. We also have parameters which give the amount of the m^{th} output item carrying over from stage one mathematical ma

In this problem we have income variables for each of the k states of nature (Y_k) which are unrestricted in sign. Given that p_k is the probability of the k^{th} state of nature, then the model maximizes

expected income. Note the income variable under the k^{th} state of nature is equated to the sum of the nonstochastic income from the first stage variables plus the second stage state of nature dependent profit contribution. Also note that since Z has taken on the subscript k, the decision variable value will in general vary by state of nature.

Several points should be noted about this formulation. First, let us note what is risky. In the second stage the resource endowment (S_{wk}) , constraint coefficients $(d_{mjk}, f_{mnk}, g_{wnk})$ and objective function parameters (e_{nk}) are dependent upon the state. Thus, all types of coefficients (RHS, OBJ and A_{ij}) are potentially risky and their values depend upon the path through the decision tree.

Second, this model reflects a different uncertainty assumption for X and Z. Note Z is chosen with knowledge of the stochastic outcomes; however, X is chosen a priori, with it's value fixed regardless of the stochastic outcomes. Also notice that the first, third, and fourth constraints involve uncertain parameters and are repeated for each of the states of nature. This

problem then has a single X solution and a Z solution for each state of nature. Thus, adaptive decision making is modeled as the Z variables are set conditional on the state of nature. Note that irreversabilities and fixity of initial decisions is modeled. The X variables are fixed across all second stage states of nature, but the Z variables adapt to the state of nature.

Third, let us examine the linkages between the stages. The coefficients reflect a potentially risky link between the predecessor (X) and successor (Z) activities through the third constraint. Note the link is essential since if the activities are not linked, then the problem is not a sequential decision problem. These links may involve the weighted sum of a number of predecessor and successor variables (i.e., an uncertain quantity of lumber harvested via several cutting schemes linked with use in several products). Also, multiple links may be present (i.e., there may be numerous types of lumber). The subscript m defines these links. A fourth comment relates to the nature of uncertainty resolution. The formulation places all uncertainty into the objective function, which maximizes expected income.

14.4.1.1 Example

Let us consider a simple farm planning problem. Suppose we can raise corn and wheat on a 100 acre farm. Suppose per acre planting cost for corn is \$100 while wheat costs \$60. However, suppose crop yields, harvest time requirements per unit of yield, harvest time availability and crop prices are uncertain. The deterministic problem is formulated as in Table 14.20 and file SPREXAM1. Here the harvest activities are expressed on a per unit yield basis and the income variable equals sales revenue minus production costs.

The uncertainty in the problem is assumed to fall into two states of nature and is expressed in Table 14.19. These data give a joint distribution of all the uncertain parameters. Here RHS's, a_{ij} 's and objective function coefficient's are uncertain.

Solution of the Table 14.20 LP formulation under each of the states of nature gives two very different answers. Namely under the first state of nature all acreage is in corn while under the second state of nature all production is in wheat. These are clearly not robust solutions.

The SPR formulation of this example is given in Table 14.21. This tableau contains one set of first stage variables (i.e., one set of corn growing and wheat growing activities) coupled with two sets of second stage variables after the uncertainty is resolved (i.e., there are income, harvest corn, and harvest wheat variables for both states of nature). Further, there is a single unifying objective function and land constraint, but two sets of constraints for the states of nature (i.e., two sets of corn and wheat yield balances, harvesting hour constraints and income constraints). Notice underneath the first stage corn and wheat production variables, that there are coefficients in both the state of nature dependent constraints reflecting the different uncertain yields from the first stage (i.e., corn yields 100 bushels under the first state of nature and 105 under the second; while wheat yields 40 under the first and 38 under the second). However, in

the second stage resource usage for harvesting is independent. Thus, the 122 hours available under the first state of nature cannot be utilized by any of the activities under the second state of nature. Also, the crop prices under the harvest activities vary by state of nature as do the harvest time resource usages.

The example model then reflects, for example, if one acre of corn is grown that 100 bushels will be available for harvesting under state of nature one, while 105 will be available under state of nature two. In the optimum solution there are two harvesting solutions, but one production solution. Thus, we model irreversibility (i.e., the corn and wheat growing variable levels maximize expected income across the states of nature, but the harvesting variable levels depend on state of nature).

The SPR solution to this example is shown in Table 14.22. Here the acreage is basically split 50-50 between corn and wheat, but harvesting differs with almost 4900 bushels of corn harvested under the first state, where as 5100 bushels of corn are harvested under the second. This shows adaptive decision making with the harvest decision conditional on state of nature. The model also shows different income levels by state of nature with \$18,145 made under state of nature one and \$13,972 under state of nature two. Furthermore, note that the shadow prices are the marginal values of the resources times the probability of the state of nature. Thus, wheat is worth \$3.00 under the first state of nature but taking into account that the probability of the first state of nature is 60% we divide the \$3.00 by .6 we get the original \$5.00 price. This shows the shadow prices give the contribution to the average objective function. If one wishes shadow prices relevant to income under a state of nature then one needs to divide by the appropriate probability.

The income accounting feature also merits discussion. Note that the full cost of growing corn is accounted for under both the first and second states of nature. However, since income under the first state of nature is multiplied by .6 and income under the second state of nature is multiplied by .4, then no double counting is present.

14.4.2 Incorporating Risk Aversion

The two stage model as presented above is risk neutral. This two stage formulation can be altered to incorporate risk aversion by adding two new sets of constraints and three sets of variables following the method used in the unified model above. An EV formulation is

Note that within this formulation the first new constraint that we add simply accounts expected income into a variable \overline{Y} , while the second constraint computes deviations from expected income into new deviation variables d_k^+ , d_k^- which are defined by state of nature. Further, the objective function is modified so it contains expected income minus a risk aversion parameter times the probabilistically weighted squared deviations (i.e., variance). This is as an EV model. The model may also be formulated in the fashion of the unified model discussed earlier to yield either a MOTAD or an E-standard deviation model.

14.4.2.1 Example

Suppose we use the data from the above Wicks Guise example but also allow decision makers once they discover the state of nature, to supplement the diet. In this case, suppose the diet supplement to correct for excess protein deviation costs the firm \$0.50 per protein unit while insufficient protein costs \$1.50 per unit. Similarly, suppose excess energy costs \$1.00 per unit while insufficient energy costs \$0.10. The resultant SPR tableau, portraying just two of the four states of nature included in the tableau, is shown in Table 14.23 (This smaller portrayal is only done to preserve readability, the full problem is solved). Notice we again have the standard structure of an SPR. Namely the corn, soybeans, and wheat activities are first stage activities, then in the second stage there are positive and negative nutrient deviations for each state as well as state dependent objective function and deviation variable accounting. Notice the average cost row adds the probabilistically weighted sums of the state of nature dependent variables into average cost while the cost deviation rows compute deviation under a particular state of nature. In turn, these deviations are weighted by the probability times the risk aversion parameter and are entered in the objective function. The deviation variables could be treated to form an E-V, MOTAD or E-Standard error formulation as in the unified model above. An E-standard deviation model will be used here and is implemented in the GAMS file FEEDSPR. Also note these activities repeat for the second state of nature and also would for the third and fourth if they were portrayed here.

The risk neutral solution to this problem is given in Table 14.24. Two solution aspects are worth copyright 1997 Bruce A. McCarl and Thomas H. Spreen

discussing. First, notice that the first stage solution is to buy .283 pounds of corn, .362 pounds of soybeans, .355 pounds of wheat at an average cost of 6.7 cents. Cost varies across the states of nature with cost under the first state equaling 8.1 cents, while under the second state it is 8.3, 5.2 under the third state and 5.1 under the fourth state. The cost variation arises as the protein and energy shortfall and excess variables take on different values in order to mitigate nutrient fluctuation.

The model was also solved for risk aversion. The results in Table 14.25 show the solutions from the example model under varying risk aversion coefficients for a standard deviation implementation. Table 14.25 gives the changes in corn, soybean, and wheat usage, as well as average income and standard error of income as the risk aversion parameter is changed for an E-standard deviation formulation as implemented in the file FEEDSPR. Here the risk aversion parameter was varied from 0.0 up to 0.6. As risk aversion increases the average cost of the diet increases, but the standard error of the cost of the diet falls with cost variation between the various states of nature narrowing. Namely under risk neutrality cost ranges from 5.1 cents to 8.1 cents with a standard error of 1.5 cents, however by the time the risk aversion parameter is up to .4 the cost varies from only 6.7 to 7.4 cents with a standard error of two tenths of a cent, at the expense of a 0.4 cent increase in average diet cost. Thus, as risk aversion increases, the model adopts a plan which stabilizes income across all of the states of nature.

14.4.3 Extending to Multiple Stages

The models above are two stage models with a set of predecessor activities followed by sets of successor activities for each state of nature. It is possible to formulate a multiple stage model as done by Cocks. In such a model however, it is relatively cumbersome to express a general formulation. Thus, we will express this model only in terms of an example (See Cocks for an N stage formulation and Boisvert and McCarl for a three stage one). Let us formulate a relatively simple stock model. Suppose that a firm starts with an initial inventory 100 units of common stock and is trying to maximize average ending worth. In doing this, suppose that the stock can be sold in one of three time periods. The first one which is nonstochastic, the second one which is characterized by two states of nature, and the third which is characterized by two additional states of nature. In describing the states of nature the following data are relevant. In period one (today) the firm knows the price is \$2.00. In period two, the firm is uncertain of the interest rate between periods and the future price. Assume that under state of nature 1, the interest rate between period one and two for any stock sold is one percent while it is two percent under the second state of nature 2. Simultaneously the stock price is \$2.20 under the first state of nature and \$2.05 under the second. Going into the third state of nature, the interest rate is conditional on which state of nature was drawn for the second state. Thus, in the third stage if the first state arose the third stage interest rates are then either 6% (A) or 4% (B). On the other hand if the second state occurs, the interest rate will either be 7% (A) or 3% (B). Third stage crop prices are dependent of which of the two third stage states of nature occur. Under the first state of nature (A) the price is \$2.18, while under the second one it is \$2.44. The third stage probabilities are also conditional. Namely, after the first stage one gets state 1 occurring 70% of the time while state 2 occurs 30% of the time. When state 2 results out of stage one then the third stage probability for state A is 60% and is 40% for state B. On the other hand, these probabilities change to .7 and .3 if the second state happened out of stage 1.

The resultant formulation of this problem is given in Table 14.26 and file SELLSPR. Here, again, there is one set of period one variables which refer to either keeping or selling the stock; two sets of period two variables, which refer again to keep or sell the stock under each second stage state of nature; and four sets of period three variables for selling the stock and

accounting ending net worth under all the third stage states of nature. Note in the first period, if the stock is kept, it carries over from the first period to both states of nature in the second stage. Then in the second period the keep activity from the first period provides stock that could either be sold or kept on into the third. In turn, if stock is kept in the second stage, it is held over to both third period states of nature which follow that second period state of nature. Notice the probabilities of each of the final states are reflected in the average ending worth. The worth under period three state A following period two state one is multiplied 0.42 which reflects the 70% probability of period two state one times the 60% conditional probability of period three state A. Also, notice the prices as they enter the ending worth by state of nature are the sales price in the relevant period times 1 plus interest earned in the interim periods. Thus, the ending worth of period one sales following period two state one and period three state A is 2.1412. This reflects the original sales price of \$2.00, the 1% interest into the second period and the 6% interest into the third period. The solution to this model is given in Table 14.27.

14.4.4 Model Discussion

The SPR model is perhaps the most satisfying of the risk models. Conceptually it incorporates all sources of uncertainty: right hand side, objective function and technical coefficients while allowing adaptive decisions. However, the formulations suffer from the "curse of dimensionality." Each possible final state of nature leads to another set of stage two or later activities and large models can result from relatively simple problems. For example, consider having ten values of two right hand sides which were independently distributed. This would lead to 100 terminal states or sets of rows. However, such models can be computationally tractable, since the sparsity and repeated structure tend to make such problems easier to solve than their size would imply. Thus, one of the things to be cautious about when using this particular formulation is size. When dealing with such a model, it is often advisable to determine the critical sources of uncertainty which should be extensively modeled. Uncertainties other than the "most critical" may be handled with such methods as MOTAD, Wicks and Guise, or chance-constrained as discussed above. Sources of uncertainty which are not important in the problem may be held at their expected values (see Tice for an example). Thus, with careful application, this type of model can be quite useful.

Agricultural economics applications include Yaron and Horowit (1972a); Garoian, et al.; Apland, et al.(1981); Lambert and McCarl(1989); Leatham and Baker; McCarl and Parandvash; and the early papers by Rae (1971a, 1971b). Hansotia; Boisvert and McCarl; and Apland and Kaiser provide literature reviews.

14.5 General Comments On Modeling Uncertainty

As demonstrated above, there are a number of ways of handling uncertainty when modeling. Several aspects of these types of models need to be pointed out. First, all the formulations convert the problems to a deterministic equivalent. Basically, it is assumed that the decision maker is certain of the risk and reacts to it optimally by discounting the objective function, $a_{ij's}$ or right hand sides. Obviously this means the modeler must assume knowledge of the distribution of risk faced by a decision maker and the risk aversion coefficient.

The second set of comments regards data. Important parameters within the context of risk models are the expectation of the coefficient value and its probability distribution around

that expectation. The most common practice for specification of these parameters is to use the historical mean and variance. This, however, is neither necessary nor always desirable. Fundamentally, the measures that are needed are the value expected for each uncertain parameter and the perceived probability distribution of deviations from that expectation (with joint distributions among the various uncertain parameters). The parameter expectation is not always a historical mean. This is most unrealistic in cases where there has been a strong historical trend (as pointed out by Chen, 1971). There is a large body of literature dealing with expectations and/or time series analysis (see Judge for an introduction), and some use of these results and procedures appears desirable.

Data are most often generated historically; however, observations could be generated by several other means. For example, observations could be developed from a simulation model (see Dillon, et al.), from a forecasting equation (see Lambert and McCarl(1989)), or from subjective interrogation of the decision maker (see Sri Ramaratnam et al.). There are cases where these other methods are more appropriate than history due to such factors as limited historical data (say, on the price of a new product) or major structural changes in markets. Naturally, the form in which the data are collected depends on the particular application involved.

A final comment on data regards their probabilistic nature. Basically when using historically based means and variance one is assuming that all observations are equally probable. When this assumption is invalid, the model is modified so that the value expected is the probabilistically weighted mean (if desired) and the variance formula includes the consideration of probability (see Anderson, et al. [pp. 28- 29] for examples). Deviation models must also be adjusted so that the deviations are weighted by their probability as done in the MOTAD version of the discrete stochastic model in section 14.23.

A third and again independent line of comment relates to the question "should uncertainty be modeled and if so, how?" Such a concern is paramount to this section. It is obvious from the above that in modeling uncertainty, data are needed describing the uncertainty, and that modeling uncertainty makes a model larger and more complex, and therefore harder to interpret, explain, and deal with. It is not the purpose of these comments to resolve this question, but rather to enter some considerations to the resolution of this question. First and fundamentally, if a model solution diverges from reality because the decision maker in reality has somehow considered risk, then it is important to consider risk. This leads to the subjective judgment on behalf of the modeling team as to whether risk makes a difference. Given that risk is felt to make a difference, then, how should risk be modeled? In the approaches above, the formulation model depends upon whether there is conditional decision making and on what is uncertain. These formulations are not mutually exclusive; rather, it may be desirable to use combinations of these formulations (see, for example, Wicks and Guise, Tice or Klemme).

Several uncertainty models have not been covered the above discussion. There are more advanced applications of chance constrained programming such as those found in the books by Sengupta; Vajda; and Kolbin. Another approach is called "Cautions Suboptimizing" by Day (1979). This approach bounds the adjustments in variables to a maximum amount in any one year. We also have not covered Monte Carlo programming as espoused by Anderson, et al., mainly because we do not feel it falls into the class of programming techniques but rather is a simulation technique.

Finally, it is relevant to discuss how risk should be modeled. There have been arguments presented in literature (e.g. see, for example, Baker and McCarl or Musser, et al.) that risk model solutions are biased if the model structure is not adequate before risk modeling is incorporated. Baker and McCarl argue that one should not include risk until the model structure is fully specified in terms of copyright 1997 Bruce A. McCarl and Thomas H. Spreen

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the needed constraints, the time disaggregation of constraints, and activities.

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Table 14.1. Data for E-V Example -- Returns by Stock and Event

		Stock Returns by	Stock and Event	t
	Stock1	Stock2	Stock3	Stock4
Event1	7	6	8	5
Event2	8	4	16	6
Event3	4	8	14	6
Event4	5	9	-2	7
Event5	6	7	13	6
Event6	3	10	11	5
Event7	2	12	-2	6
Event8	5	4	18	6
Event9	4	7	12	5
Event10	3	9	-5	6
	Stock1	Stock2	Stock3	Stock4
Price	22	30	28	26

Table 14.2. Mean Returns and Variance Parameters for Stock Example

	Stock1	Stock2	Stock3	Stock4
Mean Returns	4.70	7.60	8.30	5.80
Variance-Covariance Matrix				
	Stock1	Stock2	Stock3	Stock4
Stock1	3.21	-3.52	6.99	0.04
Stock2	-3.52	5.84	-13.68	0.12
Stock3	6.99	-13.68	61.81	-1.64
Stock4	0.04	0.12	-1.64	0.36

Table 14.3. GAMS Formulation of E-V Problem

```
5 SETS STOCKS POTENTIAL INVESTMENTS / BUYSTOCK1*BUYSTOCK4 /
       EVENTS EQUALLY LIKELY RETURN STATES OF NATURE
                   /EVENT1*EVENT10/;
 9 ALIAS (STOCKS,STOCK);
11 PARAMETERS PRICES(STOCKS) PURCHASE PRICES OF THE STOCKS
              /BUYSTOCK1 22
13
               BUYSTOCK2 30
                BUYSTOCK3 28
                BUYSTOCK4 26/;
15
17 SCALAR FUNDS TOTAL INVESTABLE FUNDS / 500 / ;
19 TABLE RETURNS(EVENTS,STOCKS) RETURNS BY STATE OF NATURE EVENT
20
       BUYSTOCK1 BUYSTOCK2 BUYSTOCK3 BUYSTOCK4
21
22 EVENT1 7
23 EVENT2 8
               4 16
24 EVENT3 4
                    14
                  8
25 EVENT4 5
                  9
                       -2
                             7
                7
26 EVENT5 6
                      13
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                                            39
```

```
27 EVENT6 3
                10
                    11
                            5
28 EVENT7 2
                 12 -2 6
                 4 18 6
29 EVENT8 5
              7 12 5
30 EVENT9 4
               9 -5
31 EVENT10 3
32
33 PARAMETERS
34 MEAN (STOCKS) MEAN RETURNS TO X(STOCKS)
   COVAR(STOCK,STOCKS) VARIANCE COVARIANCE MATRIX;
36
37 MEAN(STOCKS) = SUM(EVENTS, RETURNS(EVENTS, STOCKS) / CARD(EVENTS) );
38 COVAR(STOCK,STOCKS)
    = SUM (EVENTS ,(RETURNS(EVENTS,STOCKS) - MEAN(STOCKS))
40
          *(RETURNS(EVENTS,STOCK)- MEAN(STOCK)))/CARD(EVENTS);
41
42 DISPLAY MEAN, COVAR;
43
44 SCALAR RAP RISK AVERSION PARAMETER / 0.0 / ;
45
46 POSITIVE VARIABLES INVEST(STOCKS) MONEY INVESTED IN EACH STOCK
47
48 VARIABLE
                   OBJ NUMBER TO BE MAXIMIZED;
49
50 EQUATIONS
                   OBJJ OBJECTIVE FUNCTION
51
                INVESTAV INVESTMENT FUNDS AVAILABLE
52
53
54 OBJJ...
55 OBJ =E= SUM(STOCKS, MEAN(STOCKS) * INVEST(STOCKS))
56
     - RAP*(SUM(STOCK, SUM(STOCKS,
57
       INVEST(STOCK)*\ COVAR(STOCK,STOCKS)*\ INVEST(STOCKS))));
58
59 INVESTAV.. SUM(STOCKS, PRICES(STOCKS) * INVEST(STOCKS)) =L= FUNDS;
61 MODEL EVPORTFOL /ALL/;
62
63 SOLVE EVPORTFOL USING NLP MAXIMIZING OBJ;
65 SCALER VAR THE VARIANCE;
```

```
VAR = SUM(STOCK, SUM(STOCKS,
66
67
        INVEST.L(STOCK)* COVAR(STOCK,STOCKS) * INVEST.L(STOCKS)));
 68 DISPLAY VAR;
 69
70 SET RAPS RISK AVERSION PARAMETERS /R0*R25/
72 PARAMETER RISKAVER(RAPS) RISK AVERSION COEFICIENTS
73
       /R0 0.00000, R1 0.00025, R2 0.00050, R3 0.00075,
74
        R4 0.00100, R5 0.00150, R6 0.00200, R7 0.00300,
75
        R8 0.00500, R9 0.01000, R10 0.01100, R11 0.01250,
76
        R12 0.01500, R13 0.02500, R14 0.05000, R15 0.10000,
77
        R16 0.30000, R17 0.50000, R18 1.00000, R19 2.50000,
        R20 5.00000, R21 10.0000, R22 15. , R23 20.
78
79
        R24 40. , R25 80./
80
81 PARAMETER OUTPUT(*,RAPS) RESULTS FROM MODEL RUNS WITH VARYING RAP
82
83 OPTION SOLPRINT = OFF;
84
85 LOOP (RAPS,RAP=RISKAVER(RAPS);
86
      SOLVE EVPORTFOL USING NLP MAXIMIZING OBJ;
87
      VAR = SUM(STOCK, SUM(STOCKS,
        INVEST.L(STOCK)* COVAR(STOCK,STOCKS) * INVEST.L(STOCKS)));
88
      OUTPUT("OBJ",RAPS)=OBJ.L;
89
      OUTPUT("RAP",RAPS)=RAP;
90
91
      OUTPUT(STOCKS,RAPS)=INVEST.L(STOCKS);
92
      OUTPUT("MEAN",RAPS)=SUM(STOCKS, MEAN(STOCKS)*INVEST.L(STOCKS));
93
      OUTPUT("VAR",RAPS) = VAR;
94
      OUTPUT("STD",RAPS)=SQRT(VAR);
95
      OUTPUT("SHADPRICE", RAPS)=INVESTAV.M;
      OUTPUT("IDLE",RAPS)=FUNDS-INVESTAV.L
96
97
         );
98 DISPLAY OUTPUT;
```

Table 14.4. E-V Example Solutions for Alternative Risk Aversion Parameters

RAP0 0.00025 0.0005 0.00075 0.001 1.263 BUYSTOCK2 5.324 7.355 BUYSTOCK3 17.857 17.857 16.504 12.152 9.977 OBJ 148.214 143.287 138.444 135.688 134.245 MEAN $148.214 \quad 148.214 \quad 146.581 \quad 141.331 \quad 138.705$ 19709.821 19709.821 16274.764 7523.441 4460.478 VAR STD 140.392 140.392 127.573 86.738 66.787 SHADPRICE 0.296 0.277 0.261 0.260 0.260

RAP 0.0015 0.002 0.003 0.005 0.010 copyright 1997 Bruce A. McCarl and Thomas H. Spreen \$42\$

BUYSTOCK2 9.386 10.401 11.416 12.229 12.838 **BUYSTOCK3** 7.801 6.713 5.625 4.755 4.102 OBJ 132.671 131.753 130.575 129.005 125.999 **MEAN** 136.080 134.767 133.454 132.404 VAR 2272.647 1506.907 959.949 679.907 561.764 STD 47.672 38.819 30.983 26.075 23.702 SHADPRICE 0.259 0.257 0.255 0.251 0.241

RAP 0.011 0.012 0.015 0.050 0.025 BUYSTOCK1 1.273 4.372 4.405 BUYSTOCK2 12.893 12.960 11.070 8.188 12.420 BUYSTOCK3 4.043 3.972 3.550 2.561 1.753 **BUYSTOCK4** 4.168 OBJ 125.441 124.614 123.380 120.375 116.805 **MEAN** 131.545 131.459 129.839 125.939 121.656 VAR 97.026 554.929 547.587 430.560 222.576 STD 9.850 23.557 23.401 20.750 14.919 SHADPRICE 0.239 0.230 0.224 0.236 0.234

RAP 0.100 0.300 2.500 0.500 1.000 BUYSTOCK1 4.105 3.905 3.865 3.835 1.777 BUYSTOCK2 6.488 5.354 5.128 4.958 2.289 BUYSTOCK3 1.340 0.968 0.446 1.064 1.009 BUYSTOCK4 6.829 8.602 8.957 9.223 4.296 OBJ 113.118 102.254 92.010 66.674 27.185 MEAN 119.327 117.774 117.463 117.230 54.370 VAR 62.086 50.905 50.556 10.874 51.734 STD 7.879 7.193 7.135 7.110 3.298 SHADPRICE 0.214 0.173 0.133 0.032 0 **IDLE FUNDS** 268.044

Notes: RAP is the risk aversion parameter (ϕ) value Stocki gives the amount invested in stocki Obj gives the objective function value Mean gives expected income Var gives the variance of income STD gives the standard deviation of income

Table 14.5. Deviations from the Mean for Portfolio Example

	Stock1	Stock2	Stock3	Stock4
Event1	2.3	-1.6	-0.3	-0.8
Event2	3.3	-3.6	7.7	0.2
Event3	-0.7	0.4	5.7	0.2
Event4	0.3	1.4	-10.3	1.2
Event5	1.3	-0.6	4.7	0.2
Event6	-1.7	2.4	2.7	-0.8
Event7	-2.7	4.4	-10.3	0.2
Event8	0.3	-3.6	9.7	0.2
Event9	-0.7	-0.6	3.7	-0.8
Event10	-1.7	1.4	-13.3	0.2

 Table 14.6.
 Example MOTAD Model Formulation

Max		4.70	X_1	+	7.60	X_2	+	8.30	X_3	+	5.80	X_4					_ ~	γ	σ		
s.t.		22	X_1	+	30	X_2	+	28	X_3	+	26	X_4								\leq	500
	+	2.300	X_1	_	1.600	X_2	_	0.300	X_3	_	0.800	X_4	$+d_{1}^{-}$							\geq	0
	+	3.300	X_1	_	3.600	X_2	+	7.700	X_3	+	0.200	X_4	$+d_{2}^{-}$							\geq	0
	_	0.700	X_1	+	0.400	X_2	+	5.700	X_3	+	0.200	X_4	$+d_{3}^{-}$							\geq	0
	+	0.300	X_1	+	1.400	X_2	_	10.300	X_3	+	1.200	X_4	$+d_{4}^{-}$							\geq	0
	+	1.300	X_1	_	0.600	X_2	+	4.700	X_3	+	0.200	X_4	$+d_{5}^{-}$							\geq	0
	-	1.700	X_1	+	2.400	X_2	+	2.700	X_3	-	0.800	X_4	$+d_{6}^{-}$							\geq	0
	_	2.700	X_1	+	4.400	X_2	_	10.300	X_3	+	0.200	X_4	$+d_{7}^{-}$							\geq	0
	+	0.300	X_1	_	3.600	X_2	+	9.700	X_3	+	0.200	X_4	$+d_{8}^{-}$							\geq	0
	_	0.700	X_1	_	0.600	X_2	+	3.700	X_3	_	0.800	X_4	$+d_{9}^{-}$							\geq	0
	_	1.700	X_1	+	1.400	X_2	_	13.300	X_3	+	0.200	X_4	$+d_{10}^{-}$							\geq	0
													$\sum d_k^-$	_	TNI)				=	0
													k	Δ	TNI)	- (σ		=	0

RAP 0.050 0.100 0.110 0.120 BUYSTOCK2 11.603 BUYSTOCK3 17.857 17.857 17.857 17.857 5.425 OBJ 148.214 140.146 132.078 130.464 129.390 148.214 148.214 148.214 148.214 133.213 **MEAN** 122.143 122.143 122.143 122.143 MAD 24.111 STDAPPROX 161.367 161.367 161.367 161.367 31.854 19709.821 19709.821 19709.821 19709.821 883.113 VAR STD 140.392 140.392 140.392 140.392 29.717 SHADPRICE 0.296 0.280 0.264 0.261 0.259

RAP 0.130 0.150 0.260 0.400 0.500 BUYSTOCK1 2.663 BUYSTOCK2 11.603 11.603 11.916 12.379 10.985 BUYSTOCK3 5.425 5.425 5.090 4.594 3.995 OBJ 129.072 128.435 125.179 121.204 118.606 **MEAN** 133.213 133.213 132.809 132.210 129.161 MAD 24.111 24.111 22.212 20.827 STDAPPROX 31.854 31.854 29.345 27.515 883.113 883.113 771.228 643.507 455.983 VAR STD 29.717 29.717 27.771 25.367 21.354 SHADPRICE 0.258 0.257 0.250 0.242 0.237

RAP 0.750 1.000 1.500 1.750 1.250 BUYSTOCK1 5.145 7.119 2.817 2.817 2.817 BUYSTOCK2 10.409 9.879 5.617 5.617 5.617 BUYSTOCK3 1.824 2.661 1.564 1.824 1.824 8.402 BUYSTOCK4 0.123 8.402 8.402 OBJ 114.168 111.009 108.372 106.086 103.801 MEAN 125.384 122.240 119.799 119.799 119.799 MAD 11.320 8.501 6.920 6.920 6.920 STDAPPROX 14.955 11.231 9.142 9.142 9.142 VAR 211.996 121.386 83.886 83.886 83.886 9.159 STD 14.560 11.018 9.159 9.159 SHADPRICE 0.228 0.222 0.217 0.212 0.208

RAP 2.000 2.500 5.000 10.000 12.500 copyright 1997 Bruce A. McCarl and Thomas H. Spreen \$46\$

BUYSTOCK1 2.817 2.817 2.858 2.858 2.858 5.617 4.178 BUYSTOCK2 5.617 4.178 4.178 BUYSTOCK3 1.824 1.242 1.824 1.242 1.242 BUYSTOCK4 8.402 8.402 10.654 10.654 10.654 OBJ 101.515 76.540 35.790 15.415 96.944 MEAN 119.799 119.799 117.289 117.289 117.289 MAD 6.920 6.920 6.169 6.169 STDAPPROX 9.142 9.142 8.150 8.150 VAR 83.886 83.886 57.695 57.695 57.695 STD 9.159 9.159 7.596 7.596 7.596 SHADPRICE 0.203 0.194 0.153 0.072 0.031

Note: The abbreviations are the same as in Table 14.4 with the addition of MAD which gives the mean absolute deviation and STDAPPROX which gives the standard deviation approximation.

```
Max 4.70 X_1 + 7.60 X_2 + 8.30 X_3 + 5.80 X_4
s.t.
      22
          X_1
              +
                  30
                       X_2 +
                               28
                                    X_{3} +
                                            26
                                                 X_4
                                                    \leq 500
      7
                                    X_{3} +
          X_1 +
                   6
                       X_2 +
                               8
                                            5
                                                X_4 \geq
                                                         S
                     X_2 + 16 X_3 +
      8
          X_1 +
                   4
                                            6
                                                X_4 \geq
                                                         S
      4
          X_1 +
                   8 \quad X_2 + 14 \quad X_3 +
                                                X_4 \geq
                                                         S
                   9 X_2 - 2
      5
          X_1 +
                                    X_3 +
                                                X_4 \geq
                                                         S
      6
          X_1 + 7 \quad X_2 + 13 \quad X_3 +
                                                X_4 \geq
                                                         S
      3
          X_1 + 10 \quad X_2 + 11 \quad X_3 +
                                                X_4 \geq
                                                         S
      2
          X_1 + 12 \quad X_2 - 2
                                    X_3 +
                                            6
                                                X_4 \geq
                                                         S
      5
          X_1 + 4 \quad X_2 + 18 \quad X_3 +
                                                X_4 \geq
                                                         S
          X_1 + 7 	 X_2 + 12 	 X_3 +
      4
                                            5
                                                X_4 \geq
                                                         S
          X_1 + 9 \quad X_2 - 5
      3
                                    X_3 +
                                                X_4 \geq
                                                         S
```

Table 14.9. Safety First Example Solutions for Alternative Safety Levels

RUIN -100.000 -50.000 0.0 25.000 50.000 BUYSTOCK2 0.0 2.736 6.219 7.960 9.701 BUYSTOCK3 17.857 14.925 11.194 9.328 7.463 OBJ 148.214 144.677 140.174 137.923 135.672 MEAN 148.214 144.677 140.174 137.923 135.672 VAR 19709.821 12695.542 6066.388 3717.016 2011.116 STD 140.392 112.674 77.887 60.967 44.845 SHADPRICE 0.296 0.280 0.280 0.280 0.280

Note: The abbreviations are the same as in the previous example solutions with RUIN giving the safety level.

Table 14.10. Example Formulation of Target MOTAD Problem

```
Max 4.70 	ext{ } 	ext{X}_1 	ext{ } + 	ext{ } 	ext{7.60} 	ext{ } 	ext{X}_2 	ext{ } + 	ext{ } 	ext{8.30} 	ext{ } 	ext{X}_3 	ext{ } + 	ext{ } 	ext{5.80} 	ext{ } 	ext{X}_4
                        X_2 + 28 X_3 +
s.t.
      22
           X_1
              +
                                              26
                                                   X_4
                                                                   ≤ 500
      7
                        X_2 + 8 X_3 + 5
           X_1 +
                                                  X_4 +
                                                                      T
                                                            Dev_1
                                                                   \geq
                        X_2 + 16 X_3 +
      8
           X_1 +
                                              6 X_4 +
                                                            Dev_2 \ge
                                                                      T
      4
          X_1 +
                      X_2 + 14 X_3 + 6 X_4 +
                                                            Dev_3 \ge T
                       X_2 - 2 X_3 + 7 X_4 +
                                                            Dev_4 \ge T
      5
          X_1 +
                    X_2 + 13 X_3 + 6 X_4 +
          X_1 +
                                                                 \geq T
      6
                                                            Dev<sub>5</sub>
                      X_2 + 11 X_3 + 5 X_4 +
      3
          X_1 +
                                                                 ≥ T
                                                            Dev_6
          X_1 + X_2 - 2 X_3 + 6 X_4 +
      2
                                                            Dev_7 \geq T
         X_1 + X_2 + 18 X_3 + 6 X_4 + Dev_8 \ge T

X_1 + X_2 + 12 X_3 + 5 X_4 + Dev_9 \ge T
      5
      4
          X_1 + X_2 - 5 X_3 + 6
                                                  X_4 + Dev_{10} \ge T
      3
                                                           \sum_{k} Dev_{k} \leq
                                                                       λ
```

Table 14.11. Target MOTAD Example Solutions for Alternative Deviation Limits

TARGETDEV 120.000 60.000 24.000 12.000 10.800 BUYSTOCK2 0.0 0.0 7.081 10.193 10.516 BUYSTOCK3 17.857 17.857 10.270 6.936 6.590 OBJ 148.214 148.214 139.059 135.037 134.618 148.214 148.214 139.059 135.037 134.618 MEAN 19709.821 19709.821 4822.705 1646.270 1433.820 VAR STD 140.392 140.392 69.446 40.574 37.866 SHADPRICE 0.296 0.296 0.286 0.295 0.295 TARGETDEV 8.400 7.200 3.600 BUYSTOCK1 0.0 0.0 3.459 BUYSTOCK2 11.259 11.782 11.405 BUYSTOCK3 5.794 5.234 2.919 OBJ 133.659 132.982 127.168 MEAN 133.659 132.982 127.168 VAR 1030.649 816.629 277.270 STD 32.104 28.577 16.651

Note: The abbreviations are again the same with TARGETDEV giving the $\boldsymbol{\lambda}$ value.

SHADPRICE 0.298 0.298 0.815

Table 14.12. Example Formulation of DEMP Problem

```
Max \quad \textstyle\sum\limits_k (W_k)^{power}
                   22 \quad X_1 \quad + \quad 30 \quad X_2 \quad + \quad 28 \quad X_3 \quad + \quad 26 \quad X_4 \quad \leq \quad 500
s.t.
                - 7 X_1 - 6 X_2 - 8 X_3 - 5 X_4 = 100
         W_1
                - 8 X_1 - 4 X_2 - 16 X_3 - 6 X_4 = 100
        W_2
                -4 X_1 - 8 X_2 - 14 X_3 - 6 X_4 = 100
         W_3
              - 5 X_1 - 9 X_2 + 2 X_3 - 7 X_4 = 100
        W_{4}
               - 6 X_1 - 7 X_2 - 13 X_3 - 6 X_4 = 100
        W_5
                - 3 X_1 - 10 X_2 - 11 X_3 - 5 X_4 = 100
        W_6
        W_7
              - 2 X_1 - 12 X_2 + 2 X_3 - 6 X_4 = 100
               - 5 X_1 - 4 X_2 - 18 X_3 - 6 X_4 = 100
        W_8
              -4 X_1 - 7 X_2 - 12 X_3 - 5 X_4 = 100
        W_9
                - 3 X_1 - 9 X_2 + 5 X_3 - 6 X_4 = 100
        W_{10}
```

Table 14.13. DEMP Example Solutions for Alternative Utility Function Exponents

POWER 0.950 0.900 0.500 0.400 0.750 BUYSTOCK2 4.560 8.563 9.344 BUYSTOCK3 17.857 17.857 12.972 8.683 7.846 OBJ 186.473 140.169 60.363 15.282 8.848 248.214 248.214 242.319 237.144 236.134 **MEAN** 19709.821 19709.821 8903.295 3054.034 2309.233 VAR STD 140.392 140.392 94.357 55.263 48.054 SHADPRICE 0.287 0.277 0.266 0.269 0.265

POWER 0.300 0.200 0.100 0.050 0.030 BUYSTOCK2 9.919 10.358 10.705 10.852 10.907 BUYSTOCK3 7.230 6.759 6.388 6.230 6.171 OBJ 5.127 2.972 1.724 1.313 1.177 235.390 234.822 234.374 234.184 234.113 MEAN 1843.171 1534.736 1320.345 1236.951 1207.076 VAR STD 42.932 39.176 36.337 35.170 34.743 SHADPRICE 0.264 0.264 0.263 0.263 0.263

POWER 0.020 0.010 0.001 0.0001 BUYSTOCK2 10.934 10.960 10.960 10.960 BUYSTOCK3 6.143 6.115 6.115 6.115 OBJ 1.115 1.056 1.005 1.001 234.079 234.045 234.045 234.045 MEAN 1192.805 1178.961 1178.961 1178.961 VAR STD 34.537 34.336 34.336 34.336 SHADPRICE 0.263 0.263 0.263

Note: The abbreviations are again the same with POWER giving the exponent used.

Table 14.14. Chance Constrained Example Data

Event	Small Lathe	Large Lathe	Carver
1	140	90	120
2	120	94	132
3	133	88	110
4	154	97	118
5	133	87	133
6	142	86	107
7	155	90	120
8	140	94	114
9	142	89	123
10	141	85	123
Mean	140	90	120
Standard Error	9.63	3.69	8.00

Table 14.15. Chance Constrained Example Solutions for Alternative Alpha Levels

Z		0.00	1.280	1.654	2.	330
PROFIT	T 104	117.291	9884.61	1 9728.	969	9447.647
SMLLA	THE	140.000	127.6	69 124	.067	117.554
LRGL	ATHE	90.000	85.28	80 83.	900	81.407
CARV	ER	120.000	109.76	0 106.	768	101.360
LABO	R	125.000	125.000	125.0	000	125.000
FUNCT	NORM	62.23	33 78.1	102 82	2.739	91.120
FANCY	NORM	73.02	20 51.4	195 45	5.205	33.837
FANC	YMXLR	kG 5.1	80 6.	788	.258	8.108

Note: Z_{\square} is the risk aversion parameter.

Table 14.16. Feed Nutrients by State of Nature for Wicks Guise Example

Nutrient State	CORN	SOY	BEANS	WHEAT
ENERGY	S1	1.15	0.26	1.05
ENERGY	S2	1.10	0.31	0.95
ENERGY	S3	1.25	0.23	1.08
ENERGY	S4	1.18	0.28	1.12
PROTEIN	S1	0.23	1.12	0.51
PROTEIN	S2	0.17	1.08	0.59
PROTEIN	S3	0.25	1.01	0.46
PROTEIN	S4	0.15	0.99	0.56

Table 14.17. Wicks Guise Example

Objective	Corn 0.03	Soybeans 0.06	Wheat 0.04	EnDev	EnMAD	Enσ	PrDev	PrMAD	Prσ	
Volume	1	1	1							= 1
Energy	1.17	0.27	1.05			$-\phi$				≥ 0.8
Protein	0.20	1.05	0.53			,			$-\phi$	≥ 0.5
Energys1	-0.02	-0.01	+0.00	$-d_{e1}^{+}+d_{e1}^{-}$,	= 0
Energys2	-0.07	+0.04	-0.10	$-d_{e2}^{+} + d_{e2}^{-}$						= 0
Energys3	+0.08	-0.04	+0.03	$-d_{e3}^{+}+d_{e3}^{-}$						= 0
Energys4	+0.01	+0.01	+0.07	$-d_{e4}^{+} + d_{e4}^{-}$						= 0
EnergyMAD				$\sum_{i} (d_{ek}^{+} + d_{ek}^{-})/4$	-1					= 0
Energyσ				k	$-\Delta$	+1				= 0
Proteins1	-0.02	-0.01	+0.00				$-d_{p1}^{+}+d_{p1}^{-}$			= 0
Proteins2	-0.07	+0.04	-0.10				$-d_{p2}^{+}+d_{p2}^{-}$			= 0
Proteins3	+0.08	-0.04	+0.03				$-d_{p3}^{+}+d_{p3}^{-}$			= 0
Proteins4	+0.01	+0.01	+0.07				$-d_{p4}^{+} + d_{p4}^{-}$			= 0
ProteinMAD							$\sum_{k} (d_{pk}^{+} + d_{pk}^{-})/4$	-1		= 0
Proteinσ							k	$-\Delta$	+1	= 0

Note: EnDev is the energy deviation

EnMAD is the energy mean absolute deviation

 $\mbox{En}\sigma$ is the energy standard deviation approximations

PrDev is the protein deviation

PrMAD is the protein mean absolute deviation

Prσ is the protein standard deviation approximation

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Table 14.18. Results From Example Wicks Guise Model Runs With Varying RAP

RAP		0.250	0.500	0.750	1.000
CORN	0.091	0.046	0.211	0.230	0.221
SOYBEANS			0.105	0.129	0.137
WHEAT	0.909	0.954	0.684	0.641	0.642
OBJ	0.039	0.040	0.040	0.040	0.041
AVGPROTEIN	0.500	0.515	0.515	0.521	0.529
STDPROTEIN	0.054	0.059	0.030	0.028	0.029
AVGENERGY	1.061	1.056	0.993	0.977	0.969
STDENERGY	0.072	0.072	0.061	0.059	0.058
SHADPROT	0.030	0.033	0.036	0.037	0.038
RAP	1.250	1.500	2.000		
CORN	0.211	0.200	0.177		
SOYBEANS	0.146	0.156	0.176		
WHEAT	0.643	0.644	0.647		
OBJ	0.041	0.041	0.042		
AVGPROTEIN	0.536	0.545	0.563		
STDPROTEIN	0.029	0.030	0.031		
AVGENERGY	0.961	0.953	0.934		
STDENERGY	0.057	0.056	0.055		
SHADPROT	0.039	0.040	0.042		

Note: RAP gives the risk aversion parameter used

CORN gives the amount of corn used in the solution

SOYBEANS gives the amount of soybeans used in the solution

WHEAT gives the amount of wheat used in the solution

OBJ gives the objective function value

AVGPROTEIN gives the average amount of protein in the diet

STDPROTEIN gives the standard error of protein in the diet

AVGENERGY gives the average amount of energy in the diet

STDENERGY gives the standard error of energy in the diet

SHADPROT gives the shadow price on the protein requirement constraint

 Table 14.19.
 Data on Uncertain Parameters in First SPR Example

	Value Under					
Parameter	State of Nature 1	State of Nature 2				
Probability	.6	.4				
Corn Yield in bu	100	105				
Wheat Yield in bu	40	38				
Corn Harvest Rate hours per bu	.010	.015				
Wheat Harvest Rate hours per bu	.030	.034				
Corn Price per bu	3.25	2.00				
Wheat Price per bu	5.00	6.00				
Harvest Time hours	122	143				

Table 14.20.	Risk Free	Formulat	tion of Fir	st SPR Examp	le		
	Grow Corn	Grow Wheat	Income	Harvest Corn	Harvest Wheat		RHS
Objective			1				
Land	1	1				<u>≤</u>	100
Corn Yield Balance	-yield _c			1		<u> </u>	0
Wheat Yield Balance		-yield _w			1	<	0
Harvest Hours				+harvtime _c	+harvtime _w	<u>≤</u>	harvavail
Income	-100	-60	-1	+price _c	+price _w	=	0

 Table 14.21.
 Formulation of First SPR Example

State 2

		Grow Corn	Grow Wht.	Inc. s1	Harv Corn s1	Harv Wht	Inc. s2	Harv Corn s2	Harv Wht		RHS
	Objective			.6			.4				max
	Land	1	1							<u> </u>	100
S	Corn s1	-100			1					<u> </u>	0
t a	Wheat s1		-40			1				<u>≤</u>	0
t e	Harvest Hours s1				.010	.030				<u> </u>	122
1	Income s1	-100	-60	-1	3.25	5.00				=	0
S	Corn s2	-105						1		<u> </u>	0
t a	Wheat s2		-38						1	<u>≤</u>	0
t	Harvest Hours s2							.015	.034	<u>≤</u>	143
e 2	Income s2	-100	-60				-1	2.00	6.00	=	0

Table 14.22. Solution of First SPR Example

Equation	Slack	Shadow Price
Objective	16476	
Land	0	24.28
Corn s1	0	-1.95
Wheat s1	0	0.67
Harvest Hours s1	11.75	0
Income s1	0	-0.6
Corn s2	0	-3.00
Wheat s2	0	0.94
Harvest Hours s2	0	98.23
Income s2	0	-0.4

	Solution	Marginal
Variable	Value	Cost
Grow Corn	48.8	0
Grow Wheat	51.2	0
Income S1	18144	0
Harvest Corn s1	4876	0
Harvest Wheat s1	2049	0
Income S2	13972	0
Harvest Corn s2	5120	0
Harvest Wheat s2	1947	0

 Table 14.23.
 Second SPR Example Formulation (Partial Tableau)

	Corn	Soy	Wht	Avg Cost	Pos Prot						_	Pos Prot	Neg Prot			Cost s2		_		
				0000	Dev		Dev		51		Cost	Dev		Dev	Dev	5 -		Cost		
					s1	s1	s1	s1		s1	Dev s1	s2	s2	s2	s2		s2	Dev s2		
																	-			
Objective				1						+	+						+	+		
Total Feed	1	1	1																=	1
Average Cost				1					25							25			=	0
Protein-s1	0.23	1.12	0.51		-1	1													=	0.6
Energy -s1	1.15	0.26	1.05				-1	1											=	0.9
Cost-s1	0.03	0.06	0.04		0.50	1.50	1.00	0.10	-1										=	0
Cost dev s1				-1					1	-1	1								=	0
Protein-s2	0.17	1.08	0.59									-1	1						=	0.6
Energy -s2	1.10	0.31	0.95											-1	1				=	0.9
Cost-s2	.03	.06	.04									0.50	1.50	1.00	0.10	-1			=	0
Cost dev s2				-1												1	-1	1	Ш	0

Table 14.24. Second SPR Example Risk Neutral Solution

	Slack	Shadow Price		Slack	Shadow Price
Objective	0.067		Corn Purchase	0.283	0
Total Feed	0	-0.14	Soybean Purchase	0.362	0
Average Cost	0.00	1.	Wheat Purchase	0.355	0
Protein-s1	0	0.125	Average Cost	0.067	0
Energy -s1	0	0.025	Pos Protein Dev s1	0.052	0
Cost-s1	0	252.66	Neg Protein Dev s1	0.	0.50
Cost dev s1	0	0.00	Pos Energyn Dev s1	0.00	0
Protein-s2	0	0.125	Neg Energy Dev s1	0.108	0
Energy -s2	0	0.025	Cost - s1	0.081	0
Cost-s2	0	0.25	Pos Cost Dev - s1	0.014	0
Cost dev s2	0	0	Neg Cost Dev - s1	0.00	0
Protein-s3	0	366	Pos Protein Dev s2	0.049	0
Energy -s3	0	0.025	Neg Protein Dev s2	0.000	0.50
Cost-s3	0	0.25	Pos Energyn Dev s2	0.	0.275
Cost dev s3	0	0	Neg Energyn Dev s2	0.140	0
Protein-s4	0	.08	Cost - s2	0.083	0
Energy -s4	0	.025	Pos Cost Dev - s2	.016	0
Cost-s4	0	0.25	Neg Cost Dev - s2	0.00	0
Cost dev s4	0	0.00	Pos Protein Dev s3	0.	0.491
			Neg Protein Dev s3	0.	0.009
			Pos Energy Dev s3		0.275
			Neg Energy Dev s3	0.080	0
			Cost - s3	0.052	0
			Pos Cost Dev - s3	0.00	0
			Neg Cost Dev - s3	0.014	0
			Pos Protein Dev s4	0.	0.205
			Neg Protein Dev s4	0.	0.295
			Pos Energyn Dev s4	0.	0.275
			Neg Energy Dev s4	0.067	0
			Cost - s4	0.051	0
			Pos Cost Dev - s4	0.	0
			Neg Cost Dev - s4	0.016	0

Table 14.25. SPR Second Example Problem Soution Under Varying Risk Aversion 0 RAP 0.1 0.2 0.3 0.4 0.500 0.600 Corn 0.283 0.249 0.245 0.244 0.288 0.296 0.297 0.326 Soybeans 0.362 0.330 0.327 0.340 0.342 0.342 Wheat 0.355 0.4220.428 0.430 0.372 0.3630.361 Avgcost 0.067 0.067 0.067 0.067 0.071 0.0710.071 Cost s1 0.081 0.0740.073 0.073 0.071 0.0710.071Cost s2 0.083 0.0800.0800.080 0.074 0.073 0.073 Cost s3 0.0520.0660.067 0.0680.071 0.071 0.071 Cost s4 0.051 0.048 0.048 0.048 0.067 0.070 0.071Std Error 0.015 0.012 0.012 0.012 0.002 0.001 0.001

RAP is the risk aversion parameter.

 Table 14.26.
 Example Tableau for Third SPR Problem

		Average Ending Net Worth	Perio	od 1		Perio	d 2					Stage	3					
									Pe	riod 2	Sta	te 1	Peri	od 2	Sta	te 2		
					Stat	e 1	Sta	ate 2										
									Period	3 State A	Period 3	State B	Period 3	State A	Period 3	State B		
			Sell	Keep	Sell	Keep	Sell	Keep	Sell	End Worth	Sell	End Worth	Sell	End Worth	Sell	End Worth		
	Objective	1															max	
	Starting Stock		1	1													≤	100
	Avg End Worth	1								-0.42		-0.28		-0.21		-0.09	=	0
	Stock Kept pd 1 to 2 s1			-1	1	1											≤	0
	Stock Kept pd 1 to 2 s2			-1			1	1									≤	0
P2 S1	Stock Kept pd 2 to 3 s1-sA					-1			1								≤	0
	Ending Worth s1-sA		2.1412		2.332				2.18	-1							=	0
	Stock Kept pd 2 to 3 s1-sB					-1					1						≤	0
	Ending Worth s1-sB		2.1008		2.288						2.44	-1					=	0
P2 S2	Stock Kept pd 2 to 3 s2-sA							-1					1				≤	0
	Ending Worth s2-sA		2.1828				2.193						2.18	-1			=	0
	Stock Kept pd 2 to 3 s2-sB							-1							1		≤	0
	Ending Worth s2-sB		2.1012				2.111								2.44	-1	=	0

able 14.27. Solution for Third SPR Example

Variable	Value	Reduced Cost	Variable	Slack	Shadow Price
Average Ending Net Worth	229.748	0	Objective	229.748	
Sell In Period 1	0	-0.162	Starting Stock	0	2.297
Keep From Period 1 to 2	100	0	Avg End Worth	0	1
Sell In Period 2 Under State 1	100	0	Stock Kept pd 1 to 2 s1	0	1.62
Keep From Period 2 to 3 Under State 1	0	-0.021	Stock Kept pd 1 to 2 s1	0	0.677
Sell In Period 2 Under State 2	0	-0.027	Stock Kept pd 2 to 3 s1-s1	0	0.916
Keep From Period 2 to 3 Under State 2	100	0	Ending Worth s1-s1	0	-0.42
Sell in Period 3 Under State 1 State A	0	0	Stock Kept pd 2 to 3 s1-s2	0	0.683
Ending Worth Under State 1 State A	233.2	0	Ending Worth s1-s2	0	-0.28
Sell In Period 3 Under State 1 State B	0	0	Stock Kept pd 2 to 3 s2-s1	0	0.458
Ending Worth Under State 1 State B	228.8	0	Ending Worth s2-s1	0	-0.21
Sell In Period 3 Under State 2 State A	100	0	Stock Kept pd 2 to 3 s2-s2	0	0.22
Ending Worth Under State 2 State A	218	0	Ending Worth s2-s2	0	-0.09
Sell In Period 3 Under State 2 State B	100	0			
Ending Worth Under State 2 State B	244	0			

14.1. E-V Model Efficient Frontier

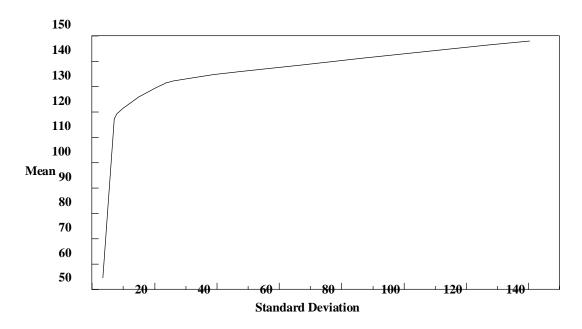


Figure 14.2. E-V and MOTAD Efficient Frontiers

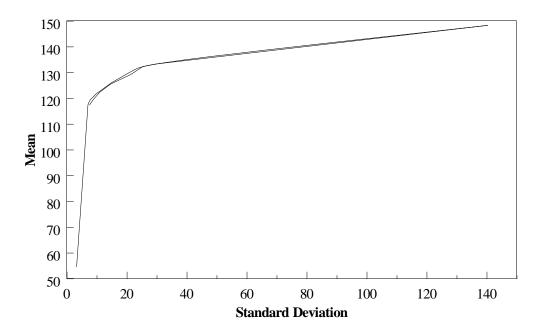


Figure 14.3: Decision Tree for Sequential Programming Example

