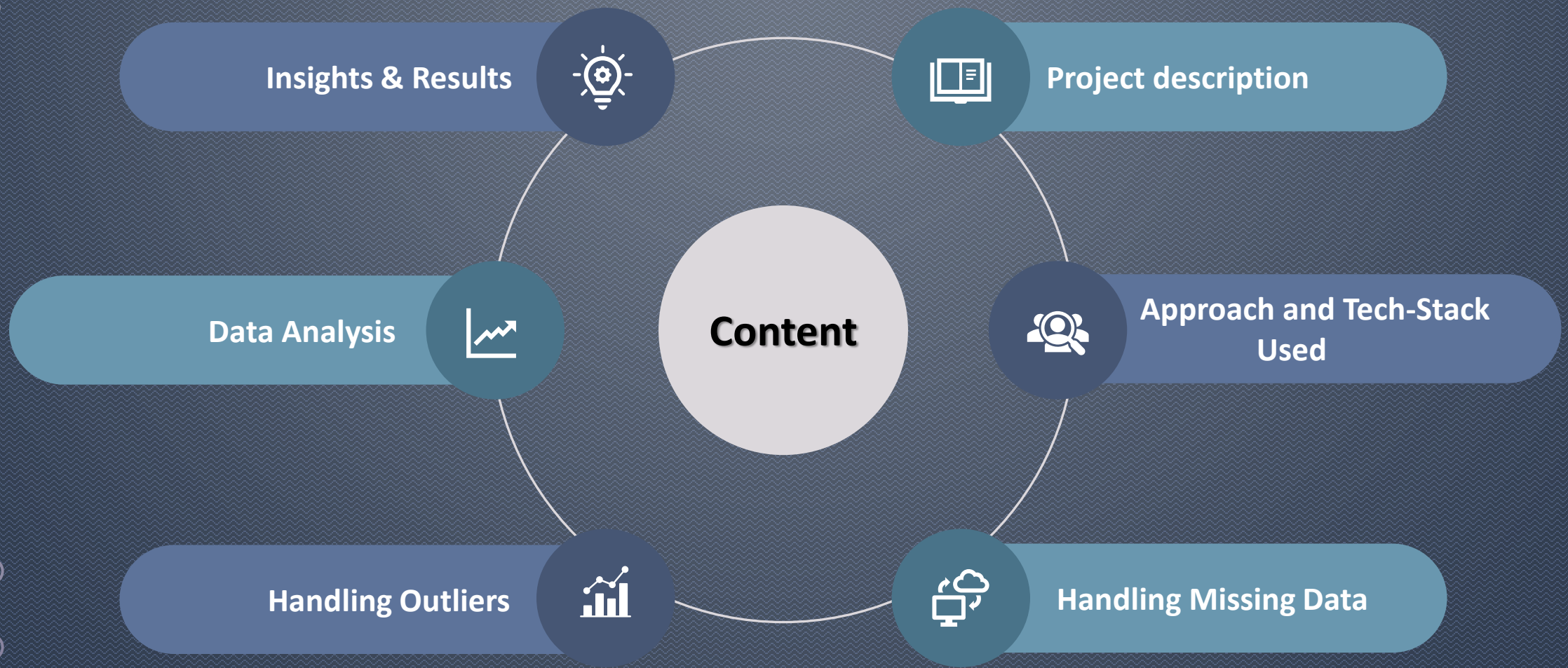




HIRING PROCESS ANALYTICS

[Excel file link](#)

Project by Mayur Rajput



Project Description

In this project, the goal was to use our knowledge of statistics and Excel to analyze this data and answer certain questions that can help the company improve its hiring process and draw meaningful conclusions and insights that could potentially help the company improve its hiring process and make better hiring decisions in the future.



Approach & Tech-Stack Used

Approach :

- Handling missing data and outliers in given data
- To analyze the provided company's hiring process data and draw meaningful insights from it to understand trends such as the number of rejections, interviews, job types, and vacancies can provide valuable insights for the hiring department.

Tech-Stack Used :

Microsoft Excel is used to handle outliers, missing values and also used to perform analysis and answer certain questions that can help the company improve its hiring process.

Handling Missing Data

a) Finding missing values in dataset:

| Finding number of missing values in each column | | | | | | |
|---|--------------------|----------|-------------------|-----------------------|-----------|---------------|
| 7168 | 7168 | 7168 | 7153 | 7168 | 7167 | 7167 |
| Finding % of missing values | | | | | | |
| | 0.00% | 0.00% | 0.21% | 0.00% | 0.01% | 0.01% |
| application_id | Interview Taken on | Status | event_name | Department | Post Name | Offered Salar |
| 383422 | 2014-05-01 11:40 | Hired | Male | Service Department | c8 | 56553 |
| 907518 | 2014-05-06 08:08 | Hired | Female | Service Department | c5 | 22075 |
| 176719 | 2014-05-06 08:08 | Rejected | Male | Service Department | c5 | 70069 |
| 429799 | 2014-05-02 16:28 | Rejected | Female | Operations Department | i4 | 3207 |
| 253651 | 2014-05-02 16:32 | Hired | Male | Operations Department | i4 | 29668 |
| 289907 | 2014-05-01 07:44 | Hired | Male | Sales Department | | 85914 |
| 959124 | 2014-05-06 16:27 | Rejected | Male | Sales Department | i7 | 69904 |
| 86642 | 2014-05-09 13:17 | Rejected | Male | Sales Department | i7 | 11758 |
| 751029 | 2014-05-02 13:09 | Hired | Female | Service Department | i4 | 15156 |
| 434547 | 2014-05-02 13:11 | Rejected | Female | Service Department | i4 | 49515 |
| 518854 | 2014-05-01 09:00 | Rejected | Male | Service Department | n10 | 26990 |
| 649039 | 2014-05-07 10:48 | Hired | Female | Service Department | b9 | 200000 |
| 199526 | 2014-05-07 10:50 | Hired | Male | Service Department | b9 | 86787 |
| 539803 | 2014-05-15 09:31 | Hired | Male | Finance Department | b9 | 2308 |
| 191009 | 2014-05-09 12:48 | Hired | Female | Service Department | i7 | 56688 |
| 195323 | 2014-05-09 12:48 | Hired | | Service Department | i7 | 81757 |
| 51318 | 2014-05-02 08:07 | Hired | Male | Service Department | i5 | 15134 |
| 742283 | 2014-05-02 08:11 | Rejected | | Service Department | i5 | 100 |
| 513166 | 2014-05-01 22:53 | Hired | Female | Operations Department | i1 | 73579 |
| 791372 | 2014-05-01 22:54 | Rejected | Male | Operations Department | i1 | 50351 |
| 47857 | 2014-05-01 22:55 | Rejected | Female | Operations Department | i1 | 38462 |
| 834101 | 2014-05-01 22:53 | Rejected | Don't want to say | Operations Department | i1 | 82510 |
| 885008 | 2014-05-01 08:44 | Rejected | Male | Service Department | i6 | 53554 |

Missing values were found in columns named event_name, Post name and offered salary.

Handling Missing Data

b) Imputing missing values in dataset:

- Event_name column had 15 missing values which are imputed with “**Don't want to say**”.
- Post name column had 1 missing value which imputed with “**c9**” and it is calculated using Mode() function.
- Salary column had 1 missing value which imputed with “**49983**” and it is calculated using Mean() function.

| Finding number of missing values in each column | | | | | | |
|---|--------------------|----------|-------------------|-----------------------|-----------|---------------|
| 7168 | 7168 | 7168 | 7168 | 7168 | 7168 | 7168 |
| Finding % of missing values | | | | | | |
| 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| application_id | Interview Taken on | Status | event_name | Department | Post Name | Offered Salar |
| 383422 | 41760.48668 | Hired | Male | Service Department | c8 | 56553 |
| 907518 | 41765.33926 | Hired | Female | Service Department | c5 | 22075 |
| 176719 | 41765.33951 | Rejected | Male | Service Department | c5 | 70069 |
| 429799 | 41761.68679 | Rejected | Female | Operations Department | i4 | 3207 |
| 253651 | 41761.68919 | Hired | Male | Operations Department | i4 | 29668 |
| 289907 | 41760.32243 | Hired | Male | Sales Department | c9 | 85914 |
| 959124 | 41765.68605 | Rejected | Male | Sales Department | i7 | 69904 |
| 86642 | 41768.55389 | Rejected | Male | Sales Department | i7 | 11758 |
| 751029 | 41761.54858 | Hired | Female | Service Department | i4 | 15156 |
| 434547 | 41761.54943 | Rejected | Female | Service Department | i4 | 49515 |
| 518854 | 41760.37563 | Rejected | Male | Service Department | n10 | 26990 |
| 649039 | 41766.45029 | Hired | Female | Service Department | b9 | 200000 |
| 199526 | 41766.45145 | Hired | Male | Service Department | b9 | 86787 |
| 539803 | 41774.39688 | Hired | Male | Finance Department | b9 | 2308 |
| 191009 | 41768.53398 | Hired | Female | Service Department | i7 | 56688 |
| 195323 | 41768.53373 | Hired | Don't want to say | Service Department | i7 | 81757 |
| 51318 | 41761.33829 | Hired | Male | Service Department | i5 | 15134 |
| 742283 | 41761.34105 | Rejected | Don't want to say | Service Department | i5 | 100 |
| 513166 | 41760.95384 | Hired | Female | Operations Department | i1 | 73579 |

Handling Outliers

a) Finding outliers in dataset:

| | |
|-------------|--------|
| Q1 | 25464 |
| Median (Q2) | 49628 |
| Q3 | 74429 |
| IQR | 48965 |
| | |
| Upper bound | 147877 |
| Lower bound | -47984 |

| application_id | Interview Taken on | Status | event_name | Department | Post Name | Offered Salar | Outlier |
|----------------|--------------------|----------|-------------------|-----------------------|-----------|---------------|---------|
| 383422 | 2014-05-01 11:40 | Hired | Male | Service Department | c8 | 56553 | FALSE |
| 907518 | 2014-05-06 08:08 | Hired | Female | Service Department | c5 | 22075 | FALSE |
| 176719 | 2014-05-06 08:08 | Rejected | Male | Service Department | c5 | 70069 | FALSE |
| 429799 | 2014-05-02 16:28 | Rejected | Female | Operations Department | i4 | 3207 | FALSE |
| 253651 | 2014-05-02 16:32 | Hired | Male | Operations Department | i4 | 29668 | FALSE |
| 289907 | 2014-05-01 07:44 | Hired | Male | Sales Department | c9 | 85914 | FALSE |
| 959124 | 2014-05-06 16:27 | Rejected | Male | Sales Department | i7 | 69904 | FALSE |
| 86642 | 2014-05-09 13:17 | Rejected | Male | Sales Department | i7 | 11758 | FALSE |
| 751029 | 2014-05-02 13:09 | Hired | Female | Service Department | i4 | 15156 | FALSE |
| 434547 | 2014-05-02 13:11 | Rejected | Female | Service Department | i4 | 49515 | FALSE |
| 518854 | 2014-05-01 09:00 | Rejected | Male | Service Department | n10 | 26990 | FALSE |
| 649039 | 2014-05-07 10:48 | Hired | Female | Service Department | b9 | 200000 | TRUE |
| 199526 | 2014-05-07 10:50 | Hired | Male | Service Department | b9 | 86787 | FALSE |
| 539803 | 2014-05-15 09:31 | Hired | Male | Finance Department | b9 | 2308 | FALSE |
| 191009 | 2014-05-09 12:48 | Hired | Female | Service Department | i7 | 56688 | FALSE |
| 195323 | 2014-05-09 12:48 | Hired | Don't want to say | Service Department | i7 | 81757 | FALSE |
| 51318 | 2014-05-02 08:07 | Hired | Male | Service Department | i5 | 15134 | FALSE |
| 742283 | 2014-05-02 08:11 | Rejected | Don't want to say | Service Department | i5 | 100 | FALSE |
| 513166 | 2014-05-01 22:53 | Hired | Female | Operations Department | i1 | 73579 | FALSE |
| 791372 | 2014-05-01 22:54 | Rejected | Male | Operations Department | i1 | 50351 | FALSE |

Handling Outliers

b) Removing outliers in dataset:

- 3 Outliers were found in Salary column which are then replaced with upper limit as outliers value was more than upper limit.

| Offered Salary | New_Offered_salary | Outlier |
|----------------|--------------------|---------|
| 200000 | 147877 | TRUE |
| 400000 | 147877 | TRUE |
| 300000 | 147877 | TRUE |

| Offered Salary | New_Offered_salary | Outlier | | |
|----------------|--------------------|---------|-------------|--------|
| 56553 | 56553 | FALSE | | |
| 22075 | 22075 | FALSE | | |
| 70069 | 70069 | FALSE | | |
| 3207 | 3207 | FALSE | | |
| 29668 | 29668 | FALSE | Q1 | 25464 |
| 85914 | 85914 | FALSE | Median (Q2) | 49628 |
| 69904 | 69904 | FALSE | Q3 | 74429 |
| 11758 | 11758 | FALSE | IQR | 48965 |
| 15156 | 15156 | FALSE | | |
| 49515 | 49515 | FALSE | Upper limit | 147877 |
| 26990 | 26990 | FALSE | Lower limit | 0 |
| 200000 | 147877 | TRUE | | |
| 86787 | 86787 | FALSE | | |
| 2308 | 2308 | FALSE | | |
| 56688 | 56688 | FALSE | | |
| 81757 | 81757 | FALSE | | |
| 15134 | 15134 | FALSE | | |
| 100 | 100 | FALSE | | |
| 73579 | 73579 | FALSE | | |
| 50351 | 50351 | FALSE | | |
| 38462 | 38462 | FALSE | | |

Cleaned Dataset

| | A | B | C | D | E | F | G |
|----|----------------|--------------------|----------|-------------------|-----------------------|-----------|----------------|
| 1 | application_id | Interview Taken on | Status | event_name | Department | Post Name | Offered Salary |
| 2 | 383422 | 2014-05-01 11:40 | Hired | Male | Service Department | c8 | 56553 |
| 3 | 907518 | 2014-05-06 08:08 | Hired | Female | Service Department | c5 | 22075 |
| 4 | 176719 | 2014-05-06 08:08 | Rejected | Male | Service Department | c5 | 70069 |
| 5 | 429799 | 2014-05-02 16:28 | Rejected | Female | Operations Department | i4 | 3207 |
| 6 | 253651 | 2014-05-02 16:32 | Hired | Male | Operations Department | i4 | 29668 |
| 7 | 289907 | 2014-05-01 07:44 | Hired | Male | Sales Department | c9 | 85914 |
| 8 | 959124 | 2014-05-06 16:27 | Rejected | Male | Sales Department | i7 | 69904 |
| 9 | 86642 | 2014-05-09 13:17 | Rejected | Male | Sales Department | i7 | 11758 |
| 10 | 751029 | 2014-05-02 13:09 | Hired | Female | Service Department | i4 | 15156 |
| 11 | 434547 | 2014-05-02 13:11 | Rejected | Female | Service Department | i4 | 49515 |
| 12 | 518854 | 2014-05-01 09:00 | Rejected | Male | Service Department | n10 | 26990 |
| 13 | 649039 | 2014-05-07 10:48 | Hired | Female | Service Department | b9 | 147877 |
| 14 | 199526 | 2014-05-07 10:50 | Hired | Male | Service Department | b9 | 86787 |
| 15 | 539803 | 2014-05-15 09:31 | Hired | Male | Finance Department | b9 | 2308 |
| 16 | 191009 | 2014-05-09 12:48 | Hired | Female | Service Department | i7 | 56688 |
| 17 | 195323 | 2014-05-09 12:48 | Hired | Don't want to say | Service Department | i7 | 81757 |
| 18 | 51318 | 2014-05-02 08:07 | Hired | Male | Service Department | i5 | 15134 |
| 19 | 742283 | 2014-05-02 08:11 | Rejected | Don't want to say | Service Department | i5 | 100 |
| 20 | 513166 | 2014-05-01 22:53 | Hired | Female | Operations Department | i1 | 73579 |
| 21 | 791372 | 2014-05-01 22:54 | Rejected | Male | Operations Department | i1 | 50351 |
| 22 | 47857 | 2014-05-01 22:55 | Rejected | Female | Operations Department | i1 | 38462 |
| 23 | 834101 | 2014-05-01 22:53 | Rejected | Don't want to say | Operations Department | i1 | 82510 |
| 24 | 985008 | 2014-05-01 09:41 | Rejected | Male | Service Department | i6 | 52554 |
| 25 | 891568 | 2014-05-01 16:28 | Hired | Female | Operations Department | i7 | 3423 |
| 26 | 935899 | 2014-05-10 14:17 | Rejected | Male | Service Department | i1 | 88744 |
| 27 | 780839 | 2014-05-10 14:18 | Hired | Female | Service Department | i1 | 70979 |
| 28 | 851751 | 2014-05-01 16:28 | Rejected | Male | Operations Department | i5 | 88574 |

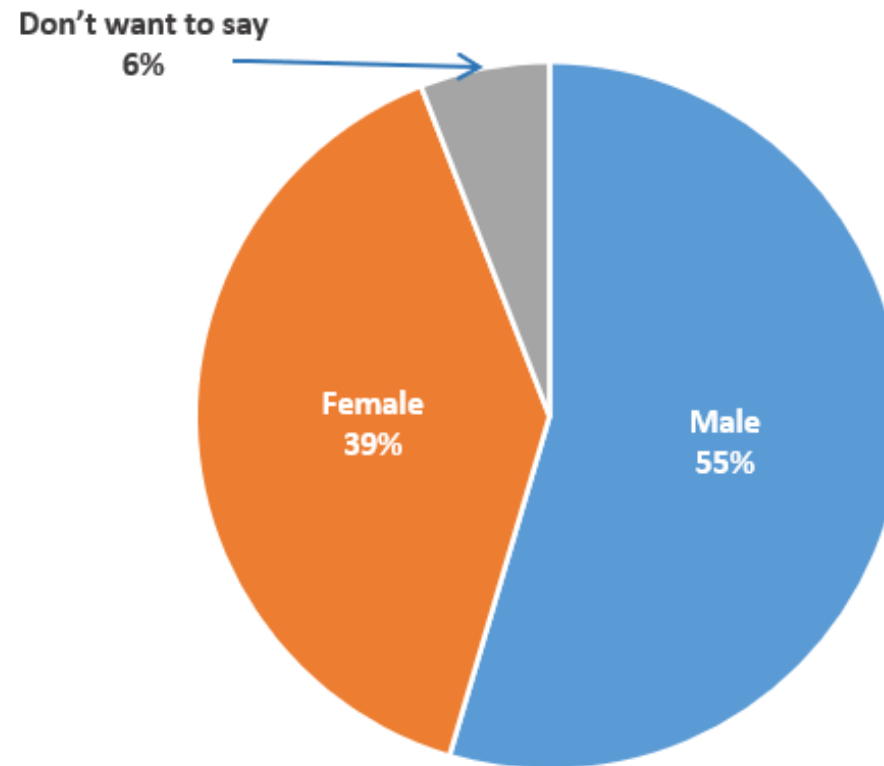
Data Analysis

Task 1 : Hiring Analysis

Determine the gender distribution of hires. How many males and females have been hired by the company?

| Status | Hired |
|-------------------|--------------------|
| | |
| Gender | Count of employees |
| Male | 2563 |
| Female | 1856 |
| Don't want to say | 278 |

Males vs Females Hired

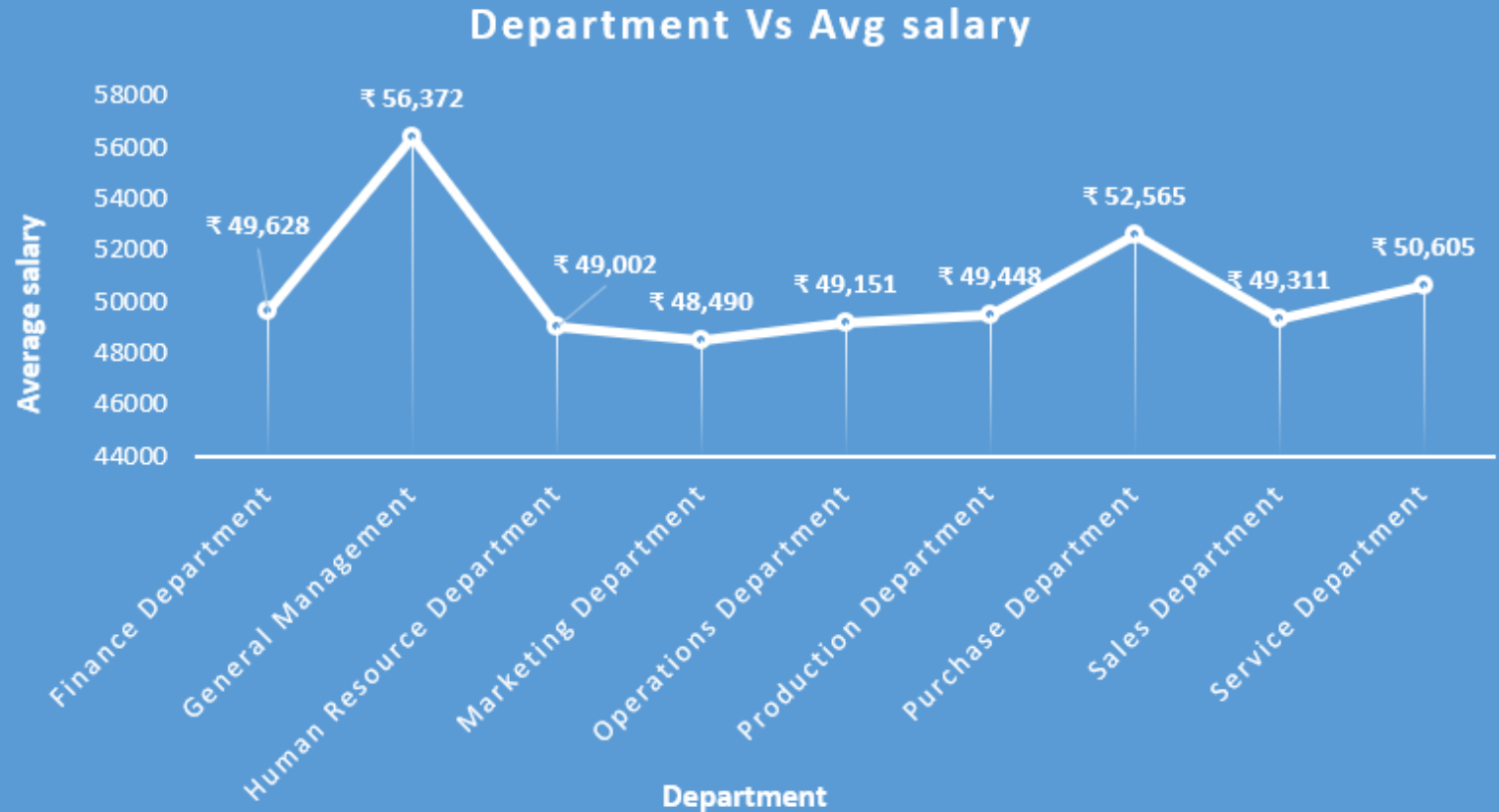


Data Analysis

Task 2 : Salary Analysis

What is the average salary offered by this company? Use Excel functions to calculate this.

| Row Labels | Average Offered Salary |
|---------------------------|------------------------|
| Finance Department | 49628 |
| General Management | 56372 |
| Human Resource Department | 49002 |
| Marketing Department | 48490 |
| Operations Department | 49151 |
| Production Department | 49448 |
| Purchase Department | 52565 |
| Sales Department | 49311 |
| Service Department | 50605 |
| Grand Total | 49919 |



Data Analysis

Task 3 : Salary Distribution

Create class intervals for the salaries in the company. This will help you understand the salary distribution

| Status | Hired |
|--------------------|--------------------|
| | |
| Salary | Count of employees |
| 100-10100 | 444 |
| 10100-20100 | 487 |
| 20100-30100 | 457 |
| 30100-40100 | 488 |
| 40100-50100 | 523 |
| 50100-60100 | 496 |
| 60100-70100 | 450 |
| 70100-80100 | 479 |
| 80100-90100 | 462 |
| 90100-100100 | 408 |
| 140100-150100 | 3 |
| Grand Total | 4697 |



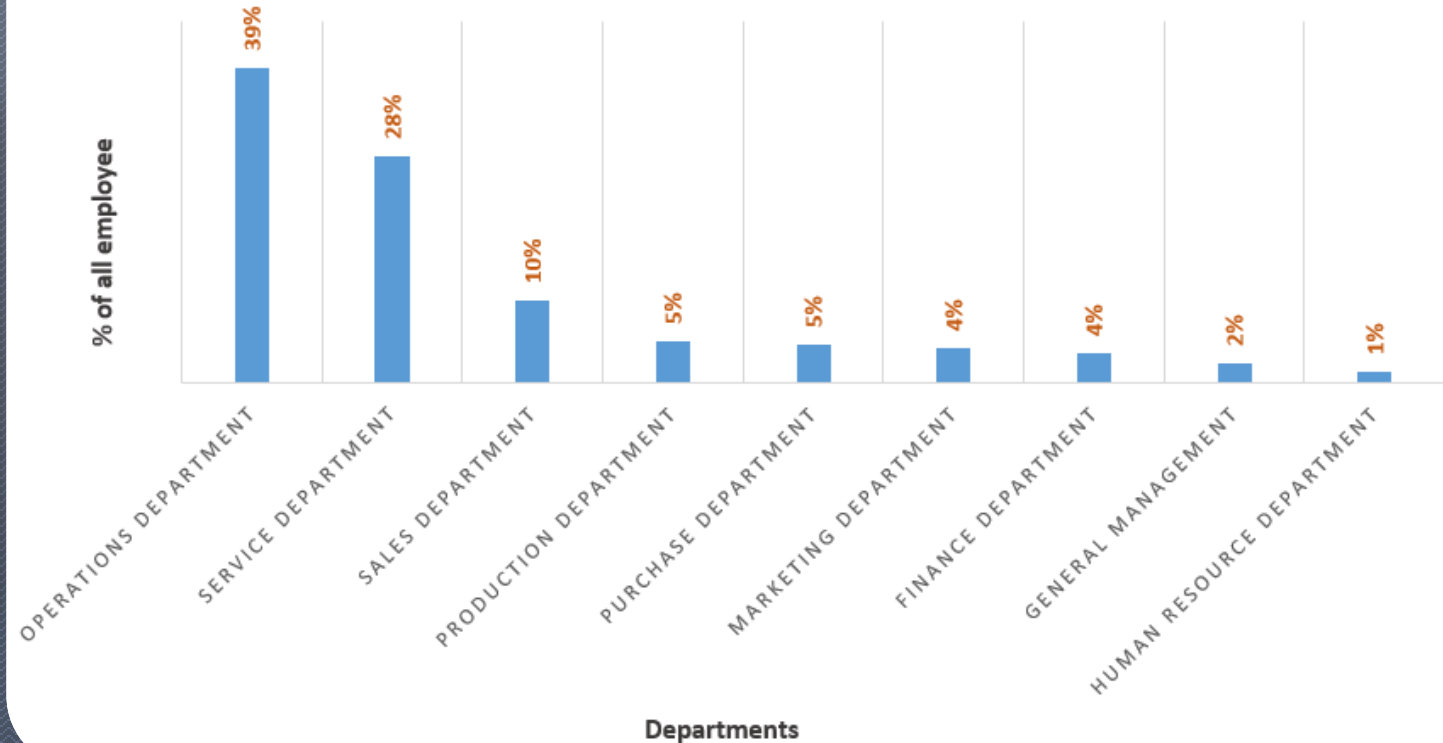
Data Analysis

Task 4 : Departmental Analysis

Show the proportion of people working in different departments

| Status | Hired | |
|---------------------------|------------------------|--------------------|
| Row Labels | Count of working empl. | % of working empl. |
| Operations Department | 1843 | 39% |
| Service Department | 1332 | 28% |
| Sales Department | 485 | 10% |
| Production Department | 246 | 5% |
| Purchase Department | 230 | 5% |
| Marketing Department | 202 | 4% |
| Finance Department | 176 | 4% |
| General Management | 113 | 2% |
| Human Resource Department | 70 | 1% |
| Grand Total | 4697 | 100% |

Employees in departments



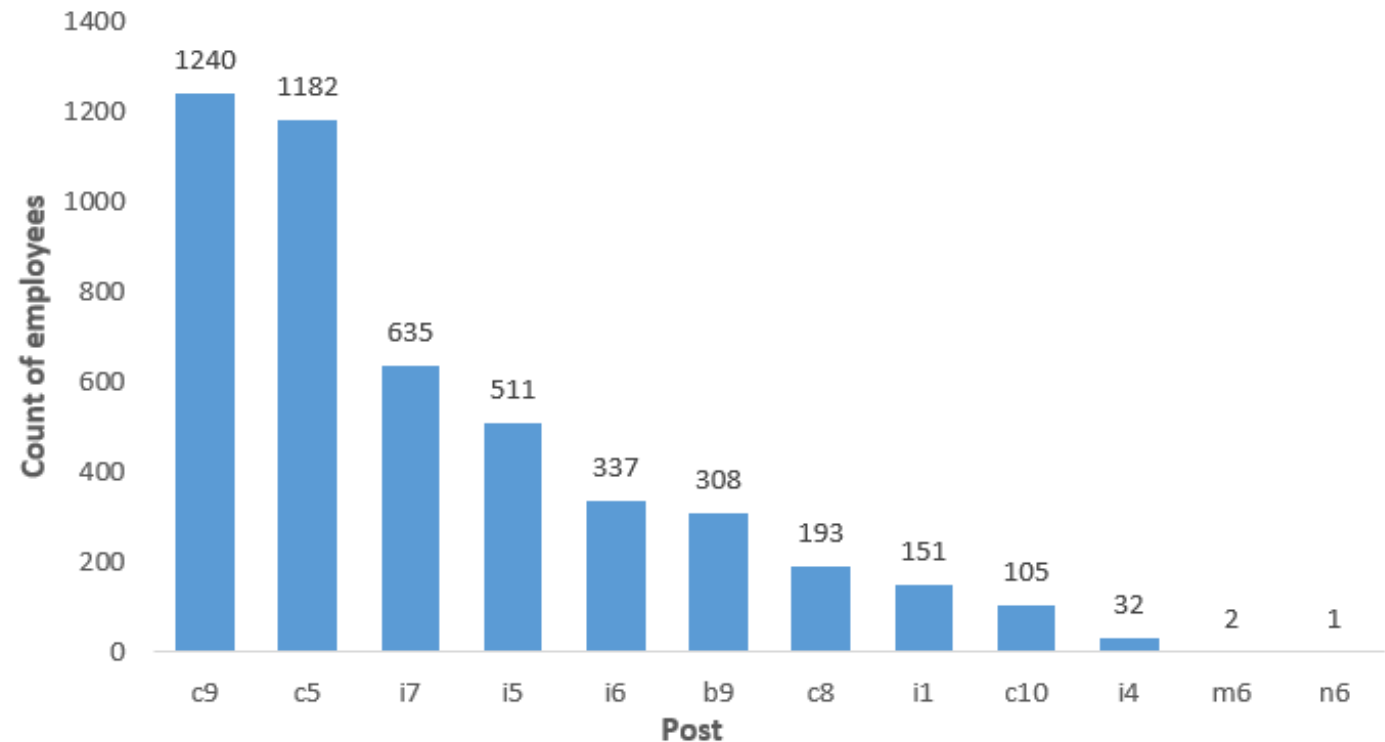
Data Analysis

Task 5 : Position Tier Analysis

Represent the different position tiers within the company.

| Status | Hired |
|-------------|--------------------|
| | |
| Post name | Count of employees |
| c9 | 1240 |
| c5 | 1182 |
| i7 | 635 |
| i5 | 511 |
| i6 | 337 |
| b9 | 308 |
| c8 | 193 |
| i1 | 151 |
| c10 | 105 |
| i4 | 32 |
| m6 | 2 |
| n6 | 1 |
| Grand Total | 4697 |

Post Vs No. of employees working



Insights :

- Out of 4697 employees, 55 percent of employees are Male and 39 percent are Female.
- General management department has highest average offered salary (₹56,372) and Marketing department has lowest average offered salary (₹48,490) .
- Most of the employees are getting paid in range from ₹40100 – ₹50100.
- Out of 4697 employees, 39 percent of employees are working in operations department and 28 percent in service department.
- Out of 4697 employees, 1240 employees are working under c9 post name and 1182 employees are working under c5 post name.

Results :

This project helped me to advance Excel skills and problem solving ability. Through this project I learned how to handle missing data and outliers in data based on situation. Extensively worked on pivot table and charts which enabled me to give better representation of output in form of charts.



THANK YOU